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IN THE COMPETITION
APPEAL TRIBUNAL

Case No. 1087/2/3/07

Victoria House,
Bloomsbury Place,
London WC1A 2EB

7 April 2008

Before:
VIVIEN ROSE
(Chairman)
MICHAEL BLAIR QC
PROFESSOR PAUL STONEMAN

Sitting as a Tribunal in England and Wales

BETWEEN:

INDEPENDENT MEDIA SUPPORT LIMITED

Appellant

- v -

OFFICE OF COMMUNICATIONS

Respondent

- supported by -

RED BEE MEDIA LIMITED

BRITISH BROADCASTING CORPORATION

Interveners

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HEARING – DAY ONE

APPEARANCES

Mr. Stephen Hornsby (Partner, Davenport Lyons) appeared for the Appellant.

Mr. Rupert Anderson QC and Mr. Alan Bates (instructed by the Office of Communications) appeared for the Respondent.

Mr. Nicholas Green QC and Miss Jemima Stratford (instructed by Travers Smith) appeared for the Intervener, Red Bee.

Miss Lesley Farrell (Partner, S.J. Berwin LLP) appeared for the Intervener BBC.

1 THE CHAIRMAN: Good morning, ladies and gentlemen. A couple matters the Tribunal wishes
2 to raise on an introductory basis; first, a couple of points of clarification as to where we are
3 now with the issues that we have to decide. We would welcome clarification as to exactly
4 what the abuse, or abuses, were that were being alleged by IMS as having been committed
5 by Red Bee and, further, whether it is IMS' argument that the nature of the abuse, or abuses,
6 alleged have any effect on the time period over which IMS say Ofcom should have assessed
7 the existence of dominance.

8 Secondly, to clarify whether it is agreed that the issues for the Tribunal are now as set out in
9 para. 2 of Ofcom's skeleton argument, or whether they are as set out in para. 2 of IMS's
10 skeleton argument - and, again, in particular, whether IMS is arguing only that the contract
11 falls within Article 81(1) and the Chapter I prohibition after 1st January, 2007. It seems to
12 us at the moment that the logic of two of IMS' arguments really go to whether the vertical
13 agreements/block exemption applied at all - namely, whether it was right to exclude in-
14 house supply from the total size of the market and hence from Red Bee's market share;
15 secondly, whether the duration of the exclusivity is properly to be treated as eight years or
16 five years depending on the characterisation of the cost reimbursement fee. So far as that
17 cost reimbursement fee is concerned, we know now that it represented about 3 percent of
18 the total expected revenue over the renewal period. What the tribunal needs to know though
19 in order to assess the economic effect of it is whether in order to avoid paying the CRF,
20 Channel 4 would have to renew the contract at the same prices as prevailed over the
21 preceding five years, or whether there was a re-negotiation of the price at the point at which
22 the option is exercised, because our preliminary view is that in a market where prices are
23 falling, we can see that the CRF has less effect from an economic point of view if the price
24 has to stay the same under the contract than if the price can be reduced on renewal.
25 Similarly, whether in order to avoid paying the CRF Channel 4 have to renew the whole of
26 the contract, or whether they can renew part of it, taking part of the services for the
27 subsequent three years from Red Bee, or whether, in order to avoid paying the CRF they
28 have to renew all aspects of the contract with Red Bee.

29 There are a couple of small factual points also which we would be grateful if someone could
30 help us with at some point. First, there seems to be an inconsistency in the decision between
31 the figures for market shares in Tables 6 and Table 7. They seem to us to be supposed to be
32 saying the same thing. However, there is an inconsistency there in some of the market share
33 figures. The second factual point is in relation to Wordwave. Para. 5.70 of the decision
34 mentions Wordwave entering into a joint venture with ITC. IMS say in para. 14 of their

1 skeleton that Wordwave failed and exited the market, and we note also in para. 24 of the
2 IMS skeleton that there is a reference there to an attempt to enter, not having succeeded in
3 recent years, and there having been a major exit from the market. We assume that the major
4 exit referred to is Intelfax, although, if we are wrong on that, please tell us. But, it would
5 also be helpful to know if the failed entry that is referred to there is Wordwave or is
6 something else.

7 Those are points that we would like to be addressed on at some point during the proceedings
8 - not necessarily at the outset. Mr. Hornsby, I think it is probably for you to kick off.

9 MR. HORNSBY: Thank you very much. If I could just perhaps deal with the first of your
10 questions to at least get that one out of the way? Your question was: What were the abuses
11 that IMS alleged took place in the course of conduct, if you can call it that? The abuses
12 were that the price at which BBC won the Channel 4 contract was beneath marginal cost
13 with a predatory price; the second was that price discrimination took place in that the price
14 that was charged to Channel 4, in our estimate, was a price that was subsidised by the
15 revenues derived from the BBC contract. That is the second limb, if you like, of the pricing
16 complaint. The second complaint was in relation to the duration of the exclusive contract
17 entered into by BBCB, as it was then described, and Channel 4. At the time it was a five
18 year contract as far as we knew. Subsequently, we discovered that it was a five year
19 contract with an option to renew. The option to renew had a fee arrangement which you
20 have already referred to attached to it.

21 The second question that you asked was in relation to the relief sought. I think, if I
22 understand you correctly, what you said is that the logic of the position that we are adopting
23 -- that IMS is adopting in relation to the Channel 4 contract should mean that the contract
24 always was in breach of Article 81 and that it did not need the protection of the block
25 exemption for that issue to arise. Our point is simply this: we are not concerned in seeking
26 a remedy from the Tribunal in relation to events that are now quite some distance in the
27 past. Our concern is simply to show that from 2007 the agreement did not have the benefit
28 of the block exemption, and fell within Article 81(1), we say. That was the decision that we
29 are attacking. We are not looking at 81(3).

30 THE CHAIRMAN: So, you are saying that although your arguments may go to the question of
31 the application for block exemption at all, in fact your interest is only in challenging the
32 position post 1st January.

33 MR. HORNSBY: Indeed, yes. The factual questions, to a certain extent, I think can be dealt with
34 by Ofcom. There was one more, but I have already forgotten it ----

1 THE CHAIRMAN: It was the question of whether the nature of the abuse, or abuses, alleged has
2 any effect on the period at which Ofcom ought to have assessed -----

3 MR. HORNSBY: It is absolutely fundamental. It is the most important issue in our perception of
4 it. We believe that these hypothetical abuses - because Ofcom never went into the pricing
5 one because it did not have to, according to its logic -- We believe, ex hypothesi, these
6 abuses are continuing. The pricing, although we do not know this to be the case, continues
7 to be one which is beneath our average variable costs, or one that is subsidised by the BBC
8 revenues. Ofcom would surely agree with us that to the extent that our complaint is in
9 relation to a contract of five years' duration, that contract is continuing to this day. It is
10 operating actually at the moment. So, when we actually come to look at this point in some
11 detail, what we will be saying is that if the time for infringement is really the time you make
12 your assessment of market power, then at the time that the decision was taken in June 2007,
13 analysis should have been made of market power at that point or a little time before then.
14 We also say that the fact that Ofcom had to actually do an analysis for 2007, because at that
15 point the block exemption had run out, the transitional period had expired, shows that really
16 when you take a decision under Articles 82 and 81 you have to use the same time frame, but
17 Ofcom's case is essentially based upon when an infringement first occurs – not when the
18 infringement actually occurs – the infringement is continuing. What Ofcom is saying is that
19 you analyse market power at the point the infringement first occurs i.e. either when a
20 predatory bid is made, or an exclusive contract is entered into. That is very much I think the
21 difference between our two approaches, and we will come on to it in more detail.

22 THE CHAIRMAN: What I was trying to get at is whether, in relation to those types of abuses –
23 the pricing abuse and the exclusivity abuse – you are arguing that they potentially focus on
24 different periods of time. I quite understand that you say that in relation to both of them
25 you should look at the whole period of the contract and Ofcom say in relation to both of
26 them you should look just at the moment when the contract is entered into or shortly before.
27 But is part of your argument at least to differentiate between those two abuses in any way
28 and say if the Tribunal is against you on one of them might it still be open to us say in
29 relation to, say, the exclusivity point then you look at the whole period, even if we find
30 that ----

31 MR.HORNSBY: I understand, yes. We would say, I think, that they stand and fall together
32 really. I do not think there should be any disagreement between Ofcom and ourselves that
33 on any view the hypothetical abuse that is constituted by the exclusive contract is a
34 continuing infringement – if infringement it is.

1 THE CHAIRMAN: Thank you.

2 MR.HORNSBY: Would it be helpful if I started off by just saying what I take to be common
3 ground between IMS ----

4 THE CHAIRMAN: I think that would be very helpful.

5 MR.HORNSBY: IMS and Ofcom agree on the definition of the market, the service market, that
6 is contained in the decision. We also agree with Ofcom in relation to the geographical
7 scope of that market, we believe it is a national market – a UK market – and in a sense that
8 is defined by the statutory provisions which require these services to be provided to a
9 certain extent. It is also supported by the lack of development of other markets for the
10 provision of these services in Europe although not in the United States.

11 The second point that we agree with Ofcom is in relation to the treatment of in-house sales.
12 We agree with Ofcom that when a company is openly bidding for business, other than self-
13 provision then its market share needs to be taken into account in doing an assessment of
14 market power.

15 THE CHAIRMAN: Could you repeat that?

16 MR.HORNSBY: We agree with Ofcom that the treatment of in-house sales for the purpose of
17 Article 82 depends upon whether the company in question is openly bidding for other
18 contracts in the ----

19 THE CHAIRMAN: Whether its in-house supplier people are bidding for outside work as well?

20 MR.HORNSBY: Yes, so when they are bidding for outside work as well they have the capacity
21 to meet demand outside their in-house requirements, in those circumstances their market
22 share needs to be taken into account globally.

23 ITFC, the in-house supplier of these services to the ITV channels also have other customers
24 apart from the in-house purchaser (ITV) and they were properly taken into account by
25 Ofcom for that reason. They are in the same situation as the BBC, they are openly bidding
26 for business, ITFC, outside their protected market, if you like, that was provided by the
27 requirements of ITV.

28 We have a disagreement in relation to the treatment of Sky, however; Sky was never in this
29 category in our view. Plainly, as a matter of fact, it did not actually pitch for any business.
30 It did supply some of the services in-house but it did not pitch for business outside,
31 therefore its market share is something of a misnomer, it does not have one. That is a
32 factual disagreement; the analytical analysis is one we share with Ofcom. You distinguish
33 the two treatments based upon whether there are attempts to win business other than your
34 captive customer.

1 THE CHAIRMAN: And that is the important thing, rather than whether there was ever – or ever
2 would be – a competition between the in-house suppliers and others for the business of the
3 undertaking which has in-house supply, “the protected business” as you called it a moment
4 ago?

5 MR.HORNSBY: Yes, but sometimes a company may wish, as Channel 4 did, it had an in-house
6 supplier called Intelfax and decided it wanted a competition for the provision of that
7 business and BBC won that business and IMS did not succeed in its bid. The other area of
8 agreement that we have at a high level is, if you like, that bidding markets could be a
9 relevant consideration in assessing this particular market. We say that there is not yet a
10 bidding market, there may one day be one. Clearly countervailing power is highly relevant
11 in an analysis of market power, it is the power of the purchasers and that includes the power
12 to sponsor new entry or force down prices.

13 New entry from outside is obviously a relevant consideration. We differ in our analysis of
14 what the facts show. We say actually no one has entered this market – there have been a
15 couple of exchanges of ownership. Wordwave did try and enter the market independently,
16 but it did not succeed in winning any business independently to a significant extent – it got
17 something like 1 or 2 per cent.

18 THE CHAIRMAN: You mean outside the joint venture ----

19 MR.HORNSBY: Outside the joint venture. Then we say in response to that it had to go into a
20 joint venture to actually get off the ground at all in the United Kingdom. So we agree that
21 these are factors that you look at, we just disagree with the conclusions you draw from the
22 factual record.

23 We also agree that above a market share of 50 per cent there is a presumption of dominance,
24 the proposition for that is the *AKZO* case. We say, in distinction to Ofcom that we are in a
25 situation where at the relevant time, and I do not go into that at the moment because I say it
26 goes up until June 2007, Red Bee now has a market share of over 50 per cent. Where you
27 have a market share of over 50 per cent the weight that you need to give to the elements that
28 help to discount a finding of market power – dominance – the weight must be much greater,
29 you must have really strong arguments to demonstrate that the presumption must be
30 rebutted. We say simply that we are in presumption territory at the relevant time, the
31 presumption was there and that what Ofcom ought to have done is look critically at the
32 evidence that its investigations had unearthed, and said actually this evidence is too weak to
33 rebut the presumption of dominance, 50 per cent plus dominance creates. Our fundamental
34 difference with Ofcom though relates to the time for assessing market power. Ofcom

1 believes that the time for assessing market power must be closely related to the time of the
2 infringements. We say that to the extent that they have adopted a consistent position on this
3 point, that it is wrong in principle. We believe, ex hypothesi, the infringements are
4 continuing infringements; they were continuing to the date of the decision. On any view, if
5 the exclusive contract amounted to an infringement of Article 82, it was continuing, and
6 continues to this day, but we are not seeking any remedy in respect of any period of time
7 beyond June 2007, which I will come on to explain in a second.

8 The final area of disagreement is, if you like, in relation to the analysis of the Channel 4
9 contract post January 1st, 2007. We say the block exemption runs out at that point and that
10 in circumstances like that it is very difficult to justify a minimum three year tie, we say, of
11 more than 10 percent. We also say in relation to (shall we call it) the CRF contract renewal
12 fee that that effectively is a serious impediment to anyone wishing to enter the market at
13 that point and makes it even more difficult to reach the conclusion that Article 81 is not
14 infringed.

15 That is really where we are. The issues before the Tribunal are, firstly, in relation to the
16 question of dominance. Is Ofcom right or are we? The second, again, is a question of
17 whether Article 81 is available. If we are right on the first, and that Ofcom was incorrect in
18 saying that BBCB was not dominant -- if Ofcom was wrong on that point and we are right,
19 we believe it is much harder to reach the conclusion that Article 81(1) is not infringed
20 because it is much more difficult for a company in a dominant position to enter into
21 exclusive agreements of any period more than one year without it falling within Article
22 81(1), subject to their being efficiency justifications for that agreement which are not
23 contained in the decision. The decision does not have anything which says, "This is
24 efficient" - it just says, "The effect is not appreciable". We say, "If the company is in a
25 dominant position, that is hard to get away with". You are in Article 81(3) territory there,
26 and nothing has been put forward, we say, to justify the substantial elimination of
27 competition that is collectively, if you like, created by an agreement added to the BBC
28 internal agreement.

29 The intervener, Red Bee, has raised some points about the remedies that we are seeking. I
30 thought perhaps we would just go to those. If we go to the documents bundle at Tab 16, p.2,
31 para. 7 of the Red Bee skeleton, you will see that Red Bee is basically saying that IMS is
32 asking the Tribunal -- or criticising Ofcom for not carrying out an exercise which it cannot
33 do because it is looking too far in the future. Our point in relation to this we believe is

1 satisfactorily dealt with by turning to the authorities bundle at Tab 37, which is the extract
2 from **Bellamy & Child**, at para. 10.018.

3 “Because a finding of dominance involves assessment of these elements in the
4 circumstances prevailing at the time ...”

5 that point is quite interesting; it is a rather ambiguous phrase, which we will come back to.

6 “... it is not binding for the future. Therefore a determination by the Commission of
7 dominance, without a finding of abuse, cannot in itself be the subject of an appeal
8 since it does not produce legal effects, although it will probably have a practical
9 effect on the commercial conduct of the undertaking concerned, given the ‘special
10 responsibility’ imposed on dominant firms by EC competition law. Should a
11 subsequent allegation of abuse be made, an analysis to determine dominance would
12 have to be conducted afresh”.

13 This is not a telecoms market, obviously. But, what we are saying is simply this: we believe
14 that at the time the decision was taken Ofcom should have looked at prevailing market
15 conditions at that point. At that point Intelfax was long gone; the market share was over 50
16 percent; the elements to discount market power were insufficient to overcome the
17 presumption of dominance. Therefore, we are not seeking by these proceedings any form of
18 declaration in respect of the future; that battle will have to be fought at some future date if it
19 ahs to be fought at all, but of course Article 82 creates a prohibition that is not necessarily
20 the result of a decision; Article 82 has effects without a decision taking place. So what we
21 would say is that a decision in relation to Article 82, as of 2007 could not be ignored by a
22 dominant company going forward because of the special responsibility attaching to
23 dominant firms, it would have to have regard to the possibility that if it were to repeat
24 behaviour which we say has taken place in these proceedings it might abuse that dominant
25 position

26 THE CHAIRMAN: I understand that you say that they should look at the position in the market
27 as at the date they take the decision, but is that as well as or instead of looking at the
28 position in the market as at the date that the contract was concluded? If it is decided that
29 Red Bee was not dominant at the time that the contract was concluded – you have referred
30 to these as “continuing infringements” but I am not sure whether you accept that it is a
31 necessary step for Ofcom to have decided that there was dominance at the time the contract
32 was entered into, or whether it is your case that it is enough that at some point during the
33 application of the contract; the implementation of the contract, that a dominant position
34 arose?

1 MR.HORNSBY: We say that both at the time that the contract was entered into and at the time
2 that the decision was taken BCB/Red Bee was in a dominant position. There was a 40 per
3 cent market share at the time that the contract was bid for, that became a 50 per cent plus
4 market share when the contract was awarded; that market share continued until 2007. We
5 say that in making a decision based upon events that took place in the past Ofcom
6 misdirected itself. It should in 2007 have not taken into account the market share of a
7 company that had gone out of business some two years previously, it should have updated
8 the analysis and looked at the conditions of competition at the time that it took the decision.
9 Had it done so, we say, it would have inevitably reached the conclusion that a presumption
10 of dominance had been created.

11 THE CHAIRMAN: I am still not entirely clear though, Mr. Hornsby, whether you accept or not
12 that it was important for Ofcom also to assess the question of dominance as at the
13 beginning of 2004; was that a necessary thing that they did, and is it essential for there to
14 have been a finding of abuse in this case that there was a determination that there had been
15 dominance at that stage?

16 MR.HORNSBY: Well we believe that the period of time over which you should examine
17 whether or not a dominant position exists is far longer than the six month period that Ofcom
18 seems to have chosen. Whether it was the bidding that was the time that you look at market
19 power, or whether it was the actual achieving of the contract, the winning of the contract,
20 we believe that the authorities that we will come on to now demonstrate that that period of
21 time is far too short. You should look at the period 2004 – 2007.

22 PROFESSOR STONEMAN: Before you move on, I have in front of me **here**, the original Ofcom
23 determination which lays out the IMS complaint. I do not know what paper it is of yours,
24 but according to this your original complaint was submitted on 6th June 2005. Are you
25 arguing that on 6th June 2005 that IMS should have undertaken a determination of the
26 situation as it would be in 2007?

27 MR.HORNSBY: No, because we never knew when a decision was going to actually be handed
28 down, but what we would have expected to have been carried out by Ofcom was an analysis
29 of market power that was not based upon the situation, the snapshot in 2004, whether it was
30 early in 2004 or later in 2004; we would have expected a period of at least three years to
31 have been examined properly before a decision was reached as to whether BCB had a
32 dominant position.

1 PROFESSOR STONEMAN: But you put in your complaint in June 2005 with respect to a
2 contract signed on 14th July 2004, which was an 11 month period, so you did not follow that
3 rule yourself?

4 MR.HORNSBY: Well we had no option. We were asked first of all to complain to the BBC
5 governors about our complaint, and we did so and that took a certain amount of time to
6 resolve. We then put together the complaint and in our complaint we said that BBCB
7 enjoyed market power at that particular point and that we were putting the complaint in.

8 PROFESSOR STONEMAN: But you made that complaint in July 2004, which was exactly days
9 after the contract was signed, so you had no idea how the market was working out and
10 whether or not the market was being abused at that time?

11 MR.HORNSBY: Well it was difficult at the time that the original complaint was made to the
12 BBC; it was difficult to do a proper market analysis, that is always the situation of the
13 complainant. At that point the major thrust of the complaint was that here was a Body in
14 receipt of the licence fee competing on terms which were perceived to be unfair, not just by
15 IMS but by Intelfax, and when Intelfax lost the contract there were a large number of
16 complaints made, many of them to MPs, along the lines of here was an unlawful,
17 unreasonable and unfair use of public subsidy to put out of business another company
18 which, of course, actually in receipt of public subsidy itself.

19 PROFESSOR STONEMAN: Let me explain to you why I am being a bit awkward about this.
20 Basically your original complaints were framed in terms of the contract, the signing of the c
21 contract, the terms of the contract, and that was, I gather from the original complaint, what
22 Ofcom was to look at. But now what you are saying to us is that the complaint is not about
23 the contract, it is really about the operation of the market in the post-contract period, that in
24 the post-contract period to at least 2007 (and maybe later) a dominant position was being
25 abused. Now, I cannot understand how you can originate a complaint in 2004/2005 with
26 respect to abusive behaviour in 2006, 2007, and 2008, unless it is just the contract itself that
27 you are concerned about.

28 MR.HORNSBY: It is the contract and the price.

29 PROFESSOR STONEMAN: The price is in the contract.

30 MR.HORNSBY: The price is in the contract that is absolutely true, but the contract is an
31 exclusive contract and that is a separate ground for abuse. There were three grounds of
32 abuse, if you remember. There was the pricing one which had two limbs: first, beneath
33 average variable cost, secondly there was a cross-subsidy and therefore discriminatory, and
34 then the second limb of the complaint was in relation to the duration of the contract and we

1 made those complaints about the market at that point. Obviously as we moved on and the
2 proceeding left the BBC governors and passed over to Ofcom, and we had the transfer of
3 ownership from BBCB to Red Bee, and obviously there are some change of circumstances,
4 but we believe that what Ofcom should have done is to look back from the time that it took
5 its decision in 2007 and say: "How has this market performed? How has it developed since
6 the time the complaint was made?" They are perfectly entitled to look into events that took
7 place before 2004. For example, if Wordwave had tried independently to enter the market
8 in 2003 certainly Ofcom was entitled to take that into account, and it did so in its decision.
9 We say that by the time it came to take its formal decision in 2007 in relation to dominance
10 and the Channel 4 contract, it had plenty of material to look back on. It had been able to see
11 the evolution of the market, and had it looked properly, we say, and had it not looked at and
12 taken into account the existence of a company that had gone bust two years previously it
13 would have reached a different conclusion from the one that it reached.

14 THE CHAIRMAN: I am not sure now whether your case is that in deciding whether, when it
15 entered into the contract in 2004 Red Bee was dominant, Ofcom ought to have looked at a
16 longer period including the whole of the period up to 2007 but still addressing its mind to
17 the existence of dominance in 2004, or whether you say that regardless of whether they
18 were dominant in 2004, looking at the position in 2007 they were dominant and therefore
19 this contract is an abuse of that dominance.

20 MR. HORNSBY: We say that it was an abuse of a dominant position when the contract was
21 entered into. We also say that looking at market power you analyse a market based on a
22 longer period of time than Ofcom took. You look at the period before the contract was
23 entered into, and you also look into the period after the contract was entered into. If you
24 looked into the period when the contract was entered into, you will have seen that there was
25 an exit from the market - that was Intelfax - and that is something that you ought properly to
26 have taken into account when you took a decision in 2007. Had they properly taken the exit
27 of Intelfax into account in 2007, our case is that they would have reached a different
28 conclusion -- they would have had to have reached a different conclusion.

29 We say it was both dominant at the time we made the complaint and subsequently. There
30 were changes of ownership, and that meant that there have been some difficulties about the
31 analysis, about the in-house sales, about whether the Article 81 guidelines can be applied to
32 in-house sales. But, apart from that, we say that there is a continuum of market power
33 demonstrated by an analysis of the position of BBC Red Bee from the period 2004 until the

1 period 2007. I think somewhere it is actually accepted in one of the skeletons that that is
2 the analysis that we want. It is in relation to 2004 to 2007.

3 I hope that deals with the issues of the remedies, which is an important issue.

4 Could we now go on to a chronology? We seem already to have got on to a chronology. It
5 might be of some assistance to just go through it. (After a pause): It is not in the court
6 bundle - it came rather late. This chronology was agreed, not without some difficulty,
7 between all the parties. It contains events which I think are incontrovertible. Just pausing
8 at (3), we would like to stress that we complained to the BBC governors about the five year
9 contract not being one with a three year option, and we had no knowledge at that point in
10 time of the CRF. Clearly, the governors were aware of those things. Nevertheless, we felt
11 that there was an issue. So, we had no option but to complain to Ofcom at that point.

12 In early 2005 Intelfax staff transferred to BBC Broadcast. That pre-dated the rejection, we
13 think, of the complaint by the BBC governors. But, we are not entirely sure when the
14 transfer took place.

15 After (7) when Ofcom opens its investigation into the Channel 4 contract, we have an event
16 which will be discussed later. The event is November 2005 when there was a management
17 presentation by Red Bee. We will come on to discuss the significance of that presentation
18 later on.

19 The other events are non-controversial really. They simply recite what took place, when.
20 We have decision on 4th June, 2007. What we say, obviously, is that it was a decision
21 which was issued on 4th June, 2007 which ought not to have taken into account the
22 existence of a company whose staff had transferred to BBCB some considerable time earlier
23 - over two years earlier.

24 We now go on to the parties' position on the time for assessing market power. I think we
25 can go through that quite quickly. Ofcom's position, in its decision, at any rate, is to be
26 found in the court bundle at 1.16. That is in Tab 3. This document deals solely with
27 Ofcom's consideration of the BBC 4 contract at the time it was entered into by the BBC
28 subsidiary.

29 THE CHAIRMAN: The Channel 4 contract.

30 MR. HORNSBY: I am sorry. The Channel 4 contract. Since the decision was taken Ofcom has
31 modified its position slightly on when the time for assessing the Channel 4 contract was -
32 partly in response to questions from the Tribunal. The position it adopts in its defence now
33 is that it was either when the contract was entered into or when it was bid for. They say it
34 does not really matter which it really is - market positions were pretty much the same at that

1 point. Our first point about this is really that it is insufficient in a decision to leave your
2 options open in this way. The decision actually says when the assessments for the Channel 4
3 contract took place. It is quite clear in 1.6 of the Channel 4 decision and that is when it was
4 concluded. We cannot speculate on why it is that Ofcom has modified its position and now
5 says that it is really very likely that it occurred when the contract was bid for. One possible
6 explanation for this approach is that at that particular time it might be more reasonably said
7 that Intelfax had a future. It still was not clear whether Intelfax would depart from the
8 market. On the other hand, when the contract was concluded, it being reasonably well-
9 known, that Channel 4 was Intelfax's major, if not sole, client, that at that point Intelfax was
10 moribund. It took some while, obviously, for Intelfax to finally depart the scene, because
11 the contract had a few more months to run and it did not conclude until January, which was
12 effectively six months later. Our point on that is really that whichever date is chosen, the
13 whole concept is wrong -whether it is when the contract was bid for, or whether it was the
14 time it was concluded. Either of those, or both of those -- It is just too short a time to make a
15 proper assessment of market power, and the market power issue must be carried on, and that
16 when the decision is actually you look at the market; you take a decision, generally
17 speaking, on the conditions of the market prevailing at the time that decision is taken.

18 THE CHAIRMAN: I think you are conflating two different points there, which are points that I
19 am trying to tease out. What is the decision that Ofcom actually has to take as regards when
20 dominance exists? That is one question. The second question is: in deciding that Red Bee
21 is, or is not, dominant at that time, what period should they look at? Now, the period of
22 time at which they have to decide whether it was dominant or not is a moment of time. That
23 would be what they say. But, they are not saying, "Well, you just look at the situation on
24 that day". They accept that you look at some period of time. You look at the period of time
25 in order to decide, "At that moment were they dominant?" You say that the period of time
26 they looked at was too short and that it was only prior to the contract, and not after the
27 contract. I can understand that point. But, do you nonetheless say that they were right to
28 understand that their task was to determine whether Red Bee was dominant at a particular
29 date being when they entered into the contract or when they bid for the contract - whichever
30 - but that in looking at that question they erred in taking account of too short a period? Or,
31 do you not accept that they should focus on a particular time which it is necessary to
32 establish, however you do it, that Red Bee is dominant?

33 MR.HORNSBY: We say that it should be 2007 looking backwards for at least three years. One
34 of the elements that you look at obviously therefore covers the period of time when the

1 contract was entered into and it was bid for. But we say you do not shut off the analysis at
2 that point. Our complaint about Ofcom's decision is at the point – whether it was when the
3 contract was bid for, or when it was concluded, Ofcom if you like pulled up sticks and said
4 “That’s it. We look at things from that particular point in time going backwards a few years
5 to see the evolution of the market and so on and so forth, and we do not take into account
6 events that took place subsequently, such as the change of ownership and the demise of one
7 of the four competitors in this market.” It will become clearer as we go through the
8 authorities.

9 THE CHAIRMAN: Mr. Blair has a question.

10 MR. BLAIR: I have another way of slicing this onion. In the chronology very helpfully supplied
11 and agreed, item 9 (see Docs bundle B, Tab 6, pages 81-82) says: “On 22nd March 06 IMS
12 wrote to Ofcom arguing that the analysis about dominance should be updated”. I have not
13 found - maybe it is somewhere in the decision – the reaction that Ofcom took to that
14 request. I do not think it is the one in footnote 146 – can you tell us whether that suggestion
15 of yours, about updating the analysis was rejected in the decision?

16 MR.HORNSBY: Implicitly rejected in the decision.

17 MR. BLAIR: Implicitly only?

18 MR.HORNSBY: Implicitly only.

19 MR. BLAIR: Thank you.

20 MR.HORNSBY: We objected quite strongly, we felt that this was just a way of not getting into
21 the issue of the pricing. We thought that this was, if you like, an exercise in logic chopping,
22 it did not correspond with the realities of the market; that to look simply at the situation at
23 the time the contract was entered into and not to take a longer period taking into account the
24 change of ownership which would have an impact on how in-house sales were to be
25 assessed, we thought that that was completely wrong. Now, we told Ofcom about that and
26 we had a meeting with Ofcom about that, and the note of the meeting is supplied in the
27 bundle (see Docs bundle B, Tab 9), but it was quite clear afterwards that argument had
28 really fallen on deaf ears, that they were determined to carry on with the decision based
29 upon what they perceived as the time for making the analysis, which was a time which we
30 said had long gone.

31 We say that the proper test is the one that BBCB and Red Bee put forward, whether jointly
32 or severally. It is recorded in the decision, file A, tab 3, p.41, at 7.5:

1 “The BBC on behalf of itself and BBC Broadcast argued that at the time it bid for
2 the Channel 4 contract, BBC Broadcast was not (and continues not to be)
3 dominant in the supply of UK television access services because:

- 4 (i) ‘its market share [excluding self-supply] was, and is, not large enough
5 to give rise to a presumption of dominance;
6 (ii) in any event market shares are not very meaningful in a bidding
7 market’.”

8 We say that is the correct test, the essence of it is captured by the words “continues to be”.
9 What the BBC was basically saying was: “In prevailing market conditions we are not
10 dominant; no presumption of dominance can be derived from our market share, we are not
11 therefore dominant – even if we are, perhaps bidding markets and other factors mean that
12 that market share is not as important as it would otherwise be.”

13 We say that Ofcom’s position is inconsistent, it is too short and I just want to take us briefly
14 to some authorities on the point of too short. If you go to A36 – authorities bundle tab 36.

15 PROFESSOR STONEMAN: Just before we go there, could I take you back, you are implying
16 that the continuation of the dominance is an important point in the BBC’s viewpoint.

17 MR.HORNSBY: Yes.

18 PROFESSOR STONEMAN: What was Ofcom’s attitude to that? It looked to me as if in 7.9 it
19 did not take any notice of it – we are appealing Ofcom’s decision and not BBC’s view.

20 MR.HORNSBY: That is absolutely right, yes, Ofcom did not seem to think that it was necessary
21 to take a position on the argument. It thought that it was sufficient that it was not dominant
22 at the time the contract was entered into.

23 PROFESSOR STONEMAN: That is very much taking a position; that is not ignoring the
24 position.

25 MR.HORNSBY: I agree, yes, I agree. In the decision itself, to be fair to Ofcom, I think in one of
26 the footnotes it does record IMS’s view about the proper time for the assessment of market
27 power, but we never succeeded in the administrative proceedings in actually eliciting from
28 Ofcom why it was that this particular cut-off existed and it has only become clear what
29 Ofcom’s position is, although it is we say, still inconsistent and unclear, only since we have
30 appealed this have we been aware precisely what has gone through its mind so to speak.

31 MR. ANDERSON: The Tribunal might find it helpful just to note at that point footnote 104,
32 which essentially sets out Ofcom’s response to those positions.

33 MR.HORNSBY: Yes, that is absolutely true, I am indebted to Mr. Anderson for pointing that
34 out. But if you get half way down that particular footnote, what you get to is this concept of

1 the time of the infringement. It contains a latent ambiguity – what is the time of the first
2 infringement? We now know, because the skeleton has made it very clear, that it is the time
3 of the first infringement that Ofcom believes is the appropriate time for the assessment of
4 market power, it is not the time of the infringement. Infringements can be carrying on until
5 the crack of doom, what matters for Ofcom is the market position at the time that an
6 infringement occurs. We are going to come on to say that this position is wrong in principle
7 and that, if correct, it would deprive Article 82 of its effectiveness as a means of dealing
8 with abuses of dominant position. But before we get to that particular point, could I just go
9 back to the point that I was making, referring to the guidelines – A 35 in the authorities’
10 bundle.

11 THE CHAIRMAN: That is the DG Competition Discussion Paper?

12 MR.HORNSBY: That is right. The bottom of p.9 –

13 “Market power is the power to influence market prices, output, innovation, the
14 variety and quality of goods and services, and other parameters of competition on
15 the market for a significant period of time.”

16 If you turn over and go to p.11, just look at para.29:

17 “If market shares have fluctuated significantly over time it is an indication of
18 effective competition.”

19 If we go to para.31, and this quotes *Hoffmann-La-Roche* and we do not need to go there
20 unless Ofcom insists, and I think it accurately describes what is said there. Paragraph 31:

21 “It is very likely that very high market shares, which have been held for some
22 time, indicate a dominant position.”

23 These guidelines make it clear that the object of the exercise – looking at market share and
24 the rest is to see what is happening in a market, and what is likely to happen in a market –
25 the period of time is quite significant, it cannot be a short period of time. It should be a long
26 period of time and we say that period of time should have included 2004 to 2007.

27 Can we have a brief look at the *Michelin* decision, it is at tab 8. *Michelin* is a very
28 important decision under Article 82 in relation to rebates and *quasi* exclusive agreements
29 entered into by a dominant company. If you would go to p.23, para.33:

30 “In its decision the Commission relied upon the fact that from 1975 to 1980
31 Michelin NV’s share of the market was ...”

32 whatever it was. That decision was taken a couple of years later. If you go to the front,
33 you will see that the decision was taken on 7th October, 1981. So, a decision taken in
34 relation to on-going practices in 1981. A period relied on for looking at market power -

1 1975 - 1980. I am sure the Commission would say they were a bit slow to get it out, but the
2 principle that is being illustrated there is quite a clear one: when you have ongoing
3 behaviour a decision speaks of the market conditions that prevail at the time.

4 If you go to the end of that decision, at p.32, at para. 110 -- As far as the duration of the
5 infringement is concerned it is common ground that the system at issue was applied during
6 the period from no later than 1975 to 1980. There was a period when they did not apply it,
7 and they did not get fined for that period. But, for the period in question, which was a
8 period in the five years up to the point when the decision was taken, Michelin both had a
9 dominant position and, by virtue of its quasi-exclusive contracts, abused that dominant
10 position.

11 THE CHAIRMAN: What was the abuse that they were looking at there then? That was a
12 discount system.

13 MR. HORNSBY: Quantity discounts on dealers which had the effect of foreclosing the tyre
14 market.

15 THE CHAIRMAN: I suppose they were contractually bound to continue that discount system
16 once they entered into a contract, unless and until it was declared unlawful.

17 MR. HORNSBY: Absolutely. One of the features of the fines was that Michelin said, "Well,
18 actually the Commission has been a bit slow on this one. Had it told us earlier, then we
19 would have brought these infringements to an end and the fine would be less". So, you get
20 the flavour that it was an ongoing infringement. There was a contract there. The period of
21 investigation was five years up until the moment when the decision took place. The
22 decision did not come out as quickly as it perhaps ideally ought to have done, but,
23 nevertheless, you do not see the great hiatus that typifies Ofcom's decision in this case.
24 There is more on this which I can take you to. There is the *Coca-Cola* decision. *Coca-Cola*
25 was a merger decision.

26 THE CHAIRMAN: That was the underlying authority for that paragraph in **Bellamy & Child**
27 which you took us to.

28 MR. HORNSBY: Yes. That basically says that the decisions are based on market conditions
29 prevailing at the time. There is some ambiguity about what that time is. We say that time is
30 when the decision actually takes place. So, we do not need to go there.

31 *BSkyB*. That is quite interesting because the *BSkyB* case was one in which the abuses were
32 pricing abuses, and also they were abuses in relation to foreclosure. So, in many ways it is
33 quite similar to the matters under consideration in this complaint. If we could just skip
34 through *BSkyB*, the decision of the Office of Fair Trading, in the authorities bundle at Tab

1 26, you will see that there are certain important features in relation to the period under
2 investigation. It is a decision, incidentally, where there was a finding of dominance but no
3 abuse. It is quite interesting, and obviously of practical importance, as I imagine the
4 hypothetical abuses are still matters of some complaint to the cable companies who did
5 make this complaint in 2003. If you look at p.4 of the *BSkyB* decision, para. 17, the period
6 investigated was from 1st March, 2000 until 30th June, 2001. This was in a decision that
7 was handed down in December 2002. What the Office of Fair Trading did was look at the
8 effect on competition of the practices complained of in that period - 1st March, 2000 to 30th
9 June, 2001. If you go to p.7, para. 26, that is made quite clear.

10 “This decision relates to conduct within the period from 1st March, 2000 until 30th
11 June inclusive”.

12 When you come up to the analysis of market shares, however -- If you go to p.68, there is a
13 little table - market shares in the supply of premium films by subscription volume rather
14 than value. You will see it is the three years prior to the decision effectively that market
15 shares were examined. So, you have the Office of Fair Trading identifying a time when it
16 looks at the effect on competition, and then identifying a longer period of time when it
17 looks at the market shares and market power - both of those in ongoing practices and Sky
18 continues to do mixed bundling, as far as I know, even now. As far as ongoing practice is
19 concerned, the decision states the position at the date of the decision on the basis of an
20 analysis of dominance in the three years leading up to the decision. It could have gone back
21 further if the market had existed, but it was a relatively new market and it stopped I think in
22 1998.

23 That is Sky. I think there is just one more. It is not an authority, but it is one more matter
24 that I just want to bring to your attention. That is in the authorities bundle. It is the
25 modernisation regulation at Tab 32. Article 7 refers to findings of infringement and
26 termination of infringements. It says,

27 “Where the Commission, acting on a complaint or on its own initiative, finds that
28 there is an infringement of Article 81 or 82 of the Treaty, it may by decision
29 require the undertakings and associations of undertakings concerned to bring such
30 infringement to an end.”

31 There is an important final sentence in that.

32 “If the Commission has a legitimate interest in doing so, it may also find that an
33 infringement has been committed in the past”.

1 We say that what that very strongly suggests is that when the Commission takes a decision
2 it is taking decisions, unless it says otherwise, based upon conditions of the market or
3 contracts which are ongoing at the time that the decision is taken. I want to just take you
4 finally on this point to two examples where a historic decision was taken - historic in the
5 sense that it addressed events that had passed. The first of those I do not want to take you to
6 in any great detail - it is the Dutch oil case. That case looked at the issue of whether there
7 was a dominant position in a situation of economic crisis where there was a shortage of
8 supply. The Commission, perhaps because it wanted to be involved in energy policy, or
9 something, was anxious to demonstrate that in a very short period of time the oil companies
10 were collectively in a dominant position. That decision was appealed to the European Court
11 of Justice and no finding was necessary on the point as it actually happened that the
12 Advocate General doubted that a period so small as that under consideration was sufficient
13 for a finding of dominance.

14 So, that is the sort of historic decision you can have where the market changes but you
15 nevertheless want to establish a legal principle which gives you some power to intervene in
16 the future.

17 The same sort of historic decision was taken in *Tetra I*, the BTG license decision. Tab 21 in
18 the authorities bundle. (After a pause) That case involved the acquisition of an exclusive
19 licence, and you probably do not need to have me repeat it.

20 If you go towards the end of the decision – this was an historic decision because Tetra
21 renounced exclusivity. The Commission nevertheless said that it had had an interest
22 because of the development of its case law to establish that a company in a dominant
23 position could acquire an exclusive licence and abuse that dominant position for so long as
24 it was exclusive, irrespective of the fact that the licence agreement itself fell within a block
25 exemption. A very important case, and we say that this demonstrates that generally
26 speaking the conditions of the market, at the time a decision takes place are the ones that
27 matter, although in some exceptional circumstances decisions can take place in relation to
28 historic events.

29 THE CHAIRMAN: But in this decision what was the point at which it was important that Tetra
30 Pak was dominant – when it entered into the patent licence, or only subsequently? Where
31 does it say what they decided as regards dominance?

32 MR.HORNSBY: It is in the annex, it is based on cartons sold in 1985. There was no reason to
33 believe that the market shares had fluctuated to any significant degree, Tetra's position
34 being super dominant, although that concept I do not think had been invented at that time.

1 So the relevant market is defined on p.7. The abuse was committed when it purchased
2 Liquipak and Liquipak had this exclusive licence with BTG.

3 The analysis of dominance is rather sketchy – it starts at the bottom of p.12 and over to
4 p.13:

5 “91.8% of the EC market for machines capable of filling cartons by aseptic
6 process with UHT-treated liquids.”

7 THE CHAIRMAN: Yes they do not seem to tie it to any particular time, although at the
8 beginning of para.45 they say:

9 “Tetra committed an abuse of its dominant position when, through the purchase of
10 the Liquipak Group, it acquired the exclusive licence from BTG”

11 MR. GREEN: (no microphone) ... paragraphs 60 and 61.

12 THE CHAIRMAN: Yes.

13 MR.HORNSBY: “The abuse lasted until Tetra renounced all claims to this exclusivity”, because
14 at the time of the acquisition it occupied a dominant position.

15 PROFESSOR STONEMAN: Mr. Hornsby, just before you move on from that, are you saying
16 that that translates into this case?

17 MR.HORNSBY: No, what I am saying is that that decision is an example of a decision based
18 upon behaviour that is no longer being carried on at the time the decision is taken. That is,
19 if you like, an historic decision.

20 THE CHAIRMAN: Yes, but it is relevant to this case in that, as with this case, it was looking at a
21 particular contract, whereas it could be said in relation to *Michelin* and *BSkyB* it was
22 looking at courses of conduct which might include entering into contracts, but continuing
23 courses of conduct which do not start and end at a particular time, although the individual
24 contracts entered into as part of that course of conduct do. But here, as in our case, they
25 were looking at one particular agreement, and the exclusivity in that agreement.

26 MR.HORNSBY: Yes.

27 PROFESSOR STONEMAN: The point I wanted to raise was more to do with the fact that Tetra
28 Pak was dominant at that point in time, and we have not established the fact yet that Red
29 Bee was dominant at that point in time. There is a difference between abusing dominance
30 and creating dominance, I think.

31 MR.HORNSBY: Yes, that is right, although actually we will come to that point, it is a very
32 interesting and important point, and perhaps the point is now when we should come to it. If
33 we go to Ofcom’s skeleton now ----

1 THE CHAIRMAN: Before you leave *Tetra Pak* I just want to see what they said in relation to the
2 Article 85, as it then was. (After a pause) Yes.

3 MR.HORNSBY: If we go to the skeleton argument of Ofcom, tab 15, para. 10, second sentence:

4 “Whether or not BBCB became dominant partly as a consequence of its alleged
5 abusive conduct is irrelevant to whether BBCB was dominant at the time when
6 that conduct occurred.”

7 There is quite a lot of meat in this sentence: “when that conduct occurred” contains again
8 this latent ambiguity about whether it is the time that the conduct first occurs, or whether it
9 is the time that the conduct is continuing to occur. What is basically being said, as I
10 understand it, is for the sake of, for example let us suppose someone acquires a dominant
11 position – and this is your point - if he is not dominant when he acquires that dominant
12 position that is okay. This can be tested against the following hypothetical example:
13 suppose a bus company with a small market share in a city – Edinburgh – wants to enter the
14 market and expel the existing incumbent operators what it does is to lay on a lot of services,
15 because that is what you do, that is predatory pricing in the bus market. It lays on a lot of
16 services in competition with the incumbent. These services are at prices that in no way
17 cover its costs. As a result of that activity the incumbent leaves the market. Those service
18 levels are maintained for years. Attempts are made to enter the market by other bus
19 companies; they fail. Mr. Anderson’s argument would mean, if it were correct, that in that
20 particular circumstance it would not be an abuse of a dominant position to have laid on
21 these extra services beneath cost, because at the time of laying on those extra services
22 beneath costs the company doing it was not in a dominant position. Now, that is not our
23 case because we say that already BBCB had a position of dominance, which was 40 per
24 cent, and it got the Channel 4 contract we say – or we said in our complaint – unlawfully by
25 the cross-subsidy.

26 But Mr. Anderson’s argument, taken to its logical conclusion, is that you have, if you like, a
27 grandfathering of abuses. There are some abuses which can be attacked, and then there are
28 other abuses which cannot be attacked because at the time you committed them you were
29 not in a dominant position, you did not have the special responsibility that is incumbent
30 upon dominant companies and therefore you were able to enter into practices which are
31 perfectly legitimate for non-dominant companies.

32 There are a couple of problems with this. The first of these is that abuse of dominance is
33 not just the abuse of a dominant position when you have that dominant position, it can
34 change, it can fluctuate. Behaviour that was non-abusive when you were not in a dominant

1 position can become abusive when you are in a dominant position. So in the example that I
2 have just given what you would say, properly analysed we say, is that the maintenance of
3 prices beneath marginal cost, which is reflected by the service levels which make no kind of
4 recovery, was an abuse of a dominant position. A dominant position was being maintained
5 by abusive practices.

6 We say that that cannot be right – simply that cannot be right – that Article 82 creates an
7 obligation of special responsibility on dominant companies, which ebbs and wanes;
8 sometimes a company may be in a dominant position, sometimes it may not be. If it is not
9 in a dominant position at a given moment then it can enter into practices or agreements with
10 equanimity if not impunity. But that only lasts as long as it is not in a dominant position
11 and the time that it is in a dominant position it is subject to Article 82, and the obligation not
12 to abuse that dominant position by maintaining practices which restrict competition.

13 THE CHAIRMAN: So what does that mean then in relation to contractually binding terms? You
14 say even if they were not dominant at the time that they entered into the Channel 4 contract
15 – of course you say they were, but even if they were not – the prices set by that contract
16 were predatory, and although that would not have been an abuse when they were not
17 dominant when they concluded the contract, at some point during the currency of the
18 contract they become dominant, and therefore they have to not charge those prices any
19 more. But what does that do then as between the parties, because if they were to go back to
20 Channel 4 and say: “I am terribly sorry, this great bargain that we have given you now that
21 we are dominant we are going to have to double our price so that it is not predatory any
22 more”. Channel 4 might not be very happy about that. I can see it working when the prices
23 are excessive and they are brought down. But, how does that work contractually then?

24 MR. HORNSBY: It works extremely unsatisfactorily from a contractual point of view. But, that
25 is the consequence of the case law. One of the things that happens when companies buy
26 other companies is that warranties are sought in relation to contracts that are currently held
27 by the company that is acquired with a view to establishing whether there will be a problem
28 with, for example, exclusivity when there is a change of ownership. So, after the *Tetra I*
29 decision, for example, lawyers dealing in this particular area would have been advising their
30 clients to establish that if they were purchasing a company that had an exclusive agreement
31 attached to it, and the acquiring company had a strong, or dominant, position, that following
32 *Tetra Pak* what it might have to do is to renounce that exclusivity or run the risk that it
33 would be subject to the kind of procedure that the Commission took in the *Tetra I* decision.

1 This is the same kind of process that happens in Article 81. Above the 30 percent threshold
2 things change. We will come on to that when we look, if you like, at Part 2. However, our
3 case in relation to Part 1 is that not only is this wrong - the choosing of this short period -
4 but it could never be right. It could never be right because, in principle you could not have
5 a situation in which contracts were continued by dominant companies which were an abuse
6 of that dominant position, but in this argument were not abuses because at the time they
7 were entered into the company was not a dominant company.

8 Now, if you spin it the other way around, you can see that there are also problems with the
9 proposition advanced by Ofcom and Mr. Anderson. If you go to the IMS skeleton at para.
10 17,

11 "The fundamental error of Ofcom's choice of the relevant period of time can be
12 demonstrated in a different way by hypothesising what the regulatory outcome
13 would have been had BBCB been held to be dominant somewhere in the first part of
14 2004 and further hypothesising that abuses were held to have been committed by
15 predatory and discriminatory pricing and the non-compete contained in the Channel
16 4 contract. In this scenario, the duration of the abusive infringements would have
17 had to have been considered by Ofcom. It is axiomatic that there can be no abuse
18 without a dominant position having been established; it therefore follows that if
19 Ofcom were to be right in its selection of so short a period of time but reached a
20 different conclusion the hypothetical abuses could only have had a duration of six
21 months irrespective of the fact that pricing may have continued (and the non-
22 compete did continue) way beyond that point. We say the absurdity of the logical
23 consequence demonstrates the flaw in Ofcom's approach".

24 You simply cannot take the position that Ofcom is taking here. Ofcom hamstrung itself by
25 choosing this short period of time. It was a process with only one outcome. Had it decided
26 that there actually was a dominant position in 2004, it would not have been able to take a
27 decision in 2007 that could have stood up. The interveners would have been able to say,
28 with some justification, and Channel 4 as well, that "Then was then. Now is now". There
29 was only a dominant position in relation to this contract at that particular point, and
30 therefore there can be no remedy now based upon the need to comply with the decision in
31 2007. There just is not a dominant position at that point.

32 So, to answer that, Ofcom would have had to have gone back and taken another decision,
33 and they would have had to have updated the analysis in respect of the Channel 4 contract,
34 and it would have had to have reached the point where it said, "As of now, right here, right

1 now [either in 2007 or in 2008] a dominant position is enjoyed by Red Bee. This contract
2 constitutes an abuse of it. We wish this infringement to be brought to an end”.

3 MR. BLAIR: That is the very decision you seem to be seeking out of them, is it not? Your
4 argument is about a timing period -- a choice of a period of time. But, actually, if you
5 compare your skeleton with the Ofcom skeleton what you are actually wanting to have is a
6 decision that in 2007 they were by then dominant and therefore were abusing the position
7 they had obtained in 2004. You are actually asking for a different decision from the one
8 that was actually made.

9 MR. HORNSBY: We are saying that the decision in relation to dominance -- There should have
10 been the updating that happened in relation to the Article 81 analysis. Ofcom, when looking
11 at the Channel 4 contract under Article 81, could no longer refer to market conditions at the
12 time the contract was entered into because subsequent to then the situation had changed and
13 on any view Red Bee had a market position of more than 35 percent such that it could not
14 take advantage of the block exemption any more.

15 What we are saying is that consistent with that analysis there should have been an updating
16 in relation to Article 82. There is some authority on that which I would just like to come to.

17 THE CHAIRMAN: What you are saying really amounts to saying that Ofcom mis-characterised
18 the abuse in that the abuse was not really entering into a contract at which prices were set at
19 a predatory level, or at which there was exclusivity, but rather that it was charging prices
20 which were predatory, or having an exclusive agreement with Channel 4 - practices which
21 continued throughout the duration of the contract - and that if at some point Red Bee
22 becomes dominant over the period of that contract then those practices become something
23 which, as an undertaking with a special responsibility, it must discontinue.

24 MR. HORNSBY: Yes. We are asking for nothing in these proceedings in relation to abuses.

25 What we are simply saying is that in relation to dominance ----

26 THE CHAIRMAN: Yes, but how you look at dominance has to depend on the way in which ----

27 MR. HORNSBY: Sometimes it does, but we say that the two do not go hand in glove in the same
28 way that Ofcom think that it does. Ofcom says, “You just look at the dominant position at
29 the time the alleged abuses happened.” We say that there is a reason why you need to look
30 at the market over a longer period of time than that, and that what you should do is to take
31 decisions that reflect prevailing market conditions at the time the decision is taken, and
32 unless you are taking specifically historical decisions where you wish to establish a
33 precedent.

1 It is the nature of this area of law that the analysis of a contract depends upon the market
2 share and the companies that are parties to it. That may change in the course of time. When
3 we look at the Article 81 analysis we will see why it was no longer appropriate to rely on
4 the block exemption and the *de minimis* notice. The reason that we drew attention to the fact
5 that the first time round Ofcom did not take this into account was not merely to point out
6 that Ofcom got it wrong, but it is to actually establish the nature of the exercise that you
7 must do. If an abusive practice is continuing, when you take a decision in respect of that
8 you cannot just cut off your analysis of the dominant position and say, “Beyond 2004
9 [whenever it is] we are not looking at it any more”. You have to roll it forward to the point
10 where you actually take that decision and the *Sky* and the *Michelin* decisions demonstrate
11 that quite clearly. They look over a long period of time at these particular contracts, and
12 they make an analysis of the market share, and they make their findings of abuse. In the *Sky*
13 case there was no abuse, and so the practices continue. In the *Michelin* case the practices
14 were held to be abuses. The infringement decision was taken. A fine was imposed based
15 upon an abuse of a dominant position within the period that there was a dominant position.
16 The argument offered by Ofcom does not really allow that to happen in a situation where
17 there is no pre-existing dominant position. That creates a legal hiatus, if you like. There is a
18 gap. There are lots of cases on the maintenance of a dominant position by abusive
19 behaviour. Those cases would no longer be able to be brought because a company under
20 investigation would say, “Well, actually, I started this. I was not dominant at the time. I may
21 well have got a dominant position as a result of that, but at the time of the infringement I
22 was not dominant”. That, we say, is a clear fallacy.

23 My final point now is really in relation to consistency with Article 81.

24 MR. BLAIR: Before we go there, we were looking at the Ofcom skeleton. Can I take you to
25 para. 4 of the Ofcom skeleton? “For the purposes of determining IMS’ appeal --“ It says,
26 “-- the alleged infringement”. So, this is the infringement alleged by IMS. The
27 infringement was that ‘BBCB had infringed the Chapter II prohibition by securing the
28 Channel 4 contract’. Now, do you say that was not the alleged infringement because the
29 emphasis there is on securing the contract? You could have had an alleged infringement
30 that says, “The alleged infringement was the charging of prices post 2005 that were
31 predatory”, or whatever. Do you accept, or do you not accept, this Ofcom version of what
32 the alleged infringement was?

33 MR. HORNSBY: I do not accept it. We say that it secured the contract by predatory pricing. The
34 offer was very, very low - beneath marginal costs. But, we also say that as a result of it

1 being an exclusive contract it not only secured the contract, but it maintains, and continues
2 to maintain, we say, that contract and that is an abuse of a dominant position.

3 MR. BLAIR: I just want to get it clear. It is very important, this point. You are saying that the
4 alleged infringement was in fact in two parts - one was securing the contract at these prices
5 that are too low -- predatory -- or whatever; the other one is by operating the contract at
6 those prices after it has been secured.

7 MR. HORNSBY: Yes - and also on an exclusive basis.

8 MR. BLAIR: On an exclusive basis.

9 MR. HORNSBY: On an exclusive basis, yes. The contract is ongoing as we speak.

10 MR. BLAIR: Yes We are very well aware of that. We will leave it at that point because that
11 clarifies your stance. Thank you.

12 THE CHAIRMAN: Let me just push that a tiny bit further. Therefore, you say that even if it is
13 the case that they have to be dominant for the securing of the contract point at the time they
14 secure the contract, as far as the continuing aspect of the infringement is concerned it is
15 enough if they become dominant at some point. Now, whether it matters that they become
16 dominant because of this contract or through other changes in the market may well not
17 matter to you.

18 MR. HORNSBY: That is correct. That is how I would characterise it. You can also turn it the
19 other way around: a company, for example, which is dominant as a result of the possession
20 of patents may decide, because it has special responsibility not to impede competition -- it
21 may decide that it does not want to enter into exclusive agreements. Now, next year the
22 patents come to an end. All kinds of new entry to the market - say it is drugs. The generics
23 can come in and take away a large proportion of the market share of the dominant company.
24 At that point, if you are advising a dominant company, you can say to the management,
25 "You are now no longer dominant because your patent protection, which gives you the
26 market power, has gone. You can now start entering into different sorts of contracts from
27 those that you were able to enter into when you had the special responsibility because the
28 special responsibility has gone". So, you go up and down with the tide - sometimes you are
29 dominant and you cannot behave in a certain way; other times you are no longer dominant
30 and at that point you become free to act in certain ways. It is the same with Article 81. You
31 can be absolutely certain that if you are underneath 30 percent of the relevant market share,
32 that unless you have some clauses in like re-sale price maintenance, or something like that,
33 which are so-called black clauses -- you can enter into non-compete agreements or
34 exclusive agreements. Those are block exempt. But, once you go beyond 30 percent, you

1 can no longer have that security. You have to do a full market analysis, and in some
2 circumstances it may be the case that you are actually not entitled to carry on with those
3 particular agreements. I quoted *Tetra* because that was an example. Now, had the exclusive
4 contract been acquired by another company that did not have a dominant position then there
5 would not have been an issue; because it did not have a dominant position it could have an
6 exclusive contract that fell within the block exemption without any problems, but because it
7 was Tetra, a super dominant company, and had been dominant for years, and had all the
8 technological advantages and all the rest of it, and was likely to have those advantages for a
9 considerable amount of time, that contract was not one that the Commission was able to say
10 fell outside Article 82 as it then was. Even though it fell within the block exemption it
11 prohibited that contract, and it prohibited that contract even though there had been a
12 renunciation of exclusivity.

13 We say that 82, as put together by Ofcom is not a legal instrument which it was intended to
14 be, and the final point will be that the interpretation of Ofcom will not be consistent with
15 Article 81, and for that I just need to go back to *Tetra* again, please.

16 MR. BLAIR: I was just going to say, you were talking about going up and down with the tide,
17 but your argument is much more extreme than even the *Tetra I* case, because you are
18 saying that they have to go up and down with the next tide but two, and it might well be a
19 much higher tide. In other words, you enter into a contract which is perfectly okay at the
20 time, and the legal adviser ought to say – on your case – “You must not enter into this
21 contract, it is far too good from your point of view. There is a risk that you will be
22 dominant during the life of this contract and you may not be able to get out of it, so you had
23 better not enter into it now”. Is that really what you are saying?

24 MR. HORNSBY: No, I am not saying that because I do not think any legal adviser would carry
25 any conviction with his client if he said that some years down the line you might be
26 dominant, and therefore you will have to look at this one again. I think what clients want to
27 know is what the situation is now and in the foreseeable future, and what the block
28 exemptions do is to give you some guidance about that. They give you some legal safe
29 harbour. Now, I think Ofcom does accept that the Channel 4 contract does not take the
30 benefit of the legal safe harbour and it does so as a result of the change in ownership, and
31 the fact that the in-house sales are now no longer in-house sales, but have to be taken into
32 account.

33 When Red Bee acquired BCCB I imagine its advisers would have looked at the contracts
34 that BCCB had and one of the things I would have expected them to say, and one of the

1 things I would certainly have said if I had been in their position, would be that the Channel
2 4 contract will not take advantage of the block exemption in a couple of years' time. You
3 would not say at that point: "Well actually you should be cancelled now". What you would
4 say is that there would have to be a full analysis done as to whether that contract fell within
5 Article 81(1) or not; you have to start generating some justifications for that contract. If
6 you felt that that contract did not have such justifications what you would consider doing is
7 raising the issue with your partner as to whether it could continue to be exclusive or whether
8 it should not in fact revert to being non-exclusive. That is the nature of competition law
9 advice, you advise your clients based upon the situation at the time, but you also warn them
10 that when their market share changes, so the analysis of it may change. As I said, you can
11 do this in two particular ways. A client can say: "Well, my patent protection comes to an
12 end in two years' time, can I do X or Y?" Currently you are in a dominant position and the
13 answer is that you ought to be very careful, but in two years' time all these generic products
14 will flood into the market and at that point you are free, you no longer have the special
15 responsibility. So the going up and down with the tide is a function of how these legislative
16 provisions work.

17 The final point is more or less covered, but if we could just go to *Tetra* again. I think the
18 best way of doing that will actually be to go to A.37, which is the **Bellamy & Child**
19 extract, it is p.913, para.10.006.

20 "Articles [81] and [82] are complementary inasmuch as they pursue a common
21 general objective set out in Article 3[1][g] of the Treaty, which provides that the
22 activities of the Community are to include ' the institution of a system ensuring
23 that competition in the common market is not distorted'. But they none the less
24 constitute, in the scheme of the Treaty, two independent legal instruments
25 addressing different situations."

26 We say that if Ofcom is right in its analysis you have quite an extraordinary outcome. The
27 complaint that IMS originally made about the Channel 4 contract was both under Article 82
28 and under Article 81. The exclusive nature of the contract we considered to be an abuse
29 under Article 82, we had to do that because there was the argument, of course, about in-
30 house sales, and therefore if in-house sales could not be taken into account under Article 81
31 we needed some way of demonstrating that it was nevertheless an infringement of
32 competition, so we put in a complaint in relation to Article 82 as well.

33 If Ofcom is right, you do an analysis of market power. On the same facts you do an
34 analysis of market power in relation to the Article 82 issue at the time the contract was

1 entered into or when it was bid for, but if some way down the track Article 81, if you like,
2 raises its ugly head because a block exemption is no longer available, and an individual
3 exemption has to be considered, looking at the market at that particular point in time you
4 have to reach a conclusion on the same contract, so you actually shoot off in two different
5 directions, and that, we say, is what Ofcom has done here. It has done an analysis of Article
6 82, based upon one period of time, and has had necessarily to do a different analysis of the
7 same contract under Article 81 based on the conditions of competition in 2007. We say that
8 is simply nonsense; it cannot be done when Articles 81 and 82 have the same function,
9 although they are, of course, different legal provisions.

10 Now why does all this matter? We say it matters a great deal. It matters because if you do
11 the analysis over the correct period of time the market share enjoyed by now Red Bee is
12 over 50 per cent and growing. When you are in that area there is a presumption of
13 dominance, and at that point you must be absolutely convinced that the evidence that you
14 adduce to rebutting that presumption is sound. We say the inclusion of Intelfax by this –
15 what might be a device, but it might not be – of looking at the situation in 2004 actually
16 distorts the analysis and the analysis is wrong as a result. Ofcom misdirected itself on what
17 it needed to do to examine whether a position of dominance existed in the market. Clearly,
18 it is for IMS to show that there is a position of dominance, but the management presentation
19 in 2005 on Red Bee's website in our view clearly demonstrates that, as of November 2005
20 (and for the foreseeable future), it is not something that is likely to change a great deal, was
21 a strong one.

22 THE CHAIRMAN: But are you saying that they were wrong to include Intelfax even insofar as
23 they were looking at the position before the contract was entered into? Or only insofar as
24 they ought to have looked at the market position subsequent to that?

25 MR.HORNSBY: Well the inclusion of Intelfax has some kind of logic before the contract was
26 entered into but at that particular point in time no one would know whether Intelfax was
27 actually going to carry on or not; there was nothing to suggest at that point that his future
28 was menaced. But once the contract had been won at that point it was quite clear that
29 Intelfax had to find something else to do or go out of business.

30 THE CHAIRMAN: But you are not saying that even if they had won the Channel 4 contract they
31 would still have gone out of business?

32 MR.HORNSBY: Oh no, the complaint is only directed towards the fact that Intelfax lost, and we
33 say it lost as a result of an abuse of a dominant position, and that is not something we are
34 pursuing in these proceedings. What we are simply seeking to establish is that the material

1 time, which we say is the time when the decision was taken, Red Bee or BBCB was in a
2 dominant position, and that has consequences in relation to the Article 81 analysis going
3 forward, which should have been taken into account but were not – we say – in the analysis
4 under Article 81. The Channel 4 contract should have taken into account – we say – that
5 there was a 50 per cent plus market share, and in circumstances like that the maintenance of
6 exclusivity – the maintenance of exclusivity – is something which restricts competition
7 within the meaning of Article 81(1).

8 We say that this mistake, this error flows through the whole analysis, and the correctness of
9 our analysis, we say, is demonstrated by the fact that when you look at the Article 81
10 situation as from 2007 you have to do an update. We will come on probably this afternoon
11 as to why the update was itself wrong. But nevertheless, Articles 81 and 82 have a similar
12 goal, and it is absurd that in analysing the same contract under Articles 82 and 81, you look
13 under 82 at a period of three years prior to the period you look at that same contract under
14 Article 81; it does not make any sense at all – quite apart from the other issues of principle
15 which we say are raised by this idea that you can acquire a dominant position by abusive
16 behaviour but so long as you are not actually dominant at the time you acquire it then there
17 is nothing that can be done. We say that demonstrates why the analysis is wrong as well.
18 So our problems with the decision are both general and particular. We think that the wrong
19 period of time has been chosen and that feeds through to the whole analysis. What you
20 have is the existence of a fourth competitor embedded in this decision, when that competitor
21 went out of business three years ago; that in fact the market is one where there are three
22 suppliers not four, and one where there has been no entry since then on an independent
23 basis. There has been this joint venture with Wordwave, but there has been nothing else.
24 Therefore we say the structural analysis on which Ofcom based its decision is wrong. It
25 started from an incorrect perception of what its duty was when it took its decision. What it
26 should have done is analysed the conditions of competition prevailing at the time it took a
27 decision, not go back four years, avert its eyes to the disappearance of Intelfax and reach a
28 conclusion then, it should have reached the proper conclusion in 2007, and that conclusion,
29 had it reached it, would have been very similar to the picture painted by Red Bee itself
30 when it made its management presentation in November 2005 - a market share of 53
31 percent at that point by volume. That only included actually three months of sales from
32 Channel 4. So, probably erring on the side of caution there.

33 On burden of proof the *Freeserve* test - you are aware of it - we believe we have discharged
34 it. For the reasons we have said, we do not believe the decision to Article 82 can stand.

1 There are many reasons why it should not stand. It would be very dangerous, we believe, if
2 it were to stand.

3 THE CHAIRMAN: Have you come to the end of your submissions?

4 MR. HORNSBY: Only in relation to the first part.

5 THE CHAIRMAN: What are you coming on to next then, Mr. Hornsby?

6 MR. HORNSBY: The analysis of the Channel 4 contract post 2007. The second part of the relief
7 that we sought. The first was to establish that from 2004 to 2007 - the time when it took the
8 decision that BBC Red Bee occupied a dominant position; the second point was to contest
9 and seek a contrary declaration in respect of the finding that Article 81(1) was not infringed
10 by the Channel 4 contract, and is not infringed by the Channel 4 contract.

11 THE CHAIRMAN: The point about the inclusion or exclusion of the in-house supply ----

12 MR. HORNSBY: That has now gone. If we are looking at the Channel 4 contract from 2007 it is
13 the fact that they are now no longer in-house that means that the block exemption and the *de*
14 *minimis* notice do not apply any more.

15 THE CHAIRMAN: Looking at the question of dominance for Article 82, doesn't the question
16 whether Red Bee was dominant in the first part of 2004 depend on whether you include or
17 exclude in-house supply?

18 MR. ANDERSON: Madam Chairman, we looked at dominance in 2004 on both bases - both
19 including and excluding in-house supplies, and concluding that even if you included the in-
20 house supplies, with a market share of 30 to 40 percent (whatever it was) they were still not
21 dominant.

22 THE CHAIRMAN: Thank you.

23 MR. BLAIR: Perhaps I could follow that up. You have been arguing that those market shares
24 should have been evaluated in a three/four year period - not just for 2004. Do you have any
25 evidence that if Ofcom had looked back to 2001 that they would have found that there was
26 dominance?

27 MR. HORNSBY: That would have depended upon obviously the market shares at that particular
28 point. I think that what can be said about the BBC broadcast is that coming up to the time
29 when it put itself out for sale it had not been very successful in gaining any business other
30 than that of the BBC. That is specifically recorded in the decision. So, it may well have
31 been the case that at that point the market share was slightly less. Also, in the past my
32 understanding is that BBCB did not have -- The agreements were not exclusive. So, for
33 example, IMS has, in the past, supplied these services to the BBC.

1 MR. BLAIR: So, although you have these arguments that we should look over, say, a three or
2 four year period, you have no evidence to show that the 2004 result would have been
3 changed as a result of not looking over that period.

4 MR. HORNSBY: No.

5 In relation to the Channel 4 analysis under Article 81, if we could go to the vertical restraint
6 guidelines which is in the authorities bundle at Tab 30 -- Just looking at the table of
7 contents for a moment, p.2 of the table of contents -- If we look at 1.4.2 it says, "Relevant
8 factors for the assessment under Article 81(3)". Those paragraphs are 137 to 229. It is
9 common ground, I believe, with Ofcom now that the block exemption does not apply any
10 more to the Channel 4 agreement and that the *de minimis* notice does not apply either.
11 Ofcom has not been specific on what it thinks the market share enjoyed by Red Bee is, but
12 it says that it is more than 35 percent in the decision.

13 If you could now turn to para. 135 of the vertical restraints guidelines -- This is a sort of
14 introductory paragraph before going on to discuss Article 81(3) considerations.

15 "The last criterion of elimination of competition for a substantial part of the products in
16 question is related to the question of dominance. Where an undertaking is dominant or
17 becoming dominant as a consequence of the vertical agreement, a vertical restraint that has
18 appreciable anti-competitive effects can in principle not be exempted. The vertical
19 agreement may however fall outside Article 81(1) if there is an objective justification, for
20 instance, if it is necessary for the protection of relationship-specific investments or for the
21 transfer of substantial know-how without which the supply or purchase of certain goods or
22 services would not take place".

23 What we say is really quite simple on this point: we say that Red Bee is dominant, or is
24 approaching dominance even if we are wrong on whether it is dominant or not. Therefore,
25 unless there are any efficiency justifications contained in the decision you cannot hold that
26 this decision is one that is an Article 81(1) negative clearance, in effect, in the old language.
27 In these particular circumstances you have to go on to look and see whether the Article
28 81(3) criteria are satisfied. The decision does not contain any Article 81(3) analysis because
29 it does not have to in its own terms. All based on Article 81(1).

30 We did think in the course of the administrative proceedings that there would be some
31 efficiency justification put forward for the Channel 4 contract. At one of the meetings
32 Ofcom did say, "Oh, well, a very long term contract - fifteen years, for example, which is
33 investment-specific - can fall outside Article 81(1) even though it is very long term". But,
34 none of that actually fed through into the decision itself. The decision itself - and it could

1 not do anything else actually because Ofcom was at this point on the hook really -- It had to
2 take a decision that Article 81(1) was not infringed because it was all geared up to take this
3 decision in relation to Article 82. The drafts were circulated ----

4 THE CHAIRMAN: We cannot really speculate as to the background.

5 MR. HORNSBY: No. I am just saying why the decision has to be on the basis of Article 81(1).

6 THE CHAIRMAN: We need to look at the reasoning in the decision and see whether that stands
7 up.

8 MR. HORNSBY: Shall we now do that? If we go to the documents bundle and look at the
9 version of the decision at Tab 3.3 -----

10 MR. ANDERSON: This has been a constant theme of Mr. Hornsby's submissions. The relevant
11 decision under appeal is the one at 3.1 - not the version at 3.2 (which is a draft decision) or
12 3.3 (which is his highlighted comparison of the two).

13 MR. HORNSBY: Yes. In relation to that, the decision is in fact no different in 3.3. What you
14 have is underlining which is actually, I believe, quite helpful and not really contested. That
15 demonstrates what was new, if you like. If it is a problem, I will go back to the decision as
16 published. But, if you look at the version at 3.3 what it does demonstrate is before and after,
17 if you like - the decision that Ofcom envisaged taking and the decisions it had to take when
18 it apprehended that the analysis that it needed to do was in 2007. I do not make anything of
19 it. I just find it helpful to look at the underlined passages because they show what analysis
20 Ofcom then did.

21 THE CHAIRMAN: Let us go through the actual published version, and if there is something that
22 you feel you need to take us to in the other versions, then we will deal with that if and when
23 it arises.

24 MR. HORNSBY: If you go to 8.16. This was dealt with in some detail in the skeleton.

25 THE CHAIRMAN: This is a paragraph starting, "Ofcom's analysis ----"

26 MR. HORNSBY: That is right, yes. Ofcom repeats, if you like, the analysis of the market that it
27 has made in the decision. It says that there are at least three access service providers.
28 Actually there are only three. This is the Intelfax point. It says that buyers have a
29 significant degree of countervailing power at their disposal. The contracts are awarded
30 infrequently. It goes on to conclude,

31 "Taking into account the nature of the products and services in question and the
32 duration of the remaining non-compete obligation after the contract loses the
33 benefit of the block exemption has concluded that the remaining term of the non-
34 compete obligation would be unlikely to have the effect of appreciably restricting

1 competition in the relevant market. Any cumulative impact of the agreements
2 would not alter this conclusion”.

3 The same point is made in the skeleton of Ofcom. They basically say three years -- We will
4 come on to the issue of whether it really is three years. Three years is a bagatelle. It does
5 not matter. The duration is just really too short. The importance of the contract is really
6 too little.

7 Ofcom does not cite any authority for the proposition that a contract of three years’ duration
8 which counts for 10 percent of the market does not appreciably restrict competition.

9 But, there is a relevant case which I would like to draw the Tribunal’s attention to. That is
10 the Finnish petrol station case. That can be found at Tab 17. This was a case where there
11 were a large number of contracts which had collectively a foreclosing effect on the market.
12 But, some contracts had to be distinguished in treatment because they were slightly different
13 from the large majority of the contracts that created this foreclosing effect. If you go to
14 para. A35 -- This is the Advocate General. It is a 177 case (or whatever they are called
15 now) - a reference from the national court. The judgment is not particularly full -- Well, it
16 is not full. It is pretty concise. If you look at A35 I think you can spell out what the
17 rationale was for the decision that was taken.

18 “In summary, I am satisfied, at least in respect of exclusive purchasing agreement
19 sin the service station sector, where it is common ground that competition is
20 essentially limited to inter-brand price competition and where it is also clear,
21 unlike, for example, in the beer and ice-cream markets, that there is little or only
22 insignificant brand loyalty among consumers, that an agreement concluded by a
23 supplier which may be terminated by the reseller at any time simply by giving one
24 year’s notice is not similar to other fixed-term agreements which tie the reseller to
25 the supplier for significantly longer periods of time. Such agreements, where they
26 constitute a small minority of that supplier’s network of agreements and where
27 they genuinely permit the reseller readily to switch suppliers, should be assessed
28 separately by national courts”.

29 So, when it actually came to it the argument of the Advocate General was accepted by the
30 court and they held in the sense that the Advocate General had indicated.

31 What is interesting though there about the finding that those particular contracts -
32 accounting as they did for a small part of the total number of contracts in the station market
33 - did not fall within Article 81(1) - was that this was a market where there was insignificant

1 brand loyalty among consumers. Now, what Ofcom's decision makes absolutely clear is
2 that brand loyalty and reputation is extremely important in this particular market.

3 THE CHAIRMAN: The point they were making there was that because there was no brand
4 loyalty it was realistic to think that parties might actually exercise the option of terminating
5 after a year. That was why these were different from longer term contracts.

6 MR. HORNSBY: Absolutely. Absolutely. The notice period was twelve months. We have a
7 situation here where the Channel 4 contract is, on any view, of a duration of three years,
8 where Ofcom has found that brand loyalty is a significant factor with new entrants finding it
9 difficult to get into because there is this reputational barrier that has to be overcome
10 according to Ofcom. So, that is a fact which has been found in the decision.

11 So, this decision is as far as the law has gone on Article 81(1) not being infringed by an
12 agreement that falls outside the block exemption, or where there is a high market share
13 enjoyed by the operator. That is a situation where you have twelve months' notice to go,
14 and where there is no brand loyalty.

15 So, we say that it is simply not sufficient on the basis of binding authority to say that there
16 is a three year agreement and no notice before then may be given, which accounts for 10
17 percent of the relevant market, and where there is significant brand loyalty or reputational
18 barrier to entry. We think that that is clearly within Article 81(1) unless there is an
19 efficiency justification for it. The decision contains no efficiency justification for it, and
20 therefore the decision cannot stand.

21 THE CHAIRMAN: I think that probably is a convenient moment to break, Mr. Hornsby.

22 (Adjourned for a short time)

23 MR. HORNSBY: I had just finished dealing with the issue of whether Article 81 applied to an
24 agreement in these circumstances which was of a three year duration, and we are now, as far
25 as IMS at least is concerned, going to enter rather difficult territory because we are
26 addressing now the issue of whether the agreement is actually three years or whether it is a
27 longer period than three years, or is likely to be a longer period than three years. We are
28 trying to deal with the issue of whether there is a material disincentive to terminate
29 something and we have obviously not had an opportunity to see this arrangement and
30 therefore it is extremely difficult for us to really make any meaningful submissions in
31 respect of this, which I am sure you will appreciate.

32 I would say one thing to begin with, it must be – surely – common ground between the
33 parties that the existence of this arrangement does make it more difficult than would
34 otherwise be the case for IMS or ITFC to get the business, and therefore more likely

1 perhaps that, all things being equal, Channel 4 will retain it. Were it not to exist there
2 would be certainly a level playing field. The extent to which it is not level is something that
3 we do not really have an answer to. As I have said to you, we have already submitted that
4 three years is too long, but if we are to consider the CRF we are working on the hypothesis
5 – and it can only be a hypothesis – that it is more difficult for us to get that business for the
6 option period.

7 Before I get on to the point that you raised about the falling market, at a general level our
8 case against the original contract was that it was an extremely low price and that that price
9 was maintained by higher prices enjoyed internally. If that were to be the case, and that
10 were to be the case going forward, and even in the last year of the contract therefore the
11 Channel 4 price were to be a very low price, it would be, in our submission potentially fatal
12 to any attempt of IMS or ITFC to get that business, the fact that the contract renewal fee
13 was between 3 and 5 per cent; it could be the difference between making any margin at all,
14 and not covering our costs. So we have made that as a general submission, we do not know
15 for sure what the price is, we suspect that it is a very low price – 3 per cent of a very low
16 price if we are to win. It could mean that, assuming equal efficiency, that IMS would be put
17 in a position where it could match and therefore stand a chance of winning this contract, or
18 it could put us into a loss.

19 Rather more specifically you raised the issue of this is going to be less of an obstacle in a
20 market where the price is falling. Well, just let us pause there for a second. First, I think it
21 is too broad a brush to say that the market price is falling. I think we certainly know that
22 the free market price is falling, that is reflected in the Ofcom skeleton in which one of the
23 footnotes refers to the fact that a major customer managed to renew the contract at a very
24 much lower price than previously existed. So I think we can say in the free market that
25 prices have fallen principally as a result of the level at which BBC Broadcast obtained the
26 Channel 4 business, but whether they are actually falling across the board is another matter
27 altogether, we do not have any information on the internal prices being charged by Red Bee
28 to the BBC, and part of our complaint related to that.

29 As specific as perhaps we can be, just looking at the scenario (which is not one we think is
30 likely) that the Channel 4 price is, in its last year, much higher than the market price. Let us
31 see how that would work through. The figure that we are talking about is based on the last
32 year that is expected. So assume that the price for the last year of the Channel 4 contract is
33 £200 per hour – just assume that for a second – and assume that the market price at that
34 point is £100 per hour. For IMS and ITFC to be on an equal footing with Red Bee in

1 respect of this extra three years of business which is potentially up for grabs what we would
2 have to do, and what ITFC would have to do, is offer more than 3 per cent (or something
3 like 3 per cent) of 200, that is the price in the last year. Now, if we are having to offer that
4 price then on our calculations Red Bee to retain the business can actually charge £95 an
5 hour and when it charges that level it will be in a position where Channel 4 would be worse
6 off going with us than it would be with Red Bee. It is not automatically the case that the
7 falling market results in it being easy for IMS to win the business if you take those figures
8 that I have just given.

9 THE CHAIRMAN: But does that not depend on what price prevails after renewal. If the contract
10 price is £200 and the market price is now £100, then if the contract says that the option to
11 renew is at the £200 price then it is an easy decision for Channel 4 to take, they say “Well
12 clearly we do not want to continue paying £200 for the next three years, we will pay the £3,
13 or whatever it is, to get out of this contract, and tender it and get a further three years at
14 £100.” So there it is very easy for IMS to compete, to beat the fee. The problem is whether
15 the Channel 4 contract says; “There is a renegotiation” and everybody offers £100, and so
16 we get in all these offers of £100 including one from Red Bee. But we know if we go to
17 somebody else other than Red Bee we have to pay Red Bee the £3, and in that case Red Bee
18 can bid £100 an hour and everybody else has to bid £97 an hour because they have to
19 compensate for the fact that if they win the contract Channel 4 has to pay the £3 to Red Bee.
20 So it does seem to me crucial whether the renewal of the contract, the price at which the
21 contract is renewed, is the old price, or whether it is a renegotiated price going forward,
22 because if it is the old price then the amount of the fee is, in a falling market, not going to
23 be sufficient to make it beneficial to stick with that price rather than go with somebody
24 else’s better price. It is a bit unfair to ask you, I know, because you do not know what the
25 terms of the contract are, but that perhaps just expresses our thought at the moment.
26 Perhaps you make what submissions you wish and then of course you will have a chance to
27 come back once we have heard from the other parties who may clarify.

28 MR.HORNSBY: Yes, I think all we can say is that between 3 and 5 per cent might make an
29 awful lot of difference.

30 THE CHAIRMAN: Certainly if you are right that this is a very low price, although the price now
31 might be, say, 70, even though the market is now 100 and then of course there is the
32 incentive – it is difficult for other companies to match that price, partly because it is a very
33 low price and partly because of the fee.

1 MR.HORNSBY: Also partly because Red Bee will be at that point, on any view, retaining the
2 benefit of the BBC business; that contract goes on until at least 2012, so that contract gives
3 it the opportunity to spread the costs in a way that is not available to those who do not have
4 that advantage.

5 THE CHAIRMAN: Can I just clarify something? You referred to the “free market price” as
6 falling, what do you mean by the “free market price”?

7 MR.HORNSBY: By the “free market” I mean simply what the likes of Sky and Channel 5 are
8 paying.

9 THE CHAIRMAN: And are those publicly known?

10 MR.HORNSBY: They are not publicly known, but Ofcom in the course of its investigation – and
11 I will refer you to the section of the skeleton ----

12 THE CHAIRMAN: And did I understand that you were saying that those prices were influenced
13 by the price that is paid by Channel 4 under this contract that we are considering?

14 MR.HORNSBY: In my client’s view, yes, it was as night follows day in effect, Sky obviously, as
15 a very strong negotiator, was able to point to this contract and definitely the word in the
16 market place was that BBCB had won this business at a low price and that became, if you
17 like, the index of prices available, or the ball park prices that were payable thereafter,
18 obviously having a major impact on the profitability of IMS which, of course, is not a
19 relevant consideration for the Tribunal.

20 If I could just perhaps refer the Tribunal to the relevant footnote ----

21 MR. BLAIR: Are you going to the Ofcom skeleton?

22 MR.HORNSBY: Yes, it is tab 15, footnote 8 on p.7. (pause) Referring to it, there are
23 indications that the market price for those services has fallen in recent years were expected
24 to fall further. You go to (viii) and it says,

25 “The indications were drawn from the information provided to Ofcom. At least two
26 broadcasters on one access service provider - see the Channel 4 decision. In
27 addition, Ofcom was also aware at the time of the decision that at least one UK
28 broadcaster had been able to re-negotiate the price for certain access services
29 provided by an existing supplier, thereby achieving a very significant reduction in
30 price”.

31 I do not think there is any point in me referring to the sections in the guidelines which deal
32 with the issue of loan. We do not know what we are shooting at. So, until we do, or if we
33 ever do, I do not think we have got very much to add there.

1 THE CHAIRMAN: You refer to it as a contract renewal fee. However, in para. 14 it is referred to
2 as the cost reimbursement fee. Is there a settled industry, "It is just whatever anybody
3 wants to call it, and then abbreviate?"

4 MR. HORNSBY: I think we just got it wrong.

5 THE CHAIRMAN: It is the cost reimbursement fee issue generally, is it?

6 MR. HORNSBY: Yes.

7 THE CHAIRMAN: Thank you.

8 MR. HORNSBY: Madam, unless there is anything that I can assist you with further, those are our
9 submissions.

10 THE CHAIRMAN: Mr. Anderson, are you going next?

11 MR. ANDERSON: I am entirely in your hands. I was planning to as primary respondent. But it
12 is entirely as you wish.

13 We have served a very comprehensive defence with quite a full skeleton argument. I am not
14 proposing to repeat everything in those. But, of course, we rely upon the contents of those
15 documents. I hope that means I do not need to take up too much of the Tribunal's time. I
16 propose to deal with matters in the order in which my friend, Mr. Hornsby, has dealt with
17 them - first, the Chapter II decision; then the Chapter I decision.

18 The preliminary point to make in relation to the Chapter II aspect of the case is that in fact
19 IMS are not seeking any relevant relief in relation to Article 82, the Chapter II prohibition.
20 They are simply seeking a general declaration that Red Bee are dominant in a period
21 between 2004 and -- I am not sure whether it stops at 2007 or continues to the present day.
22 In reliance on the authority he himself took the Tribunal to, that is not an appealable matter.
23 In essence that would be a sufficient basis to dispose of this aspect of the case altogether.
24 Now, turning then to the substance of what Mr. Hornsby says ----

25 THE CHAIRMAN: Wait a minute, Mr. Anderson. There is a non-infringement decision here.

26 Everybody accepts that. The infringement in question at the moment is: Was there an
27 infringement of Article 82? To that, Ofcom answered, "No, there is not because there was
28 not dominance, and therefore we are not going to look at the question of abuse because it
29 does not arise because there was not dominance".

30 MR. ANDERSON: Yes.

31 THE CHAIRMAN: Now, that non-infringement decision has been appealed. As far as I can tell
32 Mr. Hornsby's case is, well, we can look at that and see whether you got it right or wrong,
33 and if we decide that you got it wrong, then we can either remit the matter back to you for

1 you to look at it again, or we can decide the matter ourselves. Do you thus far disagree
2 with any of that?

3 MR. ANDERSON: I disagree with the very end bit, because if all he is seeking is a freestanding
4 decision that Red Bee is dominant, then that is not a decision that is in substitution for the
5 decision we took. We took a decision that they were not dominant in 2004. Now, if that is
6 wrong, that can be set aside. But, what it cannot be replaced with is a freestanding decision
7 that Red Bee are dominant.

8 THE CHAIRMAN: But what if our view were, "Well you asked yourselves the wrong question".
9 It now seems that Mr. Hornsby is saying not that you should have found they were
10 dominant in 2004, but that you wrongly restricted yourselves to that question and that
11 actually what their complaint raised was something wider than that - namely, that at some
12 point during the duration of this contract Red Bee became dominant and you ought to have
13 looked at the whole duration of the contract to see whether at any point during that time the
14 exclusivity or the potentially predatory pricing could have been an abuse because
15 dominance arose at some point, and that you did not deal with that. Now, perhaps I will
16 pause there -----

17 MR. ANDERSON: All I am saying is that however he puts it, what cannot happen is that it stops
18 with a single declaration that Red Bee is dominant. You can say we got it wrong, and send it
19 back to us. You can go on and take an infringement/non-infringement decision yourself.
20 You cannot simply declare that Red Bee are dominant.

21 THE CHAIRMAN: But we could say, "Well, we think you got it wrong as at 2004 and there is
22 enough in the papers for us to decide for ourselves that Red Bee was dominant". Then I
23 suppose we would remit it to you to consider the question of abuse. Is that what you are
24 saying?

25 MR. ANDERSON: That is all I am saying. It cannot simply end with a declaration of
26 dominance.

27 As was clear from IMS' skeleton and, indeed, the submissions today, IMS' essential
28 complaint is that Ofcom consider too short a time when assessing dominance and should
29 have taken account of the rise in BBCB, or Red Bee's market share after winning the
30 Channel 4 contract. He confirmed that he had no evidence about whether, looking at the
31 period before that would have made any difference. In fact, our position is that there were
32 no relevant changes in the preceding periods. In our submission the essential fallacy, or
33 flaw, in that approach is that the abuse that we were looking at was the entering into the
34 Channel 4 contract. That happened in 2004, either at the time at which the bid was put in, or

1 at the time that the contract was concluded. That was 2004. That was the relevant point in
2 time at which to ascertain documents. It is an entirely separate question to consider over
3 what sort of period of time should be have been looking at the evidence in order to
4 determine whether in fact there was dominance. But, the relevant point of time in which to
5 determine dominance was, in our submission, when the Channel 4 contract was awarded.
6 Taking account of subsequent changes in market share we say would be entirely irrelevant.
7 Now, the complaints identified in relation to the Channel 4 contract award are that the price
8 bid was too low; that there was some form of cross-subsidy from the BBC license fee; that
9 there was exclusivity. But, what we say in answer to those points is that clearly the price at
10 which the contract was bid - whether or not a predatory bid was put in - occurred at the time
11 at which the bid was submitted. Whether or not there was cross-subsidy from the BBC
12 license fee -- Clearly whether or not there was, there cannot now be because the BBC no
13 longer owns Red Bee. Then there is the question of the exclusivity.

14 We submit that none of those are a continuing abuse; that the relevant abuse in this case is
15 the entering into, or the bidding for, the Channel 4 contract - because after that, after the
16 contract had been awarded, the BBC had no choice as to what price it was paid by Channel
17 4; the exclusivity was part of the terms of the contract; there is no provision for varying or
18 unilaterally altering those terms. That was therefore the contract that was entered into at the
19 time and that, we say, is the relevant abuse.

20 The proposition that somehow those facts can change because the market share of Red Bee
21 may have increased after that time, we say simply does not, as a matter of law, alter the
22 situation. There is certainly no authority cited, and we are not aware of any authority,
23 where a contract that was legitimately entered into at the time when a company was not
24 dominant somehow becomes abusive simply because the company's market share increases.
25 That is a proposition of law - a submission which we say can find no support in any of the
26 authorities.

27 So, that is essentially why we say Ofcom was right to look at where the BBC was dominant
28 in 2004. It is not, we would say, a fair allegation to submit that that was only looking at a
29 snapshot of the BBC's position. What would have been possibly relevant was the question
30 of market share prior to the first half of 2004, and there is simply no evidence that that
31 would have made any difference.

32 It is quite clear from the submissions we have heard today that IMS are submitting that the
33 relevant period should have been a period post 2004. They make a number of points - for
34 example, they contend that one should not have included Intelfax in the market share

1 calculations. We say, “Well, quite clearly, since Intelfax did not leave the market until
2 2005, it was quite right to include their market share when looking at the position in 2004”.
3 For Ofcom to have ignored Intelfax’s market share would have been to shut its eyes to what
4 the market conditions actually were at the time when the BBC submitted its bid for the
5 Channel 4 contract, and the BBC’s small share of the contestable market at that time. What
6 is quite interesting is that at that relevant time the market share of IMS was 60 to 70 percent
7 of the contestable market - the BBC’s was down at around 10 percent.

8 So, it is perhaps not surprising that IMS would rather focus on a period at some later point
9 in time. In fact, at paras. 8 to 21 of its skeleton it seems to go so far as to argue that you
10 should be looking at what Red Bee’s market share is now. You see that from their quote
11 from para. 21 - that,

12 “RB, in its communication to investors in its communication to investors in
13 November 2005 explains the market situation in an up-to-date manner”.

14 So, we have no problem with the notion that in assessing whether an undertaking is
15 dominant one should look at the position over a period of time. One can see that from
16 *Hoffmann La Roche*, for example, which can be found in the authorities bundle at Tab 7.
17 That makes the point that if one needs to consider whether market share has remained
18 persistently high over a period of time. The same point emerges from the case that IMS has
19 cited and, just for the record, the relevant cases are the *AKZO* case, which is at authorities’
20 bundle tab 10, the relevant paragraph number is 59. There is the *Virgin/ BA* Commission
21 decision of 1999 which can be found at bundle B of the authorities at tab 23, and the
22 relevant paragraphs are 88 and 93. The OFT Guidelines and Assessment of Market Power,
23 that is authorities’ bundle B at 34, paras 211 to 212.

24 The other cases relied on were firstly *Michelin* which, in our submission, does not assist,
25 because that was quite clearly an ongoing system of discounts and rebates, and if I can just
26 invite you to open that briefly, it is at tab 8. If one turns to p.4 of 33 it gives an idea of how
27 the Commission identified the abuse.

28 “During the period between 1975 and 1980 [Michelin] infringed Article 86 of the
29 Treaty establishing the European Economic Community by:

- 30 (a) binding tyre dealers in the Netherlands to itself through the grant of
31 selective discounts on an individual basis conditional upon sales
32 ‘targets’ and discount percentages which were not clearly confirmed in
33 writing and by applying to them dissimilar conditions in respect of
34 equivalent transactions; and

1 (b) granting an extra annual bonus in 1977 on purchases of tyres for lorries,
2 buses and the like and on purchases of car tyres, which was conditional
3 upon the attainment of a 'target' in respect of car tyre purchases.

4 Then if one looks at the bottom of the next page: "The discount system", one can see that
5 the abuse consisted of a series of actions and some of the key points over the page, p.6.

6 You will see in the third paragraph down:

7 "... [the discount system] comprised of variable component consisting mainly of
8 the annual bonus ..."

9 The next paragraph:

10 "The level of the variable annual bonus component was established individually
11 for each dealer in accordance with his efforts."

12 At the beginning of the next paragraph:

13 "On a number of occasions the advance bonus and the monthly bonus were paid
14 on the basis of expected annual sales."

15 Two paragraphs further down:

16 "A comparison of the customer files shows that dealers purchasing very different
17 quantities often received the same bonuses and vice versa."

18 So essentially the point is that it was a variety of practices that cannot really be compared
19 with the conclusion of a single contract, such as we are dealing with in this case.

20 THE CHAIRMAN: Well except that these are all within the context of contracts, and presumably
21 once Michelin enters into a contract with the dealer I suppose the dealer is then entitled to
22 that, but there is not in this case – and I do not think I am aware of any case where there is –
23 a discussion about saying: "This is an abuse in relation to those contracts if you are
24 dominant at the time you actually signed up that dealer, but not if you were not". The same
25 clauses are not abusive if you were not dominant at the time you signed up; it is just not
26 dealt with.

27 MR. ANDERSON: No, well two points. Yes, Michelin was dominant throughout – point 1,
28 point 2: one of the aspects of the abusive conduct was the discriminatory and arbitrary
29 nature in which the discounts and rebates were paid. It was not a case where Michelin had
30 entered into a clear contract – whether it is with one or several suppliers – which sets the
31 terms, and either side could then know what was going to be paid by the one to the other. It
32 was a series of rather arbitrary, discriminatory, discounts, and rebates. So it was a
33 continuing practice, rather than a single contract that had been entered into; that was the
34 only point I am making.

1 Sky, of course – it does not really assist – the relevant point there is the period that was
2 being investigated for determining Sky’s dominance was the period leading up to the abuse,
3 not the period following the abuse.

4 Similarly, we would say that the *Tetra I* case (tab 21) does not really assist. What happened
5 in that case was the relevant abuse was the first act that Tetra engaged in. As a dominant
6 undertaking it purchased effectively a company with the benefit of an exclusive contract. It
7 is quite clear from para.65 I think it is, that the relevant abuse was the acquisition at the
8 outset by the dominant undertaking of that exclusive licence. That is a very different
9 position to the position that we have today. It is simply not open to Red Bee to turn to
10 Channel 4 and say: “Now that we are dominant we have to put the prices up and you have to
11 put some of the business out to third parties”. It is simply not feasible, and it is not
12 permissible, and that is why we say this is a very different case to the *Tetra* case.

13 In the *Coca-Cola* case, which is tab 16 in the bundle, and in particular paras. 81 and 82:

14 “[81] Secondly, a finding of a dominant position by the Commission, even if
15 likely in practice to influence and future commercial strategy of the undertaking is
16 concerned, does not have binding legal effects as referred to in the *IBM* judgment.
17 Such a finding is the outcome of an analysis of the structure of the market and of
18 competition prevailing at the time the Commission adopts each decision. The
19 conduct which the undertaking held to be in a dominant position subsequently
20 comes to adopt in order to prevent a possible infringement of Article 86 of the
21 Treaty is thus shaped by the parameters which reflect the conditions of competition
22 ...”

23 [82] Moreover, in the course of any decision applying Article 86 of the Treaty, the
24 Commission must define the relevant market again and make a fresh analysis of the
25 conditions of competition which will not necessarily be based on the same
26 consideration as those underlying the previous finding of a dominant position.”

27 What we say that shows is that a dominant finding in relation to one period of time cannot
28 conclude that an undertaking is or was dominant, let alone abusing its dominance at another
29 period of time.

30 In the skeleton Mr. Hornsby refers to various merger decisions, but in our submission those
31 cannot assist. You are clearly looking, in a merger decision case, at the likely future effects
32 of an action or a state of affairs in contrast to considering whether there has been in the past
33 an abuse.

34 Turning now to the Chapter I non-infringement decision ----

1 THE CHAIRMAN: Wait a minute, Mr. Anderson.

2 MR. BLAIR: I think what you are saying is that the right moment you were looking at was 2004?

3 MR. ANDERSON: Yes.

4 MR. BLAIR: But the case against you may be – it has not been very clearly expressed – that what
5 you ought to have done on the facts before you was to have seen whether relying on the
6 contract in 2006 or 2007 was itself an abuse of Article 86.

7 MR. ANDERSON: To which our answer is: there is no authority for the proposition that a
8 contract legitimately entered into becomes abusive, without any other change, simply
9 because somebody becomes dominant. The contract has been concluded, the parties have
10 rights under it and we say it is not, as a matter of law, legitimate to contend that simply that
11 contract unaltered can become an abuse. That would be going considerably further than any
12 authority.

13 THE CHAIRMAN: Even though it does seem clear, which you are no doubt coming to, that
14 under Article 81 exactly that can happen?

15 MR. ANDERSON: Not by reason of acquiring a dominant position.

16 THE CHAIRMAN: No, but by reason of an increase in market share.

17 MR. ANDERSON: Yes, it can have, but that is a consequence of the guidelines and the nature of
18 the two animals; they are different, and we did conduct a proper and full, we say, analysis
19 under Article 81, which has not really been effectively challenged in submissions today.
20 There are no conceptual reasons why those positions are inconsistent.

21 THE CHAIRMAN: Well they are in the sense that you put forward the argument: well, it cannot
22 be right that the agreement, which was not an abuse at the time, becomes abusive because
23 you cannot expect Red Bee to go back to Channel 4 and say “Sorry, we can’t have an
24 exclusive agreement with you because of our increase in market share, therefore you must
25 put this out to other people”. But could Article 81 not operate in such a way that they have
26 to do exactly that, they would say that we would have to go back to Channel 4 and say “We
27 were in the block exemption beforehand, but now our market share is over 30 per cent and
28 we have assessed whether 81(1) and 81(3) apply to us and decided that they do, and decided
29 that this exclusivity now is unlawful and you must go out to the market.”

30 MR. ANDERSON: I come back to the point that we say the relevant abuse – the relevant
31 infringement – was the entering into the contract. When one is then looking, over a period
32 of time as to whether or not an existing agreement benefits from the block exemption, and if
33 at some point it no longer benefits from the block exemption does it infringe Article 81, one
34 has to look at the conditions in the market over time. That is the essential difference.

1 THE CHAIRMAN: Yes, I am sorry, Mr. Anderson, I took you out of your order.

2 MR. ANDERSON: Not at all. I want to move on now to the Chapter I non-infringement
3 decision. In setting out its case IMS identify two main issues between itself and Ofcom. The
4 first is whether the Channel 4 contract is in reality an eight year contract rather than a five
5 year contract because of the option to extend, and the second one is whether Chapter I is
6 infringed from 1st January 2007 by virtue simply of the fact that from then it at least falls
7 outside the vertical block exemption.

8 The second issue, at least so far as the skeleton is concerned, seems to be little more than a
9 number of narrow criticisms of Ofcom's reasoning, not many of which were developed
10 today. But we say that IMS has not made out any convincing case for finding that Ofcom's
11 conclusion in the decision was wrong, and that the Channel 4 contract prevents, restricts or
12 distorts competition.

13 I will address each of those in turn but before I do so it is worth reminding ourselves of
14 what IMS's complaint was on Chapter I. The broad position is that the Channel 4 contract
15 being of potentially eight years' duration effectively foreclosed the market, or in other
16 words that the Channel 4 contract contributed to a market situation where it was difficult for
17 a newcomer to enter the market, or for an existing operator to increase its market share.

18 In seeking to justify that what IMS is essentially saying is that since the Channel 4 contract
19 is exclusive in the sense that Red Bee is contracted to provide all the services during the
20 duration of the contract, they effectively excluded other potential suppliers from supplying
21 to Channel 4 - in other words, that the contract effectively should have been re-tendered in
22 January 2007 when it no longer had the benefit of the block exemption.

23 We say that is not a sufficient basis for impugning Ofcom's decision. Of course we
24 acknowledge that a feature of the market for access services is that major UK broadcasters
25 choose to meet their requirements for such services by awarding contracts for periods of
26 five years or more. That is a feature of the market that is driven by the requirements of the
27 broadcasters - such as Channel 4 - who choose to invite tenders to provide them with access
28 services at a pre-determined price over a period of years. Of course, not all those contracts
29 are held by Red Bee. For example, IMS holds the Sky contract. While one can argue
30 whether, as a technical matter, particular contracts are exclusive or non-exclusive the facts
31 are that each of the major UK broadcasters chooses to engage particular access services for
32 all their service needs, or at least all their needs of a particular category, or a particular
33 channel for a number of years at a time. It is entirely understandable why they do that.

34 They need to acquit themselves with security of supply of access services so that they can

1 be sure of meeting their regulatory obligations because these access services are regulatory
2 obligations. Also, they want, by tendering out a contract for a number of years, to attract
3 the interests of a reasonable number of credible bidders who may need to make some form
4 of up-front investment.

5 None of this necessarily means that the market is foreclosed in the sense that by reason of
6 the Channel 4 contract it is difficult for competitors to enter or expand. Indeed, contracts
7 for a number of years' duration are sometimes a good thing as far as competition is
8 concerned because suppliers of access services will almost certainly need to make some
9 form of up-front investment in order to be in a position to meet, for example, Channel 4
10 needs.

11 If the contractor re-tendered every year that would clearly favour the incumbent provider
12 who would have already made those investments and would therefore be better placed to
13 submit a competitive priced bid. So, our contract of a number of years' duration clearly
14 makes it easier for others to bid against the incumbent over price since the initial
15 investments could be spread over a number of years.

16 Further, as we have explained in the decision - and this is at paras. 7.44 to 7.72 - this is a
17 market in which we found that it was the broadcasters who called the shots. Those buyers
18 are well-informed, experienced purchasers of access services, and they determine the terms
19 and durations of the contracts into which they entered.

20 Broadcasters have been able to drive keen prices in a market where prices have fallen, and
21 are expected by broadcasters to fall further. We also say that this is a market which
22 exhibited some of the characteristics of a bidding market. That is dealt with in the decision
23 at paras. 7.17 to 7.26 and in Annexe 4. When I say 'with the characteristics of a bidding
24 market', relatively few large contracts, open contests with an opportunity for all to
25 participate and no significant capacity constraints. Not all the characteristics of a bidding
26 market ... reputation we did find to be important in this market. It is also a market in which
27 shares can change rapidly as a result of a contract being won or lost over time. That is one
28 of the reasons why simply concentrating on market share when assessing dominance is
29 inappropriate.

30 At least three of the existing suppliers were regarded as credible bidders, and with the major
31 broadcasters able to sponsor new entry if their needs were not being met. It is also a market
32 that is closely related to other markets - for example, the provision of sub-titles for TV
33 advertisements; DVDs or foreign language movies. Those are activities which IMS itself is

1 engaged in, and one can see that from the extracts from their website in Tab 18 of the core
2 bundle. We say that is relevant because it clearly makes entry easier.

3 THE CHAIRMAN: So, there is a degree of supply substitutability there, although it might not be
4 part of the same relevant market. It operates as a constraint on the exercise of market
5 power.

6 MR. ANDERSON: Yes. All these are points that are made in our decision where we took the
7 view that the important thing to do was to undertake an investigation of the actual effects of
8 the agreement in the context of the market, having regard to the various issues and points
9 made in the vertical restraints guidelines of the Commission.

10 THE CHAIRMAN: Do you say then that if it were right to look at the position in 2006 or 2007,
11 that these points are sufficient to rebut any presumption of dominance that might arise
12 simply from the existence of a 50 percent market share at any particular point?

13 MR. ANDERSON: No, that is not the way we put the case. The way we put the case in the
14 decision, and in the defence and the skeleton is that when we were looking at it under
15 Article 81, prior to January 2007 they benefited from the relevant block exemption because
16 their market share was below the threshold. One knows from the vertical block exemption
17 itself that one excludes in-house supply when calculating the relevant market share. That is
18 expressly set out in that block exemption. That is why we did that.

19 THE CHAIRMAN: In the block exemption or in the guidelines?

20 MR. ANDERSON: Sorry. It is in para. 98 of the guidelines. I am sorry. But, for the purposes of
21 applying the vertical block exemption. So, that is why we did that. We therefore reached the
22 view that this five year agreement by a company that was below the relevant market share
23 threshold benefited from the block exemption. Now, there came a point, of course, where
24 the in-house supply became out-house supply. Therefore the benefit of the block exemption
25 was lost. But, it did not follow from that that it was necessarily the case that this contract,
26 because it no longer benefited from the block exemption, necessarily infringed Article 81.
27 So, what we then did was an investigation of the effects of this contract in the relevant
28 context in the market. That involved looking at various features and aspects identified in the
29 vertical restraint guidelines.

30 THE CHAIRMAN: The increase in market share though which caused the block exemption no
31 longer to apply occurred as soon as the in-house supply became external ----

32 MR. ANDERSON: That came after winning the Channel 4 contract. That came on the BBC
33 selling its own in-house supplier to Red Bee.

34 THE CHAIRMAN: Right. But then they benefited from the transitional period of another year.

1 MR. ANDERSON: Yes, and that is why there was only the run for the contract left, which was
2 what we then looked at. We could not assume, simply because they had lost the benefit of
3 the block exemption, that it necessarily infringed Article 81. So, we then embarked on a
4 pretty full investigation of the actual effects of this contract in the context of the market.

5 THE CHAIRMAN: But, had there been any other relevant changes in market share data other
6 than that move of the in-house supply to being the external supply once you came to have a
7 look at it post-January 2007?

8 MR. ANDERSON: There had not, but the point was that the features that I have been identifying
9 - the bidding market, and all those sorts of things - were relevant features in considering that
10 the mere fact that there had been an increase in market share was not enough to assume
11 there had been a foreclosing effect, or that this contract continued to have a foreclosing
12 effect. That is why I am going quickly through this list of the very features of the market
13 we investigated, and why we concluded that the agreement did not appreciably foreclose
14 competition in the market.

15 Now, what we say is that IMS has not begun to undermine – they have not even addressed
16 these features of the market. They have not begun to undermine the analysis undertaken by
17 Ofcom in its decision. They have confined themselves to two points - one is that the
18 contract is really eight years; the other is that once the block exemption no longer applied, it
19 necessarily followed that Article 81 was infringed. That is where we say they fail totally in
20 this appeal.

21 THE CHAIRMAN: I do not think they say that. I think they say that once the block exemption
22 does not apply because of the increase in market share, that increase in market share is so
23 high that it creates a presumption of market power (to put it in a neutral sense) which then
24 requires to be rebutted. What I was asking you before was whether approaching it now -
25 because that is the point that is put to you - do you say that these features that you have
26 listed rebut any such presumption?

27 MR. ANDERSON: We would not accept there is necessarily a presumption because of the
28 characteristics of the market. One has got to recall that essentially changes in market share
29 happen very significantly because of single contracts. This single Channel 4 contract is what
30 makes all the difference. That contract, we know, is no longer of concern to you. It was
31 won. It is there. It is not going to be contested until it expires. It was simply artificial to say
32 that because the market share is now - whatever it is - 50 percent, it necessarily follows that
33 you have any more market share, or market power, in relation to bidding for other contracts
34 than you had beforehand. So, simple reliance on increase in market share is mis-placed.

1 One needs to look at all these other features. We looked at all these other features and
2 concluded that there was not a material foreclosing effect.

3 MR. BLAIR: Can I just pick that up? I just want to clarify what I understood IMS were saying
4 this morning. They were referring to para. 135 of the guidelines on vertical restraints.
5 Basically they were arguing that once the block exemption is lifted, then any vertical
6 agreement such as this has to be justified under Article 81(3). Article 81(3) is in terms of
7 efficiency, innovation -- You can probably quote it much better than I can. I think the point
8 made is that none of those aspects are addressed in the decision. The decision addresses
9 issues of competition, but not issues of efficiency or innovation, or other things. That is the
10 area where Ofcom should have addressed, if it was going to pass this agreement through
11 Article 81(3).

12 MR. ANDERSON: Two points. (1) We did not rely on para. 135 of the guidelines, which does
13 apply to exemptions effectively. What we relied on was the next section in the vertical
14 restraint guidelines - para. 137 onwards - which is a section addressed to whether or not, in
15 a position where the block exemption does not apply, you necessarily infringe Article 81.
16 So, what we concentrated on was whether or not Article 81 was infringed. We went through
17 all the factors in paras. 137 through to 160 and concluded that in this particular case, given
18 the characteristics of this market, given the strength of buyers' power, the fact that it is the
19 buyers who determine the terms and so on, there are single large contracts and market share
20 changes rapidly over time, the contract did not infringe Article 81; we never got on to
21 considering Article 81(3).

22 PROFESSOR STONEMAN: But that implies that 135 and 137 are alternatives; it is not both, it is
23 either/or is it?

24 MR. ANDERSON: Well it is a different section of the guidelines, yes. We did not rely on
25 attempting to justify the contract under Article 81(3), we considered whether or not it
26 infringed Article 81(1) in the first place.

27 THE CHAIRMAN: You nailed your colours to that mast in the sense that you did not then go on
28 to say "And even if we are wrong on that, then looking at 81(3) we think there is a
29 justification". The decision was that it did not fall within 81(1).

30 MR. ANDERSON: Yes, that was the decision. So some of the other characteristics, just to
31 complete the picture, the next issue is when will the Channel 4 contract next be contestable?
32 We submit that the appropriate date is towards the end of 2009 and not three years' later as
33 IMS submit.

34 THE CHAIRMAN: Can you just remind us what was said in the decision about this fee?

1 MR. ANDERSON: Yes, it is dealt with at in section 8.22 to 8.24, and then of course it is also
2 explained in a rather horrendously long footnote somewhere in our skeleton, which you will
3 find tucked away in the middle of it the answer to your question about contract price
4 renewal.

5 THE CHAIRMAN: So what paragraph was it in the decision, sorry?

6 MR. ANDERSON: 8.22, 8.21. I am told it might, just for completeness, be best to start at 8.18.

7 THE CHAIRMAN: (Pause for reading) Right.

8 MR. ANDERSON: I am sure I can give you the reference where it is dealt with in our defence
9 and skeleton as well.

10 THE CHAIRMAN: Yes.

11 MR. ANDERSON: IMS submit that Ofcom's analysis was flawed because the contract was in
12 fact of eight years' duration, and essentially the argument is that because it might not be
13 terminated until 2012 – not that it will not be, but it might not be. The reasons I will now
14 go on to outline. We say that argument is incorrect. We say that the relevant question to
15 ask in considering whether a contract forecloses the market is not how long the contract
16 might last, but how long it will last until the buyer can terminate the contract, if he can get a
17 better deal from somebody else – that is the critical point.

18 When one goes on to consider: does the cost, reimbursement fee affect that, the relevant
19 point is in 2009 not 2012 is the point at which competitors will be able to come along and
20 say, or Channel 4 will be able to go to the market and say: "Let us see if we can get a better
21 deal from you", so that is why we considered it was relevant to consider that first question
22 and not "it might go on to 2012 and therefore that is the relevant time to consider."

23 We accept that it is possible that the contract might remain operative for eight years, but we
24 say it is equally, we would expect, common ground that subject only to the payment of the
25 CRF that Channel 4 is not obliged to take up the option of extending the operative life of the
26 contract. So the issue between Ofcom and IMS is which date is relevant for the purposes of
27 analysing of whether the Channel 4 contract forecloses the market.

28 This was a question expressly considered by Mr. Justice Park in the *Crehan* case, which one
29 can find in the authorities' bundle – the first one – at tab 20. He was considering the point
30 in the context of investigating the second limb of *Delimitis* in the context of the Finnish
31 *Neste* Petrol Station case which you were taken to this morning. You will remember in that
32 case the ECJ was taking the view that contracts that could be terminated on short term – a
33 year – did not have a foreclosing effect, even in the context of a market where there were
34 other contracts that did. It was at tab 20, and I am sure, at least Madam Chairman will be

1 familiar with the *Crehan* case, it is all about pub ties. The relevant paragraph is 179, p.44 of
2 74.

3 “Before leaving loan ties I should mention the ECJ decision in *Neste*
4 *Markkinointi*. The decision was given after the Commission’s decision in
5 Whitbread. The case concerned a contract for the supply of petrol to a filling
6 station in Finland. The filling station was tied to purchase all of its supplies from t
7 he supplier, but the contract was terminable on 12 months’ notice. The ECJ held
8 that, because of the relatively short notice period, the contract did not make a
9 significant contribution to any sealing-off or foreclosing effect so far as the market
10 for supplying petrol to retail outlets was concerned. The case was concerned
11 directly with the Delimitis condition 2, whereas at this point in my judgment I am
12 considering condition 1. Nevertheless it seems to me that the Commission’s view
13 in Whitbread that loan ties which were terminable at three months’ notice could
14 have foreclosing effects cannot stand with the *Neste* decision. I note for example
15 that in para. [32] of the decision the ECJ says: ‘... duration is the decisive factor in
16 the market-sealing effect’.”

17 And it is the next sentence that is the material one:

18 “It is clear that what the court means by ‘duration’ is the period during which the
19 agreement cannot be terminated, not the period for which it is in practice likely to
20 last without termination.”

21 MR. BLAIR: Pausing there, is it the fact that that bit of Mr. Justice Park’s decision was not
22 disturbed in the subsequent proceedings above?

23 MR. ANDERSON: It was not.

24 MR. BLAIR: Thank you.

25 MR. ANDERSON: Indeed, in any event, the House of Lords reinstated Mr. Justice Park’s
26 decision. So the significant point there is the date at which this agreement cannot be
27 terminated is the initial period to 2009. The fact that it has an option to extend is not
28 relevant for current purposes.

29 THE CHAIRMAN: Though it is strange there that they do not refer to the distinction that we saw
30 the Advocate General drew between beer and ice cream on the one hand, and petrol on the
31 other hand, as indicating that in a beer supply agreement, because there is more brand
32 loyalty people are presumably less likely to exercise the option to make a change, than they
33 are in relation to a product where the main driver of competition is price.

1 MR. ANDERSON: Yes, save that the point he is making is when one is considering duration,
2 how do you measure it? Do you measure it by how long the contract might last? Or do you
3 just look at the period that it is bound to last, and the answer is the latter, therefore the
4 relevant period in this case is 2009 and not 2012.

5 PROFESSOR STONEMAN: But can we actually decide the period in which it is bound to last
6 without knowing the size of the penalty? I mean if the penalty is huge it is bound to
7 continue, if the penalty is minimal then it may continue. I went back to this long footnote,
8 which I do not think actually answers any of the Chairman's questions at all ----

9 MR. ANDERSON: I think it is the bit in parenthesis in the very middle.

10 PROFESSOR STONEMAN: Is this that the whole of the contract has to continue, and it has to
11 continue at current prices; what bit are you saying is in that footnote?

12 MR. ANDERSON: It was the answer to the first of those two questions. I am a bit reluctant to
13 get into the detail of it because this is a very sensitive area and it may be more appropriate
14 for Mr. Green to address the detail of that question. But as I understand the section in the
15 middle of the footnote the actual fees payable remain, subject to an inflation factor upwards.

16 PROFESSOR STONEMAN: Well is Mr. Green going to answer these questions?

17 MR. GREEN: I am just making some inquiries to see whether we can provide you with the
18 contract because it seems to me that would be the easiest solution, but it does have some
19 confidential data in it, we would need to redact, for example, some rates and financials out
20 of it, but then you would be able to see the full extent of clause 4. It is, in fact, the same
21 price, which is increased by reference to a compounded RPI, but I think it is better that you
22 see the relevant terms. We need to just clear that with C4 though.

23 THE CHAIRMAN: Right, continue with your point and then we will see.

24 MR. ANDERSON: Subject to that point, clearly one could hypothesise that if the CRF was worth
25 50 per cent of the contract price, which was already very low then that would have so
26 significant an impact that it would be unrealistic to say the contract is bound to end in 2009.
27 But we explored that issue, we dealt with it in the decision, we see that it was worth 3 per
28 cent of a contract which Red Bee would not on renewal be entitled to reduce, and we
29 concluded that that was not a material impediment to Channel 4 seriously being able to put
30 the matter out to tender in 2009. That is the conclusion we reached, and we say that was a
31 legitimate and reasonable conclusion properly researched and properly considered.
32 I accept that footnote 12 is a little impenetrable, and if we can provide any clarification; it
33 may be that provision of the contract answers the problems, but as may be apparent from
34 footnote 12 the contract itself might be equally impenetrable. One of the points was it was

1 not an exact science; there are a number of variables, such as what Channel 4's requirement
2 will be at the time, and so on. What we calculated was that the value of the CRF relative to
3 those contract prices was just 3 percent. Therefore we conclude that that was not a material
4 impediment similar to the point made in the vertical restraint guidelines about the loan. One
5 has to consider whether the effect of a loan, and repaying the loan, acts as a real impediment
6 to terminating a tie, or not. That is the conclusion we came to.

7 It is, of course, material that this is a market in which broadcasters expect to see prices
8 coming down - broadcasters and access service providers. On that point, if I can invite you
9 to look at the decision at para. 7.59 -- One of the difficulties with the evidence on this
10 particular point is confidentiality. Interviews were conducted by IAMCO with a number of
11 participants in the market. We reached the view that the consensus was that prices were
12 coming down.

13 -- broadcasters generally consider the prices of a downward trend. For example,
14 Sky stated: '[we] think that with technology development prices will drop.

15 Providers can now cover with fewer people, which means lower prices'.

16 ITV stated: 'we expect a price decrease over the next few years'.

17 Of course, the technology continues to develop. For example, annexed to IMS' skeleton at
18 Tab 14 are pp.5 and 11 -- You need to be able to turn it on its side in order to see the page
19 numbers. For example, the move from the old linear system of broadcasting to the new
20 tape-less and presumably digital will result in if it is expecting falling prices. One sees on
21 p.11, in the little box, the pioneering use of speech recognition technology and assisted sub-
22 titling to drive greater efficiencies.

23 The IMS report is in the core bundle at Tab 21.

24 THE CHAIRMAN: We were looking at the annexe to the IMS skeleton at Tab 14 of Bundle 6.

25 MR. ANDERSON: The core bundle, yes.

26 THE CHAIRMAN: You took us to pp.5 and 11.

27 MR. ANDERSON: Yes. Now, I am asking you to move on to Tab 21 of the same bundle. This is
28 an IMS financial statement. The third paragraph under 'Market & Business Development'.

29 "Additionally, unit production costs in IMS' key business areas have also been
30 reduced as a result of this cost review and additionally as a result of the introduction
31 of speech recognition technology for live sub-titling. IMS is proud to note that it is
32 the first major sub-titling company in the world to produce its entire live sub-titling
33 output using this technology and the board envisages that its application in
34 international markets could bear fruit in the future".

1 We believe it was legitimate for us to conclude that there was every reason to think that
2 Channel 4 will, towards the end of 2009, review its access service requirements to see if it
3 can get a better deal. That does not of course necessarily mean that one of Red Bee's
4 competitors will win that business, but the important point is that it means that that is the
5 point at which it will become testable.

6 So, taking everything in the round, Ofcom saw no reason to consider that Channel 4's
7 access service requirements were likely to be un-contestable until 2012.

8 In our submission it would be wrong for the Tribunal to conclude that IMS' analysis that the
9 Channel 4 contract should simply be regarded as an eight year deal is correct.

10 I said I would give you the references to where else we dealt with the CRF before you. That
11 is in the defence at paras. 54 to 56, and in our skeleton at paras. 19 to 22.

12 Turning now to the second ground on which IMS challenge ----

13 MR. BLAIR: Just before you leave it, the last question on the CRF -- Is it standard in the industry
14 to have the CRF in the contract, or is there something special about the Red Bee contract
15 that differentiates it from all others?

16 MR. ANDERSON: I do not know the answer to that. We can perhaps find that out and let you
17 know, but I do not know the answer.

18 MR. BLAIR: It would be useful.

19 MR. ANDERSON: We will investigate it and let you know in writing.

20 MR. GREEN: We will deal with that in due course.

21 MR. ANDERSON: Thank you. The second ground was whether the Chapter I is infringed from
22 1st January, 2007, simply by virtue of the agreement falling outside of the vertical block
23 exemption. The first point to make in our submission is that IMS have simply not put
24 forward any credible case as to why our analysis of the actual effects of the agreement once
25 it no longer had the benefit of the block exemption are erroneous or wrong, but based on a
26 full analysis of all the relevant characteristics of the market and the reasons are fully set out
27 in s.8, and cross-referring back to relevant aspects of s.7, which was the section dealing
28 with market characteristics.

29 In the skeleton this is dealt with by IMS at paras. 30 to 37. They advance a number of
30 specific criticisms. The first is that Ofcom did not fail to take account of the relative size of
31 competing suppliers. What we say is that it is quite clear from reading the decision that
32 Ofcom had well in mind the market positions of the various participants in the market and
33 the long-term contracts which each of them had with the major broadcasters. Of course, it is
34 true a lot of those details are confidential. So, we have not set them out at great length. But,

1 IMS is fully aware of the nature of the inquiries we undertook through the s.26 notices, and
2 therefore were well aware of the position of the other suppliers in the market.

3 It is, of course, relevant also, as noted in para. 8.16, that Red Bee was one of three relevant
4 access service providers - the other two being ITFC and IMS - who all had the reputations
5 to be able credibly to compete for the large contracts. That being so, the relative size of
6 those suppliers - and their market shares also depend upon which contracts they happen to
7 win - is not very material to an assessment. If they can compete for the jobs, they can
8 compete for the jobs. That is what is relevant in terms of the competition.

9 Secondly, IMS in fact criticise Ofcom for having regard - and this is in their skeleton at
10 para. 31 - to the various factors set out in paras. 137 to 160 of the BRG. As I say, that
11 seems to be based on the fact that we should have been looking at the matter under Article
12 81(3). The suggestion seems to be, if one did not have the benefit of a block exemption you
13 necessarily could not then find that the agreement did not infringe Article 81(1). We say
14 that that is just based on a misunderstanding of the relationship between the vertical block
15 exemption and the vertical restraint guidelines. If you no longer have the benefit of the
16 block exemption, you necessarily have to then go on and consider what the effect of the
17 agreement not having the benefit of that block exemption is, and that is precisely what
18 paras. 137 onwards of the vertical restraint guidelines provide guidance on what to look for.

19 THE CHAIRMAN: Mr. Hornsby?

20 MR. HORNSBY: As Mr. Anderson keeps on coming back to this point, could I remind the
21 Tribunal that para. 137 is actually in a section devoted to Article 81(3). That is
22 demonstrated by looking at the table of contents that I drew your attention to this morning.

23 THE CHAIRMAN: You drew our attention to that, and I noted that actually the table of contents
24 did not seem to coincide completely with what is actually -----

25 MR. HORNSBY: Not entirely. There is one ----

26 THE CHAIRMAN: It seemed to me that whether or not it is the case - which it seems to me it is
27 not that - that it automatically falls within Article 81(1) if it exceeds the market share
28 threshold, nonetheless the point that I thought that IMS were making is, "Look! Then you
29 are looking at an agreement with a party that has a market share in excess of 30 percent,
30 with an exclusivity that is going to last at least for three years, in a contract that relates to 10
31 percent of the market, and there was no sufficient reasoning as to why a contract which has
32 those features should not fall within Article 81(1)". I think that was what was being put to
33 you.

1 MR. HORNSBY: Yes. That was what was being put. If I can go back to it, I would say that we
2 are not saying that because it is outside the block exemption it is automatically within
3 Article 81(1). We do not say that at all. We say that you need to show some efficiency
4 justification, and para. 135 is relevant to that. S.137, and particularly s.141, make it really
5 quite clear that when a strong market position exists, the duration of a contract, where it is
6 more than on year, gives rise to serious questions and those questions have to be addressed
7 under Article 81(3) and not under Article 81(1). On any view, this contract is more than
8 one year duration. That is our point.

9 THE CHAIRMAN: That is the point that is put against you, Mr. Anderson.

10 MR. ANDERSON: We say that is a misunderstanding of, firstly, the vertical restraints
11 guidelines. I think my friend is only able to say what he says because something has gone
12 wrong with the paragraph numbering and the table of contents. But, the first section -
13 Enforcement Policy in Individual Cases - the framework of analysis clearly ends at para.
14 142 with relevant factors for the assessment under Article 81(3). Then, the section
15 beginning, "Analysis of specific vertical restraints" is factors relevant to considering
16 whether or not there is an infringement of Article 81(1). That is how the scheme of the
17 guidelines operate. They are dealing both with Article 81(1) and 81(3), and in our
18 submission, if you no longer have the benefit of the block exemption, the starting point is to
19 consider whether or not there is an infringement of Article 81(1), and it is only if you
20 conclude that there is an infringement that you need to go on and consider Article 81(3).
21 We undertook an investigation under Article 81(1) and for the reasons I have been
22 explaining - and I set out fully in our decision - we took the view that in the circumstances
23 of this case, and given the characteristics of the market, and given the three year period,
24 given the fact that market shares vary as a result of success in winning individual contracts,
25 one could not conclude that this Channel 4 contract had the foreclosing effect that IMS was
26 contending. We say that was a perfectly legitimate and correct approach, and the Tribunal
27 has not been provided with any credible case as to where we went wrong in that analysis.
28 Just to reiterate the reiterate the relevant characteristics, major broadcasters are large, well-
29 informed undertakings who are experienced and knowledgeable purchasers. The major
30 broadcasters are choosing to meet their access service requirements by periodic tendering,
31 and they determine the terms and durations. Broadcasters had a choice of access services.
32 The need for an established reputation was the only significant barrier entry. Entry costs
33 were relatively low (see Annexe 2). Essentially for those reasons we submit that we got it
34 right.

1 One final point - a point made by IMS at para. 36 of their skeleton, that Ofcom failed to
2 have proper regard to the points in paras. 141 and 145 of the vertical restraint guidelines --
3 It may be worth taking you to those now. (After a pause): What IMS say in their skeleton
4 at para. 36 is,

5 “As to the proper analysis of the Channel 4 contract, IMS refers the Tribunal to
6 paras. 141 and 145 of the vertical restraint guidelines which make it clear that
7 non-dominant companies whose market shares exceed 30%t need to justify non-
8 compete agreements of more than one year. This justification must take place in
9 the context of Article 81(3)”.

10 We considered Points 141 and 145. You will see those on p.29. It is the second part of 141.

11 “Non-compete obligations between one and five years entered into by non-
12 dominant companies ‘usually require a proper balancing of pro and anti-
13 competitive effects’.

14 So, it is not a question of justification. It is a question of balancing. Then, of course, Point
15 145:

16 “ ... ‘Countervailing power’ is relevant, as powerful buyers will not easily allow
17 themselves to be cut off from the supply of competing goods or services.
18 Foreclosure, which is not based on efficiency and which has harmful effects on
19 ultimate consumers is therefore mainly a risk in the case of dispersed buyers.
20 However, where non-compete agreements are concluded with major buyers this
21 may have a strong foreclosure effect”.

22 So, we were right to have a look at countervailing power amongst the many other features
23 that the guidelines suggest we should have investigated.

24 In conclusion, in our submission, IMS has failed to establish that their appeal on either the
25 Article 82 or Article 81 features of the case.

26 Madam, unless I can assist the Tribunal further, those are our submissions.

27 THE CHAIRMAN: Thank you very much, Mr. Anderson.

28 MR. GREEN: Madam, I would like to start just by identifying what is, or what should be, the
29 proper scope of IMS’ appeal. It is trite that an appeal is governed by the notice of appeal --
30 the notice of application - Schedule 8(3). What we have heard today is an attempt by IMS
31 to formulate a case - not necessarily the case that is in the notice of appeal. The notice of
32 appeal identifies a number of issues and it also identifies things which are not in issue, but
33 which, as per the submissions made to the Tribunal today now appear to be coming into

1 issue. So, it is very important to start by identifying what is the proper scope of the appeal,
2 and, accordingly, the jurisdiction of the Tribunal.

3 I would like to start with IMS' notice of appeal, and to identify some issues which I think
4 will be helpful in clarifying what is, or should be, the scope of the dispute.

5 The notice of appeal which is in the main bundle at Tab 2 deals with the dominance issue
6 and the five or eight year issue in a total of five pages and nineteen paragraphs (or there, or
7 thereabouts). If you turn to p.18 of the internal numbering of the amended notice, s.6, we
8 find a mere two and a half pages on whether the C4 contract infringes the prohibitions. In
9 relation to Article 81(3) there are two paragraphs, and then in relation to dominance there
10 are, again, two and a half pages - eleven paragraphs. It is trite that IMS cannot trespass
11 outside the confines of its notice of appeal. I would like to just pick up a number of points
12 that are in the notice of appeal and not in the notice of appeal because I think it is important
13 to try and work out what IMS' real objection is.

14 In that regard I think it is important to work out what IMS says the counter-factual is - in
15 other words, if you were to grant relief, what they say the perfect market, shorn of any
16 anti-competitive conduct would look like. In that regard IMS is quite unequivocal that a
17 number of features can thrive in an untainted market. They accept that a dominant
18 undertaking can enter an exclusive arrangement pursuant to a tender, and that the period of
19 time can be set by the broadcaster. They have no objection whatsoever to any of those
20 things. It is important to understand that because it helps us identify that the real objection is
21 to the means by which the contracts were entered - namely, the pricing at the point in time
22 of acquiring the contract.

23 I would you to have a look at para. 7.2 of the notice of appeal. At p.21 of the internal
24 number IMS says as follows as to relief,

25 "It follows the Tribunal should order the C4 contract to be brought to an end. The
26 impermissible exclusivity goes to the heart of the contract and is not severable
27 under English law. This will mean that the contract should be re-tendered.

28 Provided that this re-tender takes place at the same time as the SLA and providing
29 that RB is correctly held to be dominant in the relevant market for the reasons
30 given below in s.8, it should not be possible for the cross-subsidy enjoyed by RB
31 to be continued if it is to be re-appointed. As a result, the rest of the market will
32 not be at RB's mercy, even if it retains the SLA and the C4 business on an
33 exclusive basis".

1 So, there is no objection *per se*, even if RB were *ex hypothesi* dominant, to it retaining any
2 of these contracts on an exclusive basis. As to the duration, on the last sentence IMS says as
3 follows,

4 “The duration of the contracts can be determined by the broadcasters since the
5 relief will actually create a bidding market which will generate efficiencies where
6 none currently exist”.

7 They make a similar point in para. 1.7 in the summary section of the notice, on p.2 of the
8 internal numbering:

9 “For details of IMS’ objections to the SLA and the C4 contracts’ exclusivity,
10 duration, and pricing the Tribunal is referred to the Complaint. In case there
11 should be any doubt, IMS’s case is not the opportunistic action of a competitor
12 invoking competition law for commercial advantage. If the Tribunal grants IMS
13 the relief it is seeking, there is no guarantee whatsoever that RB will not retain all
14 of BBC’s and C4’s business. IMS may therefore gain no business at all.
15 However, should RB retain the contracts, IMS hopes that it will not be on the
16 current basis whereby the high revenues it obtains from the SLA could enable it to
17 leverage a relevant market share that Ofcom acknowledges to be between 60 and
18 70 percent in the CCD as opposed to 60% & 80% in the CCD. Already, since the
19 draft CCD was communicated to RB, it has gained a significant contract from
20 ITFC with a low bid. Unless the Tribunal grants the relief IMS is seeking, RB,
21 using its high revenues from the SLA, could easily eliminate all competition in a
22 market which, - as Ofcom’s detailed investigation demonstrates - has proved to be
23 extremely difficult to enter. Such an outcome would be highly desirable as it is
24 estimated that the relevant market will double in value in the next few years”.

25 So, the text in the middle makes it clear that IMS does not believe it is acting
26 opportunistically because it accepts RB could retain the contracts even if dominant, even if
27 it had market shares of 60, 70, and 80 percent on an exclusive basis and its objection here is
28 said to be some form of unsubstantiated cross-subsidisation from the BBC contract into the
29 C4 contract. That is important because it highlights the point that the nub of IMS’ objection
30 is one of pricing at the point of entry into the contract. There is no allegation anywhere in
31 the notice of appeal to suggest that if Red Bee is not dominant at the point of entering into
32 the contract and it were subsequently to become the contract, that is in any way dominant --
33 it was in any way wrong, or abusive, or Ofcom’s decision is to be subject to criticism in that
34 regard. One finds that in s.8 of the notice of appeal, p.22 of the internal numbering.

1 IMS again was clear in this part of the document that the only point in time at which it is
2 alleging dominance is the point in time of the entering of the contract. The alleged
3 infringement in this is the pricing. Mr. Hornsby accepted this morning in response to the
4 Tribunal's question ----

5 THE CHAIRMAN: Where are you reading from?

6 MR. GREEN: I am just about to start at 8.3.

7 "For the reasons set out in its original complaint, IMS is convinced the C4
8 contract is, and continues to be, beneath average cost and is discriminatory".

9 Again, that highlights that the bid which was put in pursuant to the invitation to tender was
10 alleged to be predatory and/or discriminatory, which focuses attention upon the point at
11 which the bid was made. That is the alleged infringement.

12 In 8.6 the allegation is made in the following terms:

13 "At the time of the alleged infringement, in IMS' view, BBCB's relevant market
14 share (including in-house supply) was over 50 percent, thus exceeding the 40
15 percent threshold. What is more, the in-house element was not contestable. This
16 gave BCCB the power to act independently of its competitors, which is the
17 hallmark of dominance".

18 That is at the time of the alleged infringement, which is the time of entering into the
19 contract with the allegedly predatory and discriminatory pricing and in para.8.8 IMS says:

20 "It follows to the extent that it is material at the precise moment when BBCB won
21 the C4 contract it enjoyed a dominant position in the relevant market and in IMS's
22 view both the pricing of the contract and its eight year duration infringed Article
23 82 and Chapter II on Ofcom's own analysis properly corrected, unless they could
24 be objectively justified."

25 There was nothing in s.8 which says that if there was no dominance at the time of the
26 entering into of the contract that somehow dominance acquired through the evolution of
27 market share subsequently gives rise to a separate criticism which is before the Tribunal.
28 Now, we have not prepared on that basis – although there is a clear answer to the point
29 which I will come to later – and nor has Ofcom.

30 In relation to the allegation which is, at least one understands, the core of this case, it is
31 extremely difficult to know what the objection is and can I just take you through a number
32 of paragraphs in which the core objection is actually formulated. If I could go back to 1.7,
33 towards the bottom of that paragraph one sees the allegation, and this is the conduct which
34 IMS is inviting the Tribunal to stamp on in a new tender process, which is "... using its high

1 revenues from the SLA”, I understand that to be an assertion of some form of cross-
2 subsidisation from the BBC contract into the C4 contract. We do not understand what that
3 means. “Cross-subsidising” means you are less profitable on one contract by virtue of
4 another, it is certainly not abusive; it is hard to know precisely what is meant. There is no
5 assertion of predation there, we have been told on the basis of tittle-tattle ----

6 THE CHAIRMAN: Well no one has gone into abuses, I think it is generally accepted that we are
7 not considering that.

8 MR. GREEN: And that is right, but it is also informative to work out precisely what the
9 allegation is because the allegation is conduct at the time of the C4 ITT, the initiation to
10 tender, it is variously described, or alluded to as being some form of cross-subsidy,
11 elsewhere it is referred to as “discrimination”, para.1.10 for example. At 8.1 they just use
12 the words “ a very low price”, and at 8.2 they do say: “prices which do not cover variable
13 cost”, but the Tribunal is absolutely right nowhere is there a shred or a scintilla of evidence
14 as to the actual pricing, of whether or not there is even a prayer of a case advanced that at
15 the time of the contract there was ever any abuse.

16 THE CHAIRMAN: That, with respect, Mr. Green is not really something which IMS has access
17 to the information that they would need in order to do that. What they would say is “That
18 would be something for Ofcom to investigate.

19 MR. GREEN: I understand that.

20 THE CHAIRMAN: I do not think one can really criticise them for not knowing what all the
21 pricing is and how it relates to your costs; that is information that is within your knowledge,
22 not within their knowledge.

23 MR. GREEN: I understand that and I am not suggesting that this case turns upon that, but it is
24 very important that one identifies, given a note of the arguments advanced today, precisely
25 at what point in time the allegation is being made and what the nature of the allegation is,
26 because I think one can analyse it this way: that if *ex hypothesi* Red Bee had engaged in
27 some form of predatory pricing in order to secure a contract, then the fruits of that contract,
28 the exclusivity, would be, if you like, unlawful benefits, but that highlights the fact that
29 even if they were not in and of themselves abusive, there may be benefits which would have
30 to be unravelled if the original conduct was abusive. If you acquire those rights on an
31 abusive basis when you would not otherwise have gained them, then it may be said that you
32 had unravelled the contract. But that is the allegation which is made against us that at the
33 time of the contract those benefits, but for the unlawful pricing, would be lawful – they
34 accept that and that is a fundamental part of their case, but for that the contract would be all

1 right. So that does focus attention upon the fact that it can only be at the inception of the
2 contract that Ofcom was required to examine dominance, because there is no suggestion
3 that anything that happens otherwise is abusive, and I will show you the case law.

4 THE CHAIRMAN: Well except the continued payment of the very low prices. It is not a
5 situation where they were saying when they entered into the contract there was a one-off
6 payment, or discount, and thereafter the prices were fine.

7 MR. GREEN: I accept that.

8 THE CHAIRMAN: It is the prices throughout the duration of the contract that they are
9 complaining about.

10 MR. GREEN: That brings me to the second point, which is to analyse the alternative, which is
11 assume for the sake of argument they are not dominant at the point of entering into the
12 contract and that, let us say, two years' later they for whatever reason become dominant.
13 Could it ever be said that the prices entered into in a competitive tender process absent
14 dominance, could become dominance simply because you acquire a greater market share.
15 That is highly improbable because the definition of something which is abusive is
16 something which is abnormal, which is outside the scope of competitive, normal conduct.
17 But by definition on this hypothesis, when the contract was entered into, we were dealing
18 with a pure Article 81 situation, a normal competitive market shorn of dominance. So there
19 is no dominance then but the only question is you acquire dominance two years' later does
20 the original pricing become abusive? It is almost impossible to see how it could become so,
21 because you have won that contract in competitive circumstances, whatever the price may
22 be; it was a competitive price. If there is then a dominant company you then engage in a
23 tender at a sub-cost price – below average variable cost for example – then of course that
24 might be entirely different. But again, there is nothing in this appeal which puts on the
25 Tribunal's table that latter issue, it just is not an issue which emanates from the notice of
26 appeal. If they do not succeed before the Tribunal in establishing dominance in 2004 there
27 is no alternative hypothesis. You questioned Mr. Hornsby this morning on precisely what
28 his case was, and he came up with at least three different formulations of what his case was
29 but he is not entitled to depart from his notice of appeal, and his notice of appeal makes it
30 clear that it is 2004 and the position of market power then, which is the issue for the
31 Tribunal. That is the issue which we are addressing. Nobody has addressed the other issue,
32 and certainly so far as we were concerned, reading the notice of appeal in terms of
33 preparing our statements of intervention to our skeletons it had not occurred to us we would
34 have to address this alternative hypothesis, and since the statute makes it clear that the

1 appeal is determined by reference to the notice of appeal it seems to us to be right that this
2 is the essential starting point. It really does not do for Mr. Hornsby to stand up and start
3 inventing a case at this late stage. It is just not open to him to do that. So that, in our
4 submission, is the starting point ----

5 THE CHAIRMAN: It was always clear that Mr. Hornsby was saying that Ofcom should have
6 investigated the market position of Red Bee throughout the period 2004 to 2007, what was
7 not clear was whether he was saying that they should have done that in order to identify
8 whether, as at 2004, Red Bee was dominant, or whether he was saying that the question of
9 dominance arises throughout the contract.

10 MR. GREEN: I agree, yes, I understand that, and that is right. That is why my starting point, of
11 course, throws that issue into sharp relief. If the question is: was Red Bee dominant in
12 2004, even if you are looking at it from the perspective of a decision to be adopted two
13 years' later, then you are looking at it as of 2004, and to look at the position in 2007 really
14 gives you very little assistance, if any, and none has been pointed to by Mr. Hornsby, as to
15 what the position is retrospectively in 2004. If it is a continuing matter then it may be
16 different, so I accept the analysis, but that is why identifying what the proper framework for
17 the analysis is very important as a starting point because it sheds light on that very question,
18 and that is why we submit that Ofcom's analysis of looking at the market in 2004 and the
19 period prior to it, and to the extent they took account of those factors is the correct one.
20 There is nothing which happened after 2004 which retrospectively sheds light on that *a*
21 *priori* question. Indeed, the only fact which changed was that in 2005 the BBC cast off its
22 access division purchased by the Macquarie Group and then changed its name a year later to
23 Red Bee from BBC Broadcasting. It did not actually change the BBC's internal capacity, it
24 was still supplying itself after 2004 with the services, and then the same capacity, the same
25 personnel were still supplying the BBC, it was simply pursuant to a transitional contract to
26 get the business under way; that is all that changed in the market place. But the key
27 question is were they dominant in 2004? Ofcom's analysis focuses, we submit, entirely
28 logically on 2004 because that is the date of the abuse, and it is not an abuse arising in 2005,
29 or 6 or 7. Had it been, then Ofcom might have been required to analyse the situation
30 subsequently because that would be analysing the coincidence of the abuse with the market
31 power, but that is not this case, so I accept that that is the right question.

32 PROFESSOR STONEMAN: Are you extending that argument to both the 82 and the 81 case, or
33 are you just talking about the Article 82 here?

1 MR. GREEN: I am talking about Article 82, because we are looking at dominance for the
2 purpose of deciding ----

3 PROFESSOR STONEMAN: I just want to make clear that you are not trying to extend it to
4 Article 81.

5 MR. GREEN: No.

6 PROFESSOR STONEMAN: Fine.

7 MR. GREEN: No, the Article 81 point is a different issue altogether. In that regard, I think it is
8 important to look at precisely what the decision actually said, and Mr. Anderson has
9 summarised it in some detail, but I would like to pick up a number of important factors
10 about the market, and what I was proposing to do was to summarise what we say are the
11 relevant findings of fact – none of which are challenged – in the decision. When I say
12 “none are challenged” there are astray assertions that some are correct, e.g. it is asserted that
13 this is not a proper bidding market, that there is not a shred of evidence put forward by IMS
14 to counter any of the facts relied upon by Ofcom. I want to set out what the facts are and I
15 will give you the relevant paragraph numbers that we rely upon and then I will take you to
16 some of the key ones. The relevant facts to us appear to be as follows: first, that Ofcom
17 found that most broadcasters wanted medium term exclusive contracts and Ofcom set that
18 out in some detail in the following paragraphs: 5.23.2, 7.23, and annex 4, A.4.2 to A.4.4. In
19 those paragraphs Ofcom gives as the reasons for broadcasters wishing to conclude contracts
20 on the basis of exclusivity as follows – and all of this, I should add, comes from evidence
21 provided to Ofcom by the broadcasters and, indeed, by the access service providers, but
22 these were the reasons given by Ofcom. First, the need for software and hardware systems
23 to be integrated and kept connected between suppliers’ and purchasers’ sites. Secondly,
24 reduction of procurement costs, thirdly minimisation and control of risk, since broadcasters
25 tended to require their suppliers to be responsible for compliance with the Ofcom code and
26 they did not want to duplicate the number of suppliers who were responsible for their
27 regulatory risk; thirdly, reduced management costs, fourthly reduced prices because having
28 exclusivity led to lower prices overall, and finally increased efficiency since broadcasters
29 would give material so that the access services could be inserted into them to only one
30 supplier. Now for all those reasons, which are classic efficiency reasons, broadcasters in
31 this market seek to obtain contract services on the grounds of exclusivity. IMS does not
32 challenge any of those reasons, they are all accepted as factually correct.

33 THE CHAIRMAN: What is the relevance of those legally though, because we know from
34 *Hoffmann La Roche* and *British Plasterboard* that an exclusivity term or a loyalty rebate is

1 still an abuse of Article 82 even if it is with the agreement or at the request of the customer,
2 because the anti-competitive effect is not to the detriment of the customer, but because of
3 the foreclosure of the market to competitors.

4 MR. GREEN: One distinguishes between the cost and the efficiencies, when the Court of Justice
5 in *Michelin* and other cases was recording that if a purchaser asks for a discount that is not
6 an excuse, because the consequence is foreclosure nonetheless, they were not saying that if
7 a discount is given and it is justified and normal because of efficiency reasons, that is
8 somehow sufficient somehow to render it restrictive or abusive. So these are not cost
9 related reasons, these are not the buyers saying: “We want you to give us a discount and we
10 will give you long term exclusivity”. These are customers saying: “For efficiency reasons,
11 one of which is it stimulates the greatest possible price competition, we want exclusivity”.
12 So exclusivity is the key to achieving price competition and administrative and other
13 efficiencies. I think it is quite different from the classic *Michelin* or *Hoffmann La Roche*
14 situation, whereby the customer says: “It is a jolly good deal I am getting and I am not
15 going to object. I like it because I am getting a very low price.

16 The second factual characteristic that we rely upon to show that Ofcom addressed its mind
17 to all the correct issues was that the market had characteristics of a bidding market, and this
18 plainly is a question of fact and degree in each case, but Ofcom sets out in very considerable
19 detail its conclusions on this, in particular for your note para.7.17 to 7.26 and annex 4, a
20 lengthy section pp. 76 to 82 of the decision itself. Importantly, in such a market Ofcom
21 explains that market share is of limited value in assessing market power, and I would like to
22 show you a small number of paragraphs, first, 7.9(i), p.42 of the internal numbering of the
23 decision. It starts with these words:

24 “In assessing whether BBC Broadcast was dominant at the time of the alleged
25 contravention Ofcom has considered the following factors:

26 i) Existing competition – an undertaking is unlikely to possess market power
27 if alternative sources of supply are present in the market, to which a
28 consumer could switch if that undertaking attempts to act anti-competitively.
29 Therefore, the market shares of firms in the market, both in absolute terms
30 and relative to each other, can give an indication of the potential extent of a
31 firm’s market power. However, as is well recognised, a firm with a large
32 market share will not always be dominant, since other features of the market
33 may affect a firm’s ability to exercise any potential market power. It is thus
34 necessary to take into account both the competitive conditions at the time of

1 the alleged abuse and those subsequent to it. Ofcom’s consideration of
2 market shares and other factors is set out above in section 6 and in
3 paragraphs 7.10 to 7.26.”

4 Just to pause there, Ofcom is here saying that even if you have very substantial market share
5 that is not necessarily co-relative to market power because in a bidding market you need to
6 take account of other factors, and it goes on in particular para.7.20 onwards, to talk about
7 the relevance and significance of bidding markets; in fact, the section starts at 7.17 on p.44.
8 In 7.17, just to summarise the point, Ofcom says that high market shares at one point may
9 not be a permanent feature, and material market share changes can occur rapidly albeit at
10 infrequent intervals. Consequently Ofcom’s analysis of dominance relies more heavily on
11 criteria such as barriers to entry, expansion, countervailing buyer power and less on market
12 shares. They then refer to the Competition Commission’s report in the *Arcelor/Corus*
13 Group in which they identify four factors which they say may be relevant to a bidding
14 market, relatively few large contests to supply customers which, they come to the
15 conclusion later on, is applicable in this case; open contests with the opportunity for all
16 suppliers to compete in each contest, and again they conclude that that is the case here, and
17 you will recollect in relation to that what they said was that there were at least three main
18 suppliers who met all broadcasters’ requirements for quality and reputation, and thereafter
19 what was significant was not so much those quality or reputational factors but price. Then
20 they said no significant capacity constraints, which is another factor coming from the
21 Competition Commission report; again they find as a fact there are no significant capacity
22 constraints, indeed, there is excess capacity. Then they say brand image and other factors
23 that are likely to be reinforced by repeated sales, for example, cost of switching between
24 suppliers for customers should play no part. Again they address their mind to this and
25 although they identified reputational factors, brand images, creating at least to some degree
26 a barrier to entry, those companies who were in the market already they identified – having
27 analysed the situation – there were no material switching costs between those who had the
28 relevant reputation and there were a sufficient number of those.

29 Then they cite further in 7.19 and 7.20 from the Competition Commission’s report, and then
30 7.21:

31 “In a bidding market, if competition at the bidding stage is effective, having a high
32 share of sales over a period of time may not be indicative of market power
33 because most or all sales could be lost to a competitor in the next bidding round.

1 “7.22 The “winner takes all’ aspect to a bidding market is an important factor in
2 an assessment of competitive constraints. In the market for access services Ofcom
3 has observed that in general television access services are either supplied in-house
4 (for example ITV or, before the sale of BBC Broadcast, the BBC), as a result of a
5 negotiated procurement (for example, Sky) or a competitive tender (for example
6 Channel 4 or Five, Flextech and Disney). In the future it is likely that an
7 increasing number of new but much smaller contracts will become available as
8 more television broadcasters are required to offer more access services under the
9 Ofcom Code.”

10 Again, just pausing there, it is relevant that they found that this was an expanding market
11 and, indeed, it is common ground, I think, between IMS, between Red Bee and Ofcom that
12 the market is effectively doubling every year or two years because of Ofcom’s statutory
13 requirements. The Red Bee presentation, attached to IMS’s skeleton refers to the market
14 was doubling on a 12 monthly basis. In any event, we do not have very detailed
15 information on that but it is rapidly expanding.

16 They then say:

17 “7.23 Ofcom has observed in para. 5.23.2 that most UK broadcasters prefer not to
18 have more than one provider of all access services (i.e. they prefer to award
19 exclusive contracts). This exclusivity means that most significant orders in the
20 access services market are likely to be large enough to induce all capable suppliers
21 to want to participate in each available tender.”

22 Then in para.7.24 they say that their assessment of this market is set out in Annex 4, but
23 they provide some conclusions: first, the majority of the market is characterised by a few
24 large contracts, even excluding the BBC and ITV contracts.

25 “These large contracts are likely to be large enough to encourage capable suppliers
26 to want to participate in each available tender.

27 ii) The tenders are, however, not completely open in that not all suppliers
28 are invited to tender or regarded as suitably qualified bidders, although there
29 are usually three or four suppliers which participate in each competitive
30 tendering process;

31 iii) there are no significant capacity constraints; and

32 iv) in this market a well-established brand (akin to reputation) is likely to be
33 favoured over another less established one. Broadcasters generally stated
34 that they require their access service providers to have a certain minimum

1 level of reputation and experience and that at least three suppliers meet that
2 threshold. Once this reputational pre-condition has been met, selection of a
3 supplier then comes down to price which means that switching could and
4 does occur. Thus although switching costs exist they do not in general
5 preclude customers from switching provider.”

6 The relevance of this is that market share is, in the peculiar circumstances of this market,
7 treated by Ofcom as largely irrelevant, plainly not wholly irrelevant, but because of the
8 structure of the market the precise level of market share is not at a premium, and this is
9 because this is a competitive bidding market, and there is no challenge to the underlying
10 facts which has led to Ofcom’s conclusion.

11 These facts are then elaborated at considerable length in Annex 4, and I will not take you to
12 everything in Annex 4, but I would like you to just see the extent of the work which Ofcom
13 carried out so that they can be confident of their conclusions about the characteristics of the
14 bidding market – this runs from p.76 through to p.82. They address here all of the various
15 headings – you will see on p.77: “Few large contracts”, “Open contests”, “Capacity
16 constraints”; on p.78: “Brand image and other factors which may reinforce repeat sales”.
17 They then deal with IMS’s comments on bidding markets, so it cannot be said that their
18 submissions were ignored and they set out their responses to it.

19 Their conclusion at A4.34:

20 “In summary, Ofcom considers that at the time of the alleged infringement the
21 market for the supply of access services to broadcasters in the UK was
22 characterised by a few large contracts, the absence of significant capacity
23 constraints, some reputational effects akin to brand image and the selection of
24 suppliers that satisfy the reputational criteria by way of open contests. Ofcom
25 therefore considers that the relevant market, at that time, exhibited at least some of
26 the characteristics of a bidding market.”

27 Now, both the European Commission and the OFT in their guidance documents recognise
28 in markets with such characteristics market share is less important. If you would please go
29 to tab 35 in the authorities’ bundle. This is the Commission’s – DG Comps’ – discussion
30 paper of December 2005 at para. 32. The Commission here are making what I would
31 submit is an obvious point, which is that market share is not in and of itself sufficient, and
32 often nowhere near so. They say in para.32:

33 “The strength of any indication based on market share depends on the facts of
34 each individual case. Market share is only a proxy for market power, which is the

1 decisive factor. It is therefore necessary to extend the dominance analysis beyond
2 market shares, especially when taking into account the difficulty of defining
3 relevant markets in Article 82 cases, cf. section 3 above.”

4 So market share is a proxy for market power, market power is the decisive factor in a
5 bidding market, as Ofcom comprehensively explains, market power is limited by the
6 characteristics of the bidding market, and again Ofcom is balanced, it does not say that the
7 bidding market in issue is perfect in every respect, but they have analysed it thoroughly,
8 they have not overlooked any particular facts, and they have come to conclusions which are
9 not challenged.

10 If you jump back in the same bundle to tab 34, the OFT’s assessment of market power, on
11 p.12 there is section “Bidding markets”, under the heading “Market shares and market
12 power” on the previous page. Paragraph 4.4 on p.11 starts with this sentence:

13 “Nevertheless, market shares alone might not be a reliable guide to market power,
14 both as a result of potential shortcomings with the data (discussed in the next
15 section) and for the following reasons:”

16 Then the second bullet point headed “Bidding markets”:

17 “Sometimes buyers choose their suppliers through procurement auctions or
18 tenders. In these circumstances, even if there are only a few suppliers ...”

19 and again we are talking there about suppliers with 20, 30,40 per cent of the market:

20 “... competition might be intense. This is more likely to be the case where tenders
21 are large and infrequent (so that suppliers are more likely to bid), where suppliers
22 are not subject to capacity constraints (so that all suppliers are likely to place
23 competitive bids), and where suppliers are not differentiated (so that for any
24 particular bid, all suppliers are equally placed to win the contract). IN these types
25 of markets, an undertaking might have a high market share at a single point in
26 time. However, if competition at the bidding stage is effective, this currently high
27 market share would not necessarily reflect market power.”

28 I rely on that simply to show that Ofcom’s analysis is an orthodox one, it has applied the
29 OFT guidelines, there is nothing untoward or unusual and importantly it has not been
30 criticised by IMS, by adducing any evidence to show that the underlying facts are incorrect,
31 or that the inferences drawn about those facts, about different aspects of the bidding market
32 are incorrect.

33 There are a number of other points over and above the pure characteristics of the bidding
34 market which Ofcom took into account: (1) that the market is expanding. I think it is

1 probably helpful just to pick up one or two points because in an expanding market plainly
2 there are more opportunities coming forward. Ofcom said that it was not just this phalanx of
3 large irregular contracts -- there are in fact a significant number of smaller contracts which
4 sort of underpin this layer of large contracts. Perhaps it is sufficient to just give you the
5 references: at 5.43 and footnote 64 on p.28 in the decision; para. 7.23; and in IMS' notice of
6 appeal at paras. 1.7 and 8.2. IMS says in their notice of appeal, "The relevant market will
7 double in value in the next few years". Indeed, you will see from the presentation attached
8 to IMS' skeleton that they also talk about the market doubling in the next year or so.
9 The second point I would just like to throw into the melting pot is that there is no significant
10 power over price. This was something else Ofcom investigated. Ofcom has quite a lot of
11 evidence in the decision to the effect that if suppliers sought to increase price, then buyers
12 would switch and take action to stimulate new entry - for example, decision 5.50 at p.29 and
13 a fairly detailed and lengthy discussion at paras. 7.54 through to 7.63.
14 The net effect of that is that Ofcom's decision, as it stands, we say is unremarkable. It
15 analysed dominance and the market as of the date of the alleged infringement. We object to
16 any attempt to reformulate the case at this late stage. The date of the alleged infringement
17 was the date that the contract was entered into. It was 2004. Therefore Ofcom was required
18 to analyse the market there and thereabouts. There is no law at Community or national level
19 which says that Ofcom has to look at a three year or a two year period. It does whatever is
20 necessary in the circumstances. In this case it asked a very, very large number of questions
21 - there are about three or four pages just listing the number of requests for information it
22 sent out to broadcasters and access service providers. It instructed an expert agency to
23 conduct interviews for it, and it got very detailed, contemporaneous evidence as to the
24 manner in which the market was operating. If any evidence had arisen which suggested the
25 market was not in a relatively steady state or was going to be subject to unpredictable
26 changes, it would have come out of that evidence. But it did not. So, we submit that
27 Ofcom's approach was beyond criticism. The matters it addressed its mind to were beyond
28 criticism. In that regard, it squarely addressed the relevance of market share - market share
29 as of mid-2004. We submit that in the context of a notice of appeal, which is, with great
30 respect, exceedingly thin, and which is not supported by factual evidence of an expert, or
31 even trade expert nature, that it is, with respect, not open to the Tribunal to simply find a
32 reason to unravel a detailed decision. It might have been different if we had had, as in many
33 cases, very detailed expert evidence which challenged the underlying facts, and in a merits
34 appeal you concluded that Ofcom had misdirected itself or made material errors in those

1 facts. But, that is not this case. Simply because we have a relatively medium-sized
2 company making the appeal is not an excuse to permit it to adopt a method of challenge
3 which is out of the ordinary.

4 That is what I wanted to say about the decision. I do not know if that is an appropriate
5 moment for today. I was going to deal tomorrow with the question of five or eight years. It
6 would give me, overnight, the chance to find out what the position is on the contract
7 because I would very much like to provide you with, in particular, the terms of Clause 4 of
8 the contract, or a contract in redacted form so that you can see it. I think that will just cast
9 light on the Chapter I issue.

10 THE CHAIRMAN: How much longer do you think you would be tomorrow, Mr. Green?

11 MR. GREEN: I think I would probably be half an hour.

12 THE CHAIRMAN: I think we had better rise now and then come back tomorrow morning.

13 Thank you.

14
15 (Adjourned until 10.30 a.m. on Tuesday, 8th April, 2008)
16