This Transcript has not been proof read or corrected. It is a working tool for the Tribunal for use in preparing its judgment. It will be placed on the Tribunal Website for readers to see how matters were conducted at the public hearing of these proceedings and is not to be relied on or cited in the context of any other proceedings. The Tribunal's judgment in this matter will be the final and definitive record.

Case No.: 1284/5/7/18 (T); 1290/5/7/18 (T)

## IN THE COMPETITION APPEAL TRIBUNAL

Salisbury Square House 8 Salisbury Square London EC4Y 8AP

2 March 2021

Before:

The Honourable Mr Justice Roth, The Honourable Mr Justice Fancourt, Hodge Malek QC

(Sitting as a Tribunal in England and Wales)

BETWEEN:

ROYAL MAIL GROUP LIMITED v DAF TRUCKS LIMITED & OTHERS

BT GROUP PLC & OTHERS v DAF TRUCKS LIMITED & OTHERS

Transcribed by Opus 2 International Ltd. (Incorporating Beverley F. Nunnery & Co.)
Official Court Reporters and Audio Transcribers
5 New Street Square, London EC4A 3BF
Tel: 020 7831 5627 Fax: 020 7831 7737
civil@opus2.digital

**Hearing (Expert Evidence and Pleading Amendments) – Day 2** 

1	Tuesday, 2nd March 2021
2	(10.00 am)
3	(Proceedings delayed)
4	(10.09 am)
5	Submissions by MR LASK
6	THE PRESIDENT: Good morning.
7	Mr Lask, I think at the end of yesterday you were
8	just taking us to the disclosure that was being
9	requested in relation to the complements issue.
LO	MR LASK: Yes, sir. My proposal this morning was to come on
L1	to that if the decision of the Tribunal was to grant
L2	permission on complements. The comments we have are
L3	relatively brief but they are contingent on permission
L 4	being granted.
L5	THE PRESIDENT: Yes, well, we understand that if permission
L6	is not granted, the disclosure request does not arise,
L7	as we understand it. But I think we find it helpful to
L8	understand, as with the issue of the regression analysis
L9	and Professor Neven, that we decided yesterday to just
20	understand what the disclosure implications are
21	MR LASK: Yes.
22	THE PRESIDENT: if this matter is pursued, and if we give
23	permission. So if you could just take us through that,
24	as we had a brief look at it, and it did not seem to be
25	a major issue of contention. It certainly does not

- 1 begin to compare with what was the PO7 category.
- 2 MR LASK: Yes, I think that is certainly fair, sir.
- 3 There are two schedules that I think Mr Beard gave
- a reference to just at the end of the hearing. They are
- 5 in the D bundle. It may suffice for present purposes
- just to go to one or the other.
- 7 THE PRESIDENT: Yes, I think I have the Royal Mail one.
- 8 MR LASK: Yes, which is at D4, tab 831, I think it begins on
- 9 page 3.
- 10 THE PRESIDENT: D4, is it?
- 11 MR LASK: It is file D4, tab 831, page 3. {D4/831/3}
- 12 THE PRESIDENT: Yes, there is a letter and then we have it
- brought up. It is C3 and C4 are the two categories; is
- 14 that right?
- 15 MR LASK: For Royal Mail.
- 16 THE PRESIDENT: Yes.
- 17 MR LASK: There are two issues from our perspective. The
- first concerns the C3 category, which requests details
- 19 of any trailer purchased by Royal Mail, and what they
- seek is a (inaudible) the price and the type of the
- 21 trailer. The issue here in a nutshell is that we think
- 22 this data is likely to be very patchy indeed, and we do
- have concerns as to the utility of any analysis that
- 24 relies on this data. There are some examples given in
- 25 the Royal Mail column, which is column 6, about why we

- 1 say the data is patchy.
- 2 If you look, for example, on page -- internal page
- 3 numbering 5, which I expect is Opus page 8 -- no,
- 4 that is correct, that is page 7, that is fine.
- 5 In the final column you will see it is explained
- 6 there that Royal Mail is missing data completely for the
- 7 years 1997 to 2002. So that is six of the 15 years for
- 8 which the data is requested.
- 9 THE PRESIDENT: Yes.
- 10 MR LASK: So that is the -- the main concern in relation to
- 11 this category. Similar issues arise on BT, namely that
- there is missing data for the period 1998 to 2002, and
- that for the period of 2002 to 2011, the potentially
- 14 relevant information has only been identified in
- 15 disaggregated form, which will need to be reviewed and
- may well prove to be incomplete.
- 17 THE PRESIDENT: I mean, in a sense, that is, if I can put it
- somewhat bluntly, not your problem. You can only
- 19 provide and disclose what you have, and you can make the
- 20 comment you think that will mean that the simulation
- 21 model is not going to be easily achieved or robust or
- 22 reliable, but that is a matter for -- if this is
- a matter for Professor Neven to consider, and it may be,
- 24 if he does go ahead, it will be a matter on which you
- can criticise it at trial and say, look, reliance cannot

1	be placed on this because there was no data for
2	a significant period.
3	But in terms of the actual disclosure obligation, as
4	I understand it, it is not suggested for the years for
5	which data is available, it is a problem providing it.
6	Is that right?
7	MR LASK: I accept that, sir, with one qualification, which
8	is that if permission were to be granted, we would not
9	want to be held to Mr Harvey having to conduct the same
10	analysis as Professor Neven. Mr Harvey has made clear
11	in his evidence that he does not consider a simulation
12	model to be appropriate. So, provided he had liberty to
13	conduct the analysis that he considers appropriate, then
14	I agree with that observation.
15	THE PRESIDENT: Yes, well, I mean he certainly is not
16	compelled to conduct any analysis which he thinks is
17	inappropriate.
18	MR LASK: Yes.
19	THE PRESIDENT: It may be, because clearly if
20	Professor Neven can put in expert evidence on this, it
21	seems to me and it must follow that so can
22	Mr Harvey then Mr Harvey's evidence may be purely
23	a critique of what Professor Neven has done rather than
24	doing his own independent analysis. That is a perfectly
25	permissible way for him to proceed.

1	MR LASK: Yes, although I should say, sir, that is not what
2	he would envisage doing. I mean, he would envisage
3	doing the analysis he could in the time available, and
4	with the information available, and he would be seeking
5	disclosure from DAF for that purpose.
6	THE PRESIDENT: Yes. You have not formulated that
7	disclosure request yet?
8	MR LASK: We have not. If necessary I can give the Tribunal
9	the headlines and we can propose a timetable for taking
10	that forward.
11	THE PRESIDENT: Yes. I mean, can you give us the headline,
12	just to get a feel of it?
13	MR LASK: Yes. So Mr Harvey would envisage undertaking
14	a form of regression analysis in relation to
15	complementary products. Essentially he would do the
16	best possible in the time available, which he thinks
17	would still be better than the s.
18	MR JUSTIC FANCOURT: Imulation model.
19	THE PRESIDENT: Yes.
20	MR LASK: Much has been made of the availabilty of cost
21	data. Mr Harvey does not consider the absence of
22	third-party cost data is a hard barrier to a regression
23	analysis. We know that DAF has costs data on the bodies
24	it supplied at least for the post-2007 period. So he
25	would be seeking data from DAF and, just in broad terms,

that would include the specification and the prices of the bodies they sold or resold and the trailers that they financed, the costs data pertaining to the bodies, and price setting information in relation to the bodies.

There is, sir, an additional point, which is that it may be that there is relevant data on bodies that is tucked away in the disclosure already provided by DAF, so we would be seeking an order that, when it provides its additional disclosure, DAF also identify any relevant information that is tucked away in the existing disclosure.

Sir, I skipped over -- I do not know if you want me to come back to the schedule but there was a second issue on the disclosure being sought by DAF, which arises on the -- what is called the C4 category in the Royal Mail schedule. That is the category seeking details of the key characteristics that the claimants considered when purchasing.

THE PRESIDENT: Just a minute. Let us bring that up. That is on page 6? {D4/831/6}

21 MR LASK: Page 6, yes.

Key characteristics considered when purchasing, the number of third-party suppliers typically considered and the average useful life of a trailer. The concern here is around proportionality and part of the problem is

that because this request has only come in now, and was not raised alongside the procurement and communications disclosure that has already been given, the claimants would now have to re-review some of the repositories and documents reviewed previously.

To give you an example of that, sir, you will see in this schedule, on pages 10 and 11 {D4/831/10}, there is a description of the manual searches of documents archived at the Postal Museum and the archive storage facility in Winchester, and those repositories would need to be re-searched, and I am told that is challenging in the current environment with the various restrictions in place. There we are. So there are proportionality concerns.

Now, DAF's response to this is to suggest that one way of dealing would be for us to give a pleaded statement explaining the issues rather than giving disclosure. We do not object to that or we would not object to that in principle but it is unclear at this stage without making further enquiries whether that way forward would be more or less burdensome. It would itself involve undertaking various searches, given the level of detail requested in the period involved. So what we would propose, if permission were granted, was that we be given the option to elect either to provide

- 1 that statement or the disclosure.
- THE PRESIDENT: Yes, because presumably there may be some
- difficulties.
- 4 MR LASK: Yes.
- 5 THE PRESIDENT: As anyone who knows now what the position
- 6 was, because these issues may have changed --
- 7 MR LASK: Indeed.
- 8 THE PRESIDENT: -- significantly over the long period.
- 9 MR LASK: Yes.
- 10 MR HODGE MALEK QC: Mr Lask, I presume you could do
- 11 a combination of both, could you not, that certain areas
- 12 that you can give disclosure of documents and others you
- may feel that it is easier and simpler to do it by way
- of a statement?
- MR LASK: I expect that is right. I will be corrected by
- 16 those instructing me if it is not. I expect in
- 17 principle a combination approach may be possible.
- 18 MR HODGE MALEK QC: Yes.
- 19 THE PRESIDENT: Yes.
- 20 MR LASK: But I am asked to emphasise -- I referred to the
- 21 disclosure that Mr Harvey will need to seek from DAF,
- 22 and I am asked to emphasise that that really underlines
- 23 the -- some of the practical implications of granting
- 24 permission on complements is that there is going to be
- 25 a significant further disclosure exercise and

1 significant further expert analysis. 2 THE PRESIDENT: Yes. I mean, was this the notion that 3 Mr Harvey would then wish to do a regression analysis? 4 That is not something I had picked up. That may be my 5 failing. MR LASK: Well, he describes the issues he would want to 6 7 investigate, what he calls the minimum key points. THE PRESIDENT: Yes. 8 MR LASK: At paragraphs 6.12 to 6.14 of Harvey 9, which is 9 10 {B3/17/21}. In fairness, he does not expressly describe it as the regression analysis. But we have taken the 11 12 opportunity overnight to have a further discussion with 13 him, and that is what he would envisage doing. 14 THE PRESIDENT: Yes, he says it would require further -- he 15 says it would require further factual information and disclosure from the claimants. 16 MR LASK: Yes, that is at 6.14. 17 THE PRESIDENT: Yes. 18 19 MR LASK: But what you see, sir, from 6.12, is that a key 20 part of his analysis would be seeking to establish 21 causation because that is the key omission from -- what 22 we say is the key omission from DAF's approach. THE PRESIDENT: I understand that. I can understand --23 I think one can understand the questions or issues that 24

he raises at 6.12(a), (b) and (c) and all the points, as

1	he puts it, and that it is necessary to consider that
2	and to consider whether they are external factors.
3	I just do not know at the moment, because it has not
4	been considered, whether in particular cost data
5	relating to bodies is an onerous and elaborate form of
6	data retrieval, given the long period we are talking
7	about.
8	MR LASK: Yes, well
9	THE PRESIDENT: It is not something that has been raised
10	before.
11	MR LASK: It is a long period. We would say that without
12	that data, one simply cannot assess causation. So it is
13	essential to have properly conducted analysis.
14	THE PRESIDENT: I can see that without that you cannot do
15	regression analysis. If you have not got one of the
16	most fundamental factors that can cause an increase in
17	costs, you cannot do it. Professor Neven says he is
18	not I think everyone can recognise that a regression
19	analysis is more robust and revealing than this sort of
20	simulation model.
21	The question is whether it can feasibly be done.
22	Professor Neven I think recognises that but says,
23	because of the lack of cost data and the problems with
24	cost data, he is not going to try and do it. That was
25	his position. He was, therefore, in a sense, falling

1 back, if you like, on the simulation model.

2 Mr Harvey has a lot of criticisms of the simulation 3 model, as Mr Beard says, whether or not they are valid, 4 and that ultimately, it seems to us, for trial. But if, 5 then, one goes back to doing the regression model, and if he wants a regression model then maybe 6 7 Professor Neven wants a regression model, and we start getting that data, and where does it end? 8 MR BEARD: Sir, might I make a couple of brief remarks? 9 10 THE PRESIDENT: Yes. I was going to (inaudible) in 11 a moment, because I was just going to turn to you about 12 this. Do you understand my concern? It is one thing to 13 say that this simulation model is really not going to be of any use, it is not -- there are too many assumptions, 14 15 there is too much missing, it does not tell you the key 16 questions, it begs all these other points that Mr Harvey has flagged and so on. It is a different thing to say 17 18 that, well, if that is going to be done, we now want 19 a regression analysis for which we need all this data. MR LASK: Sir, I do see that those are different things, and 20 21 my primary submission is that is a very good reason not 22 to be granting permission on complements, because of the extra disclosure and work it is going to generate, but 23 I also say that if permission were to be granted it 24 would be quite unfair, particularly in circumstances 25

1	where DAF says the burden of proof is on us in relation
2	to bundle complements, for us to be held or for us to
3	be placed in a purely defensive role where all we can do
4	is present a critique of Professor Neven's analysis
5	without having the opportunity to do our own.
6	THE PRESIDENT: Yes.

THE PRESIDENT: Yes.

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Okay, Mr Beard, you wanted to --

MR BEARD: Yes, if I may. I think, sir, you have the points about the objections to disclosure. I mean, they are not actually objections to disclosure. We recognise that if people do not have documents, they cannot be disclosed. That is just the way of these things.

We have tried to be flexible in relation to statements versus disclosure, if it would be disproportionate, as we have indicated in the schedules. So actually there is no objection on the basis of the material we are putting forward as disclosure categories, and I think that was the core of the question that was initially being asked.

We are now being led down a different and somewhat garden path-ish strand of submissions by Mr Lask, because Mr Harvey's witness statement does not suggest that he wanted to do a regression analysis and did not suggest he wanted data from DAF in relation to it. You picked up precisely the point in 6.14, which talks about how there would have to be further factual information and disclosure from the claimants in order for Mr Harvey to put into place his analysis, which -- I have referred to it as negotiations analysis. Mr Lask took me to task for that and said that is not what we are doing, that is really about mitigation. But it is much closer to that sort of analysis than it is to any sort of regression being set out.

So the position the Tribunal is now being put in is we have a legitimate argument in relation to complements, we have put forward expert evidence in relation to these things. There is not a real objection to our disclosure on it. Mr Lask is now saying, "Oh, but in order to respond to that, we would want to go beyond critiquing Mr Neven's analysis, we'd want to put in our own."

Well, we are not going to try to stop him doing that. The evidence before you is that they would do that on the basis not of a regression but on the basis of the arrangements set out in Mr Harvey's statement, and yet today it is said, "Oh, no, there will be a vast degree of disclosure that will be required. I can on the hoof set out what these disclosure categories would be, they are terribly onerous and it will mean there is an enormous exercise."

1	This is precisely what I referred to yesterday as
2	a sort of in terrorem submission. It is no proper
3	objection. Indeed, it is a remarkable submission to be
4	making today in circumstances where in fact disclosure
5	was provided to Royal Mail and BT of the materials
6	relating to bodies last week. So the disclosure process
7	that is rolling on in the background was actually
8	provided last week. So if there was
9	THE PRESIDENT: Sorry to interrupt you, what was disclosed
10	re bodies?
11	MR BEARD: I do not have a full schedule in front of me, but
12	I understand it was details of the bodies that were sold
13	by DAF to Royal Mail, and it was also material in
14	relation to the costs of the bodies manufactured.
15	Mr Lask says, "Well, we would want lots and lots of
16	costs data". It is worth reminding The Tribunal that
17	DAF has only been making bodies since 2007, and it has
18	provided material in relation to that. It is not tucked
19	away, as Mr Lask says. We have been entirely clear
20	about what we have been providing in relation to these
21	matters. If Mr Harvey wants to come back and say,
22	"Well, actually, there is some further material I would
23	like in relation to that material", of course he is open
24	to do so. We cannot possibly prevent him from asking
25	those sorts of questions. But we have actually been

1	providing this material and what is being done today is
2	throwing up ad hoc attempts at obstacles to what is
3	otherwise a perfectly legitimate request to amend,
4	provide expert evidence, and seek what is entirely
5	legitimate and measured disclosure in relation to these
6	issues.

MR HODGE MALEK QC: Mr Beard, if the other side seek

exercise, do you envisage you would be opposing that?

MR BEARD: I think I would have to take instructions

depending what was actually proposed. All I have to go

on at the moment is the evidence of Professor Neven, who

has clearly looked at these issues, and obviously he is

also the expert that is dealing with overcharge and

therefore does have quite a wide view of what is going

on in terms of data availability in this case.

permission for their expert to carry out a regression

Of course, as we saw in relation to his statement I think it is at paragraph 31, if I remember correctly, of his second statement -- of his first statement, I do apologise. So yes, it is paragraph 31 of his first statement, so it is tab 11 in bundle B3 {B3/11/7}. He says, "Well, I do not think you are going to have enough evidence to carry out a robust regression", and of course in order to do a robust regression you need sufficient data.

1	So one would need to see what Mr Harvey's proposing.
2	But if what he is proposing is something that frankly
3	our experts say, "No, you are not going to get a robust
4	answer out of it because you do not have sufficient data
5	in order to do it", then we may well oppose it. But
6	that is all I have got to go on, Mr Malek. I do not
7	have more at the moment. Part of the reason I could not
8	possibly give you an answer is because we do not have
9	a proposal before us. We have several witness
10	statements from Mr Harvey. He sets out what he says he
11	would do absent if the complements analysis is to
12	be amendment is to go ahead, and it is conspicuous
13	that he does not suggest any regression analysis there.
14	MR HODGE MALEK QC: I understand that. But if there is
15	going to be a regression analysis, in the absence of
16	non-party disclosure from the actual manufacturers of
17	the bodies and the traders, it is going to be rather
18	incomplete, is it not?
19	MR BEARD: I think that is the basis on which
20	Professor Neven is saying that you will have incomplete
21	data, because he says precisely that there.
22	Unfortunately I cannot advance the matter further than
23	that, but I think, sir, that is precisely what he is
24	averting to, that you will have a big hole unless there
25	was to be a third-party disclosure exercise.

1	MR HODGE MALEK QC: Well, that would be very difficult,
2	because they have got nothing to do with the
3	proceedings, a lot of them are outside the jurisdiction,
4	you can only go back so many years, and it is unlikely
5	to be proportionate to expect a non-party to go and do
6	the same sort of exercises that the parties have been
7	doing in their own interest.
8	MR BEARD: I must obviously I have to accept that,
9	because that is the evidence of my own expert,
10	impliedly. It is precisely for that reason we are
11	looking at the simulation model.
12	Now, as the president rightly said, the other side
13	can come along and criticise that and say, "Well, that
14	may be all you can do but it is not good enough", that
15	is the matter for trial. But we do not
16	MR HODGE MALEK QC: Either you have got an argument that has
17	a real prospect of success on complements, or not. If
18	you do have an argument that has got a reasonable
19	prospect of success, it would be a big thing to say, as
20	a matter of our discretion, we exclude that, because
21	on the basis that the other side may want to do an
22	alternative analysis to your simulation analysis, which
23	would be quite burdensome and probably incomplete.
24	MR BEARD: Well, I can but concur entirely with that, and we
25	say it is more than reasonably arguable. We spelled out

1	why it is that you would ordinarily, with these sort of
2	complements, expect that sort of waterbed effect, which
3	is precisely what we would then be testing for.

MR HODGE MALEK QC: Okay, thank you.

MR LASK: Sir, may I come back on two very, very brief points? The first is that we do not accept that any criticism can fairly be levelled at Mr Harvey's witness evidence. One sees in 6.12 the factors he says he is looking at are concerned with the claimants' demand for trucks and for bodies, and whether that fell, and you will recall that one of the other points he raised, in his ninth statement, was that it was completely unclear whether what DAF were proposing to do was analyse a claimant-specific fall in demand or a market-wide fall in demand, and it was only yesterday that was clarified, and it was in the light of that that Mr Harvey has been asked to consider exactly what sort of analysis he would envisage carrying out.

So we do not think he can be fairly criticised.

The second point is a wider point, which is that the reason that Professor Neven is falling back on a simulation model, or at least one of the reasons, is because there is not time, or he does not consider there to be time to do a proper regression analysis. That is because this has been raised so late.

1	So, again, we do not think that should be held
2	against the claimants and certainly should not be used
3	as a reason for preventing the claimants from doing the
4	analysis they think is appropriate.
5	THE PRESIDENT: Yes.
6	Mr Beard, is there anything else you want to say?
7	I think you have replied on this whole point and I think
8	we will take just a few moments, then, to see where we
9	go, and whether we can resolve that straight away. So
10	we will rise for ten minutes.
11	MR BEARD: Yes, I do not think Professor Neven refers to
12	time, but that is another issue.
13	(10.37 am)
14	(A short break)
15	(10.51 am)^^
16	(Ruling was given)
17	Discussion re Ruling
18	MR BEARD: I am grateful to the Tribunal. Might I just
19	clarify one matter, sir?
20	THE PRESIDENT: Yes.
21	MR BEARD: You quite properly referred to categories C3 and
22	C4, which were from one of the two disclosure schedules
23	which Mr Lask took you to. I think, to be fair to
24	Mr Lask, he was making submissions in relation to both
25	C3 and C4 but also the equivalent categories in relation

1	to be in thank the was trying to
2	only focus on C3 and C4, but I take it that the
3	observations made by the Tribunal in relation to C3 and
4	C4 equally apply in relation to C1 and C2, just so that
5	we are absolutely clear before we move on.
6	THE PRESIDENT: Yes, Mr Beard, you are quite right. We
7	looked at the Royal Mail Redfern Schedule for
8	convenience but I think everything relates to the
9	equivalent provision of the other schedule, and when
LO	I say C3 and C4, you can interpolate C3 and C4 of the
L1	Royal Mail schedule and the equivalent, whatever it is,
L2	C1 and C2, of the BT schedule.
L3	MR BEARD: I am most grateful. Thank you very much.
L 4	MR LASK: Sir, may I raise two brief practical points
L5	arising from the ruling?
L 6	THE PRESIDENT: Yes.
L7	MR LASK: The first is the issue of the claimants'
L8	undertakings given in 2019 that we discussed yesterday,
L9	and I made the submission yesterday that if you did
20	grant permission to make the amendment, the fair and
21	appropriate course would be to lift those undertakings,
22	and then it would be for the claimants to decide whether
23	they wanted to make an application to amend the
24	particulars, so we do ask for an order lifting those
25	undertakings.

1	Then the second issue relates to the date for the
2	disclosure in C1 to C4 categories, and we would ask that
3	the disclosure be at the same time well, we are going
4	to come on, I suppose, later, to deal with the supply
5	pass on disclosure, but the current deadline in the
6	order that the Tribunal has made is 29 April for
7	(overspeaking) to be completed, and we would ask for
8	that date to apply to this complements disclosure as
9	well, please.
10	THE PRESIDENT: Just on the date, Mr Beard, are you going to
11	push back from 29 April?
12	MR BEARD: Yes, we are, because this is material that the
13	29 April date was a long-stop date in relation to
14	disclosure. There are a number of categories of
15	disclosure that we would expect to be provided at least
16	in tranches before then. We do not want to have to wait
17	until 29 April. We are happy to discuss with Mr Lask if
18	there are subcategories within the four, C1 to C4, that
19	would be particularly problematic and therefore would be
20	dealt with later, and therefore April 29 might be
21	appropriate.
22	But the idea that it should all be left over to
23	April 29 we do object to. We do not think that is
24	necessary. You did not invite submissions on the
25	undertakings. Do you want any remarks on that?

1	THE	PRESIDENT: No, but I will want to hear from Mr Lask on
2		dates because we are dealing with a long period. You
3		have already had the comments that it seems to be
4		unavailable, for some years, but they will no doubt have
5		to search further. They have also made the point that
6		some are in paper repositories and, even if it be dealt
7		with by a statement, anyone making the statement has to
8		satisfy themselves that the statement is accurate, so
9		they may need to look at what is there.

We are now on 2nd March. The end of this month is

Easter. So Mr Beard, I think, realistically, this trial
is in some -- what is it, April 2022 or something?

MR BEARD: It is, yes.

THE PRESIDENT: Yes. I see. But we have heard what you have to say.

As regards the undertaking, Mr Lask, we are not going to lift the undertaking now. We think -- we can understand your position for the claimants but we do not see any reason to separate lifting the undertaking from granting you permission to make the amendment. If you wish to apply to make an amendment to allege the price increase in either form of these two complements, you can apply to lift the undertaking at the same time. We do not see any particular reason to deal with them separately. You are certainly not precluded, as we

1	understand the undertaking, and you can take this as
2	a clear indication from the Tribunal, from applying to
3	make an amendment at the same time as you apply to lift
4	the undertaking.
5	MR LASK: I am grateful, sir.
6	THE PRESIDENT: So I do not think as obviously we cannot
7	deal with an amendment today, we do not have one that
8	your clients are in any way handicapped by the fact that
9	we are not going to lift the undertaking now.
10	As regards date for disclosure, I think what
11	Mr Beard is looking for, realistically, is for tranches,
12	and for something to come earlier. I think he
13	recognises that it would not be right to say everything
14	has got to come in three weeks or whatever. I do not
15	know if you want to take instructions, if there is
16	anything you think can reasonably be provided by the end
17	of this month for perhaps the later years.
18	MR LASK: I will take instructions on that, if I may, sir.
19	Do you want me to do that now, or shall we do it over
20	the next break?
21	THE PRESIDENT: Why do you not do it over the next break, as
22	long as we do not forget as that has to be dealt with.
23	Right. Where do we go next? Is it probably
24	mitigation, is it not?
25	MR BEARD: I think it is probably the logical next topic.

1	On our list we have got mitigation, tax, and then
2	disclosure, although, without getting into the how, whys
3	and wherefores, we have had some never mind the tone
4	but look at the content some progress overnight in
5	relation to some of the disclosure categories.
6	THE PRESIDENT: Right, let us turn to mitigation.
7	Submissions re Mitigation
8	MR BEARD: I am grateful.
9	If I may, with mitigation, I know the Tribunal will
10	be familiar with it, but I think it is sensible to start
11	with the Supreme Court judgment, if I may, which is in
12	{E/1}.
13	THE PRESIDENT: Yes. We have read the relevant passages in
14	preparation for this hearing, so you can draw attention
15	to anything you wish to highlight. I suspect it will
16	not come as a surprise to us.
17	MR BEARD: No, I do not anticipate I am going to say
18	anything surprising.
19	In some ways I hope I am not saying anything
20	particularly interesting, in the sense that our central
21	proposition is that the Supreme Court made it clear,
22	when it was analysing the whole nature of mitigation,
23	which it drew as a term fairly broadly covering matters,
24	including what we have been referring to as pass-on,
25	that mitigation including the impact of a putative

overcharge on the way in which other supplies provided to a party that is claiming an overcharge were affected has been recognised as a head of mitigation.

Allied to that, of course, is the position that in considering all of these matters, there is a significant asymmetry of evidence in relation to these issues. So we say the plea is good in law, and, really, the challenge comes in relation to factual matters, which we cannot plead further to at the moment. We have set out our position in relation to these issues and therefore we say that plainly this is a case where an amendment should be permitted.

The question really, then, is how does one go about the proportionate disclosure exercise?

Obviously in relation to mitigation pertaining to supplies, there are issues about the scope and extent of potential relevant disclosure, but we have been endeavouring to narrow that exercise and we will come on to that separately. But what I want to focus on now is just that basic proposition: Is it good in law? Should the amendment be permitted? We say plainly the issue is yes.

So if we could pick up the judgment of the Supreme Court, it is exhibit  $\{E/1/62\}$ , I was going to pick it up at, which is under issue (iv), the broad axe issue.

Т	The President: Bundle-page 02, Judgment page 01:
2	MR BEARD: Yes, I am so sorry, you are quite right.
3	THE PRESIDENT: Yes, it is a mystery to me why judgments
4	that are paginated have to be repaginated for bundles,
5	but there we are.
6	MR BEARD: Perhaps another one for practice direction in due
7	course.
8	THE PRESIDENT: Yes. Issue (iv).
9	MR BEARD: I think actually the answer I may have is that
10	when you are preparing electronic bundles these
11	continuous paginations are actually useful for how they
12	are catalogued online.
13	THE PRESIDENT: Yes, I see.
14	MR BEARD: So, just picking it up at 175:
15	"The issue is concerned with the degree of precision
16	that is required in the quantification of mitigation of
17	loss where a defendant to a claim for damages arising
18	out of breach of competition law asserts that the
19	claimant has mitigated its loss through the passing on
20	of all or part of an overcharge to its customers."
21	You will recall that what was being argued about
22	here was the approach that had been adopted in the
23	tribunal and, slightly differently, in the Court of
24	Appeal about the level of precision of the passing on of
25	any loss or the quantification of any mitigation in the

1	process.
2	So the broad axe principle has been argued about.
3	Was it sufficient to operate a broad axe in relation to
4	mitigation issues, just as it was in relation to
5	overcharge issues?
6	Of course, that phraseology has been referred to in
7	a number of circumstances, but just picking up at 176

Of course, that phraseology has been referred to in a number of circumstances, but just picking up at 176 you see the quote from the Court of Appeal where it articulates the submission that was made, and then talks about:

"The broad axe principle is applicable where the claimant has suffered loss as a result of the defendant's culpable conduct but there is a lack of evidence as to the amount of such loss. There is no scope for the application of any such principle where the burden lies on the defendant to establish a pass-on of the unlawful overcharge in order to reduce the amount recoverable by the claimant."

- 19 THE PRESIDENT: Yes, that was the only issue, really.
- 20 MR BEARD: Yes, it was.

- 21 THE PRESIDENT: On the appeal.
- MR BEARD: Yes, it was. But of course in the Supreme Court
  things widen out and actually the Supreme Court invited
  further submissions in relation to issues pertaining to
  burden of proof and these pass-on issues.

1	So in fact the Supreme Court judgment plainly goes
2	further than the Court of Appeal in terms of
3	articulating how this area of law should operate.
4	I will just skip on to 180 $\{E/1/63\}$ which actually
5	makes that good:
6	"The scope of the issue expanded as a result of
7	exchanges with the bench On the invitation of the
8	court, [the parties] made further written submissions on
9	burden of proof."
10	THE PRESIDENT: Yes.
11	MR BEARD: (inaudible) the defendants and so on.
12	There were, therefore, further exchanges in relation
13	to these issues.
14	This is why we end up, if you see at 181 $\{E/1/64\}$ :
15	"In addressing the issue in these submissions, we
16	examine, first, the requirements of EU law in relation
17	to the claims for damages which the merchants
18	advance"
19	So that is Sainsbury's et al.
20	" secondly, (in order to determine whether there
21	is a question of mitigation of loss) whether the
22	merchants are entitled in law to use the overcharge
23	which is included in the MSC as the prima facie measure
24	of their losses"
25	Of course the Supreme Court says they do. Then:

1	" thirdly, the burden of proof and, fourthly,
2	the question of the degree of precision required in
3	establishing the likely extent of any pass-on."
4	Those are the issues they ended up grappling with,
5	which were more extensive, sir, as you say, than were
6	dealt with by the Court of Appeal.
7	If we then move on to 189 $\{E/1/66\}$ , what is
8	emphasised at 189, after having considered the European
9	law issues, is:
10	" a question of fact in each case, which the
11	national court must resolve on the evidence adduced
12	before it, whether an overcharge resulting from a breach
13	of competition law has caused the claimant to suffer
14	loss or whether all or part of the overcharge has been
15	passed on by the claimant to its customers or otherwise
16	mitigated."
17	Then there is a reference to the operation, the
18	principle of effectiveness in European law.
19	Then some discussion of the damages directive.
20	Then, at 192 $\{E/1/67\}$ , under the heading "The nature
21	of the claims", there is then the consideration of what
22	these claims amount to:
23	"The merchants' claims are for the added costs which

they have incurred as a result of the MSC, which the

acquiring banks have charged them, being larger than it

24

Ι	would have been if there had been no breach of
2	competition law."
3	So a counterfactual claim being made there.
4	Then at 194:
5	"It is trite law that, as a general principle, the
6	damages to be awarded for loss caused by tort are
7	compensatory. The claimant is entitled to be placed in
8	the position it would have been if the tort had not been
9	committed."
10	Then you have got Lord Blackburn from
11	Livingstone v Rawyards Coal.
12	THE PRESIDENT: Yes.
13	MR BEARD: If we go to 196, the bottom of 196 $\{E/1/68\}$ , the
14	last four lines:
15	"In the legal systems of the United Kingdom pass-on
16	is an element in the quantification of damages rather
17	than a defence in a strict sense. But so long as the
18	UK's competition rules remain aligned to those of the
19	EU, the pass-on of an overcharge remains a relevant
20	factor in the assessment of damages."
21	Then 197:
22	"There are sound reasons for taking account of
23	pass-on in the calculation of damages for breach of
24	competition law. Not only is it required by the
25	compensatory principle but also there are cases where

Τ	there is a need to avoid double recovery through craims
2	in respect of the same overcharge by a direct purchaser
3	and by consequent purchasers in a chain, to whom an
4	overcharge has been passed on in whole or in part."
5	THE PRESIDENT: That is strict pass-on, is it not?
6	MR BEARD: That latter part is strict pass-on but I do
7	emphasise the compensatory principle references that are
8	being made here, because they obviously apply in
9	relation to issues of mitigation more generally
10	THE PRESIDENT: Yes. Oh, yes.
11	MR BEARD: rather than strict pass-on. I am not
12	suggesting that these points are controversial
13	necessarily, but they are important in the sense that
14	they are making good the point that fundamentally we
15	have a good argument of law here.
16	203 {E/1/69}, just picking up:
17	"The effect of the breach on the overall
18	profitability of the claimant in each case was not the
19	relevant measure of damages."
20	So I am just picking up the interim conclusion the
21	Supreme Court was reaching, that when you assess
22	damages, you do not just look at the overall
23	profitability of a company and say, was it net improved
24	or reduced by the effect of the infringement; you look
25	more specifically at the impact alleged in relation to

2	THE PRESIDENT: The effect on overall profitability is not
3	relevant.
4	MR BEARD: Exactly. That is not the test to be applied.
5	One needs to look more forensically closely at the
6	arrangements involved in the alleged infringement or
7	found infringement, how they impact on the extent to
8	which specific losses were found in relation to that,
9	for instance, in the cartel overcharge, but also how
10	those particular alleged losses were mitigated.
11	Then at 204 $\{E/1/70\}$ , there is a reference to
12	a comparison with, the position in the Thai Airways
13	case:
14	" if a claimant incurs expenditure in replacing
15	items which a supplier had failed to deliver, it is
16	entitled to damages without having to show that the
17	breach of contract adversely affected its overall
18	profitability."
19	So they are illustrating the point there.
20	The key paragraph that I want to emphasise I will
21	go on to a couple of others but the key paragraph I need
22	to emphasise is obviously 205.
23	"In the present appeals, the merchants by paying the
24	overcharge in the MSC to the acquirers have lost funds
25	which they could have used for several nurnoses. As

the infringement in question.

- 1 sophisticated retailers, which obtain their supplies
- 2 from many suppliers and sell a wide range of goods to
- 3 many customers, they can respond to the imposition of
- 4 a cost in a number of ways, as the CAT pointed out in
- 5 [paragraphs] 434 and 455 of its judgment. There are
- four principal options: [first of all] a merchant can do
- 7 nothing in response to the increased cost and thereby
- 8 suffer a corresponding reduction of profits or an
- 9 enhanced loss; or (ii)" --
- 10 THE PRESIDENT: Mr Beard, we have read it.
- 11 MR BEARD: Yes.
- 12 THE PRESIDENT: So you do not need to read it out line by
- 13 line.
- 14 MR BEARD: No.
- 15 THE PRESIDENT: Draw attention to 205 and the four options
- that the Supreme Court mentioned.
- 17 MR BEARD: Of course. The reason I read 205 through is
- simply because the first point is we are dealing with
- 19 "sophisticated retailers" in this case.
- THE PRESIDENT: Yes.
- 21 MR BEARD: And as we will come on to make good, obviously we
- 22 are dealing here with sophisticated companies who are
- claimants.
- 24 THE PRESIDENT: Yes.
- 25 MR BEARD: So the same sorts of considerations arise in

Τ	relation to both.
2	THE PRESIDENT: Yes.
3	MR BEARD: The four considerations that the four options
4	that are set out, the do nothing, the discretionary
5	spending, and (iii) (iii) is critical:
6	" the merchant can seek to reduce its costs by
7	negotiation with its many suppliers"
8	THE PRESIDENT: Yes.
9	MR BEARD: That is really what we are dealing with here.
10	Essentially, the amendments being put forward
11	essentially to say these are sophisticated companies,
12	Royal Mail and BT, and one of the ways they can respond
13	to a putative increase in their costs in relation to
14	trucks is to reduce their costs in negotiation with
15	their many suppliers.
16	Really, to suggest that that proposition is not
17	arguable is something that is simply not understood on
18	the part of DAF, because it is plainly arguable that ir
19	these circumstances, that is one of the reactions that
20	was open to sophisticated claimants such as these, and
21	in those circumstances, a plea of mitigation is
22	legitimate.
23	Obviously the fourth
24	THE PRESIDENT: What is being said is that you see an
25	increase in the cost of the truck price and therefore

1	that prompts you to go to some or several of the people
2	from whom you are buying things, and say, "We are
3	seeking for the same goods that we are buying, a lower
4	price."
5	MR BEARD: Yes.
6	THE PRESIDENT: It is not simply you are trying to reduce
7	your costs in all your purchasing; it is actually to try
8	to go which you can do by switching sources and so
9	on, but you are actually then seeking to negotiate
10	a lower price on an input prompted by the increase in
11	the price of, in this case, the truck.
12	MR BEARD: Yes.
13	THE PRESIDENT: Otherwise it is looking at profitability.
14	MR BEARD: Yes, that is all absolutely correct. We have no
15	issue with that. That must be right because we are
16	dealing with that position, and indeed, your Lordship
17	then has the core point in relation to this. But before
18	I come back to the particular objections, I just
19	obviously confirm 206 $\{E/1/71\}$ , where the Supreme Court
20	highlights that options (iii) and (iv) are legitimate,
21	and then we get into issues
22	THE PRESIDENT: Rather oddly, to comment, they do not
23	actually they quote the CAT where the four options
24	were set out, it is taken from the CAT judgment, and the
25	CAT actually said that it is only option (iv) they do

- 1 not --
- 2 MR BEARD: That is why it is significant.
- 3 THE PRESIDENT: But they do not actually discuss that point.
- 4 MR BEARD: They do not discuss --
- 5 THE PRESIDENT: They seem to treat it as obvious.
- 6 MR BEARD: Yes, that is absolutely right, but it is the
- 7 salient difference between the CAT and the Supreme Court
- 8 that we place so much reliance on. If we had been
- 9 relying on CAT obviously we would not be in this
- 10 position, because the law as it stood at that time was
- 11 very different. We say we think the Supreme Court was
- 12 right; and, frankly, it does not matter whether we think
- it is right or not, it is the Supreme Court.
- 14 In those circumstances it is plain that head 3 is
- 15 available.
- Just to complete the points in relation to this,
- obviously the Supreme Court then goes on to talk about
- mitigation and burden of proof, since that was one of
- 19 the key issues that it was focused on to begin with in
- 20 the appeal, as we have already seen, and it picks up
- 21 these issues about who holds the legal burden and who
- 22 holds the evidential burden, and it concludes that the
- 23 legal burden lies on defendants who had raised these
- issues, but if we could just skip through to 215
- 25  $\{E/1/73\}$ :

1	"We are not concerned in these appeals with
2	additional benefits The issue of mitigation which
3	arises is whether in fact the merchants have avoided all
4	or part of their costs."

Then it is cited British Westinghouse. We do emphasise this "in fact", because as we will come on to illustrate in a moment, sire, you were quite right to say what we are looking at is whether there is a reaction to hypothetical heightened prices in relation to trucks, but that does not mean that the process of negotiation has to specifically advert to those prices of trucks, nor that the supplier has to accede to a request for lower prices on the basis that the request has been made by reference to those higher prices of trucks.

I will come on to deal with that in a moment. The question is, in fact, as a matter of fact, have the prices of supplies been reduced because of the alleged higher prices of certain inputs?

MR JUSTICE FANCOURT: You used previously, in the formulation you used with the president, the words

"prompted by" rather than "because of" that you have just used. It is that that is the difficult area, is it not? Whether there has to be a conscious adverting to, and adjustment for, the increase in the trucks prices

or, at the opposite extreme, whether it is sufficient that that simply feeds into a costs analysis which then feeds into a budgeting exercise, which feeds into a general business planning, and attempt to sustain profits. The difficulty is, is that sufficient within the formulation of the Supreme Court or does there have to be something more specific addressing the increased costs of the trucks in particular?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR BEARD: Well, I, for my part, prompted by and because of, in these circumstances, do not refer to something different because it is because of the increase in price that we are talking about. What you do not need to have is anything explicit in that regard. It is for that reason that one focuses on is how the costs and the elevation of costs is fed through into the way in which supplies are then priced to the putative claimant. I do not, for these purposes, think there is anything different between the two. I will come on to deal with the counter case that is put against us, which takes "prompted by" or "because of" formulation that I have been using and instead says that one needs some sort of direct hypothecation and reference to these ideas, because we say that is plainly wrong, it could not be --THE PRESIDENT: I do not think it is said that there has to

be a reference in the sense that you go to your supplier

1 and say, "Well, we are now having to pay more for 2 a truck, so we would like to reduce the price of 3 switch gear", if you are BT, that you actually have to 4 refer to the truck effect --5 MR BEARD: -- (overspeaking) --6 THE PRESIDENT: No, I say I do not think it is suggested 7 that you do, and the Supreme Court clearly has not said, and I do not think that is what Mr Justice Fancourt was 8 9 indicating. 10 MR BEARD: No, no, absolutely. 11 THE PRESIDENT: But it is a question of whether, in the way 12 in which you then seek to negotiate a reduced price with 13 your supplier, the direct motivation for that negotiation is the fact -- the increase in the price of 14 15 the truck, not simply that all your costs of all your 16 inputs in the business are fed into business planning. Somebody at a higher level looks at the business plan, 17 18 says, "Well, our total costs seem to be going up by X% 19 of -- derived from all sorts of things [of which the 20 truck might be one bit], so let us see where, with which 21 of our umpteen suppliers, we can get some reductions." 22 That is a very different thing. MR BEARD: It depends on exactly what is done as a matter of 23 fact, I agree. It is certainly no part of our case to 24 say, well, the fact that businesses recover their costs 25

1	is sufficient to show that there is mitigation. That is
2	not the position that we are adopting and it is not the
3	position that Mr Bezant adopts. Mr Bezant has given
4	evidence very clearly. He sets outs in his first
5	witness statement very clearly at {B3/10/3},
6	paragraph 13, that he is taking it as read that any
7	business that we are talking about here operated as
8	a rational business will want to recover its costs, and
9	that is the basis on which it operates.
10	The word he uses is "triggered": Are the changes in

The word he uses is "triggered": Are the changes in supply prices triggered by the changes that are being putatively seen in the costs of trucks?

Now, that is not "prompted to", that is not

"because of", and I am cautious to get into precise

discussions of whether or not there are differences in

the causation formulation here. Because, of course,

that may be said to be one of the legal issues that will

be raised against us in relation to these issues. Of

course, the fact --

THE PRESIDENT: Well, of course, that is the critical question, isn't it? It is not -- one can play around with different forms of words and the nuances and different meanings between "triggered" or "prompted", but it is actually what in fact, given the way all the sophisticated businesses operate, is the requisite

1	causal connection. That, of course, feeds into, then,
2	what is the nature of the disclosure that you are
3	entitled to get.
4	MR BEARD: Yes, I think.
5	THE PRESIDENT: Because if it is simply there is an indirect
6	causal connection, as everyone recognises, every
7	business faced with an increase in the price of some of
8	its inputs will, as a result, try to reduce the costs
9	where it can of other inputs.
10	If that is mitigation that has to be taken into
11	account, every single commercial damages claim will
12	involve massive disclosure of how each claimant recovers
13	its costs across its entire activities. We do not think
14	that is what the Supreme Court was intending to open up.
15	MR BEARD: It may not have been intending to open that up.
16	One can see that there is an interpretation of the
17	Supreme Court's decision that in fact does open that up,
18	but I think it might give the Tribunal some comfort that
19	that is not the basis on which we are approaching these
20	issues. Indeed, the basis on which we are approaching
21	these issues is to say that one does need to have
22	factual evidence that it was the putative rise in prices
23	of the product that is said to be affected, the trucks,
24	that feed into and are causative of, materially
25	causative of, the rise in the the fall in prices

1 that is -- that are entered into with other suppliers. 2 We recognise that. 3 Now, precisely what potency of causation one needs 4 to identify as part of the legal issue in relation to 5 this, but that is why our expert is using language of 6 "triggered", and I think the important thing is that 7 this goes beyond a simple hypothecation. Sir, although you say in relation to this that the position being 8 adopted by the claimants is that it is not necessarily 9 10 specifically to be referring to these matters, or you do 11 not need direct hypothecation between the identification 12 of a specific cost and the engagement with the supplier, 13 when we look at Mr Harvey's evidence in particular, his third statement at paragraphs 5.7 to 5.15, in fact 14 15 that is broadly what is being put forward, and it is replicated in the skeleton argument, at paragraphs 16 16 and 17, by the claimants. 17 18 I do not know if it is useful to go to Mr Harvey's 19 statement. It is  $\{B3/17\}$ . 20 THE PRESIDENT: Yes, I am looking at the skeleton now. 21 MR BEARD: Yes, the skeleton is easy. 22 THE PRESIDENT: You say paragraphs 16 and 17 of Mr Lask and 23 Ms Blackwood's skeleton?

MR BEARD: Yes. If we focus particularly on 17, the

criticism being levelled here is that the disclosure

24

25

1	being sought is essentially not broad enough, because
2	what is being said is: you, defendants, if you are going
3	to run this argument, actually need to seek disclosure
4	of all the negotiations material between Royal Mail or
5	BT, and their suppliers, if you are going to place
6	emphasis on this sense of mitigation.
7	Now, the reason they say that is embedded in the
8	material provided by Mr Harvey, who essentially says
9	that the only way one should identify price falls in
10	suppliers as being relevantly triggered by putative
11	price rises in relation, here, to trucks, is set out in
12	5.15 of his statement, to which reference is made in
13	this section of the skeleton argument.
14	I think we should perhaps go to that. So they are
15	saying you need much more disclosure in order to put
16	forward your case because you actually have to carry out
17	a granular assessment of particular negotiations.
18	THE PRESIDENT: Yes, if we look at 5.15, which is page 13
19	{B3/17/13} in the tab:
20	" it would be necessary for the analysis to
21	identify:
22	"(a) whether truck price increases 'triggered'
23	greater scrutiny of costs"
24	You would accept that, as I understand it?
25	MR BEARD: Well, whether it is greater scrutiny of costs is

1	not actually the key question. It is whether the
2	putative price rise actually triggered the resulting
3	reduction in supplier costs. It does not have to be
4	greater scrutiny of costs.
5	THE PRESIDENT: The point he is making there is that if,
6	always, Royal Mail is looking to see where it can reduce
7	costs from its suppliers, and that is its standard
8	practice, year in year out, cartel or no cartel, then
9	that is not going to be sufficient. What he is saying
LO	is whether the actual seeing that increase in truck
11	price led them to say, "Well, we have got to we are
12	facing this price increase, we have got to get costs
13	down from our suppliers to compensate it."
L 4	MR BEARD: Yes. If and insofar as that is what is being
L5	talked about, there isn't a problem with the
16	proposition. But you asked me whether or not
L7	proposition (a) is correct and
18	THE PRESIDENT: Yes.
L9	MR BEARD: The answer is no, because it is not actually
20	correct because it is not about greater scrutiny of
21	costs. Then (b):
22	"Whether the Claimants acted on those triggers"
23	So I do not think, with respect to Mr Harvey, he is
24	actually meaning the trigger of greater scrutiny of
25	costs, he is actually meaning the trigger of

1	scrutinising the increase in $\ensuremath{}$ the putative increase in
2	costs, for example by attempting to renegotiate their
3	contracts with the suppliers.

Well, it does not have to be so bold as a full renegotiation, it can just be part of a rolling process with suppliers.

"... as a consequence of any increase in truck prices ..."

That is the key issue  $\{B3/17/14\}$ .

"... (c) which suppliers the Claimants in fact approached (if any) in order to request a reduction in the costs of their supplies as a result of the increased truck prices ..."

So the point we make is there may be a range of reasons why you approach suppliers. You may be in a rolling negotiation with suppliers about prices, and there may be a range of reasons why you approach them and seek to reduce the prices that suppliers put in place.

So we are not saying that it has -- it cannot be the case that it has to be the sole reason why you approach the supplier in relation to those matters. It is not clear what Mr Harvey is saying in relation to these issues:

"(d) whether their suppliers acceded to any such

Τ	request for a price reduction and, if so, now and when
2	any such price reduction was implemented"
3	Now, (d) we do agree with. That is going to be
4	relevant in relation to these issues, because, as he
5	said, that is going to be needed to quantify the amount
6	of any mitigation.
7	What the suppliers reasons were for acceding to such
8	a request, for example were the suppliers
9	THE PRESIDENT: Yes, I can see that.
10	MR BEARD: That cannot be right.
11	THE PRESIDENT: Yes.
12	MR BEARD: So, with respect, the problem is, and the reason
13	we see it in paragraph 17, we have effectively got
14	a proposal being put forward by the claimants that says:
15	You can only really run these mitigation arguments if
16	you have got a negotiation where you turn up and say,
17	"Look, I want my prices lower because I have got higher
18	truck prices."
19	And the supplier says: All right, well, in light of
20	the fact you have got higher truck prices, I see your
21	problem, I will reduce by prices by some margin, and
22	I will be doing it because of those truck prices."
23	Now, that just is not right. That particular aspect
24	of disclosure is not necessary for these purposes.
25	Because what we are interested in is whether or not the

change, the putative change in prices of trucks, impacts the way in which other supplies are priced.

The reason why one looks at this through the lens of carrying out a forensic analysis is because what one does is looks at where the truck costs are taken on board in the business, and then where those truck costs are handed off to, effectively, to be recovered, and whether, if there is an increase in those truck costs, that has an impact on the way in which supplier pricing is then dealt with.

To some extent, that will be indirect. It is not simply a matter of looking at board papers on pricing.

Indeed, it is one of our criticisms of the disclosure that has been offered, that it is at too high a level.

We do think it is important to be focusing on the business units that actually do the truck purchasing, what happens with the costs that they incur through that truck purchasing, where truck prices rise -- not for cartel reasons, just where truck prices rise -- one looks at whether or not that impacts on other supplies made.

Now we cannot simply say it is in relation to one bit of business that that will be directly dealt with, because these are complicated businesses who take in, as we understand it, costs that they incur for instance in

1	relation to trucks. They incentivise people within that
2	business to try to recover those costs. They set
3	targets, they set forecasts. They then put pressure on
4	suppliers through the operation of those targets and
5	those strategies to reduce prices to them, so
6	THE PRESIDENT: And they presumably do that all the time?
7	MR BEARD: They do do that all the time, but what we are
8	interested in identifying is how do they do that in
9	relation to rises in truck prices? That is what we are
10	concerned about here.

So yes, they do it all the time and, yes, they may have broad policies in relation to it, but what we are really interested in is: do they do that in relation to truck prices? So that we can say: actually, it is the rise in truck prices that has an impact on supplier pricing. So it is not dealing with these things at large; it is not looking just at whether or not they recover their costs more generally. But equally, it is not limited to some sort of direct interaction in a face-to-face or email-to-email negotiation between the business taking on board the costs and the supplier supplying the services. That is not the right way of looking at it.

It is for that reason that the criticism in the skeleton at paragraph 17, that we should actually be

- asking for lots more negotiations disclosure, is wrong,
  because that is not the way that you would expect this
  to work.
- 4 Those are not issues you would expect to be aired 5 between the negotiator on behalf of, say, Royal Mail, 6 with suppliers of other inputs that may be related to 7 transport matters or may in fact not be, because that is actually what the Supreme Court is saying is the 8 relevant consideration to ensure that Royal Mail and BT, 9 10 if there is any overcharge, are not overcompensated in 11 relation to these matters.
- MR HODGE MALEK QC: Mr Beard, where you have a business like
  Royal Mail, where comparatively the costs of the trucks
  is not a huge percentage, let us say they notice that
  their costs are up 10% in one year.
- 16 MR BEARD: Yes.
- MR HODGE MALEK QC: And 1% of that is in relation to trucks
  and 9%, let us say, is staff costs, making it a very,
  very simple example.
- MR BEARD: Yes.
- MR HODGE MALEK QC: And they decide, actually, we are going
  to have to have some costs reductions here, and they
  reduce their costs by 5% by reducing the costs of their
  inputs just across the board. Now, how does that work?

  Because that may be more realistic than simply saying:

- well, we have a 1% increase in costs, well, any 1% reduction in costs is attributable to that.
- MR BEARD: Well, the question will be: how is it that those
  matters are actually dealt with, and is there sufficient
  evidence to show that in fact it was that 1% that was
  critical to the process of changing the supplier costs?
  So it will be a matter of fact that has to be considered
  in relation to those issues. But I think --

- MR HODGE MALEK QC: Why do you allocate that -- let us say you have got the 5% reduction. Why do you allocate that 5% reduction to the increase in price in trucks when you have got a global increase in 10%?
- MR BEARD: Well, I am not -- we are not -- I am not assuming that you do or do not allocate that. I would be looking at what the evidence was of how that process was entered into. But I think it is slightly dangerous to think of this at too high a level because our whole point is, what you that have are people in the business -- it does not matter what the scale of the business is -- I mean, there is actually a perversity about some of the points that are being raised against us by the claimants, that says: well, it is a very big business, this is a small part of their overall revenue, and therefore one would not assume that there is going to be any impact.

That is a very strange submission because it would

1	mean that someone like Google was effectively immune
2	from a mitigation argument in these circumstances,
3	because
4	MR HODGE MALEK QC: That may explain why the mitigation
5	argument is quite difficult.
6	But what I am saying is, if you are running
7	a business and you have a you are facing a 10%
8	increase across the board, unless you have got documents
9	which say, ah, trucks have gone up 1%, "Because of that
10	increase, we are going to go to these other suppliers
11	and get them down", that is one possible scenario. But
12	another possible scenario is they look at it more
13	globally and say, "Actually, would an increase of 10%,
14	of which 9%, for example, is staff costs we are going
15	to have to see what cost cuttings we can make now in
16	order to balance the books and maintain profitability."
17	They start looking and seeing whether or not they
18	can shave stuff off, and let us say they shave off $5\%$ ,
19	I am just wondering how you deal with that situation
20	THE PRESIDENT: I would have thought the scale of the
21	business is very relevant, Mr Beard, because each unit
22	will feed up its costs and profits to some central
23	management. They will review it overall. They may send
24	out directions to other parts of the business, having
25	looked at the totality, and say so that if it is BT,

Τ	where trucks I mean, Mr Malek has been quite generous
2	in saying it is as much as that, it might be a very
3	small percentage, and there are a whole lot of other
4	small percentages. They take a global view. They then
5	say, "You are buying very expensive switch gear to
6	maintain our overall profitability, which we see as
7	under being threatened by all these various matters,
8	of which trucks is just one part, we would like you to
9	try to get a 2% reduction in the price of switch gear."
10	How on earth do you then say that is attributable,
11	in any way, to the the little bit of trucks?
12	MR BEARD: I can see there may be circumstances in which
13	that it may be difficult to attribute it to trucks,
14	in which case, it would not be held to be the relevant
15	trigger. But I think there is a real danger of dealing
16	with this at too high a level, and, with respect, sir,
17	I think it is not right to say it is a big business and
18	therefore it makes it harder.
19	Actually, within a large business, what one sees is
20	a concern for costs control at all levels. There are
21	going to be people within Royal Mail whose job it is to
22	minimise the costs in relation to trucks,
23	transportation, supplies in relation to transportation,
24	and all other relevant elements of that business.

Now, that is where this is most likely to be most

interesting, because what you are looking at there is a situation where, from on high, it may be said, "Look, you in transportation, you must make sure you are driving costs down", to which they say, "Okay, well, we understand that is our overall position", but the people within the transportation department are looking at the components of the costs that they actually are taking on board. They are looking at it and saying, "Okay, well, actually, if our costs of trucks is higher, that means we are going to push down costs of X, Y and Z other supplies, we are going to be renegotiating deals, perhaps, or more exactly, when we are engaged with our suppliers, we are going to be conscious that that we need to make sure that our costs overall as a business unit do not go up, or within a sub-business unit, do not go up." Indeed, it is for that reason that one would expect you have key performance indicators imposed on individuals within those units, segments of the business, which are requiring them to consider how it is they deal with costs in that segment of the business.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Now, Royal Mail are very interested, and BT are very interested in saying, "Well, you can only deal with it at -- look at it at a global level", and at that point one can see that you do exacerbate the difficulties in a larger organisation with identifying whether or not

the costs increases in trucks are having an impact on other supplies. But it is precisely for that reason we say no, no, no, what we are really interested in is actually that lower level analysis. Obviously we want policies and indications of documentary material talking about costs directions coming from on high, of board consideration of these issues. Yes, that is all going to be part of the context. But you cannot say that that is the proper approach to this exercise. You need to look at where the costs are going in and where the most immediate effects are.

The irony of the argument being put against us is that we do not like the idea that we should have to deal with mitigation on the basis of indirect effects, but we want to give you disclosure, particularly that relates to very high levels, in circumstances where at a high level, you are only ever going to be talking about indirect effects.

THE PRESIDENT: I think that is very helpful from my perspective because when I read the disclosure categories I did not see them being necessarily directed at the particular segment or unit of the business dealing with transportation. If they are directed at that, well, that narrows the disclosure requests quite substantially, and then I understand the point you are

2 MR BEARD: Yes, so this is the reason why during -- the
3 difficulty -- look, let us take a step back in relation
4 to disclosure.

The difficulty we have is that I am drawing on the expertise of Mr Bezant and FTI in relation to these matters. But of course, when they go into a discussion with Royal Mail and BT or their experts, of course they do not know the details of how the businesses work.

What they want to know is: how is it you take these costs, and what do you do with them? We do not know where you put them and how you deal with them in terms of trying to recover them specifically so an increase in these costs would impact on others.

The main thing we did last week was we went back and said: look, in most of the disclosure categories it already refers to truck costs, but that is what we are really interested in. What we want to know is how do you deal with those truck costs.

It is not just in relation to one supplier, it is how you deal with them in relation to how you end up engaged in negotiations. We envisage that it will be primarily focused on the segments that are most engaged with the costs, but one will need to see how those costs are then treated through the business, and that will

1	involve	some	of	the	higher	level	documentation.

But it is starting at the bottom in relation to this that we are most interested in disclosure, and it is that focus that then informs the way in which one carries out the analysis.

We are not trying to be -- reach a view, precisely, about what level of legal causation has to be identified, because that is a legal debate for another day. What we are saying is: obviously we recognise there has to be some sort of causal link; how do we best go about analysing this? Well, where do the costs come in? What happens to them? Who is it that is dealing with them?

I am conscious actually of the time. I do not know whether or not this will be a convenient moment for a quick break?

THE PRESIDENT: Yes. Thank you very much. I think it probably would.

If you said there has been, because the -- as so much in the CMC, one aspect is linked to another, so just as the expert evidence was linked to disclosure, similarly this amendment is linked to disclosure, and you said there has been progress overnight on the disclosure categories.

25 MR BEARD: Yes.

1	THE PRESIDENT: PO4, PO5. Is that we were just handed,
2	just before we opened the proceedings, a letter of
3	yesterday, and is that what we should be looking at to
4	understand? Or
5	MR BEARD: I am not going to recommend that letter as
6	reading because it is highly tendentious, but there is
7	an annex to it, a schedule to it.
8	THE PRESIDENT: Right. The schedule
9	MR BEARD: There is a schedule to it
10	THE PRESIDENT: In the form of a
11	MR BEARD: I think that is helpful.
12	So if you go to the schedule, that is a helpful
13	pointer in relation to this and identifies what remains
14	as disputes in relation to it.
15	MR LASK: Sir, I am sorry to interrupt, but just in case it
16	helps, whilst obviously the progress that has been made
17	on the supply pass-on disclosure categories is very
18	welcome, I do draw attention to paragraph 10 of the
19	supplemental note on disclosure that came in from DAF
20	yesterday morning, because what that indicates is that
21	one byproduct of the narrowing of the pass-on disclosure
22	categories is that they are now less suitable for the
23	mitigation plea. So the link you were drawing, sir,
24	between these arguments we are having at the moment and
25	the disclosure, is not quite as strong a link as it may

- 1 once have been.
- 2 THE PRESIDENT: Yes, they are saying that they might want
- 3 further disclosure?
- 4 MR BEARD: Yes, that is what we are saying.
- 5 THE PRESIDENT: Yes, well, that is for another day.
- 6 MR BEARD: Exactly.
- 7 THE PRESIDENT: Thank you.
- 8 Right, we will come back at five past 12.
- 9 MR BEARD: I am grateful.
- 10 (11.56 am)
- 11 (A short break)
- 12 (12.08 pm)
- 13 Submissions re the Amendment
- 14 THE PRESIDENT: Mr Beard, can we just turn to the actual
- amendment that is proposed, which is --
- MR BEARD: Yes, certainly.
- 17 THE PRESIDENT: -- in fact what we have to decide today.
- MR BEARD: Yes.
- 19 THE PRESIDENT: Interesting though the analysis of the
- 20 implications of the Supreme Court judgment is, which is
- in our bundle B3, we were looking at the Royal Mail
- 22 defence, and I assume the other one is the same.
- 23 MR BEARD: Yes, it is.
- THE PRESIDENT: And it was paragraph 30(c).
- MR BEARD: Yes.

1	THE PRESIDENT: "Further, or in the alternative, DAF
2	contends the Claimant mitigated any overcharge by
3	reducing the costs which it paid to its suppliers.
4	Without limitation, DAF avers the Claimant will have
5	sought to mitigation any increase in its input costs by
6	virtue of any such overcharge by negotiating lower input
7	costs and/or otherwise reducing its costs of supply."
8	{RMBT-B3/IC14/166}.
9	We did wonder, in the light of what you were
10	explaining to us what DAF means by the plea it seeks to
11	run, what is meant by the words "without limitation",
12	because it seems to us that it is limited in that
13	certainly you have sought to limit it to us
14	MR BEARD: Well
15	THE PRESIDENT: and secondly, why the words "any increase
16	in its input cost by virtue of".
17	It seems to us what you were saying would be
18	reflected in a second sentence:
19	"DAF avers that the Claimant will have sought to
20	mitigate any such overcharge by negotiating lower input
21	costs and otherwise reducing its costs of supply."
22	Because, as we understood it, you were saying it has
23	to be direct. You accept that. It is the overcharge
24	which therefore led them not to the knowledge of the
25	suppliers, we understand that, but was what led the

```
1
             claimant to negotiate lower input costs and/or otherwise
 2
             reduce its costs of supply.
 3
         MR BEARD: I will take instructions on the sentence, sir,
 4
             you are suggesting. On the face of it, just reading it
 5
             on the transcript, I do not see that that would cause us
             any difficulty, but can I just pick up a couple of
 6
 7
             points you raised in the course of that suggestion?
         THE PRESIDENT: Yes. I have to say of course we have to
 8
             hear from Mr Lask.
 9
10
         MR BEARD: Of course.
         THE PRESIDENT: But -- just listen -- but with those
11
12
             deletions, it seems to us, without yet having heard from
13
             Mr Lask, that that amendment should be permitted,
             because that does reflect the Supreme Court ruling in
14
             the way that you have explained it.
15
         MR BEARD: Yes. Well --
16
         THE PRESIDENT: So if you want to take instructions,
17
18
             because --
19
         MR BEARD: I think I will need to take instructions on that.
20
             Is it sensible for me to take -- I know you have just
21
             risen and we have just come back, but I do wonder
22
             whether it might be sensible -- we have this text on the
             transcript -- if I took brief instructions. I have
23
24
             a couple of remarks about your references to limitation
             and direct causation and so on, but I can come back on
25
```

Τ	those, but I think it would be perhaps helpful because
2	then we can clarify where we are, and that would
3	perhaps I do not have many other remarks to make
4	and then Mr Lask can proceed on the basis of potentially
5	a further amended version.
6	THE PRESIDENT: Yes. I think it would be helpful, and
7	I know you have appeared in the guise of Ms Edwards.
8	I do not know whether that means she is close by, or
9	whether she
10	MR BEARD: She is.
11	THE PRESIDENT: or whether that means that how long
12	will you need? Ten minutes should be sufficient, should
13	it not?
14	MR BEARD: I think ten minutes should be sufficient. We
15	just need to track back through the transcript and make
16	sure we have got clear what is being referred to, but
17	I think ten minutes should be fine.
18	THE PRESIDENT: Yes.
19	MR BEARD: Would it be sensible to give 15, just in case,
20	because I do not want to have to come back and
21	THE PRESIDENT: Yes, let us say 12.30.
22	MR BEARD: I am most grateful, sir. That is very kind of
23	you. Thank you.
24	THE PRESIDENT: Mr Lask, equally, can take instructions, we
25	having given that indication. We can see there is a lot

1	that can be argued about at trial of whether, first of
2	all, the claimants did it anyway, and secondly, quite
3	what meaning to give to the proximate cause. We
4	understand that. But we think those have to be matters
5	for trial. So that is where we are at the moment.
6	MR LASK: Thank you, sir. I am grateful for that
7	indication.
8	(12.17 pm)
9	(A short break)
10	(12.32 pm)
11	THE PRESIDENT: Yes, Mr Beard?
12	MR BEARD: I am very grateful. Thank you very much for the
13	opportunity to take instructions. I want to make one or
14	two brief comments, but the short answer to the question
15	posed by the Tribunal, whether or not we would be
16	content with those amendments, is yes.
17	If I may, just briefly, the use of the language
18	"without limitation" was included it is rather
19	reflective of the comparative levels of ignorance as to
20	the structure and arrangements of the business, and how
21	matters are dealt with, which was why that general
22	phraseology was used, but we are content for that to
23	move out of the text.
24	When it comes on to "DAF avers that the Claimants
25	will have sought to mitigate any increase in their input

1	costs by virtue of any such Overcharge", the focus there
2	is on the overcharge. Obviously, the overcharge is
3	part this putative overcharge is part of the input
4	costs for the business, and all that is being said there
5	is that it is the overcharge as part of those input
6	costs, what is it that the over is the overcharge
7	part of those input costs resulting in lower input
8	other lower inputs costs or otherwise reducing its costs
9	of supply? So we have no difficulty with those words
10	being removed.

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Obviously, it does not carry with it any sense that the claimants could have known or that the mitigation requirement is dependent on the claimants knowing that there was some sort of alleged overcharge. Plainly that could not be possible and that is no part of the ingredients of the mitigation requirements imposed by the Supreme Court.

But I did not understand the Tribunal's suggested amendment to be interpolating any such requirement. THE PRESIDENT: No, that is quite correct. I think it is common ground that the -- well, you say there was no overcharge, of course, but it is not part of the claimants' case that if there was one, they knew about it.

MR BEARD: Yes. So that is all good.

I think the important thing to stress is that obviously when we are talking about the evidence that goes to prove this, then obviously the evidence that goes to prove this will be looking at issues to do with truck costs as a whole, inevitably. It does not just try to focus on the notional overcharge. Indeed, that could not possibly be the case where, as you say, sir, our position is that there is no overcharge. But that, I think, again, is read, and then it goes to questions about scope of disclosure.

That, I think sets out our position on
the Tribunal's helpful suggestion as to how to amend
this to make sure the focus is clear.

I just had one or two brief remarks to make just to finish my submissions in relation to this, just to illustrate the position that I was actually averting to in respect of the amendment, that we lack understanding but we are interested in this focus where the costs come in and how they are dealt with. Would it be possible for the Tribunal just to turn up Mr Bezant's first statement, which is found in bundle B3 at tab 10 {B3/10}.

THE PRESIDENT: We can. I am not sure what point it is going to because we have an application by you to amend.

We have indicated that, with the changes you accepted,

1	subject to hearing obviously from the claimants, we are
2	minded to grant it, and then we come to the disclosure
3	categories, which we have not started. So we can look
4	at all sorts of things, but we have a lot to do.
5	MR BEARD: I completely understand. All I was going to
6	illustrate was one of the situations where Mr Bezant was
7	specifically saying it is these the specific
8	forecasts and KPIs related to these costs that
9	(overspeaking)
LO	THE PRESIDENT: That might come into the disclosure
L1	category.
L2	MR BEARD: Yes, absolutely. I am happy to postpone that,
L3	and, in the circumstances, I am happy to leave matters
L 4	for at this stage, given the Tribunal's indication,
L5	unless I can be of further assistance.
L 6	THE PRESIDENT: Yes.
L7	Now, Mr Lask, you have also had a chance to consider
L8	this and you have heard the points the Tribunal has
L 9	made.
20	MR LASK: We have, sir, and I am grateful for the indication
21	the Tribunal has given. We have looked at the
22	amendment. It does not address our concerns or remove
23	our objection to the application that you are minded
24	grant. I hear that you are minded to grant it but
25	I would like to make my submissions in opposition if the

1 Tribunal would permit me to --2 THE PRESIDENT: Yes. 3 MR LASK: -- to persuade you otherwise. 4 THE PRESIDENT: Yes, you are fully entitled to do that. 5 Submissions by MR LASK 6 MR LASK: Thank you, sir. 7 Given the way in which the discussion developed this morning, I think the appropriate place to start is 8 Sainsbury's in the Supreme Court. I am not going to 9 10 take you back over all the same passages you have already seen in detail but I want to make some brief 11 12 points, if I may, on what the Supreme Court was and was 13 not intending to do. If I could pick it up, it is, as you will recall, in 14 15 bundle E, tab 1  $\{E/1\}$ . I am so sorry, my bundle does 16 not have the bundle pagination, but I wanted to pick it up on page 211, which is on internal page 70  $\{E/1/71\}$ . 17 THE PRESIDENT: Yes. 18 19 MR LASK: This falls within the broad axe issue, and this is 20 where the court turns to deal with the question of 21 mitigation and the burden of proof, and of course burden 22 of proof is the way in which the issues expanded during 23 the hearing. THE PRESIDENT: Yes, 211 says it is clearly on the 24 defendants. Yes, pleaded proof. 25

1	MR	LASK:	21	11, it	is	acce	pted	that	merchants	were	right	to
2		say	the	burde	n wa	as on	the	defer	ndants.			

Over the page, just at the end of 211 {E/1/72},

after the quote from The World Beauty case, the court

says:

"But in the context of these appeals, as we discuss below, the significance of the legal burden should not be overstated."

Then that takes us to -- I go straight to paragraph 216  $\{E/1/73\}$ , which is key for present purposes, where the court says that:

"The legal burden lies on the operators of the schemes to establish that the merchants have recovered the costs incurred in the MSC. But once the defendants have raised the issue of mitigation, in the form of pass-on, there is a heavy evidential burden on the merchants to provide evidence as to how they have dealt with the recovery of their costs in their business.

Most of the relevant information about what a merchant actually has done to cover its costs, including the cost of the MSC, will be exclusively in the hands of the merchant itself. The merchant must therefore produce that evidence in order to forestall adverse inferences ..."

So what we know is that the court is only dealing

there with the burden of proof. That is important in my submission because it is not addressing, obviously, the issue of permission to amend, because that was not before it, it is not addressing the ordinary rules of pleading, or indeed the test for summary judgment.

That is critical to understand in the meaning of this paragraph and its effect, because the court says that there is an evidential burden on the merchants once the defendants have raised mitigation, but in its proper context, in my submission, raising mitigation means raising it by way of a properly pleaded defence.

What the Supreme Court is not doing is giving all defendants in any commercial litigation carte blanche to plead mitigation without any evidential basis for doing so. It is not conferring on defendants immunity from the established rules governing permission to amend.

Since the Supreme Court was not addressing these issues, it is highly unlikely, in my submission, that it intended to rewrite the well established principles on permission to amend, summary judgment, and the rules of pleading. Indeed, if that was what it had intended it would have said so.

This is reinforced by the impact -- and this is a point that the Tribunal alluded to at the outset, of Mr Beard's submissions. It is reinforced by the impact

1	that such a rewrite would have on commercial litigation
2	and follow-on claims in particular. Because if
3	a defendant can plead mitigation without any evidential
4	basis, in any case where a business claims financial
5	loss, this will have a profound impact, in my
6	submission, on the cost and complexity of proceedings.
7	It will give rise to extensive disclosure and probably
8	expert evidence as a matter of course.
9	It would, I say, make follow-on claims more

It would, I say, make follow-on claims more difficult to pursue, which is contrary to the principles that the Tribunal has recognised, for example in its disclosure ruling.

So, in my submission, that is not -- it is clearly not what the Supreme Court intended. It was simply addressing burden of proof in the particular context of merchants who are members of card payment schemes, and it was recognising the particular information asymmetry that exists in that context.

So that is what I say about the Supreme Court's judgment in Sainsbury's. That forms the basis for the submissions I want to make on the merits of -
THE PRESIDENT: Just before you go on, I see they are addressing this situation of card payment schemes, but the information asymmetry, is that not inherent in any

case where you are dealing with mitigation of this sort?

Τ	MR LASK: There is likely always to be some level of
2	information asymmetry. As I want to come on to explain,
3	we say the information asymmetry that existed in the
4	Sainsbury's case does not exist in this case to the same
5	degree, but also the information asymmetry does not mean
6	that there does not need to be some sort of evidential
7	basis. It may not be factual. It may be expert. But
8	if the only basis for the plea is an expert economic
9	theory, then there has to be some basis I made
10	a similar submission yesterday there has to be some
11	basis for thinking that the theory is likely to be
12	likely to have occurred. It is not enough, in my
13	submission, to say, "Well, if it did occur, this clever
14	expert analysis we have will show that." Because that
15	does not tell you there is a real prospect of success.
16	All that tells you is that it is I repeat the
17	metaphor it is a fishing expedition with a really
18	high-spec rod, but it does not tell you you are going to
19	catch anything. If you cannot have confidence that
20	there is a real prospect of the theory being proven on
21	the facts, then it is not possible to say that there is
22	a real prospect of success.
23	THE PRESIDENT: Yes.
24	MR LASK: So I will come back to that point, but just to

take a step back for a moment from the detailed

arguments around expert analysis and disclosure, I do
say it is important to remind ourselves of the nature
and context of the proposed plea. Because the plea, in
essence, is that the claimants responded to the
overcharge by reducing the costs they paid to suppliers.
That is, of course, the third of the four ways in which
the Supreme Court said merchants might have responded to
the MIF in Sainsbury's.

The first thing one notices is that even with the amendment that the Tribunal proposed a little earlier, the plea is extraordinarily broad and unspecified, because it still applies, on its face, to all of the claimants' suppliers, and has no limitation by reference to categories of supplier or types of input. It still applies to the whole duration of the cartel.

The next thing one notices is that the plea is concerned with how the claimants may have responded to the overcharge arising from the cartel. I emphasise that because it highlights the heavy air of unreality about this plea. That is obviously important when considering its prospects of success.

Firstly, the cartel was conducted in secret. The claimants did not know they had been wronged. Now, I do not say that is a complete answer but it is an inauspicious start for the proposed plea. It

immediately distinguishes the case from the classic
mitigation case like British Westinghouse, where the
claimants obviously knew the steam turbines were
defective because they were billowing out extravagant
amounts of steam. But it also distinguishes it from the
Sainsbury's case, because the payment of the merchant
service charge and every card transaction was
transparent in that case. It was specifically provided
for in the merchant services agreement.

So it is not obvious that a claimant can be expected to have responded to a wrong it did not even know about.

For your note, Mr Malek made this precise point at the CMC in February last year. I will just give you the reference. It is {C3/3}, I think the transcript starts on page 152, and it is internal page 38. We agree with that and we adopt the point that Mr Malek made there. So that is the first point, it is the secrecy of the cartel.

The second is that the overcharge was a very small proportion of the claimants' total annual expenditure. We have given the figures in paragraph 12 of our skeleton, but it was 0.08% for Royal Mail. It was 0.044% for the second BT claimant, and 0.3% for the third BT claimant.

Now Mr Harvey's evidence is that even if detected,

1	an increase of this level is unlikely to have triggered
2	a successful business-wide cost reduction exercise.
3	That has not been contradicted, at least not by
4	evidence.

It is not enough, in my submission, to say, well, it may have done so because "may have" is not the test.

The allegation must be more than arguable, it must have a real prospect.

So what is there to support DAF's proposed defence?

We say very little indeed. There is no factual basis

for the plea. DAF has failed to adduce any evidence to

suggest that the claimants obtained cost reductions from

any of their suppliers. If they had, if the claimants

had done that, DAF may have known about it because DAF

itself supplied complementary products to the claimants,

as we heard yesterday.

So in my submission, DAF's own supply relationship with the claimants is a bellwether for its mitigation defence.

All we have is the most generic of economic theories, that all businesses act to recover their costs and make a return. But again, the uncontradicted evidence from Mr Harvey is that whether a particular cost rise is likely to trigger a successful cost reduction exercise depends heavily on the particular

economic context. DAF has identified no feature with the relevant context in this case to suggest that mitigation by cost reduction is likely to have occurred.

So, in my submission, it is impossible to see how DAF can establish a real prospect of success based on no factual evidence and an entirely generic economic theory.

The proposed plea is, at worst, wholly unrealistic and at best, pure speculation. For that reason, the amendment ought not to be allowed. Indeed, if the mitigation defence is allowed in these circumstances, it is very difficult to conceive of a cartel case in which it would not be allowed.

Sir, what I wanted to do next was just deal with the issues under the same four headings that I addressed to you yesterday, but I will cut my cloth accordingly, given that I prefaced some of those issues already in that introduction.

The four issues are: the lack of any factual basis; the inadequacy of the expert evidence; the practical implications; and the delay.

Dealing firstly with the lack of factual basis, we do say there must still be some evidential basis for the pleading, and that would ordinarily be very factual, but it is common ground that DAF's case is advanced --

L	I mean, Mr Beard made this plain this morning: it relies
2	wholly on the Supreme Court's judgment in Sainsbury's.
3	There is no factual evidence.

DAF makes the obvious point that there is information asymmetry, and it cannot know about the claimants' internal operations, but in my submission that misses the point. I emphasise that the position here is very different from the position in Sainsbury's, because in that case there is no reason why MasterCard would have known about any efforts by Sainsbury's to negotiate cost reductions with its dairy or meat suppliers. That is what lay behind the Supreme Court's observation at paragraph 216. The Supreme Court is not referring there to claimants and defendants in general; but specifically to the relationship in that case between operators of the payment card scheme and participating merchants.

But here, as we know, DAF was the supplier of precisely the sort of input that, on its own case, the claimants may have sought to reduce the costs of.

Just to illustrate that, DAF says in its skeleton argument, at paragraph 63(a), it says in terms:

"[Royal Mail] and BT may have negotiated lower prices for trailers/bodies in response to higher Truck costs ..."

Well, if they did, you should know about it. We do
not know if you have investigated it, DAF, but if you
have, you have not told us the outcome. But if we did
not negotiate those cost reductions with you, we did not
try to, what basis is there for thinking we did it with
anyone else?

That point is supported not only on DAF's own case, but in Mr Harvey's evidence. If I could ask you to turn up Harvey 9, please, at tab 17, B3. He makes the point at paragraph 5.21 on page 16 {B3/17/16}:

"I also note that if and to the extent that the overcharge did in fact 'trigger' the Claimants to proactively seek costs reductions from their suppliers in order to mitigate this increased cost, then one place that this could have occurred would be in the negotiations with the Defendants themselves for the purchase of any other related goods and services."

Then just moving towards the end of that paragraph:

"If Royal Mail had, in fact, sought to negotiate down the costs of its trucks and trailers ..."

It should probably read "bodies".

"... with the Defendants in this period, then this would be something that the Defendants should be able to confirm. If this did not occur then this would support the Claimants' position that it is unlikely that any

increase in the purchase price for their trucks as
a result of the cartel in fact resulted in any attempts
by the Claimants to negotiate down the price of other
goods and services from their suppliers."

That has not been contradicted either.

The point we make is a simple one: if the claimants did not achieve costs reductions for products or if there is no evidence that the claimants achieved cost reductions for products that were closely related to trucks, they are less likely to have done so for other, unrelated goods and services. That is why I say that DAF's own supplier relationship with the claimants is a bellwether for its mitigation defence.

Where that takes us is that the lack of any factual basis means that the onus falls entirely on DAF's expert evidence. So that is where the evidential basis for its mitigation plea has to be found. I turn to that now.

Again, as with the complements plea, the expert evidence comprises two elements: a theory and a proposed analysis.

I made the point yesterday that DAF needs to establish that both are good in order to have a real prospect of success. It is not enough to have one or the other.

So dealing first with the theory, may I ask you to

1	turn up Bezant 1 at paragraph 12, which is B3, tab 10,
2	page 3. {B3/10/3}.
3	I say paragraph 12, it is actually 13. In the
4	second sentence:
5	"As a matter of economic principle, and hence
6	observed standard commercial practice, a business acts
7	to recover all of its costs and make a suitable return
8	on its activities (which return is necessary over the
9	longer term for its continued existence). As a result,
10	when faced with an increase in any of its costs (such as
11	an overcharge) - a business will have to consider
12	whether to:
13	"a. increase its prices
14	"b. control its expenditure
15	"c. absorb the increase in costs and earn lower cash
16	profits
17	"d. adopt a combination of (a), (b) and (c)."
18	In my submission, it is clear that is expressed at
19	a very high level of generality. What is important is
20	that Mr Harvey explains that the likelihood of
21	mitigation you will see that Mr Bezant does not
22	really elaborate on which of those options he thinks
23	would have been likely in this case and whether he
24	thinks mitigation would have been likely and if so, why.
25	What Mr Harvey says, and this is going back to his

1	ninth statement, behind tab 17, pages 10 to 11
2	$\{B3/17/10\}$ , he deals with this at 5.6, he says, well,
3	the likelihood depends on the economic context.
4	Again, that is uncontradicted.
5	As I say, 5.6, he refers to the "fundamental
6	economic principle" in the first sentence, and then he
7	makes the point which, again, I think the Tribunal made
8	this morning, because big businesses are always seeking
9	to cover their costs and maximise their profits:
10	"I would therefore expect businesses to pursue cost
11	reductions as a 'business as usual' activity. I would
12	not expect businesses to 'wait' for the price of one
13	input (such as trucks) to rise, before pursuing cost
14	reductions on other inputs."
15	Then he says, therefore there is:
16	" no reason in economic theory to expect that
17	'mitigation by cost reduction' would necessarily
18	occur Rather, for the reasons given [it] depends
19	on the economic context."
20	He says at 5.7 {B3/17/11}:
21	"I recognise, of course, that an increase in the
22	price of one input could in some cases 'trigger'
23	a business to scrutinise the rest of its costs more
24	thoroughly However, I understand that truck
25	expenditure accounted for a negligible proportion"

1	That is the point I made at the outset. This is the
2	end of paragraph 5.7:
3	" I therefore consider it unlikely that an
4	increase in truck prices of the level that allegedly
5	occurred as a result of the cartel would trigger a
6	'business-wide' increase in scrutiny of the type that
7	I understand Mr Bezant wants to investigate"
8	Then he makes the point, at 5.8, this is reinforced
9	by the fact that it was conducted in secret.
10	At 5.9:
11	"Even if the Claimants had identified an increase in
12	the price of the trucks and even if the Claimants
13	had subsequently decided to use this as a reason to seek
14	to negotiate a reduction it would be necessary for
15	one or more of the suppliers to agree to reduce
16	their prices off the back of a request"
17	Then he says {B3/17/12}:
18	"Aside from the arguments that Professor Neven
19	raises in respect of trailers and bodies there is no
20	reason to believe that the Claimants' suppliers would
21	have agreed to reduce [their] costs Indeed, there
22	may be many factors that would lead a supplier to refuse
23	any such reduction margin on the product general
24	market conditions", et cetera.
25	So what Mr Harvey is doing is saying well, this

the likelihood of this having occurred depends on the economic context, and there are reasons to believe it was unlikely to have occurred. Mr Harvey is engaged with some of those factual elements of the economic context.

There is no attempt by Mr Bezant to identify any features of the present context to suggest that the alleged mitigation was likely to have occurred.

In my submission, that fatally undermines the application, because there is no factual basis, and in the absence of any analysis by Mr Bezant to suggest that this would have been likely to have occurred, there is no basis for the Tribunal to conclude that there is any real prospect of success.

I note that Mr Bezant does not say that he was unable to investigate likelihood due to a lack of available information. He simply does not address, just does not address the point. But we would say that he could have looked at similar things to Mr Harvey. He could have looked at the claimants' annual expenditure compared to the overcharge, as Mr Harvey did. He could have looked at factors indicating whether any attempts by the claimants to negotiate on bodies would have succeeded. So he could have looked at DAF's margin and alternative suppliers for bodies in contractual terms.

1	He could have sought to identify other complementary
2	products which were likely targets for any cost
3	negotiation exercise. He has done none of those things.
4	As I say, what we do know about the economic context,
5	the matters identified by Harvey, they all point in one
6	direction, which is that this mitigation is unlikely to
7	have occurred.
8	MR HODGE MALEK QC: Mr Lask, do we have any feel for what
9	the relative cost is for the truck purchases in any year
10	and the fuel purchases, because when you look at fuel,
11	that is something that quite commonly will fluctuate
12	25%, sometimes more in any one year. So you have one
13	major cost input which fluctuates a considerable amount,
14	and another cost input which probably does not fluctuate
15	in the same way up and down. Do we have any idea what
16	the relative size is, in those two inputs?
17	MR LASK: Sir, I do not know the answer to that offhand but
18	we will look into that over the break, if we may, and
19	let you know if there is any evidence.
20	MR HODGE MALEK QC: I just want to have a feel for it.
21	MR LASK: Yes, thank you for that.
22	But, standing back, we have a proposed mitigation
23	plea advanced without any factual basis at all, and an
24	economic theory that is so generic as to be utterly
25	uninformative as to the likelihood of mitigation in this

- 1 case. In substance, the plea rests entirely on DAF's 2 hope that something will turn up in disclosure, and that 3 Mr Bezant will, via his analysis, be able to turn it 4 into a plausible mitigation story. 5 THE PRESIDENT: Sorry -- just a moment, sorry. I think 6 Mr Beard may have dropped off. Could we -- can you 7 pause a moment. MR LASK: Sorry if my submissions have had that effect. 8 MR BEARD: No, I have been listening attentively. There was 9 10 a slight glitch but I saw the text on the transcript so 11 Mr Lask can rest assured I have heard all of his wise 12 words. 13 THE PRESIDENT: We can hear you, Mr Beard. We have been 14 deprived of the pleasure of seeing you at the moment in 15 any guise, whether as Mr Beard or one of your other 16 aliases. MR BEARD: Yes, I am sorry that --17 THE PRESIDENT: You are back. 18 19 MR BEARD: -- that has happened. I will try to rectify it 20 over the short adjournment.
- but yes.

Yes, Mr Lask go on.

21

23

24 MR LASK: So I was making the point that standing back, the

THE PRESIDENT: No, you are back. With a new name, I think,

25 plea is advanced without any factual basis, and an

economic theory that is so generic as to be utterly
uninformative. It does, I say, rest entirely on the
hope that something will turn up in the disclosure, and
that Mr Bezant will turn it into a plausible mitigation
story.

DAF's submission, the way in which Mr Beard put the case this morning, in my submission, what that comes down to is that if mitigation occurred as a result of overcharge, Mr Bezant's analysis and the disclosure we have requested will show it. But in my submission, that is not good enough. In fact, it is the very definition of a fishing expedition. That is the very thing the authorities say is not good enough.

Sir, I was going to come on to Mr Bezant's proposed analysis. I know we have had couple of breaks this morning, but I am conscious of the time, and I am in your hands as to whether you want me to carry on or wait until after the break?

THE PRESIDENT: You have made some comments on that already.

This is obviously a very important part of this hearing.

To make comments on his analysis, how long will that second point take, which is I think of your four points, it is the second one?

MR LASK: Yes, this would complete the second of my four headings, yes.

1	THE PRESIDENT: Why do you not complete that?
2	MR LASK: Okay, very well. Thank you, sir.
3	So given that the submissions I have just made, we
4	say that in the circumstances, it does not matter how
5	sophisticated or suitable Mr Bezant's proposed analysis
6	is, because until that analysis is carried out, the
7	defence remains pure speculation.
8	But in case we do need to go further, we do say that
9	the proposed analysis is fundamentally flawed, because
10	it is common ground that causation is an essential
11	ingredient of mitigation. Mr Beard I think accepted
12	this morning that there has to be a direct causal link,
13	which we would say is right. Mr Harvey explains why
14	Mr Bezant's proposed analysis is unsuitable for
15	establishing causation.
16	We looked this morning at I think it was
17	paragraph 5.13 onwards. It is probably just worth
18	having that open. So this is $\{B3/17/12\}$ and it is
19	starting on page 12.
20	The first point Mr Harvey makes at 5.13 is the key
21	omission is any mechanism for establishing causation.
22	He says:
23	"Without analysing this, I cannot see how
24	Mr Bezant's analysis can assist the Tribunal in
25	establishing whether the Claimants in fact chose to seel

1 a cost reduction as a result of the overcharge."

Then at 5.14 he draws a contrast which is not something you have heard from Mr Beard on, but he draws a contrast with Mr Bezant's proposed approach to supply pass-on. Because his analysis on supply pass-on appears, as we understand it, to be geared to try to trace a link between the overcharge and a decision by the claimants to increase their prices.

We are saying that is the sort of thing you need to do in mitigation. You need to trace the link. Then that is reflected in the five steps that Mr Harvey sets out at 5.15. Those are the steps that he says are necessary in order to establish causation in a case like this.

Just to be clear, Mr Harvey does not say, and we do not say, that it would need to be shown in any negotiations or any evidence of negotiations that the claimants specifically mentioned truck costs as a reason for seeking to reduce the costs of their other supplies. We do not say that is required, but we do say that the five steps identified by Mr Harvey are required. He makes the point that the trigger that Mr Bezant wants to examine is only one part of the causal connection.

Now, because of the way that the timetable works for this hearing, we do not have a response from Mr Bezant

1	to that. But we do have DAF's submissions, and the
2	essential argument that is made by Mr Beard is that
3	Mr Bezant's analysis would be able to establish
4	causation.
5	I would like to take you to what Mr Bezant says
6	about this, if I may. This is back in his first
7	statement, tab 10 of B3, page 18, paragraph 71.
8	{B3/10/18}
9	As we understand it, this is all of it. This is his
10	explanation of how he is going to do it, and this is as
11	close as he gets to explaining how he will establish
12	causation.
13	I am going to pause so the Tribunal can read it, but
14	the initial observation I make is, if nothing else, the
15	explanation is compressed. We say it is striking that
16	Mr Bezant does not explain his approach to causation
17	more clearly when it was being very clearly ventilated
18	on the correspondence. I will just pause there, if
19	I may, so you can read it, sir. (Pause)
20	THE PRESIDENT: Yes.
21	MR LASK: Sir, as we understand it, Mr Bezant proposes to
22	look at firstly whether truck price increases were the
23	sort of thing to trigger greater costs scrutiny, and

then whether the claimants in fact achieved costs

reductions. But there is no indication of how he will

24

25

identify whether the claimants in fact acted on those triggers, or whether such efforts were successful.

There is no indication that he will be able to trace the link between a rise in truck costs and any reduction in other costs; so he will not be able to say whether one was caused by the other.

Just to illustrate and pick up on a point that

Mr Malek discussed with Mr Beard, suppose trucks costs
do typically trigger costs reduction efforts within the
claimants' businesses? Suppose that Mr Bezant spots
a cost reduction in a particular area of the business.

How will he be able to say that that particular cost
reduction arose out of the efforts triggered by an
increase in trucks prices? Cost reduction may have
arisen, for example, as a result of competition in the
market for the supply of that input.

I raise the question, how will he establish that causal link? We say it is totally unclear, because he does not say. General cost-cutting measures arising across a business may be very difficult to link causally to the overcharge. As you put it, sir, in your exchange with Mr Beard: how on earth do you attribute it to trucks? All he is proposing to look at, as we understand it, is overall cost and price trends.

We do say that actually, what you need to do if you

1	are going to do this, is you need to look at the
2	negotiations. Just as the parties will be looking at
3	the negotiations on trucks, to see whether an increase
4	in list prices is fed through to the transaction prices
5	paid by the claimants. It is common ground that that is
6	very relevant in the context of overcharge, and we say
7	it is just as relevant in this context.
8	Just for your reference for your notes, sir,
9	there is a letter on this in the bundle. I do not need
10	to take you to it. It is in the Inner Confidentiality
11	Ring so it is $\{D/IC30/1\}$ . It is a letter that
12	acknowledges that this is an issue that needs to be
13	looked at in that context.
14	THE PRESIDENT: In the context of the overcharge?
15	MR LASK: Of the overcharge.
16	THE PRESIDENT: Yes.
17	MR LASK: DAF says
18	THE PRESIDENT: I follow a lot of what you say, but I do not
19	quite understand how looking at the negotiations with
20	suppliers is going to help. I mean, in no
21	circumstances, I would have thought, or it would be
22	exceptionally rare, even if a purchaser knew it was
23	being subject to a particular overcharge and it wants to
24	mitigate that increase by reducing the costs of
25	something else, it will negotiate with that other

1	supplier to try to get the costs down. It will know
2	that it has an overcharge. It will know that it is
3	seeking to mitigate that specific overcharge but it is
4	not necessarily going to tell the supplier, "Well, look,
5	our truck costs have gone up, so"
6	I think you have just recognised that.
7	MR LASK: Yes.
8	THE PRESIDENT: " and therefore we want a corresponding
9	reduction."
10	Most suppliers will say, "That is your problem. Go
11	and negotiate with your truck supplier."
12	In any event, it is not the kind of exchange you
13	would expect. I do not, for myself, see how looking at
14	the negotiations will help.
15	MR LASK: Sir, I say it is necessary to look at the
16	negotiations, but it is not sufficient on its own.
17	THE PRESIDENT: Why is it necessary?
18	MR LASK: Because the first thing you look at is you need to
19	look at whether the claimants in fact sought a costs
20	reduction. If you can establish that by looking at
21	evidence of their negotiations with their suppliers,
22	then you can start trying to trace back, through the
23	claimants' evidence, to see whether that can be linked
24	to a recognition or a detection of an increase in trucks
25	costs. That is how you try and trace the link from

1	the you almost start at the end. You trace the link
2	from the cost reduction effort and you trace it back
3	through the claimants' internal processes to see whether
4	it can be linked to a detected increase in truck prices.
5	THE PRESIDENT: Well, you could start either way. There is
6	no magic way you start.
7	MR LASK: I accept that.
8	THE PRESIDENT: Because equally, looking at negotiations,
9	you might find that in every negotiation, the claimants
10	try and seek a cost reduction.
11	MR LASK: Yes. Well, you might, but if you do not see that
12	at all, if you do not have any evidence of that, it
13	becomes very difficult to see how you get a case on
14	causation off the ground.
15	Just a final point under this heading, sir, is
16	I mentioned previously the byproduct of the narrowing of
17	the supply pass-on disclosure categories. As you saw
18	from DAF's supplemental submission, it is apparent now
19	that the disclosure being sought may well not be
20	sufficient for Mr Bezant's analysis, and for the
21	mitigation defence. That has two implications, in my
22	submission: the first is that it becomes even more
23	difficult to see how Mr Bezant's analysis could
24	establish the mitigation defence, because now the

disclosure is simply not there for him.

1	The second is that if permission is granted, there
2	is a good chance that there will be further disclosure
3	requests coming from DAF. In my submission, it cannot
4	be right, at this stage in the litigation, to be seeking
5	permission for an amendment that on any view will not be
6	sustainable on the disclosure currently being sought.
7	THE PRESIDENT: Yes.
8	MR LASK: That brings me to the end of the second heading.
9	The third and fourth headings I can pick up after the
10	adjournment, and may not take as long as the first two.
11	THE PRESIDENT: Yes. I would hope they do not, or we will
12	be in some difficulty. We will come back at five past
13	two. So we will take slightly shorter break.
14	MR LASK: Thank you, sir.
15	(1.16 pm)
16	(The Short Adjournment)
17	(2.05 pm)
18	THE PRESIDENT: Yes, Mr Lask? Mr Lask, I think you are on
19	mute.
20	MR LASK: Thank you, sir. Apologies. Just before I restart
21	my submissions, Mr Malek asked a question before the
22	break about whether we had any information on the
23	relative cost difference as between trucks on the one
24	hand and fuel on the other. We are exploring that with
25	our clients but we do not have an answer yet, I am

1 afraid.

Coming on to the third heading in my submissions, which concerns the practical implications of allowing the amendment, and in particular prejudice, as

I submitted yesterday, if the Tribunal -- if I have persuaded the Tribunal that DAF has failed to establish a real prospect of success, that is the end of the matter and the amendment should be disallowed.

But even if I have not, I do say it is necessary to weigh up still the prejudice to the claimants in allowing the amendment compared to the prejudice to DAF in disallowing it. We do submit that allowing the amendment would cause substantial prejudice to the claimants because it would result in a very large increase in the work and the costs involved, and a potential diversion of resources.

That would be exacerbated by the fact that the Tribunal has granted permission to run the complements defence, so it is not just one additional defence now, it would be two.

Just to make the point good, and I can take this point briefly, sir, but going back to Mr Harvey's statement in {B3/17/14}, we have looked at the five steps that he says would be required in order to do what he regards as a robust forensic accountancy analysis,

and then he says at 5.19, at the bottom of page 14:

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

"Whilst my view is that each of the five steps set out in paragraph 5.15 above are necessary in order for any forensic accounting mitigation analysis to properly assess the question ... this would require detailed factual analysis and further information from the Claimants. This is particularly the case given the absence of any limitations being placed upon the suppliers that Mr Bezant proposes to investigate as he and the Defendants appear to consider that an analysis of the whole of the Claimants' supplier base is necessary in order to determine whether any of those suppliers' prices were decreased. I do not, therefore, share [his] view that a probative and reasonable mitigation analysis can be conducted in these proceedings without requiring significantly more disclosure from the Claimants than has been requested in the PO4 and PO5 ..."

Just pausing there, sir, that needs to be seen in the context of what Mr Bezant was saying in Bezant 1 about the scope of his analysis. If I can ask you to turn up Bezant 1 at {B3/10/3}, you will see paragraph 11:

"In this statement I address three issues which are relevant to the determination of certain aspects of

1	DAF's application"
2	(a) supply pass-on, (b) PO4 and PO5 disclosure, and
3	"(c) My proposal to assess the extent to which any
4	alleged increase in the price of Trucks would have been
5	successfully mitigated This analysis is based on
6	paragraph 205(iii) of the [Sainsbury's decision]"
7	Then this is an important sentence:
8	"I note that my proposed Mitigation Analysis is
9	limited to negotiations with suppliers other than those
10	suppliers from whom the Claimants purchased goods and
11	services alongside the Truck (ie non-complements
12	suppliers)."
13	So Mr Bezant says his analysis is only looking at
14	the effects on the prices of non-complements inputs.
15	There are a number of implications to that. First,
16	that appears to be the intention with the submission
17	made in DAF's skeleton, at 63(a), where it says that:
18	"[Royal Mail] and BT may have negotiated lower
19	prices for trailers/bodies in response to higher Truck
20	costs: this point is covered by the Mitigation Plea,
21	addressed above."
22	That is 63(a) of DAF's skeleton.
23	At the very least, there is uncertainty about the
24	scope of the mitigation plea. I do not know, sir, if
25	that has any impact on the amendments to the amendment

that you were discussing with Mr Beard this morning. We have looked back over the transcript of that exchange, and to be frank, we are not entirely clear on what the Tribunal's thinking is behind the amendments and what -- in what way, if any, the amendment narrows the scope of the plea.

As I say, I do not know whether this has any impact on that, but at the very least it is a lack of clarity, we say, in DAF's mitigation case that would need to be sorted out. But also, Mr Harvey said that, you know, he would need to do a significant additional factual analysis and seek additional further disclosure from the claimants. But if DAF is saying that the mitigation defence does cover complements as well as non-complements, then it may -- and I lay this down as a marker -- it may well be that Mr Harvey needs to seek disclosure from DAF, because if the mitigation plea is being expanded to cover potential negotiations with DAF and other suppliers of complements, then at the very least the claimants may want to seek disclosure from DAF.

Before we get to that, I do say that that needs to be clarified, and as I say, it may or may not have an impact on the amendments you were discussing, sir, with Mr Beard earlier.

- 1 THE PRESIDENT: I do not think the amendment that -- the 2 revision of the draft amendment impacts on the point at paragraph 63(a). That would be within the scope of 3 4 a revised paragraph 30(c). So I do not think there is 5 any knock-on effect on the point at 63(a). 6 MR LASK: Very well. But, at the very least, in my 7 submission, there does need to be some clarity from DAF as to whether complements are in or out. I accept your 8 point, which is that it would be permissible on the 9 10 amended pleading, but we need to know for the purposes 11 of expert analysis and disclosure whether they are in or 12 out. 13 The other point I wanted to make from Mr Harvey's
- statement is at -- this really goes to the scale of the 14 15 additional work that this amendment will give rise to or would give rise to. It is 5.20 of Mr Harvey's statement 16 where he describes the additional work involved simply 17 18 in responding to Mr Bezant's analysis; never mind doing 19 his own, simply in responding to Mr Bezant's analysis. 20 Perhaps I could ask the Tribunal to just read over 21 paragraph 5.20, please.
- THE PRESIDENT: That is at page 15?
- 23 MR LASK: Yes, I am sorry.
- THE PRESIDENT: Tab 17, yes.
- 25 MR LASK: {B3/17/15}.

1	(Pause)
---	---------

- 2 Sir, has the Tribunal read that?
- 3 THE PRESIDENT: Yes. Thank you.
- 4 MR LASK: Thank you.

If one reads those paragraphs of Mr Harvey together,
5.15 to 5.20, it is clear, in my submission, that
allowing this plea would give rise to significant
additional work and significant additional costs, and
indeed raise the spectre of significant wasted costs,
and importantly, a diversion of the claimants' resources
that are required for the preparation to trial. In my
submission, those points militate strongly against
allowing the amendment even if you accept that it has
a real prospect of success, which we say it does not.

Finally, I will deal with this briefly, the question of delay. We do say there has been a significant delay in DAF raising these amendments over three years, in the case of Royal Mail, two-and-a-half years in the case of BT. We do not accept it can be justified by reference to the Sainsbury's litigation. I am not going to take you to the Tribunal's judgment but we do say that the rejection of MasterCard's mitigation defence was a decision on the facts, and it was not something that was significantly changed by the Sainsbury's --sorry, by the Supreme Court's judgment in the same case.

1		It is noticeable that the Tribunal rejected
2		MasterCard's pass-on defence on much the same basis as
3		it rejected the mitigation defence. Yet DAF felt
4		perfectly well able to plead pass-on from the outset.
5		So we do not think there is any merit in the submission
6		that Sainsbury's justifies their delay.
7		We do say the delay is not only significant but it
8		has a practical implication, because if the amendment
9		were now to be allowed, there is much less time
10		available in which to do the necessary work, and it
11		causes the claimants a much greater headache than it may
12		have done if it had been raised earlier.
13	THE	PRESIDENT: Yes. I thought that this Tribunal, having
14		set out the four categories of potential "recovery" in
15		the broadest sense that a business can use, or resort
16		to, faced with an increase in costs, which are the four
17		categories that the Supreme Court repeated and adopted
18		in its judgment, I thought that the Tribunal had said
19		that it is only category 4, namely pass-on, that is
20		legally permissible. So on legal grounds they excluded
21		category 3.

MR LASK: Sir, your recollection may well be right. That is
not my recollection of the judgment, and I was not going
to take you to it but -- I was focusing on
paragraphs 475 onwards, where the Tribunal rejects

1	MasterCard's mitigation defence on what we say is on
2	the evidence, and on the facts. But if there is
3	a passage somewhere I mean, it is a very long
4	judgment if there is a passage in there somewhere
5	where they say it is impermissible as a matter of law,
6	then I stand corrected.
7	THE PRESIDENT: Yes, I do not want to take time, we can look
8	into that, but that was my understanding of it. They
9	talk about passing on as a form of mitigation, and
10	MR LASK: 475 to 478 are the paragraphs I focus on.
11	MR BEARD: It is paragraph 461 as well, the relevant
12	consideration starts at 459 and does run right through
13	to 478.
14	THE PRESIDENT: Perhaps we will have a look at it
15	afterwards. As you say, it is a long judgment. That
16	was my recollection, and it may be, but I am not
17	suggesting that that is in any way infallible.
18	They set out the four options a number of times, and
19	I think at some point they draw a distinction between
20	what is legal mitigation, as it were, and what an
21	economist would regard as litigation.
22	MR LASK: They do draw that distinction specifically in
23	relation to pass-on, which they deal with separately
24	from mitigation. I am just trying to find where
25	that is. I cannot immediately find it.

1 THE PRESIDENT: We will look at that later. Yes. Thank 2 you. 3 MR LASK: Sir, unless I can assist you further? THE PRESIDENT: Mr Beard, would you like to respond, please. 4 5 Submissions in reply by MR BEARD 6 MR BEARD: Certainly. 7 Taking it in stages, we have seen the position in relation to Sainsbury's --8 THE PRESIDENT: Mr Beard, you have suddenly muted. 9 MR BEARD: Am I back now? 10 THE PRESIDENT: You are. 11 12 MR BEARD: Thank you. 13 Just taking it in stages, in relation to Sainsbury's in the Supreme Court, we have the clear position that 14 15 this is arguable as a matter of law, and in those circumstances, the idea that an amendment should not be 16 permitted where it is plainly arguable ... 17 18 I am sorry, Mr Williams was indicating I may have 19 dropped out again. 20 The Supreme Court clearly indicated it was arguable 21 as a matter of law. That is the position here. 22 those circumstances, it is plain an amendment should be 23 permitted. The countervailing considerations I will come back to but they clearly do not outweigh the 24

appropriateness of this matter being aired.

25

Indeed, it would be the first case potentially in which these issues were tested, albeit that the remitted matters in relation to interchange are back before the Tribunal. Nonetheless, in relation to these matters, there isn't an extant judgment following on from the Supreme Court, and it is plain in those circumstances that we should be permitted to proceed in relation to this matter.

Obviously, there are limits as to what we can plead given the asymmetry of information in relation to these issues. I am not going to rehearse the submissions I made in relation to complements yesterday, but the points being made again about how we could somehow have identified from either the bundle sales we made or the sales with bodies from third parties that we made, somehow, an indication as to how they dealt with costs and how they negotiated in relation to changes in truck prices, in any way, is simply not tenable.

I go back to the points I made about controlling for those prices and costs and trying to identify trends.

But I add to that, in relation to mitigation, the fact that what we are talking about is their reaction to the higher truck costs, which plainly we cannot have any indication of. What we do see is not some clever, clever economic analysis from an expert being put

forward by Mr Bezant. What he is seeking to do identify, in recognition of the fact that companies such as Royal Mail and BT will be seeking to drive down costs, how you make the enquiry as to whether or not there is a sufficient causal link between any putative overcharge and supply prices, and in that regard, he is looking at where truck costs would be identified, the types of conduct, direction, documentation that one would expect to see that might indicate why it was that companies such as these would react to higher truck costs, and how they would react at a business unit level, and how those impacts at a business unit level could then carry through into the way in which they interacted with their suppliers.

Indeed, all of the narrative he is giving in relation to the various disclosure categories is articulating this, because broadly speaking, what we are looking at, taking the Supreme Court's framework, is if there were to have been an overcharge here, what did the claimants do with it? Did they absorb it? Did they pass it on to customers? Did they put further pressure on their suppliers?

That is why Mr Bezant looks at these things, particularly the customer pass-on and the mitigation issues, as part of almost a single exercise. Obviously

he is separating out how he approaches these two things
but, as we will come on to see in relation to the
disclosure schedule, that disclosure schedule is
primarily to do with the pass-on categories, and there
have been some additions in relation to mitigation. But
a lot of those additions in relation to mitigation we
have said: look, rather than having a fight about that
now, let us have the pass-on material, that will provide
us with instruction in relation to many of the
mitigation issues, and if we need to ask you for more,
we will do.

But it is all to be considered in the round. The idea that we should not be able to come forward and say, "Well, there are two ways the Supreme Court has identified you might have mitigated customer pass-on or supplier mitigation, and you should only be able to plead to one of them", is just not a tenable position.

The idea that we should have particularised more, as I say, is not something that we could have done.

Mr Lask started talking about the types of input and the duration of these arrangements. I do not understand how that could ever inform the sort of evidence we are supposed to have put forward to support the position in relation to this plea.

He again went back and resorted to decimalised place

figures saying, "Well, look, these are tiny amounts in
the overall revenues of these businesses." Well, I hope
in opening this issue I explained why that is not the
germane consideration here. What you are asking
yourself is: when these costs get taken into the
business, how are they then dealt with? So that if they
are higher than they would otherwise have been on this
assumption, what would have been the reaction in
relation to passing on to customers or here in relation
to mitigation in respect of deals with suppliers?

Saying that they are a small part of the business overall just is no answer to that. That is no more than trying to draw a veil over what is plainly a very significant issue.

MR HODGE MALEK QC: But, Mr Beard, is that right? Because where you are dealing with something which is a small part of the overall costs, and there are other, very substantial variables such as fuel, which will be going up a lot, up and down throughout the year, and staff costs, which are probably much higher as well, there is no evidence before us, apart from the economic theory, that as a result of overcharge that the claimants put pressure on suppliers to reduce their prices and hence reduce the claimants' costs.

You are a supplier of trucks. You -- for part of

1	the	period	at	least,	you	were	а	supplier	of	bodies.	

I am sure you were a supplier of accessories, et cetera.

But you put before the Tribunal no evidence of actual pressure on you to reduce the costs of other items.

I understand the theory, I understand what
Sainsbury's is saying, but I am trying to get to grips
with how likely it is that what you are seeking, which
is a causal link, is going to appear. I think it is
a highly speculative plea and it is a contingent plea.
Because your case is there has been no overcharge. It
is saying: well, if there has been an overcharge, then
they will have tried to deal with it a number of ways.

MR BEARD: Yes.

MR HODGE MALEK QC: The pass-on is relatively

straightforward and easy to understand. But when you are talking about the other side, a reduction of costs, in the context of a complex business with other costs inputs which are much, much larger, and a large number of items going into that, trying to pin down a reduction of one item to the increase in trucks is going to be extremely difficult as a matter of fact. Even if you do have access to the documents.

Now, there is another aspect of this, which is that you are saying, "No, what I need to do is to look at the data, let us say on a fleet level, see what is going on,

and until I have that, I will not know whether this is a good point or not." So I honestly do not know whether this is a good point or not as a matter of fact, and you probably do not know either.

You are trying to say, "Well, let me look at -- have enough of a plea so I do get disclosure, so I can see whether this theory actually works and I can show causation." That is where I am at the moment. You know, I am not convinced that you are going to be able to do that and how realistic that is going to be as a possibility.

MR BEARD: I cannot give you a guarantee that we are going to be able to do that. Can I say it is a realistic possibility? Yes, I can. Because what I can point to is in the analysis being put forward by Mr Bezant, that is not seeking to deal with this all at the level which you, sir, start off dealing with it, at the overall business level. What we are looking at is the particular costs centres. It was for that reason I talked earlier about the truck costs and the transportation costs, because it is going to be in relation to that sort of consideration, at that level of the business, that one anticipates that you are most likely to find that actually, parameters as to how that cost centre operates and whether or not it keeps its

1 costs under control drive its interaction with suppliers
2 such that the supplier prices are driven down because of
3 the impacts of the cost there.

There we are not talking about 0.08 or whatever it is, we may be talking about very substantial parts of the business. If we are talking about BT Fleet, one imagines that the clue is in the name and it is running the vehicle fleet and therefore trucks are going to be -- truck costs are going to be a significant part of its overall costs. Therefore, insofar as it takes on board other supplies, it might well be expected that that business segment or unit has a number of costs requirements imposed on it. It imposed key performance indicators on its staff in order to drive down costs, as a whole, and in doing so, one can immediately see that if there were to be a rise in truck prices for that costs centre, for that segment, it would have ramifications for other supplier prices, and it is for that --

THE PRESIDENT: I thought we were told -- sorry to interrupt you -- that BT Fleet, specifically, truck costs, are 0.3%?

23 MR BEARD: No. I --

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

THE PRESIDENT: Do I misunderstand that? I thought that

was -- and that is why it was higher than the other --

- 1 MR HODGE MALEK QC: My understanding is that it was across
- 2 the board, rather than --
- 3 MR BEARD: Yes, I do not think it is BT Fleet, sir.
- 4 I think --
- 5 THE PRESIDENT: It was the third claimant in the BT action.
- 6 Mr Lask, just a simple point of fact.
- 7 MR LASK: Yes?
- 8 THE PRESIDENT: Is that right or wrong? I think it is in
- 9 your skeleton.
- 10 MR LASK: Yes, the point we have made in the skeleton,
- 11 I think it is paragraph 12, is that the proportion is
- 12 0.3% in the case of third claimant, which is BT Fleet
- 13 Limited.
- 14 THE PRESIDENT: Yes, that is what I was referring to. Thank
- 15 you.
- MR BEARD: One moment, if I may.
- I do not think that is right, with respect. I have
- just lost my copy of the skeleton.
- 19 THE PRESIDENT: It is also in a witness statement somewhere.
- That is where it has come from.
- 21 MR BEARD: I will just read it {B3/25/5}:
- "The Claimants were unaware of the cartel, which was
- 23 conducted in secret, and the claimed overcharge
- 24 represents a negligible proportion of their total
- 25 expenditure during the cartel period ( ... 0.3% in the

case of the Second and Third BT Claimants)." 1 So it is not the truck costs --2 THE PRESIDENT: No, 0.004% in the case of the second 3 4 claimant? 5 MR BEARD: Yes, and 0.3 in third. 6 THE PRESIDENT: Yes, so 0.3%. Yes, the claimed overcharge. 7 Yes, 0.3%. MR BEARD: Yes, only the overcharge, not the overall truck 8 9 costs. 10 THE PRESIDENT: Yes, but that is the bit you are saying 11 would have been so significant that they would have 12 sought to mitigate it. 13 MR BEARD: Well, we are saying that in relation to those elements of that business, in relation to those cost 14 centres, because there will be further cost centres 15 16 within BT Fleet as well, because that is what we are seeking to identify. The truck costs and the overcharge 17 18 that is claimed is very substantial. It is a very large 19 amount of money. In those circumstances, what we are 20 dealing with is how are those costs -- when they are fed into that part of the business where inevitably they are 21 22 going to be a significant cost, how are they dealt with 23 at that point?

In those circumstances, we do not consider it in any

way speculative to suggest that, in relation to that

24

exercise, in relation to those parts of the business -which we cannot identify because inevitably they are
internal -- yes, Mr Williams points out -- no, I am
sorry. I am not sure that is right.

That in relation to BT Fleet we do not have the information in relation to the subgroups with which we would be concerned in relation to these matters. So simply giving those headline figures do not give us an insight into this, because there is a point within a business where, if you are incurring what they claim is a very significant increase in cost, you will take that into account in your decision making.

What we are trying to do is identify where that would be and look at how that is dealt with. That is the best we can do because we do not understand the breakdown of these businesses externally.

Now, if that means that the disclosure requests have to be more refined in order to target those relevant entities and how they pass those costs through, then we accept that that may well be right. But we do not have the insight in order to be able to do it.

But the key point here is that in order to say, "Is there a legitimate issue here?", it is not good enough to say it is a small part of the overall costs of any business. Because as I say, what you would end up with

is a contention that a mitigation claim was less and less plausible the larger and larger the business was that we were concerned with, and because we cannot identify the breakdown of that business, we cannot take matters any further.

What is being said against us is: well, you should have been able to hypothesize, from other data that you have, information that could indicate whether or not there was a reaction by another business in respect of a cost component for that business when it dealt with you.

I have explained how that is simply impossible. Since we cannot do that, we cannot provide any sort of other meaningful particulars, it is necessary that there is some disclosure in order to be able to test this.

Now there are two issues here. One is, is it arguable as a point of law and as an amendment? It plainly is. The points, sir, Mr Malek, you raised, clearly go to the factual assessment of these matters. We cannot take those matters further without insight into the business that we are talking about here. That necessarily requires some sort of disclosure or provision of information. That is what we do not have. We cannot progress the matter further at this stage.

MR HODGE MALEK QC: So you put together what the Supreme

Court says in Sainsbury's, where it says it is a high evidential burden on the other party to produce the evidence that you need once you have raised the legal plea, and the passage in Clarke, where they say that there are certain circumstances where you can make a plea, even though you do not have the facts and you do not actually know what the answer is, because you are just not in a position to know. But what you are putting forward is a number of possibilities, and you say that the possibility that you want to put forward is one that is capable of being found on the evidence once it has been reviewed.

MR BEARD: Well, it is more than that, because it is obviously applying the reverse summary judgment test of, is it self-contradictory or implausible? There we say, no, we have done our best to look at what it is are the sorts of things one would anticipate would be relevant to this, how a business would consider these sorts of issues. We cannot take it further because this is material that is exclusively on the other side.

So to that extent, yes, we do rely on Clarke, yes, we do rely on the Supreme Court, and in those circumstances, we should not be kept out of that as a plea. Because plainly, as a matter of the summary judgment test, it is not self-contradictory. To the

contrary, it is actually one of the two parts of the mitigation analysis the Supreme Court is putting forward in this circumstances.

What would be extremely unfortunate is, whilst

I take, sir, your point that on the face of it pass-on
to customers seems more straightforward, if you ended up
with a situation where this Tribunal was only
considering that element and was to conclude that,
actually, what the evidence showed was that costs were
dispersed elsewhere, but that there was no plea in
relation to those matters, that would be a very
unsatisfactory outcome and would be precisely ending up
in a situation of a risk of overcompensation, which in
fact the Supreme Court counsels against. It does not
want undercompensation or overcompensation, which is why
it was explicitly adverting to categories 3 and 4 being
relevant categories that you can rely on in these
circumstances.

MR HODGE MALEK QC: Which are not mutually exclusive because a company may try to deal with the increase in price in more than one way.

22 MR BEARD: Precisely.

MR HODGE MALEK QC: It may recover it, some on your input side, and then --

25 MR BEARD: Yes.

- 1 MR HODGE MALEK QC: -- some on your output side.
- 2 MR BEARD: Exactly.
- 3 MR HODGE MALEK QC: So we have to take a view, looking at it
- 4 globally, as to whether or not it is plausible that the
- 5 outcome that the economic theory indicates is
- a possibility.
- 7 MR BEARD: Yes. I think that is undoubtedly right, because
- 8 that is the application of the summary judgment test in
- 9 circumstances where we are dealing with these particular
- 10 situations.

I think just to reinforce that, when we come on to
look at the disclosure issues, as I say, what the
disclosure categories in PO4 and PO5 are focused on are

primarily pass-on issues, but they are the same

documents, in the main, that one will be using for

16 mitigation analysis. Therefore, it is not that you have

got two entirely separate exercises going on in relation

18 to pass-on and mitigation. You have the expert looking

19 at this material to consider how this separation of

20 distribution of any putative increased costs might have

21 occurred.

22

23

24

25

So it is considering it in the round. So there is an extent to which, although the nature of the exercise may be different in relation to mitigation, nonetheless, one can see this as two sides of that coin in relation

1 to distribution of costs subsequently.

2 So, yes, plausible. Yes, legally founded. No, we do not have detailed evidence. Yes, we do have an 3 4 evidential account from our expert as to the sort of material that would be germane, and, yes, it is a factor 5 one takes into account when one considers the 6 7 proportionality of disclosure. Which is precisely what we have done by trying to focus the disclosure 8 9 categories down such that we are not asking for lots 10 more material in relation to mitigation; we're focusing 11 on the stuff that we think is going to be relevant for 12 pass-on and will inform us in relation to mitigation. MR HODGE MALEK QC: So there is one possibility that if you 13 do not get permission to amend now, that your expert 14 15 looks at the material in any event for the pass-on, and comes up with some evidence, saying, "Now I have 16 looked at it, I can see exactly how they have sought to 17 18 reduce their costs as a reaction to an increase in 19 price." MR BEARD: Well, it is possible. It is possible that is 20 exactly what would happen. But what we are saying is, 21 22 in circumstances where you have -- I mean, as very

clearly explained by the Supreme Court, these options

for a sophisticated business as to how it lays off its

increases in costs, that the sensible thing to be doing

23

24

here is recognising the plausibility of mitigation and ensuring that proportionate disclosure is provided following permission to amend. But there isn't a good reason not to permit amendment here. As I have dealt with when I was talking in relation to the complements matters, in circumstances where we are over a year from trial, and in circumstances where it is a plausible not self-contradictory plea, the idea that we should be kept out of the amendment is one that we think is just — would be plainly unfair and unjustified on the relevant legal tests given the Supreme Court.

Then the question is one of what disclosure is appropriate in these circumstances. With respect to Mr Lask, that is not something that should act as a bar to any sort of amendment, because the prejudice he talks about here is not real prejudice in the sense that is referred to in all those cases about very late amendments, where you just cannot deal with it. The prejudice he is referring to is the risk that his expert actually has to deal with these things. But as Clarke itself made clear, that is not real prejudice. That is simply engagement with the litigation process, and you are not at a disadvantage by this amendment being put forward; you are simply ensuring that these issues are properly aired.

It is for that reason we say that there is no good reason to refuse the amendment, and -- as amended by -- following the discussion earlier, but on the other hand, one should not -- one then looks at how disclosure is to be dealt with.

There are a couple of other brief points, if I may, just to pick up.

Mr Lask looked at Mr Harvey's evidence, in particular at paragraph 5.21 in his third statement, and referred there to issues to do with the level of disclosure that he would want to take on and review. I should say, sir, just for reference, that the preceding paragraph, 5.20, which sets out what the nature of the prejudice would be to Mr Harvey, actually culminates in a statement in 5.20(d) {B3/17/16} from Mr Harvey saying: well, if I had to deal with both pass-on and mitigation, I might need to "unwind" the analysis when I came to reply in relation to it.

Well, that may well be absolutely right, but that does not amount to prejudice to Mr Harvey. That is exactly what the Supreme Court was envisaging might well be needed given the potential heads of mitigation.

In 5.21 {B3/17/16}, there are issues again being raised about evidence, further evidence being required, particularly from the claimants, and particularly in

relation to negotiation. In relation to those matters we say well, look, it is a matter for Mr Harvey and the claimants how they want to react to these matters. We have made clear that we do not think negotiation evidence is relevant. If they want to pursue those matters, we will deal with them in due course.

But again, not prejudice and not something creating problems for the overall process.

Perhaps the last couple of points I should make in relation to these issues. The criticisms of Mr Bezant not trying to conjure up imagined relationships from incomplete data that would not tell you about relationships, and how costs might move between different sorts of products and supplies, is no proper criticism of Mr Bezant. Mr Bezant has set out a dispassionate analysis of how it thinks cost recovering companies work and, through his account of why it is that certain disclosure categories would be relevant, explains how he would carry out the analysis that would show whether or not there was a causal relationship through the various entities in relation to these matters.

There was a reference to it being a direct causal link. Well, it needs to be a sufficient causal link but if it does not need to be simply costs into one entity,

and it is that entity that negotiates the prices directly. But again, that is an obvious point in relation to these issues.

So, in conclusion, we end up with a situation where the argument that somehow there has been a gross delay in relation to these matters is just not fair. Whether or not one reads the Tribunal judgment as saying, "As a matter of law you cannot have mitigation", or "The factual circumstances in which mitigation can ever be considered are so limited as to render it vanishingly implausible as a plea", it does not matter. The point is that the Supreme Court clarified that situation. It was perfectly sensible and indeed recognised by this Tribunal on previous occasions that it was sensible to wait until the outcome of that Supreme Court judgment before we proceeded to make amendments in relation to such matters, or pursue cases in relation to these issues.

That is what we have done. There has not been substantial delay, there would not be substantial prejudice, and we can deal with disclosure issues in due course.

I will just check, if I may, whether or not any of those near me have any other additional points.

I do not have any further submissions, unless I can

1 assist the Tribunal further on any matters arising? 2 MR JUSTICE FANCOURT: Can I ask you, Mr Beard, about the direct or sufficient causal link that you just referred 3 4 to. 5 MR BEARD: Yes. MR JUSTICE FANCOURT: In connection with the reverse summary 6 7 judgment test of plausibility or implausibility. MR BEARD: Yes. 8 MR JUSTICE FANCOURT: Is it your case that what is required 9 10 is a causal connection between the putative overcharge, 11 as you call it, and some cost reduction at some stage by 12 the claimants as part of their business, provided that, 13 at an earlier stage, at a lower level, the putative overcharge has been fed in, in some way, to an analysis 14 15 of costs? Is that what you call a sufficient causal 16 link or does it have to be something as a direct -- more direct response to the particular overcharge? 17 18 MR BEARD: I am slightly concerned that -- I recognise that 19 there can be a number of situations here, for instance 20 you could have a situation where the initial costs go 21 into a regulated entity, which is engaged in regulated 22 activities, and that there the cost is baked in very clearly and the increase in cost is baked into the 23 prices that are then fed through, and that feels like 24

a very direct causal connection, and that would be

relatively straightforward.

You might have a situation where that sort of regulated entity actually deals with another internal entity and then that internal entity simply transfers those costs onwards. Again, that would feel like it was a fairly clear situation, albeit I suppose, in those circumstances, one would say it was indirect.

Once you have moved out of that and into unregulated activities, where you have not necessarily got the direct reliance on the regulator taking increases in forecast costs into account, then it is right that one would have to look at how those heads of costs were taken into account and where they were then dealt with, and it is possible -- and I completely recognise -- that the chain that those costs pass through mean that they are far too diffused, such that the end interaction with the customer is sufficiently indirect that one cannot see causal potency.

But I think, as the president indicated before the short adjournment precisely where one draws the line on the extent of causation in cases like this, it remains a live legal issue. What we say is that there are clearly instances here and examples we are dealing with here where it appears to us that, whatever causal mechanism you are talking about, there is good reason

1	and plausibility dealing with these entities that you
2	will have sufficiently approximate causation. But we
3	also recognise that there may well be arguments about
4	how approximate those causes have to be and then factual
5	issues about where the proximity lies.

I know that is perhaps not an entirely satisfactory and complete answer, but I think that, to some extent, it is anticipating some of the legal issues that may well arise in relation to this issue in this case, and potentially others, about the mitigation head of claim or head of -- mitigation head under paragraph 205(iii) that the Supreme Court has set out.

Sir, I recognise that is not a "yes" or "no" answer.

MR JUSTICE FANCOURT: Thank you.

MR HODGE MALEK QC: I think Mr Lask's hand is up, if you look at his --

17 THE PRESIDENT: Mr Lask, your hand is up.

18 MR LASK: Thank you, sir.

My virtual hand was up. It was really just to raise one brief point, which is that I mentioned in my earlier submissions that there was a lack of clarity about DAF's case, and Mr Beard's most recent submissions have, in our view, exacerbated that lack of clarity, because Mr Beard was focusing on BT Fleet and talking about the need to see whether things such as BT Fleet's KPIs drove

its interaction with suppliers.

The question that begs is: well, is the proposed mitigation defence concerned only with cost reductions achieved by BT Fleet, which are going to involve inputs such as complements -- and as I mentioned earlier, it seems that complements is off Mr Bezant's menu -- or are DAF saying that they are going to be looking at the costs reductions achieved by the BT business as a whole, with suppliers of stationery and electricity and things like that?

That is a huge difference in terms of the scope of the proposed plea, and I do say that is something we need some clarity on.

MR BEARD: If it assists at all in relation to the question that was raised about Mr Bezant's evidence at 11(c),

I think the clarification is that what Mr Bezant was referring to at 11(c) was the exclusion of bundled complements, which is what we have been referring to complements, as in strict complements, and that those would be dealt with differently. So I think -- if that assists Mr Lask.

In relation to whether or not it is business-wide offsetting of costs, as we have indicated, it is not that we expect that we will necessarily see some kind of impact on, if there is such a thing, a BT globally

```
1
             negotiated electricity price with an electricity
 2
             supplier across the whole of the BT business, but what
             we would be interested in, and what we do think is
 3
 4
             relevant and what Mr Bezant is interested in, is that if
             someone like BT Fleet, or a subgroup within BT Fleet,
 5
             does have particular other inputs which are not just
 6
7
             going to be complements but are going to be all sorts of
             other supplies, and may include, for example, I suppose,
 8
             the electricity that it uses at its factory or
 9
10
             warehouse, that in those circumstances, that is
11
             potentially relevant.
12
                 That is why I have intended to try to focus on the
13
             place where the truck costs come into the business, as
             being the key place where one focuses on these issues.
14
15
         THE PRESIDENT: Yes, thank you.
16
                 We will take just five minutes. So we will come
             back at five past three.
17
18
         (3.00 pm)
19
                                (A short break)
20
         (3.06 pm)
21
         THE PRESIDENT: Mr Beard, are you back in the hearing?
22
         MR BEARD: I can hear. Unfortunately I have just lost
23
             video. I am just going to change screens. I can hear
24
             what is going on. I apologise.
25
         THE PRESIDENT: We can pause a moment.
```

This is obviously an important question. You have
both given us a lot to think about and we are going to
take time to consider our ruling, and it will be handed
down in writing in due course.
So we now move on. I think we have to come back to
the question of timing for the disclosure that was
raised before lunch. Would that be a sensible thing to
wrap up now?
I think, Mr Lask, you were going to take
instructions. That is the complements disclosure.
MR LASK: Yes.
THE PRESIDENT: The question was whether some of it could be
given earlier
MR LASK: Yes.
THE PRESIDENT: (overspeaking) 29 April.
MR LASK: We have investigated and we would be able to
provide C1 and C3 disclosure by the end of March, and
then C2 and C4 by the end of April.
Ruling Order
THE PRESIDENT: So C1 and C3, 31st March, and C2 and C4 by
29th April.
Mr Beard, are you going to push against that?
MR BEARD: No, I am not. I am grateful for the instructions
being taken, so thank you very much.

1	Discussion re Tax Issue
2	THE PRESIDENT: So that is the order we will make. Thank
3	you.
4	If we go then next to the question of the tax issue
5	which arises only in the Royal Mail proceedings, where
6	it is DAF that would like to adduce expert evidence.
7	I think at the moment they have put it as being either
8	from Mr Bezant or Mr Pritchard. They are not seeking
9	both on tax. They have explained or Mr Pritchard has
10	explained some of the tax issues involved.
11	Mr Lask, it did seem to us there are some real tax
12	issues here, and that it does, on what we have read,
13	seem there appear to be good reasons why expert evidence
14	might assist, even if the underlying questions are to
15	some extent factual. But the analysis of that in terms
16	of the applicable tax and how it might have been done is
17	the sort of thing that a tax accountant would deal with.
18	So that is where our provisional view is on that.
19	So perhaps you would like to explain why it is that
20	you are opposing the tax evidence. It is quite
21	a distinct part of the Royal Mail case, I think.
22	MR LASK: Yes, if I may, I will give you Royal Mail's
23	position in a nutshell. We say that whether expert tax
24	evidence is required depends on the correct approach to
25	accounting for tax.

Our position is that the correct approach is to make adjustments to the claim based on Royal Mail's actual tax position in each year of the relevant period, and that has been described as approach 3. Whether the adjustments are correct is a matter of fact, we say, that can be tested by reference to the contemporaneous documents and the factual witness evidence and that does not require expert tax evidence at trial because, as I say, it depends on Royal Mail's actual position at the relevant time, which is a matter of fact. It does not depend on issues of expert tax judgment.

Just to be clear, our concerns about DAF's proposal to appoint a tax expert are driven by a concern as to the approach that it may be seeking to adopt, and the concern is that it may be seeking to adopt a detailed counterfactual analysis examining what Royal Mail ought to have done, had it not suffered the overcharge.

That is our essential concern.

Now, DAF previously insisted that expert tax evidence would be required in any event, but it has now modified its position, as you say, sir, and it now acknowledges in its skeleton that it may be possible to address tax issues through Mr Bezant. So the issue for the Tribunal is whether DAF should have permission to adduce tax evidence from either Bezant or Pritchard at

1	its election, or whether there should be a structured
2	process for resolving the issue, either by agreement or,
3	if necessary, by the Tribunal.
4	We would be very happy for the Tribunal to indicate
5	today that Royal Mail's proposed approach is the
6	appropriate one to tax. But, failing that, we submit
7	the Tribunal should adopt the approach we have set out
8	in the draft order at paragraphs 7 to 11. That is an
9	approach that essentially requires DAF, in the first
LO	instance, to explain what issues it thinks expert tax
11	evidence is required on.
12	THE PRESIDENT: This is, just so we look at it, this in B3
L3	at tab 18, I think. Page
L 4	MR LASK: Yes, page 5.
L5	THE PRESIDENT: Page 5, yes. {B3/18/5}
L 6	MR LASK: Sir, you will see that we are proposing that there
L7	be a tax statement produced in short order addressing
L8	the issues that they contend have to be resolved in
L9	order to determine the case on tax, whether and to what
20	extent those issues are matters which are capable of
21	being verified by reference to factual evidence, and, to
22	the extent that they cannot be determined by reference

I would say that to appoint a tax expert before

say is necessary.

23

24

to factual evidence, what, if any, expert evidence they

understanding what it is he would propose to address is putting the cart before the horse. In relation to all the other experts that the parties have been discussing, the parties have only consented or sought the Tribunal's permission once an explanation has been provided of what the evidence will consist of.

Granting DAF open-ended permission to instruct a tax expert would, it seems to us, give it liberty to adopt any approach it wants, including the counterfactual approach that we strongly oppose.

It would also allow the issue to drift, because there is no indication from DAF as to when we would have any clarity as to what sort of approach it was proposing to adopt. That is why we have proposed a structured process that provides for the swift resolution of this matter according to a strict timetable.

Once it is clear what DAF's position on expert evidence concerning tax actually is, then we can try to resolve the matter between us, or, if necessary, we will come back to the Tribunal. That is the position in a nutshell, sir.

What I was not proposing to do was take you through the evidence explaining in detail the approach that Royal Mail has adopted to assessing tax.

THE PRESIDENT: Yes. I mean, Mr Pritchard in his latest

1	statement suggests that he should meet with Mr Harvey to
2	discuss the appropriate approach, to try to agree
3	MR LASK: We would be very happy with that, but we say that
4	should be part of the process we propose rather than for
5	him for DAF to be given permission to call him as an
6	expert witness at trial before they have had that
7	discussion.
8	THE PRESIDENT: I mean, I can see the desire for a to
9	have a common approach, if that is possible. But even
10	if it is I mean, if you say they are just questions
11	of fact, the factual computations are to be carried out,
12	no doubt it could be presented by counsel, and then
13	various schedules of calculations could be produced and
14	explained to the Tribunal by counsel.
15	It is often more convenient if it is done in the
16	form of an expert's report and then, insofar as there
17	are differences between if there are different ways
18	of handling, for example, capital allowances I have
19	no idea what the difference might be for that to be
20	explained through the experts rather than by counsel
21	addressing the Tribunal.
22	MR LASK: Indeed, sir, and we are proposing to have
23	Mr Harvey do that.
24	THE PRESIDENT: Yes, well, that is fine. But, I mean, if
25	Mr Harvey does it clearly, you can have your own

accounting tax expert, but what DAF is saying, they want to have their own accounting tax expert to do that. It seems to me a slightly different issue from the question of, well, what will be the correct approach.

MR LASK: But sir, Mr Harvey does not hold himself out as a tax expert as such, but someone who can -- who is well placed to do the calculations and to verify the approach that has been taken to the calculating of Royal Mail's claim. So that is an approach we have no difficulty with. If DAF were to appoint an expert to do the same approach, there would not be a problem. But the concern is that appointing a tax expert such as Mr Pritchard will inevitably mean that DAF's approach evolves into precisely the sort of counterfactual, detailed counterfactual analysis that we say is inappropriate and, as we have mentioned in the skeleton, we say is contrary to authority.

The concern is, as I say, the concern about the appointment of a tax expert, which DAF now accepts is not essential, but the concern is driven by the concern about the approach that will end up being adopted.

THE PRESIDENT: Well, is it not -- there seem two actually slightly distinct aspects to this. One is whether both sides should have permission to have a tax expert, and then it is up to each of you to decide, within limits,

who it should be. If you feel confident and Mr Harvey feels confident, and he is an experienced accountant, that he can do it, so be it. If Mr Bezant is confident he can do it, equally, and if he says "No, this is getting into complexities of tax calculations that I am not comfortable with", then one would have thought it should be undertaken by someone else.

That is one aspect. The other aspect is, well, what is the right approach to adopt to calculating the tax position? That is a quite separate point. I do not think we are in a position to decide that now. The question is then, should it be decided before trial, so they go off in the same way, or is it something that is to be argued out at trial? If it is to be decided before trial, that might have to be in the form of some sort of preliminary issue, where we hear argument about which approach is, as you say, permitted by authority or contrary to authority.

That is clearly not something we can address at the moment.

MR LASK: No, sir. I am not inviting the Tribunal to rule now on what the correct approach is. What I am inviting the Tribunal to do is adopt the process we have proposed, which would provide for DAF to indicate to us what approach it proposes to adopt, for us to try to

1	reach a measure of agreement on that, by which time it
2	should be clear whether, indeed, a tax expert is
3	required or not. Because, as I say, DAF says it may not
4	need a tax expert.
5	THE PRESIDENT: Well, what I think it says is it will want
6	expert evidence but it might not have to be a separate
7	expert. It could be the same expert as it is using for
8	other aspects of the case. He would still be giving
9	evidence on tax.
L 0	MR LASK: The distinction I am drawing is between an expert
11	such as Mr Bezant and a tax expert such as Mr Pritchard,
L2	who, as we say, we fear, would be seeking to adopt this
L3	approach for counterfactual analysis.
L 4	THE PRESIDENT: Yes.
L5	MR LASK: All we are really asking for is to put the horse
L6	before the cart, which is to let us establish the
L7	correct approach and then work out whether what sort
18	of expert is needed.
L9	THE PRESIDENT: Yes. I see.
20	I think we will sorry, we have to keep breaking
21	off, but that is the nature of a CMC with a lot of
22	issues, and we obviously have not heard from Mr Beard,
23	but let me just have a word with the two other members
24	of the Tribunal. So we will withdraw for just a few

moments.

1	(3.22 pm)
2	(A short break)
3	(3.24 pm)
4	(Ruling was given)
5	Further Discussion
6	THE PRESIDENT: So Mr Lask, I will go back to you. It is
7	not quite the proposal that is in your paragraph 7, but
8	it seems to us to flow from what you have been
9	submitting. Is that something that you find
LO	problematic?
L1	MR LASK: Sir, may I just mute for 30 seconds to take
L2	instructions on that?
L3	THE PRESIDENT: Yes, and Mr Beard likewise. We have not
L 4	heard from you, but I think you can see the logic of it.
L5	So you both may want to mute while you take instruction.
L6	(Pause)
L7	Mr Lask, have you been able to take instructions?
L8	MR LASK: I have, sir. We are broadly content with the
L9	proposal, subject to one possible wrinkle, which is
20	this: we would hope that, following a meeting between
21	Mr Harvey and whoever is appointed by DAF, some
22	agreement could be reached on the proposed approach.
23	But if DAF do opt for Mr Pritchard, and Mr Pritchard and
24	Mr Harvey are unable to reach agreement and then
25	statements have to go to the Tribunal, and the Tribunal

Τ	rules that a detailed counterfactual analysis proposed
2	by Mr Pritchard is the correct approach, it may be in
3	those circumstances that Mr Harvey is not able to give
4	evidence for us because we are now into expert tax
5	territory. So we would need the option, in those
6	circumstances, to appoint a tax expert instead of
7	Mr Harvey.
8	THE PRESIDENT: Yes. I think that was implicit in what
9	I was indicating.
10	MR LASK: I am sorry.
11	THE PRESIDENT: No, that would be understandable.
12	Right, Mr Beard?
13	MR BEARD: Yes. Thank you. We are content to proceed on
14	that basis. I am not going to get into the fact that
15	there are plainly expert matters here. There is just
16	one point I think it is worth emphasising.
17	Mr Lask keeps referring to the analysis his expert
18	is proposing to put forward and a counterfactual
19	analysis. There will only ever be a counterfactual
20	analysis in these circumstances. The facts have passed.
21	We are dealing with counterfactual issues now. The
22	question is how you deal with them. We think that is
23	paradigmatically a matter of expertise and in particular
24	tax expertise.

We think the claimants have got themselves into

Ţ	a very odd position suggesting that on tax questions
2	they have a non-tax expert, but that is something that
3	they have chosen to do and this process will deal
4	with it.
5	THE PRESIDENT: Yes, well, we are not directing who the
6	expert may be, and the claimants have the option to
7	reconsider. They have seen what Mr Pritchard said. So
8	we shall say that both sides have permission to adduce
9	evidence from an expert dealing with in the
10	Royal Mail proceedings, dealing with the tax position as
11	regards any damages. The two experts that the two
12	experts should meet on a without-prejudice basis to
13	discuss what approach should be adopted insofar as they
14	do not agree. They should file statements with the
15	Tribunal. The Tribunal will then decide, which will
16	leave open the question of whether it needs an oral
17	hearing, and, depending upon the decision, the claimants
18	have permission to appoint a different individual as
19	their tax expert.
20	MR BEARD: Can I just interpolate one point? Would it be
21	sensible to set a date by which the experts meet?
22	THE PRESIDENT: Yes, I was about to do that.
23	MR BEARD: I am sorry, sir. Right.
24	THE PRESIDENT: I wanted to get the I just want to be
25	clear, there is no disclosure required for any of this

1	now, is there? We have not detected there is
2	a disclosure application that is related
3	MR BEARD: I think not now. We have a great deal of the
4	relevant material, which is why Mr Pritchard has been
5	able to point out various (inaudible) in the expert
6	THE PRESIDENT: Right, okay. So that can then proceed.
7	So if we say a date by which there should be I do
8	not know if we have to do each step, but if we say
9	a date for the meeting and a date for any statement to
10	the Tribunal, that will be sufficient. What would be
11	a reasonable time for a date for a meeting? Can it be
12	done before Easter? By 31st March? Is that reasonable?
13	MR LASK: Sir, we would certainly hope so. On our proposal,
14	we were proposing the parties write to the Tribunal
15	setting out their respective positions by 23rd March,
16	and we would be retaining that date as the date for the
17	filing of the statements that you envisage, and so the
18	meeting the without-prejudice meeting would need to
19	be before that.
20	MR BEARD: I am sorry, that is simply not going to be
21	feasible. We got the tax disclosure from the claimants
22	very recently. We are still in the process of reviewing
23	it. There is no point in having this meeting to discuss
24	the approach until that has been digested. I think the
25	sensible course would be to be setting a meeting before

- the end of April, and then any statements two weeks
  thereafter would seem to be the sensible course.

  If there is a convenient date during April by which
  time we have digested the disclosure and our expert is
  able to join the meeting, then obviously we will do
  that, and try to bring things forward. But it is
  obviously sensible that we are entitled to review that
- disclosure. It may be that Mr Harvey has sought to just
  be reviewing it in the background, but there has been
  a long delay in disclosure of tax returns and --
- THE PRESIDENT: Well, it is not a pressing urgency for the

  trial, but I would have thought that -- I mean, he does

  not -- Mr Pritchard does not have to get on top of

  every -- all the information. He has got to understand

  the general approach and therefore the general approach

  he wants to adopt.
- 17 MR BEARD: Yes.
- THE PRESIDENT: He is not going to have to produce any calculations.
- 20 MR BEARD: No.
- 21 THE PRESIDENT: So if we were to say it should be, for
- 22 example, 16 April, it would ensure that there is --
- MR BEARD: Yes, I am sure --
- 24 THE PRESIDENT: -- plenty of time and that any --
- 25 MR LASK: Sir, I am so sorry to interrupt, but may I remind

1	the Tribunal that the deadline for witness statements is
2	29th April, and the scope, certainly on our side oh,
3	sorry, May. So the scope of our factual witness
4	evidence will depend in part on the outcome of this tax
5	process, because we are going to be adducing factual
6	witness evidence on tax. So that does have to be built
7	in to the timetable, and we need to have enough time for
8	the expert process, the outcome of the expert process,
9	to feed into our factual witness evidence. So we are
10	concerned about the current time frames being
11	considered.
12	THE PRESIDENT: Well, it may be that the witness statements
13	purely on tax matters which is a rather discrete
14	aspect, is it not, of the factual evidence can be put
15	back, because you have got a lot of evidence dealing
16	with everything else that we have been talking about,
17	and I do not think that would cause any disruption to
18	the trial if we were to revise that date, because if
19	the Tribunal has to meet and rule and so on and if
20	they were to have the meeting on 16th April, then they
21	could produce their statements, could they not, by
22	30th April?
23	MR BEARD: That seems entirely feasible, yes.
24	THE PRESIDENT: At that point the Tribunal will have to
25	decide what to do. I would have thought that the

1	sensible course is not to change the date now, but if it
2	turns out and you will know this from your expert
3	following the meeting that there is material issues
4	on the correct approach to tax which affect your factual
5	evidence, and therefore you will await the Tribunal's
6	ruling, that both sides should write in saying they
7	suggest that specifically any factual evidence that
8	relates to the tax matters should be put back to several
9	weeks after the Tribunal has ruled, and deal with it
10	that way.
11	MR LASK: Sir, thank you. I think, subject to any contrary
12	indication from those instructing me, I think we would
13	agree that any amendment to the timetable for factual
14	witness statements should await further should allow
15	for the process to run at least part of its course.
16	Just to flag up that any movement on the deadline
17	for factual witness statements will have a knock-on
18	impact on the deadline for expert reports, at least
19	insofar as they relate to tax.
20	THE PRESIDENT: Yes. I mean, it is only the it will only
21	affect any experts' reports on tax, of course. Not on
22	anything else. We are not generally extending time for
23	factual witnesses. It is only insofar as they concern
24	the Royal Mail handling of its tax affairs.
25	MR LASK: Yes. Subject to there may be some overlap with

- 1 expert evidence on financing because there is 2 a financing aspect to the tax claim. THE PRESIDENT: Yes. Well, you can look into that if 3 4 necessary. 5 MR LASK: Thank you. THE PRESIDENT: But it is not going to affect the -- any of 6 7 the main part of the claim? MR LASK: No. 8 THE PRESIDENT: Namely overcharge, pass-on --9 10 MR LASK: No. THE PRESIDENT: -- loss of volume and so on. Yes. 11 12 Well, if that can be put into the order. Would that 13 then be a sensible moment to go back to the question we left you with, which is the truck leasing financing 14 15 expert issue, where you both seem to want two experts? 16 MR BEARD: We indicated in correspondence that we would stick with Mr Delamer. We have received a letter 17 18 overnight indicating that it is possible that the 19 claimants want to maintain two experts. Even in the 20 face of that, we are content to be using Mr Delamer, albeit that if something is raised specifically by 21 22 Mr Harvey that Mr Delamer aware cannot cover in reply,
- 25 Professor Neven in relation to that. But our intention

we might have to use Mr Bezant for those purposes. I am

sorry, Professor Neven. I apologise. I misspoke.

23

1	is just to use Mr Delamer for those matters. We do not
2	fully understand the claimants' position.
3	THE PRESIDENT: Yes.
4	Mr Lask?
5	MR LASK: Yes, sir. Thank you.
6	We note the letter that came in overnight indicating
7	DAF's change of position. Prior to that, both parties
8	were agreed that it may be necessary to have two.
9	I will explain why, from the claimants' perspective.
10	Just by way of context, a relatively small number of
11	lease trucks are involved in the claims, but they do
12	raise specific issues in relation to assessing the loss,
13	and, broadly speaking, there are three questions. The
14	first question is: what is the relevant value in the
15	value of commerce for leased trucks? We take it to be
16	the rental instalment payments less any maintenance
17	charges.
18	The second question is: well, how do you assess the
19	point in time at which the overcharge was incurred,
20	where rental payments would have been paid over a number
21	of years? That is the second question. It is those
22	first two questions that we propose Mr Harvey will deal
23	with.
24	Then there is a third question, which is whether

there was a specific financing cost associated with

1	renting leased trucks. Because obviously if the rental
2	payments were higher, then it is possible that the
3	financing costs may have been higher too.
4	It is that question we envisage Mr John Earwaker
5	potentially dealing with if it is necessary to do so.
6	So there certainly would not be any duplication. It is
7	just a feature of the specific issues that arise in
8	relation to assessing the loss on leased trucks.
9	THE PRESIDENT: Yes, I see.
10	So it is Mr Earwaker is on the financing costs
11	associated with leased trucks?
12	MR LASK: Yes.
13	THE PRESIDENT: Harvey is on the value to be attributed to
14	leased trucks
15	MR LASK: Yes.
16	THE PRESIDENT: and the assessment of the point in time
17	when the overcharge was paid?
18	MR LASK: Yes, well, the overcharge, the overcharge on the
19	leased trucks. The way you articulated it, sir, which
20	reflected the way I articulated it, just explains why
21	the approach to overcharge on leased trucks is different
22	from the approach to overcharge on purchased trucks.
23	THE PRESIDENT: Yes. It has to be a particular point in
24	time? It is not incurred every time a lease payment is
25	made?

```
1
         MR LASK: I think that is the question or one of the
 2
             questions Mr Harvey will be looking at.
 3
         THE PRESIDENT: Yes. We will take just a moment to
 4
             consider.
 5
         (3.41 pm)
 6
                                (A short break)
7
         (3.42 pm)
 8
                                  Order Made
         THE PRESIDENT: We see the point that Mr Lask has made. We
 9
10
             will allow you -- give you permission -- to have -- we
11
             note that Mr Earwaker is giving evidence anyway on the
12
             financing losses, the Royal Mail case. So as long as
13
             they are non-duplicative, we will give you that
14
             permission, and similarly, then, if so advised, DAF has
15
             permission to do the same.
16
                 Given the split that you have explained ...
         MR LASK: Thank you, sir.
17
18
         MR BEARD: Thank you.
19
                     Discussion re Disclosure Categories
20
         THE PRESIDENT: That then takes us to the disclosure
21
             categories, I think, as the remaining issue, where there
22
             has been some movement, and I think we have been sent
23
             a revised schedule.
         MR BEARD: Yes, I was going to refer to the schedule you
24
25
             asked about over the short adjournment, since that is
```

1	the schedule that deals with matters that essentially
2	are not agreed. Obviously we have the longer Redfern
3	Schedules, but they cover matters that are agreed, and
4	I was
5	THE PRESIDENT: Am I looking at the right I have an
6	annex 1 to Royal Mail BT's letter dated 1st March?
7	MR BEARD: That is right, and it should have
8	THE PRESIDENT: Is that the schedule I should be looking at?
9	The column is in red. The entry is in red.
10	MR BEARD: That is right. At the bottom it should have in
11	the middle of the page "01/03/21".
12	THE PRESIDENT: Yes.
13	MR BEARD: In very small writing. Yes.
14	So this is essentially abbreviated in the sense that
15	there are a number of categories of disclosure that are
16	effectively agreed in relation to these issues.
17	I think we can go through this relatively quickly,
18	because I think in the main, we can identify where the
19	issues lie, and where in fact further agreement can be
20	reached.
21	In relation to the red, these are changes that are
22	being suggested by DAF and respectively Royal Mail/BT in
23	the second and third columns in relation to these
24	matters.
25	So DAF

- 1 THE PRESIDENT: Well it starts on --
- 2 MR BEARD: It starts with definitions, yes.
- 3 THE PRESIDENT: And previously -- yes, I see.

4 MR BEARD: So I think the only issue that really arises in

5 relation to this is that -- well, I want to make just

6 a brief introduction to it, because this Redfern

7 Schedule was initially put forward dealing with pass-on,

and in doing so, would also deal with any request for

9 disclosure in relation to mitigation.

Now, as you will have heard and realised from seeing the correspondence, what DAF has sought to do is try and narrow the categories in the light of concerns and objections raised by Royal Mail and BT, and what it has done is sought to do so to ensure that it continues to be able to have sufficient material coming forward in order to deal with supply pass-on; but also that process will ensure that we obtain, we hope, material in relation to mitigation, albeit we have left the caveat that in relation to mitigation there may be further requests that would follow up. But in the main, we would hope that these categories would also cover the gist of the mitigation disclosure that would be needed.

Indeed, it would be more than the 'gist of'. We think that it is likely the mitigation disclosure -- that the principal mitigation disclosure that will be

1	required will be covered by these categories. As I say,
2	I think it is going to be feasible to identify
3	relatively small differences in relation to these
4	issues.
5	So the first issue that actually arises is in
6	relation to definitions, but I am going to pick that up
7	in relation to PO5(a) and (b) categories in due course,
8	because we think that it is likely only to be in
9	relation to those. There are particular definitional
10	issues as to the scope of the disclosure in those
11	categories. So we are content to use these definitions
12	all the way down to PO5(a) and (b).
13	Then in relation to PO4(e), there is a broad
14	agreement in relation to DAF's amended category. There
15	are some clarifications that are being made by
16	Royal Mail and BT in relation to the right-hand column,
17	but in relation to those, we are content to proceed on
18	the basis of that definition. So I think we have
19	agreement in relation to that row.
20	THE PRESIDENT: So PO4(e), the comments of Royal Mail and BT
21	reflect the point about the definitions, do they?
22	MR BEARD: No. Well, in part. They are slightly different
23	issues, but mostly they reflect definitions, yes.
24	That is how we understand it.
25	In relation to this category, we are not taking

1 issue with the definitions. I think that, in practice, 2 that means there is no issue here. THE PRESIDENT: Yes. 3 4 Mr Lask, I think we will take them point by point, is probably the easiest. 5 Mr Lask, is that right from your understanding of 6 7 PO4(e), if it is accepted that for Royal Mail it excludes Royal Mail relay services, and for BT it 8 excludes BT Retail Global Services and TSO? 9 10 MR LASK: Yes. That was the only point we were making in 11 that column. So that is agreed. 12 THE PRESIDENT: Yes. Can you just help me? I probably 13 should know, what is "TSO"? MR BEARD: If it helps, I think it is Technology Services 14 15 and Operations. 16 THE PRESIDENT: Thank you. MR LASK: Thank you. Those instructing me confirm that is 17 18 correct. 19 THE PRESIDENT: Right. That is PO4(e). PO4(q)? 20 MR BEARD: There is one thing I should mention. The terms 21 "business units" and "segments" that is used, obviously 22 we are not entirely sure what is being said by Royal Mail and BT about how they are defining those units and 23

segments, but we are not going to get into arid

discussion at this stage about what is precisely being

24

1 defined. I think it is one of those ones where we have 2 explained where we are coming from in relation to those 3 matters. BT and Royal Mail will have their own 4 organisation in relation to these issues, and no doubt 5 they will conscientiously look at these points. 6 THE PRESIDENT: Yes, well that is just a shorthand. 7 MR BEARD: Yes, it is. 8 THE PRESIDENT: -- as I understand it, for the parts of your 9 client's business for which truck costs etc, etc? 10 MR BEARD: Yes, that is how we understand it. THE PRESIDENT: That is what you mean. 11 12 MR BEARD: Yes, exactly. 13 THE PRESIDENT: That is what the definition is. Now PO4(g)? 14 15 MR BEARD: PO4(q) is in relation to profit margins. Again, we think there is no issue here. 16 We understand the reference in the right-hand column 17 to "contemporaneous documents" simply to mean that the 18 19 claimants are not expected to generate new documents in 20 relation to this category. It is only pre-existing 21 documents that they would gather. If we are wrong on 22 that, we would like to understand what is being referred 23 to as "contemporaneous documents", but we imagine 24 that is just a matter of clarification of language and that otherwise, again, this row can be agreed. 25

1 THE PRESIDENT: Yes. Mr Lask? 2 MR LASK: Mr Beard is not wrong. That is what was intended. 3 MR BEARD: We are happy. That is on the transcript. As 4 long as we both understand what we are talking about, 5 that is a happy place. 6 THE PRESIDENT: Pre-existing contemporaneous documents. 7 Yes. PO4(h)? 8 MR BEARD: PO4(h), the first concern -- it says "not 9 10 agreed". The first concern is in relation to the addition of the words "metrics and targets" rather than 11 12 "performance indicators". 13 For reasons we are not entirely clear about, Royal Mail and BT want "metrics and targets" removed. 14 15 Frankly, we do not think that makes any difference to 16 the scope of this disclosure category, because key performance indicators is not some sort of defined term. 17 18 We were just trying to be clear about what we were 19 talking about, but if they want those words out, we are 20 entirely happy to take them. 21 We are also happy to make sure that this category --22 which does not, we recognise, specifically refer to 23 trucks or categories of costs including trucks -includes such words. So where it is saying, 24 25 "Information and explanations in respect of the key

Τ	performance indicators reached by each craimant or
2	relevant business unit to measure performance insofar as
3	applicable to a relevant business unit or segment in
4	relation to trucks costs or categories of costs
5	including trucks, including information as to targets
6	for those key performance indicators", now we think that
7	by including that language, we would be dealing with the
8	concerns that Royal Mail and BT are raising, and should
9	be able to reach agreement in relation to this category.
10	MR LASK: Sorry, I am just taking instructions, if I may.
11	MR BEARD: I am grateful. I understand we are trying to put
12	forward, in the light of the schedule, what works.
13	I mean, obviously key performance indicators are an
14	important category of disclosure. I do not think there
15	is actually any dispute about that. I think the concern
16	is about the phraseology. There is a statement by
17	Royal Mail and BT. We do not consider Mr Bezant's
18	suggestion that KPI information is important in the
19	context of organisations which operate business units
20	and segments as cost centres.
21	I think the concern there is it is not sufficiently
22	focused. It is not that KPIs are inherently irrelevant,
23	and that is why we have included the focus words.
24	MR LASK: I am told and this may just be necessary for
25	the record that we do take an issue on the relevance

Τ.	of this category, but in right of the amendment that
2	Mr Beard has described, we are content with it.
3	THE PRESIDENT: Thank you.
4	MR BEARD: Then I think we get into PO4(i), and I think we
5	are willing to agree to the minor modifications that
6	Royal Mail and BT are putting forward in relation to
7	that category.
8	THE PRESIDENT: So that is then agreed. Yes, PO4(k).
9	MR BEARD: PO4(k). I think the concern here, as we
10	understand it again, is rather like the situation in
11	relation to PO4(h): that there is not a specific
12	reference to truck costs or categories of costs
13	concerning truck costs. So this is "concerning
14	a representative sample of documents or information
15	setting out financial budgeting methodologies and
16	process for each claimant in each relevant business uni-
17	or segment separately for regulated and non-regulated
18	business activities."
19	But we do see that it would be right, given what we
20	have indicated previously, that it should refer there to
21	"each claimant and each relevant business unit or
22	segment concerned with truck costs or categories of
23	costs including truck costs."
24	So we understand that that needs therefore to be
25	narrowed and we think that that actually captures

- 1 broadly what has been suggested in the right-hand column 2 by Royal Mail and BT. 3 You will see the third paragraph down, they propose 4 that "the category be limited to budgeting methodologies 5 and processes in respect of truck or vehicle costs." 6 I think we are capturing the same sentiment. It is 7 slightly different wording, but I am not sure it matters for these purposes. 8 THE PRESIDENT: Yes, it is the wording that has been used 9 10 before. MR BEARD: Yes, exactly. 11 12 THE PRESIDENT: So Mr Lask, that is the wording you have 13 used in PO4(i)? MR LASK: That is right, sir. 14 15 What we were seeking to essentially exclude were 16 methodologies that did not relate to trucks, which is why we drafted it as we did. I do not think Mr Beard's 17 modification had a different effect, but if it is 18 19 intended to then perhaps he can --
- 20 THE PRESIDENT: No, I do not think it is. It is the way he
  21 explained it. It is just following through, and it
  22 might not be exclusively trucks.
- MR BEARD: No, it is truck costs or cost centres involving truck costs.
- THE PRESIDENT: So that concludes PO4.

1	MR BEARD: That does conclude PO4. Then we get into PO5.
2	So PO5(a):
3	"In respect of each of the Claimants' products and
4	services where price lists exist, documents showing
5	a description of how prices are set or agreed with the
6	Claimants' customers by references to those price
7	lists."
8	So initially, what was being envisaged was some sort
9	of description or statement. The proposal that is being
10	put forward is modified by Royal Mail.
11	"In respect of each of the claimants' products and
12	services where price lists exist, price lists, generic
13	non-customer specific documents containing a description
14	of how prices are set and agreed with the claimants'
15	customers by reference to those price lists"
16	And then "board papers", talking about prices as set
17	for specific customers.
18	"This description should include, insofar as it is
19	recorded in pre-existing documents can be identified,
20	information on the policies regarding the setting of
21	customer prices and any authority limits. For example,
22	of discounts that can be given against price lists."
23	So I think in relation to this, we are content to
24	move over to the Royal Mail/BT approach here, subject to

a couple of issues. In (b), you see there is this

1 reference to "generic non-specific customer documents".

Now we are only concerned about essentially how this definition is going to be approached. What we do not want is if a document talks about things generally but refers to customers, that somehow it is excluded, because obviously that would be unfortunate and wrong.

Equally, if, when searching for these things, you do actually come across documents that are customer specific, although we do not want a search to be carried out, again, it would be wrong to just exclude those documents if you had actually encountered them.

So we have just a concern about this phraseology, "Generic non-customer specific documents", and we would want to just make sure that it was covering those matters.

Otherwise, the particular threshold that they are applying that is set out in number 2, which is a threshold of 5 million for Royal Mail -- that we have no objection to, given the circumstances that are spelled out there, because that is an internal threshold that is used within Royal Mail.

When we come to BT, we have a couple of additional issues. In relation to --

24 THE PRESIDENT: Sorry.

25 MR BEARD: I am so sorry.

1	THE PRESIDENT: So there is a qualification, because we need
2	to be clear for the purpose and I think we will leave
3	it to you to draw up the order, which will append the
4	schedule I am not clear where the 5 million threshold
5	is incorporated in the second column here with the
6	Royal Mail.
7	MR BEARD: To be fair to Royal Mail's drafting, I do not
8	think in fact it is. It is just the definition of board
9	papers I think, in (c), implicitly imports that
10	threshold because only deals above a particular value
11	would fall within it, if I understand the language of
12	Mr Lask's comments correctly.
13	THE PRESIDENT: Yes, I see. So it is an explanation of what
14	you will get, an explanation of what will be in the
15	board papers that you will get on the scene.
16	MR BEARD: That is right. Yes.
17	THE PRESIDENT: I see. So that is fine.
18	So for Royal Mail on that basis, that is agreed, is
19	it?
20	MR BEARD: Yes. Subject to that point about generic
21	non-customer specific documents that I raised. I mean,
22	it may be useful, before I move to BT, for Mr Lask to
23	just clarify that when they talk about "generic
24	non-customer specific", if these documents concerning
25	price lists and price setting include generic material

```
1
             but also customer material, they are not going to be
 2
             excluding those documents. Equally if, when searching,
 3
             they come across material relating to customers -- this
 4
             is the second point -- we can see a benefit in those
             being disclosed as well. But we are not asking them for
 5
             search separately for them. It would just be odd
 6
7
             exclude them, I think is the point we would put it,
             actively to exclude such documents when you had
 8
             encountered them.
 9
10
         MR LASK: Sir, we will not exclude those documents.
11
         MR BEARD: I am grateful. That makes life a lot easier.
12
         MR HODGE MALEK QC: I think that should be reflected in the
13
             order, though.
         MR BEARD: Yes, we will make sure that the definitions used
14
15
             pick that up, and that we are not imposing a further
16
             search obligation.
         MR HODGE MALEK QC: Yes, okay.
17
         THE PRESIDENT: Yes, then BT?
18
19
         MR BEARD: Then BT.
20
                 So in relation to BT there are just a couple of
21
             issues. It is phrased in very much a similar way. So
22
             in (c) it says, "Any available documents relate to deals
             with specific customers value 5 million and over."
23
                 Now we do not understand why that threshold is
24
             taken. We understand it in relation to Royal Mail
25
```

because it is spelled out that that is what pricing
strategy board papers will cover. But we were just
slightly concerned this felt like a slightly arbitrary
cut-off point being used here.

Obviously it is the same point in relation to generic non-customer specific documents arises, but there is a further point here, and this is where the issue just in relation to definition arises.

If we go back to the front page of this schedule, you will recall that there is an exception in relation to BT Retail Global Services and TSO.

THE PRESIDENT: Yes.

MR BEARD: The reason this arises here is because we are talking about price setting to customers, we think this needs to cover BT Retail and Global Services.

I think TSO, that we referred to earlier, that is an internal business, and it will only really engage in transfer pricing, as we understand. But BT Retail and BT Global Services, which we stand to be corrected, but we understand is the business focus retail part of BT, will obviously be setting prices to customers. In those circumstances, it would be very odd to exclude those entities from the consideration in PO5(a). We say they should not be, because obviously businesses like

- 1 necessarily selling anything retail. 2 Since we are here talking about supply pass-on, and 3 therefore pass on through to external customers, and we 4 also say mitigation issues, but particularly in relation 5 to supply pass-on, we say that it is obvious that those entities should be included for these purposes. But as 6 7 I say --THE PRESIDENT: Is not BT Global Services just dealing with 8 customers abroad? 9 10 MR BEARD: I thought that, sir. That was my understanding. Then I was corrected. If I am told that in fact my 11 12 initial understanding was right, and it was only 13 overseas, then I think there may well be reason to revisit what I have just said; but we are not clear on 14 15 that. The concern I have just articulated is if we are 16 talking about passing on to customers in relation to various cost centres where the flow of business will 17 18 involve trucks, effectively, then we think that this 19 price list category needs to cover that. 20 Now if Mr Lask tells me --THE PRESIDENT: Is BT Retail what consumers -- deals with 21 22 consumers? MR BEARD: Yes, it deals with consumers in the UK. 23
- 25 MR BEARD: Yes, exactly.

24

THE PRESIDENT: Phonelines and --

1	THE PRESIDENT: and all the tariffs that BT charges?
2	MR BEARD: Yes, that is right. That is what BT Retail does,
3	as I understand it.
4	I am not in a position to give more detailed
5	evidence in relation to that, but obviously when we are
6	talking about prices to customers, we want some sort of
7	handle on that.
8	THE PRESIDENT: So, I mean, does that mean you are looking
9	to see if the price of trucks might have been passed on
10	in the phone tariff that consumers pay?
11	MR BEARD: Well, it is not going to given the level, the
12	number of tariffs, what we are really interested in is,
13	as can be seen here, "In respect of each of the
14	claimants' products and services where price lists
15	exist, documents showing a description of how prices are
16	set and agreed."
17	So it is the question of whether or not any of these
18	costs are taken into account in those price settings.
19	So we are trying to look behind it. We are not trying
20	to
21	THE PRESIDENT: But you are trying to get all the price
22	lists as well. So you wanted all the tariffs all the
23	time.
24	MR BEARD: Yes, well, we asked for a description in relation
25	to this, and the response from Royal Mail and BT has

- been "We will give you price lists."
- 2 Now, if what we will be talking about here is going
- 3 back to some sort of description of these issues, then
- 4 obviously that is something we could consider. The
- 5 reason it arises is because at the same time as we have
- 6 shifted to price lists on Royal Mail BT's proposal, they
- 7 have also excluded BT Retail and Global Services, and
- 8 that is what we are concerned about.
- 9 THE PRESIDENT: Yes.
- 10 MR BEARD: We will move to their approach, but we cannot
- 11 then just carve out BT Retail in its entirety from this
- 12 exercise. That is the issue that arises here.
- 13 THE PRESIDENT: Mm. Yes.
- 14 So two points, Mr Lask: the 5 million and the
- 15 business units.
- MR LASK: Yes, they are both proportionality points. The
- 5 million threshold is identified essentially by analogy
- with Royal Mail, where there is a 5 million threshold
- for these issues to go to the board.
- We applied that analogy to BT in order to ensure
- 21 proportionality but if, on further enquiry, we identify
- 22 that there is an internal BT threshold such as there was
- in Royal Mail, but at a different level, then we would
- 24 be content to apply that. But at this stage, based on
- 25 our current knowledge, we have to try to identify some

1	measure for avoiding disproportionality, and we have
2	done it by using the 5 million threshold from
3	Royal Mail.
4	THE PRESIDENT: Yes.
5	MR LASK: That is the first point.
6	Then the second point is really explained on the
7	first page of this schedule under the definitions
8	section. Again, it is about proportionality. You will
9	see in the third sorry, the fourth column, under the
10	heading "BT", second paragraph, refers to the fact that
11	only around 5% of the trucks in BT's claim were used by
12	Retail Global Services and TSO.
13	So again, it is a proportionality issue. You will
14	see in the final paragraph that BT Global Services used
15	only seven trucks during the relevant period, against
16	net operating costs of a lot.
17	So in the context where we are looking to see
18	whether truck costs were passed through to supplies,
19	non-truck supplies made by BT, we do think it would be
20	disproportionate to have to search for documents within
21	those entities, given the very small proportion of
22	trucks that they were responsible for.
23	Can I deal with
24	THE PRESIDENT: Just a minute. The total number of trucks

in the BT claim is about 1,800, is it? Is that right?

- 1 MR LASK: We think that is about right, but we are just
- 2 checking.
- 3 THE PRESIDENT: That is a figure I picked up from something.
- 4 MR BEARD: I think that is probably right, yes.
- 5 THE PRESIDENT: So when you say 5%, it is about 90 trucks
- out of the 1,800, yes?
- 7 MR LASK: Yes, that is right.
- 8 THE PRESIDENT: Yes, I see.
- 9 Can you just tell me, BT Retail, is that right --
- 10 that is the arm of BT that sets all the phone and
- 11 broadband tariffs to consumers; is that correct?
- MR LASK: We think so, sir, but we are just checking on
- 13 that.
- 14 THE PRESIDENT: Right. I thought you would be an expert on
- 15 BT by now, Mr Lask. Yes.
- MR BEARD: Can I just deal with a couple of those points?
- 17 THE PRESIDENT: Yes.
- 18 MR BEARD: We understand, in relation to 5 million, we
- 19 understand the imposition of a proportionality threshold
- of some sort. It is disappointing that the knowledge
- 21 the claimants appear to have of BT's business about
- 22 where this threshold is set is not as per Royal Mail,
- and we are slightly concerned that it is arbitrary. But
- 24 if there is no better way of doing that, it may be
- 25 that is what we have to live with at the moment. But we

do think that it would be appropriate for them to look as to whether or not there is a relevant threshold for board papers for BT in the way that there is for Royal Mail, because it seems to us a much better way of doing these things than merely on the basis of carrying one price threshold across.

More importantly, in relation to the BT Retail issue, it is not just a matter of the 90 trucks we are talking about. What we are talking about here is whether or not in relation to trucks that, for instance, go into the regulator business, for instance if they go into Openreach, and Openreach, as you know, is the part of BT that is providing wholesale services -- so substantial access to telecommunications routes -- it does that to a number of people, including BT Retail. Indeed, that was the purpose of the separation of Openreach and BT Retail within the BT group when Ofcom did it.

The concern we have is that Openreach may well take on board a large quantity of truck costs. It may well be essentially re-charging BT Retail, and BT Retail is then re-charging customers for those costs.

Now, as I picked up in exchanges with

Mr Justice Fancourt, one of the issues that may arise,
albeit we were talking about it in terms of mitigation,

a similar issue arises in relation to pass-on. If you have regulated businesses taking on board costs setting prices and then those prices being taken by an internal BT company, strictly speaking, it may be said by BT, "Well, that is not passing on; that is just one of our other businesses taking this notional loss on itself."

At that point, we need to understand what that business is doing with those costs, in terms of potentially passing them on to customers.

What we are trying to do is identify a proportionate way of assessing that. It may well be that it is provision of price lists. They may be readily available. It may well be that it is, by some means, a description or statement. But the idea that one should simply eliminate BT Retail from this because it directly takes a limited number of trucks is not the right way of analysing this. It is for that reason we say you cannot simply eliminate BT Retail, as is sought to be done.

As I say, if I am wrong about Global Services and Global Services are all overseas, then I recognise that that may well not be a germane submission in relation to Global Services.

If, on the other hand, it is involved in actually retailing to business, the same issue arises in relation

- 1 to Global Services.
- 2 THE PRESIDENT: But it would involve a huge number of tariff
- 3 lists over this long period, which we all know was
- 4 consumers, that BT has a range of tariffs, it changes
- 5 its tariffs.
- 6 MR BEARD: Well, I accept that, sir. I am not going to
- 7 demur that there are lots of tariffs. It was for that
- 8 reason we started with the description process.
- 9 THE PRESIDENT: Yes.
- MR BEARD: So all we are saying is that we started with
- 11 a description we thought was the proportionate way of
- dealing with this. We understand why Royal Mail and BT
- have come back with this alternative suggestion, but we
- 14 cannot have a situation where you lose that bit in the
- 15 middle, effectively. That is really what I am dealing
- with, because the Royal Mail BT response does not deal
- 17 with it.
- If the order is that Royal Mail/BT have to provide
- 19 a description in relation to these matters, then that
- 20 may well be the best way of dealing with it in the first
- 21 instance. In other words, to retain some part of what
- 22 we had suggested previously just in relation to them.
- 23 We are content to proceed on that basis, but we cannot
- 24 just leave a hole there. The Tribunal is not going to
- 25 want a hole there, given that we all know the pass-on --

1 THE PRESIDENT: The description was what sort of description 2 that you were looking for previously? 3 MR BEARD: Let me just ... 4 If one looks at column 1, you can see the sorts of issues that we are looking at. 5 This, I should say, is a further iteration, because 6 7 it was initially completely a description. It is information on the policies regarding the setting of 8 customer prices and any relevant authority limits. 9 10 I mean, to be clear, as it sets out at the start, it is relating to the claimants' products and services and 11 12 describing how prices are set and agreed with customers. 13 Normally we would see prices accompanying that and one would expect it, but we just cannot leave a hole there. 14 15 That is the difficulty. 16 THE PRESIDENT: Yes. I mean, where they are regulated businesses, they are not really agreed with customers, 17 18 are they? MR BEARD: Well, no, that is true. 19 20 THE PRESIDENT: Set by regulation. 21 MR BEARD: Well, yes, certainly the amount they are allowed 22 to charge is set by regulation, and since they will charge up to the regulated cap, that is obviously true. 23 Therefore that element will be more straightforward. 24 I can see that. At the moment, we do not have any of 25

- 1 this covered. 2 I am so sorry, Mr Malek. 3 MR HODGE MALEK QC: Mr Beard, is the idea that BT is going 4 to, for example, provide that information in any event 5 as part of its -- and so Royal Mail -- as part of its 6 witness evidence? Because it says that "Royal Mail 7 does, however, confirm that it intends to address Royal Mail's approach to pricing during as much of the 8 period of '96 to 2018 as possible" in its witness 9 10 evidence. 11 MR BEARD: Yes. 12 MR HODGE MALEK QC: And they say the same in the other. 13 MR BEARD: Yes. The problem we have --MR HODGE MALEK QC: Yes, but you need to have the disclosure 14 15 earlier, do you not? 16 MR BEARD: Yes, that is exactly it. It is a timing issue at 17 that point. 18 MR HODGE MALEK QC: I am sympathetic that you should have
- members say. THE PRESIDENT: Yes, yes. You are content to have it by 21 22 description rather than, in the case of BT Retail, by 23 price list?

that description, but that is subject to what the other

19

20

24 MR BEARD: Yes. As I say, I am just trying to fill in that 25 gap. I am not trying to monkey with what Mr Lask and

1	his clients have put in in the remainder of it for the
2	other entities. It is just in relation to BT Retail,
3	and, as I say, Global Services if that relates to stuff
4	in the UK. If it is just overseas then we understand
5	this may be a different issue.
6	THE PRESIDENT: Yes.
7	Well, Mr Lask, I think what is being said is that
8	they will accept the 5 million for the moment, if you
9	find there is an internal threshold, then they will
10	expect you to vary that.
11	MR LASK: We are content with that, sir.
12	THE PRESIDENT: As far as BT Retail, they are content,
13	instead of price lists, to have the descriptive
14	statement as to how prices are set. I think it can only
15	be in this case, it is presumably a non-regulated
16	price list that you are concerned with. Is that right,
17	Mr Beard? I mean, regulated prices you will see from
18	the various statements
19	MR BEARD: No.
20	THE PRESIDENT: No?
21	MR BEARD: I am not sure whether I mean, there may be
22	a difference between what is set out in a regulator
23	statement as to what the price cap is for a basket of
24	prices and what is actually charged by the regulated
25	business.

- 1 THE PRESIDENT: Right.
- 2 MR BEARD: So I do not want to say yes, and recognise that
- 3 actually, it could vary.
- 4 THE PRESIDENT: Well, it might --
- 5 MR BEARD: It may not matter, but I am just concerned I am
- 6 not --
- 7 THE PRESIDENT: It might be easier anyway than in the
- 8 statement.
- 9 MR BEARD: It should certainly be easier, yes.
- 10 THE PRESIDENT: Yes, that you provide a statement on
- 11 BT Retail.
- 12 Mr Lask, is that something that --
- 13 MR LASK: Sir, the concern we have is that providing that
- 14 sort of statement, particularly given the time frame at
- issue, which I understand is over 20 years, is itself
- going to be a very onerous task, and may not be much, if
- any, less disproportionate than providing the disclosure
- 18 itself.
- Mr Beard explained his concern that there may be
- some interrelationship between a unit such as retail and
- 21 other business units within the BT business, such that
- 22 even if retail was only responsible for a small number
- of trucks, there may be passed through the business.
- 24 That is what I understood his submission to be.
- Our current understanding is that there was not that

1	sort of interrelationship between these carved-out units
2	and the rest of the BT business. But we would be,
3	I think, happy to look into that further so that we can
4	confirm that. Because if that is right, it seems to us
5	that Mr Beard's concern falls away.
6	MR BEARD: No, I am sorry; that is not going to be feasible.
7	I do not understand what it is that Mr Lask is
8	suggesting could be done by way of an investigation and
9	assurance that costs are not passed through in relation
10	to a business.
11	That is the very issue that is being tested by this
12	court in relation to pass-on. So I am sorry, that is
13	not going to be sufficient. It needs to be
14	a description of the factual matters.
15	If Mr Lask is saying, "I would like to break this
16	down so that I do the most recent 10 years of the claim
17	by X date and the preceding 15 by Y date", that is one
18	thing. I mean, it is his claimants that have set the
19	parameters of the total claim. If they are going to
20	come forward with these things, it must be expected that
21	we are going to make enquiries in relation to these
22	issues. It is entirely proper that those are
23	investigated. If there is a way of doing it that breaks

it down into sections, we are willing to listen.

THE PRESIDENT: What is it you intend to do, Mr Lask, in

24

1	your witness evidence? Because you say you intend to
2	address the approach to pricing during as much of this
3	period as possible in your factual witness evidence. So
4	at some point you are going to produce a statement of
5	how you dealt with pricing.
6	MR LASK: I am sorry, sir; could you just give me 30 seconds
7	to answer that, please?
8	THE PRESIDENT: Yes. Yes.
9	(Pause)
10	MR LASK: Sir, as far as the interrelationship between the
11	units are concerned, we would envisage in the witness
12	evidence for trial explaining the extent, if at all, to
13	which Openreach and wholesale sold goods and services to
14	the other units, the units that we are intending should
15	be carved out from the disclosure exercise. But if that
16	has to be done sooner, if that explanation has to be
17	given sooner in order to ensure a proportionate approach
18	to disclosure, then we will endeavour to do that.
19	MR BEARD: I think we will need to set some deadlines in
20	relation to it, and it is just to be clear, it is not
21	just about the sale by those units to BT Retail. It is
22	what BT Retail does in relation to setting its prices.
23	So it is those two elements.
24	So if it was intended to put forward witness

statement evidence without that material, that would

Τ	have been a gaping hole in the relevant evidence in
2	relation to these matters, which lies only within the
3	knowledge of BT, and it is something that it is good
4	that has been identified at this stage and needs to be
5	rectified extremely quickly.
6	THE PRESIDENT: Can I then ask you we will come back to
7	that about BT Global Services? Do they supply
8	businesses in the UK under UK contracts?
9	MR LASK: Sir, we are still in the process of trying to find
10	an answer to that. The member of the team who is on
11	that point is not with me. That is why it is taking
12	a bit of time.
13	THE PRESIDENT: Well, I think what is sensible and pragmatic
14	at the moment is we will keep the definition in this
15	in the disclosure that we ordered, and the 5 million.
16	That is accepted for now. But we will ask you to liaise
17	with DAF for BT regarding what you propose by way of
18	statement on BT Retail and to clarify the position from
19	BT Global Services. We hope you can reach agreement.
20	If you cannot, that is a classic matter for a Friday
21	application. I think it really does not make sense to
22	take up time on a small matter like that now.
23	We are running into we can try to do one other
24	item, but we have not determined, or is that agreed, the
25	date by which the agreed categories or the categories we

have decided will be provided. Is that in issue or is that agreed? The PO4 categories, for example.

MR BEARD: The difficulty at the moment is that although
Royal Mail and BT have said they will give us tranches
of disclosure prior to the long-stop date of the end of
April, they have given no indication of what those
tranches will be. They have suggested that they could
provide material by the end of March, and that is
excellent. But we do not have any sense of what that
material will be and, frankly, we are concerned about
leaving the CMC without an indication of what those
categories of disclosure would be by the end of March,
even if, best endeavours, it turns out that actually,
they cannot hit all of the material by 31st March.

But we do think that some sort of indication of what is going to be provided by that date should be provided today so that it can be put in an order even if it is on a best endeavours basis. Because what we are gravely concerned about is that by focusing only on the long-stop date of the end of April, what is actually happening is that we are going to get, at most, dribs and drabs before then, and in the end we will only get all of this material towards the end of the period or, indeed, on the long-stop date.

So we want to have -- we are willing to be

1	reasonable, we are willing to be flexible about what it
2	is, but we do want material so that we can start our
3	process in dealing with it sooner rather than later, and
4	we do not think this in any way unreasonable given the
5	length of gestation of this discussion.
6	MR LASK: Sir, just to be clear, what we have agreed to do
7	is provide the disclosure in three tranches. The first
8	tranche is as early as 5th March. It is the second
9	tranche that is by the 31st, and the final tranche by
LO	the end of April.
L1	We cannot today give an indication of what is going
L2	to be in the 31st March tranche, not least because
L3	and this is no criticism of DAF but not least because
L 4	the categories have been changing over the last few
L5	days this is a moving feast and we are not in
L 6	a position to say which of those modified categories are
L7	going to be supplied when.
L8	But we are doing our best. We have agreed to give
L 9	it on a rolling basis, and they are going to get the
20	first tranche in three days.
21	THE PRESIDENT: I do not think, Mr Beard, that realistically
22	we can take that further forward today.
23	We now have for all but I think, is it, three
24	categories, a position that has been determined. There

is PO5(b), (k) and (o) that are still to be resolved.

1	They have now been qualified and there has been a lot
2	of, no doubt, late night work to get to the compromised
3	position.

I think you have got to, both sides, go away now and look at what has been finally agreed or determined.

I think that the claimants should then write by the end of this week, or -- to clarify what of these -- they are proposing to give. They will obviously know by

5th March what they intend but what they can do by

31st March and what by 29th April.

If you are dissatisfied with that, then you should write to the Tribunal and say, no, you think further material should come by 31st March. Otherwise -- you are on mute, Mr Beard -- otherwise, you know, we can be here until 6 o'clock trying to work out which category can come by which date, and which subcategory could come earlier.

MR BEARD: No, no, it is a beautiful prospect to spend the evening discussing those, but I think that is a temptation to be resisted, and we are very happy with the idea of a letter by the end of this week to accompany the first tranche of disclosure setting out what is intended by 31st March.

Just to be clear, those last two categories, PO5(k) and PO5(o), in the light of the approach we have been

```
1
             adopting to try to speed the process of actually getting
 2
             some documents out, we are willing not to be pursuing
             those.
 3
 4
                 Indeed, the final one, PO5(o) has in fact just been
 5
             broken out of a previous category and was trying to be
 6
             clarificatory, but we will just leave it to one side --
 7
         THE PRESIDENT: So you are not pursuing (k) and (o)?
 8
         MR BEARD: No.
 9
         THE PRESIDENT: That leaves PO5(b) to be determined.
10
         MR BEARD: Yes.
         THE PRESIDENT: Well, just give me a moment, then. I shall
11
12
             just withdraw for a moment to have a word with my
13
             colleagues.
         (4.32 pm)
14
15
                                (A short break)
16
         (4.36 pm)
17
         THE PRESIDENT: Mr Lask, are you there?
         MR LASK: Yes, I am, sir.
18
19
         THE PRESIDENT: Right. We can see you now.
20
                 The position is Mr Justice Fancourt has had to go to
21
             a meeting in the Rolls Building and so has left this
22
             hearing. Mr Malek and I can continue for about
23
             ten minutes, at which point I have to go to a meeting.
                 But we hope that might be just enough so we can
24
             complete PO5(b), and we think it sensible to sit with
25
```

- 1 the two of us to try to wrap this up. 2 MR LASK: Thank you, sir. 3 THE PRESIDENT: So we are looking at PO5(b). You said, 4 "a reasonable and proportionate search", and again, 5 the 5 million threshold for specific customers, guidelines, and then for BT, it is again the issue about 6 7 the business segments, I think. So there are two qualifications. 8 So, Mr Beard, on the -- well, any search for 9 10 documents for disclosure is limited to reasonable and 11 proportionate --12 MR BEARD: Yes. 13 THE PRESIDENT: -- search. The 5 million, I think you know 14 the reason for that, for Royal Mail. 15 MR BEARD: Yes. THE PRESIDENT: As I understand it, you accepted that. 16 BT you were less happy about because it is simply 17 18 taken on the basis of equivalence, and made the point, 19 well, if they have actually a threshold for 20 customer-specific pricing or guidelines, they should 21 apply that threshold and not simply this figure. But 22 subject to that, as I understood it, you accepted that 23 qualification?
- 24 MR BEARD: Yes.
- 25 THE PRESIDENT: So we are left with the business unit

- 1 segment issue as regards BT.
- 2 MR BEARD: Yes. We have the issue in relation to BT Retail
- 3 and Global Services, which arises again in relation to
- 4 PO5(b). The only other issue that arises in relation to
- 5 BT particularly, and this is a query that probably can
- 6 be dealt with by Mr Lask when considering these things
- further, is what is actually intended to be done in
- 8 relation to BT Fleet rather than BT PLC in relation to
- 9 the statements, because obviously we want to make sure
- 10 BT Fleet is covered.
- 11 I think that may be a matter for clarification
- 12 rather than a specific piece of wording. But yes, sir,
- 13 you have exactly the points there. The same points
- 14 essentially as arose in relation to PO5(a).
- THE PRESIDENT: So it is a question, Mr Lask, of how we are
- going to deal with BT Retail?
- MR LASK: BT Fleet I thought was the query that Mr Beard
- 18 raised.
- 19 THE PRESIDENT: There was a query about BT Fleet.
- 20 MR LASK: Yes.
- 21 THE PRESIDENT: There is a query, yes.
- 22 MR LASK: BT Retail I envisage we will deal with in the same
- way as we are under PO5(a).
- 24 THE PRESIDENT: Via statement.
- 25 MR LASK: Yes.

- 1 THE PRESIDENT: BT Fleet probably is a relevant business
- 2 unit, is it not?
- 3 MR BEARD: That is what we envisaged, which is why I thought
- 4 it was probably only going to be a clarification that
- 5 was required. It was very difficult to see why that
- 6 would not be the case.
- 7 MR LASK: I do not think we would quarrel with the
- 8 proposition that BT Fleet is a relevant business unit.
- 9 THE PRESIDENT: Yes.
- 10 MR LASK: Sir, can I raise one point before I risk
- 11 forgetting it, which is that under the Royal Mail
- 12 heading, you will see it refers to the "Claimants'
- products". That ought to have been amended in the same
- 14 way as under the BT heading, which is -- I was going to
- 15 say I thought that was done on PO5(a) but I see that
- 16 that has not been done on PO5(a). But I think it ought
- 17 to have been done and that was just an oversight on our
- part.
- 19 MR BEARD: That is fine. We take no issue with that.
- THE PRESIDENT: So that will happen for both.
- 21 MR LASK: Thank you.
- 22 THE PRESIDENT: So then have we in fact reached
- a compromised position on PO5(b)?
- 24 MR LASK: From our perspective, yes.
- MR BEARD: I agree, yes. As I say, it is very similar.

```
1
                 The last one is PO5(e), but that is actually agreed,
 2
             and --
         THE PRESIDENT: Yes, it is agreed --
 3
 4
         MR BEARD: -- although it says only -- "Royal Mail only",
 5
             there is an equivalent in relation to BT, which
             I understand there is some query arises in relation to
 6
7
             it, but we can leave that for today. That then
             resolves, so far as we are concerned, the presently
 8
 9
             outstanding issues in relation to supply pass-on and
10
             indeed, we would say, in relation to mitigation, were
11
             you, for the reasons we have already articulated, to
12
             grant us permission in relation to the amendment.
13
         THE PRESIDENT:
                        Yes.
         MR HODGE MALEK QC: Just one point if I could just raise it.
14
15
                 Mr Lask, in relation to the draft order at
             paragraph 15, you have a provision of the disclosure
16
             statements by reference to rule 31.10(vi), et cetera.
17
18
             What we have been doing on all the cases and orders is
19
             setting out what the requirement is following
20
             paragraph 47 of the disclosure ruling of last year. So,
21
             instead of that wording, just follow the wording that we
22
             have used for all the other orders.
         MR LASK: Thank you, sir. We will.
23
24
         MR HODGE MALEK QC: Thank you.
         THE PRESIDENT: If you can draw up the order, obviously you
25
```

_	will not be able to include the question of the
2	amendment as regards the mitigation, and that will be
3	done separately.
4	Good. Is there anything else we need to deal with?
5	MR LASK: Sir, I had one other matter, which was just to
6	respond briefly to the question Mr Malek raised before
7	the lunch adjournment on the relationship between fuel
8	spend and truck spend.
9	THE PRESIDENT: Yes.
LO	MR LASK: We do have an answer but what we have not
L1	established yet is whether the information is
L2	confidential. So, rather than ask the Tribunal to
L3	switch into a closed session, I would propose that we
L 4	write to the Tribunal, copied to the defendants, with
L5	that information.
L 6	THE PRESIDENT: Yes. That seems very sensible.
L7	Thank you.
L8	MR BEARD: We have nothing else. Thank you very much.
L9	THE PRESIDENT: Well, thank you both, and to all those
20	assisting you, on what has been quite a demanding CMC,
21	I think, for all involved.
22	We will let you know when our ruling is ready on the
23	amendment, and it will, I think, be in the same
24	judgment, the reasons for the refusal to allow
25	Professor Neven to give a separate report on pass-on.

1	MR BEARD: Grateful. Thank you.
2	MR LASK: Thank you, sir.
3	THE PRESIDENT: Thank you.
4	That concludes this hearing.
5	(4.45 pm)
6	(The hearing adjourned)
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	