- 2 (10.30 am)
- 3 THE CHAIRMAN: Mr Holmes, I can't believe this is the last
- 4 day.
- 5 MR HOLMES: I know, sir. It has been a long journey but we
- 6 have finally arrived.
- 7 THE CHAIRMAN: Anticipation tinged with sadness.
- 8 MR HOLMES: Yes, sir. We will have to console ourselves.
- 9 THE CHAIRMAN: How will we do it?
- 10 MR HOLMES: We are now on ground 4, which is BT's complaint
- 11 about price. I know a particular favourite of yours,
- 12 sir, when it comes to modelling.
- 13 THE CHAIRMAN: I don't see why you have any reason to say
- 14 that.
- 15 Closing submissions by MR HOLMES (continued)
- 16 MR HOLMES: Mr Beard began his submissions under this ground
- with the allegation that Ofcom had not conducted
- 18 a proper consultation exercise on the issue of price
- and, specifically, he contended that the December 2014
- 20 consultation document had not properly canvassed with
- 21 stakeholders whether there were any problems with Sky's
- 22 pricing of its sports channels. He said that the only
- 23 reference to pricing was in footnote 185 of the
- 24 consultation document and that there was no specific
- 25 question as to price. Ofcom's expert witness,

- 1 Mr Matthew, was also subject to lengthy
- 2 cross-examination about this. BT's procedural
- 3 allegation is a bad one. The WMO consultation clearly
- 4 and explicitly embraced the question of whether Sky's
- 5 wholesale prices required to be regulated.
- 6 If I could ask the tribunal to turn up the
- 7 consultation document which is at DF1, tab 5.
- 8 Beginning at the front of the document at page 3,
- 9 paragraph 1.1 sets out what the WMO obligation is and
- 10 what Ofcom is considering:
- 11 "The wholesale must-offer obligation requires Sky to
- 12 wholesale its Sky Sports 1 and 2 channels to other
- 13 pay TV retailers with certain prices and terms set by
- 14 Ofcom. We are reviewing the extent to which the WMO
- obligation remains appropriate or whether it needs to be
- 16 modified in any way or removed."
- 17 So the obvious first point is that Ofcom was
- 18 consulting on whether to modify or remove the WMO
- obligation which regulates Sky's wholesale prices. The
- 20 consultees are sophisticated industry players. If they
- 21 thought there was a continuing problem with Sky's
- 22 wholesale prices which needed to be addressed through
- 23 regulation, they would have been in no doubt of the need
- to say so.
- 25 Passing down the page to paragraph 1.6, Ofcom

explains that it has identified two types of practice
which might, in certain circumstances, give rise to
concerns. The first is non-supply and the second is
distribution of key content, but on terms which would
not enable rivals to compete effectively in pay TV
retailing. Then, below, Ofcom continues:

"In this document we refer collectively to both types of practice as limited distribution."

So Ofcom was explicitly considering whether there was a concern with Sky's terms of supply and every reference throughout the document to limited distribution is intended to refer to that type of practice, as well as outright non-supply.

Ofcom then sets out the analytical framework in section 4 of the consultation document beginning on page 29.

In the heading above paragraph 4.11, Ofcom states that the third step of its analysis is assessing the likelihood of limited distribution. In paragraph 4.12, Ofcom identifies the two types of analysis that it proposes to consider under this head, which the tribunal has seen developed in section 6 of the statement itself. The first is to assess incentives to limit distribution, and the second is to look at the current distribution arrangements, to assess whether this "gives us

- 1 information regarding the likelihood of limited
- 2 distribution."
- 3 As we know from paragraph 1.6 of the document,
- 4 "limited distribution" includes wholesale supply on
- 5 terms that are prejudicial to fair and effective
- 6 competition. So consultees were expressly alerted to
- 7 the fact that Ofcom will be looking at the terms of
- 8 Sky's current distribution arrangements as part of the
- 9 WMO review. One sees that very clearly from the second
- 10 bullet of paragraph 4.12.
- 11 Ofcom's initial thinking on incentives and existing
- distribution arrangements is then developed in section 7
- 13 at page 64.
- 14 At paragraph 7.3, Ofcom repeats the two types of
- 15 practice under consideration, also in the executive
- 16 summary, and which are both covered by the term "limited
- 17 distribution", and it is here that one finds the famous
- 18 footnote 185 on which BT places emphasis:
- 19 "There are a variety of ways in which the terms of
- 20 wholesale supply can degrade the ability of a retailer
- 21 to offer effective competition. These include setting
- 22 wholesale prices that do not allow a sufficient retail
- 23 margin to enable the rival retailer to compete
- 24 effectively."
- 25 THE CHAIRMAN: I think it was 185 -- 184. You said 185.

- 1 MR HOLMES: There may be a difference between our versions,
- 2 sir. In mine, it is --
- 3 THE CHAIRMAN: It says:
- 4 "There are a variety of ways in which the terms of
- 5 wholesale supply can degrade ... These include setting
- 6 wholesale prices that do not allow a sufficient retail
- 7 margin ..."
- 8 That is the one we are talking about, whatever its
- 9 number?
- 10 MR HOLMES: That is the one we're talking about, whatever
- 11 its number. I think the versions have been
- 12 progressively amended as a result of confidentiality
- markings, but we are talking about the same passage.
- 14 THE CHAIRMAN: Right.
- 15 MR HOLMES: BT says this is the only reference to Sky's
- 16 wholesale prices in the consultation document.
- 17 This is factually incorrect, as we shall see, but at
- all events, it is plain that any informed reader would
- 19 have been aware of the relevance of price and other
- 20 terms of supply from the very first page of the
- 21 executive summary, and would also have seen the
- 22 analytical framework in section 4 which showed that
- Ofcom's interest extended to current supply arrangements
- in the market.
- 25 So this footnote, whatever its number, would,

- 1 therefore, not have come as an earth-shattering surprise
- 2 to those in BT, Virgin and TalkTalk who are paid to
- 3 engage with the regulator on a daily basis. There is no
- 4 risk that they would have missed the point.
- 5 Turning forwards to page 72, you see the heading,
- 6 "We have considered whether current supply arrangements
- 7 provide an indication of any risk of limited
- 8 distribution."
- 9 Below that the heading, "Sky's key sports channels
- 10 are currently widely available", and over the page,
- 11 paragraph 7.31 contains the statement:
- 12 "That Sky is supplying rival retailers that benefit
- from the WMO is not surprising. However, we note that
- 14 Sky supplies a full suite of Sky sports channels to
- 15 Virgin Media and TalkTalk. This is more than Sky is
- 16 required to supply under the WMO, which covered
- 17 SS1 and 2 only."
- Then a passage of confidential text which I would
- 19 particularly emphasise without reading it.
- 20 Then the text continues:
- 21 "On the face of it, this could indicate that Sky is
- 22 acting on commercial incentives to supply that are
- independent of the WMO and render the WMO obligation
- 24 redundant."
- 25 So Ofcom was specifically raising for consultation

the terms of Sky's existing commercial arrangements and
was positing that these could indicate that Sky is
acting on commercial incentives to supply independent of
the WMO and that this could in turn render the WMO
obligation redundant.

Now are we to believe that the commercial parties referred to in paragraph 7.31, including in the confidential text, would have overlooked such discussion of their own commercial arrangements with Sky or would have failed to appreciate that here Ofcom was considering such terms as price, or that BT would not have been equally interested by the observation in the final sentence as to the indications to be drawn from Sky's current supply arrangements.

This passage, by the way, also gives the lie to any suggestion that Ofcom's consideration of current supply arrangements in the final statement represented a deviation or change of approach from the consultation document. Mr Beard suggested in his opening submissions that, whereas Ofcom had correctly directed itself in the consultation to a forward-looking approach, the final statement looked only at current terms of supply.

In fact, Ofcom's approach was consistent throughout. It analysed likelihood of limited distribution by examining both incentives and existing market conduct.

- 1 Then, turning to page 75, there is --
- 2 MS POTTER: Mr Holmes, can I perhaps get you to comment on
- 3 paragraph 7.35?
- 4 MR HOLMES: So, Ofcom was there setting out a view which at
- 5 that time it held, before having received responses to
- 6 the consultation and before having heard what the
- 7 commercial parties had to say, if anything, about the
- 8 theory espoused in paragraph 7.31, which, as we have
- 9 seen from the WMO statement, is the position that Ofcom
- 10 ultimately arrived at. So this is the proper approach
- 11 to consultation. Ofcom was setting out its thinking
- transparently for industry parties.
- 13 It heard what they had to say and, perhaps as
- important, what they didn't say about their current
- 15 commercial terms, and it concluded accordingly.
- 16 Turning on to page 75, a broad general consultation
- 17 question is set out at the bottom of the page covering
- the whole of Ofcom's analysis in section 7, including
- 19 the implications of Sky's current terms of supply for
- 20 its propensity to act on its incentives:
- 21 "Do you agree with our analysis of Sky's incentives
- 22 to limit distribution of its key content? If not,
- 23 please explain why."
- In my submission, given that this follows at the end
- of section 7, this covered both stages of Ofcom's

Τ.	analysis in section 7, both whether there were											
2	incentives, and whether Sky's conduct suggested that it											
3	would act upon them. We saw in opening that both BT and											
4	Sky endorsed Ofcom's general analytic approach in their											
5	consultation responses of looking to current conduct.											
б	In section 8, starting on the next page, Ofcom set											
7	out its conclusions and next steps. At paragraph 8.6,											
8	Ofcom stated:											
9	"There are circumstances under which Sky may have											
10	incentives to engage in a practice of limiting											
11	distribution."											
12	In the next sentence it notes:											
13	"Similar considerations may also lead to concerns											
14	that Sky would engage in a practice of supplying on											
15	unfavourable terms."											
16	The other part of limited distribution. Then it											
17	carries on:											
18	"Those terms might be such that a competing provider											
19	would not seek supply at all or may result in											
20	a situation where a competing provider enters into											

25 So here again, Ofcom is returning to the question,

offer a competitive retail price)."

a supply arrangement but is unable to compete

effectively without incurring losses (where the

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wholesale supply price is such that a competitor cannot

also raised in the famous footnote, of Sky's wholesale prices, explicitly referred to here, and specifically adverting to the possibility of a price squeeze.

On page 78, Ofcom observes in the heading at the top of the page that continued regulation could take a number of forms, and at paragraph 8.14, Ofcom notes that Ofcom may consider the imposition of an obligation to offer which included specified terms. It goes on:

"The particular term which may be of concern is pricing, since this may limit a competing platform retailer's ability to offer bundles at a competitive retail price. Some form of pricing obligation may therefore be necessary to restrict the ability of a holder of key content to limit the ability of its rivals to compete on price. The precise form will be dependent upon the form of remedy chosen to address limited distribution."

Ofcom could not, therefore, have been clearer, it was considering whether to regulate Sky's prices as the WMO obligation had done in 2010.

Turning to page 87, which is in annex 4, the consultation questions, you see question 8.1:

"Do you consider it appropriate to maintain some form of regulation on Sky in order to ensure fair and effective competition in pay TV?"

2	"Please provide evidence to support your view."
3	So Ofcom asks consultees, "Should we carry on
4	regulating Sky? Please give us evidence about that".
5	Throughout the document, it has adverted to the terms of
6	supply. In a number of places it has referred
7	specifically to Sky's pricing and it has identified the
8	possibility of regulating Sky's price as the WMO already
9	did.
10	The suggestion that Ofcom did not consult on the
11	issue of Sky's pricing is not well founded.
12	Unsurprisingly, BT, Virgin Media and TalkTalk all
13	referred to the issue of whether Sky should be subject
14	to price regulation in their consultation responses. BT
15	specifically alleged
16	[redacted]############################# in its first
17	consultation response, but provided no supporting
18	evidence. I will turn to its subsequent cost-stack
19	analysis and what that shows in a moment. That, in my
20	submission, dispenses with the core consultation
21	complaint, but it is in any event an unpromising
22	argument in the context of a merits appeal.
23	If BT had anything it had been unable to raise in
24	consultation, it could have brought it forward in the

1 And importantly:

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appeal, as, sir, you noted in relation to the SkyScanner

case. This is, unlike that case, not a judicial review, BT's procedural allegations ring hollow where it has not brought forward any new material which it says it was unable to produce to Ofcom during the consultation process.

BT's various other consultation complaints are incorrect for the reasons given in our closing submissions at paragraphs 91 and 92. To pick up two points very briefly, Ofcom was not required to publish consultation responses or to enter into a dialogue with consultees about problems with the material they submitted, that would render consultation completely unmanageable and there is no case law cited in support of such an obligation.

Turning, then, to the substance of ground 4,

Mr Beard first challenged Ofcom's reliance on TalkTalk's

and Virgin Media's commercial deals. This is also

an unpromising argument for BT for three reasons.

1	First, when investigating whether to regulate
2	a firm's price, it is obviously appropriate for the
3	regulator to consider the actual pricing practices of
4	the firm in question

Second, TalkTalk and Virgin Media did not express any concerns themselves about Sky's current prices. The relevant passages are addressed in our written closing submissions in paragraphs 78 to 80.

Third, TalkTalk and Virgin Media are not here, they have not appealed and they have not intervened.

BT is left contending that the arrangements to which those other parties are subject did not allow for effective competition. If that were the case, we would find TalkTalk and Virgin here today. They are both substantial and well-resourced companies who are not shy about defending their own interests. TalkTalk intervenes in almost every telecommunications case that is heard in this tribunal, and Virgin Media was an active participant in the 2010 appeals.

The first is that one needs to consider Sky's deals

1	in the round to see whether they suggest that Sky is
2	willing to deal on more favourable commercial terms than
3	the WMO price. Looking at matters from beforehand, even
4	a dominant firm can enter into a fair bet in its
5	commercial pricing.
6	I will not describe the terms in open court, but
7	I would refer the tribunal to the points set out in
8	paragraphs 63 to 65 and 71 of Ofcom's closing
9	submissions.
10	The second difficulty is that
11	[redacted]####################################
12	############################ and those are set out in
13	paragraph 80 of Ofcom's closing submissions.
14	The third problem with Mr Beard's argument is that
15	the evidence indicates that the prices paid under the
16	contracts
17	[redacted]####################################
18	I will not take you through that material because it
19	is confidential, but I would refer you to paragraph 66
20	of Ofcom's closing submissions.
21	I would simply note in relation to Virgin's
22	contract TalkTalk's contract, I beg your pardon, the
23	contract to which Mr Matthew was taken in
24	cross-examination, that we do not accept the

construction of the contract that was advanced by

<b>T</b>	mi raceilla.
2	[redacted]####################################
3	***************************************
4	***************************************
5	***************************************
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8	***************************************
9	***************************************
LO	***************************************
L1	***************************************
L2	***************************************
L3	***************************************
L4	***************************************
L5	***************************************
L6	The tribunal has also seen evidence about [redacted]
L7	and about the [redacted] price under the contracts, but
L8	I won't go to that.
L9	Mr Beard suggested that Virgin Media and TalkTalk
20	are not effective competitors in the provision of
21	pay TV. As regards Virgin Media, he did not point to

are not effective competitors in the provision of pay TV. As regards Virgin Media, he did not point to anything that had changed since the tribunal's assessment in 2012 that Virgin Media was rightly to be regarded as an effective competitor by Sky and Mr Matthew expressed a similar view now under

1 cross-examination. Virgin Media's market share has held 2 constant despite market entry.

That brings me to BT's cost-stack analysis and I can be very brief about this, I have three points to make.

First, the analysis does not purport to suggest that BT cannot operate profitably in selling bundled offers which incorporate Sky's sports channels. BT's expert, Mr Harman, readily accepted that this was the case.

We have set out in paragraph 96 of our written closing submissions what it was in terms of evidence that Ofcom invited BT to bring forward.

Does the tribunal see that?

What it instead provided was a model designed to show that a hypothetical stand-alone entrant could not operate profitably at Sky's wholesale rate card prices, so BT was saying to Ofcom, "We want lower wholesale prices and wider retail margins, significantly lower prices based on its model, not because we need them ourselves in order to compete effectively, but so that a hypothetical entrant pursuing a different business

1 model would be able to enter the market".

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But Ofcom was looking for actual real world problems in the market, as it operates today and it was mindful of the tribunal's observation in 2012 that Sky's competitors would always like lower prices and wider margins, that could not, in itself, be the touchstone for regulatory intervention.

The second point is that the central case in the model is uninformative. It does not reflect Sky's retail costs, and that is no criticism of BT, of course BT has no access to Sky's retail costs but when Ofcom looked at the model to see what it showed, it had to take that into account. The model also does not reflect BT's retail costs. Instead, it takes an arbitrary allocation of BT's fixed and common costs of its triple-play business of one-third in order to estimate the costs that would be incurred by a stand-alone pay TV retailer providing IPTV over its own fibre. There is no such thing as a stand-alone pay TV retailer providing IPTV over its own fibre. That is not a business that exists. BT has not suggested by what commercial terms the fibre would be shared in this way between separate operators. This is what I meant when I referred in cross-examination to a "chimera". It was not to suggest that there could never be a stand-alone pay TV retailer

- in today's market, there are such retailers, it was
- 2 rather that the type of operator that BT models is not
- 3 remotely credible.
- 4 More potentially relevant are the results of the
- 5 triple-play sensitivity. This is what BT actually does,
- 6 so its retail costs fit well with what is here being
- 7 modelled. Also --
- 8 MR BEARD: I'm sorry, this is confidential material, isn't
- 9 it? I am concerned you are about to drift into
- 10 confidential material.
- 11 MR HOLMES: I don't believe anything that -- I stand to be
- 12 corrected, but I am not sure that anything I have said
- so far is confidential.
- 14 MR BEARD: If it says anything about margins, for example --
- I don't know what you're about to go into.
- 16 MR HOLMES: I appreciate the note of warning, but I have
- 17 sought to be careful in framing these submissions.
- 18 MR BEARD: I'm grateful.
- 19 THE CHAIRMAN: It's just specific figures, I think, that we
- 20 have to worry about.
- 21 MR HOLMES: Yes, indeed.
- 22 All of BT's retail pay TV competitors are now
- 23 exclusively triple-play retailers or predominantly
- 24 triple-play retailers and that includes Sky itself.
- 25 Now, the tribunal has seen the results of the

- 1 triple-play sensitivity and it has also seen how those
- 2 results are affected on the basis of adjustments that
- 3 Mr Harman accepted that it was appropriate to make using
- 4 up-to-date costs from BT and the retail price of the
- 5 fibre product that Sky's customers actually purchase.
- 6 So in my submission, Ofcom was right to find that the
- 7 model did not take matters forward and was entitled to
- 8 rely on the market evidence as to Sky's commercial
- 9 wholesale prices.
- 10 Subject to any questions from the tribunal, those
- are my submissions on ground 4.
- 12 THE CHAIRMAN: You are not bothered that some of
- 13 Mr Matthew's evidence was adjustments made after the
- 14 decision?
- 15 MR HOLMES: Sir, Mr Matthew was seeking to explain reasons
- 16 that Ofcom had in mind at the time of its decision,
- 17 based on the evidence available to it at the decision.
- 18 If one considers the two adjustments that were made and
- 19 were accepted as unimpeachable by Mr Harman, that
- 20 material was before Ofcom and Ofcom did carefully
- 21 appraise the model, as was stated in the WMO statement.
- Now, it did not give an exhaustive account in the
- 23 statement of its reasons for rejecting the model. It
- focused on certain particular reasons and, if one looks
- at the footnotes, they are stated to be in particular,

1 they are not indicated to be exhaustive.

But Ofcom was not required, for the purposes of its reasoning, to set out every detail. It was required to give the gist of its reasons for rejecting the modelling, and it did so.

Sir, turning, if I may, to ground 5, this is BT's complaint on the subject of reciprocity and the issue here is whether, having found no need to mandate supply generally or to regulate price, Ofcom should have intervened in the negotiations between Sky and BT by imposing a condition on Sky prohibiting it from requiring any cross-licensing of BT's key content.

Mr Beard advanced a number of criticisms of Ofcom's approach. First, Mr Beard argued that a prejudicial practice on Sky's part had already crystallised. He contended that the harm to competition is constituted by Sky's insistence on reciprocal sports supply and that the fact of such insistence is not in dispute. That insistence was said to be per se prejudicial on the basis that it leads, inevitably, either to non-supply to BT of an essential input or to BT having to give up its key differentiator in exchange for an essential input.

Now Ofcom agrees that it would be prejudicial to competition if negotiations led to non-supply or to BT unfairly giving up its differentiator, but the evidence

as to the negotiations between Sky and BT that was
before Ofcom suggested that these outcomes were by no
means inevitable. The tribunal has seen the documentary
evidence and has heard the witnesses about this.

Given the time, I will not attempt to take you through it in detail, but the references are set out in Ofcom's closing submissions at paragraph 117. Mr Beard suggested in cross-examination of Ms Fyfield that the meeting notes from July 2015 were not before Ofcom when it took its decision. That is incorrect. Sky had attached the note of its meeting to its first consultation response. Ofcom had that material before it at the time of the decision.

It would not necessarily be prejudicial for Sky and BT to exchange key content as part of a wider supply deal. BT has made clear that it wanted to use its content as leverage to achieve just such a deal.

Mr Beard's approach is too rigid. He suggests that it is wrong in principle for a dominant supplier to demand reciprocity. Even under article 102, the position is arguably not so straightforward.

It would be necessary to consider the capacity to restrict competition. Cross-licensing is frequently applied, even in the context of standard essential patents,

- 2 One needs to consider matters in their context and
- 3 there is also, of course, the matter of objective
- 4 justification which arises under article 102, but even
- if Mr Beard's perspective were accepted, the question
- for Ofcom under section 316 was whether it was
- 7 appropriate to impose a licence condition. The evidence
- 8 was that a wider reciprocal deal between the parties was
- 9 possible. Moreover, Sky's position on reciprocity had
- 10 not led to any breakdown of supply. It had voluntarily
- 11 agreed in 2012 to supply its channels to BT via IPTV on
- 12 the Cardinal platform, although this was outside the
- 13 scope of the WMO obligation as modified by the interim
- 14 relief order, and Sky is continuing to make supply of
- 15 Sky Sports 1 and 2 on YouView without requiring
- 16 reciprocity, nor to the extended negotiations between
- 17 the parties.
- 18 THE CHAIRMAN: But that cannot have been a factor in the
- 19 decision.
- 20 MR HOLMES: No, sir, you are correct. That is a reinforcing
- 21 point to give the tribunal comfort in relation --
- 22 THE CHAIRMAN: At the risk of going over old ground, you are
- not saying this a 102 analysis.
- 24 MR HOLMES: No, sir.
- 25 THE CHAIRMAN: You are saying it is a 316 analysis. Had you

- 1 analysed it under 102, the answer would have been the
- 2 same, is that what you are saying?
- 3 MR HOLMES: Sir, Ofcom did consider, under article 102,
- 4 a particular form of reciprocity.
- 5 THE CHAIRMAN: And closed the file on administrative
- 6 grounds.
- 7 MR HOLMES: It did, sir.
- 8 THE CHAIRMAN: I am not sure where that gets us.
- 9 MR HOLMES: It did, sir. Because BT had received supply via
- 10 its application to amend the interim relief order,
- 11 the -- it is difficult, sir, for me to express a view on
- 12 behalf of Ofcom as to what position it might take.
- 13 There may very well be further proceedings under the
- 14 Competition Act.
- 15 THE CHAIRMAN: I understand that, but it is just Mr Beard
- 16 has rather framed his complaint in terms of, if this
- 17 were a 102 case, it would be an obvious case --
- 18 MR HOLMES: Let me make a broad --
- 19 THE CHAIRMAN: In a sense, you have to deal with that, even
- 20 though you cannot speculate on what might have been --
- 21 something I would discourage anyway.
- 22 MR HOLMES: That is fully understood, sir, let me frame this
- then as a legal submission that comes from my mouth,
- 24 a broad legal submission.
- 25 Two points. First of all, Mr Beard did not refer to

- 1 case law to suggest that this specific practice fell
- within the category of a per se infringement. He
- 3 referred to other case law relating to other practices.
- 4 Yes.
- 5 The second point is that the case law shows the need
- 6 to consider effects, potential effects, whether there is
- 7 a capacity to restrict, and that is a context-dependent
- 8 analysis under article 102.
- 9 The third point is that, while the scope of it is
- 10 not entirely clear from the case law, there is this
- 11 category of objective justification which would need to
- 12 be considered.
- 13 So I do not accept the submission that this is
- 14 a per se infringement under article 102, that is not
- where the case law stands in my submission. Does that
- 16 address your question?
- 17 THE CHAIRMAN: That is enough I think, for this purpose.
- 18 MR HOLMES: I am grateful, sir.
- 19 My final point on this aspect of Mr Beard's case is,
- 20 even if Mr Beard's perspective were accepted, the
- 21 question for Ofcom was appropriateness under
- 22 section 316. That is a wider enquiry than simply
- whether the practice itself could be prejudicial to fair
- 24 and effective competition and the evidence was that
- 25 a wider reciprocal deal between the parties was

possible, they were continuing to negotiate and that was
a legitimate matter for Ofcom to take into account, in
deciding whether to regulate at the time of the WMO

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statement.

- Moreover, Sky's position on reciprocity has not led 5 to any breakdown of supply. You have that point. 6 7 negotiations between the parties do not appear to have 8 materially affected BT's broader pay TV strategy. 9 I refer you there to paragraph 6.89 of the WMO 10 statement, which notes BT's focus on monetising through bundling of BT Sport with its broadband service, using 11 12 the regulated access which Mr Petter underlined as 13 particularly important, which BT enjoys to Sky's satellite platform, and also, of course, BT has 14 15 continued to invest in pay TV, as Ofcom noted.
- Indeed during the pauses in the parties'
  negotiations, BT has used its exclusivity to good
  effect, rapidly acquiring a substantial subscriber base
  on the DSat platform.
- 20 THE CHAIRMAN: And the denial of a differentiator?
- 21 MR HOLMES: Sir, that depends on the terms of reciprocity.
- 22 So we have seen that there are different proposals on
- 23 the table at different times. The grant-back condition
- that was the subject of BT's complaint to Ofcom was very
- 25 specific. It was that Sky was insisting, in exchange

- for Sky Sports 1 and 2, on receiving BT's Premier League
- 2 content. Now, if the only content that BT held were
- 3 Premier League content, one could see that a deal on
- 4 those terms might remove any differentiation between Sky
- 5 and BT as regards sports packages. Equally, another
- 6 form of reciprocity, which BT

- 17 Sir, it may be we will need to correct the
- 18 transcript on that. I have made that point, in any
- 19 event, and that is as far as I think I need to go.
- 20 MR BEARD: I am concerned that there have been, just in that
- 21 exchange, a number of comments by Mr Holmes which are
- 22 confidential.
- 23 THE CHAIRMAN: We will have a look at the transcript. If
- you are going on, we shall clear the court.
- 25 MR HOLMES: I am grateful for that indication from Mr Beard.

- 1 I think I can avoid any further lapse of
- 2 confidentiality.
- 3 MR PICKFORD: Sir, if it assists, the status that those
- 4 remarks are so far attached to, is that they are
- 5 BT/Sky-confidential. So it is okay for BT and Sky to be
- 6 here, but not for the public, because -- just what we
- 7 have adopted so far.
- 8 MR BEARD: That is absolutely right.
- 9 THE CHAIRMAN: That is right, is it? Okay. They are yellow
- in my script.
- 11 MR HOLMES: It sounds as though my slip has not caused
- 12 any --
- 13 THE CHAIRMAN: Is there anybody from the public here? We
- 14 are not clearing the court, it is all right, you don't
- 15 have to go.
- 16 MR HOLMES: The transcript will be corrected.
- 17 Finally, the evidence is very clear that the
- 18 negotiations are ongoing, Mr Petter did not dissent from
- 19 that in his evidence before the tribunal.
- 20 Mr Beard placed heavy reliance on Dr Padilla's
- 21 modelling evidence and Ofcom addresses that in its
- 22 skeleton argument at paragraph 129. The short point is
- 23 that the modelling is narrow in its scope, not
- 24 addressing the form of reciprocity that either party was
- 25 seeking to secure in the negotiations, various of the

assumptions in the model are also unrealistic and Ofcom placed weight instead on the "real world" evidence from the negotiations.

It was suggested by Mr Beard that Ofcom's expert witness, Mr Matthew, had been unable to address the modelling evidence. Now, sir, I need to take a moment to correct that, because I fear it is wishful thinking on BT's part. It is certainly not borne out by the transcript on Day 7.

At page 56 of that transcript, Mr Facenna asked whether Mr Matthew's responsibility for analysing any economic input provided by industry parties extended to Dr Padilla's modelling. Mr Matthews said yes. At least a third of the time allocated for cross-examination of Mr Matthew was then devoted to factual procedural questions.

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That brings me to Mr Beard's "panther" point. This arose out of three submissions that I made in opening the case, which were: first, that the parties were still negotiating and there had been no breakdown of supply based on a reciprocity requirement; second, that Ofcom was ready to act, if need be, and that this could be done easily and quickly; and, third, that BT has not come to Ofcom to complain, that the current negotiations have broken down and that supply risks being withdrawn.

In response, Mr Beard says first that the grant-back condition, as he calls it, has crystallised. Well, you have my submission that that is not borne out by the evidence of ongoing negotiations, the fact that the parties have each proposed arrangements and that Sky

- 1 specifically considered the scope of BT's proposal, the
- 2 possibility of a deal based on the scope of BT's
- 3 proposal at the July 2015 meeting. The tribunal will
- 4 recall the two meeting notes.
- 5 Second, Mr Beard says that the prospect of easy and
- 6 quick action is unreal. That is also incorrect. It is
- 7 contradicted by his own submission that a licence
- 8 condition prohibiting what he calls "grant-back", would
- 9 be straightforward and proportionate. Action from Ofcom
- 10 could be taken either under the Competition Act or under
- 11 section 316 and it could include interim measures.
- 12 Ofcom has decided matters quickly in the past. In the
- 13 context of BT's Competition Act complaint, Ofcom decided
- 14 the question of interim measures within two months.
- 15 Mr Beard's third point is that BT has complained --
- 16 THE CHAIRMAN: It decided not to impose them.
- 17 MR HOLMES: It did, sir. On the basis -- it decided to do
- so on the basis of an extremely detailed, careful
- 19 analysis. If you look --
- 20 THE CHAIRMAN: I am not suggesting for a moment it was not
- 21 careful and detailed. I am just saying I think the
- 22 sense of Mr Beard's complaint was that he wanted
- 23 a quick, favourable response rather than a quick,
- 24 unfavourable one.
- 25 MR HOLMES: Indeed, sir, but as your observation makes

clear, that confuses Ofcom's ability to act quickly with tits tendency to agree with Mr Beard's client and those two things are not one and the same.

Mr Beard's third point is that BT has complained throughout this process about reciprocity and has appealed and has also complained under the Competition Act. It is true that BT has certainly not been neglectful of the regulatory avenues available to it in its commercial dealings with Sky. It is not correct, however, that it has ever identified any specific breakdown in the negotiations or in the supply of core content by Sky. When Mr Beard asks what more BT could do, the answers might include pointing to evidence that a breakdown of supply is likely or imminent or that the negotiations have run into the ground. That is not the evidence that is before the tribunal.

Mr Petter made clear that he keeps an open mind as to the possibility of a commercial deal and Ms Fyfield has expressed a hope that the parties will be able to build trust and move forward.

Mr Beard's further point was to suggest that market monitoring offers no protection. That is both incorrect and unfair. The fact that Ofcom has not agreed with some of BT's regulatory requests, as I have said, does not show that Ofcom is ineffectual. BT referred to the

Competition Act complaint as an example of Ofcom

proceeding with insufficient speed. You have my point

on the interim measures. Ofcom then proceeded to

investigate. Ultimately, matters moved on so that the

relief sought by BT was no longer required.

Now is not the occasion to debate Ofcom's interactions with BT after the refusal of interim relief, but I can say, sir, that it is not accepted that the delays were as a result of any inaction on Ofcom's part in relation to progressing the investigation.

Finally, there is the question of proportionality of the WMO as specifically raised under ground 5. Ofcom has never suggested that its reason for not intervening is to do with the work involved in preparing a WMO remedy. If it had decided that the remedy was needed, it would have put its hand to the task. It decided that regulation was not appropriate based on its assessment of competitive conditions in the market now and moving forward.

As to the suggestion of a regulatory backstop WMO, which has been proposed in these appeal proceedings, my submission is that it would serve no purpose. Insofar as Sky is already dealing on commercial terms, this would not affect its continued willingness to do so and insofar as Sky is not willing to deal with the

2 regulation. There is no counterfactual world without regulation or the threat of regulation, and Dr Padilla 3 was very clear in his evidence to the tribunal that 4 Ms Fyfield's evidence as to Sky's current willingness to 5 6 supply could be informed by the wider regulatory environment after withdrawal of the WMO and, in my 8 submission, that serves the purpose of a backstop WMO. 9 There is no further purpose that would be served by 10 regulating where there is no specific practice identified as current or likely, that gives rise to 11 12 a need for intervention. 13 THE CHAIRMAN: So a general obligation to supply subject to 14 fair, reasonable and non-discriminatory terms would 15 serve no purpose? 16 MR HOLMES: Sky has seen already Ofcom's clear expectation 17 in the WMO statement about continued supply. Ofcom has indicated that it is monitoring the market, that it is 18 19 looking at the terms of dealing between the parties as 20 part of that monitoring process. So -- and as well as 21 that general monitoring, you have both the possibility 22 of regulation under section 316, reintroducing the WMO, 23 the structure of which is already determined, or that 24 there is already a template on which Ofcom could draw.

particular party, it is already subject to the threat of

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There is also always the Competition Act and the

- 1 possibility of a reference to the -- a market
- 2 investigation reference to the CMA which Ofcom is
- 3 entitled to do.
- 4 Sir, subject to any further questions from the
- 5 tribunal, those are Ofcom's closing submissions.
- 6 THE CHAIRMAN: Thank you very much Mr Holmes.
- 7 Mr Flynn?
- 8 Closing submissions by MR FLYNN
- 9 MR FLYNN: I will crack on. Sir, I feel a little bit like
- 10 ground 3, squeezed in the middle and it takes a long
- 11 time before we are given our chance to shine, but we are
- only here to help the tribunal, as I have said, and to
- 13 support Ofcom. Despite some gripes in BT closings, we
- don't think it has seriously been suggested that we have
- 15 exceeded our remit. We have explained in our
- 16 skeleton -- I point you to paragraph 13 -- that we are
- 17 entitled, as an intervener, to vent different views,
- should that be necessary. There wouldn't be any real
- 19 point in intervention were that otherwise.
- 20 So what do we bring to the party, as it were?
- 21 A broad distinction is -- and you will have seen the
- 22 division of labour between Mr Pickford and myself
- 23 through the course of the hearing -- that I want to deal
- 24 with the live evidence in relation to commercial
- 25 matters, insofar as relevant to the tribunal's task, and

- 1 I will do that in words. Mr Pickford deals more with
- 2 the modelling or the economic issues and he may do so
- 3 partly in algebra in particular.
- 4 THE CHAIRMAN: I do sincerely hope not.
- 5 MR FLYNN: He is going to be disappointed.
- 6 With that distinction in mind, and given the time --
- 7 THE CHAIRMAN: I was going to go on to 11.45 and then have
- 8 a break. How much of this is open court?
- 9 MR FLYNN: I am intending to be in open court, because all
- 10 I am going to do, I am going to, as it were, walk the
- 11 tribunal through our submissions, I don't intend to
- 12 repeat them, just to show, I think, where the tribunal
- may find helpful references, but I am just not going to
- 14 dwell on them.
- I may be able to do this by 11.45. I hope I will
- 16 and then, after that, you will hear from Mr Pickford and
- 17 he will explain confidentiality arrangements at that
- 18 point, if that is acceptable to the tribunal.
- 19 THE CHAIRMAN: Is that a threat or a promise?
- 20 MR FLYNN: It is a promise. I merely say, I promise, that
- 21 he will describe the confidentiality arrangements.
- 22 MR PICKFORD: If you insist, when we come back, the first
- 23 session will be BT/Sky-confidential, that is how I am
- 24 proposing to start.
- 25 MR FLYNN: Can I invite the tribunal to take up our closing

1 submissions and, as it were, turn the pages with me?

You described Mr Beard's approach yesterday as a somewhat post-modern one of starting at the end and, as he said, working back fast. I am going to start at the beginning and then take you straight to the end and then dwell on the middle.

Just to show you what is in our submissions, first of all, there is a beginning, which is the introduction on page 6, and what that seeks to do, in a word, is to say where we are now in our submission following the evidence, and what the tribunal can take, the comfort the tribunal can take, from the evidence that it has heard in relation to the validity of Ofcom's decision.

I point you particularly to paragraph 1.6 as an overall summary of where we think the tribunal could end up confidently.

At the end, on page 60, there is section 8, which, while it is at the end, is somewhat forward looking. It relates to relief, the relief sought and the inappropriateness, we say, of that, and the long shadow of what we call the long shadow of regulation and the prospect of regulation, what is needed now is a certain outcome, one way or the other.

Now, that is the beginning and the end, and then

I am just going to take you rapidly through the middle,

- 1 as it were.
- 2 Starting on page 9, in section 2 -- I think we may
- 3 be the only party to have taken this somewhat
- 4 traditional approach -- we set out some views on the
- 5 witnesses. Obviously, this is a matter for you, but in
- 6 our submission, firstly, we would say that you heard
- full, frank and convincing answers from Ms Fyfield, who
- 8 is an operator on the front line of the commercial
- 9 matters which the regulation and the Ofcom's decision
- 10 are concerned with. Whereas, in our submission, the BT
- 11 witnesses were somewhat guarded and very much attempting
- 12 to stick, we would say, to the regulatory script.
- I say that that is for you, but we set out relevant
- 14 references to allow us to make that submission to you.
- Moving on, page 14, you will find what we have to
- 16 say about ground 1, which is -- I am not going to dwell
- 17 on that now. That is the law. We maintain and refer
- 18 back to what we have said in our statement of
- 19 intervention and skeleton. We adopt what was said by
- 20 Mr Holmes yesterday and I don't need to detain the
- 21 tribunal much longer on that, or any longer on that.
- Then we come to what we have to say on grounds 2 and
- following. So I am on page 16. I don't propose
- 24 actually to say anything about ground 3 -- I am sorry to
- 25 disappoint everyone. We make the point on ground 3 that

- 1 Sky is already supplying the lion's share of its
- 2 attractive sports content to BT and that is continuing
- and has been throughout the relevant period.
- 4 The lion is our addition to the considerable
- 5 bestiary that the tribunal has been faced with: we have
- 6 had Peppa Pig, offering Mr Facenna the chance to delight
- 7 us -- he is refusing. We have had the chimera --
- 8 THE CHAIRMAN: And we have had a real gorilla that escaped.
- 9 MR FLYNN: Precisely, and we have had the panther, but we
- 10 had an 800-pound gorilla. Numbers are not my strong
- 11 suit, but that is a big gorilla; that is twice as big as
- 12 the gorilla that was on the loose in London Zoo
- 13 yesterday.
- 14 The real point I would like to draw from that,
- actually, is that, while that is one of Mr Beard's
- 16 favourite pieces of tabloid chaff -- the reference, for
- 17 the connoisseurs, who will remember it being trotted out
- 18 five years ago or whenever it was, that Sky is the
- 19 800-pound gorilla. The real point we think comes from
- 20 the evidence is that, consistently, BT has been
- 21 understating, possibly even misunderstanding, its own
- 22 weight and fearsomeness.
- 23 If you look at paragraph 4.3 on page 16, you will
- 24 see the topics that we think the live evidence will --
- 25 where the live evidence will assist the tribunal.

I will be mentioning or pointing you very briefly to the first two of those. When we get on to vicious circles, and so forth, that is for Mr Pickford.

Now, because this is open and because we haven't got time, I am not going to be giving numbers, but if you look at paragraph 4.9, the section from there to 4.19 is our best effort, after the evidence, to deconstruct and restate in the light of the evidence that you have heard, the numbers for subscribers, customers and anything in between.

That is our best effort to do this complicated exercise, but the conclusion that we can draw from it is at the end of that section, so paragraph 4.18, where we say that, overall, if you consider all those numbers properly, the impression that Dr Padilla and BT wish to give of Sky striding ahead and the rivals having no chance to make any inroads on retail subscribers to sports channels, or more generally, is simply false. Then you will see a confidential conclusion which I do not need to read out.

We then deal in section C, 4.19 to 4.24, with, as it were, the factual side of Sky's incentives and, as we have said, and we gave the witnesses the chance, nobody suggested that Ms Fyfield either was not telling the truth or did not understand the incentives operating on

- her. Neither Mr Petter nor Dr Padilla was prepared to say that.
- We say, when you consider that evidence and notably

  Ms Fyfield's rejection that BT was in any particularly

  special or unique position because of its -- the fact

  that it has successfully secured some valuable sports

  rights, that did not put them in a different position,

  as far as she was concerned, when she was assessing her

  commercial desire to maximise distribution, that she was

particularly firm on that point.

- I point the tribunal to paragraph 4.23, which is a confidential point, but the conclusion we draw at 4.24 is that, whatever view you might take of the theory, in practice, given the realities with which we all are faced, it is not plausible that Sky would have an incentive to limit distribution, it could act on a certain incentive with an eye to the future content auctions.
  - We then have a lengthy section on the relevance and scope of the current supply deals. I will say immediately that they, those issues, also go to ground 4, and I will just invite you to run your eye over some of that material as well.
- So in that section, firstly 4.26, we make a point about BT. I hesitate, but I think I am introducing

1 a new animal to the bestiary here, because we wish in 2 the strongest terms to put an end to the canard that BT puts about that it has only been supplied because of the 3 4 WMO obligations. It is just a false statement. Sky has always been willing to supply BT and was well before the 5 6 WMO is in place. That was in Ms Fyfield's evidence, the 7 reference is there, not challenged in cross-examination 8 and it is what the tribunal found in its previous 9 judgment in a lengthy passage which I refer to in the 10 footnote. The idea put forward by Mr Petter that they might have considered appealing against that meticulous 11 12 examination of the record, or Mr Beard's statement, 13 which I quote there, in cross-examination, are just absolutely hollow. While we are at it, it was 14 15 suggested -- for what relevant purpose, I am not entirely sure -- that this panel of the tribunal might 16 17 not consider itself bound or might feel free to disagree with the previous panel chaired by Mr Justice Barling, 18 19 the unappealed finding, that Virgin Media could 20 compete -- could compete at the rate card prices then 21 prevailing. 22 I am not sure of the relevance, but frankly, you 23 know, that is a point which is just not open to the --24 THE CHAIRMAN: I think you can trust us to make up our own

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minds on that.

- 1 MR FLYNN: I will trust you to make up your mind on all
- these matters, sir, but that is my particular point on
- 3 that possibly historical matter.
- 4 While we are on consistency with the tribunal, it
- 5 was again said yesterday that what Mr Justice Roth had
- 6 to say in the application to extend the scope of the
- 7 interim relief order to BT's YouView platform had some
- 8 relevance. As we pointed out in footnote 77 of the
- 9 skeleton and I mentioned in opening, it is made under
- 10 a totally different premise and does not take us
- 11 anywhere in present circumstances.
- Then I am back at 4.28 in our argument. We deal
  with the current agreements with Virgin Media and
  TalkTalk. Firstly, perhaps, I would say -- I am not
- going to read or even take you to all the points that we
- 16 make, but a lot was made of the possibility or the
- 17 suggestion that these agreements had only been entered
- into because the regulation existed in the backdrop or
- as a backstop and, at 4.31, I take you to Ms Fyfield's
- 20 evidence on that point.

The bottom line, as far as we are concerned, and we suggest the evidence before the tribunal bears it out, is that both those parties are doing well in the retail market and they certainly have not suggested otherwise to us, to Sky, and they have not suggested otherwise to Ofcom and their absence from this room, we say, speaks volumes.

We make some other comments about other forms of entry which takes us to the end of paragraph 4.41, where we start on the vicious circle, which will be for Mr Pickford. If you flick on -- and I will finish by 11.45 -- to page 36, you will see our section on price.

#################### are contrary to fair and effective competition or would be likely to be. In fact, it resorts to some abstract criticisms. We say, actually, Ofcom was right to look at what was really going on. Once again, we examine -- this is now moving into section B -- and turning the pages there, we move into some detailed examination of the current deals that Sky has on the wholesale level, agreed outside the scope of the WMO.

Perhaps I could just point out footnote 43, which is on page 39, which responds to a point that was made in confidential session by Mr Beard yesterday, and I won't say more than that, except you will see I think there is an answer to an observation that was quoted.

Likewise, we had talked about the relevance of the [redacted]prices under these agreements and we conclude, once again, that there is no basis -- we are on page 41 now -- to claim that

We don't say, I am not going to say, very much about the cost-stack model but, for reasons that we give, we

say it was plainly insufficient to put Ofcom on notice of a real problem. We have the chimera point, we know whose costs the model was based on and, importantly, we say at 6.34 that it was open to BT to provide evidence to Ofcom as to its own ability to compete with any prices offered by Sky. BT was invited to do so, and it didn't do so. That is a more robust approach, we say, to illustrating a competition problem than modelling the costs of an imaginary beast.

Perhaps I can just conclude with the reference at paragraph 6.35. BT has elsewhere admitted or said to the Court of Appeal that it was not the body that needed price protection; it was the new entrant that did. And BT described itself as a "Goliath", they were a Goliath company, like Virgin Media, that didn't require the price protection at that time. Obviously, if price protection comes, they would love to tuck in behind it and get our channels at a low price, and no doubt a lot of them, a point I think I also made in opening. That is the material to which I would particularly draw the tribunal's attention, that falls on my side of the dividing line.

THE CHAIRMAN: Mr Pickford is going to deal with ground 5?

MR FLYNN: Mr Pickford is going to deal with ground 5 and

25 vicious circle matters.

- 1 THE CHAIRMAN: Fine, let's just break.
- 2 MR FLYNN: You will look forward to that, no doubt, after
- 3 the break.
- 4 THE CHAIRMAN: Five minutes.
- 5 (11.45 am)
- 6 (A short break)

- 8 (11.51 am)
- 9 MR PICKFORD: Mr Chairman, members of the tribunal, I have
- 10 handed up a one-sided aide-memoire.
- 11 THE CHAIRMAN: It is only on one side because it is in very
- 12 small print.
- 13 MR PICKFORD: It is quite small print, it is 11 point font.
- 14 The reason for it is to make my submissions quicker, so
- I don't have to be telling you where I am in the closing
- submissions. My points I am going to make by reference
- 17 to the aide-memoire, but I don't need to keep stopping
- 18 to tell you where I am relative to the closing
- 19 submissions.
- 20 THE CHAIRMAN: What are we going to do on timing,
- 21 Mr Pickford?
- 22 MR PICKFORD: Sir, I have about 40 minutes of submissions,
- 23 so I can stop shortly after half past.
- 24 THE CHAIRMAN: 40 minutes?
- 25 MR PICKFORD: 40. The reason for that, sir, is because,

1	actually, the way that the case has faffen out, I had
2	the greater part of Sky's additional contribution.
3	THE CHAIRMAN: Well, I mean we are not taking extra
4	contributions at this stage. You can have half an hour.
5	MR PICKFORD: Thank you, sir.
6	THE CHAIRMAN: Mr Beard will have to manage with the rest.
7	MR BEARD: I shall.
	Closing submissions by MR PICKFORD
9	[redacted page 47-69]
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9	(Public session)
10	MR BEARD: In reply, I shall start from the very beginning
11	but I certainly will not go all the way back. Tempting
12	as it is.
13	To start with the law, you have our position
14	THE CHAIRMAN: Your very last word on the matter?
15	MR BEARD: I never like to say never, but yes.
16	Closing submissions in reply by MR BEARD
17	MR BEARD: First of all, dealing with Mr Holmes' points very
18	briefly, you have seen our primary submissions just
19	picking up one or two issues. The essence of Mr Holmes'
20	case on the interpretation of 316 does not end up with
21	any distinction between "must" and "may", he is
22	essentially saying the term "must" is synonymous
23	with "may" in these circumstances. Whilst he is saying
24	we must do something, we must apply our mind, as we
25	evolatined that requirement to apply the mind is one

- 1 that operates more generally. His suggestion that
- 2 316(1) is no less mandatory than 316(2) is wrong.
- 3 316(2) is specifying precisely circumstances in which
- 4 conditions must be included and section 263 does not
- fall to that interpretation at all.
- 6 It is notable that Mr Holmes did not suggest that if
- 7 there is a risk here, anything other than the WMO is
- 8 appropriate, so he didn't seek to say that a different
- 9 condition could or should be used, going back to the
- 10 exchange that I had with you, Mr Chairman, about those
- issues.
- 12 So we refer to the submissions we made in relation
- to law previously.
- Now, if I turn, then, to the other aspect of
- ground 2, which is taking Mr Holmes' legal
- interpretation on its face, there are still two
- 17 criticisms that we level at it: one is that the analysis
- is not forward looking; and the other is it doesn't
- involve a proportionality exercise.
- Now, it was interesting listening to Mr Holmes talk
- 21 about why it was you should read the WMO statement as
- being forward looking. He was able to refer to four
- paragraphs in which the word "likelihood" is referred
- 24 to: 1.11.3; 6.3; 6.23; and 7.5.
- 25 What we have there are essentially book-ends, we

- 1 have introductory passages in 1.1.11 saying we are
- 2 looking at likelihood here, that is the executive
- 3 summary. We have 6.3 which is introductory. We have
- 4 a passing reference in 6.23 under the heading:
- 5 "We continue to consider that Sky may have
- 6 incentives to limit distribution of its key content.
- 7 However, it is currently supplying ..."
- Then we get to 7.5, where we see:
- 9 "In view of our findings about the impact of Sky's
- 10 key content on competition in pay TV, we have assessed
- in section 6 the likelihood and impact of Sky engaging
- in the following practices."
- 13 In section 6, itself, you do not see any assessment
- of a likelihood, it just does not exist. There is no
- 15 consideration of a likelihood. There is no reference to
- whether or not there is a real risk here. There is
- 17 nothing forward looking about any of the substantive
- 18 consideration.
- Now, we have made clear, we are not saying you
- 20 cannot look at the present to consider risks in relation
- 21 to the future, but you do have to take that extra step
- of looking at what is currently going on and assessing
- 23 the extent of risk to the future, and it is that second
- step that is never analysed in the substance of
- 25 section 6, notwithstanding what is said in 7.5 and that

is our criticism of the lack of a forward-looking
approach.

Turning then to proportionality, which is our second substantive criticism of the approach, now, it is recognised by Mr Holmes that the WMO statement contains barely any reference to proportionality and it certainly contains nothing close to any sort of coherent balancing exercise which could, as we say, justify the removal of existing regulation and nor has Ofcom adduced any factual evidence. We know, in these sorts of regulatory cases in the past, regulators have put forward evidential statements explaining how a proportionality exercise was carried out. That has not been done here. We say it would have been easy, if that exercise had been done, to put forward someone to deal with those matters and the absence of that evidence speaks volumes.

But what is important to note is that in the defence and the skeleton argument, there are all sorts of references to proportionality, emphasising the obligation on Ofcom to act proportionately and why it was that a proportionate approach was being adopted here. For instance, in skeleton at paragraph 48:

"The relevant question for Ofcom was whether the WMO remained appropriate and proportionate in circumstances where it had found that Sky was in fact supplying on

1 commercial terms that permitted rivals to compete."

So in its pleadings, and in its submissions, it was saying proportionality was important. In opening, of course, Mr Holmes relied on those two references to "proportionate" in paragraphs 1.25 and 1.33 and said that these showed a proportionality analysis was in fact done, albeit it was compressed, but now in closing, we see -- and I should say, just for your notes, transcript Day 2, page 53, Mr Holmes, in answer to a question from you, Mr Chairman, says:

"Sir, I would say this paragraph [1.25] contains an analysis for the purposes of proportionality."

We say it contains nothing of the sort. What it does indicate is that, really, a proportionality exercise was required. Now, when it comes to the position in closing, Ofcom's position appears to have shifted but it is actually quite difficult to understand what Ofcom is now saying here. Initially, it seemed that the position being put forward -- just for your notes, the transcript reference I have is at page 122, line 20, yesterday. Mr Holmes was saying that in relation to what was presently being considered, what was presently necessary, they didn't perceive conduct which made the WMO necessary, so no proportionality exercise was required. Then at pages 123, line 14

through to page 124, line 9, he appeared to be saying, well, the only issue we needed to consider proportionality in relation to was in relation to future risk, and he termed that a "narrow issue". Then he went on and said, "No, no, no, we are not actually saying we should separate out present and future", so we are left with a situation where we do not understand what it is that Ofcom are saying they actually did in relation to a proportionality exercise, but what appears absolutely clear to us is that, in relation to what Mr Holmes referred to as the narrow issue of future risk, which is of course the very essence of the criticism that BT has throughout been leveling at Ofcom, that it didn't carry out a forward-looking approach, it didn't look properly at future risk, and it didn't carry out any proper analysis of that future risk, it appears that Mr Holmes is saying, yes, a proportionality exercise is appropriate there, but that we did it in an abbreviated way and that a common sense approach was required.

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I don't know whose commonsense we are talking about there but on any basis a proportionality exercise in relation to future risk required consideration of the extent of that risk. As I have already indicated, that was not done. Secondly, it required consideration of what an appropriate condition might do in terms of

attenuating that risk or generating costs, and that was not done. So, even if we are only focused on what he refers to as the narrow issue and we say is a central consideration here, there was no proper proportionality exercise and that is a singular failing in law in relation to this exercise.

The truth is, if you are removing a regulatory
measure, you still need to do a proportionality
assessment. Ofcom has never said any different
previously. Indeed the essence of their approach to the
legal test of assessing appropriateness must involve
a proportionality assessment -- what is appropriate must
be proportionate.

Just to set aside one point, where Mr Holmes said,
"Well, it is a narrow issue, it is just whether or not
the WMO should act as a backstop", well, of course that
is the very essence of BT's case here, that the WMO
should have acted as a backstop, that the WMO acted as
a backstop in relation to future risk of non-supply or
unfair terms supply. It does not preclude commercial
negotiations. Indeed we say it will ensure that there
can be proper negotiations, given Sky's continuing
insistence on a grant-back condition.

So we say failure in relation to forward-looking approach, failure in relation to the situation of

1 consideration of proportionality. It just wasn't done.

2 That is a major issue here. It undermines the very much

3 nature of the decision that has been taken.

In relation to ground 2, what we see is a degree of shifting in the way that the Ofcom defence is put in relation to ground 2, but Ofcom's defence and submissions are still missing the fundamental point of our ground 2, which is not just one about the process of analysis that Ofcom undertook, which we say was itself flawed. It is actually about the conclusions that were reached.

There is a substantial degree of agreement between Ofcom and BT that, for example, the Sky Sports channels are essential content, that the Sky has significant market power, that the relevant metric for assessing that in amongst all of the discussion about numbers is revenue shares within the pay TV market. On all of those counts there is actually a very high level of agreement. Sky disagrees but that is a separate issue.

What we say is that in the context of that, we also agree that the purpose of the WMO was not to remove the market power, but to facilitate retail competition or, more exactly, to prevent conduct that would prejudice fair and effective competition, and what we say is that, since the right measure of assessment of the context of

retail competition is revenue shares and there is no disagreement by Ofcom with Dr Padilla's assessment that retail competition is not effective, and no more effective than in 2010, we say you need that remedy in place whose purpose was to ensure fair and effective retail competition, when we are in agreement that there has not been an improvement here.

So far, Ofcom just have not given a proper answer to that. That is the part of ground 2 that is not properly dealt with. There are no compelling reasons being given why, in all those circumstances, one should move away from the WMO.

Sky takes a different approach in many regards and, as I say, disagrees with all sorts of points on numbers and analysis. It also tries to place reliance on the CAT judgment, and we say that that is both historical and not helpful and we disagree with the outcome of it, but it perhaps doesn't matter.

One observation just to make in the context of all of this is of course that Sky has emphasised, it says, that it is willing to wholesale always on the basis of a grant-back condition and always on its terms, but the irony about all of that is, why are we worried about a WMO in those circumstances? What is wrong with a fair pricing obligation in these circumstances?

1	That takes me on to pricing grounds. Now, Mr Holmes
2	stressed at the outset that he didn't accept our
3	criticisms of the consultation process that had been
4	undertaken by Ofcom in relation to pricing. It is
5	important just to focus on what it is we are saying
6	about consultation. We are not taking it as
7	a freestanding procedural fairness ground. That is not
8	the point that we are taking here. What we are saying
9	in relation to a consultation is that Ofcom, in
10	its December 2014 consultation, was not at all
11	highlighting any suggestion that it wanted to carry out
12	analysis of pricing. We only find a single reference to
13	potential margin squeeze issues in that footnote 184 and
14	185. Yes, there are references of course, as we have
15	set out in our submissions, to unfair terms amounting to
16	a constructive refusal to supply in the circumstances.
17	That is throughout that consultation document, but what
18	we were saying was nobody knew that you were looking for
19	pricing information to be provided at that time and,
20	actually, the position couldn't have been clearer
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As it was, in the July consultation they only dealt
with the first of those. They didn't deal with the
pricing issues and that, of course, [redacted],
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why they did put in their cost-stack analysis modelling
right at the end of the process, because that was the
only opportunity they had in the circumstances. So when
Mr Holmes said "Ah, well, BT haven't turned up and said
they would have put in something different" no, we
did put in what we could. The point is that Ofcom had
moved away from their position recognising that proper

pricing analysis was required and just dropped it. say that then conditions how one looks at the relevant threshold test here, and the threshold test here is whether Ofcom was on notice that there was a concern, the point being that they had talked about consulting on these matters and had not done so, they had then received material from BT -- and I should say the process here is referred to in the witness statements of Mr Williams, his first witness statement at paragraphs 88 through to 118, the second witness statement, which is in N2, tab K, at paragraphs 15 and 16, and his third witness statement, which is in R1 at tab D, paragraphs 23 to 29.

That process was not properly followed and it conditioned the way in which the analysis was then being carried out in relation to concerns relating to pricing.

Now, there are a number of points to make in relation to that, and we have highlighted in our closing submissions, first, in relation to the position of other parties in the market, and I am not going to refer to anything confidential, I am just going to refer to, in relation to the two parties of particular interest, our closing submissions at paragraph 128 and 131.

I do so just against the backdrop of paragraph 7.35 in the December consultation which Ms Potter

highlighted, where Ofcom had previously been saying:

"We consider that the existing supply arrangements may be of limited value in determining the extent to which Sky would or would not supply its key sports channels in the absence of regulatory intervention."

Mr Holmes said, well, the world had moved on following the responses from those people. Well, just look at those responses. They do not provide any good justification to say there is no pricing concern here. Not at all.

Just in passing, there is a slightly technical point that I should pick up in relation to construction of a particular contract, one to which you will understand I am referring, DF2, tab 10, page 69 -- that is the relevant contract. Our position on the construction of that is set out in our closing at 124A and we stand by that analysis.

So what we say is that Ofcom was rightly in December recognising the limitations of reliance on the current agreements in the market for the purposes of consideration of whether or not to maintain the WMO. It changed its position between then and the final decision, having received those representations, which we say do not allay concerns, particularly, in relation to future matters and then also having had material from

- 1 BT, the cost-stack analysis.
- 2 I will do my best to talk about this without
- 3 straying into confidential information as far as Sky is
- 4 concerned.
- 5 In relation to the cost-stack analysis, it is clear
- 6 on any basis that that material was more than sufficient
- 7 to give Ofcom cause for concern about pricing by Sky,
- 8 and potential pricing by Sky, in relation to the
- 9 wholesale supply of Sky Sports, and that crosses the
- 10 threshold as well.
- 11 Now, the criticisms levelled at it, Mr Holmes says,
- 12 well, the cost-stack analysis is not saying that BT
- 13 cannot act profitably here. That is no part of the
- 14 cost-stack analysis. It is following the model that was
- used in 2010 and the Court of Appeal said was correct,
- 16 which is looking at new entrants. So it is a very
- 17 strange criticism to level.
- 18 It is not dealing with Sky's costs, that is true.
- 19 It is dealing with BT's costs because that is all that
- 20 BT could do.
- 21 Yes, of course modifications of BT's costs had to be
- 22 made because of the way that BT holds its costs, but
- they were not arbitrary selections, as Mr Holmes put it.
- 24 We explained why the modifications were done and we did
- our best in relation to them. We carried out

sensitivities in relation to these matters. We did carry out a sensitivity even in relation to triple-play matters. We explained why that sensitivity continued to give cause for concern but we also note that a triple-play analysis is not what Ofcom did in the course of the WMO statement and consultation. So to level that as a criticism in relation to our cost-stack analysis is, again, misplaced.

So in relation to all of these key issues, those criticisms are unfounded and there was plainly sufficient indication to warrant further enquiry, and Ofcom did nothing. It didn't ask for relevant information, such as any information, even the most general information on margins. Mr Matthew recognised that [redacted]

First of all, all of his adjustment approach is ex post rationalisation. He accepted it had not been done before. Mr Holmes said, "Well, we didn't put all of our

reasoning in our WMO statement", but Mr Matthew accepted
that all of his adjustment analysis had been done after
the WMO statement.

More than that, it is just not sound. We went through this in cross-examination. We have set out our position extensively in our closing submissions. Those adjustments do not stack up. They are all trying to move in one direction and the most important of those adjustments, the ones that shift things the most, they really have no justification. I am not going to repeat my submissions in relation to those.

On that basis it was quite wrong for Ofcom, having indicated that it was going to consult further on pricing, to rely on statements made by people that didn't assist it in this regard, and to dismiss concrete material that, at the very least, gave rise to real concerns here, when the threshold, as I say, was were they on notice there was a potential concern, a risk, a real risk, because that is the test we are dealing with here.

If I can then move on to ground 5 and the grant-back condition, Mr Holmes started off saying it is not necessarily prejudicial to competition to have a reciprocal deal. We accept that -- no part of BT's case to say to the contrary. It is the compulsion point

- 1 that we are concerned with here. Is compulsion here
- 2 prejudicial to fair and effective competition? Yes,
- 3 absolutely it is. And it is clear from all of the
- 4 evidence that that is the position that Sky has
- 5 maintained throughout -- rather emphatically by
- 6 Ms Fyfield, and I refer to the quotes we have included
- 7 in our closing at paragraph 205. There is no dispute
- 8 about that.
- 9 Mr Pickford in his closing said the interim position
- 10 is different.
- 11 MR PICKFORD: That was not my only point.
- 12 MR BEARD: I would not presume to suggest it was.
- 13 MR PICKFORD: There is a factual dispute there, sir.
- 14 THE CHAIRMAN: It is all part of the story, Mr Pickford.
- 15 MR BEARD: We say the interim position is of no assistance
- here. We are looking at long term dealings, and
- 17 Ms Fyfield was clear on her position about that. It is
- not just about whether or not there could be a narrow
- deal, it is about whether or not there is compulsion
- 20 here and we say that that compulsion means that you have
- 21 a crystallised problem in respect of which the WMO, or
- 22 a WMO -- and we have referred to the fact that a WMO
- dealing with the grant-back condition does not need to
- 24 be specifying each and every price -- deals with that
- 25 problem.

- 1 Mr Pickford particularly, but also Mr Holmes, sought
- 2 to suggest that our case had morphed into a 102 case
- 3 here. It is not a 102 case, as we have tried to
- 4 emphasise throughout. What we are saying is that, when
- 5 you consider whether or not the operation of a GBC, the
- 6 grant-back condition, could prejudice fair and effective
- 7 competition, or does prejudice fair and effective
- 8 competition, what you have to think about is the fact
- 9 that it is being forced by a player with market power,
- 10 because that is Ofcom's finding, and with essential
- 11 content to channel inputs.
- 12 THE CHAIRMAN: Mr Beard, I hesitate to ask questions at this
- 13 late stage, but your case on ground 5, does it depend on
- 14 your winning on ground one or is it independent of it?
- 15 MR BEARD: It is entirely independent of ground 1.
- 16 THE CHAIRMAN: Entirely independent. Thank you.
- 17 MR BEARD: If Mr Holmes is right about applying of the mind,
- 18 you still have a situation here where there is
- a crystallised problem and there is no good basis for
- Of com having rejected a WMO in these circumstances.
- Obviously, if we are right on ground 1, first of all,
- the matter falls away because the decision is flawed by
- 23 reason of lacking forward-looking analysis and lacking
- 24 a proportionality assessment, and in particular it lacks
- 25 a proportionality assessment in relation to a grant-back

- 1 condition -- there is nothing there on that -- but even
- 2 if we are just focusing on the specific impact of the
- 3 mandatory condition in section 316(2), even if you don't
- 4 accept our submissions on that, these arguments still --
- 5 THE CHAIRMAN: Fine, because I think you did say at the
- 6 beginning that ground 1 suffused all the rest of the
- 7 case but I think you are putting to us that it doesn't
- 8 here.
- 9 MR BEARD: Well, it depends which bits of ground 1 you are
- 10 talking about. If one it is talking about the lack of
- 11 forward-looking consideration, that does obviously
- 12 suffuse all of the case and it does cover also aspects
- of the GBC ground 5, as does proportionality of course,
- because, as I say, in relation to the grant-back
- 15 condition, there is no proportionality assessment.
- 16 Ground 1 effectively has the two aspects. It has the
- 17 strict statutory construction aspect and it also has the
- 18 lack of compliance with the statutory condition, even if
- we accept Mr Holmes' approach.
- I just go back to the attempt by Ofcom and Sky to
- 21 suggest that, really, what we are doing is saying you
- 22 must hit a 102 threshold here. We are not saying that.
- 23 All we are saying is the sorts of considerations that
- lead 102 to prohibit compulsion are the sorts of
- 25 considerations you need to have in mind when you are

applying section 316 -- so market power, essential
inputs, compulsion -- and that those are taken into
account under a different legal test which is
undoubtedly lower, the prejudicing fair and effective
competition test.

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Mr Pickford at one point seemed to suggest that there was not a finding that the inputs were essential. If what he is saying is that for the purposes of 102 there is no finding that it is essential, we are not demurring. This is not a 102 case and we stand on Ofcom's findings in relation to the essentiality and importance of Sky's content. In relation to his comment that the conditions involved are not requiring supply of sports channels in return for sports channels on the basis of a grant-back condition, he said those are not extraneous conditions because it would be manifestly unfair for Sky not to be able to get money back on its investments. That is not a correct approach, even under 102, because what you are asking yourself is whether the supply by Sky is being made subject to some sort of compulsion or addition of extraneous requirements, and the counter deal that is being required is extraneous in a 102 sense but, since we are not dealing with 102, that is not critical here.

His key point was, what really matters is where the

parties end up. We have explained why that just is not the correct test here. We have tried to do it by analogy with other circumstances. In the start of closing, I referred to the exclusive supply situation. It is plain that an exclusive supply obligation being imposed by a dominant undertaking is in fact per se, effectively, abusive but the fact that a purchaser who is not subject to any obligation actually buys all of its products from a dominant supplier, the fact that that might be the outcome without the exclusive condition does not tell you whether or not the exclusivity arrangement prejudice fair and effective competition or, in that case, constitutes an abusive dominant position.

So we say it is not right to ask yourself what matters is where the parties end up, we say what matters here is the compulsion being imposed by a party with substantial market power who has, as Ofcom has found, essential inputs and is imposing that compulsion requirement in relation to the supply of those essential inputs.

Just picking up one or two miscellaneous other points, there was a suggestion that the provision of Sky Sports 1 and 2 on the Cardinal platform by IPTV is voluntary. Mr Matthew fairly accepted that that was

1 irrelevant.

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Turning then to some of the more technical points that Mr Pickford dealt with, and I will deal with these very swiftly, both Mr Pickford and Mr Holmes sought to say, "Well, Dr Padilla's reports are unrealistic". We say, as we have explained in closing, they are looking at real world, in particular when you are looking at, for instance, the static models, they both entirely ignore all of the rich data and information you get from the consumer choice modelling exercise. So, in relation to that, it is clear that they were looking at the real world. In relation to the dynamic modelling exercises, we also have set out why it is that Dr Padilla must be treated as providing a clear statement of how these matters work, which -- and I think this is important in the face of these criticisms from Sky -- provides an account of the dynamic incentives that Ofcom has accepted in the WMO.

If one looks, for instance, at paragraph 6.27 and 6.28, one sees that Ofcom is recognising these dynamic incentives and Sky are effectively collaterally trying to overturn those findings. They are not entitled to do so. Clearly Sky had misunderstood how Dr Padilla ran that model, considering all subscribers. Mr Pickford suggested that there was nimble repositioning by

Dr Padilla. Dr Padilla may well be nimble but he was not repositioning himself at all in relation to those matters. It had been clear over time and there is no contradiction in his model in relation to those issues.

Going back to the other criticisms that Mr Pickford made of Dr Padilla, and in particular his new emphasis on the lack of consideration of subscriber fees, just picking it up briefly, because Mr Pickford was in part giving new evidence as he went along, it is not factually accepted that per subscriber fees approaches are most common.

Mr Facenna took Dr Padilla to passages in Padilla 2, the second report, explaining why it was that initially the modelling didn't include wholesale fees. That was because it was concerned it would bias the model in favour of BT. When Ofcom asked why there were not lump sum fees or wholesale fees in the modelling, we explored the modelling with an inclusion of lump sum fees and showed that that made no difference, and when Ofcom started asking about inclusion of pure per subscriber fees, we actually built an extension which showed how these matters might operate but that those issues, if taken into account, would not be either good for competition or consumers.

He suggests in passing, by reference to 7.24 in his

report, that the subscriber fees that should be modelled should not be so high as Dr Padilla suggested. He refers to an annex A, which involves all sorts of algebra we have never seen before. It is quite inappropriate for that sort of material to be submitted at this stage. In any event, having received that overnight, we did canvas it with Dr Padilla. If the tribunal were minded to consider any of that material, we would need to respond to it because we think, having gone through it, it is wrong.

It is just worth mentioning that Dr Caffarra, who is the relevant person who should have dealt with all of these things, raised the issue of subscriber fees in her report but actually refused to model them. What we are seeing here is an attempt to bring a second round of attacks on Dr Padilla which were not raised previously in relation to any of these issues.

His analysis was entirely sound in relation to these matters. There is no good criticism of them and the idea that Dr Padilla's report should have been being put to Ms Fyfield in circumstances where there is an expert economist dealing with these issues is something of a remarkable and indeed a desperate suggestion, trying to undermine the basis on which we proceeded here.

So we are left in these circumstances with

a situation where we say that Ofcom has not recognised the significant risks that exist when it decides to remove the WMO. It has not carried out a legally appropriate analysis. It didn't look at matters properly on a forward-looking basis. It didn't carry out a proportionality assessment. It has relied on agreements that do not tell you about real risk into the future, particularly in relation to pricing. It has not properly recognised how, in relation to the grant-back condition, BT could not rationally accede to it and that that will stymie the supply. 

This is all in a context where Sky maintains continually it is a willing wholesaler. If so, why does it insist on a grant-back condition in these circumstances? It is because it thinks it is fair to do so. It doesn't recognise that its position, the substantial market power and essential input, makes it different here, and Ofcom has failed to take that into account when concluding on the risk and the concerns of the existing problems relating to the grant-back condition.

Maintaining the WMO in the present situation was plainly the appropriate course for Ofcom to have maintained and even if, in particular in relation to ground 5, a WMO were to be focused less on specific

- prices and merely on the fact of ensuring supply, what
- that would do is generate a degree of certainty,
- 3 certainty that enables a key rival in pay TV to take its
- 4 competition and its competitive offering to Sky and
- 5 compete as Ofcom should want it to, and this tribunal
- 6 can ensure will happen.
- 7 Unless I can assist the tribunal further, those are
- 8 our closing submissions.
- 9 THE CHAIRMAN: Just to say, I think we are not inclined to
- 10 pursue further algebra, so we shall not be requiring
- 11 further material from you.
- 12 MR BEARD: I am grateful.
- 13 THE CHAIRMAN: A line has to be drawn somewhere.
- 14 So that concludes the oral hearing. I think, on
- this occasion, we are going to probably not give
- 16 an ex tempore judgment. You will get a judgment in due
- 17 course.
- 18 Can I thank everybody for their very hard work and
- 19 enthusiastic and vivid imagery that has been deployed
- and has suffused the argument, and also for putting up
- 21 with the necessary but complicated confidentiality
- 22 arrangements which we must adhere to and which are not
- 23 always easy but which are necessary, dare I say, in the
- 24 real world.
- 25 Thank you very much. Unless there is anything else,

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1 I think that is it.
 2 (1.09 pm)
                   (The hearing concluded)
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