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IN THE COMPETITION

Case No.: 1380/1/12/21

APPEAL
TRIBUNAL

Salisbury Square House
8 Salisbury Square
London EC4Y 8AP
(Remote Hearing)

Monday 1 November – Friday 19 November 2021

Before:

The Honourable Mr Justice Marcus Smith
Bridget Lucas QC
Professor David Ulph CBE

(Sitting as a Tribunal in England and Wales)

BETWEEN:

BGL (Holdings) Limited

Applicant

v

Competition & Markets Authority

Respondent

A P P E A R A N C E S

Daniel Beard QC and Alison Berridge (on behalf of BGL)
Marie Demetriou QC. Ben Lask and Michael Armitage (on behalf of the CMA)

Digital Transcription by Opus 2

1 (10.30 am)

2 (Proceedings Delayed)

3 (10.40 am)

4 CLERK OF THE COURT: Can I ask counsel to identify
5 themselves for the purpose of Opus, please.

6 MR BEARD: Good morning. Daniel Beard acting for
7 ComparetheMarket.

8 MS DEMETRIOU: Marie Demetriou acting for the CMA.

9 CLERK OF THE COURT: Opus, were you able to hear that okay?
10 The Panel will be in a second. As you all know,
11 these are livestreamed, so there will be a slight delay
12 from when the panel actually come in and when we
13 actually start. (Pause).

14 (10.41 am)

15 Housekeeping

16 THE CHAIRMAN: Good morning. We have a couple of things to
17 do before we can even start the hearing. One is to
18 ensure livestream is on and the other is it is to call
19 the case on, but we can at least ensure that we have got
20 communications.

21 Mr Beard, can you see and hear me?

22 MR BEARD: Yes ...

23 THE CHAIRMAN: You are fading in and out. We caught a bit
24 of sound, but not very much so, Mr Beard.

25 MR BEARD: Is that any better?

1 THE CHAIRMAN: That is perfect, thank you.

2 Ms Demetriou, can you see and hear me?

3 MS DEMETRIOU: I can. Can you hear me and see me?

4 THE CHAIRMAN: Very good. Yes, thank you very much.

5 And I will get Ms Lucas and Professor Ulph to do
6 a quick sound test as well, so that you can give them
7 the thumbs up.

8 MS LUCAS: Good morning, can you hear me? Thank you.

9 PROF ULPH: Good morning, can you hear me? Thank you.

10 THE CHAIRMAN: Very good. Are we ready with -- is
11 livestream up and running.

12 CLERK OF THE COURT: Yes, we are. I will just call the case
13 on. Case 1380, BGL (Holdings) Limited & Others v
14 Competition and Markets Authority.

15 THE CHAIRMAN: Good morning, everybody, and welcome.

16 Before I hand over to Mr Beard QC, for his opening
17 submissions, there are a few matters that we would like
18 to raise. They are really mainly housekeeping, but
19 perhaps one topic of a little greater substance.

20 First of all, as we all can see, this is a remote
21 hearing and for these first three days, we will be
22 entirely remote.

23 This is a warning that I give at the beginning of
24 all remote hearings: although it is remote, it is as if
25 in public and the usual rules and courtesies apply.

1 That means, in particular, there can be no recording
2 transmission or photographing of these proceedings and
3 ignoring that directive would have serious consequences.

4 Obviously, this hearing is being transcribed and
5 transmitted and recorded on my authority, but that is
6 the only transmission recording and transcription that
7 should take place.

8 Secondly, the first three days, as I said, are going
9 to be entirely remote. Thereafter, we will, I hope, be
10 sitting in person, but Professor Ulph will continue to
11 be attending remotely from Scotland. So when we start
12 Day 4, in Courtroom 1, Professor Ulph will remain in
13 Scotland.

14 We are going to try not so much to minimise our
15 interruptions, we find interrupting counsel usually very
16 helpful from our point of view, but when attending
17 remotely, we will try and use the yellow hand signal to
18 indicate that we have got something to say rather than
19 intervene orally, because my experiences of these are
20 usually a car crash moment and the disruption is just
21 almost always not worth the effort. So we will raise
22 our hands on screen and leave it to counsel to pause
23 when they see fit for us to ask our question.

24 By way of disclosure, but unsurprising disclosure,
25 we have, all of us, purchased and sought quotations for

1 home insurance and I do not imagine that will cause
2 anyone any difficulty. I say it though less by way of
3 declaration of interest and more so that we are all
4 conscious that in varying ways, the markets that we are
5 going to be spending the next three weeks talking about
6 is actually known to us in a greater or lesser way.

7 If it helps the advocates, I suspect it will not,
8 but if it helps the advocates, we are more than happy to
9 describe how each of us use the market for home
10 insurance products.

11 The reason I say it, though, is I think it is
12 important that we all recognise that we have got
13 different preconceptions about the market and rather
14 than pretending they do not exist, we should, when
15 appropriate, articulate them and at least make sure that
16 we have some anterior understanding of the way this
17 particular market works.

18 The Tribunal does not operate in a vacuum, in short,
19 and we are going to keep that in mind, because it is
20 something extra which comes in over and above the
21 evidence. It seems to me, we ought to have a cautionary
22 note in our minds for that reason.

23 In a similar, but rather less important vein,
24 I think I should mention that my wife is being led by
25 Mr Beard in the Court of Appeal in December. I know

1 nothing about that case, save for diary issues and she
2 knows nothing about this case, save also for diary
3 issues and save that instead of referring to it by its
4 full title, I tend to refer it as the "naughty meerkats
5 case". That, of course, is no more than a reference to
6 the CMA's decision rather than any indication of views
7 on this appeal.

8 More importantly, and this is a point of substance,
9 we have done a considerable amount of pre-reading. We
10 have obviously read the decision several times. We have
11 read your written opening statements, for which many
12 thanks, and we have read the witness statements and
13 expert reports that have been submitted as well as the
14 pleadings which, in a sense, are taking more of a back
15 seat in the light of the other evidence. But we have
16 done a good deal of reading, but we are conscious that
17 there was a good deal of reading to do and one of the
18 great merits of the adversarial system is that you will
19 be able to draw to our attention that which we have
20 missed or failed to take full account of.

21 But it is fair to say that we even now do not find
22 this an easy case. There are, I think, two broad areas
23 where we are going to want, and I am sure we will get,
24 a degree of assistance.

25 The first is the area of, if I can broadly call it

1 two-sided markets, and perhaps the extent to which
2 a two-sided market might be said to operate within
3 a broader one-sided market, and the extent to which the
4 usual tools of market definition operate or do not
5 operate in the context of two-sided markets. So that is
6 one area where we feel that a degree of assistance will
7 be helpful.

8 The second area is the extent to which narrow
9 most-favoured-nation clauses operate so as to define,
10 for instance, the way in which the SSNIP test works when
11 hypothesising an increase in price by the seller of the
12 product under examination and the extent to which an
13 assumption of prevalent narrow MFN clauses effects or
14 operates as a kind of proxy for a wide MFN clause. So
15 that is another area where we are interested to be
16 educated.

17 Now, we consider those areas are probably likely to
18 be linked and that a great deal is going to be said,
19 both during openings and cross-examination on these
20 topics. That being said, we have, in the course of our
21 preparations, framed a series of questions on the areas
22 that are troubling us and I think that we are minded to
23 put a number of these questions to Dr Walker when he
24 comes to give evidence, because they arise out of the
25 decision and the markets definition aspect of the

1 decision that he deals with.

2 Now, it is not to say we are not going to have
3 questions for the other witnesses, in particular,
4 Dr~Niels, but when framing these questions, it seemed to
5 me that the ones I had at least fell most naturally for
6 Dr Walker to answer.

7 We may very well be able to give you a heads-up as
8 to exactly the areas beyond the more general areas that
9 I have outlined that we will be wanting him to think
10 about.

11 Now, we could put these questions to Dr Niels and we
12 will certainly consider doing so, but given this is not
13 his decision, he is probably a less helpful interlocutor
14 given the nature of the questions that we have got. But
15 we anticipate that we might have up to about
16 three-quarters of an hour, as it were, of related
17 questions for Dr Walker.

18 I would be grateful if the parties over the next
19 couple of days could give some thought as to how that
20 intervention could best be accommodated, because we do
21 not want to put anyone off their stride, least of all
22 Dr~Walker, and the extent to which there are questions
23 arising out of our questions, we obviously do not want
24 those to be lost, we want the advocates to have, as it
25 were, the last word in terms of questions arising out of

1 our questions.

2 So those are, as it were, two areas of evidential
3 interest. I am sure there are other areas where we will
4 need educating as well, but those are two ones which we
5 have particularly identified.

6 There is a third point, which is more legal, which
7 I want to flag now. In 11 years of sitting as a chair,
8 this is the first really serious markets definition
9 dispute that I have dealt with, which I found surprising
10 when I thought about it. But normally, market
11 definition lurks in the background and is often agreed
12 and that is certainly the case with the two two-sided
13 market cases that I have done, Sainsburys and Agents'
14 Mutual, both involved two-sided markets where the nature
15 of the markets were actually agreed between the parties
16 and we did not need to probe them any further.

17 Having got into this case, I have a nasty feeling
18 that a number of rather difficult questions were swept
19 under the carpet in those cases which arise for
20 determination or at least consideration here.

21 The legal point that I want to address concerns
22 whether there is or whether there is not a margin of
23 appreciation in the context of market definition. Let
24 me explain what I mean by that. Normally, one has
25 points of law or fact, and the Tribunal decides them and

1 there is no margin of appreciation at all.

2 Where there are questions of policy, then, for
3 instance, where one has a price control and it is
4 a question of whether it has been properly framed or
5 not, one does have a question of policy. In those
6 cases, the Tribunal accords pretty substantial respect
7 to the decision makers's course of action. Here, of
8 course, the CMA.

9 My question is really this: the extent to which
10 market definition is simply a question of economic fact
11 with no policy element at all or whether it is more
12 a question of economic analysis on which there is
13 a range of reasonable opinion?

14 It may not matter but, if, for example, we were to
15 take the view that we disagreed with the CMA's market
16 definition, but considered the CMA's market definition
17 was within the range of, as it were, reasonable
18 definitions, does that mean the CMA wins or does it
19 lose?

20 Now, I am not in any way trying to prejudge our view
21 of market definitions, that I hope you understand is
22 very much an open question. But it does seem to me that
23 it would be helpful if the parties gave some thought to
24 margin of appreciation in case it matters.

25 We wanted to raise it now, not to invite immediate

1 response or even response during the course of openings
2 but it may be something that you want to address in the
3 course of closing submissions or before. I mean, we are
4 in your hands. But we thought it appropriate to raise
5 that point as our third point of interest now.

6 So that is all I have to say. I apologise for
7 holding things up and before I hand over to Mr Beard
8 substantively, you obviously each must have your say on
9 these housekeeping points and indeed any housekeeping
10 points that you have of your own.

11 So I will hand over for that purpose first to
12 Mr Beard and then to you, Ms Demetriou.

13 MR BEARD: I am most grateful, Mr Chairman, and to the
14 Tribunal for those indications. In relation to the
15 first two matters, I will touch on issues to do with
16 market definition in opening, but evidently there are
17 matters that are going to be dealt with in the course of
18 expert evidence and so there will be a split in relation
19 to those issues.

20 In relation to the questions you may have for
21 Dr~Walker, of course it is entirely a matter for
22 the Tribunal, the extent to which the parties are
23 forwarned about the questions or the areas, I am just
24 thinking about the process that is going to be gone
25 through.

1 Obviously, Dr Niels and Ms Ralston will give
2 evidence first in relation to these matters. Dr Walker
3 is going to give evidence from next Monday morning due
4 to availability issues on Thursday/Friday. That has
5 been agreed. We will sort out ensuring that the
6 questions can properly be asked and timetabling issues
7 and that causes no concern, but without wishing to press
8 the Tribunal, if there were any indication of the sorts
9 of areas you were thinking of raising with Dr Walker, it
10 might be useful if the ComparetheMarket expert witnesses
11 were broadly aware of those.

12 I am not trying to press for any list of questions
13 or suggesting it should be comprehensive, but if the
14 Tribunal felt able to, that might be useful. But
15 I obviously do not hold the Tribunal to it, because it
16 is entirely within your discretion.

17 THE CHAIRMAN: Mr Beard, I think there is a lot of force in
18 what you say and we have got three days effectively to
19 think about that further and without committing, it
20 seems to me there is a great deal in what you say.
21 I think that these are not questions which gain from
22 taking the witnesses by surprise. I think they are
23 actually questions which gain by having them aired as
24 early as possible.

25 So we will seek to articulate in greater detail what

1 it is that we are getting at rather than leaving it to
2 the last minute. So that point is well made and we will
3 do our best to do as you suggest.

4 MR BEARD: I imagine, I leave it to Ms Demetriou, but
5 I imagine in continuing her preparation of
6 cross-examination, she would no doubt be grateful in
7 relation to Dr Niels and Ms Ralston. Obviously, I do
8 not want to assist her in any way, but it seems to me
9 entirely fair in those circumstances.

10 The matter you raise in relation to market
11 definition, there are cases, there are not lots of
12 cases, but there are cases where market definition has
13 been aired. Whether or not it is strictly into
14 two-sided market matters, I think we will come back to
15 look at. I do not think we have lots of those
16 authorities in the bundle. I will touch on one or two
17 issues in opening, but I think we will need to pick that
18 up in due course. So I am grateful to the Tribunal for
19 highlighting it.

20 I should stress that I think the Tribunal's question
21 actually involves two issues. The first is the manner
22 in which an assessment is to be made in relation to
23 market definition by a regulator, which is to do with
24 the techniques one uses for market definition.

25 There is a second question which, with respect, sir,

1 you were not separating out, which is what is the
2 jurisdictional scope of the powers of this Tribunal to
3 intervene in relation to market definition?

4 So you could have a situation where there is
5 a margin of appreciation, for example, for a regulator
6 in considering market definition, but that, given that
7 this is a merits appeal, does not mean that this
8 Tribunal should not revisit it.

9 Now, we can discuss this in due course, but I think
10 there are implicitly two questions within your third
11 issue in relation to those matters.

12 But I will touch on some of those issues in opening.
13 I think we will need to come back to them and we will
14 also consider what other relevant authority might be
15 useful to the Tribunal in that regard, given the
16 particular issue raised. But again, it does not seem to
17 me that it disrupts anything at all in relation to the
18 next three days and it is of great assistance to know
19 the Tribunal's initial questions in relation to these
20 matters.

21 THE CHAIRMAN: Thank you very much, Mr Beard. Ms Demetriou,
22 anything to add or supplement?

23 MS DEMETRIOU: No, I do not have anything to add or
24 supplement to that, but thank you for the indications
25 that you have given.

1 THE CHAIRMAN: Thank you both very much. I should have
2 added this to my housekeeping, but Mr Beard, if you can
3 identify a mid-morning break, the transcriber has
4 indicated that a ten-minute break, both in the morning
5 and afternoon, would be helpful. I almost always
6 forget. I will try and remind you, but if you find
7 a moment that is convenient, then I am sure we will find
8 it convenient also.

9 Opening submissions by MR BEARD

10 MR BEARD: I am conscious that there is a transcript rolling
11 in front of us and therefore I will try and make sure
12 that I do not speak too fast, because I understand that
13 that is quite painful for those transcribing and also
14 that we put in a break in due course.

15 With that, Mr Chairman, members of the Tribunal, if
16 I may, I will open the case on behalf of
17 ComparetheMarket. You are no doubt aware, but in this
18 matter, I appear for ComparetheMarket with Ms Berridge
19 and the CMA is represented by Ms Demetriou, who is
20 leading Mr Lask and Mr Armitage.

21 Now, I am not going to start out with a long
22 introduction in relation to this case. Frankly, we have
23 got too much to be getting on with in relation to this
24 opening. We are dealing with an 800-page decision that,
25 frankly, tries to drown the reader in references, so

1 that when you eventually come up for breath, you think
2 surely if it is this long, it must be right. But, in
3 fact, what we are going to show is that it is wrong in
4 a whole variety of ways.

5 Now, as you know, the CMA says that ComparetheMarket
6 had in place with various home insurance providers,
7 which we will refer to from time to time as HIPs, the
8 acronym, what are called wide most-favoured-nation
9 status clauses, wide MFNs. Now, the CMA knew full well
10 about the existence of these clauses, in particular,
11 because ComparetheMarket had explained the existence and
12 role of those clauses to the CMA at some length during
13 the digital comparator tools market study, which ran
14 during 2016 and 2017, which I will come back to in due
15 course.

16 It had tried to explain that the clauses, insofar as
17 they actually did anything, they actually helped give
18 consumers confidence, that you get best prices on
19 ComparetheMarket, and that was important in a world
20 where insurers were essentially able to exploit their
21 position with consumers, who, faced with the prospect of
22 shopping around for deals, would tend to stick with what
23 they knew and simply renew their insurance.

24 It is the reason why price comparison websites,
25 PCWs, and indeed direct sellers of insurance, invest so

1 much in marketing. It is because they know the key is
2 to make people look to change, in relation to
3 a transaction that, frankly, most of us consider
4 a little boring.

5 One thing that PCWs do want to do is give people
6 confidence that they will get a decent deal, if they
7 take that time to look. Of course, the CMA has
8 recognised that these clauses are not by object
9 infringements. So that means it has to show that there
10 were appreciable adverse effects on competition and its
11 theory is that the wide MFNs meant that the home
12 insurance providers, primarily through the means of
13 promotional discounts, didn't reduce their prices on
14 particular PCWs, because if they did, they would also
15 have to drop their prices on ComparetheMarket.

16 I say "particular PCWs", because, of course, if they
17 drop their prices on all PCWs, that wasn't a problem in
18 relation to the wide MFNs.

19 So, in other words, the theory that the CMA is
20 putting forward is that because if the home insurers
21 discounted on one PCW, they would have to discount as
22 well on ComparetheMarket, that would deter them from
23 offering selected discounts and because they wouldn't be
24 as interested in offering so many selective discounts,
25 PCWs wouldn't be as incentivised to alter their

1 commissions they charge to home insurance providers, to
2 try to support such discounts. In fact, that would mean
3 that the way that PCWs developed would be affected.

4 Now, it is worth bearing in mind at the outset, this
5 sort of discount pricing carries a real risk for
6 insurers, because it may simply shift business from one
7 PCW to another or from its own direct sales to a PCW.
8 None of which may be profitable for the insurer. It can
9 be seen as a form of intra brand competition, which in
10 fact, insurers may not find appealing, something that we
11 will come on to see.

12 But, in any event, the CMA's theory is that these
13 wide MFN clauses were important and effective in
14 reducing that sort of price competition, the sort of
15 price competition which if the clauses were having any
16 appreciable effect, you might expect to see in higher
17 prices for home insurance.

18 Testing for that, you might think, wouldn't be
19 unduly difficult. After all, the wide MFNs were
20 actually withdrawn by ComparetheMarket,
21 in November 2017, almost exactly three years before the
22 decision was published. Yet the CMA has put forward no
23 evidence looking at pricing data at all. Apparently,
24 reliable data analysis is impossible here.

25 Now, a lot of industry participants might find that

1 a little surprising. A data rich industry with lots of
2 online activity, but you cannot do reliable data
3 analysis. People who are constantly calibrating the
4 price of risk for their products, assessing these
5 matters, drawing on extensive data sources that,
6 according to the CMA, it is impossible to draw anything
7 meaningful from that information. We say that is
8 plainly wrong and to put to one side the suggestion that
9 we are saying the CMA must quantify any effect, we are
10 not. We are not suggesting some spurious degree of
11 precision must be attached to any such analysis.

12 What we are saying is this is an effects case where
13 you are talking about price competition effects and
14 effects on competition -- on commissions and effects on
15 PCWs. You have a period of years after the withdrawal
16 of the clauses to look at and you should do that. You
17 should use the natural experiment. If you are alleging
18 a generalised market effect, you should test for it,
19 because otherwise what you are left with is selective
20 and anecdotal evidence, what the CMA likes to call
21 qualitative evidence, from which a generalised finding
22 of effect is to be inferred.

23 Now, the reality is that that evidence, that
24 qualitative evidence, does not provide any good basis
25 for such an inference. The economic analysis that

1 ComparetheMarket has done shows that there is no basis
2 for a finding of generalised effect, no basis for
3 a finding of appreciable effect. Just to be clear, it
4 is not for ComparetheMarket to prove that there is no
5 effect. It is for the CMA to prove that there is. It
6 needs to show there was an appreciable effect on retail
7 prices in a world where of the 20 million or so home
8 insurance policies that are in force, three-quarters of
9 them are simply renewed each year.

10 That last quarter, new business, about half of that
11 is dealt with by insurers's own platforms and brokers,
12 not PCWs at all. So PCWs only deal in relation to new
13 business and a subset of new business. Of course, CTM,
14 ComparetheMarket, deals in a subset of that subset.

15 Then when we come to look at the wide MFNs, even
16 looking at the formal scope of the clauses, the network,
17 as the CMA refers to it, without looking at any of the
18 evidence about how they worked or didn't, looking at the
19 formal scope, those wide MFNs were operating in relation
20 to a subset of the insurers on CTM. It is in those
21 circumstances that we say the qualitative evidence
22 simply does not prove the CMA's case and the CMA's
23 reliance on a formal network does not tell the story of
24 the wide MFNs at all, even though the decision keeps
25 referring to them as if they are some kind of homogenous

1 entity.

2 Similarly, the CMA's attempts to suggest that there
3 is something wrong with ComparetheMarket's approach,
4 because it does not put forward a case that the wide
5 MFNs were positively beneficial for competition, is just
6 wrong. When we were talking about the imposition of
7 what, in due process terms, is a penal sanction, we
8 simply do not need to do that. We actually thought the
9 position was pretty clear at the CMC; if there is no
10 appreciable effect proved, there is nothing to argue
11 about in terms of positive impact.

12 Now, as it happens, during the course of the DCT
13 enquiry, ComparetheMarket did talk about the way that
14 wide MFNs might be beneficial. But now that is not
15 necessary for the way in which this case is put. And as
16 for contentions about what evidence we did and did not
17 put forward, as you will see, we engaged very
18 extensively with the CMA, both during the DCT enquiry
19 and during this investigation, putting forward senior
20 executives and making detailed submissions.

21 Actually, the problem we have here in this case is
22 that the key evidence that the CMA relies upon, the
23 evidence from the HIPs cannot be properly tested. We do
24 not have witnesses we can test in relation to the
25 insurer evidence and we say it has not been read

1 correctly by the CMA.

2 We will look at the law in relation to those issues
3 shortly.

4 What we see in the decision, in the CMA's defence of
5 it, is very heavy reliance in fact on theory. Theory of
6 how wide MFNs might harm competition. Now, that might
7 work in an object case, but it is insufficient here and
8 it means that the CMA has simply failed to prove adverse
9 appreciable effects. It has failed to meet the relevant
10 legal standards and its approach to evidence has ended
11 up in its lengthy decision having a sense of never mind
12 the quality, feel the width.

13 Now, as we will say and explain, that was
14 insufficient. I will take our opening submissions
15 explaining that in six parts, if I may. First, I am
16 going to look at some law. Second, I will introduce the
17 issues relating to market definition and ground 1. But
18 I will be conscious that there is expert evidence to be
19 heard in relation to these points. So the second area
20 will be ground 1.

21 Third, I will look at the coverage and
22 counterfactual issues, which will cover matters
23 pertaining to grounds 2, 5 and 6. In doing so, I will
24 look at the clauses themselves and key elements of the
25 evidence, the so-called qualitative evidence, relied on

1 by the CMA.

2 Now, I think in the course of this section of my
3 submissions, it will be necessary to move into
4 confidential session. I will see how far I can get
5 without doing so, by using the anonymised names for home
6 insurers and trying to refer the Tribunal to extracts of
7 documents without reading them out, but there will come
8 a point where in order to make sensible submissions,
9 I think we will need to move into confidential session.
10 So that is the third section.

11 Then, fourth, and I think this section probably will
12 not need to be confidential, I will then move to look at
13 ground 3 and the issues concerning the analysis of
14 retail pricing and commissions or the lack of it by the
15 CMA.

16 Fifth, I will look at the promotional deals analysis
17 such as it was, and I will look at the points raised
18 broadly in relation to ground 4, the lack of
19 contextualisation or sense of proportion in relation to
20 promotional deals and the CMA's very limited so-called
21 headcount approach to analysis.

22 I will also deal there with some of the material
23 pertaining to the FCA findings in relation to their
24 impact on promotional deals and their significance,
25 which the CMA has really failed to grapple with.

1 Then finally, I will deal briefly with grounds
2 7 and 8, regarding whether or not there is any basis for
3 any penalty here, in any event.

4 So that is how I am intending to take matters.

5 With that, I am going to move on to the first part
6 of my submissions, which is on legal issues, if I may.

7 Just picking up on legal issues, I will try and deal
8 with this relatively briefly. It has been trailed in
9 the notice of application and reply, but I think it is
10 worth making reference to one or two of the key cases,
11 because I think they do frame importantly some of the
12 key issues that this Tribunal is going to have to
13 grapple with.

14 I will try and cover the six topics I have
15 relatively quickly, but just to highlight what those
16 topics are. The difference between object and effects
17 cases. The evidence required to make out an effects
18 case. Thirdly, the notion of appreciability in effects
19 cases. Fourthly, issues pertaining to the burden of
20 proof and rights of defence, which I hope I can deal
21 with fairly swiftly. Some case law on the use of
22 section 26 notices and transcripts of interviews in the
23 absence of witness statements by the OFT and the CMA.
24 The jurisdiction of the Tribunal, where I will, in
25 particular, pick up what has been said in the Flynn

1 Pharma litigation, which is actually material, I think,
2 sir, to the parts of point 3 that you were raising at
3 the outset. It will not be a comprehensive answer, but
4 I think it will be germane to those points.

5 So if I can just pick up on object and effect.

6 The basic prohibition we are dealing with, we are
7 also familiar with in the epic authorities bundle, there
8 is not actually a copy of section 2 of the
9 Competition Act. I do not think that will leave anyone
10 at a significant disadvantage, but just to remind
11 everyone where we start.

12 The prohibition in section 2.1 says:

13 "Subject to section 3 agreements between
14 undertakings decisions by association of undertakings or
15 concerted practices which a) may affect trade within the
16 UK and b) have as their object or effect the prevention
17 restriction of distortion of competition within the
18 United Kingdom are prohibited unless exempt."

19 Now, that key distinction in 2.1(b) between object
20 and effect is one that has been recognised throughout
21 the case law, particularly at a European level.

22 If I could just direct you first to the Societe
23 Technique Miniere case, bundle G, tab 1, page 14 of the
24 electronic page indexing {G/1/14}.

25 Excellent. Thank you very much. I hope that all of

1 the panel have now in front of them what should be
2 page 14 and I am going to pick it up at the bottom of
3 the page there.

4 This is a case which dates back to the 1960s in
5 relation to the operation of what was then Article 85(1)
6 and it says:

7 "Finally, for the agreement at issue to be caught by
8 the prohibition contained in Article 85 (1) it must have
9 as its 'object or effect the prevention, restriction or
10 distortion of competition within the Common Market'.

11 The fact that these are not cumulative but
12 alternative requirements, indicated by the conjunction
13 'or', leads first to the need to consider the precise
14 purpose of the agreement, in the economic context in
15 which it is to be applied. This interference with
16 competition referred to in Article 85 (1) must result
17 from all or some of the clauses of the agreement itself.
18 Where, however, an analysis of the said clauses does not
19 reveal the effect on competition to be sufficiently
20 deleterious, the consequences of the agreement should
21 then be considered and for it to be caught by the
22 prohibition it is then necessary to find that those
23 factors are present which show that competition has in
24 fact been prevented or restricted or distorted to an
25 appreciable extent."

1 So that is the distinction between object and effect
2 drawn right at the start.

3 If we go on to the next page, if we may, just the
4 top of it {G/1/15}:

5 "The competition in question must be understood
6 within the actual context in which it would occur in the
7 absence of the agreement in dispute."

8 Then it goes on to talk in more particulars about
9 the agreements that were at issue there, which were
10 exclusive to the arrangements. But it is the actual
11 context and consideration, in fact, that there has been
12 an effect of preventing, restricting and distorting
13 competition, which is the starting point for the
14 analysis.

15 Then if we could go to the Equifax case, that is
16 {G/48/16}, page 16. This was a case concerning credit
17 information registers. I am just going to pick it up at
18 paragraph 48, if I may. It says there:

19 "As registers such as that in issue in the main
20 proceedings do not thus have, by their very nature, the
21 object of restricting or distorting competition within
22 the common market within the meaning of Article 81(1)
23 EC, it is for the national court to determine whether
24 they have the effect of doing so.

25 49. In that regard, it should be emphasised that the

1 appraisal of the effects of agreements or practices in
2 the light of Article 81 ..."

3 I should say, just for those that are not familiar
4 by then, Article 85 had changed its numbering, but not
5 its content to 81:

6 "... Article 81 EC entails the need to take into
7 consideration the actual context to which they belong,
8 in particular the economic and legal context in which
9 the undertakings concerned operate, the nature of the
10 goods or services affected, as well as the real
11 conditions of the functioning and the structure of the
12 market or markets in question ..."

13 There are a couple of references there. Real
14 conditions is what is being talked about.

15 Then it does talk in 50 about:

16 "However, while Article 81(1) EC does not restrict
17 such an assessment to actual effects alone, as that
18 assessment must also take account of the potential
19 effects of the agreement or practice in question on
20 competition within the common market, an agreement will,
21 however, fall outside the prohibition in Article 81 EC
22 if it has only an insignificant effect on the
23 market~..."

24 Now, we are undoubtedly dealing here with an actual
25 effects case. CMA have accepted that.

1 It is, therefore, important that we look at the
2 realities of what is happening in relation to the
3 agreements in question.

4 Just for your note, so I do not need to go back to
5 it, paragraph 50 is, in fact, the clear articulation of
6 what the standard for appreciability is. You can ignore
7 it if the situation is one which has no significant
8 effect. In other words, it has only an insignificant
9 effect.

10 There are various points in submissions where the
11 CMA seem to be seeking to gloss that. I will come back
12 to it, but the law is actually very clear. That is
13 Equifax.

14 If I may, I will just quickly deal with Cartes
15 Bancaires and Mastercard. Cartes Bancaires, bundle B,
16 38, page 11 {B/38/11}. Cartes Bancaires was a case --
17 this is the appeal hearing in Cartes Bancaires, which is
18 seen as the leading authority on the way in which one
19 assesses whether or not a case is an object case.

20 Just to give you a little bit of background in
21 relation to it. This was concerning one of the
22 multilateral card arrangements. It had been suggested
23 that it was an object infringement by the regulator and,
24 of course, regulators tended to look at cases as object
25 cases, because, of course, if they can get them within

1 the object box, then they do not have to engage with the
2 effects analysis.

3 The only reason I mention this is because you might
4 have expected that there would be lots and lots of
5 authorities about the analysis of effects and what
6 standards are required and so on, but actually it is
7 much more limited than you anticipate, because so many
8 cases brought by regulators have been object cases.

9 In any event, Cartes Bancaires spelled out the
10 issues concerning how you characterise object cases.
11 But I just want to pick it up at 52, where it says:

12 "Where the analysis of a type of coordination
13 between undertakings does not reveal a sufficient degree
14 of harm to competition, the effects of the coordination
15 should, on the other hand, be considered and for it to
16 be caught by the prohibition, it is necessary to find
17 that factors are present which show that competition has
18 in fact been prevented, restricted or distorted ..."

19 There they rely on Allianz Hungária Biztosító. But
20 in those circumstances, it is actually echoing back to
21 the Societe Technique Miniere observations back in the
22 1960s. It is, in fact, you have to show this.

23 If we could then go on to Mastercard, which is
24 {G/83/19}. I'm sorry, for the electronic bundle, it
25 will be {B/17/19}. I am sorry, there is a double

1 reference to that.

2 PROF ULPH: Mr Beard, can I ask you a question about that

3 last reference you took us to?

4 MR BEARD: Yes, of course.

5 PROF ULPH: Paragraph 52, it is not very clear on my screen.

6 Could it be made bigger? Could we go back to it on my

7 screen, please?

8 MR BEARD: This is B/38, page 11, {B/38/1}. Yes.

9 PROF ULPH: Paragraph 52.

10 MR BEARD: Yes.

11 PROF ULPH: So in reading out paragraph 52, you did not

12 actually talk about those words "restricted" or

13 "distorted to an appreciable extent".

14 MR BEARD: No.

15 PROF ULPH: So I wondered if you -- what views you had about

16 what you mean by "appreciable extent" or is that

17 something you are going to cover later?

18 MR BEARD: Well, appreciable extent, the relevant test is

19 that which was set out in paragraph 50 of the Equifax

20 case. That is the relevant test. I will come back to

21 Expedia shortly, which is the case which the CMA now

22 rely upon saying, "Oh well, so long as there is

23 a perceptible impact, that is sufficient for

24 appreciability." I will show that, in fact, what that

25 case does is simply repeat the Equifax formulation and

1 then uses "perceptible" in the English translation of it
2 as essentially a synonym, but it is not trying to change
3 the legal approach. Indeed, we have not done the full
4 linguistic review, but actually, in the French version
5 of Expedia, you do not see the word "perceptible". It
6 is just not -- it is used -- they use a "de manière
7 sensible", I think is the translation they use.

8 So I think nothing turns on it. The point I would
9 make is the CMA in their skeleton are trying to gloss
10 the Equifax standard, which is: is there a significant
11 impact on competition, prevent, restrict or distort?
12 You cannot gloss it. That is the test.

13 So it is only if the effect is insignificant that
14 you have got to show that you have got a significant
15 impact. In other words, if the impact is insignificant,
16 it is not appreciable. I hope that clarifies the
17 position. I will take you to Expedia in a moment, but
18 that is the position.

19 PROF ULPH: That was very helpful, thank you.

20 MR BEARD: Actually, whilst I am here, why do I not deal
21 with Expedia? I am sorry to the bundle operators, but
22 if we could go to Expedia, which is at {B/52/4}, and
23 then I will close off this issue in any event. If we
24 could go to page 4.

25 It is a slightly funny situation that was being

1 dealt with in Expedia, but it does not matter for these
2 purposes. I would like to pick it up at 16:

3 "It is settled case law that an agreement of
4 undertakings falls outside the prohibition in that
5 prohibition [by now 81 has become 101], if it has only
6 an insignificant effect on the market ..."

7 Then it cites *Völk v Vervaecke*, *John Deere*, *Bagnasco*
8 and the *Equifax* case, at paragraph 50. So that is the
9 test.

10 What the CMA then seek to refer to is 17:

11 "Accordingly, if it is to fall within the scope of
12 the prohibition under Article 101(1) TFEU, an agreement
13 of undertakings must have the object or effect of
14 perceptibly restricting competition within the common
15 market ..."

16 And they say, "Ooh, look, perceptibly. If I can
17 spot a glimmer, that is going to be enough."

18 If that is what they are saying, it is wrong. The
19 test is that which is set out in paragraphs 16, 17 does
20 not change it, and the fact that slightly loose language
21 was used by the courts in 17 is immaterial here. As
22 I say, it is not the same language that is used in
23 French or I believe the other translations, not that
24 that matters for these purposes.

25 Thank you, Professor Ulph. I will not -- I have

1 covered one of the later topics now, so that is all
2 good.

3 So, if we may, I was going to go to Mastercard at
4 B/38, page 11, {B/38/11}, if I may.

5 I am so sorry, apologies, I have given you the wrong
6 reference, it is {B/17/19}, B/17, page 19. I am so
7 sorry, I was back in Cartes Bancaires.

8 Thank you to Ms Berridge.

9 So Mastercard, another case concerning arrangements
10 between banks, et cetera, in relation to card provision,
11 discussions of object and effect. I will just pick it
12 up at 92.

13 It is perhaps worth just bearing in mind that what
14 is being discussed here is the potential role of
15 Article 81.3, which is whether or not if there were to
16 be an infringement that was in breach of Article 81.1,
17 which is the equivalent of section 2.1 that I have
18 referred you to, it could be exempted.

19 So there is a discussion going on in relation to
20 that and 92 says:

21 "However, that interpretation [of 81.1] does not
22 mean that there has been an amalgamation of, on the one
23 hand, the conditions laid down by the case law for the
24 classification -- for the purposes of the application of
25 Article 81(1) EC -- of a restriction as ancillary, and,

1 on the other hand, the criterion of the indispensability
2 required under Article 81(3) EC in order for a
3 prohibited restriction to be exempted.

4 93. In that regard, suffice it to note that those
5 two provisions have different objectives and that the
6 latter criterion relates to the issue whether
7 coordination between undertakings that is liable to have
8 an appreciable adverse impact on the parameters of
9 competition, such as the price, the quantity and quality
10 of the goods or services, which is therefore covered by
11 the prohibition rule laid down in Article 81(1) EC, can
12 none the less, in the context of Article 81(3) EC, be
13 considered indispensable to the improvement of
14 production or distribution or to the promotion of
15 technical or economic progress while allowing consumers
16 a fair share of the resulting benefits."

17 So I take you to this merely because the CMA refers
18 to this term "liable" in its submissions and on occasion
19 it seems to be suggesting that somehow there is a lowest
20 threshold as to what you have to show for effects and
21 that you do not actually have to show that, in fact,
22 there have been appreciable adverse effects. You just
23 need to show that it is liable for there to be
24 appreciable adverse effects.

25 Now, it may be that the CMA are not taking any point

1 on the language. If so, we are not quite clear why they
2 were citing and relying on the point, but if that is
3 what they are saying, this authority does not support
4 that analysis and the reason is obvious: because the
5 discussion here is about the interaction between 81.1,
6 on the one hand, and 81.3, on the other.

7 All that is being said is, where you have made
8 a finding under 81.1, that something is liable to
9 prevent, restrict or distort competition, you carry out
10 a different analysis from that which is then carried out
11 in relation to 81.3. But they are not trying to
12 characterise what the test is in relation to 81.1 or
13 qualify it by reference to some sort of lesser threshold
14 of liability to effect.

15 So that is not helpful. What is quite interesting
16 here, however, is the way in which the court emphasises
17 that it is the parameters of competition that actually
18 need to be effected. So price, quantity and quality.
19 As we will go on to say, that is important and that is
20 germane here, because if what you are saying, as the CMA
21 is, you have had an effect on pricing, but you then do
22 not do any analysis in relation to pricing, you have
23 a very significant flaw in the way in which you are
24 analysing the situation. So that is Mastercard.

25 The next case I want to go to is at B/18 and that is

1 the Krka case. I will pick it up at page 40 {B/18/40}.
2 Just for your note, this is all under the heading of the
3 fifth plea in law, the headings at page 33, the document
4 does not need to go there, which is alleging that there
5 is no restriction of competition by effect.

6 This whole analysis in this section is concerned
7 with whether or not there are effects. The Krka case
8 was part of a set of appeals brought in relation to the
9 conduct of a drugs company Sarvaiya and whether or not
10 it was doing deals with generic competitors, in other
11 words, competitors that could make a generic equivalent
12 of Sarvaiya's key drug Perindopril and by entering into
13 agreements with these generic competitors, effectively
14 keep them out of the market. So what was being referred
15 to, it is sometimes referred to as a sort of pay for
16 delay arrangement, that was what was at issue here in
17 competition terms.

18 I do not think that matters particularly for what we
19 identify in the case itself. If you pick it up at 359,
20 on page 40:

21 "There is therefore no previous case-law, concerning
22 agreements, decisions and concerted practices, in which
23 the Court of Justice or the General Court has accepted
24 that the Commission may rely only on the potential
25 effects of the measure at issue in order to find that an

1 infringement has been committed and impose a fine on the
2 infringers on the basis of that finding."

3 So earlier, we saw that you can have situations
4 where you are allowed to take into account potential
5 effects, but what this case is saying is there are no
6 cases where you just rely on potential effects. In
7 other words, you really do need to prove the actual
8 effects.

9 Then it says at 360:

10 "It appears paradoxical – where the clauses of an
11 agreement have been implemented and their impact on
12 competition can be measured by taking into account the
13 relevant factual developments..."

14 So it is asking about implemented agreements, so
15 that is going to the realities of how the agreement
16 operated and relevant factual developments:

17 "... including those subsequent to the conclusion of
18 the agreement ..."

19 So it is not just the formal entry into the facts,
20 it is the facts and the actual implementation that
21 matter:

22 "... which took place before the Commission issued
23 its decision -- to allow the Commission to demonstrate
24 merely the anticompetitive effects that such clauses are
25 likely to have and, to that end, to make the comparison

1 mentioned at paragraph 315 above without taking those
2 developments into account."

3 In other words, you have got to look at the actual
4 developments. There is a slightly odd bit in the
5 defence, I am not going to take you to it, at 34.4,
6 where the commission -- where the CMA seems to be
7 suggesting you should make the assessment at the time
8 the agreement is entered into. I do not think they
9 actually pursue that. If they do, it is plainly wrong.
10 But the main thing you take from this section, you have
11 got to be looking at the actual effect and the factual
12 developments.

13 36.1:

14 "It also appears paradoxical to allow the
15 Commission, in order to find that an infringement in the
16 form of a restriction of competition by effect was
17 committed (and can therefore be penalised by a fine), to
18 rely on the mere fact that clauses of an agreement that
19 were implemented are likely to have anticompetitive
20 effects and not on whether they had such effects, even
21 though the Court of Justice has held that the burden of
22 proving the anticompetitive effects of an agreement can
23 be waived only in the case of a restriction of
24 competition by object, which should concern only
25 agreements so likely to have negative effects, in

1 particular on the price, quantity or quality of the
2 goods and services, that it may be considered redundant,
3 for the purposes of applying Article 101(1) TFEU, to
4 prove that they have actual effects on the market ... If
5 it were possible for the Commission to rely, in relation
6 to agreements which have been implemented, solely on the
7 effects that they are likely to have, in order to
8 demonstrate that they had an anticompetitive effect, the
9 distinction between restrictions of competition by
10 object and by effect, established by Article 101(1)
11 TFEU, would lose its relevance."

12 In other words, it is emphatically saying here, you
13 have got to show there were actual effects.

14 Now, I do not want to get confused about the burden
15 of proof issue. We accept that the burden of proof is,
16 it is more likely than not that there were actual
17 effects. We accept that, of course. But it is actual
18 effects, in the past, by reason of the operation of the
19 agreements having regard to whether or not the
20 agreements were implemented and the relevant factual
21 developments.

22 If we go on down to the bottom of 366:

23 "Thus, when the Commission adopts a decision finding
24 an infringement of Article 101(1)... which allows it to
25 impose a fine on the infringers ..."

1 It is worth noting just the extent to which in all
2 of these judgments, the court is very conscious that
3 because you are imposing a penal sanction, you have got
4 to be extremely cautious that you are imposing on the
5 regulator, the relevant requirement, actually show to
6 a relevant standard these actual effects:

7 "... which allows it to impose a fine on the
8 infringers on the basis of that finding, the mere fact
9 that the commission has established the existence of
10 potential competition and a limitation of the autonomy
11 of a potential competitor, or even the elimination of
12 that autonomy, does not release it from its obligation
13 to demonstrate an analysis of the actual effects of the
14 measure in question on competition if the case-law cited
15 in paragraphs 345 to 358 is not applicable."

16 That is not relevant here {B/18/41}:

17 "It must be borne in mind in that regard that the
18 finding of anticompetitive effects of an agreement
19 requires evidence that the competition has, 'in fact',
20 been prevented, restricted or distorted ..."

21 So it is a slightly funny use of quotation marks in
22 those circumstances, but they are being used for
23 emphasis:

24 "Thus, demonstrating that an agreement has
25 anticompetitive effects requires that the Commission, in

1 the light of the need to be realistic that arises from
2 the case-law of the Court of Justice, take into account,
3 in the context of the comparison referred to in
4 paragraph 315 above, all the relevant factual
5 developments, including those subsequent to the
6 conclusion of the agreement, which took place before it
7 adopts its decision."

8 If we just keep going down, you will see there is
9 a reference to Mastercard there.

10 Then if we keep on going down, just to 371:

11 "The Court of Justice indicated that taking into
12 account developments that were likely to have occurred
13 on the market in the absence of that agreement was
14 necessary when examining the agreement's restrictive
15 effects on competition ...

16 372 Moreover, the requirement of likelihood and
17 realism applying to the description of the competition
18 that would have occurred had an agreement not been
19 concluded (one side of the comparison mentioned in
20 paragraph 315 above) is consistent with the approach
21 adopted by the Commission in several guidelines ..."

22 So what the court is here saying is that when you
23 are assessing whether or not there were actual effects,
24 you obviously have to compare what happened with
25 a counterfactual as to what would have happened absent

1 these agreements that you are testing.

2 There is another bit in the CMA's submissions in
3 their defence, where they say if it is going to be using
4 a counterfactual, it is all rather a hypothetical
5 exercise and therefore actual evidence is less
6 important. Frankly, that just does not follow and to be
7 fair, in their skeleton argument, they do not pursue
8 that point. But the important point here is that you
9 have got to look at these matters realistically.

10 Then it goes on to refer to, in paragraphs 373, 374,
11 375, a number of guidelines that the commission have
12 issued about assessing effects where it is emphasised
13 that you have got to look at the real situation, you
14 have got to look at realities. You have got to look at
15 the particular evidence and assess the actual effects.

16 Then we come to 377, {B/18/42}, the conclusion:

17 "In the light of all the foregoing, it must be
18 determined whether, in the present case, the
19 Commission -- despite the hypothetical approach that it
20 adopted as regards the comparative step of the
21 examination of restriction of competition by effect (see
22 paragraphs 317 to 340 above) -- established the
23 sufficiently realistic and probable nature of the
24 restrictive effects of the agreements concluded between
25 Servier and Krka."

1 In other words, you have got to show, looking at the
2 realities, that there was a significant -- a not
3 insignificant appreciable restriction, prevention or
4 distortion of competition.

5 So I am not going to go back to these points about
6 liable and so on. But it is worth, in the CMA's
7 defence, but it is just worth picking up and we will see
8 it when we go to the decision. I will just give you an
9 example as a reference, paragraph 9.120, and this is
10 just for your note, so you do not need to bring it up.
11 In bundle A, tab 1, at page 364, {A/1/364}, where the
12 CMA talks about an adverse effect on retail prices, it
13 uses the formulation that they can be expected with
14 a reasonable degree of probability.

15 That, with respect, is not a sufficient finding that
16 it is more likely than not that there was an adverse
17 effect on retail prices. Now, leaving aside whether or
18 not they have got the evidence to support that, which we
19 say obviously they do not, the language used in the
20 decision is not properly recognising what is required
21 here.

22 Now, there is one other strand of case law that I do
23 need to deal with, that is highlighted in the defence.
24 In particular, just for your notes, at paragraph 34.3,
25 34.5, which is for your notes again, bundle A, tab 3,

1 page 15 {A/3/15}. That is case law relating to
2 article 102 or the chapter 2 prohibition, if we are
3 talking about it in domestic law terms.

4 Now, of course, you will be well familiar, Tribunal,
5 with the salient difference between 101 and 102; the
6 object and effect distinction is spelled out in
7 article 101. Therefore, the article 101 case law
8 clearly distinguishes the criteria for objects, cases
9 and effects cases. 102 does not do that, it prohibits
10 an abuse of a dominant position. The case law is
11 therefore developed differently, given the absence of
12 that legislative distinction and the fact that the
13 subject matter is the abuse of dominance.

14 Because the case law, under chapter 2 and
15 article 102, has been identifying certain sorts of
16 conduct, which may have the purpose of undermining the
17 state of competition, given that competition will
18 already have been weakened by the existence of
19 a dominant undertaking in the market. I mean, it is
20 precisely that sort of situation that is being
21 considered in all of this case law.

22 But, if I may, I will just pick up two or three of
23 the key cases that the CMA rely upon.

24 If we start at bundle G, tab 121, page 54,
25 {G/121/4}. This is the Tribunal's Socrates case. Here,

1 the CMA seek to rely on this for a couple of reasons so
2 far as we can see. One is to rely on the notion that
3 likely harm is sufficient, because in abuse cases,
4 a finding of likely harm by reference to the conduct may
5 be sufficient to make out a finding of abuse. Secondly,
6 because they say, "Oh well, you do not have to find any
7 direct harm in relation to consumers."

8 So let us just pick it up at paragraph 147, Socrates
9 case concerned issues of tying or bundling:

10 "Tying or bundling will only constitute an abuse if
11 it may have an anti-competitive effect."

12 So this is one of these instances where the
13 consideration is being made explicit, when you are
14 considering abuse, you do need to think about
15 anti-competitive effects while under a different test:

16 "In that regard, it is pertinent to note that the
17 object of competition law is to prevent harm to the
18 structure of the market, so that to find an infringement
19 it is not necessary to establish direct harm to
20 customers or consumers." "In that regard, it is pertinent
21 to note that the object of competition law is to prevent
22 harm to the structure of the market, so that to find an
23 I think from time to time. It is not necessary to
24 establish direct harm to customers or consumers."

25 What the CMA say is, "Look, the CAT here refers to

1 competition law, that is not just 102, it is 101 as
2 well, so we do not need to worry about direct harm to
3 consumers or -- customers or consumers."

4 Then it says:

5 "As the ECJ stated in ... GlaxoSmithKline ... at
6 para 63, regarding what was then Art. 81 of the EC
7 Treaty (now Art. 101 ...) but in terms that were
8 expressly of wider application:

9 '... like other competition rules laid down in the
10 Treaty, art.81 EC aims to protect not only the interests
11 of competitors or of consumers, but also the structure
12 of the market and, in so doing, competition as such.'"

13 Now, the first observation I will make about that
14 quote is that it does not say that in relation to 101 or
15 Article 81, or indeed, of course, chapter 1, that you do
16 not need to be identifying actual harm. That is not
17 what it is doing. Indeed it says it is not only the
18 interests of competitors or of consumers, but also the
19 structure of the market that is concerned.

20 But we actually need to look at what GlaxoSmithKline
21 was in fact saying. For that we go to bundle G, tab 60,
22 {G/60/22}, the relevant paragraph is paragraph 40.

23 I will provide the reference in just a moment. It is
24 page 22.

25 The first thing to note about this case, I will not

1 go back through it, is that this concerns an object
2 infringement on the part of GSK. So the allegation was
3 that GSK had breached competition law by object, not by
4 effect, but one needs to be extraordinarily cautious
5 about drawing lessons from this GSK case about what the
6 test is in relation to effects cases.

7 If we pick it up at paragraph 40, in paragraphs 114
8 to 147 of the judgment under appeal, because this is the
9 upper court, dealing with an appeal from the general
10 court -- I am sorry, it was called the Court of First
11 Instance at that time:

12 "... under appeal the Court of First Instance
13 Considered whether the Commission's principal
14 conclusion, that Clause 4 of the agreement should be
15 regarded as prohibited by Article 81(1) EC in so far as
16 its object is to restrict parallel trade, could be
17 upheld."

18 So that is what they were considering, an object
19 case.

20 If we then go on to paragraph 62, which is page 27.
21 {G/60/27}. You will see at 62:

22 "With respect to the Court of First Instance's
23 statement that, while it is accepted that an agreement
24 intended to limit parallel trade must in principle be
25 considered to have as its object the restriction of

1 competition, that applies in so far as it may be
2 presumed to deprive final consumers of the advantages of
3 effective competition in terms of supply or price, the
4 Court notes that neither the wording of Article 81(1) EC
5 nor the case-law lend support to such a position."

6 So what is being talked about there is whether or
7 not you have a situation where people are being presumed
8 to deprive final consumers of the benefit.

9 Then we come on to 63 {G/60/28}:

10 "... there is nothing in that provision to indicate
11 that only those agreements which deprive consumers of
12 certain advantages may have an anti-competitive object.
13 Secondly, it must be borne in mind that the Court has
14 held that, like other competition rules laid down in the
15 Treaty, Article 81 EC aims to protect not only the
16 interests of competitors or of consumers, but also the
17 structure of the market and, in so doing, competition as
18 such. Consequently, for a finding that an agreement has
19 an anti-competitive object, it is not necessary that
20 final consumers be deprived of the advantages of
21 effective competition in terms of supply or price."

22 In other words, where you are dealing with an object
23 case, that is not what needs to be shown, so long as you
24 are finding that there is an impact on the structure of
25 competition, though sufficiently severe. Because you

1 are making assumptions about how matters work, you do
2 not need to go further.

3 Now, what the CMA say is that must apply in relation
4 to effects cases as well. So long as you can show that
5 there are effects on the structure of competition, then
6 in those circumstances, you do not need to worry about
7 outputs in relation to consumers or customers. We say,
8 hang on a second, that does not follow, because it is
9 effects you are identifying here and if all you are
10 showing is that there is some modification of the
11 structure of competition in the market, but it is not
12 having an adverse effect on prices, quality, quantity,
13 the parameters of competition, that have been identified
14 in relation to the previous case law relating to
15 effects, then you do not have an appreciable effect on
16 competition.

17 So we say you cannot just read across from this
18 object case law and suggest that you do not need to
19 identify effects here.

20 We say that, in fact, there is no evidence that
21 there is an impact on the structure of competition and
22 we will come in due course to look at the plot of the
23 market shares of the PCWs, in particular, that provides
24 zero evidence that there was any impact of these wide
25 MFNs. So, in those circumstances, we do not see it.

1 If what they are really saying is, it is an impact
2 on the structure of competition, because you formally
3 put in place these agreements, that is not taking
4 matters further forward. That is not the structure of
5 competition, that is a legal provision, and you have to
6 ask yourself whether or not the interactions between the
7 competitive parties within the market or the parties
8 within the market are, in fact, being materially and
9 appreciable affected in any event. We say they do not
10 make that out either.

11 So just for completeness, there is also reliance in
12 Socrates on the Microsoft litigation. Again, that is
13 not of any assistance to the CMA. Indeed, one of the
14 wonderful ironies about relying on Microsoft in this
15 context was that in relation to this issue that arose in
16 Microsoft about whether Microsoft was in breach by
17 bundling Media Player with its Windows operating system,
18 and whether or not again, it was abusing a dominant
19 position, the commission carried out an actual effects
20 analysis. One of the criticisms that was brought by
21 Microsoft was that was no part of the proper legal test.
22 So it was all somewhat back to front. But the main
23 point was, they did an actual effects analysis there.
24 So it does not assist even in relation to 102.

25 Then I should just pick up Streetmap which has been

1 referred to. That is at {B/19/24} and I am going to
2 pick it up at page 24, if I may.

3 Sorry, I should go back to the previous page
4 {B/19/23}, where there is a discussion of actual or
5 potential effect being needed in the context of
6 assessing whether or not there is an abuse of dominant
7 position.

8 What you see in those subsequent paragraphs is
9 a different set of considerations being brought to bear,
10 because you are dealing with a situation where you have
11 got a dominant entity in the market.

12 But what is instructive even here is when you get
13 down to paragraph 90, what the President of the Tribunal
14 is there saying, sitting in his capacity as a judge of
15 the High Court, is that even though under an abuse of
16 dominance test, showing that you would have likely
17 effects may be sufficient, if a party were to come
18 forward and say, "Look, the conduct you are talking
19 about had stopped some time ago", and if we look back at
20 what actually happened, there is no evidence of effect
21 during the period when it was operating.

22 In those circumstances, I find it pretty hard to
23 reach a conclusion that there were likely effects even
24 for the abuse standards. Obviously, that makes sense.
25 The idea that you have got evidence that there was not

1 an actual effect, but nonetheless, there was a likely
2 effect is a very, very odd conclusion to reach.

3 So the point he is making is even in this context,
4 where you are dealing with a different test, if you have
5 got evidence that suggests there is no actual impact
6 when the conduct was in play, then in those
7 circumstances, you have got a very good indication that,
8 in fact, there was no likely effects and no abuse of
9 dominance. That is essentially what is being said in
10 paragraph 90.

11 Again, even if you go to the abuse of dominance case
12 law, it is not remotely assisting the CMA and it is
13 certainly not attenuating the standard that they have to
14 hit in relation to proof here.

15 I have highlighted the importance of the actual
16 parameters of competition and I have highlighted the
17 importance of the use of the counterfactual. I have
18 also now dealt, I think, with the appreciability issues.
19 So I have probably wrapped up, I think one way or
20 another, the first three of my topics, albeit not
21 perfectly in the order I was putting them forward.

22 I was going to move, then, on to issues on the
23 burden of proof and presumption of innocence, unless
24 members of the Tribunal have any particular questions on
25 that case law I have just been running through.

1 THE CHAIRMAN: No, Mr Beard, but would that be a convenient
2 moment for breaking?

3 MR BEARD: That is exactly what I was thinking.

4 THE CHAIRMAN: Very good. We will resume then at ten
5 past 12 and I think if we mute our microphones and
6 cameras, that is probably best rather than lose the
7 connections that are working so well at the moment. So
8 ten past.

9 MR BEARD: Thank you.

10 THE CHAIRMAN: Thank you.

11 (11.58 am)

12 (A short break)

13 (12.09 pm)

14 THE CHAIRMAN: Mr Beard.

15 MR BEARD: I am grateful, thank you. I was going to move on
16 and I will try and sift through proof and presumption of
17 innocence issues, but they are important.

18 If we could pick it up in the authorities
19 {G/111/33}, this is Durkan. Just for the Tribunal's
20 notes, we deal with some of these issues in our notice
21 of application, paragraphs 30 to 32, bundle reference
22 {A/2/10}, but let us just pick it up in Durkan, if
23 I may.

24 Durkan, you may be aware, was one of the cases
25 concerning what was referred to as the construction

1 cartel, where there were numerous findings of
2 infringements in relation to the construction industry.
3 There were, I can't remember how many, 20-odd appeals,
4 and Durkan was one of them, appealing both on liability
5 and penalty.

6 If I just pick it up under the heading of "Liability
7 of Durkan Ltd for Infringement 220", which was one of
8 the numerous infringements that had been found. 93:

9 "It is common ground that the legal burden of
10 proving the existence of an infringement of the Chapter
11 I prohibition lies on the OFT..."

12 That is as true much for the object as for effect
13 cases. I do not think that is contentious.

14 There is then, in 94, a discussion about the
15 relevant standard of proof and a discussion about the
16 likelihood of lionesses being spotted in Regent's Park.
17 It is a matter which, again, I do not think is
18 contentious. It is an indication as to the sort of
19 evidence that will be required in order to discharge the
20 relevant burden of proof that falls upon the CMA in
21 relation to those matters and submissions were made by
22 the OFT, as it then was, in relation to those matters
23 and I think broadly accepted.

24 95:

25 "It is incumbent on the OFT to adduce precise and

1 consistent evidence in order to establish the existence
2 of an infringement. But it is sufficient, according to
3 the case law, if the body of evidence rely on by the OFT
4 viewed as a whole meets that requirement."

5 Again, we do not take any issue with that. Our
6 point is going to be actually looking at the ingredients
7 of the evidence that they refer to, the CMA, actually
8 you see that they are flawed interpretations or there
9 are significant doubts, which must fall to our benefit
10 in relation to those matters and therefore the body of
11 evidence, as a whole, is changed, not how one approaches
12 these things.

13 If we then go over the page, it is worth just
14 picking up that, at 96:

15 "Because anti-competitive agreements are usually
16 arrived at covertly, the OFT may have to rely on
17 circumstantial evidence to establish the facts."

18 Then there is reference to the Aalborg Portland
19 matter. It is quoted at 57:

20 "In most cases, the existence of an anti-competitive
21 practice or agreement must be inferred from a number of
22 coincidences and indicia which, taken together, may, in
23 the absence of any other plausible explanation,
24 constitute evidence of an infringement of the
25 competition rules."

1 There is an extent to which one might say that what
2 the CMA is slightly doing in this case is picking up
3 various bits and pieces of evidence across the relevant
4 period and trying to draw an inference as we say.

5 It is also worth emphasising that this case law is
6 not applicable here. What is being talked about in
7 Aalborg and indeed in the context of Durkan, which was
8 concerned with cover pricing, was secret cartel
9 activity, whereby the nature of it, you are going to
10 find that there is limited evidential material
11 available. You are in very, very different territory in
12 relation to the sorts of arrangements that we are
13 talking about when they were widely known about.
14 Indeed, during the relevant period, as I have already
15 indicated, there were extensive discussions with the CMA
16 about these matters, let alone the industry. That, of
17 course, all came on the back of an Inquiry in 2015 in
18 relation to motor insurance where wide MFNs had been the
19 subject of discussion previously.

20 So it was not that sort of situation. Of course,
21 what Aalborg and Durkan are talking about are object
22 cases as well. So it is worth stressing that here.

23 In addition to these issues on burden and standard
24 of proof, I do want to just move on to paragraph 108 in
25 this judgment, page 37, {A/2/37}, because bearing in

1 mind, this was an object case concerning cover pricing,
2 you had a situation where there was some witnesses being
3 put forward by the appellants, but the OFT put forward
4 no witness evidence in relation to these matters.

5 Instead, as you will see, at 108: There were witnesses
6 put forward, no witness statement provided by the OFT
7 and therefore no cross-examination to test the OFT's
8 version of events:

9 "The evidence before us comprised the Claremont
10 Close Report [which was a particular piece of
11 contemporary documentary evidence], the transcript of
12 Mr Goodbun's interview [he was a relevant person that
13 had talked about what had been going on; he wasn't an
14 employee of Durkan if I recall correctly] and an account
15 in the decision of the information given to the OFT by
16 Mansell [which was a counterparty, a construction
17 company to Durkan] by Mansell's solicitors about how
18 cover pricing worked in general.

19 "The OFT's decision not to lodge witness statements
20 in support of its case caused us some concern. As we
21 made clear at the outset of the hearing in this appeal
22 the OFT was asking us to uphold the finding of
23 infringement for which it had imposed a fine of over
24 £3 million on the basis of a transcript of an interview
25 with a person who was apparently not the person who had

1 written the notes on the key contemporaneous document."

2 Counsel for the OFT vainly tried to argue about it.

3 In 109, {A/2/10}, if we pick it up further down,
4 halfway down, 109:

5 "If, once the appeal had been lodged, the OFT had
6 gone back to Mr Goodbun to take a witness statement they
7 may well have filled in many of the gaps that currently
8 existed in the account of what happened. Faced with
9 only the transcript of the interview we do not know
10 for example whether Mr Goodbun's evidence was based on
11 what Mr Hart had told him had actually happened or
12 whether he was simply inferring from the marks on the
13 document the same 'facts' as any person familiar with
14 what went on generally in the industry could infer. We
15 do not know what Mr Goodbun's reaction would have been
16 had he been told that Mr Sharpe vehemently denied that
17 he had given a cover price. Mr Goodbun was not asked
18 whether there might be an alternative explanation for
19 marks on the report."

20 What is being said here, even in relation to an
21 object case, where it looks like you have got a pretty
22 straightforward trajectory towards your infringement
23 finding, what was being said was in relation to
24 liability, even if you think you can read the document
25 and infer from the document, and you can infer from what

1 is written on the document what that document amounts
2 to, you have got to be extremely careful about it, if
3 you are not going to give the other side the opportunity
4 to test a witness in relation to the meaning of that
5 document.

6 That is emphasised in 110:

7 "The second disadvantage of relying on an interview
8 transcript is that Mr Goodbun's evidence has not been
9 tested by cross-examination, a process which might also
10 have generated a better understanding of the strength of
11 the case against Durkan."

12 So they rejected the OFT's suggestion that it should
13 be allowed to rely on transcript evidence and that
14 turning these things into witness statements was
15 effectively a triumph of form over substance and that
16 proffering individuals as witnesses was not necessary in
17 these circumstances. You can see this further echoed,
18 if we go on to authority {G/113/30}, this is the
19 AH Willis case. AH Willis was another of the catalogue
20 of construction appeals and what is just notable about
21 this is that there was a specific admonition by
22 the Tribunal about the OFT's evidence in relation to
23 Willis, but more generally.

24 Picking it up at the bottom of the page:

25 "As we stated in paragraph 19(3) above, difficult

1 and important questions arise in relation to the
2 'evidence' adduced by the OFT. We have already noted
3 that the transcript of Mr Russ' interview with the OFT
4 does not appear to have been satisfactorily reviewed and
5 attested to by Mr Russ. Certainly he has not endorsed
6 the transcript with a statement of truth..."

7 So this was another case where there was
8 a transcript being relied on.

9 "More fundamentally, we have considerable doubts as
10 to whether material contained in transcripts of
11 interview, even if reviewed and attested, is
12 a satisfactory means of evidencing alleged infringements
13 in cases of this kind. It is one thing to use
14 a transcript of interview as evidence of relevant
15 admissions by the interviewee [in other words if they
16 are faced with an allegation of infringements and they
17 admit it]; it is quite another to attempt to use it as
18 evidence against a third party."

19 Then it says:

20 "In paragraph 81 of the Tribunal's decision in Argos
21 ... the Tribunal observed that 'notes of interview are
22 not in our view satisfactory substitutes for witness
23 statements. We agree a witness statement will set out
24 the relevant facts, will be attested to by the witness
25 by a statement of truth and will enable the witness to

1 be exposed to cross-examination should the accuracy or
2 truth of the facts be disputed. This is not to say that
3 relevant interview transcripts could or should not be
4 put before the Tribunal in support of a witness. It is
5 simply that they are not a substitute for it."

6 Then, at 68, there is the account given by the
7 Tribunal that the OFT submission, that putting in
8 witness statements would be a triumph of form over
9 substance.

10 So that is about transcripts. So this is direct
11 testimony from individuals being provided to the OFT or
12 the CMA in interview and potentially being signed off,
13 attested to. The Tribunal is here saying: look, that is
14 not good enough. When there is a dispute of fact, you
15 really need to have someone that can be questioned about
16 these documents.

17 Next case I want to go to in this regard is
18 {G/128/31}, at page 31, which was one of the Flynn
19 Pharma cases. Here, I am going to pick it up at 83.
20 This was in relation to an excessive pricing case, but
21 I want to pick it up in relation to the evidential
22 matters, page 31, paragraph 83, under the heading, "The
23 weight to be attached to responses to section 26
24 notices."

25 Because as we will come on to see, the OFT has --

1 sorry, the CMA has referred to some interview
2 transcripts, but actually a very limited number, in
3 relation to one home insurance provider. There is
4 a witness statement, but no witness has been proffered.
5 In the main, what is relied on, are either section 26
6 responses or some contemporaneous documents, but without
7 any witness account to support them and certainly
8 without witnesses that can be tested in relation to
9 these matters.

10 So paragraph 83:

11 "In the Decision, the CMA relied significantly on
12 evidence obtained in the form of responses to notices it
13 issued, mainly to pharmacies but also, amongst others,
14 to the DH, using its powers under section 26 CA 98
15 ('Section 26 Responses'). Pfizer contended that Section
16 26 Responses constitute 'a very weak evidential ground'
17 on which to base an infringement finding. Similarly,
18 Flynn submitted that the Tribunal should not place any
19 substantial weight on Section 26 Responses In
20 circumstances where no relevant witness had been called
21 to give evidence. Each of Pfizer and Flynn relied
22 primarily on the decision of the Tribunal in *Tesco v OFT*
23 [2012] CAT 31 ('Tesco') in which the Tribunal
24 essentially held that it would not place substantial
25 weight upon notes of interviews where the individuals in

1 question were not being called to give evidence before
2 the Tribunal and whose evidence would not, therefore, be
3 tested by cross-examination."

4 So the same theme that applies in relation to
5 interviews is being specifically highlighted by the
6 Tribunal here, in the context of section 26 notices:

7 "For its part, the CMA submitted that Pfizer's and
8 Flynn's contentions were without merit ... [they
9 referred to the] London Metal Exchange [case] ... in
10 which it was held, albeit in the context of an interim
11 measures case, that a Section 26 Response had a similar
12 significance to a witness statement ... since, under
13 section 44 ..."

14 It is an offence to provide misleading material.
15 Well, that is true, but it is very different in an
16 interim measures situation and London Metal Exchange was
17 a very, very different and urgent case in those
18 circumstances:

19 Counsel for the CMA put forward a slightly more
20 nuanced approach in opening in relation to this:

21 "... it's a question of weight. You will not give
22 the same weight to a section 26 notice as you will to a
23 live witness who turns up in the box and gives evidence
24 but when you're considering the weight to give to
25 section 26 notices, what you'll also look to see is the

1 extent to which they are corroborated by the other
2 evidence. So that's our submission on what's the
3 evidential value of section 26 notices. They clearly
4 have some weight, it's a matter for you to decide and in
5 deciding what weight they have, you'll look at them in
6 their own merits ... but you'll also look at whether
7 they're corroborated by the surrounding evidence.
8 That's how you deal with them.'"

9 To some extent, we do not take issue with the CMA's
10 counsel's position in relation to section 26 there,
11 which was then broadly accepted in paragraph 85. The
12 problem is that where you have doubts or ambiguities in
13 relation to a section 26 notice, you have no way of
14 properly resolving them. It is fine if you have got
15 absolutely clear corroborative evidence, but if you do
16 not have that, then actually what the CMA's counsel
17 there was saying was there is a limit to how much weight
18 you should place on a section 26 notice.

19 Now, there is then a further section here, which
20 I just note in paragraphs 86 and 87, where Pfizer and
21 Flynn went so far as to say: you have not put forward
22 any witnesses, CMA, and in those circumstances, we
23 should actually be able to draw inferences against you.

24 Now, we are not saying this Tribunal needs to go
25 around drawing inferences against the CMA. That is not

1 the position we adopt. The position we adopt is that
2 when you are talking about section 26 notices or
3 transcripts of interviews, when we do not have the
4 opportunity to test the veracity of those statements,
5 particularly where there are ambiguities or doubts, that
6 is a significant failing on the part of the CMA in terms
7 of it putting forward evidence to support its case.

8 As I have already emphasised and as is obvious in
9 relation to the key protagonists in this case, the ones
10 whose retail prices are supposed to have been affected,
11 the home insurance providers, we do not have a witness
12 proffered.

13 So we say, and we will come on to look at some of
14 the materials and some of the ambiguities, because all
15 I need to be doing is identifying where ambiguities lie
16 in the evidence, because so long as there are
17 ambiguities, you cannot rely on that evidence in support
18 of the CMA's case, because we do not have the
19 opportunity to test it.

20 Just for your notes, it is worth going to authority
21 {G/88/21}, at page 21, Telefonica case. Again, I am not
22 sure that this proposition is actually disputed by the
23 CMA, but it is worth just having the reference and going
24 to paragraph 126. I am most grateful for it being
25 pulled up.

1 I should say, this was all in the context of an
2 object case and there is case law in Europe that says,
3 well, where the regulators proved an object case, then
4 the defendant effectively has to come forward and put
5 forward a plausible alternative, if they have already
6 proved it.

7 But 126 is the interesting paragraph:

8 "In the assessment of the evidence adduced by the
9 Commission, any doubt in the mind of the Court must
10 operate to the advantage of the undertaking to which the
11 decision finding an infringement was addressed. The
12 Court cannot therefore conclude that the Commission has
13 established the infringement at issue to the requisite
14 legal standard if it still entertains any doubts on that
15 point, in particular in the context of an action for
16 annulment of a decision imposing a fine ..."

17 So again, we are getting the resonance of the fact
18 that here we are dealing with a penal sanction, so under
19 due process and human rights law, we have to apply the
20 highest standards of due process.

21 In circumstances where we are dealing with
22 a situation where evidence is being assessed, any doubt
23 must enure to the benefit of the defendant in these
24 proceedings -- obviously, it is the Appellant, but the
25 defendant effectively for these purposes, in

1 circumstances where you are relying on a body of
2 evidence, as the CMA does, you still have to apply that
3 benefit of doubt principle to each piece of evidence
4 that you are saying makes up the relevant body.

5 You cannot say, "Oh well, look at how much stuff we
6 have got. Look at how many references we have got."
7 That is enough to make out a case against you. You
8 actually have to look at whether each of those strands
9 sufficiently bears the weight that the CMA is putting
10 upon it.

11 Now, of course, we accept that if there was one
12 document or one submission in a vast panoply of
13 material, then in those circumstances, it would well be
14 open to the CMA, and indeed the Tribunal, to say: well,
15 actually, hang on a second, that does not make an
16 overall difference. We recognise that. There must be
17 a limit to that submission.

18 But, on the other hand, if in relation to key
19 elements of the case, what you find is the CMA has left
20 open doubts that cannot properly be resolved, because
21 the evidence cannot properly be tested, then in those
22 circumstances, the benefit of the doubt in relation to
23 all elements of that evidence must go to the defendant.

24 This is particularly important because of the
25 language of consistency that is used by the CMA.

1 A great deal in the decision. There are lots and lots
2 of references to the conduct of home insurance providers
3 being consistent with the operation of a wide MFN. In
4 other words, what they are saying is those insurers did
5 not want to vary their prices on a particular PCW, they
6 wanted to offer the same prices for their products
7 across all PCWs. Not, one might expect, a hugely
8 shocking proposition.

9 THE CHAIRMAN: Mr Beard, your communication has broken down,
10 you have frozen. I think it is a problem at your end,
11 because I can see everybody else nodding in agreement.
12 We will pause for a moment and hope that the matter can
13 be rectified.

14 (Technical pause). I think they have spotted the
15 problem, because Mr Beard has left the hearing, so give
16 it a minute and let us see if he comes back.

17 (Technical pause).

18 Here we are, Mr Beard, you are back.

19 MR BEARD: I am very sorry, I do not know quite what
20 happened.

21 THE CHAIRMAN: These things happen. I think we need to
22 pause a moment to let the livestream catch up, so if you
23 just bear with us, I will tell you when we are good to
24 go.

25 We are good to go, Mr Beard, over to you. You were

1 just testing the use of the language of consistency in
2 the decision, that is where we lost you.

3 MR BEARD: Yes, it is a simple point. Given the context we
4 are talking about, you have got a situation where there
5 may be good reasons, completely aside from any wide
6 MFNs, where insurers who are notionally subject to the
7 wide MFNs, apply consistent pricing across PCWs and do
8 not engage in selective discounting.

9 The reasons for that may be that they would suffer
10 cannibalisation, they may lack the technical systems to
11 do it or they may decide overall, as a strategy, they do
12 not want to do those things. We see those messages
13 coming out in a good deal of the evidence.

14 But the point I am making is for the CMA to just
15 say: well, it is consistent with -- the pricing is
16 consistent with the operation of a wide MFN, is not
17 proving that the wide MFN is having any effect on that
18 particular insurer. It has to do more than show
19 consistency, because with consistency, there is -- to
20 use the language, going back to Telefonica, there is
21 obviously a very real doubt that the wide MFN is having
22 any causal effect.

23 So I will be coming back to this. I do not want to
24 just leave the issue in abstract, but I will deal with
25 it when we look at some of the evidence and you will see

1 the point.

2 But the main things that I wanted to emphasise were
3 issues to do with the lack of ability to test, the lack
4 of witnesses and the benefit of the doubt enuring to the
5 defendants in relation to consideration of ambiguities
6 in relation to any evidence.

7 Then I think in relation to the final topic, I was
8 going to go on to the Tribunal's jurisdiction on appeal.
9 We have dealt with this in our --

10 PROF ULPH: Mr Beard.

11 MR BEARD: I am sorry, Professor Ulph. I missed your hand,
12 I apologise.

13 PROF ULPH: Okay, can I just go back to the point you were
14 raising about the factors that may give rise to some
15 form of uniform pricing.

16 MR BEARD: Yes.

17 PROF ULPH: So would you accept that perhaps the operation
18 of narrow MFNs might be one such factor that could give
19 rise to such pricing? That may be unclear when we get
20 evidence of home insurance providers, the extent to
21 which they have allowed for that as a possible factor
22 when they give their evidence.

23 MR BEARD: "Yes" is the simple answer. It is one of those
24 factors. It will vary, as Professor, you rightly
25 anticipate, depending on what they say and how clear

1 they are about things. But as we see from some
2 evidence, people muddle up narrow and wide MFNs. In
3 principle, of course, a narrow MFN prevents an insurer
4 pricing lower on its own direct mechanism and if it
5 cannot price lower on its own direct mechanism, where it
6 might have lower costs, effectively, then in those
7 circumstances that might well overall affect the
8 economics of these matters.

9 Indeed, specific home insurers did refer to narrow
10 MFNs as influencing the way they price. I think, in
11 particular, I am just going to refer to the code number
12 for it, but I think Aviva (Quote Me Happy), which was
13 a relatively large MFN -- large HIP, did refer to those
14 sorts of matters.

15 So that is both a short "yes", and a longer
16 exposition on the point, Professor.

17 PROF ULPH: Thank you.

18 MR BEARD: My apologies for missing your hand.

19 If we could then go to the Tribunal's jurisdiction,
20 just for your notes. We have dealt with some of these
21 issues in our notice of application, electronic bundle
22 A, tab 2, page 10 {A/2/10} and our reply bundle A,
23 tab 4, page 4 {A/4/4}.

24 I think we are familiar with the idea that the
25 jurisdiction of this Tribunal in this case is a full

1 merits appeal, including a reconsideration of the
2 findings of fact made by the CMA. It is well recognised
3 and indeed the statutory framework sets this out. Just
4 for your notes, it is the Competition Act 1998, schedule
5 8, paragraph 3, sub-paragraph 1, that provides
6 the Tribunal must determine the appeal on the merits by
7 reference to the grounds of appeal set out in the notice
8 of appeal.

9 But just to put a little bit of flesh on those
10 bones.

11 I think it is worth going to the Court of Appeal
12 judgment in Flynn, which is at authorities G/136 and
13 I am going to pick it up at page 42 {G/136/42}.

14 Now, the reason I particularly do so, is because
15 there is somewhat selective quotation from the judgment
16 in the CMA's defence. I just wanted to pick it up, if
17 I may, at 134, {G/134/42}, because this does touch on
18 generally, but I think will be relevant to, sir, your
19 third question at the outset.

20 134:

21 "The CMA argues that having correctly found that the
22 CMA had to be accorded a 'substantial margin of
23 appreciation'..."

24 This was in relation to some certain economic
25 assessments:

1 "... it then wrongly interfered in a legitimate
2 exercise of judgment when finding that the investigation
3 of the CMA of comparables was of insufficient depth."

4 What we are talking about here is a situation where
5 it was an excessive pricing abuse case. The Tribunal
6 had found that in relation to the assessment of these
7 particular prices, there was a wide margin of
8 appreciation or discretion afforded to the CMA.

9 But then said: actually, even though you have got
10 a wide margin of appreciation, what you fail to do was
11 actually look at comparable products sufficiently. You
12 did not carry out enough of a data analysis by reference
13 to comparable products and therefore even though you
14 have a broad margin of discretion, because you hadn't
15 done that exercise, we are going to quash your decision.

16 CMA, on appeal, says: well, hang on a second, you
17 said "broad margin of appreciation", that covers what we
18 look at, how we look at it, what conclusions we reach.

19 You see this in the next part:

20 "The margin of appreciation applies at each stage of
21 the analysis including the choice of methodology, the
22 assessment of whether a price is excessive and unfair,
23 including consideration of comparators when applying the
24 unfair limb of the United Brands test and the weight
25 attached thereto ... the assessment of economic value

1 and overall valuation of whether a price bears no
2 reasonable relation to the economic value of the
3 product."

4 It is because the United Brands test is very, very,
5 very broadly set. I mean, it is actually remarkably
6 different from the sort of structure we see in relation
7 to market definition, but we will come to that in due
8 course:

9 "The CMA says that these 'are all assessments in
10 relation to which there is no single right or wrong
11 answer but where the competition authority is required
12 to make choices and exercise its judgment."

13 This is the judgment of the Court of Appeal:

14 "To determine this ground of appeal it is necessary
15 to be clear from the outset as to the difference between
16 the judgment call that the competition authorities must
17 make under Chapter II and the powers of the courts and
18 Tribunals called upon to supervise the decisions of such
19 authorities. The CMA wrongly elides two quite different
20 principles. I accept the CMA has a 'margin of
21 manoeuvre' ... ['appreciation' or 'discretion' are
22 effectively synonyms] ... This flows from the fact that
23 the legal test under section 18(2) (a) ... is broad brush
24 and necessarily confers a setting latitude on
25 a competition authority as to the methods and evidence

1 bases that it resorts to. This much is well-established
2 in the case law."

3 I should say market definition is rather different,
4 because there is so much more learning and structure in
5 relation to it, but we will come back to that.

6 136:

7 "But this is quite different in principle to the
8 question whether the Tribunal, as a supervisory judicial
9 body, must pay deference to that exercise of judgment.
10 Under the CA 1998 the Tribunal has a merits jurisdiction
11 as to both law and fact and upon the basis of
12 established case law it is not bound to defer to the
13 judgment call of the competition authority. It is
14 empowered under the legislation to come to its own
15 conclusions on issues of disputed facts in law and can
16 hear fresh evidence not placed before the CMA to enable
17 it to do so. The conferral of the merits jurisdiction
18 upon the Tribunal flows from important legal
19 considerations relating to the rights of defence and
20 access to court and the fundamental rights such as
21 Article 6 of the convention. The starting point is that
22 competition law is treated as a species of criminal
23 law."

24 He goes on to cite various authorities in that
25 regard. So the point I am making is, just going back to

1 my initial response to your third question, sir, is that
2 even if you are dealing with a very broad margin of
3 discretion, which you were in this case, the
4 Court of Appeal is saying: that is interesting, but that
5 does not tell you how an appellate body dealing with
6 these things should look at matters.

7 It is saying: we can substitute our judgment for
8 your judgment here, even though we recognise that you
9 did have a broad judgment to apply and that is
10 particularly because of the penal nature of the sanction
11 that is being put in place, but also because this is
12 a full merits review.

13 So you see at the end of that paragraph, reference
14 to Argos:

15 "The appeals to the Tribunal in the present cases
16 were, in effect, full hearings with such relevant
17 evidence as any party wished to adduce, witnesses being
18 cross-examined if appropriate. That is necessary so as
19 to ensure that Article 6 of the European Convention ...
20 is satisfied.

21 The consequences of this are significant. There are
22 several cases on point..."

23 Schindler is cited, then Menarini, we go through
24 those. I am not going to read right through them.

25 But we come to the conclusion at 140:

1 "From case law, it is possible to draw various
2 conclusions about the role of judicial bodies in
3 relation to the margin of appreciation of a competition
4 authority. For a non-judicial administrative body
5 lawfully to be able to impose quasi criminal sanctions
6 there must be a right of challenge; [it] must offer
7 guarantees of the type required by Article 6. The
8 subsequent review by a judicial body must be with full
9 jurisdiction. The judicial body must have the power to
10 quash the decision in all respects on questions of fact
11 and law. The judicial body must have the power to
12 substitute its own appraisal for that of decision maker,
13 judicial body must conduct its evaluation of the
14 legality of the decision on the basis of the evidence
15 adduced by the Appellant; the existence of a margin of
16 discretion accorded to a competition authority does not
17 dispense with the requirement for an in-depth review of
18 the law and of the facts by the supervising judicial
19 body."

20 It is then right, I should say, to direct
21 the Tribunal to the following paragraphs, which actually
22 talk about the limits of the appellate jurisdiction.
23 You will see there that there are various observations
24 that are made by reference to matters, through 141
25 through to 147, including a suggestion that if the

1 assessment of the evidence by the regulatory authority
2 was reasonable, then it may well be that the judicial
3 body would not go behind it.

4 But in relation to that consideration, there is no
5 suggestion by Lord Justice Green that somehow
6 reasonableness was the relevant threshold for the
7 consideration of an interpretation of evidence on
8 a particular piece of material. It remains the
9 situation where the burden of proof is one of, on the
10 balance of probabilities, not some sort of surrogate
11 judicial review test.

12 But I will, just in the context of this, pick up
13 145:

14 "There is no fixed list of errors that the Tribunal
15 might consider material. Case law indicates that the
16 following might be relevant: failing to take account of
17 relevant evidence; taking into account irrelevant
18 evidence; failing properly to construe significant
19 documents or evidence; drawing inferences of fact from
20 evidence about relevant matters which are illogical or
21 unjustified; failing adequately or sufficiently to
22 investigate an issue that the Tribunal considers to be
23 relevant or potentially relevant to the analysis."

24 Then KME, which is just for your notes, authority
25 {G/65/34}, page 34 is cited, paragraph 94. I will not

1 take you to it. So, to be illustrative and analogous.
2 That was in the context of a judicial review. Of
3 course, here, this Tribunal can go further.

4 But without adumbrating the grounds of our appeal,
5 you can immediately see why it is that the grounds of
6 our appeal fit within those material errors that the
7 Court of Appeal is recognising found an appeal in a case
8 such as this.

9 I think, in those circumstances, there is probably
10 little more I need to do to draw the Tribunal's
11 attention to, passages in that. I think that is perhaps
12 the most useful authority at the moment in relation to
13 the role and jurisdiction of the Tribunal.

14 So with that, if I may, I will move on. Though I am
15 conscious of time, if I may, I would like to start the
16 next section of submissions, which is moving on from
17 legal issues and turning effectively to ground 1 and the
18 market definition issues, if I may.

19 THE CHAIRMAN: Yes.

20 MR BEARD: I am obviously conscious that there is an awful
21 lot of expert material out there and in the wise counsel
22 of Sir Jeremy Lever, although on his part it was always
23 false modesty, I am in grave danger of taking a header
24 in the shallows of my knowledge in dealing with the
25 economics of market definition.

1 On the other hand, if I may, I want to make a few
2 preliminary points, some of which are evidential as well
3 as essentially anticipating some of the points that are
4 then dealt with in the expert material.

5 I think it is right to say that both sides recognise
6 that market definition is not an end in itself; it is
7 a tool for assessing competitive constraints on
8 a product sold in a particular area. I think that is
9 uncontroversial.

10 But although it is only a tool, the weight that the
11 CMA has placed on its market definition in the decision
12 means that if its market definition is not correct, and
13 is not sustainable, the decision simply cannot stand.

14 If you just go back to some of the very bald figures
15 that I was outlining in opening, PCWs only deal with new
16 business, but new business sales are less than -- are
17 around a quarter of the total sales of home insurance in
18 the market. Of course, the new business sales by PCWs
19 are, as I said, a subset of that, around 15 per cent
20 maximum and that, of course, is despite the fact that
21 PCWs have been operating for over 15 years.

22 So you can immediately see, so long as you change
23 the market definition, even just to include home
24 insurer's direct online provision of home insurance
25 within the market, you would completely change the way

1 in which the commission has approached the framing of
2 its decision, considerations of coverage, considerations
3 of potential impacts and so on.

4 So we have been touching to some extent on the
5 extent to which the PCWs have engaged in a fight over
6 15 years, essentially to get the intention of consumers
7 and have invested heavily in marketing to do so. We are
8 all very much familiar with the marketing talisman that
9 the various PCWs have managed to promote.

10 Of course, we also know that direct providers of
11 insurance have also invested very heavily in relation to
12 these matters and we are talking about hundreds of
13 millions of pounds annually being spent on marketing.

14 But, in particular, a very large amount of money is
15 spent in relation to online marketing. Hundreds of
16 millions of pounds by the PCWs in 2017 alone. Just for
17 your notes, you can see at paragraph 25 of our SO
18 response in the bundle at {B/33/12}, our own figures, in
19 particular for 2018, for ComparetheMarket's spending on
20 online marketing.

21 That is broken down. It is confidential, so I am
22 not going to refer to it. I just direct you to those
23 provisions -- sorry, actually, may I -- no, because it
24 will involve calling up an EPE that will be seen by
25 others, is that correct, if I call this up now?

1 Okay. If the EPE is not going to be seen by anyone
2 else, could we call up bundle B, 33, page 12, {B/33/12},
3 please. This is a document that is only suitable for
4 those within the confidentiality section.

5 THE CHAIRMAN: Yes, I think just pausing there, Mr Beard, we
6 had better be assured that it is shown by or seen by a
7 limited group of people. It does not appear on the
8 livestream and, as far as I know, it will simply appear
9 for those who are given access to the particular
10 screens. So provided those watching are the only people
11 watching and perhaps they could ensure that that is the
12 case.

13 MR BEARD: Yes.

14 THE CHAIRMAN: We have had recently exploding e-mails where
15 you get an e-mail that just pings across many other
16 people. Similarly here, provided the screens are viewed
17 only by those who are in, that is fine. So I will give
18 just a couple of seconds for someone to squawk saying,
19 "That is not the case" and if we do not hear a squawk,
20 then you can proceed.

21 MR BEARD: Yes. Obviously, from my end, it is not a problem
22 because these are ComparetheMarket figures.

23 THE CHAIRMAN: Well, indeed. But ...

24 MR BEARD: The point is well made. I am sorry, sir.

25 THE CHAIRMAN: No, of course. Okay, let us press on.

1 MR BEARD: Just very briefly, if you wouldn't mind, on the
2 EPE, having {B/33/12}.

3 EPE OPERATOR: Just to confirm, you want that document
4 {B/33/12}?

5 MR BEARD: Yes, please, thank you. I just ask the Tribunal
6 to read paragraph 25. (Pause).

7 Since we are here, 26 as well. (Pause).

8 THE CHAIRMAN: Yes, thank you.

9 MR BEARD: I will not refer to any of the numbers, but what
10 you can see is the numbers are very large in relation to
11 online marketing and in relation to offline marketing.
12 But particularly in relation to online marketing, there
13 are two categories of spend that we are referring to
14 particularly. Generic search terms, like insurance and
15 also branded search terms. In other words, searching on
16 a brand and that does not just mean searching on
17 ComparetheMarket, for example, it can be searching on
18 other people's brand names and trying to ensure that
19 your entry comes up.

20 Now, during the teach-in, I know that Ms Gibbs
21 showed you some slides of ads that were returned for
22 searches for generic terms, like contents insurance and
23 ComparetheMarket.

24 Just for your notes, those slides are in bundle D
25 {D/15/8-10}, but I am not going to go to those, because

1 back at the time of the SO, ComparetheMarket actually
2 submitted material illustrating how search worked in
3 relation to the investment in marketing.

4 If I could therefore go to {B/33/115}. This is back
5 in, as you will see from the top, response to the
6 SO, February 2019. You will see at the top, on the
7 left-hand side, what the Google search was, "Cheaper
8 home insurance", that was the search term that was put
9 in. Then below that, on the left-hand side, you will
10 see the return that came in, in relation to it. You
11 will see marked at the top four, a little ad box, and
12 that is because these were ads that were returned by the
13 Google AdWords system, in response to cheaper home
14 insurance being entered.

15 This is what was referred to and is known as paper
16 click insurance, because if you click through one of
17 those ads, then a payment has to be made by the ad buyer
18 to Google.

19 Just if you have a look through this, what we see,
20 we see the first one is a PCW, MoneySupermarket. The
21 second one is also a PCW, Confused. The third one is
22 actually an insurance services provider, a sort of
23 hybrid organisation, describes itself as a technology
24 company and a broker, but it is not a PCW in the same
25 way and that is a slice.

1 Then the fourth one is not a PCW at all. That is
2 Direct Line, who is providing online insurance for its
3 own brand.

4 So what is this telling us? Well, what we are
5 seeing here in these advertising returns is PCWs and
6 direct providers of insurance competing in the auction,
7 the Google AdWords auction, to attract customers who
8 want home insurance, cheaper home insurance.

9 In essence, what we say is that you have got direct
10 providers competing with PCWs for eyeballs and clicks
11 and they are putting their money into this. They are
12 bidding in to AdWords sufficiently to ensure that they
13 are right at the top of the first page.

14 Now, if you wanted a manifestation of competition
15 between PCWs and direct providers, having them compete
16 in an auction for customers' clicks and eyeballs, is
17 perhaps as good a piece of direct evidence as you might
18 expect.

19 If you go across, the same page, you have got
20 a slightly different one, because obviously the clever
21 Google algorithm does different things, depending on the
22 terms you use. Cheap home insurance, there you get
23 a slightly different outcome, you get MoneySupermarket
24 at the top, then you get London Victoria, direct
25 provision. Now, London Victoria also sells on PCWs,

1 that is unlike Direct Line in relation to its main
2 brand.

3 But it is nonetheless not relying just on selling
4 through PCWs, it is bidding into the AdWords auction, so
5 that you get as the second entry on the AdWords words,
6 "London Victoria" popping up, so that you go direct to
7 that site to get your quote, if you click on that. Of
8 course, that may well be, because for London Victoria,
9 it is less costly to be providing that quote and that
10 business directly than it is through PCW.

11 You then get Confused PCW and you get slice again as
12 your fourth, so you get a real mix there, to two PCW and
13 two direct or hybrid.

14 So we say that the AdWords auction returns is rather
15 compelling information as to the extent to which direct
16 and PCWs are competing for customers, before we get into
17 any of the clever stuff about SSNIPs and so on, just
18 direct evidence in relation to these issues.

19 But it is not just actually in relation to AdWords
20 because, of course, what I am emphasising in relation to
21 top four, are where you have actually bid in to be at
22 the top of the screen.

23 But if we just go back to the left-hand side, the
24 first column, instead of looking at the ones with little
25 ads next to them, we work our way down to the non-ad

1 returns. Now, of course, the non-ad returns are
2 Google's algorithms trying to return to the person
3 searching what Google thinks will be the most relevant
4 returns for that search enquiry without the entities
5 paying into the AdWords auction.

6 Now, I think as Ms Gibbs may have mentioned and
7 I think this is well known, companies make sure that
8 their websites are geared up, so that insofar as they
9 can, they will be picked up by the Google algorithms for
10 the sorts of search terms where they want to do business
11 and be seen by consumers.

12 So there is a constant industry going on of people
13 reconfiguring and configuring their websites, so that
14 the search algorithms that Google is constantly changing
15 itself, nonetheless pick up their company websites when
16 consumers put in an enquiry that they want to do
17 business with.

18 So this is without the bidding and AdWords. What is
19 Google telling us about how it thinks, with all its
20 knowledge? I am not going to ask for judicial notice as
21 to the cleverness of Google's algorithms, we will leave
22 that to another day, but just looking at this, the first
23 one up, MoneySupermarket again. So it is clearly
24 configured its website rather effectively for cheaper
25 home insurance.

1 Second up, Admiral. Now, Admiral, again, it is
2 a direct seller here. It is directly selling through
3 its own website.

4 Next up, PCW. USwitch. Would you mind just moving
5 the document down on the EPE, so we can just see the
6 bottom of this column, please? Thank you.

7 So then we get uSwitch. Then we get money.co.uk,
8 which is PCW, but then we get Esure, which is a direct
9 supplier.

10 So it is not just the AdWords auction which tells us
11 how direct and PCWs are competing. Mediated through the
12 means of the Google algorithm, Google is saying: I think
13 that if you enter the term "cheaper insurance", these
14 are the sorts of sites that are going to be most
15 valuable to you in terms of returning what you want.

16 Again, it seems to us that this is plainly rather
17 clear evidence of the direct impact between PCWs and
18 direct online insurance providers, that is material
19 evidence when one is considering market definition.

20 I am conscious that it is just past 1 o'clock.
21 I was going to the terms of the decision in relation to
22 this. I have probably got about five more minutes, less
23 than five more minutes on this. It might be, if
24 the Tribunal would indulge me and the transcript writer
25 does not mind, if we did a couple minutes more on the

1 decision, then I can move on to the next section after
2 lunch.

3 THE CHAIRMAN: I think that sounds sensible, we will do
4 that.

5 MR BEARD: I am grateful. On the EPE, could we call up
6 bundle A, tab 1, page 138 {A/1/138}, thank you very
7 much. It is actually paragraph 5.183 that I want to
8 refer to here, because this is the very short section in
9 the decision which deals with or purports to deal with
10 the evidence that I have just been showing you, that we
11 put in, in the course of response to the SO and
12 explained why this was strong direct evidence that
13 actually you had a situation where PCWs and direct
14 insurance suppliers were competing for customers and
15 customers' eyeballs and clicks.

16 5.183 says:

17 "While an analysis of Google AdWords impressions
18 data would identify the providers that could, in
19 principle, compete with PCWs for consumers that shop
20 around for home insurance, this would only be useful in
21 the absence of any other evidence on the closeness of
22 competition between PCWs and providers' online direct
23 channel."

24 This first sentence is quite remarkable.

25 I recognise that it is talking about impressions data,

1 so it is how many hits you get. Ms Ralston has actually
2 provided information in relation to that. It is clear
3 that even when you go to the impressions data, you get
4 the same sort of pattern of lots of impressions for
5 direct suppliers, lots for PCWs, and so on. It is all
6 mixed up. I will provide the reference after the short
7 adjournment.

8 But the idea that this evidence is only useful in
9 the absence of other evidence on the closeness of
10 competition between PCWs and providers is a remarkable
11 statement. The idea that you essentially say: well, if
12 we have got other evidence, we can just ignore this
13 stuff, is just plainly wrong.

14 You may like using the SSNIP analysis, you may want
15 to go down that line. You may want to, as they do, keep
16 emphasising: well, on PCWs, you do comparison and on
17 direct online, you do not. Well, we understand that.
18 Those differences in characteristics do not tell us the
19 market outcome, they are the start of the question. But
20 you cannot just ignore this clear evidence, as they
21 purport to do in the first sentence, when they then go
22 on to say:

23 "In particular, this analysis would not demonstrate
24 whether home insurance providers and/or consumers who
25 use PCWs would switch to the online direct channel and

1 hence whether this channel could constrain a
2 hypothetical monopolist PCW's ability to profitably
3 increase commission fees by 5-10%. The CMA therefore
4 does not consider that BGL's submission regarding CTM's
5 paid search advertising strategy when considered with
6 other evidence, demonstrates that sales made through
7 PCWs and providers' direct channels form part of the
8 same relevant market."

9 I mean, it is an amazing example of buy the theory,
10 sell the facts. You have a situation where you have an
11 auction for customer eyeballs and they are saying: well,
12 that does not prove that the 5 to 10% hypothetical
13 monopolist test would be met here and therefore we
14 ignore it. You simply cannot do that. It is
15 a component of clear evidence that is relevant here.

16 As we will come on to see after the short
17 adjournment, the approach that the CMA actually took in
18 relation to the SSNIP, again was deeply flawed in any
19 event.

20 If I may, I will pause there.

21 THE CHAIRMAN: Thank you very much, Mr Beard. We will
22 resume at five past 2. If we can do what we did before,
23 mute our cameras and microphones, we will be back then.

24 MR BEARD: Most grateful, thank you.

25 (1.08 pm)

1 (The short adjournment)

2 (2.04 pm)

3 THE CHAIRMAN: Mr Beard, good afternoon. I think everyone
4 is present, so do continue.

5 MR BEARD: I am most grateful, thank you very much.

6 Before the short adjournment, I was simply dealing
7 with the evidence that one can get from the position of
8 the AdWords auction and the search returns, and almost
9 the man or woman on the Clapham omnibus or perhaps
10 actually the Clapham broadband, how you would think
11 about these things, were you thinking that --

12 THE CHAIRMAN: I am sorry, Mr Beard, I think we have
13 a technical problem with Ms Lucas's headphones. Just
14 bear with us all one moment. (Technical pause).

15 I think we are on. Do proceed, Mr Beard.

16 MS LUCAS: Thank you very much.

17 MR BEARD: No, problem. Yes, please do stop me, if there
18 are further issues.

19 So I was moving on from those observations about how
20 just stepping back and looking at these things
21 objectively, from a customer's point of view,
22 a consumer's point of view, you might see direct and PCW
23 channels competing.

24 I was going to then just move on briefly to look at
25 some of the particular SSNIP issues. As I have said,

1 they will be subject to much more scrutiny in the course
2 of the expert's evidence, but if I may, I think the
3 easiest and quickest way to deal with this might be to
4 turn to the CMA's skeleton, which is at bundle B/44.
5 I was going to pick it up at page 11, paragraph 32.
6 {B/44/11}.

7 I think it is the next page {B/44/12}. On the EPE,
8 yes, excellent -- oh no, we have gone a couple of pages,
9 now. Page 11, I think it should be. {B/44/11}.
10 Lovely, thank you very much.

11 I do not know if it is only us, but at the moment,
12 we do not have a live feed on the transcript.

13 Now that does not mean that we need to stop but
14 I just thought I should raise that. It has been raised
15 with --

16 THE CHAIRMAN: No, thank you for drawing that to our
17 attention. I do not think we need worry for opening
18 submissions. If it was a witness, I think we would have
19 to pause, but let us continue and hope it catches up.

20 MR BEARD: That is fine. I thought I would mention it in
21 case it was something that needed dealing with.

22 32 {B/44/12}. So the first point being made is
23 that:

24 "The CMA found that direct channels were a poor
25 substitute for PCWs since they did not enable consumers

1 to compare a large number of quotes quickly and
2 easily~..."

3 All this is doing is observing that the
4 characteristics of the PCW site are different from an
5 insurer's site, which obviously we accept, but I think
6 we are a long way beyond a situation where we simply
7 take market definition on the basis of characteristics.

8 After all, what we are doing with the SSNIP test is
9 asking ourselves: are those adjacent products in the
10 same market as the focal products, notwithstanding that
11 they have different characteristics? If they had the
12 same characteristics, they would be part of the focal
13 product group. So it is a slightly strange piece of
14 reasoning there, but we obviously accept there are
15 differences in the characteristics between PCWs and
16 insurers's direct sites.

17 Then it says {B/44/13}:

18 "Consistent with this, the substantial majority of
19 PCW users [and I will not read out the numbers] did not
20 even look at a direct channel when shopping around for
21 home insurance, whereas those who did were highly
22 unlikely to find a lower price. Similarly, the CMA
23 found that PCWs themselves regarded other PCWs as their
24 closest competitors. These findings provide powerful
25 support ..."

1 Well, we see good evidence that the PCWs do see
2 direct insurers as direct competitors as well. In
3 relation to the statistics that are relied upon, about
4 the substantial majority of PCWs did not even look at
5 a direct channel when shopping around for insurance,
6 there is a wonderful irony here that has been picked out
7 by Ms Ralston, that the number of people who look at
8 direct channels from a PCW is almost identical to the
9 number who check other PCWs from a PCW.

10 On that logic, therefore, you would exclude PCWs
11 from the market and that obviously is not correct. In
12 fact, it turns out that more people, more PCW users, got
13 quotes on direct channels than on a second PCW.

14 So characteristics are a start, but very far from
15 a conclusion. The statistic referred to is not
16 supportive of a distinction between PCWs and direct
17 channels and the recognition of closest competitors, in
18 a way, the Google material already makes my point in
19 relation to that.

20 Then if we go on to paragraphs 34 and 35, we are
21 looking here at the role of narrow MFNs, which is one of
22 the points, sir, that you raised at the outset. I think
23 we all understand how the narrow MFNs work. It means
24 direct channels cannot undercut PCW channels sales.

25 Now, to most people, the existence of a narrow MFN

1 would be the most clear and compelling signal that
2 direct channels do compete with PCWs and PCWs do compete
3 with direct channels, because if they did not, what
4 would the point of a narrow MFN be?

5 You only need the protection notionally of a narrow
6 MFN from a competitor. It might be there are very good
7 reasons for the existence of narrow MFNs, for instance,
8 preventing free riding and so on. But if you are not
9 a competitor, then the need from a narrow MFN
10 disappears, because what you are doing is you are
11 essentially ensuring that direct channel vendors online
12 are not able to price their wares lower than you are on
13 a PCW. In doing so, they are ensuring that the PCW is
14 not undercut by the direct channel.

15 Now, if you were not a competitor, why do you care
16 about someone undercutting a non-competitive product or
17 service?

18 So the very existence of narrow MFNs, we say, are as
19 highly indicative. Indeed, if we go on to paragraph 35,
20 CMA say:

21 "Nor is it tenable to argue that NMFNs are
22 themselves evidence of close competition between direct
23 channels and PCWs, where their actual effect is to limit
24 the potential constraint from HIPs by preventing them
25 from offering lower prices on their direct channels than

1 on PCWs."

2 We read the words. We do not understand how that
3 works, as a support for the idea that direct channels
4 are not in the same market and are not competing. To
5 us, it seems absolutely clear that you only want to
6 limit the constraint from HIPs when you are competing
7 against HIPs.

8 So we say the CMA is making a very basic mistake in
9 relation to its treatment of narrow MFNs, because their
10 very existence is indicative of the dynamics of
11 competition. So we say the first point is wrong, but
12 then there is a more technical issue that arises, which
13 is the one I think, sir, that you were picking up at the
14 outset, which is the role of narrow MFNs in relation to
15 the operation of the SSNIP test.

16 Dr Walker says when you do a SSNIP test, you bake in
17 the effect of the narrow MFNs, so you impose the price
18 increase on the focal products, which are the PCW sales,
19 by a hypothetical monopolist, a PCW home insurance, but
20 because there are prevalent narrow MFNs in the market,
21 you assume that the hypothetical monopolist would have
22 a narrow MFN with all its home insurance providers.

23 Conceptually, that is quite an odd situation, but it
24 is just the wrong way of approaching these matters and
25 we can see that if we actually go back to what is often

1 seen as being, at least in legal regulatory terms, the
2 origin of the operation of the SSNIP test, which is the
3 1992 US Merger Guidelines.

4 So if we could go to bundle F, 648, at page 6
5 {F/648/6}. So we just pick it up in the overview, you
6 will see there you have an outline of the consideration
7 of hypothetical monopolist tests being used in the
8 assessment of merger control and whether or not that is
9 going to create a difficulty or problem in relation to
10 these very issues when a merger occurs.

11 If we could then go on to page 9, {F/648/9}, you
12 will see under the heading, "Product Market Definition",
13 "1.11 General Standards".

14 You will see:

15 "Absent price discrimination, the Agency will
16 delineate the product market to be a product or group of
17 products such that a hypothetical profit-maximizing firm
18 that was the only present and future seller of those
19 products ('monopolist') likely would impose at least a
20 'small but significant and nontransitory' increase in
21 price."

22 That is assuming that buyers likely would respond to
23 an increase in price for a tentatively identified
24 product group, only by shifting to other products, what
25 would happen?

1 So buyers likely to respond to an increase in price:

2 "If the alternatives were, in the aggregate,
3 sufficiently attractive at their existing terms of sale
4 an attempt to raise prices would result in a reduction
5 of sales large enough that the price increase would not
6 prove profitable, and the tentatively identified product
7 group would prove to be too narrow."

8 So the starting point is what you are looking at is,
9 if you push up the price of the focal products, do
10 people diverge to adjacent products on the basis that
11 those adjacent products stay at the same level? Because
12 otherwise, you do not get the differentiation and you do
13 not get any sense of a possible divergence or diversion
14 of people from the focal products in the hypothetical
15 monopolist test.

16 It says:

17 "Specifically, the Agency will begin with each
18 product (narrowly defined) produced or sold by each
19 merging firm and ask what would happen if a hypothetical
20 monopolist of that product imposed at least a 'small but
21 significant and nontransitory' increase in price, but
22 the terms of sale of all other products remained
23 constant."

24 So (inaudible), the regulatory use of the SSNIP
25 test, just couldn't be clearer. You see it further

1 down, if you keep going, at the bottom of the page:

2 "In considering the likely reaction of buyers to a
3 price increase, the Agency will take into account all
4 relevant evidence, including, but not limited to, the
5 following:

6 (1) evidence that buyers have shifted or have
7 considered shifting purchases between products in
8 response to relative changes in price or other
9 competitive variables ..."

10 Then it goes on and considers other possible
11 evidence.

12 But again, it is the relative price difference that
13 is critical here, because you cannot possibly be testing
14 in your mind, a possible diversion unless you maintain
15 that hypothetical difference. Because what Dr Walker
16 and the CMA are ending up doing is saying, "Well, we are
17 testing a price differential in the absence of any
18 differential."

19 I mean, I do not know whether it is more Lewis
20 Carroll or Joseph Heller, that formulation, but it is
21 entirely incoherent. You cannot have a situation where
22 you bake in that reaction and you cannot do it by
23 reference to the existence of legal arrangements that
24 exist in the real world, in relation to various PCWs,
25 and carry them across in order to effectively nullify

1 the effect of the differential that you are
2 hypothesising in order to drive the question of
3 diversion.

4 You just do not look at the reaction of pricing of
5 adjacent potentially competing products to the shift in
6 price on focal products by the SSNIP, because if you
7 think about it, let us just step aside from legal
8 contractual arrangements, like the narrow MFNs. If this
9 was the right approach, you can have a situation where
10 you had a hypothetical monopolist, absent narrow MFNs,
11 raised its prices and the natural reaction of the
12 adjacent operators, indeed if they were very close
13 competitors, would be potentially, because it is an
14 industry wide price, actually to move their prices up as
15 a sort of umbrella effect.

16 So even absent narrow MFNs, if you think about this
17 idea that you take into account the actual reaction of
18 parties in the market, changing their prices, the closer
19 the potential substitute group are, the more likely it
20 is you end up with no differential. If you end up with
21 no or a negligible differential, you would end up with
22 a perverse result that you would not expect significant
23 diversion between the focal products and the adjacent
24 product.

25 So you can leave narrow MFNs to one side, you can

1 illustrate it that way as well. So there is something
2 conceptually wrong, it is wrong on authority, going back
3 to the US Merger Guidelines, and it undermines the
4 purpose of the hypothetical monopolist in these
5 circumstances, because you are not maintaining
6 a relative price difference.

7 So it is not that we are saying narrow MFNs are not
8 prevalent in the market as they are. We completely
9 accept that. We do also accept that there are issues to
10 do with what the factual matrix is that you apply in
11 relation to the operation of the SSNIP test. We accept
12 all of that. But in relation to the price differential,
13 you cannot simply erode that by hypothesising the
14 existence of these contractual arrangements, because
15 then you undermine the operation of the test, which is
16 of course why Dr Walker ends up saying: well, if the
17 prices do not change of the nearest rival, because they
18 are bound by narrow MFNs, you would not expect any
19 diversion. Well, you are quite right, I can see how
20 that would happen.

21 So we say that it is the wrong way of looking at the
22 SSNIP test. Obviously, Dr Niels, who has written
23 extensively on these matters can comment further in
24 relation to it.

25 Anyway, then we move on to paragraphs 36-38 of the

1 statement. This is to do with the range of factors that
2 are then taken into account in carrying out the SSNIP
3 test. I think this goes to one of your other questions
4 this morning, sir, about how you carry out these sort of
5 analyses in relation to two-sided markets.

6 This is an area where I think there is potentially
7 quite a lot of discussion to be had about how these
8 tests work and why. In very simple terms, what you are
9 doing with a SSNIP test is identifying where constraints
10 on the focal product might arise. That is very simply
11 what you are doing.

12 Now, if you only carry out the SSNIP on one side of
13 a two-sided market, you are only looking at constraints
14 on one side of that market, rather than looking at both
15 sides and where constraints might arise. The
16 consequences of how these constraints might arise and
17 the impact of them, I can see are further questions that
18 no doubt the experts will debate.

19 But the issue we have here is that CMA did not carry
20 out any sort of assessment of a SSNIP on the consumer
21 side of this two-sided market. Now, what it did do is
22 it said: we will carry out a SSNIP in relation to
23 commissions, which is on the insurer side of the market,
24 and what we will do is we will consider the indirect
25 effect of that commission moving up by a small, but

1 significant, non-transitory amount of 5 to 10%. We will
2 think about how that might feed through the commission
3 changes, the commission elevation by the PCW
4 hypothetical monopolist might feed through into prices
5 that are then charged on that PCW's website and that
6 will be an indirect effect, because those prices will be
7 the ones that were faced by the consumers.

8 We say you are right to consider that incorrect
9 effect. No issue with that. But considering the
10 indirect effect of carrying out the SSNIP on only one
11 side of the market is not the same as carrying out a
12 SSNIP directly in relation to consumers.

13 So, that is essentially the battleground and we say
14 that what is wrong here is you are not identifying
15 constraints on both sides, which is what the exercise of
16 the SSNIP is. Whereas Dr Walker says, "I can conclude
17 that you can profitably raise commissions by 10%,
18 therefore I can tick the box and go home that the focal
19 products themselves are the market in and of
20 themselves." We say that is too simplistic an approach
21 for the analysis of constraints here.

22 Did I see a hand go up?

23 THE CHAIRMAN: You did, yes. It seems to be flashing on and
24 off.

25 In a way, I think one is getting into what are

1 perhaps terminological questions, but ones that I think
2 matter. You have used the word or phrase "two-sided
3 market" and we all are.

4 MR BEARD: Yes.

5 THE CHAIRMAN: But actually what we are talking about,
6 I think, but this is something which we will want to
7 explore with the experts, is not a two-sided market, but
8 a product or a platform that constitutes a product in
9 two markets. So it is actually the platform that has
10 two sides rather than the market.

11 What you have got, when you look at the way the CMA
12 defines the market in paragraph 5.21 of its decision,
13 you get a market for the sale and purchase of price
14 comparison services, which is one market, where the
15 platform is selling price comparison services to the
16 proposed insureds and then you get second market, but
17 run out of the same platform, which is the provision of
18 insureds, who are seeking a quotation from a given HIP,
19 and the HIP is buying through commission the interest
20 from insurers in its product.

21 So what you get through the intermediation of
22 a platform, which is selling to both markets, two sets
23 of buyers in what are separate markets. If one
24 articulated that way, at least for my part, I find it
25 rather easier to understand what one is deploying the

1 SSNIP test for, for example.

2 MR BEARD: I certainly -- obviously, I do not want to
3 trespass unduly on the expertise of the economists. But
4 I certainly see, sir, that if you see it in those terms
5 as essentially two separate services being mediated by
6 the platform, then the logic and importance of carrying
7 out SSNIP analyses in relation to both sides is made
8 evident and clear.

9 So conceptually, I can see why that sort of
10 analytical approach would reinforce the importance of
11 carrying out SSNIPs on both sides, as it is referred to
12 or in relation to the two services, as you put it, sir,
13 because you would be wanting to identify the constraints
14 in relation to each of these services.

15 I think, conceptually, the way it has been looked at
16 is looking at the products of the platform effectively
17 intermediating between the two and because you have
18 those two services being delivered, it is important that
19 you do look at the constraints on both sides in order to
20 capture the constraints on that mediating middle.

21 I think I will absolutely defer to the economists as
22 to whether that should be seen as a substantive or
23 semantic issue, but certainly the way that you put it
24 would reinforce the absolute need for SSNIP to be
25 carried out in relation to both dimensions, if I might

1 put it that way, somewhat more neutrally.

2 In that respect, the simple point that we would be
3 making is if one looks at it that way, one ends up with
4 a situation where the CMA simply did not deal with one
5 of those dimensions when it carried out its SSNIP test.

6 So that might be a different characterisation of the
7 criticism that is being levelled by Dr Niels and
8 ComparetheMarket.

9 But, as I say, I wonder whether there is a danger
10 that whether or not this becomes semantic or
11 substantive, is something that we should perhaps defer
12 to the experts. But, as I say, in relation to the two
13 sides, it is the importance of constraints on both sides
14 or in relation to each of the types of service, as you
15 put it, that becomes important to a proper understanding
16 of the competitive dynamics. It is not a matter of
17 ticking a box as to whether or not a 10% SSNIP can be
18 hit on one side or one service and one ends the enquiry
19 there.

20 And indeed, going back to where I started, the
21 submissions about in particular the Google material, it
22 is somewhat ironic that we end up with a situation where
23 we saw in paragraph 5.183 of the decision, that the CMA
24 simply said: well, given we have got other evidence, we
25 can ignore this Google material, in circumstances where

1 there is obviously some dispute about the manner in
2 which they carried out the SSNIP test, as if treating
3 the SSNIP test, as they carried it out, were some kind
4 of Gospel handed down on tablets of stone and it clearly
5 is not.

6 In those circumstances, I think we have
7 a significant issue, both in relation to the use of the
8 evidence overall and their treatment of it, in relation
9 to their application of the narrow MFNs. Then in
10 relation to these issues about where one applies the
11 SSNIP test.

12 I think I should pick up, however -- and I will do
13 this very briefly by reference -- the further point,
14 which is even if the CMA's approach to doing the SSNIP
15 test is correct and ...

16 (Mr Beard's screen is frozen).

17 THE CHAIRMAN: Mr Beard, I fear you have frozen again.

18 Again, we will pause and hope that either the
19 connection re-establishes itself or you dial out and
20 dial in again. But we will wait.

21 (Technical pause)

22 Is it possible to eject him from the meeting so that
23 he can dial in again? Okay, we will hang on then.

24 Mr Beard, rather disturbingly, on my screen, you
25 appear frozen on one image and moving on the other, but

1 I hope that will rectify itself. It has.

2 MR BEARD: I apologise for any trauma. I am very sorry, we
3 went for the switching it on and off again option.

4 THE CHAIRMAN: Quite right.

5 MR BEARD: Let me be very brief in relation to this point.

6 Ms Ralston has, in the alternative to the points that
7 have been made by us, by Dr Niels, and indeed by
8 Ms Ralston herself, actually carried out the analysis of
9 the indirect effect on consumers that Dr Walker is
10 hypothesising.

11 I will give you the references, given time, but it
12 is in Ms Ralston's second report at paragraphs 2.44 to
13 2.64, that is bundle {A/9/27} onwards. What she does is
14 she analyses the effect that would be expected and
15 actually shows that even in relation to those indirect
16 impacts on consumers, it would render the single-sided
17 SSNIP non-profitable.

18 So there is a whole series of arguments here in
19 relation to the SSNIP that need to be considered, but
20 even if we accept the CMA's approach, they are still
21 getting it wrong on the numbers.

22 The final point I want to pick up is in relation to
23 supply-side issues. In many ways, it may be easiest
24 just to deal with this by reference to the decision
25 itself. So the decision is obviously in tab 1 and

1 I want to look at page 39 {1/139}. I think it is
2 obviously accepted by the CMA that supply-side
3 substitution can act as a constraint in relation to
4 market definition, such that the market has to be
5 expanded to include supply-side competitors who can
6 essentially enter or expand within a year.

7 If one looks at the section on supply-side
8 substitution by providers. It begins under heading
9 5.C.VI. As I say, it is bundle {A/1/139}.

10 I think most people may have it. It is not on the
11 EPE, but I will carry on -- fabulous, thank you very
12 much.

13 So it says here:

14 "The CMA has considered whether supply-side
15 substitution ...

16 5.186 In order to be successful and establish
17 themselves, PCWs need to attract consumers to their site
18 and convert visits into click-throughs to home Insurance
19 providers and sales. This is commonly achieved through
20 significant investment in marketing and advertising
21 activities."

22 Then if we go over the page {A/1/140}:

23 "PCWs also need to provide consumers with a broad
24 and appealing range of choice, which can only be
25 achieved by signing up a large number of insurance

1 providers to their platform [and then integrating
2 them]."

3 Then there is the CMA discusses the difficulties in
4 signing people up and this creating a "chicken-and-egg"
5 problem.

6 At 5.188, it says:

7 "The CMA therefore considers that PCWs in the home
8 insurance sector face material barriers to entry and
9 expansion mainly because of marketing and advertising
10 spending and the integration costs providers need to
11 incur to list on a PCW."

12 So marketing costs and having large numbers of
13 insurance providers on the site.

14 Then it says, 189:

15 "The strength of these barriers is reflected in the
16 fact that businesses with well-known brands and a
17 significant financial capacity and user base, like Tesco
18 Compare and Google, have not been able to successfully
19 challenge the Big Four PCWs."

20 So it is then said, in 5.190 {A/1/141}:

21 "The existence of these material barriers to entry
22 and expansion mean that it is unlikely that a 5-10%
23 commission fee increase by a hypothetical monopolist of
24 PCW Services for Home Insurance would be rendered
25 unprofitable ..."

1 That's it. Now, what is very striking about this is
2 that on the supply-side, what is missed by the CMA is
3 the fact that if you create a hypothetical monopolist of
4 home insurance PCW services, you hypothesise that other
5 PCWs still continue to exist providing other insurance
6 PCW services. That is essentially ignored here.

7 That, of course, is the closest supply-side entry
8 you would get, because what you are asking yourself is;
9 is a supply of, say, motor insurance, a PCW supplier of
10 motor insurance, well placed as a supplier to be able to
11 provide home insurance PCW services? That is just
12 ignored.

13 That is the central gap here. There is a hole in
14 the analysis. They talk about Tesco and Google, they
15 are talking about people who do not have existing PCW
16 functionality. So if you think about the two barriers
17 to entry and expansion they identify, marketing -- well,
18 you hypothesise that the remnant PCWs, who have had the
19 home insurance element stripped out, they are still
20 doing lots of marketing for home insurance, credit
21 cards, pet insurance, and whatever else they are doing,
22 they also have a very large roster of insurers that are
23 selling things through them.

24 So the insurer provider relationship, which is seen
25 as the other barrier to entry, exists with these people.

1 Therefore, the two reasons that are given for entry and
2 expansion being undermined in relation to them do not
3 apply or certainly do not apply without more in relation
4 to these residual PCWs.

5 We understand that if you go down and consider those
6 issues, there are a whole range of other factors you
7 need to take into account, but what you cannot do is
8 ignore that supply-side substitute ability when you
9 carry out a supply-side analysis. That is essentially
10 what the CMA has done there. When they talk about other
11 factors, there can be other factors to do with capacity
12 and so on, that the PCWs might have.

13 But that is a separate question and one that would
14 have to be grappled with. Essentially, what they have
15 done is they have missed the closest supply-side
16 competitors to a monopolist, because you are assuming
17 there is a hypothetical monopolist of home insurance
18 only PCW services.

19 You do not assume that the hypothetical monopolist
20 of home insurance services is also, for example, the
21 hypothetical monopolist of private motor insurance or
22 pet insurance or credit card PCW services. That is not
23 what you are doing in the SSNIP and it is not what the
24 CMA has done in the SSNIP.

25 To put it another way, as I think we have done in

1 the submissions, they focus on the greenfield entry and
2 expansion. They do not focus on adjacent PCW insurance
3 activity entry and expansion.

4 Now, in the skeleton, it is simply said: well, we
5 have considered expansion, we have considered expansion,
6 we have plainly considered the PCWs, but that is just
7 not true. You can read that section over and over
8 again. It does not deal with the PCWs and what it does
9 not do is spell out reasons why the barriers to entry
10 that they are talking about must apply to those PCWs,
11 because the two barriers are marketing insurance access.

12 Now, it is true, the insurers you would be using on
13 motor insurance would not be all the same as the home
14 insurance providers, but in terms of barrier to entry,
15 you already have that relationship and therefore the way
16 in which the chicken and egg problem is described would
17 have to be reconsidered.

18 So again, I will leave that for further
19 consideration by Dr Niels.

20 I am not going to deal with any other issues in
21 relation to market definition, unless the Tribunal have
22 particular questions in relation to it. I hope I have
23 highlighted both the evidential issues that we have, the
24 conceptual issues with narrow MFNs, and also the
25 problems with the SSNIP approach that has been adopted

1 and indeed its application.

2 THE CHAIRMAN: Thank you.

3 MR BEARD: With that, I am going to move on to my third
4 topic in the submissions, which is going to be dealing
5 with issues to do with coverage and counterfactual
6 matters. Now, we have already noted and stressed in our
7 submission that we say that qualitative evidence does
8 not justify the finding of infringement. We have also
9 emphasised already today the importance of giving the
10 benefit of the doubt in relation to any evidential
11 assessment to the defendant.

12 As we will see, the CMA hasn't done that.

13 Of course, there is a whole strand of material that
14 I will come back to in relation to ground 3 and ground 4
15 about the lack of context and proportionate perspective
16 that the CMA has in relation to these various matters.

17 But actually, before I turn to the evidence or key
18 parts of it, I thought it might actually be useful just
19 to look at the contract clause term, because
20 the Tribunal may recall that earlier this year, there
21 was a discussion about what was a wide MFN and what was
22 the most wide narrow MFN that could exist.

23 THE CHAIRMAN: Yes.

24 MR BEARD: I think it is just instructive to have those
25 clauses in mind, when we come on to consider the

1 evidence and come on to consider these issues to do with
2 effects.

3 So, if I may, could we go to bundle {D/18.1/1}, that
4 I would like to pick up at, if that would be okay.

5 So just to be clear, D18 is actually the cover
6 letter that was sent to the Tribunal, following on from
7 the previous hearing where it had been agreed that we
8 provide these examples. So annex 1 is the list of
9 agreed examples.

10 If I could just pick up at annex 1, the first of
11 them. So this is insurer A -- I am not even going to
12 attempt to remember what that is in this numbering, but
13 I will come back to that. Let us just look at the
14 clause itself:

15 "Subject to clause 4.2 and to identical material
16 risk data having been asked of and provided by the
17 customer to calculate the quotation premium and, if
18 applicable from time to time, the provisions of
19 clause 4.13 the insurance provider warrants that it will
20 not provide a quotation for a policy to a customer for
21 BISL [which is ComparetheMarket for these purposes] to
22 display on any price comparison table referred to in
23 clause 2.2 that has a higher premium payable than will
24 be payable by that customer should they have accessed
25 the Insurance Provider Website directly or via any other

1 aggregator website. For the avoidance of doubt this
2 clause does not apply to an Insurance Provider Motor
3 Policy."

4 This is what is said to be a paradigm wide MFN.
5 I think the references to 4.12 and 4.13 are not germane
6 for the points that I am going to make.

7 The first point I am going to make is the wide MFN
8 only applies where identical material risk data have
9 been asked for and provided. As we will come on to see,
10 actually you get variations in pricing, because of the
11 question sets and information that is provided, because
12 different PCWs do things slightly differently.

13 It also means that if you tailor a product slightly
14 differently, so that you tailor it in relation to
15 certain sorts of risk and get questions accordingly, you
16 can end up varying the products that you offer and
17 therefore being able to differentiate pricing that way,
18 by making marginal changes.

19 But let us leave that to one side:

20 "... the Insurance Provider warrants that it will
21 not provide a quotation for a policy ... to display in
22 any price comparison table..."

23 So it is actually a very limited scope of
24 restriction. You are not allowed to provide a quote
25 that is going to be put in a price comparison table and

1 you are not allowed to provide that quote, on the face
2 of it, that is lower -- that is higher, I am sorry, than
3 would be provided on the insurance provider website or
4 via any other aggregator. That is covering PCWs and
5 that is why it is said to be a wide MFN.

6 But it is worth bearing in mind what this does not
7 cover, because of course it is focused on quotation and
8 price comparison table. It does not cover a whole range
9 of other offers that might be available. It is not just
10 soft toys, it might be meal deals or cinema tickets, but
11 it also might go so far as being cash back in relation
12 to these situations. In other words, you can offer all
13 sorts of incentives that are directly attributable to
14 a particular offer on a PCW and you are not stopped by
15 the wide MFN.

16 So there are two reasons I raise this. First of
17 all, when we are thinking about the dynamics of
18 competition and thinking about range of parameters and
19 potential restrictive effects on competition, we are
20 obviously looking at here not only the possibility of
21 a range of workarounds, but you are also looking at
22 a range of situations where you can offer all sorts of
23 incentives, if you so wish, and you would not be in
24 breach of the wide MFN. It is only that front quote
25 that is going to be constrained if -- and it is a big

1 "if" as we will come on to see -- you actually comply
2 with this clause.

3 So what we say is that you have got to be thinking
4 about even if these clauses were to be absolutely
5 watertight, enforced constantly, they are actually
6 limited even in their formal restrictive effect.
7 Actually, what we know is that, in this industry,
8 offers, brand characters, and of course all of the
9 marketing, really do matter.

10 Ms Ralston, in particular, in her first report --
11 and I will give you the references, 9B.3, the
12 paragraph 9.30 onwards and just for your notes, that is
13 in bundle A, tab 5, at 165 {A/5/165} discusses that
14 discounts, and so on, are only one way that participants
15 in this market compete. She highlights a range of
16 dynamics of competition here.

17 So we have already talked about, and she refers to
18 at paragraph 9.36 to 7, marketing and rewards. Of
19 course, that, as we will come back to again, is very
20 much the most significant cost that all of these PCWs
21 incur. That is where their spending dwarfs investment
22 in anything else.

23 They also compete on ease of use of the site, that
24 is at 9.38, 9.40. They compete in particular on
25 coverage of risks, so quotability, making sure that when

1 you go to the site with your particular set of demands,
2 you will get a range of quotes out, because if you go to
3 a PCW and you do not get a range of quotes, then that is
4 not going to be useful to you. So PCWs want to be able
5 to offer a range of quotes. That is at paragraphs
6 9.41-44 in her report. That is at page 167, {A/5/167}.

7 Then, of course, we have got non-price promotions,
8 such as specific offers or add-ons, like free home
9 emergency cover, so you change -- you give an offer in
10 relation to the nature of the product. She refers to
11 that at 9.45. You have got issues to do with brand
12 strength, as well as what might be referred
13 euphemistically in X factor terms, to the ease of use
14 and the customer journey.

15 So it is not just the initial interaction, about how
16 easy it is to progress through the website and complete
17 your purchase, because that again is something that
18 matters.

19 As she also emphasises, you can have all sorts of
20 non-price promotional deals.

21 So you have got those sorts of dynamics of non-price
22 competition and you have also got aspects of different
23 sorts of price competition undertaken by the home
24 insurers. It is important in those circumstances to
25 bear in mind what the restriction is that we are talking

1 about. So that is the first issue that I think is
2 important to highlight in relation to this.

3 But there is a second point here and it is actually
4 about the CMA's evidence gathering and analysis. It is
5 worth just turning up decision paragraph 1.28, which if
6 we could on the EPE, bundle A, tab 1, page 16 {A/1/16}:

7 "Promotional deals with PCWs are a form of
8 differential pricing or an important way for insurers to
9 compete on price during the relevant period and continue
10 to be."

11 We will come back to this in ground 4 on the
12 prevalence or importance of promotional deals generally.

13 The point I want to make is a different one:

14 "Such deals can take various forms but typically
15 involve an insurer agreeing to lower the prices it
16 quotes on the PCW or provide additional benefits such as
17 free legal cover or cash back for a specific period in
18 return for the PCW lowering its commission fee or
19 agreeing to feature the insurer in a promotional
20 campaign funded by the PCW during that period. The
21 CMA's analysis of 59 promotional deals agreed in the
22 relevant period and subsequently together with other
23 evidence shows that these deals led to lower retail
24 praises for consumers [we say it obviously did not] and
25 an improvement in an insurer's ranking on the relevant

1 PCW."

2 It is that bit in the middle. We see in the
3 remainder of this decision, the concern about the impact
4 on promotional deals and what is said by the CMA in the
5 decision is that promotional deals have been impacted by
6 the operation of the wide MFNs. But it is obvious that
7 what they refer to as promotional deals in 1.28 are not
8 all deals that are in fact precluded by the wide MFN.
9 Additional benefits, such as free legal cover or cash
10 back, are not precluded.

11 Now, I think when it comes to later in the decision,
12 actually a different definition of promotional deals is
13 actually being used by the CMA and they are focusing
14 only on price discounts. But it is not clear exactly
15 what they are saying where in the decision, given this
16 introductory piece, but it is more than that, because
17 when they went to get the evidence from people, they
18 used ambiguous terminology. That is what really
19 matters.

20 Initially -- and I will just give you this for your
21 notes -- when they started asking questions under
22 section 26, they used the term "exclusive deal" meaning
23 where a PCW offers or agrees with a provider
24 a short-term reduction in commission in return for
25 a lower premium.

1 That is the term they used initially. Just for your
2 notes, there is an example of that definition at
3 {F/709/7}. It is just an example of the 2017 section 26
4 notice.

5 But I would like to go to the version of the 2019
6 request {F/710/6}. Thank you. If you go down the page,
7 you will see the definition of promotional deal:

8 "Promotional deal means a deal between a PCW and
9 a HIP which can take various forms. These deals
10 typically involve the PCW agreeing to lower its
11 commission fee or feature a specific HIP in a PCW
12 finance promotional campaign for a specific period in
13 return for that HIP agreeing either to lower the retail
14 prices to offer other ancillary products like free legal
15 cover or cash back or vouchers. The cost of the free
16 product or the cash back is shared between the HIP and
17 the relevant PCW."

18 So there is a mutual investment in the deal.

19 The reason I raise this is because obviously in this
20 section 26 request, where it asks about promotional
21 deals and where it gets responses in relation to
22 promotional deals, the CMA is actually asking questions,
23 which are not only in relation to deals that are
24 precluded, on the face of it, by the formal terms of the
25 wide MFN.

1 In other words, the questions they are asking and
2 the steer they are giving to the respondents, as to how
3 to use the term, is covering matters which are actually
4 permitted under the wide MFN. Therefore, one has to be
5 extremely cautious about how you are reading any
6 references to promotional deals in any responses in
7 respect of promotional deal information in relation to
8 that section 26 request.

9 There is a looseness in the way the CMA has gone
10 about gathering evidence. Whereas you would expect that
11 what it was asking is: have you had in relation to
12 promotional deals that are falling within the WMFN, some
13 specific experience? They actually ask: have you had
14 experience in relation to promotional deals? Some of
15 which may, some of which may not.

16 So I am just going to go back now, if I may, to
17 {D/18.2}.

18 Sorry, I am just pausing for a second, because my
19 EPE hasn't popped up. It does not matter, I have
20 a hardcopy here. Thank you. In relation to the next
21 one, what we have got is a heading on 18.2 -- Widest
22 possible, ie not within the infringements found by the
23 CMA narrow MFN. Here we have got a provision, and
24 I will come back to this, but ironically, when asked
25 about this clause, the home insurer concerned said:

1 actually, this MFN was a wide MFN. But let us leave
2 that to one side.

3 I am sorry, Ms Lucas, you had your hand up.

4 MS LUCAS: Yes, I was hoping to see it on the EPE, I think
5 it came up and then you mentioned you did not have it,
6 and then it has disappeared.

7 MR BEARD: I'm so sorry, it is up again?

8 MS LUCAS: Thank you. It is up again now, thank you.

9 MR BEARD: Yes. There is something with my EPE, everyone
10 else has it, so worry not. So just looking at it, this
11 is the "Widest permissible ie not within the
12 infringement fine by the CMA."

13 As I said, when actually asked about it, the insurer
14 in question described it as a wide MFN. It says:

15 "The insurance provider shall always provide the
16 most competitive product pricing structure it operates
17 for its Internet product distribution channels to
18 ComparetheMarket when supplying its specific product
19 specific information."

20 Now, on the face of it, that would be the same as a
21 wide MFN that we have just seen, but there are a series
22 of carve outs in 5.8:

23 "ComparetheMarket agrees that 5.7 shall not prevent
24 the insurance provider from offering a product at the
25 lower customer annual premium. Where it does so as

1 a result of any promotional campaigns or target
2 marketing through any medium other than insurance
3 provider website where the products are offered, whether
4 through insurer or provider website or otherwise at
5 a discount to customers who are already customers of the
6 insurance provider [so that is sort of almost like
7 a renewal bonus type situation] see where the insurance
8 provider runs a tactical price savings campaign of
9 limited duration [either through the provider website or
10 otherwise] where the insurance provider elects to offer
11 products at a lower premium where they are arranged via
12 a different channel where such election is due to the
13 insurance provider's claims experience."

14 I am so sorry, I am on page 4. I think the EPE is
15 on page 1, I am so sorry. It is my fault. I am so
16 sorry, I have given the wrong reference. It is 18.1,
17 page 4. {D/18.1/4}. It is my notes.

18 You should have "Insurer D, URN1772", is the~...

19 THE CHAIRMAN: Yes, we have that.

20 MR BEARD: I am so sorry, that is what I am referring to.

21 My apologies.

22 THE CHAIRMAN: No, not at all.

23 MR BEARD: I am sorry, because I do not have the EPE in

24 front of me, I hadn't noticed. I was just working off a
25 hardcopy.

1 So 5.7, I have just read. You will see, on the face
2 of it, looks like rather akin to the wider MFN terms
3 that we have just seen.

4 Then 5.8 involves a series of rather specific carve
5 outs.

6 So the reason I raise it two-fold: one is because
7 this was treated as a wide MFN by the insurer in
8 question when asked about it, albeit subject to carve
9 outs.

10 But the second point I want to raise is this: we
11 have looked back at what the intellectual property
12 insurer considered to be the carve outs and we have
13 looked at the terms of this provision, and it is not
14 clear to us on what basis you could do anything but
15 limited promotional campaigns in relation to the
16 operation of this clause.

17 In other words, if you intended in perpetuity to
18 lower your prices on one of the PCWs, what is sometimes
19 referred to as differential base pricing, on the face of
20 these provisions, we do not see that that is possible.
21 It certainly is not possible within (b), (c) and (d).
22 It would have to be within 5.8(a), but we do not think
23 that differential base pricing falls within the scope of
24 any promotional campaigns or target marketing.

25 Now, we do not know what the CMA's position in

1 relation to this is, but it does strike us as something
2 that leaves us in a difficult position in interpreting
3 other parts of the material, because plainly, the
4 insurer in question was not thinking that it could
5 engage in these sort of wider schemes, it talks about
6 specific carve outs.

7 In those circumstances, if this is permissible, an
8 insurer could understand it that way and indeed we would
9 read it that way, as precluding differential base
10 pricing. We are not clear on what basis the CMA would
11 then say that differential based pricing was not
12 permissible -- sorry, preclusion of differential base
13 pricing was impermissible.

14 But anyway, the only reason we are doing this is we
15 are looking at the details of how this works a little
16 more in some of the evidence, because these are not
17 matters that are really grappled with by the CMA in
18 relation to these issues. As I say, when it came to
19 look at these matters, it has generally taken something
20 of a blanket view about how all of these clauses work as
21 wide MFNs and how things work as narrow MFNs. In fact,
22 there may be rather more subtle grades involved.

23 But our primary point in relation to all of this, of
24 course, is that you actually need to look at the reality
25 of how these clauses, whatever their particular form,

1 how they were actually being operated and what the level
2 of effective coverage of these clauses were, whatever
3 the terms of them.

4 In that regard, there is a distinction between the
5 CMA and ComparetheMarket, because the CMA are emphatic
6 that when they consider coverage of these clauses, they
7 are entitled to keep repeating the figure that the wide
8 MFNs covered 32 HIPs of the 45 that operated on
9 ComparetheMarket and that those 32 HIPs amounted to
10 provision of 40 per cent of sales of home insurance
11 through PCWs. We say that is plainly the wrong way to
12 look at coverage.

13 More particularly, it is plainly the wrong way to
14 look at the assessment of the reality of effects,
15 because all you are doing there is effectively treating
16 all the clauses as object clauses. In other words, they
17 are sinful, on their face, and they have this extensive
18 coverage by the CMA. We say, no, in an effects case,
19 you actually have to look at how they work.

20 Now, I think it is necessary just, first of all, to
21 show that the law in relation to the analysis of
22 coverage of agreements is not saying: do not look at the
23 reality, as the CMA seem to suggest. It is permitting,
24 indeed in the light of all that we have already seen in
25 the case law about effects analysis, it is necessary

1 that a regulator considering effects looks at the actual
2 operation of these contracts, before deciding whether or
3 not it relies on the coverage of such a network as a key
4 factor in deciding whether or not there might or might
5 not be adverse effects on competition.

6 So with that could we just pick up one or two
7 authorities on the law of coverage -- in relation to
8 coverage. I am going to start at G/23, which is the
9 Langnese case, and it is {G/23/33}.

10 Now, for those that have not necessarily enjoyed the
11 long history of competition law, epic fights at
12 a European level, this was all part of a long running
13 litigation saga about exclusivity in relation to ice
14 creams and whether or not ice cream producers could
15 effectively ensure exclusivity for the provision of
16 their ice creams in particular shops. In other words,
17 that they did not sell any other types of ice cream
18 there.

19 This was particularly important because, at the
20 time, Mars was seeking to enter the market with its Mars
21 branded ice creams, the Mars Snickers, and so on, and it
22 was strongly objecting to the way in which these
23 exclusivity arrangements operated.

24 So what a number of the incumbents had done was
25 enter into a series of exclusivity agreements with

1 particular resellers of ice cream. What was being said
2 was that, essentially, when you are considering whether
3 or not Mars is being foreclosed from the market, being
4 made unable to penetrate the market, that you take into
5 account the effect of that network of agreements. You
6 do not just take into account each individual one and
7 ask whether each individual agreement has an appreciable
8 effect on competition.

9 What you do is you look at the network of them and
10 that is widely accepted as the correct way to consider
11 issues of foreclosure. Indeed, it is appropriate to
12 consider the network of agreements you might have, even
13 when you have to take into account other resellers
14 foreclosing other parts of the market, because if you
15 have two resellers, each with a network of exclusive
16 agreements, you constrain the space for new entrants to
17 come in. So it is absolutely right that you do consider
18 those networks.

19 But none of this authority says: yes, but if you
20 have got evidence that those networks are not really
21 working or they are only working to a much more limited
22 extent, you ignore that. They do not say that at all.

23 So if we pick it up, at page 33, in this Langnese
24 case, we will see at paragraph -- we will see that this
25 is under the heading, "Findings of the Court". If we

1 turn over the page, starting at the bottom of the page:

2 "As to whether the exclusive purchasing agreements
3 fall within the prohibition contained in Article 85(1)
4 of the Treaty, it is appropriate, according to the
5 case-law, to consider whether, taken together, all the
6 similar agreements entered into in the relevant market
7 and the other features of the economic and legal context
8 of the agreements at issue show that those agreements
9 cumulatively have the effect of denying access to that
10 market for new domestic and foreign competitors. If, on
11 examination, that is found not to be the case, the
12 individual agreements making up the bundle of agreements
13 as a whole cannot undermine competition within the
14 meaning of Article 85(1) of the Treaty. If, on the
15 other hand, such examination reveals that it is
16 difficult to gain access to the market, it is necessary
17 to assess the extent to which the contested agreements
18 contribute to the cumulative effect produced, on the
19 basis that only agreements which make a significant
20 contribution to any partitioning of the market are
21 prohibited ..."

22 Now, as I say, we have no issue with that analysis
23 at all. But the predicate of it is that actually the
24 agreements are implemented and effective.

25 Now, it might be that when, as a regulator, you come

1 and look at something and you find a network of
2 agreements, you can start from the position of saying:
3 well, we are going to assume that they do operate, they
4 are in force, they are robust, and so on. If, on the
5 other hand, you get evidence saying: no, actually, that
6 is not the case, you cannot simply ignore it and keep
7 repeating the overall coverage figure for a network of
8 agreements when, in fact, you know that they are not
9 being applied and you have good evidence that shows they
10 are not being effective in relation to the operation of
11 the market, because you are not then having a basis for
12 saying that there is a foreclosure effect by the
13 cumulative impact of all those agreements.

14 You can see, if we go on to 102:

15 "As regards the extent of tieing-in, the Court ..."

16 I am so sorry, on the next page {G/23/34}:

17 "As regards the extent of tieing-in, the Court
18 considers that it must be determined in this case by
19 reference to the extent to which it is possible to gain
20 access to retailers throughout the relevant market, as
21 previously defined by the Commission that is to say both
22 in the traditional trade and in the grocery trade, the
23 delimitation of the market serving to define the context
24 in which the effects of the contested agreements on
25 competition must be assessed."

1 So they are saying considering it together, but they
2 are recognising that there may be realities you need to
3 take into account, and they are not saying for a moment
4 you ignore whether or not agreements are actually being
5 implemented.

6 Now, I need to then just go on in this to the fourth
7 plea, which is on page 42, {G/23/42}. You will see at
8 the top, the fourth part of the plea:

9 "The commissions alleged obligation to consider
10 individual agreements separately so that some of them
11 escape the prohibition laid down in Article 85.1."

12 So this was a version of a sort of death by
13 a thousand cuts argument. In other words, each of the
14 individual agreements did not have an appreciable effect
15 on competition, and therefore, if you considered each,
16 there was not a problem, and therefore, since you could
17 tick off each one as not having a problem, you never
18 built a cumulative problem overall.

19 The court says no, no, that is not the right way to
20 look at it. When they are all being implemented, then,
21 in those circumstances, it is right to consider the
22 overall coverage.

23 You see that, at 129:

24 "It must be noted at the outset that settled case
25 law that a network of exclusive purchasing agreements

1 set up by a single supplier can escape the prohibition
2 laid down..."

3 I am not quite sure where that noise came from.

4 Can the Tribunal hear me still?

5 THE CHAIRMAN: We can. I, for one, did not actually hear
6 a noise.

7 MR BEARD: I am so sorry.

8 THE CHAIRMAN: Not at all.

9 MR BEARD: It is our end. I am on page 43, paragraph 129.

10 THE CHAIRMAN: Yes.

11 MR BEARD: "Single supplier cannot escape the can only
12 escape the prohibition laid down if it does not
13 significantly contribute with the totality of similar
14 agreements found on the market including those...other
15 suppliers to denying access to the market to new
16 national and foreign competitors in the court's view it
17 follows that where there is a network of similar
18 agreements conclude bid the same producer the
19 assessment...applies to all the individual agreements
20 making up the network furthermore commission is required
21 in assessing the applicable to examine the actual
22 details of the case and cannot rely on factual
23 situations. In that respect, the court considers that
24 it is the commission has observed, it might be arbitrary
25 in the present case to defy the contested different

1 hypothetical categories."

2 So no issue there, but that you do consider
3 a network of agreements that are being implemented
4 together. It is worth bearing in mind what is then said
5 in paragraph 130, because the CMA pray this in aid.
6 They say, at 130:

7 "As regards the order of the President of the Court
8 of First Instance of 16 June 1992 to which the applicant
9 refers in support of its argument that reasons of legal
10 certainty do not preclude a division of its contracts,
11 it must be borne in mind that that order, which
12 suspended operation of the Commission decision ...

13 Next page:

14 "... except as regards the applicant's and
15 Scholler's sales outlets at service stations, was made
16 in response to an application for interim measures."

17 So it says, you do not get anything from that. So
18 what does that mean? What had happened was the
19 commission had said, "You must not operate these
20 exclusivity agreements to Langnese and Scholler."
21 Langnese and Scholler had gone along to the President of
22 the Court of First Instance and said, "We want interim
23 measures lifting this, because otherwise what is going
24 to happen is all of our exclusivity deals are going to
25 be undermined, because Mars will be able to sell

1 alongside us". We say that this is a wrongful decision.

2 And the President of the Court of First Instance
3 said, "Well, there is a real problem here."

4 I am sorry, I am pausing, because there is some
5 noise on this end.

6 The President of the Court of First Instance had
7 said, "In relation to the position of Langnese and
8 Scholler, I understand that, pending your appeal, you
9 have a real concern that if Mars are allowed to enter,
10 that will just undermine all these agreements where you
11 say they are perfectly lawful."

12 Mars, on the other hand, said, "If you grant
13 complete interim relief, then this commission decision
14 is totally useless to us during selling season, because
15 we will not be able to get our ice creams into any of
16 the stores that are subject to these extensive
17 exclusivity agreements."

18 Essentially, the President of the Court of First
19 Instance just split the baby and said, "You can have
20 services stations, but you cannot have other outlets."

21 What was being said by Langnese and Scholler in this
22 application was, "Well, look, the President of the
23 General Court split the categories of agreements when
24 granting interim relief. You should split the
25 categories of agreement when you carry out the

1 analysis."

2 The court said: no, it is interim relief. You know,
3 you have to put in place pragmatic solutions. That is
4 not telling you anything about any of this.

5 So the point being made here by the CMA is: look,
6 the Court of Justice said, you cannot split up networks
7 of agreements and it rejected the submission by Langnese
8 and Scholler, at 130.

9 We say it is nothing to do with that. It is all to
10 do with interim relief and none of this still suggests
11 you are blind to the way in which the agreements
12 actually operated. So we refer to those issues.
13 I would also just provide references to the Neste case,
14 which is at {G/32/7}. That concerns SOLAS agreements,
15 petrol SOLAS agreements. In other words, exclusive
16 supply of petrol to individual petrol stations. There
17 it was accepted that you could consider the network
18 broken between short-term SOLAS agreements and long-term
19 SOLAS agreements.

20 The CMA relies on paragraph 37, where it is said:
21 well, exceptionally, you can break up a network where
22 a relevant consideration, like duration, means that the
23 foreclosing effects of the two different types of
24 contract might be significant. It said "exceptionally".
25 But again, we do not take any issue with that.

1 If your network of agreements is active, it is
2 imposed, it is enforced and it is operated, and you do
3 not have contrary evidence, then, of course, it is going
4 to be much harder for you to say, "Oh no, no, we want to
5 take fine grain distinctions to break up the network and
6 then consider appreciability in relation to each subset
7 of agreements." That is why it was exceptional in the
8 Neste case. But that tells you nothing about how you
9 should approach evidence in relation to coverage
10 overall.

11 After a short pause perhaps, given time, I will turn
12 to dealing with some of the specific evidence, which
13 goes to how the particular insurers considered these
14 wide MFNs, whether or not they considered them to have
15 any effect on them, whether or not they paid them any
16 attention and whether or not it impacted any of their
17 strategic decision-making. But now is perhaps a useful
18 moment.

19 THE CHAIRMAN: Thank you very much, Mr Beard. We will rise
20 until half past 3. Just for your planning, I will need
21 to rise at 4.15 today. I have something going on at The
22 Rolls Building, which will require a fairly brisk
23 departure from this building. But we can discuss
24 whether you need a little bit more time, we had a slow
25 start this morning, if you need it, we can start, for

1 instance, at 10 o'clock, if that would make
2 a difference.

3 So let us know at half past if that would assist.

4 MR BEARD: I think given the time we started at and I think
5 I had been budgeting on maybe going through to 4.30
6 today, if we were able to start at 10 o'clock tomorrow,
7 I would be enormously grateful. I think that will
8 suffice to make sure I am done by lunchtime tomorrow, if
9 the Tribunal is amenable to that.

10 THE CHAIRMAN: We will do that. I am not seeing any shocks
11 or looks of outrage, so we will say 10 o'clock tomorrow
12 and 4.30 -- sorry, 3.30 now. So if you --

13 MR BEARD: I am sorry, I should have checked, as long as
14 that is okay with the CMA and their counsel and
15 representatives, I do not know.

16 THE CHAIRMAN: I see nodding. Thank you very much,
17 Ms Demetriou, very grateful. Still the cameras and mute
18 the microphones. We will be back at half past.

19 (3.23 pm)

20 (A short break)

21 (3.30 pm)

22 THE CHAIRMAN: Thank you very much, Mr Beard.

23 MR BEARD: So I was going to move on to just consider some
24 of the so-called qualitative evidence for a little.
25 I think there are probably five elements I want to have

1 in mind when looking at the evidence and particularly at
2 the home insure insurance provider evidence, because it
3 is their evidence that is critical as to what they
4 wanted to do and how they wanted to act, because they
5 are really the trigger for the CMA's theory.

6 So if I am thinking about the five dimensions,
7 putting it rather roughly, and they do overlap, first it
8 is whether or not there is evidence that the home
9 insurance provider in question considered that the wide
10 MFN, that they were subject to, had any material effect
11 on their strategy or pricing. Because plainly, if the
12 home insurer thinks that it is not making any difference
13 to them, there is no reason to consider that there was
14 any impact by that wide MFN at all.

15 Second, overlappingly, is whether or not the home
16 insurer at any point thought the wide MFN was actually
17 effective against them. You know, were they just
18 ignoring them, because they did not think that they were
19 effective or they ignored certain contractual clauses.

20 So both of those questions obviously go to the
21 extent of coverage, effective coverage of the wide MFN,
22 which is what is raised in relation to ground 2.

23 But there are also issues that are relevant to the
24 question of the counterfactual and evidential points
25 that we raise in relation to grounds 5 and 6, because of

1 course, if it is the case that with the wide MFNs, there
2 was no impact on strategy or they were being ignored,
3 there is no reason to think that the world would have
4 been different without wide MFNs and therefore in the
5 counterfactual world, you are not having any
6 differential impact on the market. So those two points
7 are the starting points.

8 Then, I suppose, if you think, thirdly, about
9 whether or not the home insurer was interested in
10 differential base pricing and whether it engaged in any
11 after the wide MFN had been removed or, more exactly,
12 whether they changed the degree to which they were
13 interested in differential base pricing, sort of
14 generalised difference in pricing between PCWs, before
15 or after the withdrawal of the wide MFN
16 in November 2017.

17 A similar sort of exercise needs to be considered
18 and the evidence considered in relation to whether or
19 not the home insurer was interested in promotional deals
20 and the extent to which they were more or less
21 interested before and after the relevant period.

22 Then, of course, in amongst all of this, fifthly,
23 you have got the issues about the supposed enforcement
24 of the wide MFNs, but although the CMA likes to try to
25 emphasise this and the incidents it relies upon, what is

1 striking is simply how few incidents there are, even on
2 the CMA's case.

3 Then when we look at them in greater context, what
4 we see is actually not some kind of ferocious
5 enforcement of contractual provisions, but actually
6 negotiations to get better prices on CTM.

7 So we are not saying that the wide MFNs are never
8 referred to in negotiations or discussions or anything
9 as radical as that, but what we are saying is that they
10 are not material to the way in which the strategy of the
11 HIPs overall and the impact of the wide MFNs should be
12 considered.

13 So I am going to try and work through the various
14 categories of HIP. I will try to use the categories
15 that are identified in relation to ground 2 in relation
16 to coverage, so that there is some alignment with ground
17 2 and these submissions. But, as I say, the points go
18 to grounds 5 and 6 as well.

19 Before I do, there is obviously the preliminary
20 point that even if we were to accept the CMA's market
21 definition, as I said, at the outset, there are lots of
22 home insurance providers out there, well over 60,
23 a number of them, including some of the largest like
24 Direct Line and Hiscox. Their branded policies are not
25 on PCWs at all.

1 So you have a large number of home insurers, you
2 have a large number of home insurers who are active on
3 PCWs, around 60 are active on PCWs, during the relevant
4 period.

5 On the CTM roster of home insurers, you only had 45,
6 so over 60 HIPs, a significant number and a significant
7 scale not on PCWs, around 60 on PCW, around 45 of those
8 60 on ComparetheMarket, only 32 of those had a wide MFN
9 clause in the contract.

10 Because it is important in this context to recognise
11 that when we are looking at the market overall, even in
12 relation to PCW services, we are looking at a limited
13 number of insurers that had wide MFNs in their contract.

14 Now, of the 32 --

15 THE CHAIRMAN: Sorry to interrupt you, is there a reason why
16 some HIPs subscribing to ComparetheMarket did not have
17 wide MFNs and some did? I mean, is it just one of those
18 things or was there a pushback or is there anything we
19 can infer from the fact that they are not uniformly
20 across subscribing insurers to ComparetheMarket?

21 MR BEARD: Certainly, I am cautious not to make a blanket
22 statement in relation to the third of insurers that did
23 not have a wide MFN. But certainly a number of them did
24 push back and say, "We did not want a wider MFN". So
25 one was not agreed with them.

1 But I will come back with more detail on that
2 probably tomorrow morning, because I do not have to hand
3 references to back that up at the moment.

4 But I believe that is the position in relation to
5 it. So I do not think it was a matter of coincidence in
6 relation to these things, because I think as you
7 probably know from the history, in relation to wide
8 MFNs, they had been developed in the sort of late 2000s.
9 In fact, it was not initially by ComparetheMarket, it
10 was by other PCWs, but ComparetheMarket took them up.
11 They were then used in order to instill this sort of
12 sense of confidence that you are getting decent pricing
13 on the PCW.

14 So I do not think it was a question of there being
15 some sort of distinct group in respect of whom CTM said:
16 Well, we are not interested in having them there,
17 because we were always interested in ensuring we could
18 send out signals that we would give people the best
19 prices, because we thought that was in consumers' best
20 interests.

21 But I will revert, so I think pushback is the main
22 issue, sir.

23 THE CHAIRMAN: Thank you.

24 MR BEARD: In any event, in relation to the 32, rather than
25 the other members of the 45 we were just referring to,

1 in relation to the 32, I think it is probably most
2 sensible to start with the 15, where the CMA have no
3 evidence in relation to whether or not those HIPs took
4 into account, changed their strategy, or did anything to
5 comply with the wide MFNs that were in their contract.
6 They obtained no information in relation to the 15. 15
7 of the 32.

8 Now, the CMA says: well, it was entirely
9 proportionate not to make enquiries of 32 insurers.
10 I will leave the Tribunal to make an assessment of the
11 proportionality over a 3-year investigation of gathering
12 evidence from all 32 insurers, but it did not contact 15
13 of them.

14 Now, the CMA says that does not matter, because it
15 was not reasonable and proportionate to contact all of
16 them. We can still keep referring to 32 as part of this
17 network of wide MFNs in respect of which there was
18 effective coverage. We simply do not accept that is
19 correct. You cannot in circumstances where the burden
20 is on you, as the CMA, to prove that these contractual
21 arrangements had an adverse effect on competition,
22 effectively to presume that these 15 were being affected
23 by the terms of the wide MFN, you cannot do that. You
24 had to make enquiries of some sort.

25 Just go back to the very simplest situation: is

1 there doubt about whether or not those wide MFNs in
2 those 15 home insurers's contracts made any difference
3 to them? Yes, there is obviously an enormous doubt in
4 relation to it, because the CMA gathered no evidence in
5 relation to them.

6 Now, in the defence at paragraph 123, so this is
7 bundle A/3, at page 62, I think. {A/3/62}.

8 You will see there, I think it is on the EPE, I am
9 most grateful:

10 "The written agreements with the 15 providers that
11 BGL seeks to exclude all contained CTM's standard wide
12 MFN, and BGL has not suggested that they operated in a
13 different legal economic context from the others."

14 Well, since BGL has suggested elsewhere that, in
15 fact, these wide MFNs were not having an impact, people
16 were not complying with them and they were not making
17 any difference, it is a slightly strange point to have
18 made on the part of the CMA. Because insofar as we take
19 into account the legal and economic context, we are
20 saying, actually, they did not make any difference.

21 Moreover it seems likely that their pricing was
22 consistent with the wide MFNs, given the absence of any
23 enforcement action by BGL and strong incentives to
24 comply.

25 Now, here we are definitely in Joseph Heller

1 territory.

2 If you do not enforce the clause and there is no
3 evidence of enforcement of the clause and there is no
4 evidence as to the pricing undertaken by the 15
5 providers, then in those circumstances, it should be
6 assumed that the clauses are having an impact on them.
7 That does not follow in any way. The less you do in
8 relation to it, the more it is that it must be presumed
9 that they were all compliant.

10 Whereas, elsewhere, they say: well, if you enforce,
11 that shows that you were applying these clauses and
12 therefore there is good evidence that they were having
13 an impact. So either way, we lose. If we do not
14 enforce, it is held against us. If we do enforce, it is
15 held against us.

16 But just going back to those basic propositions
17 I was averting to in the case law at the beginning of
18 the day, there is no basis in the absence of any
19 evidence for an assumption to be made against us in
20 relation to the supposed impact of these wide MFNs in
21 relation to 15 providers.

22 Going back again to the point I made about
23 consistency; consistent pricing is not enough, but it is
24 so much worse here. It seems likely that their pricing
25 was consistent, so the CMA does not even know whether it

1 was consistent, it is just assuming the fact.

2 Then it says:

3 "Thus, to exclude these providers from the network
4 [the next page] would be wrong. It would not only be
5 contrary to the case law but would underestimate the
6 facts of the networks that they formed part of."

7 I do not need evidence that they actually did
8 anything. I can just assume it. I can assume they have
9 priced consistently. I can therefore treat it as part
10 of the overall coverage and therefore assume it is part
11 of the impact and in doing so, I will rely on the
12 ice~cream cases as saying: you should not ever break up
13 a network when you are considering coverage and impacts.

14 Well, I have explained why that latter proposition
15 is not made out from the case law and you can see why
16 there is just a series of unjustified assumptions being
17 made here. This is not proof, this is not showing that
18 the evidence in relation to 15 of the 32, almost half of
19 the people they rely on -- they are some of the smaller
20 ones, I accept that, but 15 of the 32, they just have no
21 evidence in relation to them. That cannot be presumed
22 to constitute evidence of an adverse effect in relation
23 to them.

24 So that is 15 of the 32. We are then left with 17.

25 I am going to deal first with six where we have

1 categorised them as being six, where there is no
2 observable impact. I say we have categorised them as
3 such, but I think it is also true that the CMA
4 recognised that there is no observable impact.

5 If we go back in the defence to paragraph 120 on
6 page 60 -- I am sorry, {A/3/60}, thank you very much:

7 "BGL's second category comprises six providers on
8 whom the wide MFNs had no observable effect. As
9 explained above however the absence of an observable
10 impact on an individual provider's behaviour is not
11 conclusive."

12 You have got no observable impact, but that is not
13 conclusive of whether or not there was an impact. We
14 are talking about non-observable impacts here:

15 "It is not conclusive of whether the network of
16 which their wide MFNs formed a part had an appreciable
17 effect on competition."

18 Well, we are trapped in the same fallacy. We have
19 no observable impact by reference to these agreements,
20 but so long as we sum them as part of a wider network,
21 then somehow they count towards an appreciable effect.

22 Now, that maths does not work. None of the case law
23 supports that approach and it does not fundamentally
24 suggest that in relation to these six, the agreements in
25 question were having any effect. If they are not having

1 an effect in relation to these three -- six home
2 insurance providers, then, in those circumstances, there
3 is simply no basis to be counting that towards some kind
4 of overall adverse effect on competition, which is what
5 the CMA needs to prove.

6 All of the providers in question set prices that
7 were generally consistent with the wide MFN obligations
8 and, in some cases, there is evidence that their
9 strategies may, in fact, have been different in the
10 absence of those obligations.

11 That is as high as it goes. May, in fact, have been
12 different. Now, that is not showing that there was any
13 impact in relation to any six of them. The conclusion
14 is:

15 "Thus, excluding the providers from the network on
16 the basis contended for by BGL would be wrong ..."

17 So again, it is all about whether or not you
18 accumulate them within the network. The best that can
19 be said is their strategies may, in fact, have been
20 different in the absence of the obligation.

21 Not evidence that they were, miles away from actual
22 effects in relation to them. Just go back to where we
23 started today: miles away from actual effects.

24 But then it is actually worth having a look at some
25 of the evidence that is relied on, even in relation to

1 that very, very tenuous suggestion. Now, this bit
2 I think I can do by reference to the cipher and just
3 taking the Tribunal to certain extracts from the
4 relevant documentation without reading it out for the
5 public feed.

6 The first one I am going to deal with -- and I do
7 not know if the Tribunal has the cipher to hand because
8 it is actually useful to have in mind who we are
9 actually talking about.

10 THE CHAIRMAN: Well, certainly two of us do because it was
11 handed to us in court today. I do not know, Professor,
12 whether you have it to hand.

13 PROF ULPH: I do not.

14 THE CHAIRMAN: I wonder if someone could e-mail it to the
15 Professor, just so that it is in your in-tray at least.
16 But I suggest you proceed, Mr Beard, and we will ensure
17 that Professor Ulph has the ability to catch up.

18 MR BEARD: That is very kind. For general purposes these
19 are the six insurers that we are talking about and I am
20 just going to take you to a couple of references in
21 relation to it. The first one is Zurich if we could go
22 on EPE to {F/331/4}. Most grateful. I am just catching
23 up, if you would not mind giving me one second.

24 On page 4, one sees at the top of the page an answer
25 to the question and what it says is:

1 "Neither PCWs paid by 9 nor premiums set by 9 have
2 changed frequently over the last four years. After
3 several years of no changes being made, two PCWs
4 increased Commission amounts by X ... two PCWs increased
5 Commission amounts by [the following] depending on the
6 PWC and policy type. 9 did not adjust its premiums at
7 the time that these commission amounts changed. MFN
8 clauses did not play a factor in 9 not adjusting its
9 premiums at these times. In 2016 and 2017, 9 has
10 focused on changes to its risk model costs rather than
11 distribution commission costs. 9 did not pass on the
12 changes in PCW commissions in other Channels."

13 So MFN clauses did not play a factor in 9 deciding
14 whether or not to adjust its premiums. So that is the
15 first of the six HIPs. He is actually saying it just
16 did not play a factor in what they were doing in
17 relation to premiums and commissions.

18 And actually if one goes down in this document to
19 page 7 {F/331/7}, you can see things made rather
20 explicit in the answer to question 16:

21 "9's approach regarding pricing by a PCW has not
22 changed over the relevant period. It has not been
23 affected by the decision of a PCW to introduce or remove
24 a wide MFN or replace it with a narrow MFN."

25 I mean, that is as clear as can be. It made no

1 difference to us; yet, apparently, that is part of the
2 network of agreements which is supposed to have an
3 adverse effect on competition.

4 Then if we could go to F/302. This is Ageas and
5 I think that is at page 6, {F/302/6}. Actually if we
6 could pick it up at page 5, I am so sorry to the EPE
7 operator, {F/302/5}. If you look under question 13(c):

8 "The wide MFN in the contract between [CTM] and 35
9 has never been enforced and ... 35 has never sought to
10 adhere to any wide MFN."

11 Then if we go on to the next page, if we may, under
12 question 16, {F/302/7}:

13 "35's strategy concerning the commission in Home
14 Insurance during the Relevant Period has not been
15 affected by the presence of any wide MFN clauses in PCW
16 agreements. The level of commission for the provision
17 of lead generation services for Home Insurance has not
18 been affected by the presence of any wide MFN clauses...
19 35 has seen no material differences in negotiating
20 commission in motor insurance since ... 2015 when the
21 use of wide MFN clauses was prohibited."

22 If we go on to question 17:

23 "During the relevant period 35 has not engaged in
24 any discussions connected to Exclusive Deals relating to
25 Home Insurance."

1 Question 18:

2 "During the relevant period 35 has never taken any
3 internal steps to ensure compliance with any wide MFN
4 clause. This approach has not varied dependent on the
5 identity of the PCW."

6 Then at 19 there is actually reference to the fact
7 that ComparetheMarket sent a small number of e-mails
8 seeking explanation of prices displayed by 35 and it was
9 never followed up.

10 If we could then go to {F/340/6}. This is the third
11 of the six, and at page 6 -- I am so sorry, could we go
12 to page 17, {F/340/17}. Actually, I apologise. Could
13 we just move back to page 16, it is right at the bottom
14 of page 16, {F/340/16}:

15 "As further detailed in our responses to Questions
16 19 and 20 M&S Bank/HSBC did not consider itself bound by
17 the terms of the wide MFN clauses and does not [moving
18 to the next page] consider the wide MFN clauses to have
19 affected its commercial activity in respect of Home
20 Insurance during the relevant period."

21 {F/340/17}. And then specifically 44 says this is
22 illustrated by no pre-emptive steps to ensure compliance
23 and actually entered into an exclusive deal.

24 Then if we go down to page 18, {F/340/18}, under
25 question 17, just the latter two paragraphs:

1 "... as explained in our response to question 15(c)
2 44 does not consider itself bound. It is also not
3 enforced by ComparetheMarket or Confused. Accordingly
4 44 does not consider the introduction, removal or
5 replacement of any wide MFN materially affected its
6 selling prices for Home Insurance during the relevant
7 period."

8 So this is a section 26 notice and it is absolutely
9 clear that this wide MFN was having zero impact. Indeed
10 if you go over the page to page 19, {F/340/19}, the
11 answer to question 18:

12 "44 considers that 44's strategy for negotiation of
13 commissions and the level of commission paid by PCWs in
14 respect of Home Insurance have not been affected by the
15 presence or possible presence of wide MFNs..."

16 And that is reiterated on page 20, {F/340/20}, in
17 answer to question 19. The points are reiterated again
18 in relation to question 20.

19 Now, considering the time, I have covered the first
20 three. For the next three, I am just going to provide
21 the Tribunal with the references -- sorry, for the next
22 two. The next one is Co-op and the relevant material is
23 at {F/298/10}, the answer to question 18. I should note
24 that 46 was not treated as part of the coverage figures
25 because it left ComparetheMarket in early 2016, but

1 still it is clear that the wide MFN was having no
2 impact.

3 The next one is Allianz. The reference for that is
4 {F/326/6}. Again question 18 those coverage figures
5 were included in the numbers and then I do just want
6 briefly to go to Liverpool Victoria (LV=), at {F/303/12}
7 at page 12. Under question 16 it says:

8 "The removal of a wide MFN (and replacement with
9 narrow MFN) has not affected the premiums for Home
10 Insurance set by 39. This is because we do not have an
11 appetite at this time to offer cheaper prices than
12 direct prices on other PCWs. However, if narrow MFNs
13 were not in place then we may seek to offer lower sales
14 prices for customers who choose to purchase directly
15 from us acknowledging higher retention/lifetime value
16 benefits."

17 So not only is it saying makes no difference to us,
18 but it is also indicating that it is the narrow MFNs
19 that are of real concern to it, which rather goes back
20 to the point that Professor Ulph was referring to
21 earlier on. But I am just going to also pick this up.
22 If we could -- I do not know if you have it loose -- but
23 go back to defence, paragraph 120. You will see
24 there -- I know this is getting into the weeds a little,
25 footnote 157. So this is the footnote that is supposed

1 to support the evidence that their strategies may in
2 fact have been different in the absence of those
3 obligations. Well, I have just taken you to four of
4 them; that is just not made out at all.

5 But then if we look at 157 it says:

6 "Thus 39 has updated its pricing models..."

7 I am sorry, if it helps the defence citation is
8 bundle A, tab 3, page 60. I am so sorry, I should have
9 got it on the EPE, {A/3/60}.

10 I am just looking at footnote 157 and it says:

11 "Thus Liverpool Victoria (LV=) [which is the one
12 I was just directing you to] has updated its pricing
13 models since the wide MFNs were disapplied so as to
14 enable it to adjust its prices to reflect PCW-specific
15 commission fees."

16 And it sites Annex L to the decision at page 575.

17 Now, the only citation in Annex L at 575 is to
18 question 16 of that response that I have just taken you
19 to and that talked about no appetite to offer cheaper
20 prices and concerns about narrow MFNs.

21 So when we said at the outset there was a danger of
22 drowning in references we were not joking. You have to
23 drill through this stuff and these propositions are just
24 not made out because we are now 21 insurers down from
25 32; we have 15 with no evidence, six where there is

1 evidence but there is positive evidence that they did
2 not pay any attention to wide MFNs. No attention being
3 paid, no indication that their strategy or pricing was
4 influenced or their dealings on commissions.

5 So 21 down, amounting to almost 10% of sales through
6 PCWs. So even if we are talking about the CMA's own
7 market definition, even if we are going with this
8 bizarre approach to coverage, you should be wiping out
9 substantial chunks of the sales.

10 Then we come on to the HIPs who showed no interest
11 in promotional deals before or after the existence of
12 the ComparetheMarket wide MFN.

13 In the notice of appeal we have mentioned at
14 paragraph 1293 -- I am just doublechecking my notes --
15 which is for your reference in bundle A, tab 2, page 38
16 {A/2/38}, the CMA itself accepts that insurers
17 accounting for approximately 15 per cent of sales
18 through PCWs in 27 preferred not to engage in
19 promotional deals, either during the relevant period or
20 afterwards, although ironically it does not specify
21 precisely which insurers they are. There are various
22 figures for who the CMA does accept engaged in uniform
23 pricing and had no interest in promotional deals during
24 or after. So they have said 15 per cent, but we are not
25 quite sure who they were, but we do have various HIPs

1 where we can see that there is no effect.

2 Again given time, I am just going to give you some
3 references. Autonet (Homenet) in the key reference
4 {F/536/1}. If we could just turn on to page 2,
5 {F/536/2} under question 3(b):

6 "34 has always structured its pricing distribution
7 channels separately with its pricing managers acting
8 independently especially from any commercial
9 relationships with PCWs or insurers; 24's pricing
10 strategy is built independently within the business to
11 avoid any potential influence by commercial
12 arrangements; 24's pricing strategy during the period
13 identified as well as more generally has therefore not
14 been influenced by CTM's MFN clause."

15 Below that:

16 "... there have not been any changes to pricing
17 strategy since November 2017."

18 Then if we go to British Gas, that is {F/554/4} at
19 page 4, British Gas:

20 "As noted above since 2018 33 has acted as [I am not
21 going to say in case it might give something away] ...
22 This has given 33 greater control over pricing offered
23 to customers."

24 So it has got more control over pricing:

25 "... but 33's overall pricing strategy has not

1 changed since 31 November 2017."

2 I should say 33 did enter into a promotional deal
3 16 months after disapplication of the ComparetheMarket
4 wide MFN, it did enter into one promotional deal, but it
5 was one it regarded as unsuccessful. So there is no
6 indication that it had any particular appetite, even
7 later on than this response. I should say that this
8 response is dated -- I think this is the 2019 response
9 if I remember rightly -- yes, 26 July 2019.

10 Then we go on to Paragon (ThamesBank Insurance) and
11 I think the relevant reference is {F/546/2}. In
12 response to question 3(c):

13 "There have been no changes to our aggregator
14 pricing strategy at all. "

15 "Aggregator" being the term for PCW. So we are down
16 another three; that is 24 of the 32.

17 In the last five minutes or so I want to move on to
18 one or two others. However, I am conscious that I do
19 actually want to refer to the entity itself and read out
20 from the material. I will see how far I can get without
21 doing it, but it may be that I will start now and we may
22 start tomorrow morning in closed just so I can deal with
23 this next sort of 20 minutes of submissions. But if
24 I can deal with five minutes now and see how far I can
25 get, is that --

1 THE CHAIRMAN: Let us do that, yes, that makes sense.

2 MR BEARD: If I bump into something that I realise I cannot
3 explain to you, then I will pull stumps and we will pick
4 it up tomorrow.

5 THE CHAIRMAN: Thank you.

6 MR BEARD: We are now dealing with Legal & General. Legal &
7 General, the nature of which I will pick up at some
8 point in closed, engaged in the investigation in some
9 detail with the CMA, so not only did it respond to
10 section 26 requests; it actually provided a response to
11 the SO and to the letter of facts and provided, in
12 addition, responses to second of section 26 notices.

13 Now, interestingly, the CMA itself recognises that
14 there is in fact, in its view, a conflict of interest --
15 conflict of evidence, I am sorry, between responses
16 given in certain documents by Legal & General in
17 relation to the statement of objections of letter and
18 facts and some earlier responses in relation to
19 section 26 requests. If we could go to Annex L which is
20 at {A/1/557}.

21 You will see the name of Tesco Bank on the left-hand
22 side. You will see the percentage of PCW sales for
23 which it accounted in 2017 in the next column and if we
24 could skip to the right-hand column, starting at the
25 bottom, just under the paragraph, the unnumbered

1 paragraph in the far right-hand column:

2 "The statements made by 32 in response to the SO and
3 first letter of facts are [if we could turn over,
4 please] {A/1/558} inconsistent with 32's response to its
5 section 26 statutory notices and with contemporaneous
6 documentary evidence. The CMA places greater weight on
7 the contemporaneous documents submitted during the
8 course of this investigation together with its responses
9 to the CMA statutory notices."

10 It says: The evidence demonstrates consistently
11 raised and discussed CTM wide MFNs and as part of
12 pricing strategy.

13 Now the first point I make before we get into the
14 actual material is that the CMA, on its own case, is
15 recognising that there is a conflict of evidence on its
16 own interpretation. It is deciding it can make the
17 call. It can say: Well, I prefer contemporaneous
18 documents to the early section 26s, notwithstanding the
19 full consideration that will have been given to an SO
20 response or a letter of facts response later in the
21 process. Now that is absolutely what you cannot do
22 without enabling us to test this. I go back to the case
23 law I referred to earlier. But, in fact, it gets rather
24 worse than that if we go through this.

25 It is worth just working backwards. Could we go to

1 {F/448/3}, page 3. If we look under 3.2, you will see
2 at 3.2.1:

3 "32 does not consider that, absent wide MFN, it
4 would have had a greater incentive to enter into
5 promotional deals... In [its] experience it is the PCWs
6 who are interested... ideas are suggested. 32 would
7 otherwise be relatively ambivalent to such offers.
8 Additionally, there is always an element of uncertainty
9 about how successful a promotion might be. Generally 32
10 plans to offer exclusive deals only a couple of times
11 a year and such deals are usually short lived... recent
12 focus has been on profitability and therefore promotions
13 have been a low priority. In the few instances
14 mentioned in the SO where promotions have been proposed
15 and have ostensibly been rejected on the basis that the
16 CTM-wide MFN, this would not necessarily have been the
17 only reason; the wide MFN did not stop 32 from offering
18 free legal cover as this was offered across all PCWs.
19 It is 32's position that at most the wide MFN
20 constrained 32 only on the edges of its actions and had
21 no material impact on pricing strategy or
22 profitability."

23 That is a very, very clear and detailed response.

24 Then:

25 "All PCWs negotiate on commission rates including

1 CTM. As far as 32 is concerned the wide MFN has had
2 little or no impact on PCWs [if we could turn the page,
3 please] {F/448/4} negotiation of commission rates. The
4 fact 32 may have engaged in differential pricing across
5 PCWs taking into account commission rates does not
6 suggest that prices would have been lower absent the
7 MFN. CTM's position in the market meant that it in any
8 event set the lowest price on CTM. In any event it is
9 not likely that any increases in commission would have
10 been passed on to consumers. Additionally to any extent
11 that it was passed on it would in any event have
12 resulted only in a relatively small increase in prices.

13 "The evidence provided to support their contention
14 that wide MFN prevented other PCWs from growing their
15 market share has been provided by the PCWs."

16 It does not make observations. And 3.25:

17 "Underwriters' pricing strategies are largely risk
18 based and, alongside sales volumes, take into account a
19 range of other factors including profitability. The CMA
20 suggests that the wide MFN may have had an impact on
21 providers' pricing as a result of the restriction of the
22 occasional promotional offer and an increase in
23 commission rates. There is little substance to this in
24 the SO and given the main drivers of pricing any impact
25 on retail pricing is likely to have been minimal."

1 And then:

2 "For the reasons explained before 32's position is
3 that the wide MFN has had minimal, if any, impact on
4 prices to consumers."

5 We are going to provide two more references before
6 I finish off because I am conscious I have two minutes
7 left. That was the SO response. For your notes
8 {A/2.5/6}, tab 2.5 at page 6., if you look at the (iii),
9 the final sentence:

10 "32 considers that the wide MFN had no perceptible
11 impact on its pricing strategy and therefore had
12 minimal, if any, impact on prices to consumers for the
13 reasons noted in 3.2 to 3.7 to its response to the
14 statement of objections."

15 And then the final one that I want to go to -- two
16 references I want to go to {F/393/23} at page 23, the
17 answer to the question 18:

18 "32 has not changed its strategy in relation to
19 promotional deals since it received notice from CTM it
20 would cease so enforce the wider MFN. 32's focus on
21 ensuring that the mix of business written is profitable
22 above running discounted rates. This made some pricing
23 increases. These changes are not linked to CTM dropping
24 the wide MFN."

25 And if I may the last one F/431, page 5, {F/431/5}.

1 We can pick it up at 14. This is actually a meeting so
2 the last document was the section 26 notice that
3 supposedly was in conflict with the earlier evidence.
4 We say a) it was not and b) it was indicative that 32
5 thought there was no impact of the wide MFN, so we do
6 not -- we think that the CMA in trying to find conflicts
7 between elements of the evidence is overlooking what is
8 actually said. It does the same here in relation to
9 a meeting that the CMA specifically had with 32.

10 If we pick it up, paragraph 14, fifth line down:

11 "Further commented while in his personal view [this
12 is someone from 32] anything that potentially restricted
13 pricing should be removed from the contract. At most
14 the wide MFN had only constrained 32 on the edges of its
15 actions. It has had no material impact on pricing,
16 strategy or profitability."

17 That is contemporaneous material that is supposed to
18 have been in conflict with the material I showed you
19 from the SO and the letter of facts. It is not. It is
20 only in conflict if you ignore these statements from the
21 contemporaneous and section 26 material. Actually, the
22 CMA did that. That phrase I have just taken you to does
23 not appear anywhere in the decision or the material
24 I have been referring you to. If you ignore statements
25 like that yes, of course you can create conflicts of

1 evidence.

2 Is the CMA right to say, in relation to 32, there is
3 good evidence that the wide MFN had impact on its
4 pricing, strategy or profitability? No, it is not. The
5 position of 32 has been consistent, the approach to the
6 CMA in relation to this has been wholly selective.

7 With that I would finish today and I am grateful for
8 the indulgence of four minutes and I am conscious that
9 the Rolls Building beckons. Thank you very much.

10 THE CHAIRMAN: Thank you very much, Mr Beard.

11 We will adjourn until tomorrow at 10 o'clock and we
12 look forward to seeing you all then. Thank you very
13 much.

14 (4.20 pm)

15 (The hearing was adjourned to 10 o'clock,
16 Tuesday, 2 November 2021)

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Housekeeping1

Opening submissions by MR BEARD14

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