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IN THE COMPETITION
APPEAL TRIBUNAL

Case Nos. 1275/1/12/17
1276/1/12/17

Victoria House,
Bloomsbury Place,
London WC1A 2EB

23rd November 2017

Before:

PETER FREEMAN CBE QC (Hon)
(Chairman)
PAUL LOMAS
PROFESSOR MICHAEL WATERSON

(Sitting as a Tribunal in England and Wales)

BETWEEN:

FLYNN PHARMA LTD AND FLYNN PHARMA (HOLDINGS) LTD Appellant

- and -

COMPETITION AND MARKETS AUTHORITY Respondent

- and -

PFIZER INC. AND PFIZER LIMITED Appellant

- and -

COMPETITION AND MARKETS AUTHORITY Respondent

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HEARING – Day 12

APPEARANCES

Kelyn Bacon QC, Ronit Kreisberger and Tom Pascoe (instructed by Macfarlanes LLP)

Mark Brealey QC, Robert O'Donoghue QC and Tim Johnston (instructed by Clifford Chance LLP)

Mark Hoskins QC, David Bailey, Hugo Leith and Jennifer MacLeod (instructed by CMA)

Thursday, 23 November 2017

(10.30 am)

THE CHAIRMAN: Good morning, Mr Bailey.

MR BAILEY: Good morning, sir. Briefly on the issue of confidentiality which Pfizer's leading counsel raised at the end of yesterday, the CMA has been in touch with the Department of Health, and I am pleased to say they do not maintain confidentiality over any of the passages identified in green in the annex to the CMA's written closings.

THE CHAIRMAN: That is very helpful. I am conscious that Mr Brealey's request related to a possible judgment, and of course we have not decided whether we would want to make reference to those passages in any judgment.

MR BREALEY: Of course.

THE CHAIRMAN: And of course there is law governing what we should and should not put in a judgment on grounds of confidentiality which we would have regard to.

MR BREALEY: Of course.

THE CHAIRMAN: But that is helpful, thank you very much.

Right, Mr Hoskins.

Closing submissions by MR HOSKINS

MR HOSKINS: Good morning, sir. Like Pfizer and Flynn I am not simply going to trot through our closing submissions. You have read them, you might not have

1 looked up all the footnotes yet, and we continue to rely
2 on them.

3 THE CHAIRMAN: We keep finding new footnotes to look up.

4 MR HOSKINS: Ms Bacon suggested yesterday that we, in our
5 closing submissions, lacked -- I think she said they
6 were not "fair" or "objective" were amongst the words
7 used. It will not surprise you to know we do not accept
8 her criticisms. I have to say I think the way it was
9 put was pretty unfair to my very professional and
10 hard-working team who worked very hard to produce those
11 closings.

12 You will be relieved to hear we have resisted the
13 temptation to produce a note on the errors in Flynn's
14 errors note, I do not think that would take anyone
15 anywhere, I would much to prefer to spend my time
16 focusing on the issues in the case, but there is one
17 example I would like to take you to if you would let me
18 set the balance right.

19 Can you go to the Flynn error document at
20 paragraph 18. This concerns the issue of whether using
21 a revenue-based method for cost allocation in the PPRS
22 is less of a problem in the PPRS because of its
23 portfolio nature than it would be for doing an exercise
24 in relation to individual products. We cited extracts
25 from Mr Williams' cross-examination in our closings, and

1 what Flynn at note 18 says is that what we said at
2 paragraph 243 of our closings:

3 "These concerns do not arise in the same way to
4 branded products under the PPRS because excessiveness is
5 controlled at a portfolio level."

6 We say this was accepted by Mr Williams, and Flynn
7 say no, no, no, you have got it wrong, and they set out
8 a quote.

9 If I can ask you to go to the transcript. Day 6,
10 page 30. It is the passage that begins at line 3 and
11 what you see is that Flynn in their errors note have
12 cited lines 3 to 14. You might want to quickly have
13 a look at those. (Pause)

14 Then having read to line 14 you might like to read
15 on, lines 15 to 21, which are not set out in Flynn's
16 errors note.

17 THE CHAIRMAN: Yes.

18 MR HOSKINS: That is the passage that we relied on in our
19 closing submissions. The point I simply want to make is
20 if you are going to accuse others of being misleading,
21 you have to do a better job than this.

22 But let me move on to deal with more important
23 matters. You will look at the evidence and you will
24 weigh it up and that is your job.

25 I am going to sort of take Pfizer and Flynn together

1 but separately, if that makes sense. I will take the
2 issues in a logical order, so I will start with market
3 definition, but particularly when I come to
4 excessiveness I will deal separately with Pfizer and
5 Flynn's positions, as you would expect, but I am going
6 to take it as an issue-based approach and start with
7 market definition.

8 All the parties, certainly Flynn and ourselves, are
9 agreed that the tribunal should look at the dynamic over
10 time, and Flynn says that if you do that, that shows
11 that NRIM and Phenytoin were in the same product market
12 throughout the period of the infringement, and we say
13 the opposite.

14 I am not going to go over old ground, I dealt with
15 it quite fully in our closings submissions, but I would
16 like to highlight certain points. I think there are
17 nine points.

18 First of all, as we set out at paragraph 4 of our
19 closing submissions -- it probably makes sense to have
20 our closings to hand while I make my submissions.

21 THE CHAIRMAN: We have them to hand, Mr Hoskins.

22 MR HOSKINS: I am sure you have memorised them as well.

23 THE CHAIRMAN: Alas not.

24 MR HOSKINS: At paragraph 4 we cite case law that makes the
25 obvious point that some degree of substitutability, some

1 degree of competition is not sufficient in itself to
2 mean that products are in the same market.

3 The second point is that Flynn says that the CMA
4 should have obtained further information from
5 wholesalers and pharmacies, but you will have seen from
6 the decision itself and from sitting in this room for
7 the last four weeks that CMA obtained a great deal of
8 evidence from all sorts of people, pharmacies,
9 wholesalers. A lot of work was done. It is not a good
10 point to simply say you should have got more; the
11 question really is: is what is there sufficient and
12 reliable to prove the case?

13 If you go to paragraph 44 of our closing
14 submissions, you will see that one of the things the CMA
15 obtained was information on the total sales of both NRIM
16 and Flynn 100mg capsules and those figures were updated
17 monthly throughout the investigation. You can see that
18 from the monthly figures. If you look at footnote 37
19 you will get a reference to all the sources of the
20 information, so that is the sort of level of information
21 the CMA was obtaining.

22 PROFESSOR WATERSON: Footnote 73, do you mean?

23 MR HOSKINS: Sorry, 73, yes.

24 My copy in our closing submissions is so shaded blue
25 for confidentiality it actually makes it quite hard to

1 follow. I have clean copies which I will hand up if
2 that would assist.

3 THE CHAIRMAN: That would be very helpful, thank you.

4 MR HOSKINS: I am going to come back to this, it won't
5 surprise you to learn. (Handed)

6 The third point I want to make is that in the period
7 from September 2012, which was when the genericisation,
8 if I can use that phrase, of Phenytoin took place, until
9 April 2013 when NRIM came into the market, but of course
10 by definition Flynn's product was the only one in
11 the market, and prospective entry by NRIM of course we
12 know did not prevent Flynn from setting a selling price
13 that was many multiples higher than Pfizer's previous
14 price, so our submission is that it cannot be credibly
15 said, if it is said at all, that the potential entry by
16 NRIM in that period somehow puts them in the same
17 product market. They were not in the market, they
18 clearly did not exert any pricing pressure on Flynn in
19 that period.

20 The fourth point, as I said, NRIM entered the market
21 in April 2013, and as is recognised in the decision
22 there was switching in that period and that was largely
23 due to Boots and Lloyds. But the effect of that
24 switching should not be overstated. You will be aware
25 that the decision finds one product market for all

1 capsule strengths and that aspect is not challenged,
2 ie you are looking at all the capsule strengths together
3 for the product market.

4 If we can go to Flynn's notice of appeal, so that is
5 bundle A, tab 2, and turn to page 38. Because there has
6 been a lot of focus on the 100mg dose, and I understand
7 that, it is the main seller, but the market is all
8 doses. If you look at the table, if you look at the
9 Flynn figures, and of course Q4 is the one that stands
10 out, but if you look at the figures, Flynn alone in
11 the market, yes, a very high share, but when NRIM comes
12 in you will see the spike in Q4 but you will see the
13 figures immediately preceding Q4, you will see the
14 figures immediately after Q4 for NRIM, and you will see
15 the figures for Flynn.

16 So when one is talking about the importance of
17 entry, and it is said lots of volume was stolen
18 et cetera by NRIM, what Flynn's own figures show you is
19 there was a spike but then things fell back again. So
20 it is not a dramatic capture of the market which is then
21 sustained, it is a spike which falls away.

22 MR LOMAS: Do we not also know the data for that quarter is
23 suspicious because you have negative imports?

24 MR HOSKINS: There is a problem with the parallel imports in
25 this. I am not sure it had been suggested there is any

1 problem with the Flynn and NRIM figures. I am not in a
2 position, because I did not put this together, to say
3 whether this is completely accurate or not. It is put
4 forward by Flynn to support their case, and we are happy
5 to say, well, let us take this on its merits, it may not
6 be exactly correct, but someone has had an attempt at
7 comparing volumes as if they were in the same market,
8 and let us see what it shows. This is Flynn's evidence.

9 THE CHAIRMAN: What point do you want us to make of this?

10 MR HOSKINS: I want you to make of this that in Q4 there
11 was --

12 THE CHAIRMAN: Q4, 2013?

13 MR HOSKINS: 2013, yes, there is a spike in NRIM's volume
14 but it then fell away immediately following.

15 THE CHAIRMAN: And then it creeps slowly up again, and then
16 it sinks a bit.

17 MR HOSKINS: Correct, but the level of it never approaches
18 the spike again. So I am not under this impression
19 anyway. The impression sometimes given is that NRIM
20 comes into the market, dramatic increase in volume for
21 NRIM, dramatic decrease, it is suggested, for Flynn, and
22 the point is that is not maintained over time, these
23 figures show that that is not maintained --

24 THE CHAIRMAN: Yes. But this is for all dosages and nobody
25 has ever suggested that NRIM marketed anything other

1 than the 100mg dosage.

2 MR HOSKINS: Absolutely. And the reason why I am taking you
3 to this, it is for all dosages, and the product market
4 is for all dosages. That is the point.

5 The fifth point, again we know NRIM entered the
6 market in April 2013 but we also know that Flynn did not
7 reduce its price to below the September 2012 level until
8 April 2014 which is twelve months later. That is not
9 disputed, and that is not consistent with sufficient
10 competitive pressure for NRIM and Flynn to be in
11 the same market. And that is, if you like, at the high
12 point of Flynn's case. That is following NRIM entry,
13 that is the immediate aftermath.

14 MR LOMAS: I think it is said against you, Mr Hoskins, that
15 on your case, why did they drop the retail price at all?
16 They may have secured a reduction in supply price,
17 fantastic. We have better margins. Why drop your
18 supply price if your position is as strong as that in
19 the marketplace?

20 MR HOSKINS: It is Mr Fakes' evidence. Let me get the
21 reference for you. K4, tab 4, paragraph 23. So this is
22 a witness statement that was produced by Mr Fakes,
23 director of Flynn, in the interim measures and it
24 said -- you were taken to this by Ms Bacon and she said
25 you should not put any weight on this because this is in

1 a particular context relating to a suggestion to do with
2 interim relief. But look at what Mr Fakes says, this is
3 not restricted to the particular interim. He says:

4 "In the normal course of business --

5 MR LOMAS: Which paragraph?

6 MR HOSKINS: Paragraph 23, tab 4.

7 THE CHAIRMAN: This is about the escrow account?

8 MR HOSKINS: It is. This is the evidence he gave in
9 relation to that. So the point I am making in
10 paragraph 23, beginning at the second sentence, is the
11 evidence he is giving is not specific to the question of
12 escrow. He is describing the normal course of business:

13 "Were Pfizer to reduce its input price, Flynn would
14 look to pass on all or as much as possible of that
15 reduction to our customers by reducing its selling
16 prices by an appropriate amount. Flynn is not
17 comfortable with the proposal that it should charge its
18 customers a price based on a higher input price than it
19 is actually paying and simply retain that increased
20 differential."

21 That evidence is given in the context of a
22 suggestion there should be an escrow account to deal
23 with interim measures, but the evidence is clearly in
24 general terms in the normal course of business.

25 So it may well be that Flynn actually does have

1 a conscience. It is not looking to charge its customers
2 as much as possible all the time.

3 MR LOMAS: But is this a Phenytoin-specific comment or is it
4 generic to Flynn's business practices, so in
5 a competitive market that is exactly what you might do,
6 but in a market that is not characterised by competition
7 it will be slightly irrational to pass on a supply price
8 advantage that you have achieved.

9 MR HOSKINS: This witness statement was produced
10 specifically in relation to Phenytoin.

11 MR LOMAS: I appreciate that.

12 MR HOSKINS: That is the best I can do in terms of what he
13 is talking about. But it does not matter whether he is
14 talking specifically about Phenytoin or generally,
15 because the point he is making is a company can choose
16 not just simply to act on the basis of pure economics,
17 it can choose, for example, to say we want to keep our
18 customers reasonably happy.

19 THE CHAIRMAN: I do not really see what we can do with this
20 other than treat it as a general observation and give it
21 the weight we would attach to a general observation.

22 MR HOSKINS: The question I was asked, sir, was: why is it
23 that following a price reduction obtained from Pfizer,
24 Flynn might wish to reduce its own prices? I rely on
25 this evidence and I rely on the answers I have given in

1 the exchange with Mr Lomas, which is supported by this
2 evidence, which is that a company may well take the view
3 that if it does obtain a reduction in its supply price,
4 there is an interest in actually dropping its own retail
5 prices for the reasons of customer relations.

6 THE CHAIRMAN: These are not the interim proceedings. The
7 interim proceedings took no account of the merits of the
8 case and Mr Fakes is not here to explain what he meant.

9 MR HOSKINS: Sir, you will give whatever weight you want to
10 give to it, but that is why this is actually quite
11 important. It is a statement given by Flynn not with
12 the cold light of the issues in this case on it. It is
13 a neutral statement that is made by him explaining
14 Flynn's normal course of business, that is why it has
15 value, because he is not seeking to argue a corner, he
16 is being absolutely frank.

17 The sixth point relates to what happened to Flynn's
18 prices after its price reduction in April 2014. I have
19 taken you to this, I can take it quickly, but I would
20 like to refresh your memory with a document. J1,
21 tab 23. This is a Flynn response to a Section 26 notice
22 and you may remember this, I took Mr Walters to this in
23 cross-examination, but you can see what happens to the
24 prices.

25 So April 2014, for 100mg you see the reduction. The

1 figures are confidential so obviously I am not going to
2 read them out. But for 100mg you see a reduction
3 between March 2014 and April 2014. We see that what
4 happens thereafter is -- they remain steady for
5 a period, but then you will see what happens is
6 in August 2014 they actually go up again.

7 The 300mg, again you see between March 2014 and
8 April 2014 a reduction. You then see it creeping up
9 again immediately in the following month and you see it
10 goes up again at the end of the period. Then for 25mg
11 and 50mg you see that they basically increase over the
12 piece.

13 So what one actually sees is that Flynn has one
14 price reduction which is said to be due to competitive
15 pressure in April 2014. That is the only price
16 reduction throughout the whole period of the
17 infringement which is said to be due to competitive
18 pressure. And following the price reduction the prices
19 go up again.

20 MR LOMAS: I think again what is being said against you,
21 Mr Hoskins, is that you see the price reductions for 100
22 and for 300 but you do not see it for 25 and 50, and
23 because of NRIM's configuration it is the 100 and the
24 300 that would be subject to competition. So does this
25 not suggest that Flynn adjusting its prices in relation

1 to those subsectors of the market that are subject to
2 direct competition from NRIM?

3 MR HOSKINS: You have our submissions on whether the price
4 reduction was actually triggered by competitive pressure
5 or not. Let us assume against me for a moment it was
6 triggered by competitive pressure, then I go back to the
7 case law, some price competition is not enough. What
8 one would show you on this hypothesis is because of
9 competitive pressure there was one price reduction
10 throughout the period of the infringement, and following
11 the price reduction both the price of 100mg and 300mg
12 increased thereafter.

13 The seventh point is this: NRIM reduced its price in
14 June 2014 following a reduction in the drug tariff price
15 in May 2014. There is a passage that is well travelled
16 but there are some confidential figures in it so it is
17 easier to turn it up than for me to paraphrase it.

18 The third CRA, bundle D, tab 3. Page 4,
19 paragraph 15. It is the differential in the prices
20 between Flynn and NRIM after June 2014. The figures are
21 in blue but I think they were said yesterday, I do not
22 know if that was an error, but you see the figures
23 there, and you see the graph, and the point was made,
24 well, it may not be exactly the smaller figure, it may
25 be around that by the end of the period.

1 But you see what Mr De Coninck says, he interprets
2 his own evidence:

3 "The difference between Flynn's 100mg ASPs and
4 NRIM's ASPs following NRIM's reduction in June 2014 was
5 less than [X] and it reduced over the period to around
6 [Y]."

7 As was made clear in exchanges between the tribunal
8 and Flynn yesterday, of course the commercial
9 attractiveness of the NRIM product as compared to the
10 Flynn product to wholesalers and pharmacists is actually
11 greater than this differential because pharmacies get
12 the higher drug tariff price and the ASPs are below
13 them, so an ASP difference of that is then magnified.
14 And we set out, do you remember I cross-examined on
15 that, we have reproduced the results, if you like, at
16 C57 and 58, so our closing submissions 57 and 58.

17 So this shows that the commercial impact, if you
18 like, on wholesalers and pharmacies is actually greater
19 than the simple differential in ASPs because of the drug
20 tariff reimbursement price.

21 MR LOMAS: In a sense, Mr Hoskins, that rather emphasises
22 the point. Given that gearing effect against the tariff
23 price, why would NRIM drop their prices to below Flynn's
24 if they are not competing on price? It is giving away
25 margin.

1 MR HOSKINS: Sir, I go back to the same point. Some
2 competition is not enough. Because what one sees -- let
3 us assume that what you have is the Flynn price
4 reduction, then the drug tariff price is dropped, and
5 then you have NRIM dropping its price. It wants to sell
6 more of its products and that may be due to competition
7 or it may be because it just thinks if it is
8 an attractive offer to pharmacists and wholesalers it
9 will sell more.

10 MR LOMAS: But we probably have a very inelastic demand
11 curve given that people are stabilised on this product
12 and need it to avoid having fits.

13 MR HOSKINS: Stabilised on NRIM's product.

14 MR LOMAS: On each product.

15 MR HOSKINS: Exactly, that is the difference.

16 Again assume against me for a moment that NRIM's
17 decision to drop its prices below the drug tariff price
18 were the result of some competitive pressure, what one
19 would then expect to see if they are in the same market
20 because of the differential is the switching in volumes.

21 MR LOMAS: Or a price reaction from Flynn.

22 MR HOSKINS: Absolutely. But you see neither, that is
23 the point.

24 So I am quite -- because we have been presented
25 almost as if we are, I use the phrase "binary", we say

1 there is no competition, we say there is -- that is
2 absolutely not and it is not what is in the decision.
3 But the point is how much competition, how much
4 switching and what does it show.

5 What actually happened with NRIM if you go to the
6 graph at paragraph 44 of our closings. So the orange
7 line is the NRIM 100mg volume. We know that NRIM
8 reduced its prices in June 2014 and what this shows is
9 there was a reasonably gentle increase in NRIM's sales
10 in July 2014 and October 2014 but then there was a clear
11 decline in NRIM 100mg sales for the rest of the period.
12 You also have the time trend graph that was produced by
13 CRA which shows flat-lining. With these differentials
14 you really would see price competition or shift in
15 volumes and you see neither.

16 The eighth point, if I can pick this up in
17 the decision at page 229, paragraphs 4.143 to 4.145,
18 this is going to the question of was there in fact
19 switching in that later period? And in relation to
20 Boots and Lloyds we say it is quite clear that after the
21 MHRA guidance they did revert to continuity of supply,
22 and you have seen the evidence on that both in relation
23 to Section 26 notices and indeed the correspondence
24 between Flynn and Boots where Boots is setting out its
25 position on continuity of supply.

1 The reason I take you to these paragraphs is that
2 the CMA obtained purchase data from Boots and Lloyds,
3 and if you look at the graphs on page 230 you see that
4 they confirm, corroborate, what comes from the other
5 pieces of evidence because they show that Boots and
6 Lloyds did conform with continuity of supply after the
7 MHRA guidance. So there are a number of sources for
8 that.

9 The ninth and the final point I want to make on
10 market definition relates to the Alliance data because
11 Flynn prayed the Alliance data in aid to try and say
12 there was switching going on in the final period,
13 despite what the other evidence shows.

14 There are two sources of Alliance data in
15 the bundles. There is what is called the top 20 and
16 there is what is called the top 10. Let us begin with
17 the top 10, that is I1, tab 21. I just want to check
18 one point, sir. (Pause)

19 The figures again are confidential, I think the
20 names as well, but I just want to explain that this is
21 called the top 10 because it has a breakdown, as you
22 will see, for the top 10 customers. The grand total
23 figure is actually total Alliance sales, so you have the
24 breakdown of the top 10. This I am told is total
25 Alliance sales. What this set of figures shows you is

1 it tells you the number of packs of NRIIM capsules sold
2 by Alliance to its various customers.

3 In our submission, rather than looking at individual
4 customers, it is more informative to look at the grand
5 totals if you want to see what is happening in terms of
6 the picture.

7 You can look at the figures going across or we have
8 actually produced a graph which just synthesises -- it
9 depends how your mind works, I am better with figures
10 but some people like graphs. The graph is at N2,
11 tab 34.

12 Whether you choose to look at the figures or whether
13 you choose to look from the graph, what we see, reading
14 from the left, is that there is a spike -- I use the
15 word "spike" always to mean upwards.

16 MR LOMAS: So this is aggregate data for the top 10
17 customers of Alliance.

18 MR HOSKINS: No, the grand total is all customers.

19 MR LOMAS: The grand total, right.

20 MR HOSKINS: Yes, the grand total is all Alliance's
21 customers for NRIIM capsules.

22 So you see immediately the spike in August 2013 then a
23 very large drop thereafter. There is then a bigger
24 spike in November 2013. Then of course we know the MHRA
25 guidance was published in November 2013 and there was

1 a substantial drop following that. Flynn reduced its
2 prices in April 2014 and the drug tariff prices were
3 reduced in May 2014. However, at least for Alliance
4 there was a spike in sales of NRIM capsules in May 2014
5 followed by a drop in June 2014.

6 But you will get the point which is Flynn reduces
7 its prices in April 2014, sales of NRIM capsules go up
8 the following month, which is the opposite of what you
9 would expect. So at least on the Alliance data, which
10 I accept is only part of the picture, that is not
11 consistent with competition between Flynn --

12 MR LOMAS: I do not want to get --

13 PROFESSOR WATERSON: Can I ask, these prices, these are
14 the -- at what stage are pharmacies billed for these
15 products? It is an issue as to whether they are billed
16 at the same time as the sales take place or whether they
17 are billed later on.

18 MR HOSKINS: I do not know and I do not know if the evidence
19 is in the court file. We can find out. I understand
20 there are limitations to all this but the limitations
21 cut both ways.

22 MR LOMAS: I was going to make a similar point that it
23 depends on what dates you are measuring. If these are
24 dates of sales, and the orders went in in April/May 2014
25 reflecting Flynn's price change, that would explain the

1 drop that you get a month or so later if you are
2 measuring sales out the door, so ...

3 MR HOSKINS: The point I am not saying is because of this
4 particular instant in the Alliance data, look, that
5 proves our case. What I am saying is that this shows
6 the danger of looking at snapshots. This shows why you
7 have to look at the dynamic over time. This also shows
8 why, if you are just looking at Alliance, you might find
9 things that do not look quite right, and I am dealing
10 with Alliance because Flynn rely on the Alliance data to
11 say there was competition in the later period.

12 THE CHAIRMAN: Is there really any disagreement that we
13 should be looking at the dynamic over time?

14 MR HOSKINS: Certainly not between us and Flynn.

15 PROFESSOR WATERSON: I think we were taken to this table
16 yesterday.

17 MR HOSKINS: You were.

18 MS BACON: Our version had an extra line on it.

19 PROFESSOR WATERSON: Yes, I recall that, the line in red.

20 THE CHAIRMAN: We had the slight impression from your
21 closings that you were looking at snapshots but you are
22 not doing that?

23 MR HOSKINS: Sorry, that ...?

24 THE CHAIRMAN: We had the slight impression from your
25 closings that you were taking particular points on

1 snapshot dates, but you are not doing that?

2 MR HOSKINS: Sir, one has to look at events --

3 THE CHAIRMAN: Yes.

4 MR HOSKINS: -- within the period. My nine points, if you
5 like, are trying to take events that happened throughout
6 the period and put them in the context of whether there
7 was competition throughout the period.

8 What we would certainly say in relation to
9 the appellants' case is it weighs very heavily on the
10 period before the MHRA guidance certainly came in, which
11 is only I think eight months out the total period.

12 But, sir, when you say are we looking at snapshots?
13 Yes, you have to look at events within the period. But
14 the point is you then have to evaluate them in terms of
15 a dynamic.

16 THE CHAIRMAN: You also have to be quite careful that you
17 are ascribing particular dates to particular events
18 when, as my colleague's question indicates, there might
19 be some delay or some --

20 MR HOSKINS: Absolutely.

21 THE CHAIRMAN: Yes. We are not dealing with a wealth of
22 highly-tuned information here, are we?

23 MR HOSKINS: It is not surprising given the details of the
24 market, given the numbers of players in the market,
25 given the intricacies of the market in terms of the way

1 the NHS buying works, et cetera. There are a lot of
2 players at lots of different levels.

3 THE CHAIRMAN: But we are dealing with two suppliers.

4 MR HOSKINS: But then within that you have a number of
5 wholesalers, you have a number of pharmacies, you have
6 the fact that you have doctors prescribing a number of
7 patients, you have CCGs paying -- I am not going to shy
8 away from the fact it is --

9 THE CHAIRMAN: That is the trouble with markets, they are
10 complicated.

11 MR HOSKINS: Absolutely. But this is not an unusual
12 exercise for a tribunal such as yours to have to deal
13 with.

14 THE CHAIRMAN: We are up to it. That is not the question.

15 MR HOSKINS: Absolutely. The final question for you at the
16 end of the day is: on the evidence that you have, do you
17 consider it sufficiently reliable in the first place to
18 take a view on what the product market is? I sincerely
19 hope you would either way, either for or against, and is
20 it in our favour or in the appellants' favour?

21 The final point I want to make on the Alliance data
22 because it was prayed in aid by Flynn to suggest
23 a degree of switching in the latter period. If I can do
24 this, there is actually a second graph which brings
25 together a number of streams of the Alliance data. It

1 is just over the page at N2, tab 34. It's the one we
2 were just in, it's behind the graph we were looking at.

3 I think the way it was put was that you have seen
4 the figures that following the introduction of the
5 reduced wholesaler model by Flynn in May 2014, Flynn
6 stopped supplying Alliance, and then one saw an increase
7 in the purchase of NRIM by Alliance thereafter. The
8 suggestion was that that must indicate or should be
9 taken to indicate there was switching in the market
10 generally between Flynn and NRIM.

11 But we actually set out the position in our second
12 graph. We have given you the sources, it is all from
13 the Alliance data. So the blue and grey line are sales
14 of Flynn 100mg capsules by Alliance. Of course what you
15 would expect is following the introduction of the
16 reduced wholesaler model by Flynn in May 2014, you will
17 see the sharp decline in sales of Flynn by Alliance
18 thereafter. So that is the blue and grey lines tailing
19 down from May 2014.

20 PROFESSOR WATERSON: Would you accept that the fact that
21 Flynn discontinued Alliance actually makes the use of
22 the Alliance data somewhat problematic?

23 MR HOSKINS: Yes, sir, that is our point. This is primarily
24 a negative point I am making, it is Flynn who pray in
25 aid the Alliance data, and you have the point it is only

1 a part of the market et cetera.

2 PROFESSOR WATERSON: It is only for a part of the period,
3 of course, as well.

4 MR HOSKINS: Yes, I understand. But our point is very much
5 that you have other evidence on this period in
6 the market which is far preferable and it is the
7 exchange that I had with Mr Lomas: you know the price
8 differential, you know it is exacerbated by the drug
9 tariff effect, and yet you see no price competition and
10 you see the flat-lining in volumes. That is what we
11 rely on. This is intended to be destructive on my part.

12 Just to finish this point. If indeed there was
13 switching between Flynn and NRIM within Alliance after
14 May 2014, what you would expect is that the NRIM lines,
15 the orange and yellow ones, would go up to the same
16 extent that Flynn goes down, and you quite clearly do
17 not see that. There is a spike, it is a fairly gentle
18 one, and then there is a decline.

19 PROFESSOR WATERSON: Yes, but of course we do not know about
20 other wholesalers.

21 MR HOSKINS: Absolutely. This is what it is. But it
22 certainly, in my submission, does not support the weight
23 that Flynn want to put on it which is to show that there
24 was material switching in the period after May 2014 so
25 as to indicate ...

1 MR LOMAS: And if a pharmacy is multiple sourcing, we have
2 no information on whatever discounting or promotion
3 activity may be made by the wholesalers to get marginal
4 volume in trading across those different sources of
5 supply.

6 MR HOSKINS: You have all the deficiencies that we have.

7 MR LOMAS: Yes.

8 MR HOSKINS: That is why in a sense we do pray in aid -- it
9 is the Flynn notice of appeal figures for all capsules,
10 the table I took you to, because that is at a more
11 global level for all the products, and you have our
12 graph at paragraph 44 of our closings. Because these
13 are looking at the sort of global level and that must be
14 the starting place for this, not digging around in
15 the weeds for particular events that happened in
16 Alliance or happen here.

17 Look at the price and volume movements against each
18 other on 100mg capsules, look at it against all the
19 capsules as a whole. I have given you the Flynn table,
20 and I have given you the figures at J1/23 for Flynn's
21 prices. That is the sort of evidence you should really
22 be focusing on, in my submission, not trying to dig
23 around in the weeds and come up with the particular bits
24 here and there. They might be informative but that is
25 not where you should start.

1 THE CHAIRMAN: So what you are putting to us is that the
2 volume and prices data overall, the high level figures,
3 indicate a pattern of behaviour, when combined with the
4 various bits of detailed data in the "weeds", as you put
5 it, show that there is not sufficient competition to
6 indicate that NRIM is in the same market as Flynn, is
7 that ...

8 MR HOSKINS: It is. And the only postscript to add is
9 looking at the dynamic over the whole --

10 THE CHAIRMAN: Looking at the dynamic. So that is your
11 answer to what is said against you, which is that there
12 ought to have been enough indication from the detailed
13 evidence that was obtained on particular points in
14 response to objections raised by the parties to seek
15 more comprehensive information. Your position is that
16 that was not necessary because you already had the
17 overall picture.

18 MR HOSKINS: Yes. What we have is sufficient and reliable.
19 Part of the problems of going into the "weeds" is shown
20 by the Alliance data and the sorts of questions you have
21 been putting to me, because you can go chasing down the
22 stuff and where do you stop?

23 THE CHAIRMAN: I do not think calling data the "weeds" is
24 very helpful, Mr Hoskins.

25 MR HOSKINS: I am sorry.

1 THE CHAIRMAN: Frankly. It is the stuff of competition
2 analysis.

3 MR HOSKINS: I did not mean to be flippant about it. But
4 the point about chasing more detailed information is
5 when do you stop chasing, and we say we stopped chasing
6 at a reasonable time.

7 THE CHAIRMAN: Fine.

8 MR HOSKINS: I was going to move on from market definition.
9 I need to say a few quick words about dominance unless
10 you want to ask me any more questions about market
11 definition?

12 THE CHAIRMAN: No, that is fine.

13 MR HOSKINS: Dominance I can take this very briefly because
14 neither Pfizer or Flynn has said very much on this. We
15 rely on our written closings. The high point on
16 dominance that appeared before the tribunal was
17 the countervailing buyer power point which, in our
18 submission, took a real knocking during the
19 cross-examination. That is maybe why you do not see the
20 same emphasis on it in closings but that is speculation
21 on my part. You have our written closings on this.

22 I just make the point that if, contrary to our
23 primary case on market definition, you do choose to
24 split the time periods into two periods, sort of
25 pre-MHRA guidance and post-MHRA guidance, of course you

1 have in the decision the alternative market definition
2 consideration which puts NRIM in the market
3 pre-November 2013 and finds that Pfizer and Flynn are
4 still dominant. You know that. And really that
5 dominance assessment has not been challenged
6 specifically, you just have the general points on
7 dominance which are prayed against that. And Flynn's
8 main point against the alternative market definition is
9 you should not split the market up into two time
10 periods, you should look at it as a whole.

11 Again, unless you have further questions on
12 dominance I was going to move on.

13 MR LOMAS: How do you deal with Ms Bacon's question, which
14 I hope do I not demean making it as a technical point,
15 but if we were against you that NRIM was in the market
16 throughout, there is no finding of dominance in relation
17 to that alternative market definition and therefore the
18 case must fail. Because as I understood the point, that
19 was put as a relatively strong technical finding against
20 you, so on that assumption what would your answer be?

21 MR HOSKINS: The tribunal has power to decide market
22 definition and dominance as it wishes in light of the
23 evidence and is not constrained by that particular part
24 of the decision. I would pray in aid the football
25 shirts judgment, JJB, paragraph 284. I was involved in

1 both Aberdeen Journals and football shirts, and Aberdeen
2 Journals was one of the first cases where we were sent
3 back on -- I would say, would I not -- what was a
4 relatively technical point and came back and won.

5 But certainly JJB is a far closer case to this one
6 than Aberdeen Journals because JJB of course, as you
7 no doubt know, was a four or five week trial with
8 witnesses, and it is in that context that Christopher
9 Bellamy said: we have heard the evidence, we are not
10 going to be hidebound by technicalities, we have heard
11 it, it is a merits appeal, we can decide it. And that
12 is what I would encourage you to do.

13 THE CHAIRMAN: Just to go back to your position on dominant
14 position. If we found that you were wrong on market
15 definition and that the market included NRIM, I am not
16 saying that but just suppose that, then the CMA's
17 position is that Flynn is still dominant even on that
18 enlarged market?

19 MR HOSKINS: Absolutely.

20 THE CHAIRMAN: In all periods, yes?

21 MR HOSKINS: That is expressly dealt with in the decision of
22 the alternative market definition because the evidence
23 is even stronger.

24 THE CHAIRMAN: Yes, but just so I have it clear in my own
25 mind you are saying that both and all periods Flynn is

1 still dominant?

2 MR HOSKINS: Yes.

3 THE CHAIRMAN: That is because, although there may be

4 competition, it is not sufficient competition to

5 overcome the finding of dominance, is that right?

6 MR HOSKINS: Yes.

7 THE CHAIRMAN: Okay.

8 MR HOSKINS: Indeed one finds that the level of competition

9 switching actually decreases in the latter period. That

10 is why, if you come to that, you should not shy away

11 from saying they were dominant in that period even if

12 NRIM were in the market.

13 THE CHAIRMAN: Right.

14 MR HOSKINS: I was going to move on to the law on abuse of

15 the high pricing.

16 THE CHAIRMAN: I think we can do another quarter of an hour

17 before we stop.

18 MR HOSKINS: I think actually on this there is now a fair

19 amount of common ground at least with Flynn. I dealt

20 with this in quite a lot of detail in opening and that

21 hopefully seems to have sieved some of the issues out.

22 I say not everything is common ground but --

23 THE CHAIRMAN: You are saying the adversarial process is

24 useful?

25 MR HOSKINS: I am. I am invested in it.

1 THE CHAIRMAN: Yes, you have a stake in it.

2 MR HOSKINS: I do.

3 THE CHAIRMAN: We could debate it, though.

4 MR HOSKINS: The sort of headline for these submissions is
5 the need for a benchmark price which was a question you
6 put in your list of questions. Your question 2(a) asks:
7 is it necessary to have a benchmark price to which the
8 actual price is compared as part of the analysis in
9 limb one of United Brands? And I do not apologise for
10 going back to United Brands. Authorities C1, tab 3.
11 Page 301. It should be well thumbed by now.

12 I think we broadly agree with the way Ms Bacon put
13 it, at least this part yesterday. What one finds in
14 paragraph 249, particularly 249, is the essence of what
15 an excessive pricing abuse is. 249:

16 "... where the dominant undertaking has made use of
17 the opportunities arising out of its dominant position
18 in such a way as to reap trading benefits it would not
19 have reaped if there had been normal and sufficiently
20 effective competition."

21 So at its core, to deal with the question of whether
22 there is an abuse by excessive pricing, what you are
23 looking to see is whether the dominant undertaking has
24 reaped benefits beyond what it would have got in normal
25 competition. That is the essence, that is the core of

1 excessive pricing, and that is the benchmark against
2 which a company's prices are to be measured.

3 Again, like Ms Bacon, I use the phrase "benchmark"
4 rather than "benchmark price", and I will explain why in
5 a minute, but that is the benchmark.

6 What the court then did in United Brands is it went
7 on to identify practical ways in which you could seek to
8 determine whether that fundamental essence had been met
9 or not. And of course one example is paragraph 252, the
10 classic United Brands.

11 The first limb involves a comparison of the actual
12 price charged and costs to see if the difference is
13 excessive and that therefore is one of the means of
14 determining whether a dominant company is reaping
15 benefits beyond what it could obtain in a competitive
16 market. That is one of the practical methods. But the
17 fact that a comparison with costs can be used for this
18 purpose indicates that there is no need to establish
19 a benchmark price to answer the question, because
20 classic United Brands itself in the first limb is
21 a comparison between actual prices and costs, not
22 between actual prices and competitive prices. Comparing
23 actual prices and costs is a means of getting to the
24 paragraph 249 question.

25 THE CHAIRMAN: You would include in costs a reasonable

1 return?

2 MR HOSKINS: Absolutely. Sorry, again that is my fault for
3 the shorthand. I also include economic value which I am
4 going to come to in a minute.

5 THE CHAIRMAN: You include economic value?

6 MR HOSKINS: Yes, I will explain why.

7 THE CHAIRMAN: You had better come on to that.

8 MR HOSKINS: I will come on to that. You would have been
9 disappointed if I did not. The reason why I say
10 including economic value is if you rely on just
11 cost plus, and I include in that the notion of
12 reasonable return, that may not be sufficient in itself
13 to identify the competitive price. And that is, we say,
14 where the concept of economic value comes in.

15 If I can show you why I say that by reference to
16 Scandlines, I think it deals with it quite nicely.
17 Authorities E, tab 11. If you could turn to page 50 and
18 if I could ask you to read paragraphs 226 and 228,
19 please. (Pause)

20 In our submission, what is happening here is that if
21 indeed you are looking for the competitive price,
22 looking at cost plus may not be sufficient in itself
23 because the competitive price may also reflect the
24 demand side element. That is why, in our submission,
25 what happens is that economic value is used along with

1 cost plus, including reasonable return, as a means of
2 identifying the competitive price.

3 But it is important to note that if that is right,
4 economic value is not on top of the competitive price,
5 it is part of the competitive price. Cost plus
6 reasonable return, economic value, equals competitive
7 price. It is not you get competitive price and then you
8 can start adding economic value on top of it to get
9 more.

10 PROFESSOR WATERSON: So what you are saying now, Mr Hoskins,
11 seems somewhat different from what your witness
12 Mr Harman was saying, as I recall.

13 MR HOSKINS: Sir, I am making legal submissions and these
14 are our submissions on the law.

15 THE CHAIRMAN: We will obviously relate them to Mr Harman's
16 evidence. Can I just ask you on that economic value
17 point, what is your explanation of paragraph 250 of
18 United Brands in that case?

19 MR HOSKINS: Let me retrieve it.

20 THE CHAIRMAN: Refresh your memory.

21 MR HOSKINS: I can pretty much remember it but ...

22 THE CHAIRMAN: We never put United Brands away, Mr Hoskins.

23 MR HOSKINS: It is the loaded words "in this case". There
24 are two possible meanings and you are alive to them, you
25 do not need me to tell you.

1 THE CHAIRMAN: I asked Ms Bacon what "in this case" meant
2 and she said "in this case".

3 MR HOSKINS: "In this case" could mean in the classic
4 United Brands case. In our submission, that is
5 a preferable interpretation and that is indeed one of
6 the reasons why I have just made the submission I have
7 made to you.

8 THE CHAIRMAN: But it could mean when thinking about this
9 sort of issue.

10 MR HOSKINS: It could do, but let me come to that, because
11 we know that in looking at the excessive limb you can look
12 at cost plus, reasonable return and economic value to
13 get to competitive price. The other sorts of options
14 that are available are different types of comparator.
15 If a comparator is a good one then it actually should be
16 telling you what the competitive price is. And if
17 a comparator is a good one it should be including --
18 you're not looking at it in this way, but a good
19 comparator should be telling you what the competitive
20 price is (taking account of cost plus, reasonable return
21 and economic value). Because the comparator prices
22 will, by definition, be taking account of the demand
23 side as well as the supply side considerations.

24 MR LOMAS: Is this where we get to the heart of one of
25 the differences between you? Because I do not

1 understand Flynn or Pfizer to be saying that
2 a comparator is only relevant, if you like, if it is
3 a proxy for the price which you would get in
4 a competitive market or a reasonably competitive market.
5 I think what they are saying is it is a relevant
6 competitor if it is a signpost to or helps the NCA find
7 that price. And I understood you to be saying that you
8 were not comfortable with it as a comparator unless it
9 essentially was that price.

10 MR HOSKINS: I am dealing with this at a level of legal
11 abstraction to try and get to the principle.

12 THE CHAIRMAN: To be fair to us, so are we.

13 MR HOSKINS: Yes. But that is what we are dealing with now,
14 we are dealing with the law.

15 I can imagine a situation in which you have
16 a proposed comparator and their argument said it is not
17 a perfect guide to the competitive price because of the
18 following reasons. Then it would be a matter for the
19 tribunal to consider whether, by making adjustments to
20 it, it would be a sufficient proxy for the competitive
21 price. But all roads lead to the competitive price.

22 I make this point because, again, if a comparator is
23 a good comparator at this level of legal submission, in
24 the sense that it indicates the competitive price for
25 the dominant company's product, then it should not be

1 necessary to take account of economic value on top of
2 that because of the point I have already made:
3 competitive price, cost plus, reasonable return,
4 economic value equals competitive price.

5 I think part of the difficulty in terms of
6 terminology at least probably comes from the
7 Advocate General's opinion in the Latvian Copyright
8 case. If we can just go to that briefly, authorities
9 C2, tab 39. It is your C3, I am told. Tab 39.

10 Paragraph 17 of his opinion is where you get the
11 phrase "benchmark" but where you see the phrase
12 "benchmark price". Ms Bacon and I both agree actually
13 it is probably more accurate to talk about "benchmark".

14 But actually if you look at the way the
15 Advocate General -- these two paragraphs, 17 and 18, are
16 structured, it follows the same basic structure of the
17 Court of Justice in terms of identifying the nature of
18 the abuse and then going on to identify ways in which
19 you can get to that nature in a particular case. I note
20 in his paragraph 17 he refers to benchmark price.
21 Footnote 5, if you follow it through, there is
22 a reference to United Brands, paragraph 249.

23 So what he is trying to encapsulate in his
24 paragraph 17 is 249 of United Brands, and that is why
25 I say probably the word "price" should be dropped, but

1 clearly the structure of what the Advocate General is
2 doing mirrors what is happening in United Brands --

3 THE CHAIRMAN: 249 says trading benefits that would not have
4 arisen had there been normal and effective competition,
5 and 17 says the price that hypothetically would have
6 been charged had there been effective competition.

7 A sort of counterfactual, is it not?

8 MR HOSKINS: I agree. He is putting United Brands 249 in
9 his own words, I think. And then in 18 he is doing what
10 we see in 252 of United Brands but elaborating upon it
11 saying: but there are other methods of trying to get at
12 the competitive price.

13 MR LOMAS: Which is then a point of agreement between you
14 and Ms Bacon that what the Advocate General is doing is
15 not necessarily to take the jurisprudence any further
16 but simply to elucidate what the court meant in
17 United Brands.

18 MR HOSKINS: In this aspect, sir. There are other aspects
19 of it I might not agree with, but in that regard.

20 I was going to move on to deal with the role of
21 comparators as a legal matter.

22 THE CHAIRMAN: We will take a ten-minute break.

23 MR BREALEY: Sir, before we do, 30 seconds. In the light of
24 these submissions that all roads lead to Rome,
25 ie excessive pricing, I would urge Mr Hoskins to just

1 clarify what he is submitting now, how it fits in with
2 the analysis in the decision. Because we have heard
3 that demand side economic value is highly relevant to
4 whether a price is excessive. And that is just not the
5 way the CMA has approached the analysis in the decision.

6 THE CHAIRMAN: Is that not for us to assess, Mr Brealey?

7 MR BREALEY: It is, absolutely. But I think it is important
8 to know whether the CMA now submits that the analysis in
9 the decision is incorrect in the light of the
10 Latvian Copyright case or -- obviously we are appealing
11 this decision. Mr Harman, as you know, sir, looked at
12 limb one, we heard lots of evidence about limb one,
13 limb two. And at closing it appears that a lot of our
14 submissions on economic value are coming into the
15 excessive pricing and I think it is only fair to the
16 defendants to know if the CMA is still pursuing --

17 THE CHAIRMAN: To the appellants. Fair to the appellants,
18 you mean?

19 MR BREALEY: The appellants, yes.

20 THE CHAIRMAN: You are both defendant and appellant, are
21 you?

22 MR BREALEY: Yes. But it is a serious point, sir. I do
23 appreciate it is for the tribunal to decide, but from
24 our side we would like to know whether the CMA are still
25 pursuing this section C, excessive pricing, section D,

1 legal obligation on the CMA to consider comparators.
2 You can arrive at a conclusion of an abuse by way of
3 excessive pricing without necessarily going to
4 comparators.

5 107, the important issue is whether the methodology
6 relied upon is an appropriate and reliable method, and
7 there is no single adequate method. There is quite
8 a lot of weight put on the language, the phrase used by
9 Advocate General Wahl that all indicators must point in
10 the same direction. That cannot be taken literally. It
11 cannot be the case that if you have five indicators,
12 four are very strong in one indication, one is weak but
13 points the other way, that means there is no abuse --

14 MR LOMAS: It is not a fruit machine.

15 MR HOSKINS: No.

16 THE CHAIRMAN: So your answer to our questions (d) is that
17 other ways could include consideration of comparators,
18 but they need not --

19 MR HOSKINS: I am just about to come to that. Our position
20 on that is that the Authority does its analysis as we
21 have done, we have looked at comparators but we have not
22 found any to be helpful. Some of those comparators are
23 now brought before you by the appellants and some new
24 ones are brought. And in an appeal on the merits,
25 clearly an undertaking is entitled to put forward

1 comparators to the tribunal to try to show that its
2 prices are not excessive in spite of the factors relied
3 upon by the Competition Authority in its decision. It
4 is a merits appeal, you will see what we rely on, you
5 will take the submissions on comparators and you will
6 form your conclusion as to what the appropriate answer
7 is. I am going to make detailed submissions on why the
8 comparators are not good ones but that is what we say is
9 the legal position.

10 THE CHAIRMAN: I think the question you need to clarify for
11 us is let us assume the comparators are sufficiently
12 plausible to offer interesting insights. Let us assume
13 that. I know on the facts of this case you dispute
14 that. At that point is there an obligation on the
15 Authority when taking a decision to take them into
16 account or is it still able to disregard them?

17 MR HOSKINS: Obligation? There is not an obligation. I am
18 going to give a practical answer because let us
19 assume -- are you saying to me the decision says there
20 are relevant comparators that may be good but we are not
21 going to look at them? Or are we imagining a situation
22 in which the decision says we have looked at the
23 comparators, we do not think they are good, but in
24 the appeal the appellants convince you otherwise?
25 I think it is more likely to be the second. And if, let

1 us say, in this appeal the appellants say: here there
2 are comparators. The point is you will hear all the
3 evidence, you hear our submissions, you hear their
4 submissions, and again because it is an appeal on the
5 merits you can come to your own conclusion on
6 excessiveness.

7 It does not mean, therefore, if you come to the
8 conclusion that perhaps the comparators should be given
9 more weight than the authority gave them but it is still
10 not enough to disturb the conclusion of excessiveness
11 that the decision should be overturned for that reason.
12 You should take account of the evidence you hear and
13 come to your own conclusion on the abuse.

14 THE CHAIRMAN: I do not think that is quite the question
15 I asked you.

16 MR HOSKINS: I am sorry, I was trying to frame it --

17 THE CHAIRMAN: I am trying to get behind this fairly bold
18 statement you make which is there is no obligation on
19 the Authority to consider comparators. I know we are
20 not in the same position as Advocate General Wahl
21 because this is not a preliminary ruling, this is
22 an appeal, and his role is to advise a court which
23 is giving advice to another court so it aims off
24 slightly. But what we are trying to get at obviously as
25 our starting point is the correctness of the decision

1 taken by the Authority. That is the prize, if you like.
2 Okay, there is more evidence on appeal, we have to
3 consider that, and we have the power to take our own
4 decision. But what we are trying to get at is what
5 an Authority in the position the CMA was in, faced
6 with arguably plausible comparators, can it disregard
7 them on the basis of United Brands or is it nonetheless
8 obliged, in light of the advice given by
9 Advocate General Wahl, to take account of them, examine
10 them and see where it leads them?

11 MR HOSKINS: The former.

12 THE CHAIRMAN: You say the former.

13 MR HOSKINS: I say the former because the Authority will
14 have all the evidence before it. And if it comes to the
15 conclusion that the factors that it has, for example
16 cost plus and before and after, are sufficiently strong
17 to justify conclusion on abuse it is entitled to reach
18 that conclusion. And then it is open to the appellants
19 to come to the tribunal and say actually if you take
20 account of the comparators, they are sufficiently strong
21 to actually challenge that decision.

22 THE CHAIRMAN: I am quite uncomfortable with a proposition
23 that allows the Authority to take a decision on one
24 basis, on the basis that there is a further appeal on
25 the merits. That is not very good administration, is

1 it? The authority ought to take the right decision on
2 the right evidence and it ought not to have to be
3 subject to appeal.

4 MR HOSKINS: Yes, but what is the practical outcome -- sorry
5 I am being -- practical in the context --

6 THE CHAIRMAN: This is a theoretical discussion, we are
7 talking about what authorities ought to do in general.

8 MR HOSKINS: That is why I asked -- I am sorry to ask you
9 a question but --

10 THE CHAIRMAN: I am not going to answer a question from you.

11 MR HOSKINS: That is fine. If you are asking me the
12 question: there is a situation in which an authority has
13 cost plus and has a before and after, for example, and
14 has then plausible comparators, I do not know whether
15 that means comparators that if followed up might become
16 good comparators or whether they are already good
17 comparators.

18 THE CHAIRMAN: Prima facie good comparators. All
19 comparators have to be investigated, that follows.

20 MR HOSKINS: You do not like the answer, but I would say as
21 a matter of law, because of what is said by the
22 Court of Justice as well in AKKA, the Authority can say:
23 we have conducted the following investigation and we
24 have come to the conclusion that there is sufficient
25 evidence for excessive pricing in this regard.

1 THE CHAIRMAN: What I like and dislike is not on the table.

2 It is just understanding clearly what your position is.

3 MR HOSKINS: It is paragraph 49 of AKKA in

4 the Court of Justice. It is the certain margin of

5 manoeuvre. But my submission is this will -- I know you

6 expressed a problem with it. If the Authority takes

7 that position and it transpires the comparators were

8 good ones, then that will come out in the appeal. But

9 the Authority is, as a result of paragraph 49 of AKKA,

10 entitled to pin its colours to a certain mast.

11 THE CHAIRMAN: You have lapsed back into AKKA.

12 MR HOSKINS: It is the Latvian Copyright case. So an

13 undertaking is allowed to put forward -- is obviously

14 entitled to put forward comparators to the tribunal.

15 The tribunal will weigh them with the evidence relied

16 upon by the Authority to reach a conclusion. If a

17 comparator is proposed, the relevant question is

18 obviously quality, not quantity. That is obvious.

19 The Latvian Copyright case, paragraphs 38 and 41 to

20 42, any comparator must be selected in accordance with

21 objective, appropriate and verifiable criteria.

22 A comparator does not have to be identical in the same

23 relevant market but that will go to its weight,

24 potentially.

25 Scandlines, paragraph 169 to 171 and 175, the

1 comparator must be sufficiently similar to the product
2 concerned for any comparison to be meaningful, and that
3 is obviously going to be very important you will
4 understand when I come to make submissions on the
5 particular comparators in this case because we say not
6 sufficiently similar. It must be ensured that the
7 figures that are compared are really comparable. Choice
8 of comparators depends on the facts of each case.
9 Comparators on a consistent basis. I do not think any
10 of that is going to be controversial.

11 MR LOMAS: Just to wrap up the conversation we were just
12 having, is the sort of overarching answer to your point
13 in your paragraph 107 that the Authority does accept
14 an obligation to select an appropriate and reliable
15 method?

16 MR HOSKINS: Absolutely.

17 MR LOMAS: That is the key test for you.

18 MR HOSKINS: Absolutely.

19 MR LOMAS: Okay.

20 MR HOSKINS: All the other legal points we have covered in
21 our written submission so I am not going to say any
22 more on them, but obviously if you have any questions
23 before I move off the law I am happy to deal with them.

24 THE CHAIRMAN: I think just coming back to this economic
25 value question --

1 MR HOSKINS: I am going to come to economic value. In
2 the context of this case I am going to deal with that
3 specifically.

4 THE CHAIRMAN: Yes, but just keeping it in the abstract, as
5 it were, we did have a question 5 which is whether it is
6 part of a separate free-standing test for whether
7 a price is unfair, or whether it is just part of the
8 excess analysis as you have described. Or even both I
9 suppose.

10 MR HOSKINS: Whether you are looking at classic
11 United Brands or United Brands in a more global sense,
12 it is not intended, it is not a fruit machine, it is not
13 an arithmetic exercise. You must ensure that all the
14 relevant issues are considered. Now, economic value,
15 you could consider it in limb one, you could consider it
16 in limb two, you could actually consider it somewhere in
17 between limb one and two which is sort of what the
18 decision does. But at the end of the day I do not think
19 there is much to be gained, in our submission there is
20 not much to be gained from trying to be arithmetic and
21 pigeonholing about it. Is economic value relevant? Yes
22 in the circumstances I have indicated where you are
23 using a cost plus analysis. Should be it be taken
24 account of under a heading which says limb one? Should
25 it be taken account of under a heading that says limb

1 two? It does not matter as long as it is taken account
2 of. The assessment of economic value should not change
3 depending on whether you happen to put it under a heading
4 of limb one or limb two or anything else.

5 THE CHAIRMAN: You do not like the idea, having gone through
6 limb one and limb two, of then applying an overall
7 sanity test based on economic value?

8 MR HOSKINS: I think that is probably not attractive for the
9 reason I describe, which is if you are doing at limb one
10 a cost plus analysis and you are trying to get to the
11 hypothetical price, I can see a sense in doing it all in
12 limb one because you are doing cost plus, reasonable
13 return, economic value to get to the price.

14 But you can do it in the way you described it, sir.
15 You could do the pure cost plus, reasonable return, look at the
16 difference, say is it excessive? And then at that stage
17 say but what about economic value? My submission is it
18 does not actually really matter as long as you do
19 the exercise and you do take account of any economic
20 value which is there.

21 THE CHAIRMAN: Okay.

22 MR HOSKINS: I am going to go on to deal with the excessive
23 limb. I am going to deal with Pfizer and Flynn
24 separately --

25 MR LOMAS: Are we moving away from legal abstraction?

1 MR HOSKINS: We are moving away completely. Well, if you
2 let me, yes, when you let me.

3 MR LOMAS: Limb two and alternatives. Are you going to add
4 anything to what you have in your submissions?

5 MR HOSKINS: I do not think I have anything to add. The law
6 says what it says. If there is a good comparator, if it
7 has been shown to be a good comparator, must it be taken
8 account of before you reach an overall conclusion?

9 Absolutely. We say the case law indicates that the good
10 comparator should be -- if you are doing classic
11 United Brands it would come in at limb one. Again, I am
12 not going to be didactic about it. If there is a good
13 comparator it must be taken account of.

14 MR LOMAS: Sorry, this is really quite important. We have
15 had a debate with Pfizer and Flynn about whether the
16 alternatives in limb two are true alternatives.

17 MR HOSKINS: And my submission is they are.

18 MR LOMAS: Your submission is they are. How do you deal
19 with the point that is being put against you, then, that
20 if there are credible or prima facie comparators for the
21 fairness part of essentially alternative two of
22 limb two, the Authority is not entitled essentially to
23 shut its eyes to that and say I am not interested, I am
24 only going to apply the first alternative, I choose to
25 decide if it is unfair in itself. Because that is

1 the challenge that is being made to the decision and

2 I think we ought to know what your answer is to that.

3 MR HOSKINS: Let me start by saying it this way: if there is

4 a good comparator, an Authority cannot reach a decision

5 which is unimpeachable before this tribunal without

6 having that comparator taken into account at any stage.

7 MR LOMAS: So they are not true alternatives. You would

8 have to do some alternative two?

9 MR HOSKINS: The question is: do you take account of the

10 good comparator in limb one or limb two?

11 MR LOMAS: That is slightly ducking the question --

12 MR HOSKINS: Our submission is as a matter of law, because

13 of the language of limb two, then at limb two unfairness

14 the Authority can choose unfairness in itself or

15 comparators, which means logically and legally that if

16 there is a good comparator it comes in at limb one. Our

17 submission, I think this is where Ms Bacon got in

18 the exchange with you as well, is it is difficult to

19 imagine a situation which, whether you put a comparator

20 into limb one or limb two, will make a difference.

21 But our submission on the law is if there is a good

22 comparator it has to be taken account of but it comes

23 in -- it must come in limb one if it does not come into

24 limb two but the Authority has a choice at limb two.

25 MR LOMAS: I am sorry to push you on this but it really is

1 quite important. On the classic United Brands test,
2 limb one and limb two are trying to do different things.
3 Limb one is saying is there a difference between price
4 and what would be fetched in a competitive market or the
5 benchmark or ... But what is the size of that difference
6 and is it excessive? And limb two theoretically is
7 looking at a different point. It is saying given that
8 you have that differential, is it unfair in the context
9 of something?

10 What I think the Authority has said is we have two
11 alternatives for that unfairness limb, and we have
12 an unfettered choice as to which we do, and if we find,
13 to be blunt, that the exercise in relation to
14 alternative two is difficult for us because it forces us
15 to take into account comparators and those comparators
16 might show fairness, we can sidestep that entirely and
17 just go on the unfair limb.

18 And I am not sure it is an answer to that to say,
19 well, if there were comparators we would have taken them
20 into account at limb one.

21 MR HOSKINS: We are assuming a situation in which reference
22 to comparators makes a difference at the limb two stage
23 that it would not make at the limb one stage. It is
24 adding something. So if you were to look at comparators at
25 limb one --

1 THE CHAIRMAN: Yes, so it is not a redundant exercise.

2 MR HOSKINS: -- that would create a lacuna. That is I think
3 the position that is being put. If that is the position
4 then I think, despite the clear wording of the case law,
5 the Authority would have to look at the
6 comparators because there cannot be a situation in which
7 an Authority is able, as I said before, to block out
8 a relevant consideration.

9 MR LOMAS: That is very helpful. But I think that is, to be
10 honest, a development of the analysis that is in
11 the decision.

12 MR HOSKINS: It is. I understand that. I understand that.
13 But the point then in this case, the gravamen will
14 become are the comparators good comparators and what do
15 they go to? And my submission is going to be not good
16 comparators and it is not going to affect the result.

17 But I am not going to the stake on a situation in
18 which there is some scenario in which there is a good
19 comparator that would add something, it can be ignored
20 by the Authority and then it must be ignored by the
21 tribunal.

22 THE CHAIRMAN: That is very reassuring. At one stage we
23 thought you were. Thank you.

24 MR HOSKINS: Can I move from the law?

25 THE CHAIRMAN: We never entirely move from the law,

1 Mr Hoskins, but yes.

2 MR HOSKINS: Excessiveness. I will deal with Pfizer first.
3 We deal with Pfizer in terms of excessiveness at
4 paragraphs 130 to 176 of our written closings. We rely
5 on three factors, three principal factors to establish
6 excessiveness. That is the cost plus analysis, what we
7 have called the before and after analysis, the
8 comparison of Pfizer's prices before and after
9 September 2012, and there is also the comparison with
10 prices in other member states but that is of a secondary
11 order as made clear in the decision.

12 In relation to the cost plus indicator of
13 excessiveness, Pfizer has not challenged the CMA's
14 direct or indirect cost allocations. The 6 per cent ROS
15 applied to Pfizer is based on a number of factors. As
16 identified in our closings at 145 to 147 there is the
17 comparison with Pfizer UK's internal ROS rates.
18 Secondly, and this is closings 148, Pfizer's internal
19 target threshold. Our closings at 149, the ROCE
20 cross-check which is carried out in the decision. And
21 then this is closings 150 to 159, reference to the PPRS.

22 Adopting that approach, those common costs, indirect
23 costs allocation, 6 per cent. Pfizer's excesses were
24 very well over the mark, we are not talking about
25 marginal issues here, and we set that out in our

1 closings at 160 to 161. So that is the first indicator
2 we say shows that Pfizer was excessive.

3 The second is the before and after comparison, this
4 is our closings at 162 to 169. And we do say the before
5 and after comparison is an indicator of excessiveness.
6 You have the submissions set out in the closings, we
7 have made them before, on the relevance of the fact that
8 it was said to be loss-making.

9 I draw attention to paragraph 166 of our closings.
10 The evidence is that it had been either unprofitable
11 or marginally profitable for many years.
12 Contemporaneous documents describe it as borderline
13 commercially viable. And I draw attention to 168
14 because there were issues around loss-making commercial
15 viability, if I can put like that, and the continuance.
16 But what is quite clear in our submission is the
17 September 2012 price increases went far beyond what was
18 necessary to render the product if I use the phrase
19 "commercially viable" because that is what Pfizer talks
20 about in its documents.

21 If I can show you just the extract from Mr Poulton's
22 evidence when I put this in cross-examination. Day 4,
23 page 80. I can pick it up at line 18 on page 80. I had
24 had one attempt and then I said:

25 "Mr Poulton, with respect, that is a politician's

1 answer. You did not answer my question."

2 Then if you can read from there down to line 10 on
3 page 81. (Pause)

4 We say it is clear on the evidence that alleged to
5 be loss-making pre-September 2012 the increases went way
6 beyond what was necessary to make it whatever phrase you
7 want to use, commercially viable, reasonably profitable,
8 above the competitive price, et cetera, whatever. The
9 scale of it is just so high that you can rely on the
10 before and after as an indicator of excessiveness but we
11 rely on it with the cost plus.

12 I am going to come now to economic value because
13 this now does appear to be Pfizer's main point.

14 THE CHAIRMAN: Just on this, are you making two points? One
15 is that the difference between the post-2012 and the
16 pre-2012 price is by any standards large.

17 MR HOSKINS: I would use probably a more extreme adjective.

18 THE CHAIRMAN: Yes. I am trying to be moderate.

19 MR HOSKINS: I understand you have to be moderate.

20 THE CHAIRMAN: You are also making the point it does not
21 really matter if it was loss-making and it probably was
22 not.

23 MR HOSKINS: We have taken account of the alleged losses and
24 you have seen the calculations --

25 THE CHAIRMAN: I have seen that.

1 MR HOSKINS: -- that has not been challenged. So I am not
2 putting the case that you should find it was not
3 loss-making. I am saying take Pfizer's submissions at
4 face value and you will see the scale of those losses
5 compared to the scale of the --

6 THE CHAIRMAN: So it is a scale argument.

7 MR HOSKINS: Yes.

8 THE CHAIRMAN: It is a very large difference. Right.

9 MR HOSKINS: And a scale argument in context. It is not
10 simply it is very large, we put it in context by looking
11 at the losses and then the returns that came as a result
12 of the increases.

13 Economic value. This is in our closings beginning
14 at 312. If I can pick it up at 317, our position is
15 this: when deciding whether or not to ascribe economic
16 value to patient benefits from this product, it is
17 relevant to consider all the medical characteristics of
18 the product. You cannot just look at efficacy which is
19 what Pfizer would have you do.

20 At paragraph 318 we have set out what
21 Professor Walker's evidence was on the product.
22 Extremely effective at controlling seizures? Yes.
23 Recommended as a third line treatment. Non-linear
24 pharmacokinetics, NTI. Difficult for petitioners to
25 regulate the dose or to combine it with other

1 medications. Has been superseded in many clinical
2 situations by newer medicines which have a better safety
3 and tolerability profile. So superseded in that sense,
4 still effective but this is the way it is used in
5 practice according to Professor Walker.

6 Paragraph 319, although it is effective, if I can
7 use the phrase "negative aspects", I hope you will
8 understand why I use that, of the product means that it
9 is now only recommended as third line treatment and the
10 majority of prescriptions for Phenytoin are therefore
11 for historic patients already stabilised on the drug,
12 not new patients. You will see that, cross-examination
13 of Walker, Day 5, page 54, lines 9 to 13. It is
14 footnote 612 in our closings.

15 That is what you should be looking at when focusing
16 on whether to ascribe economic value to in light of
17 patient demand because that is --

18 THE CHAIRMAN: It is fair to say, is it, Mr Hoskins, that
19 all your submissions on efficacy, non-efficacy, good
20 aspects, bad aspects of this product derive from the
21 evidence of Professor Walker? There is no separate
22 evidence from the CMA on this?

23 MR HOSKINS: No.

24 THE CHAIRMAN: You have drawn from Professor Walker's
25 opinions?

1 MR HOSKINS: Yes.

2 PROFESSOR WATERSON: By implication, what Professor Walker
3 says, he is talking about both capsules and tablets?

4 MR HOSKINS: Yes, a lot of the time, yes. So for example in
5 relation to when he talks about continuity of supply,
6 the guidance et cetera, it is Phenytoin he talks about.

7 PROFESSOR WATERSON: Yes, exactly.

8 MR HOSKINS: Without distinguishing generally between
9 capsules and --

10 PROFESSOR WATERSON: I may come back to that.

11 MR HOSKINS: Yes. So the majority of prescriptions are
12 those who are historically stabilised. The other two
13 situations are really minor and I put that to
14 Professor Walker. Very few new patients are prescribed
15 with the product. Again you have the reference to the
16 cross-examination of Walker at footnote 613.

17 At paragraph 320 we make the point that this is
18 well-known. In Attheraces the Court of Appeal
19 recognised that Article 102 does not envisage that
20 the economic value of a product is what it will fetch,
21 ie what consumers are willing to pay, there is something
22 more than that. It is well-established.

23 At paragraph 321 what we say is the concept of a
24 customer's willingness to pay is not apposite in this
25 case in any event because you have the fractured nature

1 of the NHS and the way in which drugs are prescribed,
2 dispensed, paid for. So for example, the CCGs have no
3 choice but to pay for the product which has been
4 dispensed to patients. Patients who benefit from the
5 product do not exercise any choice based on
6 a willingness to pay, it is the nature of this market.
7 Willingness to pay does not go along with people who
8 decide what drugs get prescribed and dispensed,
9 et cetera. So willingness to pay cannot play any
10 material role in the assessment of economic value in
11 this case.

12 Paragraph 322, we rely on the opinion of
13 Advocate General in Tournier, not just because it is
14 an Advocate General's opinion but --

15 THE CHAIRMAN: I am quite interested in that, yes.

16 MR HOSKINS: An Advocate General's opinion is advisory, that
17 is what it is for the Court of Justice, that is what it
18 is for this court. You weigh it and you are not bound
19 by it.

20 THE CHAIRMAN: No. But we take it into account.

21 MR HOSKINS: Yes. But the reason we rely on
22 Advocate General Jacobs is not just because it is
23 an Advocate General's opinion, it is because we say what
24 he says is insightful and is right. It is paragraph 65
25 which I am sure you are well familiar with now. We have

1 set it out again. He says:

2 "The criterion of the importance of music to the
3 business in question is superficially attractive since
4 it appears only logical that those who need music more
5 should be prepared to pay more for it. However, it
6 appears to me that the usefulness of the criterion
7 breaks down in a situation where a given category of
8 users is completely dependent for its functioning on the
9 supply of music and where, because of the absence of
10 competition, that category must in effect pay whatever
11 price is required of it."

12 He says that is the situation of the French
13 discotheques. That observation you can see is
14 consistent with what we have submitted is the
15 fundamental core of United Brands which is the need to
16 identify a competitive price. You see his reference to
17 the absence of competition in his analysis there.

18 What Advocate General Jacobs, in our submission, is
19 saying is where there is no choice and no competition
20 then the notion of economic value breaks down. The
21 notion of economic value as being a component of
22 competitive price breaks down.

23 PROFESSOR WATERSON: Is he saying it breaks down completely
24 in your view?

25 MR HOSKINS: Our submission is that that is the conclusion

1 but I am going to make an alternative submission to you
2 in case I am wrong on that. I think it may break
3 down completely depending on the facts of the case but
4 it is certainly a possibility, yes. As I submitted
5 earlier, economic value is used along with cost plus and
6 reasonable return as a means of identifying the
7 competitive price. I submitted that therefore it cannot
8 add something in addition to the competitive price. It
9 is part of, not in addition to.

10 How do we apply then this to the present case, the
11 core of United Brands, the observations of the
12 Advocate General? This is paragraph 323 of our
13 closings. In this case most of the patients, ie those
14 historically stabilised, have no choice but to keep
15 taking the product. And the need for patients to keep
16 taking the product is because of its inherent
17 limitations, in particular, non-linear pharmacokinetics
18 and its NTI.

19 The need to keep taking the product is not the
20 result of any form of consumer choice it is not the
21 result of willingness to pay a premium for that
22 particular product. We are talking about the patients
23 here. The reason why they take the product, the reason
24 why they have to take the product is a result of medical
25 advice that was put in place. And the reason for the

1 medical advice, this is Professor Walker's evidence, he
2 did not necessarily agree that it was necessary, but his
3 evidence as to why the guidance was put in place was
4 that it was in essence to protect patients from the
5 limitations of the product, ie the NTI and non-linear
6 pharmacokinetics and the risk that if you switch you
7 will have seizures.

8 So the fact that patients who are already stabilised
9 on the product have to keep taking it is therefore not
10 actually a demand side factor which reflects consumer
11 choice at all. And if it is not a demand side factor
12 reflecting consumer choice then there is no reason to
13 ascribe economic value because there is no demand side
14 factor which is relevant to it.

15 The punchline is that patients do not choose to take
16 the product, they have to keep taking the product. They
17 are not exercising a choice, they are not exercising
18 a willingness to pay for this particular product as
19 opposed to any other.

20 MR LOMAS: I think the difficulty that gives you,
21 Mr Hoskins, is the consequence that therefore there is
22 no economic value. If you need something to be
23 seizure-free or to survive in a more extreme case, you
24 would have thought that meant that it did have
25 an economic value to you, you would pay for the thing

1 that is necessary to keep you alive. It seems to me, we
2 discussed this a bit in opening, does not this analysis
3 break down along the following approach: if you have
4 something that is quite useful it adds some economic
5 value and people choose to buy it. If you have
6 something that is very useful it adds more economic
7 value, the demand side is stronger and they will pay for
8 to get it. If it becomes essential then you suddenly
9 say it has no economic value and nothing should be
10 added.

11 MR HOSKINS: That is not our position. That is the position
12 that is set up in Pfizer's closings at paragraph 130,
13 131, 133 where they posit the notion of a cancer drug
14 which is the only effective treatment for a particular
15 type of cancer, that is what they set up. And that sort
16 of brings us into me trying to answer the question, the
17 point you have just put.

18 We say that that, taking that specific example, is
19 really a straw man because the question of economic
20 value has to be considered on all the facts of the case.
21 What are the facts in this case that distinguish it
22 from, for example, the unique cancer drug or the
23 position you have put to me? First of all, if a product
24 is still in patent, for example a breakthrough cancer
25 drug, then its economic value should reflect that,

1 indeed that is the purpose of -- in a sense, the patent
2 protection is to give a monopoly to recoup the rights.
3 But what we see is that that position changes following
4 patent expiry. You remember the passage in Napp,
5 paragraph 416. I will take you to it. Authorities 1,
6 tab 1.

7 THE CHAIRMAN: But that --

8 MR HOSKINS: If you would let me build the answer ...

9 THE CHAIRMAN: Okay.

10 MR HOSKINS: A1, tab 1. Paragraph 416. So that is
11 an example of a situation in which you can have
12 a product that gets a premium, whether you call it
13 economic value or reflecting a reasonable return because
14 of R&D, it gets a premium, but because of an event that
15 happens, which is the expiry of the patent period,
16 suddenly that element of the justifiable price
17 falls away. And you have the point here that we are
18 dealing with a drug that has been long off-patent, but
19 you will understand why I give this example. It is not
20 a complete answer but hopefully you will see why I say
21 it is relevant.

22 Phenytoin is also very different from Pfizer's
23 putative "best and only treatment in the market" for
24 a specific cancer. The reason for that is as follows:
25 whilst Phenytoin is still effective as a treatment, as

1 Professor Walker explained, it has been superseded in
2 many clinical situations by newer medicines which have
3 a better safety and tolerability profile and, as
4 a result, very few new patients are prescribed with
5 Phenytoin.

6 MR LOMAS: But those are the ones we are talking about.

7 MR HOSKINS: Sorry, I don't understand the question, sir.

8 MR LOMAS: I do understand that Phenytoin is less frequently
9 used and is a third line supplier. But for the people
10 for whom it is prescribed --

11 MR HOSKINS: I am coming to that.

12 What is clear, therefore, from Professor Walker's
13 evidence, if you walk into a doctor's today there are
14 a number of better treatments than Phenytoin. Again
15 I use the notion "better" to cover all the aspects, good
16 and bad, of the particular drugs. If you walk into
17 hospital today and you are diagnosed with epilepsy it is
18 very unlikely you will be diagnosed with Phenytoin.

19 THE CHAIRMAN: Prescribed.

20 MR HOSKINS: Prescribed. Let us then look at the cohort of
21 historic patients who are stabilised on Phenytoin.
22 Absent continuity of supply, what would those patients
23 do, what would the doctors of those patients do? They
24 would move the patients to the better drugs, the ones
25 that have better safety, better tolerability. The only

1 reason why the historic patients remain on Phenytoin is
2 because of the continuity of supply principle which
3 itself arises because of the limitations in Phenytoin.

4 MR LOMAS: Sorry, is that right? I thought they were
5 prescribed Phenytoin because it was the medically right
6 solution for the particular problem they had given how
7 they were sensitive to other forms of treatment and what
8 worked for them. The continuity of supply is about
9 which brand of Phenytoin they are prescribed.

10 MR HOSKINS: But that is relevant to whether you are going
11 to ascribe economic value to Phenytoin capsules. That
12 must be the same. My point is whether you are on,
13 for example, Phenytoin capsules or Phenytoin tablets,
14 the reason why you have to keep taking Phenytoin
15 capsules or tablets, or a particular brand of capsules
16 or tablets, is because of the limitations in the drug.
17 If it were not for the limitations in those drugs, when
18 you went back to the hospital the doctor would say "You
19 are on Phenytoin. There are many better drugs now. I
20 am going to give you one of those because those are
21 better in terms of tolerability, safety, et cetera".
22 See Professor Walker's evidence.

23 MR LOMAS: I do not think that is Professor Walker's
24 evidence. What he is saying is, okay, the better drugs
25 work well for many people, but there are some people for

1 whom Phenytoin is an effective drug, albeit that
2 it has NTI and non-linear pharmacokinetics. But for
3 those people the best option for them is Phenytoin.

4 MR HOSKINS: There is a very small cohort of the patients
5 for which that is correct.

6 MR LOMAS: And a declining one, but yes.

7 MR HOSKINS: Exactly. But the majority -- that is why
8 I took you to Professor Walker's evidence. The majority
9 of the patients currently taking Phenytoin are taking it
10 because they were historically prescribed it and those
11 are the majority. If you go back to paragraph 319 of
12 our closing submissions, and let us go to
13 Professor Walker's evidence, Day 5, page 54.

14 I do not know if you want to look at this with his
15 report because you will then get the three categories
16 and it will put it in context. So if we go to
17 Professor Walker's report at the same time, his first
18 report, D, tab 9, paragraph 5.11 in his first report at
19 page 10. Three categories:

20 "Phenytoin prescription still occurs in three main
21 situations. Historical patients who have already been
22 prescribed, in combination with other anti-epileptic
23 drugs in patients with drug-resistant epilepsy who have
24 not responded to first or second line therapies ..."

25 Which is the point you were just putting to me, sir.

1 "... and patients who have been given Phenytoin as
2 an emergency treatment and who have continued ..."

3 Those are the three categories he identifies. And
4 if you go to the cross-examination at page 54, lines 4
5 to 13. (Pause)

6 THE CHAIRMAN: Yes.

7 MR HOSKINS: So I am focusing on that because that is
8 the majority of the profile. Now, it may break down and
9 you may put to me, well, insofar as there is a small
10 minority --

11 MR LOMAS: That is not -- I quite understand that if you
12 were to re-run those patients with today's technology
13 you would not find a large group of them stabilised on
14 Phenytoin.

15 MR HOSKINS: Yes.

16 MR LOMAS: But as at today, in the prices we have in
17 the market today, we do have that cohort and for them
18 Phenytoin is what stops them having seizures.

19 MR HOSKINS: And the reason why -- that is absolutely right.
20 The question then is, and that is why I go back to
21 Advocate General Jacobs, are they completely dependent
22 on the product? Yes.

23 THE CHAIRMAN: So it is a dependency point. You say they
24 are dependent.

25 MR HOSKINS: It is that and it is the absence of competition

1 point. He gives two factors for saying it would not be
2 appropriate to ascribe economic value in particular
3 situations. And it is completely dependent and it is
4 a lack of competition. Both those elements apply
5 to Phenytoin capsules.

6 MS BACON: I am sorry to rise, I just have a question. When
7 Mr Hoskins says "the product", does he just mean
8 Phenytoin in general, or is he saying Phenytoin capsules
9 with a particular brand? It is just not very clear.
10 Because as I pointed out yesterday, if that is supposed
11 to refer to a particular brand, then he needs to explain
12 the 90 per cent of prescriptions being written -- I just
13 want to clarify that.

14 THE CHAIRMAN: Mr Hoskins, do you see any need to clarify?

15 MR HOSKINS: I do not understand the question.

16 THE CHAIRMAN: The question is are you talking about
17 Phenytoin in general or are you talking about
18 Pfizer-branded, Pfizer-manufactured, Flynn-supplied
19 capsules?

20 MR HOSKINS: Generally speaking, when I use the phrase "the
21 product", I am using it in the same way as the decision
22 uses it, which is capital P, Product, which is Pfizer
23 Phenytoin capsules and Flynn Phenytoin capsules.

24 THE CHAIRMAN: I am not sure if capital letters come on to
25 the transcript but it does not matter.

1 MR HOSKINS: That is the problem, that is --

2 MR BREALEY: Can I just make one point, I do apologise for
3 getting up but it is so important. Picking up on
4 Mr Lomas' point. If one can go to tab 10 and
5 paragraph 3.1.A, this actually is relevant to what
6 Mr Lomas was putting to Mr Hoskins and it is very
7 important that it is sorted out now rather than in
8 reply.

9 THE CHAIRMAN: The second expert report?

10 MR BREALEY: The second expert report, paragraph 3.1.A,
11 where clearly the CMA still are taking continuity of
12 supply out of context. Section 3, second report, 3.1.A.

13 MR HOSKINS: There is a wealth of evidence about --

14 THE CHAIRMAN: I think Mr Hoskins is entitled to make his
15 case.

16 MR BREALEY: He is. I am sorry.

17 THE CHAIRMAN: And we will make of it what we make of it.
18 I think we understand that he is saying even though the
19 patients Mr Lomas has referred to are receiving valuable
20 therapy, you are saying that that should be disregarded
21 for economic value purposes because they are, in your
22 words, completely dependent, that is your case?

23 MR HOSKINS: Completely dependent and there is no
24 competition.

25 THE CHAIRMAN: And no competition.

1 MR HOSKINS: Therefore you should not be ascribing economic
2 value to the product because, for the reasons described
3 by the Advocate General, that does not take you to
4 a competitive price.

5 PROFESSOR WATERSON: Can I take you to a hypothetical here.
6 Suppose that patients were prescribed Phenytoin and
7 there was no medical difference between capsules and
8 tablets, if tablets happened to be much cheaper than
9 what would be your answer about economic value?

10 MR HOSKINS: Economic value -- if tablets have the same
11 profile as capsules then neither of them would have
12 economic value --

13 PROFESSOR WATERSON: You said are they completely dependent
14 and is there a lack of competition. Supposing there was
15 significant competition in tablets and that patients
16 were just prescribed Phenytoin without specifying
17 capsules or tablets, would the economic value then be
18 the price of these tablets which were subject to
19 competition?

20 MR HOSKINS: So competition in tablets but not in capsules.

21 PROFESSOR WATERSON: Yes.

22 MR HOSKINS: I am hesitating because -- and it may not
23 actually make a difference to the answer to the question
24 you are putting to me. The reason I am hesitating is
25 I just do not know off the top of my head whether

1 prescriptions are written for Phenytoin or whether they
2 are written for Phenytoin capsules. That is why I am
3 hesitating.

4 PROFESSOR WATERSON: I am taking a hypothetical.

5 MR HOSKINS: You would have to -- the Advocate General's
6 position may still apply but you would have to look at
7 all the facts of the case. My position is that in
8 relation to this product you have both aspects of
9 Advocate General Jacobs' indicia, complete dependence
10 and lack of competition, and therefore not appropriate
11 to ascribe economic value when coming up with the
12 United Brands 249 competitive case.

13 THE CHAIRMAN: In our earlier discussion of the market you
14 were putting to us that there might be competition but
15 not sufficient competition. So it is not no
16 competition, it is not enough competition.

17 MR HOSKINS: That is right. I understand that. When you
18 read an absence of competition.

19 THE CHAIRMAN: An absence of sufficient competition is what
20 you think Advocate General Jacobs would have said had he
21 thought about it?

22 MR HOSKINS: He was not dealing with this case but that is
23 my submission, absolutely. The absence of sufficient
24 competition still makes the Advocate General's
25 observation a valid one.

1 THE CHAIRMAN: So just to be clear one more time. So for
2 those patients for whom there is not complete
3 dependency, and we accept there are some because they
4 are new prescriptions --

5 MR HOSKINS: Historic patients.

6 THE CHAIRMAN: You still disregard those, the value they get
7 from the therapy, you still disregard that because there
8 is no competition?

9 MR HOSKINS: For the historic stabilised patients we are
10 talking about?

11 THE CHAIRMAN: No, I am talking about the new patients.
12 Professor Walker's three categories.

13 MR HOSKINS: In that category this argument would not run
14 the same way, but our argument would be that because the
15 majority of patients are the historic ones then that
16 would be a very limited --

17 THE CHAIRMAN: So there would be some economic value but not
18 very much.

19 MR HOSKINS: Indeed. Which is the alternative I am about to
20 come to.

21 THE CHAIRMAN: I thought you might be coming to that.

22 MR HOSKINS: Because the alternative position is even if the
23 tribunal were to conclude that some additional non-cost
24 economic value should be ascribed to the product, then
25 any such value could not be sufficient to prevent Pfizer

1 and Flynn's prices for the products being abusive.

2 The reason we say that is as follows: economic
3 value, there can only be one pie. It cannot be that you
4 have economic value and Pfizer gets the whole benefit of
5 it and Flynn gets the whole benefit of it. Economic
6 value is one pie and it has to be split between Pfizer
7 and Flynn. And when you are splitting the economic
8 value, which is a non-financial element, you have to
9 look at the different roles played by Pfizer and Flynn
10 in the manufacture, supply and distribution of the
11 product in bringing it to market, and it is quite clear
12 from the facts that it would be Pfizer who would be the
13 recipient of the lion's share of any economic value.

14 Given the very large extent of Pfizer's excesses as
15 set out in the decision, our submission is that any
16 economic value you did give could not save Pfizer. And
17 because Flynn only gets a slither of the pie because of
18 the role it plays, any value you put on economic value
19 to Flynn equally would not be sufficient to save it.

20 That is the alternative argument.

21 THE CHAIRMAN: But it would cast doubt on the reasoning in
22 the decision.

23 MR HOSKINS: That alternative is in the decision. But

24 I come back to: you have heard all the arguments, you are
25 perfectly capable of proceeding in that way. To put it

1 another way, in practical terms, if you were to say: the
2 decision does not deal with this, so what should we do,
3 quash the decision or remit it back to the CMA, I do not
4 think that is going to benefit anyone. You are in
5 a position where you have heard all the evidence. The
6 CMA is not going to be in any better position and then
7 bring it back to you. You are well equipped to
8 determine this issue now. Remittal is not necessary.

9 THE CHAIRMAN: Move on.

10 MR HOSKINS: I am going to deal now with Pfizer's
11 comparators, and they have put forward two. They have
12 put forward tablets and other AEDs. The way that Pfizer
13 sought to deploy its comparator, I think it principally
14 said that they were relevant to establish the economic
15 value of the products. They were not using them in
16 the excessive limb, for example to show what the
17 reasonable return should be, they are simply focussing
18 on them as an indicator of economic value. But it does
19 not really matter how you use them, but you can clearly
20 use comparators in a number of different ways.

21 Tablets we have dealt with at paragraphs 267 to 283
22 of our closing submissions. I would just like to
23 emphasise and develop some of those points.

24 As a general remark at the outset, we would submit
25 the facts surrounding tablets in our submission make it

1 clear they are not a good comparator for identifying the
2 competitive price within the United Brands sort of
3 paragraph 249 core of excessive price, because it is
4 quite clear, whatever happened to the price of tablets,
5 they were not set by competition.

6 Let me deal first with the role of the Department of
7 Health. At paragraph 268. It was quite telling that
8 Mr Ridyard stated in cross-examination -- he accepted:

9 "The tablet price has its problem as a comparator if
10 you do not believe that the Department of Health
11 effectively regulated the price of the tablet."

12 There is a lot of confusion about what are the
13 appellants saying when they say the DH "regulated" the
14 price of the tablet. Our submission is that what the
15 evidence shows is that the DH asked for a meeting with
16 Teva, the DH indicated it was unhappy with the price of
17 tablets and Teva agreed to reduce the price. That is
18 the essence of what happened.

19 There is a different case put in Pfizer's closing
20 submissions. One finds it particularly at paragraph 83.
21 What they seem to be suggesting is that, rather than the
22 scenario I have described, that what happened was, after
23 the meeting, the DH imposed a unilateral reduction by
24 way of reducing the drug tariff. So that is Pfizer's
25 closings at paragraph 83. I think that is the point

1 they are making, but it was not repeated in Mr Brealey's
2 oral submissions to you.

3 I must admit that came as a bit of shock to us when
4 we read the written closings. But the suggestion that
5 the DH implemented unilaterally the price reduction via
6 a series of reductions of the drug tariff of course did
7 not appear in -- indeed it is not consistent with --
8 Mr Beighton's own witness statement. If we just remind
9 ourselves what Mr Beighton says in his statement. That
10 is B1 at paragraphs 5 to 8. (Pause). You see that is
11 consistent with the scenario I described as our
12 understanding of the evidence. The DH call meeting, the
13 DH say unhappy, Teva offer reduction. It would be
14 extraordinary if what had actually happened was,
15 following the meeting, there had been unilateral
16 reductions imposed through the drug tariff if that did
17 not appear in his witness statement.

18 The Pfizer submissions come from certain passages in
19 the cross-examination, both by Mr Brealey and myself, of
20 Mr Beighton, so we should look at those. That is
21 transcript Day 5, page 19, line 9. This I believe is
22 Mr Brealey's cross-examination of Mr Beighton. You see
23 Mr Brealey's questions between 9 and 12:

24 "Question: You've told us that the DH said they
25 wanted it reduced. What happened? Did they -- did you

1 discuss it with the officials? Did you -- how did the
2 meeting play out?"

3 Then you will see the description that he gives.
4 I think the only thing I can ask you to do is to read
5 through to line 23 on the next page. (Pause). You will
6 see from this that what is conspicuous by its absence is
7 any reference to the drug tariff.

8 THE CHAIRMAN: Isn't that the reimbursement price?

9 MR HOSKINS: Yes.

10 THE CHAIRMAN: That is line 13.

11 MR HOSKINS: Yes, but that is not -- sorry, you are right to
12 pick me up. What is conspicuous by its absence is
13 an indication that they were going to use the drug
14 tariff or reimbursement price as a unilateral vehicle
15 for reduction. The closest you get to that is between
16 lines 19 and 23. Then you get Mr Brealey saying:

17 "Just so I am absolutely clear on this ..."

18 And you will see the exchange that follows down to
19 line 10. But again what does not become absolutely
20 clear is that what Mr Beighton is saying is that there
21 were post-meeting unilateral reductions through the drug
22 tariff.

23 MR LOMAS: Line 6 on page 21 does say:

24 "They told us it would go down to 30".

25 MR HOSKINS: It is not clear if that is what is being said

1 in the meeting. The DH is saying -- I am just
2 speculating. Teva come back in and say: we will offer
3 you 40, and the DH says: no, no, no, we want you to put
4 it down by 30 in a phased reduction. Or whether the DH
5 is saying: no, no, no, we are going to, after this
6 meeting, put it down using the drug tariff by means of
7 a phased reduction. It could be them telling Teva to do
8 it or it could be the DH saying: no, we are going to do.

9 MR LOMAS: Yes, I agree.

10 MR HOSKINS: The other passage that is relied on in Pfizer's
11 closing on this point is at page 38, and this is my
12 cross-examination of Mr Beighton, at lines 7 to 22.
13 Again I invite you to read that. Again, just to note
14 that Mr Beighton did not state that the DH implemented
15 the £30 unilateral price itself via a series of drug
16 tariff reductions. So our submission is the passages
17 that are relied on by Pfizer to support this are
18 equivocal at best and they are inconsistent with witness
19 statements and, if this is what happened, you would
20 expect to find it in a witness statement. But it is
21 also inconsistent with what Mr Beighton said to me, but
22 I note the time. I can probably finish this point in
23 five minutes, or whether you would rather rise?

24 THE CHAIRMAN: Finish the point.

25 MR HOSKINS: Thank you. What of course would happen in any

1 event when Teva reduced the price is there would be
2 a reduction in the drug tariff price that was published.
3 That would inevitably follow. If I can just show you
4 Scheme M, which is at H1, tab 16. At paragraphs 22 to
5 26 sets out the general mechanism, and explains the drug
6 tariff price is set by reference to manufacturers'
7 prices.

8 PROFESSOR WATERSON: Just to be clear, this is talking about
9 category M.

10 MR HOSKINS: Yes.

11 PROFESSOR WATERSON: Not Scheme M.

12 MR HOSKINS: Sorry, I am not sure there is a distinction for
13 this purpose in relation to tablets. But you are right,
14 there is a distinction. But there is also a mechanism
15 in Scheme M for the DH to reduce the drug tariff, and
16 you see that in paragraphs 28 to 30. There is
17 a specific mechanism set out. But you see there is
18 a process to be followed. For example in 29:

19 "... a Scheme member shall provide to the
20 Department on reasonable request information such as the
21 following ..."

22 And at 30:

23 "In its examination of the reasonableness of
24 a company's costs and prices, the Department would have
25 regard to factors such as the following ..."

1 So if there is to be a unilateral reduction in
2 the drug tariff price, there is a process to be followed
3 and, if the DH were simply to do it without following
4 it, you can imagine what would happen. There would be
5 legal consequences. But I cross-examined
6 Mr Beighton specifically about these powers,
7 paragraphs 28 to 30 of the scheme, and he agreed that
8 this process did not happen in relation to tablets.
9 That is transcript Day 5 at page 24. It begins at line
10 17 and goes to page 25, line 24. Crucially you will see
11 page 25, lines 21 to 24:

12 "Question: But, of course, Teva never got to this
13 stage because, as you say, you had one meeting and you
14 agreed a price with the DH?

15 "Answer: Yes, that's true."

16 T5, page 24, line 17 down to page 25, line 24.

17 So when Mr Beighton was specifically asked: did the
18 DH use its powers to unilaterally impose a price
19 reduction in the drug tariff, he said "no". Therefore
20 we say there is no good evidential basis to support
21 Pfizer's submission that that is in fact what happened.
22 It is simply not made out. We say the tribunal should
23 therefore proceed on the basis I suggested, which is
24 what happened was the DH asked for a meeting with Teva,
25 indicated it was unhappy with the price of tablets and

1 Teva agreed to reduce the price.

2 Sir, that is a good place to stop.

3 THE CHAIRMAN: Subject to this point about initial offer was
4 not enough and then ...

5 MR HOSKINS: I accept that. We have Mr Beighton's evidence
6 on the --

7 THE CHAIRMAN: Is that a good point?

8 MR HOSKINS: It is.

9 THE CHAIRMAN: Thank you very much.

10 (1.05 pm)

11 (The short adjournment)

12 (2.00 pm)

13 MR HOSKINS: Good afternoon. I am dealing with Pfizer's
14 comparators, and I am dealing with tablets, and I am at
15 paragraph 268(c) of our closing submissions.

16 The point there is that regardless of what happened
17 with the DH in 2007, what we know is that certainly at
18 least by 2013 the DH was not happy with the price of
19 tablets because that is when it raised concerns with the
20 OFT. So certainly by 2013 it cannot be said that the DH
21 considered the price was fair.

22 But even if the Department of Health had regulated
23 the price of tablets -- I use the word "regulated" to
24 mean whatever happened it does not assist the
25 appellants for a number of reasons.

1 The first point, and this is at paragraph 269 of our
2 closings, is that prior to the launch of the product
3 neither Pfizer nor Flynn had any contact with Teva or
4 with the DH to ascertain the reasons behind the price
5 reduction of the Teva tablets and the circumstances of
6 the meeting. We have given the references there at
7 paragraph 269 of our closings.

8 What the appellants did was they observed the drug
9 tariff price reducing and that is what they based their
10 assumptions on. I will come back in a little bit to the
11 significance of looking at the drug tariff price.

12 Paragraph 271 of our closings, it is quite clear
13 from the evidence that both Pfizer and Flynn became
14 aware that the DH was not content either with the price
15 of tablets or with the capital P Product.

16 First, Walters, paragraph 26, confirms that at the
17 meeting on 6 November 2012 the DH told Flynn that:

18 "... it did not consider the tablets to be
19 a relevant comparator."

20 Also:

21 "Flynn should not assume that the DH was happy with
22 the price of tablets."

23 Mr Walters accepted that Flynn were aware that
24 the DH were still very unhappy with the price increase
25 of the Product, capital P, following the meeting on

1 6 November 2012. And there is also evidence that Pfizer
2 was aware that the DH was concerned about the price of
3 the Product, and again we have given you the references
4 in our closing submissions.

5 But the problem with all this -- and I am sort of
6 looking at the moment through the optic of Pfizer and
7 Flynn's knowledge intentions, et cetera, but of course
8 abuse is an objective concept, it is not dependent on
9 the subjective intention of the parties. You may take
10 account of it but that is not what the core of abuse is.

11 And paragraph 237 of our closings, whatever was
12 thought by the appellants at the time, as a matter of
13 law a dominant undertaking is not protected from
14 application of competition law by virtue of the fact
15 that a regulator has facilitated or encouraged the
16 conduct.

17 You have seen Deutsche Telekom but I am going to go
18 back it. It keeps getting swept aside by the appellants
19 but this really is an important point. Authorities C,
20 tab 29. I think it is your C3. Paragraphs 81 to 88.

21 THE CHAIRMAN: No, C2.

22 MR HOSKINS: Sorry.

23 THE CHAIRMAN: You led me astray, Mr Hoskins.

24 MR HOSKINS: I took you to this in opening so I am not going
25 to dwell on it. A company can escape from competition

1 law where it is required to do something, but where it
2 has a choice to do something it cannot escape
3 competition law by reference to the fact that a public
4 body was involved. You see that from paragraph 84 of
5 Deutsche Telekom:

6 "The mere fact that the appellant was encouraged by
7 the intervention of a national regulatory authority to
8 maintain the pricing practices which led to the margin
9 squeeze of competitors, who were at least as efficient
10 as the appellant, cannot as such in any way absolve the
11 appellant from responsibility under Article 82 EC since,
12 notwithstanding such interventions, the appellant had
13 scope to adjust its retail prices for end-user access
14 services. The general court was entitled to the find on
15 that ground alone that the margin squeeze at issue was
16 attributable to the regulation."

17 So even if the DH had "regulated" the tablet prices,
18 Pfizer and Flynn were free to price wherever they
19 wanted. And if it happened that as a matter of
20 objective analysis they price at an excessive level,
21 cannot rely on the DH's dealings with Teva to get them
22 off the hook as a matter --

23 THE CHAIRMAN: Are they saying that because the Teva price
24 was at a particular level with the assistance of the
25 Department of Health, therefore the capsule price was

1 not abusive? Or are they saying the tablet price is
2 a reasonable benchmark for assessing whether the price
3 is fair? There is a slight difference between those
4 two, is not there?

5 MR HOSKINS: I think they may be saying both.

6 THE CHAIRMAN: At different times or at once?

7 MR HOSKINS: I do not know, it is probably a question for
8 them. But my impression --

9 THE CHAIRMAN: Which one are you replying to?

10 MR HOSKINS: I am replying to both because I say the point
11 I am making goes to both. Because if you are looking at
12 tablets as a relevant benchmark, if in fact you have
13 established that the prices are excessive, for example
14 because of cost plus and because of the before and
15 after, it would be very odd if you could then refer
16 across to the tablet price to say that that means
17 everything is all right regardless of cost plus and
18 before and after, and I pray in aid Deutsche Telekom for
19 that. Because when you are looking at whether something
20 is a suitable comparator or not -- I will come on to it,
21 this is another point I will come on to but you are
22 aware of it -- you do not have to, the Authority or the
23 tribunal does not have to establish that the price for
24 tablets was excessive. It is simply a question in this
25 context of is it a relevant comparator?

1 THE CHAIRMAN: And whether it is excessive is one of the
2 factors you would be considering in whether it was
3 a good comparator or not.

4 MR HOSKINS: Yes. But you do not have to as a matter of law
5 establish that the tablet price was excessive in order
6 to say it is not good comparator.

7 THE CHAIRMAN: As a matter of law you have to decide whether
8 it is a good comparator.

9 MR HOSKINS: Yes.

10 THE CHAIRMAN: And that may be one element of that.

11 MR HOSKINS: Indeed.

12 THE CHAIRMAN: I am not sure you are right to say as
13 a matter of law you do not have to.

14 MR HOSKINS: I am not sure -- we may be at cross-purposes.

15 THE CHAIRMAN: Maybe we are.

16 MR HOSKINS: For our submission we say you should not look
17 at the tablets as a comparator for a number of reasons.
18 One of the reasons is that tablets themselves are
19 subject to continuity of supply, NTI, et cetera. The
20 point that is made against us in relation to that is you
21 cannot point to the potential problem in the tablet
22 price to knock down the comparator without showing that
23 the tablet price was excessive as a matter of law. That
24 is the point I am addressing. You do not have to do
25 that in order to decide --

1 THE CHAIRMAN: I think it was put slightly less strongly:
2 you ought to investigate whether there is anything in
3 the tablet price that does make it a bad comparator.

4 MR HOSKINS: That is what we say we have done. Absolutely.

5 THE CHAIRMAN: You say you have done that?

6 MR HOSKINS: Yes.

7 THE CHAIRMAN: Right.

8 MR HOSKINS: I will come on to that. That is a point I am
9 going to come on to. There are a number of points in
10 relation to that.

11 THE CHAIRMAN: Presumably all this material about what Flynn
12 or Pfizer thought the Department of Health did or did
13 not think goes to the merits of the fine.

14 MR HOSKINS: As well.

15 THE CHAIRMAN: Yes. You say they do not apply here at all.

16 MR HOSKINS: Exactly. I am saying as a matter of law it
17 does not apply.

18 THE CHAIRMAN: So not "as well". "Instead".

19 MR HOSKINS: Yes, instead.

20 I come on to the point we have just been discussing,
21 sir, which is --

22 THE CHAIRMAN: Can we put Deutsche Telekom away?

23 MR HOSKINS: We can. What are the reasons why the CMA
24 concluded, and you can and should conclude, that tablets
25 are not a relevant or good comparator? We have set out

1 a number of these factors in our closings,
2 paragraphs 274 to 283. The point at 274 is the point
3 I have just made to you, observing the conditions on the
4 tablets market indicates that it is unlikely that the
5 price of Teva tablets will be the competitive price you
6 are looking for, for paragraph 249 of United Brands.
7 And that is because tablets have an NTI, non-linear
8 pharmacokinetics, they are subject to continuity of
9 supply, and that means again that the preference is to
10 maintain stabilised patients on a particular brand.

11 PROFESSOR WATERSON: That leads, to me, to a puzzle which is
12 if that were literally true then we would not have
13 expected any entry into this market. Yet there has been
14 entry into this market.

15 MR HOSKINS: Are we talking tablets and capsules?

16 PROFESSOR WATERSON: Into tablets.

17 MR HOSKINS: Yes.

18 PROFESSOR WATERSON: So on what basis have firms entered the
19 tablet market if people who are previously on Teva are
20 supposed to be maintained on Teva?

21 MR HOSKINS: This will probably make at least one of you
22 smile. But if you look at Professor Walker's evidence
23 the use of Phenytoin, be it capsules or tablets, the use
24 of capsules or tablets is not limited to the stabilised
25 historic cohort although that is the main -- certainly

1 for Phenytoin capsules that is the main body of
2 patients.

3 So for example a company could take the view,
4 looking at the high price of tablets perhaps: we are
5 going to enter this market and we are going to build up
6 a cohort of new patients.

7 PROFESSOR WATERSON: That does not seem to me to be the
8 complete explanation because they would be playing with
9 10 per cent of the tablet market which is, as a whole,
10 smaller than the capsule market. It may be less than 10
11 per cent, it may be 5 per cent of the tablet market. So
12 for me it is still a puzzle.

13 MR HOSKINS: I understand the puzzle, I am not sure I can
14 help. But my legal submission is it is not contested,
15 it is common ground that tablets have an NTI, non-linear
16 pharmacokinetics, and are subject to continuity of
17 supply.

18 PROFESSOR WATERSON: My point is not going to be in relation
19 to that. But carry on.

20 MR LOMAS: Is part of the answer to that back to the
21 evidence of Professor Walker, that on his evidence
22 before the November 2013 guidance the guidance was,
23 shall we say, less rigid, less well understood, less
24 well publicised, less well followed and hence there was
25 more room for people to assume that they could compete

1 with tablets.

2 MR HOSKINS: It is possible. I am nervous because I am
3 entering into the realms of speculation. I understand
4 why we are hypothesising. It is not my role to --

5 THE CHAIRMAN: It comes back to the point you put to us,
6 which is the Authority did not have to investigate
7 tablets if it was otherwise satisfied that they were not
8 a good comparator and I think the questions we are
9 asking follows from that failure to investigate. Because
10 in the course of this hearing questions have arisen
11 about what was going on in relation to tablets which are
12 unanswered.

13 MR HOSKINS: Sir, there was not a failure to investigate.
14 There is a specific section in the decision that
15 addresses the question of tablets as a comparator.

16 THE CHAIRMAN: Yes, I am aware of that. But it does not
17 amount to an investigation.

18 MR HOSKINS: This is a sort of procedural issue. It does
19 tie in with the questions you were putting to me this
20 morning. If you are an authority and someone brings
21 a comparator, potential comparator to you, and you
22 conduct an investigation and you reach the conclusion on
23 the basis of that investigation that it is not going to
24 be a helpful comparator, you then as a reasonable
25 authority would stop.

1 What cannot be the case, in our submission, whether
2 it is a matter of substantive or procedural law, is that
3 if someone brings a potential comparator to you, you
4 must conduct a full investigation to the absolute limit
5 of your powers before you can say it is not a good
6 comparator. It must be acceptable for an authority to
7 conduct an investigation and at any stage of that
8 investigation to reach the conclusion that it is not
9 worth us going any further because there is not going to
10 be a good comparator.

11 THE CHAIRMAN: The problem we have with that argument is
12 that this is the identical molecule. It, is the same
13 substance. So medically, therapeutically, it is
14 an obvious place to start. What you then have to do is
15 to see whether the price looks to be a realistic price
16 for comparison purposes.

17 MR HOSKINS: A competitive price.

18 THE CHAIRMAN: Okay. A useful price to get to the answer
19 whether the capsule price is excessive or not or unfair
20 or not. But it is a reasonable line of inquiry, surely,
21 to look at what lies behind the price that is there in
22 the drug tariff price and in the supplier price of the
23 principal supplier of tablets. It is not unreasonable
24 to want to look at that. And I think the Authority did
25 look at that.

1 MR HOSKINS: It did, absolutely.

2 THE CHAIRMAN: The question is: how far did they look?

3 MR HOSKINS: That is right, absolutely.

4 THE CHAIRMAN: And what we are finding out in the course of
5 this hearing is that there are unanswered questions.

6 MR HOSKINS: Of course there will be. There inevitably will
7 be --

8 THE CHAIRMAN: Significant unanswered questions like how
9 many other suppliers were there? Was it really a market
10 with only one supplier? Is it a tablets market at all?

11 MR HOSKINS: Sir, the decision does not say there is one
12 supplier. The decision recognises there are a number of
13 suppliers of tablets. There is a finding in the
14 decision on that.

15 THE CHAIRMAN: Okay. And is each of those suppliers in its
16 own little dominant position by virtue of continuity of
17 supply --

18 MR HOSKINS: The point made in relation to that is tablets
19 have -- the NTI non-linear pharmacokinetics are subject
20 to continuity of supply. So there is not a formal
21 finding of dominance but there is the recognition that
22 any competition there is will be constrained by those
23 factors.

24 PROFESSOR WATERSON: There is also in the decision a table,
25 and you have drawn our attention to a table of your own

1 regarding the price of the tablets, and it appears to be
2 quite interesting because it says in the decision that
3 Teva's tablet price started decreasing in 2013. This is
4 3.491 of the decision.

5 THE CHAIRMAN: Yes, page 189.

6 MR HOSKINS: Yes.

7 PROFESSOR WATERSON: So an interesting question would be
8 what was the price of the tablets at the time that the
9 capsule was actually launched, the Flynn capsule?

10 MR HOSKINS: I am going to come to that actually because
11 there is a difference between the drug tariff price
12 which was observed and the actual selling prices of the
13 tablets. And given that abuse is an objective concept,
14 we say the proper comparator when you are looking at
15 Pfizer/Flynn's ASPs is obviously to look at Teva's ASPs,
16 not ASPs to drug tariff.

17 PROFESSOR WATERSON: Yes.

18 MR HOSKINS: This is paragraph 282 of our closing
19 submissions. What one finds is that if you do the
20 comparison on a consistent basis you see by 2013, so
21 that is looking at launch at September 2012 so that is
22 why we are taking 2013 here, Teva's ASPs for a 28 pack
23 of tablets had fallen to £[~~3~~] a pack. That is the ASPs.
24 Now, a comparison between that price and Pfizer and
25 Flynn's ASPs show that both Pfizer and Flynn charged

1 more than the Teva ASP and that is even though Pfizer is
2 further up the distribution chain.

3 So even if you say, well, we are concerned tablets
4 may be a comparator, let us assume they are
5 a comparator, what is this telling us? It is not
6 telling us that the Pfizer and Flynn prices were
7 acceptable.

8 PROFESSOR WATERSON: No, but it might be telling you that
9 [✂] a pack would be acceptable.

10 THE CHAIRMAN: A pack is 28 capsules.

11 MR HOSKINS: I understand, yes. The footnote deals with --
12 if you look at footnote 533, that deals with the
13 adjustment. The question then is the extent to which
14 the tablet price exceeds cost plus et cetera and before
15 and after.

16 Our submission is where you have the cost plus
17 analysis that we have done which shows the level of
18 excess we have done where you have the before and after
19 for the product, then on our analysis of the tablets
20 market, for the reasons I have described, that is not
21 sufficient to disturb the finding based on cost plus and
22 before and after.

23 MR LOMAS: I was very puzzled by this. You could look at
24 this the other way and say assuming that the appellants
25 are right and the tablet is a relevant comparator, you

1 have evidence here that the time capsules launched, they
2 were priced [~~8~~] per cent higher than the comparator that
3 they say represents economic value.

4 MR HOSKINS: Yes.

5 MR LOMAS: I do not think this argument is in the decision,
6 perhaps I have missed it if it is, but you would have
7 thought that was quite a strong point in relation to
8 whether the pricing of capsules was excessive or not.

9 MR HOSKINS: Sir, that is why we are praying it in aid.

10 MR LOMAS: You are putting it in your closing submission,
11 but we have been sitting here for four weeks and I do
12 not think this point has surfaced at this stage. It
13 seems to me quite a relevant issue.

14 PROFESSOR WATERSON: Yes. It may just be that one has
15 misunderstood the point.

16 MR HOSKINS: It is at page 439. Actually it appears in
17 the penalties section but it is at page 439. The
18 figures -- before you go to that, page 189 of course has
19 the Teva ASPs we have just been talking about. Then at
20 page 439, it's at (d) above that, that is Flynn. And
21 the equivalent is 433(d) for Pfizer on that page.

22 The reason we have brought this to the forefront in
23 the closings is because of the way some of the argument
24 in cross-examination has gone.

25 THE CHAIRMAN: Which page are we meant to be looking at?

1 MR HOSKINS: 433(d) is the point made in relation to Pfizer.

2 PROFESSOR WATERSON: Do you mean page 439?

3 MR HOSKINS: Page 433 for Pfizer.

4 THE CHAIRMAN: Let us have a look at that. That says that

5 Pfizer did not know what prices were actually paid and

6 that goes to negligence in relation to fines.

7 MR HOSKINS: What we have is we have page 189, which sets

8 out the ASPs of Teva, you then have the point that are

9 made in the penalties --

10 THE CHAIRMAN: 189 sets out the drug tariff prices.

11 PROFESSOR WATERSON: And it gives a snapshot.

12 MR HOSKINS: Yes, it says Teva's ASPs et cetera --

13 THE CHAIRMAN: By 2013. It does not say when it got to that

14 or what happened afterwards.

15 MR HOSKINS: By reference to a document.

16 PROFESSOR WATERSON: It is interesting as to how the Teva

17 price has fallen to that level, in my opinion.

18 MR HOSKINS: Your point is: is that because of competition

19 et cetera? I understand. But the reason why we are

20 deploying it is the one Mr Lomas identified which shows

21 that the difference in ASPs means you cannot rely on the

22 Teva tablet price to justify the Flynn/Pfizer price.

23 And then there is the separate question which is was

24 this put in this way in the decision? To which I have

25 said the answer is no. And the reason why we are

1 raising it this way now is because following the
2 development of the trial, we thought this was
3 an important point to bring to the tribunal's attention.

4 THE CHAIRMAN: I have some difficulty in following this.
5 Does it mean that if, as my colleague points out, if the
6 Teva price, and with it the drug tariff price, has
7 fallen because of competition, we do not know, we are
8 just speculating --

9 MR HOSKINS: We do not know.

10 THE CHAIRMAN: -- it then becomes quite an interesting
11 comparator.

12 PROFESSOR WATERSON: Yes.

13 THE CHAIRMAN: But you say, no, no, it is not because it is
14 too low and they took the wrong price and they priced
15 their products too high, but in principle it is still
16 a valid comparator, just that drew the wrong comparator.
17 We are in wholly uncharted territory here.

18 MR HOSKINS: If it is a comparator it does not help them is
19 my point.

20 THE CHAIRMAN: I am not sure about that. It raises
21 questions.

22 MR LOMAS: I admit to being slightly confused by this. We
23 are on the penultimate day of the hearing and the
24 underlying assumption throughout had been that Flynn
25 were pricing at starting off some 20 per cent below the

1 tablet price which raised a whole number of questions
2 about whether it was a valid comparator and so forth.

3 If you have data that suggests that the price for
4 tablets is in fact set in relatively competitive market
5 conditions -- do not know, an assumption -- but actually
6 Flynn is pricing [~~%~~] per cent higher than that, the whole
7 tenor of the analysis of the market is completely
8 different.

9 MR HOSKINS: I understand. We are praying this in aid for
10 that reason. And then the next question the chairman is
11 putting to me is: well, is this in the decision? The
12 answer is no. But we say we are entitled to put this
13 because it is clearly a relevant argument.

14 MS BACON: This is a wholly --

15 THE CHAIRMAN: It does represent quite a considerable change
16 in your case.

17 MS BACON: It is a wholly new point. There are points on
18 that which we would have wanted to make had that ever
19 been put to us. It is not in the decision. It is not
20 even in this bit of the decision. There is nothing in
21 the decision at all that draws this kind of comparison
22 and says that our prices were actually, as Mr Lomas
23 says, [~~%~~] per cent higher than the ASPs. There are lots
24 of answers we would want to give to that.

25 Where are we supposed to go? Am I supposed to go

1 away and respond to it overnight? That is wholly
2 unreasonable.

3 THE CHAIRMAN: Well, there is no expert evidence on it.

4 MS BACON: No.

5 THE CHAIRMAN: Mr Brealey, do you have anything to say on
6 this question? You are not normally backward in coming
7 forward.

8 MR BREALEY: I fully endorse what Ms Bacon has just said and
9 I fully endorse the questions from the tribunal.
10 Because far from being a point in the CMA's favour, it
11 is actually a point in our favour.

12 So if one does go back to paragraph 282 -- I will
13 not make submissions, but the first point is we cannot
14 have a change of case at this late stage, and maybe we
15 will bring up Imperial Tobacco for tomorrow. But
16 paragraph 22, just so Mr Hoskins knows, is actually
17 giving a slightly misleading -- not intentionally, but
18 it's a misleading picture because we have a figure on
19 the left-hand side, which I do not actually think is
20 confidential, we have the [X]. That should be compared
21 to, for example, the March figure. And if you take
22 the March figure, Pfizer's price is £[X] and Flynn's
23 price is I think £[X].

24 So if you take the Teva ASP, and I will deal with
25 this tomorrow, but by 2013 there were several

1 manufacturers in this market. And it is a perfectly
2 valid point, why were they entering if the barriers to
3 entry were so high? We would say it is because of
4 competition, they were switching. But on the price you
5 can compare the [X] Teva with [X] Pfizer. And this is
6 a competitive price. It is under Scheme M, Category M.

7 So it is a Scheme M, Category M price, as a result
8 of which several manufacturers are competing, and
9 therefore if Mr Hoskins does not like the drug tariff
10 price, which we would say is the price you would take
11 because that is the cost to the NHS, this is
12 a United Brands paragraph 249 classic and we are not far
13 off that price. In fact, Pfizer is below a competitive
14 price of [X]/[X] Therefore it was a thoroughly bad
15 point, with the greatest respect, and it helps us.

16 MR HOSKINS: Sir, there are two different points of view
17 being put. Ms Bacon says must not look at it.

18 Mr Brealey says yes please, I can deal with it, and I
19 want you to look at it.

20 THE CHAIRMAN: I think it might help if we just reminded
21 ourselves that all this came up in the context of
22 whether the tablet is a good comparator. So let us try
23 and stick to that, shall we? I think what is being put
24 to you, not through us but through the appellants, is
25 that your paragraph 282 may actually make tablets

1 a better comparator. You are putting that to us as
2 something in your favour. I think I am putting to you
3 that it might not be quite so much in your favour as you
4 think.

5 MR HOSKINS: I understand.

6 THE CHAIRMAN: Do you want ten minutes to think about this
7 or are you happy to go on?

8 MR HOSKINS: I am sure the CMA would love to have a chat to
9 me about it. I am happy to continue, but it makes sense
10 if those behind me want to talk to me.

11 THE CHAIRMAN: It is being put to you that you have changed
12 your case.

13 MR HOSKINS: I am grateful.

14 THE CHAIRMAN: We will give you ten minutes.

15 (2.34 pm)

16 (A short break)

17 (2.44 pm)

18 THE CHAIRMAN: Where are we?

19 MR HOSKINS: Can we go to the decision at page 176, please.

20 This is the section of the decision that assesses the
21 relevance of tablets as comparators. In relation to
22 the question of substitutability, if you go to page 178,
23 you will see that as part of Section 26 exercise it was
24 not limited to asking questions about dispensing
25 practices for capsules, it also asked questions about

1 dispensing practices for tablets and you will see the
2 summaries that are set out there.

3 So that is one of the prime reasons the decision
4 relies upon for saying tablets are not a good comparator
5 because tablets were themselves subject to these
6 limitations in terms of switching. That is point one.

7 I am not going to summarise all the points in
8 the decision, I am just going to highlight some.

9 The second point is that the decision then also
10 looks at the changes in the drug tariff price for Teva
11 tablets from April 2005 up until effectively the time of
12 the decision. What the decision states is that between
13 April 2005 and December 2007 there were a series of
14 significant increases in the drug tariff price of
15 tablets, and the result of those increases was the price
16 had increased by 6,584 per cent.

17 The drug tariff price for tablets was reduced in
18 October 2008 following Teva's discussions with the DH.
19 But we know that even at that stage, as the decision
20 says, the drug tariff was still some 1,665 per cent
21 higher than it had been prior to April 2005. That is
22 the decision, paragraphs 4.174 and 5.508.

23 Those are two of the reasons, two important reasons,
24 why the decision finds that tablets are not a good
25 comparator. Because remember you are looking for the

1 price in a competitive market, not the price in a market
2 that may have some competition. And because of the NTI,
3 continuity of supply et cetera, the CMA formed the view
4 that the tablet market was not going to be a fruitful
5 source of the competitive price.

6 You then have the point that created the heat and
7 light and why you gave me the chance to rise which is
8 paragraphs 282 and 283. You put it to me: we are
9 dealing with the question of the relevance of
10 comparators. Pfizer and Flynn's evidence is that
11 subjectively they referred to the drug tariff price of
12 tablets when setting their prices, and their case has
13 been that you should have regard to the drug tariff
14 price of tablets as a comparator in this case.

15 The point we would make in relation to
16 paragraphs 282 and 283, which is certainly not a new
17 point, is that it is not a good point to say the Teva drug
18 tariff price is a good comparator. Why is that the
19 case? Let us go to Mr Beighton's evidence. That is T5,
20 page 15. Day 5.

21 If I ask you to read lines 1 to 13, you see
22 Mr Beighton there is talking about the difference
23 between actual selling prices and the drug tariff price,
24 and he puts an order of magnitude on it at the relevant
25 time of about two or three times higher.

1 THE CHAIRMAN: "In those days":
2 "... two or three times higher than the prices that
3 were being provided by the generics companies in those
4 days."
5 MR HOSKINS: Yes.
6 PROFESSOR WATERSON: When are "those days"?
7 MR HOSKINS: I think this relates to 2007.
8 MR LOMAS: Does this go to your point that the comparator is
9 ASPs, not drug tariff?
10 MR HOSKINS: It goes to the point that it has always been
11 the case, and we see it in Scheme M itself, and it has
12 been part of the basis of the hearing, that there is
13 a substantial difference between the drug tariff price
14 and the ASPs. So if Pfizer and Flynn are coming to you
15 and saying the drug tariff price of tablet is a good
16 comparator, we say it is not a good comparator because
17 ASPs are clearly lower than the drug tariff price. The
18 comparison, in order to get at what a competitive price
19 for the product must be, must itself be with
20 a competitive price, and as a starting point that has to
21 be at best the ASPs of tablets, not the drug tariff
22 price.
23 So the way I put it is: Pfizer and Flynn's case is
24 the drug tariff price of tablets is a good comparator
25 and we say the answer is it is not.

1 PROFESSOR WATERSON: But do you say that the ASPs of the
2 tablet is a bad comparator?

3 MR HOSKINS: That is where I thought I was not being allowed
4 to go by the chair but I will happily respond to
5 Mr Brealey's point if I am allowed to. But I do not
6 want to trespass.

7 THE CHAIRMAN: Can we just deal, before we move on, to this
8 exchange between me and Mr Beighton that you referred to
9 in paragraph 274.

10 MR HOSKINS: Of our closings?

11 THE CHAIRMAN: Presumably it's from the same
12 cross-examination. Why the price has gone up by this
13 6,000 per cent and the relation between the drug tariff
14 price increase and the supply price increase was nudged
15 up.

16 MR HOSKINS: Yes.

17 THE CHAIRMAN: I took this to be a comment on the situation
18 in 2007.

19 MR HOSKINS: Yes, that is right.

20 THE CHAIRMAN: That is right.

21 MR HOSKINS: Yes, absolutely.

22 THE CHAIRMAN: So the statement Mr Beighton made that there
23 was only one company making the product, that clearly
24 was not the case later on, was it?

25 MR HOSKINS: That is right. This seems to be a difference

1 in time. So 2007 one company. Later on other
2 companies.

3 THE CHAIRMAN: Okay. Now what is it you want to address
4 that you say I stopped you addressing?

5 MR HOSKINS: I did not want to -- the question was put to me
6 whether -- the submission I have just made is the drug
7 tariff price of tablets is not a good comparator in this
8 case.

9 THE CHAIRMAN: And that is what you say you are saying in
10 282?

11 MR HOSKINS: I can rely on that and it is not a new case.
12 The question put to me was: if you look at the ASPs, do
13 you say that is a good comparator or not?

14 THE CHAIRMAN: I think that is territory we are not in, on
15 your --

16 MR HOSKINS: That is why I asked whether you wanted me to
17 answer the question or not. My answer would be: if you
18 look at it, it would help us. But I am not going to ...

19 THE CHAIRMAN: I am not sure that I am the person who is
20 holding this up actually. I think this is the way your
21 case has developed and that question arises from your
22 case.

23 MR HOSKINS: Sir, if you're saying to me: are you saying you
24 want to run a case that you must look at the ASPs and it
25 will help you? I do not have to go there. I can simply

1 say the comparator that has been offered by Pfizer and
2 Flynn is drug tariff price of tablets --

3 THE CHAIRMAN: Sorry, it is entirely for you to decide what
4 case you want to run.

5 MR HOSKINS: I understand.

6 THE CHAIRMAN: If you want to change your case from what you
7 have run up to now, then I think you need at least our
8 knowledge if not our approval.

9 MR HOSKINS: My case is this in relation those paragraphs:
10 because of the disparity between the drug tariff price and
11 ASPs, then Pfizer and Flynn's proposed comparator of the
12 tablet, the drug tariff price is not a good comparator.

13 MS BACON: I would like to know where Mr Hoskins says that
14 is in the decision because I still have not found it.

15 MR O'DONOGHUE: Sir, there is a more fundamental point which
16 is one thing that has not been talked about in this
17 context is the clawback mechanism. Because there is
18 a clawback mechanism whereby the drug tariff and the
19 effective price paid by the pharmacies are aligned, and
20 there is a very, very complicated series of mechanisms
21 to do with clawback, which we dealt with in detail on
22 the --

23 THE CHAIRMAN: We know about that.

24 MR O'DONOGHUE: We are to take all this on trust, on the
25 hoof, at the 59th minute of the eleventh hour, it is

1 simply unacceptable.

2 MR HOSKINS: I think Mr O'Donoghue is tilting at windmills.
3 The point I have just made is we are saying that they
4 cannot rely on the drug tariff price, and the fact that
5 the ASPs are below the drug tariff price has always been
6 in the case. It is referred to, for example, at
7 paragraph 5.513 of the decision. That is not a new
8 point.

9 THE CHAIRMAN: I think what is being put to you is that the
10 Authority did not regard tablets as a good comparator
11 because the tablet price, whether drug tariff or ASP,
12 was not set in such competitive conditions. And I think
13 what is being put to you now is the point you have made
14 about the disparity between the ASP and the drug tariff
15 price of tablets, and indeed the behaviour of both of
16 them, raises questions as to whether that reason for not
17 regarding tablets as a good comparator is correct. That
18 is really what you have to deal with.

19 MR HOSKINS: My submission is --

20 THE CHAIRMAN: You do not have to engage in a detailed
21 examination of the ASP, you have to explain why it is
22 still correct that tablets are not a good comparator.

23 MR HOSKINS: My submission is that the drug tariff price of
24 tablets is not a good comparator. The reason it is not
25 a good comparator are the reasons set out in

1 the decision, and they have been well travelled in this
2 proceeding, which is that there is a difference, a
3 material difference between the drug tariff price and
4 the ASPs. That is our submission.

5 THE CHAIRMAN: That is your point and you say that is in
6 the decision.

7 MR HOSKINS: Absolutely. It is in the decision, absolutely.

8 THE CHAIRMAN: I think you can deal with that in reply.

9 MS BACON: Could we have a paragraph number even?

10 MR HOSKINS: I gave you one, 5.513.

11 I took you this morning to cross-examination,
12 admittedly in the context of capsules, which was on the
13 basis of the difference between the drug tariff price
14 and the ASPs. I took you to Scheme M, and you have seen
15 Scheme M a number of times, which says that Scheme M --
16 that is what tablets are subject to. The price is set
17 under Scheme M to give an incentive to pharmacies to
18 dispense --

19 THE CHAIRMAN: Let us just be clear. You say your piece and
20 you can reply tomorrow, Ms Bacon. 5.512 and ...

21 MS BACON: I am told it is 5.513.

22 MR HOSKINS: 5.513 and 3.141 is where you see the disparity
23 in the decision.

24 THE CHAIRMAN: Okay. Right.

25 MR O'DONOGHUE: We would also like to know where in the

1 defence it is located.

2 MR HOSKINS: You have my point and the reply can be made.

3 This is not a new point. It is a response to

4 a comparator that has been put forward.

5 MR LOMAS: Mr Hoskins, I take your point, but can we just

6 look at the first sentence of 282 which is your written

7 closings. You are saying:

8 "If any comparison were to be drawn on a consistent

9 basis it would be a comparison of ASPs."

10 MR HOSKINS: Yes.

11 MR LOMAS: I understand that. You then go on to say, and

12 I just want to check that this is right and verified.

13 You are saying here that a comparison between that

14 price, which is essentially [X] per pack on

15 a comparative basis, and the price has changed by -- on

16 the launch of the product, so that is 2012,

17 September 2012, which remained stable for a year

18 thereafter, shows what is shown in that table. That is

19 the CMA's representation on this, is it?

20 MR HOSKINS: I will need to unpick the dates --

21 MR LOMAS: It would be helpful if you could do that.

22 MR HOSKINS: I will. I am not going to shoot from the hip.

23 You also have over the page at 283, because that is

24 obviously looking at just a particular point in time

25 which is around the time of --

1 MR LOMAS: Yes, then you do the averages.

2 MR HOSKINS: Yes.

3 MR LOMAS: Yes, I understand that. The second point was

4 I think from what you were saying earlier in relation to

5 limb two and our debate about the alternatives, it seems

6 the CMA's position is that something is either

7 a comparator or not. It is a sort of binary test.

8 MR HOSKINS: No --

9 MR LOMAS: You are not saying that?

10 MR HOSKINS: There is a question of weight. The decision

11 has not given weight to certain comparators that were

12 put forward. Some of those comparators are now on the

13 table again, some are new comparators. But it is

14 obviously not the case that it is all or nothing, it is

15 a question of weight.

16 MR LOMAS: Because where I was going with this is that in

17 282, albeit on a hypothetical basis, you say that if

18 a comparison were to be drawn it would be between ASPs.

19 Does that get over the threshold that you accepted

20 before lunch that if there was a prima facie case in

21 relation to comparators, the CMA was not entitled to go

22 directly to unfair of itself, the first alternative?

23 MR HOSKINS: Sorry, can you just ... it is my fault for not

24 following.

25 MR LOMAS: Let me put it again as clearly as I can. In

1 paragraph 282 you are accepting that at least
2 theoretically, whether it is in the decision or not,
3 a comparison between ASPs, between tablets and capsules,
4 is of interest, and my question --

5 MR HOSKINS: Our primary position is tablets are not a good
6 comparator. If they are a good comparator you have to
7 look at ASPs.

8 MR LOMAS: Right. And my question was that this morning
9 I think we established that in relation to the two
10 alternatives in limb two, if there was a prima facie
11 case of a relevant comparator, the CMA was not entitled
12 simply to ignore it and go on unfair in itself. My
13 question is: is the material you put forward in 282
14 sufficient to get over that test of a prima facie
15 comparator?

16 MR HOSKINS: I would say not for all the reasons I have
17 given prior to that: continuity of supply, et cetera.
18 So that is my answer, which is not a good comparator
19 because of these reasons. But if you were to go to
20 tablets as a comparator it would have to be ASPs/ASPs,
21 not ASPs/drug tariff --

22 MR LOMAS: I understand, thank you.

23 MR HOSKINS: I think that is all I have to say on tablets.
24 The next issue I was going to was Pfizer's other AEDs.
25 If I can pick this up in our closings at paragraph 284.

1 You see this throughout the evidence, and I will come
2 back to it some more, but given I am dealing with Pfizer
3 I am just looking at what Mr Ridyard said.

4 He stated -- this is paragraph 284 and footnote 540,
5 it's a reference to second Ridyard, paragraph 36 --
6 that:

7 "A wide variety of commercial, regulatory and
8 historical factors contribute to the prices that are
9 charged for AEDs within the complexities of the UK
10 healthcare system."

11 There is a well trodden path to first Williams,
12 paragraph 32, if we can go to that. D/11. Page 8,
13 behind tab 11. You see the heading "Rates of Return"
14 above paragraph 32? Then what he says is:

15 "There is an assumption in the SO that returns on
16 generic drugs should necessarily be lower than branded
17 drugs ..."

18 But what he then does is he indicates a number of
19 different factors that can affect the rates of return of
20 generics and these include number of suppliers, volumes,
21 accessibility of manufacturing capabilities, numbers of
22 years off-patent, difficulty of manufacture, limited
23 sources of API, niche markets, declining market and
24 unusual characteristics in prescribing regimen.

25 I put these paragraphs to Mr Ridyard in

1 cross-examination and he agreed with the proposition
2 that each of the facts set out in these paragraphs could
3 affect the reasonable rate of return. The reference for
4 that is cross-examination Ridyard, Day 5, page 208, line
5 4, to page 210, line 6.

6 So when you are looking for a drug to compare to
7 Phenytoin you have this very serious problem at the
8 start that the rates of return, the prices, are affected
9 by this large number of factors which will -- not all
10 the drugs will even have the same factors in common.
11 There can be different factors that apply. There is
12 a whole matrix involved before one can decide whether it
13 is a good comparator.

14 And it is clear, and I think Mr Ridyard accepted,
15 that these sorts of factors are not taken into account,
16 most of these factors in his analysis. When he offers
17 up the five AEDs he takes account of certain aspects but
18 he does not do, not surprisingly as it would be very
19 difficult, this whole gamut of comparison.

20 Similarly, beyond these sort of market
21 characteristics, characteristics of drugs et cetera, it
22 is also important to know what the costs are for each
23 product. You cannot just do a bare comparison of prices
24 in order to come up with a reasonable ROS or indeed to
25 know whether a price you are comparing to is competitive

1 or not. You have to know what the costs are. And costs
2 were not taken into account by Mr Ridyard in relation to
3 his five AEDs.

4 A further point in relation to Mr Ridyard's five
5 AEDs is they are not actually all category 3 drugs.
6 Category 3 drugs are the ones not subject to
7 restrictions.

8 If you go to the MHRA guidance at H2, tab 32. This
9 is the MHRA November 2013 guidance. We see in the
10 middle of the page in bold category 1, category 2,
11 category 3. And in relation to Mr Ridyard's five AEDs,
12 you will see that Topiramate, Lamotrigine and
13 Oxcarbazepine are in category 2, and Levetiracetam and
14 Ethosuximide are in category 3. And you will note from
15 the definition there that category 2 products are
16 subject to some restrictions, they are not unrestricted:

17 "For these drugs, the need for a continued supply of
18 a particular manufacturer's product should be based on
19 clinical judgment in consultation with patient and/or
20 carer taking into account factors such as seizure,
21 frequency and treatment history."

22 So it is not the full category 1 but nor is it the
23 freedom in category 3.

24 Our basic submission in relation to this is that the
25 wide range of differentiating factors makes it

1 inherently difficult to identify an appropriate
2 comparator product to identify the competitive benchmark
3 to use the United Brands notion for Phenytoin.

4 If we go to Mr Ridyard's, I think it is his first
5 report, so bundle D. Second report. Tab 8. You will
6 see this is where, from paragraph 40 on, he sets out his
7 analysis for the five AEDs he says are the best
8 comparators.

9 In his reports Mr Ridyard focuses on a comparison
10 with the branded version of the five AEDs and there are
11 a number of reasons we say why this is not a good basis
12 for a comparison. We deal with this at paragraph 285 of
13 our closings. It is obvious and it was accepted by
14 Mr Ridyard, as you would expect, that there is a choice
15 for the originator product between price and volumes.
16 When the generics come in if you set a high price you
17 lose volume or you can price low and gain volume but it
18 is a pay-off between the two. But that was not
19 something he took into account in his analysis, that
20 pay-off between that price and volumes.

21 You remember we produced volume figures based on the
22 PCA data Mr Ridyard had relied on and Clifford Chance
23 have come back with their own analysis of that which is
24 N/20. I am quite happy to work on that basis. If we go
25 to N/20. Keep Mr Ridyard's second report. It should be

1 in N1. You will see on page 2 they have done their own
2 analysis, and depending on the way you cut the figures,
3 I am happy to go on theirs because it is still shows the
4 same picture.

5 If you look at Lamotrigine, what we see is that the
6 branded products all lost substantial market in
7 the entry of generics. So branded Lamictal and
8 Lamotrigine, you see the figures there. Branded Keppra,
9 et cetera. Ethosuximide disappears because the brand
10 was actually discontinued and that is why the figures
11 are zero.

12 So what we see is that at the prices set by the
13 branded products, they lost substantial volume. We say
14 that is clearly a different position from Phenytoin. So
15 if you look at table 4.5 at page 254 of the decision,
16 this is on the market as found in the decision, but you
17 will see the sorts of levels, they are confidential, but
18 you see the levels of market share retained by the
19 product if you can peer through the blue, you will see
20 they have an order of magnitude larger than the proposed
21 five AEDs referred to by Mr Ridyard.

22 As an alternative, if you were to find against me
23 that NRIM were in the same market, of course you could
24 take similar figures from the table I showed you this
25 morning at Flynn's notice of appeal, paragraph 123. Do

1 you remember the table we went to this morning for all
2 the strengths of the capsules, and you remember
3 hopefully roughly what the volumes are. But whichever
4 one you go to you see that Phenytoin maintained a high
5 price and a high market share. That means it is not
6 a good comparator.

7 Because we say decision 5.49, I have taken you to it
8 before, you might want to turn it up again, is the
9 definition of what a reasonable rate of return is, it is
10 what the CMA is working towards, so 5.49. Our
11 submission, if you are looking at reasonable rate of
12 return as ensuring a sufficient financial incentive to
13 produce a product, then of course you must take account
14 of prices and volumes. Indeed of course United Brands
15 tells us that you are looking for a competitive price
16 which itself means you must look at, we say, prices and
17 volumes because that is the essence of competition.

18 To put a very trite example, selling 2 million
19 products at £1 is better than selling one product at
20 a £1 million. That is a terrible example but you get
21 the point.

22 So what we have is in relation to Phenytoin you have
23 the massive price increase in September 2012, you have
24 it maintaining high prices, we went through all this
25 this morning in terms of there was the one drop but

1 still high prices. But whilst maintaining high prices
2 it also maintained high volumes.

3 That is why the five AEDs that Mr Ridyard has
4 identified are not good comparators because he looks at
5 the price and works out a margin for them. But the
6 examples he looks at, yes, have a high price, but the
7 volumes are shot down, and that is why they are not good
8 comparators to tell you what the competitive price is
9 for Phenytoin.

10 PROFESSOR WATERSON: There is of course an issue here that
11 because these are not in category 1, you would expect
12 the generics to gain a greater market share. That is
13 not an argument for not using them but it may be
14 an argument for using the generic --

15 MR HOSKINS: I am going to come to that now. I am just
16 about to do the generics. What actually happened was
17 whilst Mr Ridyard focused on the branded products as
18 comparators, Mr Brealey for Pfizer in his submissions
19 suggested that one should look at the generic versions
20 of Mr Ridyard's five products. He said they were
21 subject to competition and therefore they provided
22 I think he used the phrase "a weighty indicator" of the
23 economic value of AEDs to the NHS. So that is where
24 I am going to now because there has been a focus switch
25 away from branded on to the generics.

1 Just as a starting point, Mr Lomas made the point to
2 Mr Brealey that there is an issue with comparing
3 Pfizer's prices to Flynn with the drug tariff prices
4 paid to pharmacies because there is a difference. But
5 even if you ignore that issue in terms of these
6 comparators, what does Mr Ridyard's analysis show you in
7 relation to the generics? Let us go to his second
8 report, D/8, at page 17. He sets out a series of graphs
9 for each of the products and if you look at the one on
10 page 18 for Topiramate. I am in bundle D, tab 8 at
11 page 18.

12 PROFESSOR WATERSON: Sorry, we have ...

13 MR HOSKINS: There is an 8 and an 8A.

14 So you see on page 17 he is dealing with Topiramate
15 and then there is a graph and the purple line is
16 Topamax, the branded product. Then there is the
17 generic, Topiramate, which is the orange line. Then
18 Phenytoin is the broken blue line and that sets out both
19 the reimbursement price and Pfizer's ASPs for them.
20 I will note in passing the difference between the
21 reimbursement price and the ASPs.

22 So let us look at Topiramate. The branded product,
23 purple line, stays fairly constant. As Mr Ridyard tells
24 us in paragraph 40 of his statement:

25 "Following the loss of patent protection, a generic

1 entered the market in 2009 ..."

2 And that is the orange line. If you trace that line
3 over time you will see what happens. The reimbursement
4 price for the generic Topiramate collapses down and it
5 ends up at -- that figure is confidential, but you will
6 see where it ends up.

7 Then you have Pfizer's ASP for Phenytoin and the
8 reimbursement price for Phenytoin in the blue dotted
9 lines you see are significantly in excess of the generic
10 price for Topiramate.

11 But let us look at the next comparator, it is
12 particularly telling, Lamotrigine. Second Ridyard,
13 paragraph 43 says this is one of the ones that is under
14 Scheme M. It is the same. The orange line is the price
15 of the generic and you will see where it ends up. You
16 see the sorts of prices that have been charged for the
17 generic. Indeed they are lower than the prices that
18 Mr Brealey set out. Do you remember he gave you his
19 table, table D, and he set out the price for Phenytoin
20 at a 6 per cent ROS. I am not sure if that was
21 confidential or not, that figure. £31. And you look at
22 the price of Lamotrigine, and if Lamotrigine is telling
23 you what the competitive price is for Phenytoin, if it
24 is a good comparator you see that the CMA is spot on.

25 The next one, the third one, is Levetiracetam.

1 Mr Brealey's table of course was a snapshot. Again look
2 at the orange line, you see where it starts in 2012.
3 You were given the price at the top of the cliff. You
4 see where it goes to. Again it really only serves to
5 confirm if this is a good comparator that the 6 per cent
6 ROS in the decision for Phenytoin is in the ballpark, if
7 these are good comparators.

8 PROFESSOR WATERSON: The 6 per cent ROS is not on these
9 graphs, is it?

10 MR HOSKINS: No. Mr Brealey handed you a table, table D.
11 I am not sure where it went in the bundles to be honest.
12 I am told it is in N2.

13 MR LOMAS: While that is going on, Mr Hoskins, you are
14 taking us to branded and you are taking us to generics.

15 MR HOSKINS: Yes.

16 MR LOMAS: As comparators. To pick up on the debate we were
17 having I think on both Tuesday and Wednesday, how does
18 the CMA now characterise Phenytoin capsules? Are they
19 a niche generic? Are they a branded product that is
20 off-patent? If we are looking at branded and we are
21 looking at generics, we are comparing them with what by
22 way of class or type?

23 MR HOSKINS: I am not going to put a label on it because, as
24 Mr Ridyard said, there is a very particular set of facts
25 that applies to Phenytoin. In our submission it is just

1 not helpful to try and say this is a generic, this is
2 a branded, this is a branded generic. It is Phenytoin
3 and we are looking for a good comparator. You have been
4 suggested branded products as comparators, you have been
5 suggested generic product as comparators, but I am not
6 sure trying to put that label on Phenytoin helps.

7 MR LOMAS: Does that have the consequence that if Phenytoin
8 is for these purposes in economic terms something of
9 a hybrid between the two, there is a question as to
10 whether either is a good comparator.

11 MR HOSKINS: Yes, that is one of the points we make.
12 Because there are very particular factors that relate to
13 Phenytoin and one of them is of course the big price
14 increase. You made this point I think to Mr Brealey.
15 There is a big price increase which is not typical.
16 Sorry, I think you made it to Mr Ridyard. It is not
17 just typical. And that is the problem, one of the
18 problems, absolutely.

19 Just to finish the trawl through the generics,
20 Ethosuximide, the generic price cannot be a good
21 comparator for the reasons given in the last two
22 sentences of paragraph 50 of Mr Ridyard's second report.
23 You see in paragraph 49 he explains the point I made
24 earlier, that the branded supply of the solid dosage
25 form was discontinued in 2007. The main form of the

1 generic is the solid dosage. And then he explains the
2 price of the generic has increased substantially due to
3 shortages in supply. So that is not going to help us.

4 Then finally Oxcarbazepine. The drop here is less
5 dramatic, it does not take us near the 31 the way some
6 of the other ones have. It is still below Pfizer's ASP
7 and the reimbursement price.

8 But our primary position is there is a real problem
9 with just picking up products, even other AEDs. But if
10 you are going to look at the other AEDs then at least
11 two of them suggest the CMA is spot on.

12 PROFESSOR WATERSON: Where is this "spot on" coming from?

13 MR HOSKINS: I have not done my job very well.

14 I understand. I am glad you picked me up.

15 Mr Brealey's table apparently has not been added to the
16 bundle. I have it in loose form. I do not know ...

17 THE CHAIRMAN: I think you are putting to us that

18 Mr Ridyard's evidence proves your case.

19 MR HOSKINS: Absolutely.

20 THE CHAIRMAN: I think we need to be clear about that.

21 MR HOSKINS: You need to be given, if you do not have it
22 somewhere, the table that Mr Brealey handed up which was
23 how Phenytoin compares with other AEDs. On the back of
24 that, the last page, there was D, a table showing
25 a price comparison of other important AEDs.

1 THE CHAIRMAN: I think we are now with you.

2 MR HOSKINS: Thank you. So you will see that the third row
3 is Pfizer Phenytoin capsule at ROS 6 per cent. So that
4 is where the figure of £31 comes from. And then
5 Mr Ridyard sets out a number of comparators with the
6 prices of the five generic products. And I think,
7 Professor Waterson, it was you who asked him: why did
8 you pick this date? And he said: because that was when
9 the product was launched.

10 The reason I am taking you to Mr Ridyard's graphs is
11 to show you the generic price did not stay static at
12 that date. The ones I say support our case, if you are
13 going to go to this as a comparator, but you have our
14 point, not good comparators, Lamotrigine, page 19,
15 because you will see what competition does to the price
16 of Lamotrigine, that is the orange line.

17 MR LOMAS: They stabilise at about £31 for six months, yes.

18 MR HOSKINS: Equally over the page at 20, Levetiracetam, you
19 will see where the price goes very rapidly.

20 So for praying in aid generics as good comparators,
21 and of course this will also show you because the reason
22 Mr Brealey took you to these was -- he said the reason
23 for going to generics was as comparators for what the
24 economic value was of Phenytoin. So again if these are
25 good comparators and take you to the economic value of

1 Phenytoin, you have my point.

2 Sir, does that clarify?

3 PROFESSOR WATERSON: Yes.

4 MR HOSKINS: I am sorry if I am going too fast but you will
5 understand why.

6 THE CHAIRMAN: I think we understand what you are saying.

7 MR HOSKINS: Thank you, that is all I can ask for.

8 If I can deal with Flynn. Again in relation to
9 Flynn we rely on two basic indicators of excessiveness.
10 The first is cost plus and the second is before and
11 after. In relation to cost plus, in terms of
12 identifying the reasonable rate of return I took you to
13 decision 5.49 which sets out the definition of
14 the reasonable rate of return.

15 Just to remind you:

16 "The purpose of a reasonable rate of return is to
17 acknowledge that an undertaking will require a financial
18 incentive to engage in activity of supplying a good or
19 service as a return of capital invested and/or as a
20 reward for taking on any risk associated with these
21 activities."

22 So that is what we are looking for in a reasonable
23 rate of return. And the decision applies a rate of
24 return to Flynn of 6 per cent but the decision says that
25 that is a generous allocation. The choice of 6 per cent

1 is justified by a number of indicators. The first one
2 is absolute margins.

3 If I can ask you to go to our closings,
4 paragraph 178. I hope you will remember this passage of
5 cross-examination of Mr Walters where I put to him what
6 Flynn would have earned on Phenytoin if the ROS had been
7 6 per cent, 5 per cent, 4 per cent, and then compared it
8 where it would have fitted in his portfolio.

9 Flynn in their oral closing submissions suggested
10 absolute margins were irrelevant. In our submission
11 they are clearly relevant to establishing a reasonable
12 rate of return for the reason I have already given.
13 Because if you are looking at what a reasonable
14 financial incentive is in order to encourage a product
15 still to be made, you cannot just look at price, you
16 have to look at volumes as well.

17 The reasonable rate of return must take account of
18 both, otherwise it is meaningless. Because if you say
19 the price is 1 million, if you only sell one that tells
20 you nothing. So you have to look at both. And that is
21 why this absolute margin analysis is very relevant
22 because it shows that 6 per cent is a very reasonable,
23 indeed generous, rate of return for Flynn.

24 The second point we rely on for the rate of return
25 for Flynn being set at 6 per cent is the nature of the

1 activities it carried out when compared to Pfizer. This
2 is paragraphs 185 to 192 of our closings submissions.
3 Because if you find you agree with us that 6 is
4 an appropriate rate for Pfizer, then applying 6 to Flynn
5 is clearly generous given the activities, the relative
6 activities that each carry out in bringing Phenytoin to
7 the market. So that is the limited activities point.

8 The PPRS, the famous PPRS, the tail of the dog, who
9 knows. We deal with this at paragraphs 193 to 199.

10 I am not sure anything is to be gained by going through
11 it again. I do point out that in our defence we had the
12 annex which dealt with the PPRS in some detail in terms
13 of the transfer profit prices et cetera, and when those
14 points were put to Mr Williams he largely agreed with
15 them, save when it came to the last point which is to
16 determine whether you could, through the out-turn costs,
17 come up with a reasonable figure and he said no, no, no
18 because of research and development.

19 But if you look at paragraph 198 of our closing
20 submission, the points at A to C were accepted by
21 Mr Williams and those are the points that were made in
22 our annex. So I do not intend to deal -- it is
23 a technical issue, we have dealt with it in writing and
24 I do not think I need to go into it any further.

25 That is the rate of return of 6 per cent, that is

1 how we get there, that is why we say it is appropriate.
2 There is then the question of the allocation of common
3 costs because that is an essential part of cost plus.
4 Again I just want to highlight a number of points, I am
5 not going to repeat them all.

6 First of all if you can go to our closings at
7 paragraph 220. There is a confidential thing here so
8 I will try and behave myself for once. You will see
9 what the effect of a volume-based approach is, it
10 actually allocates 20 per cent of Flynn's common costs
11 to the product even although it was only one of X
12 products in the portfolio.

13 It might seem a sort of very high level point, but
14 stand back, does that look an unreasonable basis? Our
15 submission is clearly not. In fact it suggests it is
16 a reasonable basis.

17 What Flynn have of course is a revenue-based
18 approach. Our closings, 224. It is actually common
19 ground that a revenue-based approach carries with it
20 a risk of the circularity bias. There is no dispute
21 between Mr Harman and Mr Williams on that. So as we say
22 if you go to 250 of our closings, what Mr Williams has
23 done is a number of calculations to try and deal with
24 that circularity problem in using revenue.

25 The two sensitivity analyses which do not have the

1 circularity problem of course suffer from another major
2 flaw. That is because they employ a common costs pool,
3 half of which are not actually common costs. We have
4 set this out in the closings but you will hopefully
5 remember that point.

6 So those sensitivity analyses do not work for that
7 reason.

8 The final model he uses is a genuine common costs pool
9 but he then uses a ROS of 21 per cent. That 21 per cent
10 is the average of the non-manufacturing generic
11 companies' ROSs that Mr Williams sets out in annex 3 of
12 his second report. Let me just show you that so you
13 have it in mind. D/12, page 22, annex 3. If you go to
14 page 23, the second subheading from the bottom,
15 "Aggregate non-manufacturers", you see the ROS figure
16 and the 21 per cent figure.

17 The way in which it is used, the models in which it
18 is used, if you turn to the third Williams, so tab 13 at
19 page 21, there is a table there. You see note 2 at the
20 bottom of that table:

21 "Reasonable return has been based on the 21 per cent
22 ROS identified as the average of non-manufacturing
23 generic companies set out at annex 3 of Williams 2."

24 So that is where the 21 per cent comes from. I will
25 explain later why that is not an appropriate comparator

1 to adopt for reasonable ROS. I am going to come back to
2 the Flynn comparators.

3 But that is why we say none of the proposals put
4 forward by Mr Williams are reasonable, should not be
5 accepted. Two of them are not true common costs, third one
6 ROS of 21 per cent, and I will make a submission why
7 that is not an appropriate ROS.

8 So we say our approach to cost allocation, our
9 volume one, was both reasonable and appropriate and it
10 was preferable to any of the options that Mr Williams
11 has put forward. That is the first basis of our
12 excessiveness analysis for Flynn.

13 The second one is the before and after analysis and
14 we have set that out at our closings at 209 to 212.

15 I have already been through --

16 THE CHAIRMAN: While we are on Williams, are you going to
17 deal with 252, to which I think Ms Bacon took exception?

18 MR HOSKINS: We have dealt with it in writing prior to that.

19 I was not going to say anything else because what you
20 have, what we have said in relation to Mr Davies'
21 evidence is what he says in relation to Flynn is that
22 activities they carry out are typical of generic
23 companies. But of course he was not aware, for example,
24 of the indemnity in the exclusive supply contract
25 between Flynn and Pfizer.

1 What Mr Davies does not deny, and I put this to him
2 in cross-examination, was that the activities carried
3 out by Pfizer bringing the product to the market are
4 greater than those of Flynn, and that is actually the
5 point we rely on for establishing the 6 per cent.

6 THE CHAIRMAN: I think the point I was alluding to was that
7 all Mr Williams' work in your submission is in vain
8 because even if any of his approaches are accepted,
9 Flynn's prices would still be excessive.

10 MR HOSKINS: I see that point.

11 THE CHAIRMAN: Yes.

12 MR HOSKINS: I see that point.

13 THE CHAIRMAN: I think Ms Bacon got rather worried about
14 that. Is that something --

15 MR HOSKINS: It is the same point we have had a number of
16 times. You have heard all the evidence. You are
17 perfectly equipped to decide whether limb one is
18 satisfied or not, and the fact that you do not decide it
19 is for exactly the reasons why the CMA found it does not
20 matter. We are into the JJB territory --

21 THE CHAIRMAN: I am being very pedantic, I should not be
22 pedantic. Are you saying to us that even if we accepted
23 one of Mr Williams' approaches, and I think that would
24 go to the whole reasonable return argument, not just
25 costs allocations, then the actual price is still

1 excessive?

2 MR HOSKINS: Yes.

3 MR LOMAS: So we can accept one but not more than one.

4 MR HOSKINS: You should not accept any.

5 MR LOMAS: No, I know. But one would not be sufficient, you

6 would say?

7 THE CHAIRMAN: None is sufficient.

8 MR HOSKINS: None is sufficient.

9 THE CHAIRMAN: All of them would be insufficient is what you

10 are saying.

11 MR HOSKINS: They are all excessive in the context of the

12 case.

13 THE CHAIRMAN: Right. Ms Bacon I think said that was the

14 first time she had heard that.

15 MR HOSKINS: It is the JJB point. We have been here for

16 four weeks. You are perfectly capable to decide it.

17 You should decide it.

18 This is not a sort of dead letter, otherwise I would

19 not need to be here. You would all sit down with the

20 decision and Mr Brealey and Ms Bacon with pick holes in

21 it and you would decide. But it is a living exercise,

22 this trial, and the question for you at the end of the

23 day is --

24 THE CHAIRMAN: Must try and keep it alive.

25 MR HOSKINS: The question for you at the end of the day is:

1 are you in a position to decide an issue? And, if you
2 were to decide it, was there any unfairness to Pfizer or
3 Flynn because they have not been able to deal with the
4 issue properly? But if both of those boxes are ticked
5 then you can and should decide issues.

6 THE CHAIRMAN: I have taken ten minutes of your time. Are
7 you going to carry on until 4.30 pm or do you want to
8 break again?

9 MR HOSKINS: I am not a huge distance away. If there is any
10 time left, Mr Bailey wants a moment in the sun.

11 You have our cost plus for Flynn and you have our
12 before and after for Flynn. We say that establishes
13 excessiveness. Then the next question is: are there any
14 relevant comparators that should be taken into account
15 that would overturn that conclusion?

16 Flynn has proposed a number of comparators.
17 Basically they are based on looking either at other
18 generic companies, which are Mr Williams and Mr Davies,
19 or at other products in Flynn's portfolio, which is CRA,
20 Mr De Coninck.

21 Our main submission is really a very simple one and
22 it is one I have already effectively made in relation to
23 Mr Ridyard. We are seeking to identify an appropriate
24 comparator to tell us the competitive price for
25 Phenytoin, a very particular product with very

1 particular characteristics, and our submission is that
2 one cannot credibly expect to find an appropriate rate
3 of return by looking at other generic companies
4 generally or at different types of product, albeit they
5 happen to be in Flynn's portfolio.

6 Just to show you some of the evidence again about
7 why there are differences and problems with this
8 exercise, if you go to our closings at 259(b) you see
9 the evidence we refer to there. First of all, this is
10 first Williams, paragraph 65. You see from footnote 478
11 Mr Williams said:

12 "There is seldom a uniform gross margin in
13 a company's portfolio."

14 Mr Williams agreed that there may be:

15 "... a fairly wide spread of gross margins within
16 a company's portfolio of products."

17 And you see the reference at footnote 479.

18 So that is obviously particularly relevant to the
19 CRA approach of can you look at other products in
20 Flynn's portfolio? Mr Williams' evidence is there will
21 be a wide spread in relation to individual products
22 within a portfolio.

23 I then go back, you probably do not need to turn it
24 up -- actually it probably is worth going back to it.
25 So first Williams, paragraph 32. D/11. The paragraph

1 I have just shown you, 32(a) and (b). I have already
2 made the point to you that this identifies a wide range
3 of considerations that could affect the rate of return
4 earned by generic drugs. This is the matrix point.

5 None of the proposed comparators -- Williams,
6 Davies, De Coninck -- take account of these sorts of
7 issues. Ms Bacon sought to rely on the fact that
8 Phenytoin was a so-called niche drug and said, well,
9 actually, looking at other companies or other products
10 which are not niches, therefore actually we are doing
11 the CMA a favour there, that is in their favour.

12 But that is not correct. If you look at
13 paragraph 32(b) of Williams it is quite clear that,
14 whatever "niche drugs" means, niche drugs have
15 themselves different attributes, including difficulty of
16 manufacture, limited sources of API, et cetera. So
17 niche products themselves have different attributes.

18 When pressed, Ms Bacon suggests that Phenytoin was
19 a niche drug for two reasons. She said it falls into
20 the limited market point and the declining market point.
21 But if you look at actually what Mr Williams says about
22 the limited market point, niche markets, he gives
23 an example of where a product may attract high margins:

24 "Niche markets, where the cost of development of the
25 generic presentation have only a limited market over

1 which they can be recovered."

2 But of course that is not Phenytoin because Flynn
3 had no development costs to recover in relation to
4 Phenytoin. Equally, whilst Phenytoin had a declining
5 market, we know it was a largely captive market for the
6 reasons that are well travelled.

7 In any event, there is another real problem with
8 seeking to justify a high ROS for Phenytoin by reference
9 to niche drugs and that comes out in Mr Davies'
10 evidence. If you go to Mr Davies' reports, this is at
11 tab 5 of this bundle D.

12 PROFESSOR WATERSON: Just before we do that, it reads to me
13 as if Mr Williams there was talking about the cost of
14 facing an entrant who might seek to come into this
15 market --

16 MR HOSKINS: Sorry, which particular aspect --

17 PROFESSOR WATERSON: Paragraph 32(b):

18 "Niche markets, where the cost of development of the
19 generic presentation have only a limited market over
20 which they can be recovered."

21 To my mind that reads as if he is thinking about
22 another company coming into the market and thinking
23 about whether the investment in getting their product
24 accepted would be worthwhile. So a company may decide
25 against that if the market is small, and therefore the

1 return on the existing company may be higher, but --
2 MR HOSKINS: Sir, I would suggest that that is not what he
3 meant, although I am speculating now. But you remember
4 Mr Beighton's evidence, do you remember the slides he
5 presented, and he actually described a niche product as
6 one that faced limited competition.

7 So in my submission what is being referred to here,
8 and I will take you because there is the same sense --
9 PROFESSOR WATERSON: Same point.

10 MR HOSKINS: -- in Mr Davies, is that what a niche product
11 is, it might have a limited market because there is
12 a limited pool of patients who will require the drug.
13 But the reason it is a niche market -- one of the
14 reasons is because it is actually not subject to
15 material competition.

16 PROFESSOR WATERSON: I think we are making the same point
17 actually.

18 MR HOSKINS: I am sorry. That is the point I wanted to go
19 on to in relation to Mr Davies. Again I keep thinking
20 United Brands paragraphs 249: are these good
21 comparators? No, because they do not face competition.

22 So Mr Davies at tab 5, paragraph 14:

23 "To avoid this intense price competition arising
24 from multiple suppliers, generic companies seek to
25 obtain competitive advantages by ..."

1 And you see (c):

2 "Launching niche generics which are typically
3 products with some initial barriers to entry for
4 competitors. These barriers may be a lack of API
5 suppliers, specialised manufacturing processes and/or
6 patent or regulatory hurdles. Without multiple
7 competitors driving down prices, the niche generic
8 product supplier has a higher than average gross margin
9 until the arrival of additional competitors who consider
10 that the market value in the UK and/or other EU
11 countries makes it worth developing a bioequivalent
12 product. As such, whilst in the short-term a niche
13 generic may not have any or many competitors, in the
14 medium term it is likely to face greater competition
15 based on price."

16 I asked him about this particular passage in
17 cross-examination. If you can go to the transcript at
18 Day 6, page 134. You see at line 17 I read out as I
19 just have done -- I am sorry, I am going too fast. You
20 see at page 134, line 17, I read out paragraph 14(c).

21 If I can ask you to read what follows, so page 135,
22 line 4 to page 136, line 3. (Pause)

23 So we see that for Mr Davies, the notion of a niche
24 generic is one that does not face competition in any
25 meaningful sense. That is why 249, United Brands, not

1 good comparators.

2 And he refers and I took him to the BGMA document.
3 Again you have seen it but I would like to take you to
4 that again because it is very important, it is the
5 generic industry body. What do they say about these
6 sorts of drugs? H2, tab 42.

7 MR LOMAS: Before we do that, Mr Hoskins, one of the things
8 I am stumbling over in relation to this, and it may just
9 be common ground between us, I do not think Phenytoin
10 meets any one of the categories that are being set forth
11 in paragraph 14(c) for itself being a niche generic. It
12 did not face lack of API supplies, it did not have
13 specialist manufacturing processes, it did not have
14 patent or regulatory hurdles.

15 MR HOSKINS: It did not have those ones. What it did have
16 from Mr Williams' evidence is declining market.

17 MR LOMAS: A slowly declining market, but as you said, one
18 with a very stabilised client base --

19 MR HOSKINS: Absolutely.

20 MR LOMAS: -- not one likely to collapse cataclysmically.

21 MR HOSKINS: I am only hesitating because you cannot lift a
22 definition of "niche" off the shelf --

23 MR LOMAS: It is a bit sui generis.

24 MR HOSKINS: Exactly. What is more important is are you
25 looking at products that are going to give you the

1 competitive price?

2 MR LOMAS: Yes.

3 THE CHAIRMAN: And are they products which are genuine
4 comparators? See the case law which requires that. And
5 our answer is you cannot find one because of the matrix.

6 MR LOMAS: Yes.

7 MR HOSKINS: But the BGMA document, it is H2, tab 42. You
8 remember seeing this, I hope. I put it to Mr Davies.
9 It is the written evidence submitted by the BGMA in
10 relation to the recent Act of Parliament that was
11 adopted, this is part of the preparatory stage. It is
12 paragraphs 2 and 3 on the second page, particularly
13 paragraph 3. (Pause) So you see the sorts of problems
14 with looking to those sorts of products as comparators.

15 There is also obviously a battle between
16 Mr De Coninck and Mr Harman in relation to the
17 particular graphs and that really boils down to an issue
18 of should you look at volumes as well? Should you look
19 at unit costs as well? You remember that debate? I am
20 trying to short-circuit it at this time of day.

21 Our submission on that, and I will put it shortly,
22 is that if you are trying to identify a reasonable rate
23 of return in the way it is defined in the decision,
24 I have already made this submission to you, that you
25 have to look at volumes to do that. Otherwise it is

1 meaningless, you cannot just look at prices and margins
2 in isolation.

3 Equally, we say you have to look at unit costs in
4 order to have a meaningful reference point for where
5 there is a reasonable rate of return. If you do that
6 where you end up, I think it is set out at paragraph 305
7 of our closing submissions, is Mr Harman's graph which
8 attempts to plot all these factors. You see we have
9 lifted that from first Harman, paragraph 4.7. It is
10 a wonderful technical debate/statistical approach
11 et cetera.

12 What this does show -- it does not show that
13 Phenytoin is excessive. But what it does show is that
14 CRA's comparators are not good ones for identifying
15 a reasonable ROS for Phenytoin. Because Phenytoin --
16 remember CRA are looking at the products in Flynn's
17 portfolio, and if you take account of factors which are
18 relevant to looking for relevant ROS, Phenytoin does not
19 fit within the pack. That is simply where we take it.

20 But this whole debate really is about whether CRA's
21 comparators are valid or not, and our primary point is
22 they are not valid because you cannot just look at other
23 products in Flynn's portfolio and look at gross margins
24 or product contribution without taking account of all
25 the other matrix and factors I have identified.

1 Can I finish on this point by just reminding you of
2 paragraphs 308 and 309 of our closing submissions.

3 THE CHAIRMAN: And 310, presumably.

4 MR HOSKINS: I was not going to remind you of that again.

5 But you have the points at 308, we have not ignored
6 comparators, we just have looked at the ones that were
7 put to us in the investigative process and did not think
8 they were good ones. And then 309, you have seen the
9 submissions, I do not need to repeat them.

10 THE CHAIRMAN: So you have nailed your colours to the mast
11 here.

12 MR HOSKINS: Hopefully.

13 THE CHAIRMAN: You are not obliged to seek out comparators.

14 MR HOSKINS: There is no legal obligation to do it. And
15 what the CMA did is in relation to the ones that were
16 put to it, it did consider them but decided that they
17 were not good comparators.

18 As I submitted earlier, the CMA is entitled to form
19 the view that comparators are not good comparators
20 without conducting a full investigation of the
21 comparator. That is our submission on that.

22 The things I have not dealt with orally are
23 unfairness, but I was not intending to say anything
24 because we have set that out in writing and I dealt with
25 the law earlier. And I also was not intending to deal

1 with Pfizer's ground four because I have made written
2 submissions on those and those were rigorously tested by
3 the tribunal with Mr O'Donoghue, I do not have anything
4 to add to that.

5 THE CHAIRMAN: Yes. We can take it you do not accept
6 Pfizer's ground four, is that correct?

7 MR HOSKINS: I think you have that sense from me.

8 So unless you have any further questions I am going
9 to hand over to Mr Bailey.

10 THE CHAIRMAN: We will be very pleased to hear Mr Bailey.

11 MR BAILEY: I would be grateful if we could rise for five
12 minutes.

13 THE CHAIRMAN: Yes, five minutes.

14 (3.55 pm)

15 (A short break)

16 (4.00 pm)

17 Closing submissions by MR BAILEY

18 THE CHAIRMAN: Mr Bailey.

19 MR BAILEY: May it please the tribunal, I am going to
20 address four issues that relate to the penalties that
21 were imposed on the appellants. They are: first, to
22 answer the question asked by the chairman on Monday
23 about the relevance of the penalty guidance to the
24 tribunal as a matter of law. Secondly, to address the
25 question of intention and/or negligence. Thirdly, to

1 make a brief point on the question of seriousness. And
2 fourthly, to address part of Pfizer's fifth ground of
3 appeal in relation to the deterrence uplift at step four
4 of the CMA's penalty calculations.

5 In opening I took the tribunal to the tribunal's
6 decision in Napp Pharmaceutical. Since that decision,
7 there has been an amendment to the Competition Act that
8 I do not believe has been drawn to the tribunal's
9 attention. The chairman asked on Monday what is the
10 relevance of the guidance to the tribunal. You were
11 told that essentially you have a free hand. That was
12 Day 10, page 164.

13 With respect, that is not quite right. It is
14 a small point, but section 38 subsection (8) of the
15 Competition Act provides the tribunal must have regard
16 to the penalty guidance. Paragraph 1.4 of that
17 guidance -- for the tribunal's note, it is page 50 of
18 the Purple Book. This was an amendment inserted by
19 the Enterprise and Regulatory Reform Act of 2013 and it
20 took place on 1 April 2014. So of course at the time
21 when the tribunal took its decision in Napp, this
22 obligation only applied to the then Director General
23 of Fair Trading but now it also applies to the tribunal
24 as well.

25 As the tribunal will be aware, in Napp itself the

1 tribunal did not disregard the guidance.

2 THE CHAIRMAN: I think Sir Christopher Bellamy said we will
3 take it into account.

4 MR BAILEY: We will not disregard it, precisely --

5 THE CHAIRMAN: Is there any difference between having regard
6 to and not disregarding?

7 MR BAILEY: I am simply bringing it to the tribunal's
8 attention. I did say it is a small point, but I think
9 it is only right you are aware that it is now in
10 the statutory framework, that is the only point I am
11 making. It therefore does not mean you have a free
12 hand, it means you must have regard to the guidance.
13 Should you wish to disregard it, of course the tribunal
14 will have to provide reasons why it ought to be
15 disregarded. That is the extent of the submission.

16 THE CHAIRMAN: Very helpful. Thank you.

17 MR BAILEY: Turning then to the question of intention or
18 negligence, we set out the question that we say is
19 relevant at paragraph 351 of our written closings, and
20 then we go on at paragraphs 355 to 362 of our written
21 closings to provide what we say are the answers to that
22 question.

23 In closing, Pfizer has made the submission that we
24 were running a case based on so-called superintend and
25 that we have now in some way abandoned that case.

1 I would simply like to make some submissions in relation
2 to that.

3 The first is that superintendence has never been part of
4 the CMA's case. That is set out in the decision, and
5 indeed is then summarised in the written closings. We
6 say first of all that superintendence is not the legal
7 test which must be met in order to impose a fine. We
8 make that point at paragraph 365 of our written
9 closings.

10 But the suggestion was made that the CMA had failed
11 to put its case to Mr Poulton that we had essentially
12 pulled our punches. In relation to that, we say that
13 the evidence before the tribunal on intention and/or
14 negligence should be assessed as a whole and that is
15 what we have sought to do in our written closings.

16 Pfizer characterised our case as fixating on
17 a couple of smoking guns -- essentially set out in G1,
18 tab 10, it is not necessary to turn it up -- and that we
19 failed to put to Mr Poulton that he intentionally sought
20 to fleece the NHS.

21 We say that is a mischaracterisation. We are not
22 relying on just a single phrase and a couple of emails
23 and one can see that in the decision itself,
24 paragraphs 7.17 to 7.20. And we do not contend nor do
25 we need to contend that Mr Poulton personally sought to

1 rip off the NHS. That is why it was not necessary to
2 ask him about his own intentions.

3 In relation to the emails that Mr Poulton sent, we
4 say that they are relevant, indeed they are revealing.
5 They are part of the evidence which we invite the
6 tribunal to take into account when assessing this issue.

7 As to the email that referred to the accusation of
8 Pfizer fleecing the NHS, we say that this meant Pfizer
9 either knew or ought to have known that customers would
10 find a dramatic increase in price unacceptable. Rather
11 than accepting or perhaps reasonably reflecting on those
12 potential criticisms, we say that Pfizer did this deal
13 with Flynn and essentially sought to pass the buck.
14 That is an issue that goes to whether or not these
15 prices were in some way unfair and whether they were
16 justified.

17 As to the other email that is referred to, which is
18 the one where Mr Poulton says Teva was earning
19 supernormal profits, that is his perception, our
20 submission is that Pfizer ought to have realised on
21 reasonable reflection that the tablet price was not at
22 a normal competitive level. Indeed, in G1, tab 5,
23 Mr Poulton himself described the drug tariff tablet
24 price as an anomalous one.

25 If it would assist the tribunal I have also prepared

1 a note that just briefly summarises the points that were
2 put to Mr Poulton that we say go to this issue. They
3 are all derived directly from the transcript. It is
4 only one page and it simply goes through the points and
5 how we say a case that the CMA has made in relation to
6 intention or negligence was indeed put to Mr Poulton.
7 (Handed) We do not say that is the entirety of the
8 evidence, we are simply trying to meet the criticism
9 being made that in some way we had failed to put our
10 case which we do not accept.

11 So that was the first issue I wished to address in
12 relation to intention and/or negligence.

13 The second is a recurring criticism that is made by
14 both appellants that the approach adopted in
15 the decision was, and I paraphrase, off the wall, it was
16 unforeseeable, and it is not right to expect them to be
17 sort of a clairvoyant to anticipate the approach that
18 was adopted.

19 I have two points make in relation to that in
20 addition to what is said in the closings. The first is
21 we say that whether or not an infringement is
22 intentional or negligent, it is not about guessing what
23 the Competition Authority might do. Clearly that would
24 be almost an impossible task.

25 THE CHAIRMAN: Do not disparage your client.

1 MR BAILEY: That was not intentional. I am simply saying it
2 is not necessary to show that the appellants could
3 predict the method or precise calculations or -- in
4 Flynn's closings they refer to whether or not they could
5 anticipate Mr Harman's conceptual framework. That is
6 not the test.

7 So far as what is required, we say that the
8 appellants needed to reasonably foresee the factual
9 elements that underpinned the infringements found
10 against them.

11 In relation to that, taking it briefly, in relation
12 to Pfizer, three points. Pfizer could not have been
13 unaware that it was charging excessive prices. The
14 excesses over its costs were on any scale, as the
15 chairman put it, large, regardless of the view that one
16 takes of the appropriate rate of return.

17 Taking that together with the fact that it knew or
18 at least ought to have known that its supply prices bore
19 no resemblance to the previous Epanutin price, and then
20 having received the letter from the Greater Manchester
21 Medicines Management Group in October 2012, this should
22 have made it abundantly clear to Pfizer that its prices
23 were excessive and unfair.

24 I accept Flynn is in a slightly different position.
25 In relation to Flynn, we say the starting point is the

1 absolute margins that Flynn was earning. Again on any
2 view they were extremely high, I don't understand that
3 to be in dispute. Indeed it was higher than all its
4 other products added together.

5 Mr Walters says in his first statement at
6 paragraph 62 that we are in the real world and what
7 matters to them is that their total revenues exceed
8 their total costs. My submission is the question
9 arises: what is the reason why they were earning those
10 very high absolute margins? Mr Lomas observed yesterday
11 the treaty prohibits unfair selling prices. It does not
12 refer to profits. So in my submission, in order to
13 understand the significance of the absolute margins, one
14 has to ask why are they earning those very high margins?

15 At paragraphs 185 to 192 of our written closings we
16 have set out why we say there was no justification in
17 terms of risk or investment or the activities being
18 carried out by Flynn in relation to Phenytoin. So there
19 was no justification in terms of what they were doing.

20 We also say that Flynn knew or ought to have known
21 it was making these returns because it faced no
22 effective competition. As Flynn's own medical director
23 put it in June of 2012, they were going to benefit from,
24 in his words, generic pricing freedom. That is G1,
25 tab 60.

1 But if there is any lingering doubt, my submission
2 is that Flynn could not have been unaware of the outrage
3 felt on the part of its customers. And as the
4 Court of Appeal observed in *Attheraces*, the purpose of
5 the competition rules is to protect the customers and
6 here their views were being made very, very clear.

7 Indeed, as we set out at paragraph 359 of our
8 closing, it was in light of that letter that Flynn
9 realised, or one of its non-executive directors realised
10 that clearly we have to take legal advice. That is not
11 the sort of reaction one would expect if problems under
12 competition law were completely unforeseeable. Indeed,
13 they had been foreseen by the Greater Manchester
14 Medicines Management Group. So for those reasons we say
15 the case on intention and/or negligence is made out.

16 I would like to turn then to my next issue which
17 relates to the question of seriousness.

18 The appellants challenge these infringements as
19 being among the most serious. This is dealt with in
20 the decision, just for the tribunal's note, from
21 paragraph 7.68 onwards and there were various reasons
22 that are given, I am not going to simply repeat those
23 now.

24 I think for present purposes I would like to simply
25 stress one point. Yesterday Mr Lomas observed -- it is

1 Day 11, page 61 -- that the reason why the treaty
2 prohibits unfair selling prices is to stop consumers
3 from being exploited. With respect, we wholeheartedly
4 agree. We say in this case exploitation was arising in
5 two ways. First, that there was serious financial harm,
6 and we summarise that at paragraph 282(c) of our
7 skeleton argument. The point I would like to add is
8 that that was not the only damage. There is also a cost
9 to patients in terms of those that would use the
10 healthcare system. It was because of the need to pay
11 the appellants' high prices for the Phenytoin capsules
12 that clinical commissioning groups had to try and find
13 money and take it from elsewhere. They had to sort of
14 essentially cut back on other medical services. Almost
15 the opportunity cost of having to fund the higher priced
16 Phenytoin, other healthcare services and other patients
17 will thereby be exploited and will suffer.

18 I accept of course that it is not easy to measure
19 that sort of effect in monetary terms.

20 In my submission, it makes it no less real and it is
21 one that is put in the decision. Paragraph 7.70,
22 subparagraph (b), and I apologise, sub-subparagraph (2)
23 on page 451, the CMA makes the point:

24 "The increased cost of Phenytoin sodium capsules has
25 resulted in CCGs having to relocate funding from other

1 services and treatments. Therefore, the harm caused by
2 the infringements is not restricted to the product."

3 There is a cross-reference in footnote 1377 to
4 an extensive part of the decision that sets out the
5 views of the CCGs. I am not going to go through that.
6 The tribunal will have read it and can look at it in
7 the future. But the key finding is at paragraph 5.399
8 and, for present purposes, I think the point can be
9 taken as neatly summarised again by my favourite entity
10 the GMMMG in its letter of 10 October 2012, where it
11 pointed out that the, at the time, allegedly unethical
12 and anti-competitive behaviour was at the expense of
13 patient care. For the tribunal's reference that is G1,
14 tab 83.

15 So in answer to a point that was made against me in
16 Pfizer's closing that, well, we were the ones drawing
17 an analogy with a cartel and that this cannot be
18 anywhere near as bad as a cartel, my submission is,
19 first of all, one should compare like-with-like. That
20 is consistent with other parts of the case. Secondly,
21 that a cartel may inflict financial harm but it will not
22 have this additional harm that flows from the unfair
23 pricing in this case, which is what reinforces the
24 seriousness.

25 THE CHAIRMAN: The point made about cartels surely is that

1 they contain an element of deception and, therefore, are
2 equivalent to theft. That somehow makes them more
3 serious than unilateral conduct which is a matter of
4 economic assessment.

5 MR BAILEY: It is not disputed that cartels are very serious
6 and the CMA treats them as such.

7 THE CHAIRMAN: You are not trying to push us in that
8 direction?

9 MR BAILEY: No, not at all. All I am simply saying is just
10 because cartels are very serious does not mean that
11 other types of conduct can be equally serious perhaps in
12 a different way.

13 PROFESSOR WATERSON: But perhaps the more appropriate thing
14 would be to say supposing there was a cartel to supply
15 a particular drug and that raised prices to the NHS,
16 that would have a similar effect.

17 MR BAILEY: Yes, I would accept that. Yes.

18 THE CHAIRMAN: The other point that is said is that there
19 are hardly any stand-alone excessive pricing cases,
20 and I suppose you would say to that that is not because
21 they are not serious and harmful, it is because they are
22 rather difficult.

23 MR BAILEY: Various competition cases raise degrees
24 of controversy, degrees of complexity. It is absolutely
25 right, sir, that the points made by Pfizer about

1 the legal context, the fact that this is said to be the
2 first pure stand-alone excessive pricing case should not
3 detract from the grave nature and serious consequences
4 of that conduct and, therefore, that is why we say it is
5 important, and we had an obligation in section 36,
6 subsection (7)(a) to have regard to punishing the
7 serious behaviour. So we say that is why it deserved
8 the percentage that it was given.

9 If I can turn then to my final issue and that
10 concerns deterrence. As the tribunal will be aware,
11 Pfizer's fine was increased at step four of
12 the calculation and, as Mr O'Donoghue put it in monetary
13 terms, it was increased by £67 million, or 400 per cent.

14 I would just like to address two main arguments that
15 are made to challenge that increase on the ground for
16 deterrence. It is said that the uplift is unprecedented
17 and it is said that the uplift is unnecessary because
18 the Department now has regulatory powers under the
19 Health Service Medical Supplies Costs Act. In relation
20 to the unprecedented point, we say that that is
21 essentially irrelevant. The uplift is necessary and
22 appropriate on the facts of the case and what
23 Mr O'Donoghue failed to mention was £67 million sounds
24 like a lot of money in the abstract but, put it in
25 context, Pfizer's overall size and financial position,

1 it has a worldwide turnover of \$48.9 billion. That is
2 set out in paragraph 7.104 of the decision.
3 99.9 per cent of that turnover is outside the market
4 with which we have been concerned. It is, in my
5 submission, clear that leaving the unadjusted step three
6 penalty, which is confidential, where it was would
7 simply result in an inconsequential penalty. It would
8 not change the future conduct of Pfizer or a company of
9 Pfizer's size or its incentives to comply with
10 competition law.

11 Moreover, we say that a key to the fining regime is
12 that a fine, to be effective, must make sure that
13 committing an infringement does not end up providing
14 a reward to the infringer. To put it another way, to
15 deter bad behaviour, you need the fine to offset the
16 financial benefits of the infringement. We say at
17 paragraph 7.108 and following that was precisely why it
18 was necessary to increase the fine here because, if we
19 did not, essentially Pfizer would be found guilty of
20 an infringement, if that is what tribunal ultimately
21 determines, but then would have reaped the trading
22 benefits from charging excessive prices and the
23 infringement would have paid off. And we say that
24 cannot be right as a matter of policy.

25 THE CHAIRMAN: Is that straying into the field of private

1 enforcement?

2 MR BAILEY: No, sir, because we were not engaged in
3 a process of trying to work out the illicit profits that
4 had been earned by Pfizer. All we are saying, in
5 accordance with paragraph 2.17 of the penalty guidance,
6 is that it is relevant and appropriate to take into
7 account the estimated financial benefits. So this is
8 not trying to work out the difference between
9 the unlawful price and the lawful price. That is
10 the proper function of private enforcement. Here all we
11 are looking to do is ensure the effectiveness of the
12 fine and to achieve appropriate deterrence.

13 MR LOMAS: I think it was a similar point. I was just going
14 to say you would not put it under the heading then of
15 disgorgement?

16 MR BAILEY: I would not put it under the heading of
17 disgorgement. No, sir.

18 MR LOMAS: Although it is quite close.

19 MR BAILEY: I can see there are similarities, but that is
20 not the purpose for what we are seeking to increase the
21 fine.

22 THE CHAIRMAN: This statutory amendment you have drawn our
23 attention to, was that introduced for any reason?

24 MR BAILEY: I am not aware that Hansard refers to any debate
25 preceding the introduction of that amendment. Clearly

1 Parliament is taken to be aware of the approach that the
2 tribunal had adopted in Napp and thereafter. That
3 approach had been endorsed by the Court of Appeal in
4 JJB. I said it was a small point. Almost it is sort of
5 a statutory codification, perhaps a statutory
6 appreciation of the tribunal's approach.

7 THE CHAIRMAN: A statutory confirmation.

8 MR BAILEY: Indeed, yes.

9 THE CHAIRMAN: Of existing practice.

10 MR BAILEY: Yes.

11 THE CHAIRMAN: Not an attempt to correct practice in any
12 way.

13 MR BAILEY: No, that is not the submission I was making.

14 I was simply drawing it to the tribunal's attention so
15 you were aware of all the statutory provisions that are
16 meant to be relevant.

17 THE CHAIRMAN: Thank you.

18 MR BAILEY: The last argument -- I am conscious of time and
19 the tribunal indicated it wished to rise at 4.30 pm --
20 is Pfizer's argument that there is no need to worry,
21 there is no need to increase the fine, because
22 regulation will come to the rescue. We say that is
23 wrong for two reasons. First, whether any future
24 mischief on the part of Pfizer will be subject to
25 regulation is, as Donald Rumsfeld put it, "a known

1 unknown". We do not know if and when the Department
2 will seek to use its powers under the 2017 Act or what
3 the result of that will be. The one thing we do know is
4 that regulation can and does change. Between the date
5 of the decision in this trial, the 2017 Act was enacted.
6 But the second and, in my submission, the more important
7 reason is, regardless of any possible regulatory
8 intervention, the uplift at step four remains important
9 for the purpose of deterrence. We are not simply
10 seeking to deter Pfizer, the undertaking, from
11 committing exactly the same infringement.

12 Paragraph 2.17 of the penalty guidance refers to the
13 need to specifically deter Pfizer from, and I quote:

14 "... breaching competition law in the future."

15 It makes a similar point at paragraph 1.35. So the
16 purpose of deterrence is to give incentives to
17 an undertaking to comply with competition law, and
18 I would say in this case specifically the Chapter II
19 prohibition and Article 102. So it is not enough for
20 Pfizer to say: you have caught me, I will not do it
21 again, there is now a rule out there which means you do
22 not have to increase my fine. Because, as we all know,
23 there are always loop holes in regulation. There are
24 always opportunities that dominant firms may seek to
25 reap trading benefits to which we say they would not be

1 entitled and the whole objective of seeking to increase
2 the fine for deterrence is to stop that from happening.

3 In opening the chairman asked Mr O'Donoghue: who are
4 we seeking to deter? My answer to that question is: we
5 are seeking to deter the Pfizer undertaking as a whole,
6 and we say that is necessary and appropriate given its
7 size, given the financial benefits that it derived, and
8 that, whatever regulation may exist and may or may not
9 apply to Pfizer's behaviour, we say that the uplift was
10 appropriate because, regardless of the external
11 controls, it is looking to the internal decision-making
12 and the attitude that Pfizer has towards complying with
13 competition law.

14 THE CHAIRMAN: Where in the overall scheme of the

15 calculation of the fine does pure punishment come in?

16 MR BAILEY: In my submission it comes in at step one, and
17 the reason for that is because at step one the CMA is
18 looking at gravity, seriousness. And that is saying:
19 have you done something that is either by its nature
20 very serious or the consequences very serious. In this
21 instance at paragraph 2.6 of the penalty guidance it
22 says an important consideration is whether direct or
23 indirect damage to the consumer has been done. In my
24 submission, this is a paradigm of that. That is our
25 case. And, therefore, by directly exploiting consumers,

1 that is why it is the most serious infringement. We say
2 in the decision it is antithetical to the competitive
3 process and, therefore, that is why the fines were
4 imposed at the level they were.

5 Unless I can assist the tribunal further, those are
6 my submissions.

7 THE CHAIRMAN: No, I think that is sufficient. Thank you.

8 So that concludes the CMA's closings.

9 MR BAILEY: It does, sir.

10 THE CHAIRMAN: Tomorrow we have reply.

11 MR BREALEY: I think just in the morning.

12 THE CHAIRMAN: Just in the morning. That is what I am
13 assuming. The morning means up until lunchtime, does
14 it?

15 MR BREALEY: Up until lunchtime.

16 THE CHAIRMAN: Or until 12 o'clock. We will see how we go.
17 10.30 am. Thank you very much.

18 (4.35 pm)

19 (The hearing adjourned until 10.30 am on Friday,

20 24 November 2017)

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