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IN THE COMPETITION

Case No.: 1380/1/12/21

APPEAL
TRIBUNAL

Salisbury Square House
8 Salisbury Square
London EC4Y 8AP
(Remote Hearing)

Monday 1 November – Friday 19 November 2021

Before:

The Honourable Mr Justice Marcus Smith
Bridget Lucas QC
Professor David Ulph CBE

(Sitting as a Tribunal in England and Wales)

BETWEEN:

BGL (Holdings) Limited

Applicant

v

Competition & Markets Authority

Respondent

A P P E A R A N C E S

Daniel Beard QC and Alison Berridge (on behalf of BGL)
Marie Demetriou QC. Ben Lask and Michael Armitage (on behalf of the CMA)

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Thursday, 11 November 2021

(9.30 am)

THE PRESIDENT: Ms Demetriou, just a sense check, we are in public, are we not?

MS DEMETRIOU: Yes.

THE PRESIDENT: Good, I would not want us to get that wrong.

MS HELEN RALSTON (continued)

Cross-examination by MS DEMETRIOU (continued)

MS DEMETRIOU: Good morning, Ms Ralston.

I think you would agree, would you not, that it is not always possible to carry out an econometric analysis to quantify a suspected anti-competitive effect on price, is it? There may in a particular case not be adequate data available, or it might not be possible to come up with a credible strategy to identify the effect of interest?

A. Yes, I agree, econometric analysis depends on the case.

Q. An obvious point, which I think you would also agree with, is that an agreement may in fact have an adverse effect on competition, including on price competition, even if it were not possible to conduct an econometric analysis to establish or to quantify that price?

A. I can imagine there would be markets where that might be the case.

Q. You would accept, I think, that there is no reason that

1 you are aware of that a competition authority is somehow
2 prohibited in those circumstances from establishing an
3 infringement by effect. So it would be entitled to
4 conduct some other kind of analysis to prove --

5 A. Yes, I understand authorities have discretion.

6 Q. To take a very hypothetical example of a price fixing
7 cartel, let us imagine that all the participants of the
8 price fixing cartel, and let us imagine that the price
9 fixing cartel covered the whole market so we do not get
10 into that area of debate, and let us say that they all
11 submitted -- they are all leniency applicants and they
12 submitted evidence and witness statements to the CMA
13 saying that they had been party to a cartel and that
14 they had agreed not to compete on price and as a result
15 the prices they charged for a particular period of time
16 were higher than the prices they otherwise would have
17 charged.

18 So the CMA would, I think you would accept, be
19 entitled to place weight on that evidence, would it not,
20 if it were investigating infringement?

21 A. So I understand cartels such as that would be pursued
22 under an object infringement.

23 Q. Well, a competition authority can do either. At the
24 moment I am looking at an effects case. So if it was
25 investigating an effects case, the CMA would be entitled

- 1 to place weight on that interview evidence, would it
2 not?
- 3 A. In situations like that, I think the parties would
4 protest quite a lot if the authority went in the
5 decision to talk about effects if it had not established
6 an effect.
- 7 Q. But by establishing an effect the authority would be
8 entitled to place weight on evidence where the
9 participant said: we priced higher because of this
10 cartel.
- 11 A. Yes, it could draw -- of course, yes, it could draw on
12 that as evidence.
- 13 Q. So what it would be doing in those circumstances is
14 making an inference that the behaviour of the
15 cartelists, as they described it, was likely to have an
16 effect on prices; yes?
- 17 A. It is drawing an inference from the statements that that
18 had an effect; yes, that is what the authority would be
19 doing in that situation.
- 20 Q. If we go to your report, please, at {A/5/33}, and if we
21 look at paragraph 3.16, here you say that the CMA has
22 focused on market behaviour rather than market outcomes
23 and not conducted a robust analysis of the available
24 data. I just want to look at the first of your points
25 there.

- 1 You accept -- I think you have just accepted that
2 market behaviour is relevant to market outcomes; yes?
- 3 A. Yes, market behaviour is relevant to market outcomes.
- 4 Q. I think you have accepted that it may be possible to
5 make inferences about market outcomes based on evidence
6 about market behaviour?
- 7 A. I said that what you described to me as an authority in
8 making an inference about behaviour from statements, and
9 I also explained that in that situation the parties
10 would likely push back on whether an effect had been
11 established; and we are talking about a hypothetical, so
12 I cannot say where the end would be.
- 13 Q. I am only talking about hypotheticals. I put to you
14 a position where there is very clear evidence,
15 statements, in the form of statements, about behaviour,
16 and those statements say: we were party to a price
17 fixing cartel and we priced higher as a result. So
18 those are statements about market behaviour; yes?
- 19 A. Yes.
- 20 Q. What they did.
- 21 A. I am just listening intently.
- 22 Q. Yes. What the CMA or an authority would be doing, if it
23 found an infringement by effect on the basis of those
24 statements, is making an inference about likely effects
25 based on the statements about behaviour; yes?

- 1 A. Yes.
- 2 Q. So you accept, I think, in principle -- I understand
3 that that is a hypothetical and your position in
4 relation to this case is different, but you accept in
5 principle that it may be possible to make findings about
6 market outcomes on the basis of evidence about market
7 behaviour.
- 8 A. I am being very careful here because you have used
9 "possible", and that is a very low threshold.
- 10 Q. Yes.
- 11 A. But I am being very careful because in other cases
12 economists such as myself do query statements as to the
13 effects that have been drawn only from statements --
- 14 Q. I know, and I am not trying to trap you into saying
15 something about this case, because I understand your
16 position about this case. I am trying to see whether we
17 can pinpoint the area of dispute. What I am putting to
18 you is that in principle -- so we are not looking at
19 this case or we are not trying to categorise cases, but
20 in principle it is possible to draw conclusions about
21 market outcomes from statements about market behaviour.
22 That is not something which is impossible in all cases.
- 23 A. Yes, it is unlikely to be always impossible.
- 24 Q. Right. On page {A/5/34} at paragraph 3.18, you say that
25 "changes to the behaviour of market participants may

1 provide some insight into whether competition has grown
2 stronger or weaker". I think you are saying there it is
3 relevant to market outcomes, and I think you have also
4 accepted that it might be in some cases -- we are
5 talking about hypotheticals -- it might be enough; yes?
6 It all depends on the case, is where we are at.

7 A. I do not think I say it might be enough. I make --

8 Q. I thought you did just accept that. I thought you were
9 saying that as a matter of principle it is not
10 impossible that a competition authority might draw
11 a conclusion about likely outcomes on the basis of
12 evidence about market behaviour.

13 A. So there could be a hypothetical situation which I have
14 not considered where it would not be impossible to rule
15 out an effect -- a likely effect.

16 Q. I am just asking about --

17 A. Okay.

18 Q. -- in principle whether you think that it is always
19 impossible. I am not asking you to look at different
20 ranges of hypothetical situations. I am asking you to
21 agree that it all depends on the case. You cannot say
22 in all cases it is --

23 A. I do agree it all depends on the case.

24 Q. Right. If we go to, please, page {A/5/105}, you have at
25 paragraph 6.2 made a point here. You have said that:

1 "... when drawing its conclusions about the effects
2 of [the] wide MFNs on the market outcomes ... the CMA
3 refers to probabilities and likelihoods."

4 You set out two bits from the Decision; yes? The
5 first part, which we can see is Decision -- we can see
6 from the footnote is Decision paragraph 1.13, you say
7 that -- it says this:

8 "This is likely to have resulted in less
9 differential pricing across PCWs ..."

10 Now -- sorry, let me finish reading:

11 "... and consequently higher retail prices than
12 would have been the case absent CTM's network of wide
13 MFNs, to the detriment of consumers using PCWs to
14 purchase their home insurance."

15 You highlight the word "likely". Is that because
16 you think there is something wrong with that word or
17 that test?

18 A. No, it was to motivate the bit that I go on to say, that
19 if you are interested in likelihoods and confidence you
20 could draw on econometrics and statistical tests to
21 help put a number on those likelihoods.

22 Q. Right, so you are not saying that there is anything
23 wrong with the CMA assessing whether market behaviour
24 was likely to have resulted in less differential
25 pricing; you are not making a point about the standard

1 of proof here?

2 A. No, I think that is for the lawyers to --

3 Q. Right, okay, thank you. Then when we see the next bit
4 here, this the next part of the Decision you refer to,
5 so you say -- that says:

6 "... the reduction of price competition resulting
7 from the presence of CTM's network of wide MFNs was such
8 that negative effects on the level of PCWs' commission
9 fees and the retail prices offered by providers ... in
10 the Relevant Period can be expected with a reasonable
11 degree of probability."

12 Again, your position is not that the CMA was
13 applying the wrong legal test there. You say that is
14 for the lawyers, that is not for you.

15 A. That is for the lawyers.

16 Q. Okay. If we go back to page A/5/52 of this report,
17 please -- I am very sorry, it is a wrong reference.
18 I am going to your second report now, so it is {A/9/52}.

19 I think this relates to the same passages of the
20 Decision. I just want to tease out a bit more what you
21 say. You say in your first report -- I am looking at
22 the top of the page at paragraph 3.1:

23 "In my first report, I explained that while the
24 Decision treats CTM's wide MFNs as an infringement by
25 effect and not by object, the CMA nevertheless proceeds

1 on the basis of an assumption that wide MFNs, by their
2 nature, have anti-competitive effects."

3 So that is your understanding, is it, of what the
4 CMA has done in this Decision, that it has not analysed
5 effects at all, it has just proceeded on the basis of an
6 assumption?

7 A. I think when analysing evidence it has proceeded on the
8 basis of the assumption. I do not say that it has not
9 tried to analyse effects at all.

10 Q. Right, well, let us look at the two bits of the Decision
11 that you focus on. We can see from the footnote at the
12 bottom of the page, 167, that you are referring to two
13 paragraphs. Let us pick up the first of those which is
14 in {A/1/17}. It is paragraph 1.33 that you refer to.
15 Do you have that?

16 A. Yes.

17 Q. That is under the heading "The nature of [the] wide
18 MFNs" and it is talking about what they do
19 contractually, but where in that paragraph do you say
20 the CMA indicates that it is operating on the basis of
21 an assumption that there are anti-competitive effects?

22 A. I am referring to the contractual -- the idea that the
23 contract prevented the insurers from quoting prices on
24 rival PCWs that were lower.

25 Q. Right, and so is your point a rather different one? Are

1 you saying here that the CMA has assumed that the
2 contract was complied with? Because all it is doing is
3 describing the contractual effect of the clauses, as
4 a matter of what they say on their face. So it does not
5 seem to me in this paragraph that they are proceeding on
6 any assumption about anti-competitive effects in the
7 market.

8 A. So, yes -- so the question was am I referring to the
9 "complied with"?

10 Q. Yes.

11 A. That is part of it; and the other part that this
12 paragraph focuses on one way in which the wide MFN could
13 have an effect, which is preventing this undercutting,
14 and, as we discussed yesterday, there are episodes where
15 the alleged enforcement led to lower prices on CTM.

16 Q. All it is doing is explaining -- this paragraph is
17 a background paragraph which is explaining what the
18 contractual clause is there for. That is all it is
19 doing. Do you see that? It is not making any
20 assumptions about effects at all. That is the remainder
21 of this very lengthy Decision. I am not understanding
22 what point you are making in your report.

23 A. For the reasons I gave, I think these two paragraphs,
24 when you describe -- this is the only description in the
25 summary of the nature of the wide MFNs, this paragraph

1 and the one below, and this does not refer to anything
2 about any potential pro-competitive or ambiguous
3 effects. So whilst I have just referred to the first,
4 this whole section of the summary is negative; it is not
5 saying the effects could be non-existent or the effects
6 theoretically could be pro-competitive, it is just
7 saying they could be harmful.

8 Q. Yes, and if you go to -- so what I am putting to you, to
9 be clear, is that this is a background section which is
10 simply looking at the terms of the clause and describing
11 at a high level what they are there to do, and if we
12 turn on to page {A/1/20}, this is all in the summary
13 section, you get a whole other heading saying "The
14 anti-competitive effects ..." and "How the CMA has
15 assessed ..." them. So what you have done, can we
16 agree, is alright on one paragraph and misconstrued its
17 importance, have you not, and you have drawn from that
18 a much wider proposition that the CMA has just somehow
19 assumed these have anti-competitive effects without
20 analysing them?

21 A. No, I think I have explained why I think if you are to
22 start a description of a clause and you call it the
23 nature, and as you say it is portraying this in
24 a factual manner, if I were being balanced I might --
25 I would include something about potential no effects or

1 potential positive effects; and I see I only reference
2 one of those paragraphs, but the entirety of that
3 section is only referring to harmful effects.

4 Q. I am saying it does not refer to effects at all, it is
5 looking at the clause on its face; but are you saying
6 that the competition authority should not have looked at
7 what the clause says on its face, it should not have
8 started from that point at all?

9 A. So in terms of being precise, I have not reviewed all 32
10 clauses, but some I have reviewed and they refer to
11 prices not being higher on CTM, which is not put here.
12 Again, that would be putting it, in my opinion, more
13 neutrally, because it is not saying: you cannot undercut
14 us on rivals; it is saying: give my customers the best
15 price.

16 Q. Well, let us look at the next paragraph that you refer
17 to, the second of the two paragraphs, so that is at
18 {A/1/414}.

19 You have referred in your footnote to
20 paragraph 11.57. I will just wait for you to find that.

21 Again, this paragraph is in the penalty section of
22 the Decision; yes?

23 A. I see, yes.

24 Q. Where in that paragraph, where does that paragraph show
25 that the CMA proceeded on the basis of an assumption

1 only as to effects?

2 If you look at the next paragraph, what you see is
3 there the CMA expressly saying that its finding that
4 CTM's network of wide MFNs had appreciable effects,
5 and --

6 A. I have -- my point is mainly about the final sentence of
7 11.57 which draws a comparison to RPM, which is quite
8 a different context -- conduct.

9 Q. You are not reading this Decision as a whole in picking
10 out these paragraphs, are you? Because this section on
11 penalty comes at the end of the entire analysis on
12 effects, so of course the CMA now is basing its penalty
13 analysis on what it has already found about effect. So
14 again, you have just picked a paragraph out, have you
15 not, and you have used it to support a much wider
16 proposition in your report which is that the CMA has
17 proceeded on the basis of an assumption?

18 A. I do see this is at the end. Whether this only came to
19 the CMA in its mind when it had finished its analysis or
20 not is not something I can comment on.

21 Q. Okay. If we go back to your first report, page
22 {A/5/109}, and I am looking at 6.21 at the bottom of the
23 page:

24 "Irrespective of the approach used, an empirical
25 analysis of the data looks at actual patterns in the

1 variables of interest, and avoids relying on individuals
2 to know all the relevant facts at the time and be able
3 to accurately recall these at a later date. This is
4 particularly important in this context given the large
5 number of market participants ... and at least four
6 PCWs. Moreover, as is commonly understood regarding
7 interview evidence, one must always be cautious about
8 the potential for interviewees to answer strategically,
9 especially if they have an interest in the outcome of
10 the investigation."

11 Yes? That is your view as an expert economist on
12 how you assess evidence?

13 A. I think you should be cautious in the interviews, and
14 yes, I think that -- and what I am also getting at in
15 the first bit is, with all the best interests in the
16 world, it is difficult to fully understand what is going
17 on.

18 Q. That is a reason, is it not? So the fact that people
19 might answer strategically -- let us take that at face
20 value -- that is a reason, is it not, in principle to
21 prefer the documents of the companies at the time rather
22 than what they said afterwards; but that is not the
23 approach you took in your effective coverage analysis,
24 is it?

25 A. You can also have biases in contemporaneous documents;

1 a junior team member wanting to impress their seniors or
2 cover their backs or something like that. I am not
3 saying we need to dismiss it all, and all I say is you
4 should be cautious and I am sure people have tried to be
5 cautious.

6 Q. If we go back, please, to 6.13 which is on page
7 {A/5/107}, you say that:

8 "Competition authorities, including the CMA,
9 regularly rely on econometrics to estimate the effect of
10 mergers and agreements that may restrict competition by
11 effect."

12 You say over the page -- you say:

13 "Regression analysis is also commonly used by
14 economists to quantify damages arising from competition
15 law infringements."

16 You say:

17 "In that context, the European Commission noted that
18 'econometric techniques can increase the degree of
19 accuracy of a damages estimate and may thus help in
20 meeting a higher standard of proof'."

21 Yes? You refer to the Commission -- the European
22 Commission's practical Guide on quantifying harm in
23 actions for damages. That is what you are footnoting.

24 A. Correct.

25 Q. Of course, in damages claims, you agree it is necessary

1 to quantify the loss that is said to have been caused by
2 an infringement of competition law.

3 A. Yes, it would be necessary.

4 Q. That potentially, does it not, engages different
5 considerations to the question of whether an agreement
6 has anti-competitive effect? So establishing
7 infringement and quantifying its effects are two
8 different things.

9 A. Yes, it is a step further.

10 Q. You refer to paragraph 92 of the Commission practical
11 guide. Let us look at that. That is at {F/624/32}.

12 I think you have referred to paragraph 92, is that
13 right?

14 If we look at 93, this says:

15 "Considerations of proportionality may also play an
16 important role, as the gathering of data and their
17 econometric analysis can entail considerable costs ...
18 that may be disproportionate ..."

19 So you accept that, do you not, in principle, this
20 can be a very expensive exercise?

21 A. But of course in this case all the data was already
22 gathered by the CMA.

23 Q. I am asking about in principle.

24 A. You are asking me in principle whether you could do
25 a damages case without collecting data or --

1 Q. No, I am asking you, you have relied on a general EC
2 practical guide in quantifying harm. The point you are
3 seeking to make is it might be useful to conduct
4 a regression.

5 A. Yes.

6 Q. The simple point I am trying to make is it also might be
7 disproportionate to do it, depending on the case. I am
8 not saying anything about this case.

9 A. Okay.

10 Q. I think you would accept, would you not, that even if an
11 econometric analysis might in principle be a robust
12 means of quantifying loss, there is no legal requirement
13 anywhere, there is no black and white, hard-edged
14 requirement, to conduct one if loss can be established
15 in some other way that might be more proportionate?

16 A. I think that is a legal point.

17 Q. That is fair. I think that you would agree, would you
18 not, that if a competition authority or a litigant does
19 conduct an econometric analysis, you are not saying, are
20 you, that it is appropriate for them to ignore other
21 relevant evidence in the case? I do not think that is
22 your position, is it?

23 A. No.

24 Q. Including qualitative evidence. It is actually very
25 important to look at that evidence, is it not? You need

- 1 to take everything into account.
- 2 A. Yes, you should not -- you should tell the whole truth.
- 3 Q. When you are deciding how to analyse data, you would
4 keep in mind the surrounding evidence that you have,
5 would you not?
- 6 A. Yes.
- 7 Q. You would also keep in mind that surrounding evidence
8 when you are thinking about the plausibility of your
9 data or of your model?
- 10 A. Correct.
- 11 Q. I think you would accept that carrying out an
12 econometric analysis will not always identify an adverse
13 effect on competition even if one in fact exists; yes?
14 So if the effect is small or if it is measured with
15 imprecision it might not be picked up by an econometric
16 analysis.
- 17 A. I would agree with the former. I would be quite
18 uncertain about that latter. I think it -- I can say
19 possibly there may be a scenario where a true effect was
20 not picked up in one model.
- 21 Q. So let me put it this way: if there is a particular
22 practice or agreement that is being scrutinised, and let
23 us say it has a very small effect on price, let us just
24 use some figures, I am not talking about this case, but
25 let us say the effect on price is 0.5%, and let us

1 say -- then would you accept that in general terms it
2 would be harder reliably to identify that increase than
3 an increase of 50%?

4 A. If there is a larger effect, you are more likely to
5 identify it.

6 Q. Yes. So for a smaller effect you would need -- for
7 example, you may need a bigger sample or more robust
8 data.

9 A. Yes, large samples can overcome that lack of precision.

10 Q. In this case, what you have done is you have conducted
11 regression analyses for relative prices, absolute
12 prices, commissions and promotional deals; yes?

13 A. Yes.

14 Q. You know, of course -- I am going to come back to this
15 point -- but you know that the CMA's case is that those
16 analyses are flawed for various reasons, including that
17 they are not robust to spillover bias. I am going to
18 come back to the spillover point a bit later.

19 A. So that would not apply to the promotional deals.

20 Q. To the promotions. That is common ground. I want to
21 look for a moment, though, at what your analyses are
22 seeking to do. In each of them -- is this right? -- you
23 adopt a hypothesis, the null hypothesis, and you see
24 whether your results reject the null hypothesis?

25 A. Correct.

1 Q. The null hypothesis in each of your regressions is that
2 the wide MFNs had no effect on the relevant parameters
3 of competition, so relevant prices, absolute prices,
4 commissions and promotional deals?

5 A. Yes.

6 Q. It is possible in principle, is it not, that when an
7 econometrician is testing a null hypothesis, they do not
8 have to test zero, they could test some other result,
9 could they not? So when you are hypothesis testing you
10 do not have to select no effect, you could select an
11 effect, in principle.

12 A. The reason people test zero is that has meaning. You
13 come at this with an open mind: is there or is there not
14 an effect? So, yes, technically, you can change that
15 number in your null hypothesis to test a different
16 number, but we take zero because it is important; it
17 means there is no effect, and you want to rule out there
18 being no effect.

19 Q. This is right, is it not -- I am going to now summarise
20 at a very high level how you have gone about things.
21 I hope it is accurate. It is not intended to be
22 controversial, but if I have something wrong, obviously
23 do say.

24 It is possible to identify the following stages in
25 your analyses. First, you work out the coefficient of

1 what you call the wide MFN indicator. So we are looking
2 at the extent to which the removal of the wide MFNs has
3 an effect on the dependent variable which will be
4 relative prices, absolute prices, commissions and
5 promotional deals; yes? Then secondly -- I will say
6 both bits and then you can tell me if I am wrong; it is
7 a summary -- you work out whether the coefficient is
8 statistically significant. So that is a measure of how
9 confident you can be that the effect you have observed
10 really is attributable to the wide MFNs rather than to
11 other factors or noise in the market.

12 Maybe we should take it from your report rather than
13 my attempted summary. Let us go to {A/5/110}.

14 A. Yes, that is where I explain that.

15 Q. If we look at 6.23 and 6.24, I was intending to
16 summarise the first stage there at 6.23. So what you
17 are doing is you work out the coefficient of the wide
18 MFN indicator; yes?

19 A. Yes, so you develop a model, we call it a model, to try
20 and explain the dependent variable, which we have run
21 through as four measures, two of pricing, commissions
22 and promotions; and the model thinks about other things
23 that might affect them, but of interest in this case is
24 whether the wide MFN influenced relative prices,
25 commissions or promotions.

1 As explained, you have other variables. So in 6.23
2 and 6.24 I explain how other variables capture other
3 things going on, and I have reported there is a measure
4 of how well your models capture everything going on.
5 Mine are for relative price and absolute price of 65 to
6 80%, so that is quite good, actually -- no, I have not
7 covered everything -- and for commissions it is about
8 59/60%.

9 Then you then see -- as Ms Demetriou explained --
10 whether the wide MFN has a causal effect on the
11 dependent variable by looking at that coefficient, and
12 then whether that coefficient is statistically
13 significant, ie you can rule out that you have observed
14 the coefficient by chance. That is the way economists
15 would describe the statistical test.

16 Q. Thank you. If we look at page {A/5/111}, that is what
17 you are saying there, is it not, 6.25, just to establish
18 that?

19 A. Yes, that is the wording.

20 Q. In each of your analyses you have evaluated statistical
21 significance by computing the p-values of the estimated
22 coefficients, have you not?

23 A. Yes.

24 Q. P-values measure the probability of observing a result
25 that is at least as large as the observed coefficient

1 when in fact the true value is zero. That is correct,
2 is it not?

3 A. Yes, which in more -- when the true value is zero in
4 this case would mean no effect.

5 Q. Yes, and the reason that you are using zero is because
6 zero is the null hypothesis that you are testing; yes?

7 A. Yes, which is important, because then there is no
8 effect.

9 Q. Yes, I understand that that is what you say. In your
10 analyses, you take a p-value of 0.05 to be the threshold
11 for statistical significance, do you not? That means,
12 just to paraphrase it, that there is a 5% chance of
13 obtaining at least the estimated coefficient when in
14 reality it is equal to zero.

15 A. Yes.

16 Q. What this means is -- if we look at -- or perhaps I can
17 just say it, because I do not think it is controversial.
18 That means that if the results of your regressions have
19 p values of more than 0.05 you regard those results as
20 not being statistically significant.

21 A. Correct, yes.

22 Q. In other words, whenever the p-values of a given
23 regression result are more than 0.05, this means that
24 you will not reject your null hypothesis that the
25 effects of the wide MFNs was zero, that there were no

1 effects.

2 A. That is the rule I have applied. Since the discussion
3 about precision I have looked at my main results and the
4 p-values -- and this is in the joint statement -- are
5 all above 50%, so --

6 Q. I am just at the moment -- we will come to that, but at
7 the moment I am just trying to --

8 A. Yes, the standard approach which I adopted was can you
9 rule out applying the 95% or the 5% test, as
10 Ms Demetriou is referring to.

11 Q. Yes, so what you are saying is: if it is not
12 statistically significant, then I cannot reject the null
13 hypothesis of zero. That is how it works.

14 A. That is how it works, yes.

15 Q. Let us look at an example of how you approached
16 statistical significance in your report. I want to look
17 at the promotional deals analysis, because we looked at
18 the non-regression bits of promotional deals yesterday.

19 If we go to page {A/5/180}, if we look at
20 paragraph 9.92, you say that you have assessed whether
21 there is evidence that the disapplication of CTM's wide
22 MFNs had a statistically significant effect on the
23 prevalence of promotional deals and the agreed retail
24 price discount associated with them, and in doing so you
25 considered two analyses; yes?

1 A. Yes.

2 Q. The two analyses are promotional deals engaged in by the
3 covered HIPs only and then the second one is all
4 promotional deals; yes?

5 A. Yes.

6 Q. So covered and non-covered.

7 MS DEMETRIOU: Then if we go over the page and look at the
8 table on 9.4, this summarised your results, does it not,
9 and if we look at the first row -- sir, can I just pause
10 because I have had a discussion with Mr Beard and with
11 my clients. These figures are all in yellow. Now, the
12 oddity is -- I think they are in yellow not because the
13 figures are confidential in themselves but because the
14 underlying data which gave rise to them are
15 confidential; so the inputs into the models are
16 confidential, and that is the only reason why the
17 results are highlighted.

18 The oddity is that some of these reports are
19 referred to in Professor Baker's report and they are not
20 redacted in his report. Now I cannot see, and Mr Beard
21 agrees, any reason why I should not refer to the
22 figures, because I do not think anyone in the world
23 could reverse engineer the process.

24 THE PRESIDENT: I was about to say that it was implying
25 a degree of mathematical ability.

1 MR BEARD: We think that what happened with the redactions
2 was, as Ms Demetriou fairly says, that when Oxera are
3 generating data that relies on confidential material,
4 because they do not then work out the extent to which
5 you could reverse engineer it all gets blanked out, and
6 numbers particularly can be sensitive so they are
7 blanked out. Ms Demetriou asked about this. We do not
8 have any concerns about the confidentiality in relation
9 to --

10 MS DEMETRIOU: Thank you. I was going to try to do it
11 without referring to them, but I just think it might be
12 difficult for everyone, so I am grateful that we have
13 agreement.

14 THE PRESIDENT: You are quite right, and we will deem this
15 table unyellowed.

16 MS DEMETRIOU: Thank you.

17 So going back to the table -- and sorry for the
18 interjection.

19 A. That is all right.

20 Q. The first substantive row, it says, "Wide MFN (0 before,
21 1 after the removal of wide MFNs)", that contains
22 coefficients, does it not, showing the relationship
23 between the removal of a wide MFN and the number of
24 promotional deals both for the whole market and the
25 covered HIPs and then the retail prices associated --

1 the associated retail price discounts; yes? That is
2 what it is doing.

3 A. Correct, yes.

4 Q. If we take the estimated coefficient of 0.257 -- so the
5 first one -- this means that in your sample, following
6 disapplication of the wide MFNs, the number of
7 promotional deals per month increased by 0.257 across
8 the whole market, controlling for the number of
9 promotional deals in the previous month. That is
10 correct, is it not?

11 A. Yes.

12 Q. The figure of 0.076 in your column 2 means that when the
13 sample is narrowed down to just covered HIPs, the number
14 of promotional deals was 0.076 higher after
15 disapplication of the wide MFNs, again controlling for
16 the number of promotional deals in the previous month?

17 A. Yes, that is the point estimate.

18 Q. That is the point estimate. So again, I hope in a way
19 that is helpful -- I know that this is bread and butter
20 for you, Ms Ralston, but there may be at least some in
21 the room for which it is not glaringly obvious, so I am
22 just at the moment establishing what you have done --
23 the coefficients in 3 and 4 indicate that in your sample
24 the removal of the wide MFNs was associated with an
25 increase in the value, in pounds, of the discounts

1 offered, again for the whole market you see 4.190 and
2 then the figure, the other figure, is for the covered
3 HIPs; yes?

4 A. Yes, that is effectively the average.

5 Q. Yes. The important point, as you see it, is that even
6 though these results show increases which might be
7 thought to be consistent with the CMA's case, you say
8 that they are not -- you found that they are not
9 statistically significant, because if they were what you
10 would see in the table is either one or two asterisks;
11 is that right? That is how you would signify --

12 A. I signify, yes, the significance with asterisks.

13 Q. So if we go back to -- sorry, if we go on to page
14 {A/5/182} of your report, at 9.99 at the bottom of the
15 page, your concluding sentence you say:

16 "Finally, my econometric analysis, which offers
17 a robust means to disentangle the effects of CTM's wide
18 MFNs from other factors, shows no evidence that the
19 disapplication of CTM's wide MFNs had a significant
20 effect on the prevalence of promotional deals or the
21 agreed retail price discount associated with them."

22 To be clear about what you are saying there, you are
23 not saying, are you -- I do not think you have said this
24 anywhere -- that your regression results prove that the
25 removal of the wide MFNs had no effect on the number or

1 value of promotional deals in the market? That is not
2 your case.

3 A. No, my case is -- or my results are that there is no
4 evidence of an effect.

5 Q. But you are not showing that your results demonstrate
6 that there was no effect?

7 A. No, I am yet to find -- I am not sure someone knows how
8 to prove no effect.

9 Q. Right, but in fact the results of your analysis indicate
10 that in your sample the removal of the wide MFNs was
11 associated with an increase in the number and value of
12 promotional deals; but you rely on the inference that if
13 the true value was zero, so if there were no effect,
14 there would be a material possibility of observing that
15 increase that you measure; yes? That is your point.

16 A. No, I would not say -- the point of statistical testing
17 is to say whether you can establish a causal
18 relationship between the key explanatory variable here,
19 the wide MFN, and the dependent variable here,
20 promotion. So this analysis does not establish a causal
21 relationship between the two.

22 Q. I am just trying at the moment to establish how it
23 works. On its face, it looks like it establishes that
24 there is an increase in promotional deals because your
25 coefficients are positive; yes? But what you are saying

1 is that you are relying on the lack of statistical
2 significance of those coefficients. So you are saying
3 that there is a material possibility that you observe
4 these increases even though in fact the true value is
5 zero; yes? That is how it works.

6 A. As I said, the p-values are over 50%.

7 Q. I understand, we are going to come back to that.

8 A. So that is why it does not establish, as you are
9 saying -- you are saying it establishes that there was
10 an increase, and I disagree.

11 Q. I am not saying that. I am asking a more modest
12 question at the moment which is: on their face, this
13 shows an increase. I am not saying anything about that
14 establishing at the moment. On their face, this shows
15 an increase; yes?

16 A. The numbers are positive, yes.

17 Q. The numbers are positive, which is consistent with an
18 increase.

19 A. Yes.

20 Q. Right. The reason why you are saying that does not
21 establish an increase is because those numbers are not
22 statistically significant?

23 A. Yes, this is the benefit of econometrics, it gives you
24 a consistent yardstick to help you understand when
25 something is more than just by chance.

1 Q. Is this right: it follows that your regressions do not
2 reject the null hypothesis of zero; yes?

3 A. That is correct, yes.

4 Q. But they also do not reject the possibility that the
5 wide MFNs did have an effect; yes?

6 A. Yes, there is the bell curves, which show the range of
7 possible values.

8 Q. Yes. I am going to come on to the bell curve, but let
9 us look at the joint expert statement. So if we go to
10 {A/12/36} at G.1, if we look at the last paragraph, you
11 say there:

12 "... Professor Baker is incorrect to state that my
13 results do not discriminate between the possibility of
14 no effect and an economically significant effect in this
15 case. The most reasonable inference on the basis of the
16 data is [to show that] there was no effect."

17 Yes? So you say that was the most reasonable
18 inference to make.

19 A. Yes.

20 Q. I want to explore that a little bit, again taking your
21 promotional deals analysis as an example.

22 If we go to your second report, please, {A/9/137},
23 you explain here at 5.91 that when you are doing
24 a regression analysis you can construct a confidence
25 interval estimate for any parameter; yes?

- 1 A. Yes, that is correct.
- 2 Q. As you say here, a confidence interval of 95% means,
3 does it not, that there is a 95% probability that the
4 true value of the parameter that you are looking at
5 falls between the lower and upper bounds of that
6 confidence interval?
- 7 A. Correct, yes.
- 8 Q. Really, if I can put it this way, that is just the other
9 side of the coin of your 5% threshold, is it not, for
10 statistical significance?
- 11 A. Yes.
- 12 Q. So to make this a little bit easier to picture it, we
13 have your bell curve that you just referred to, so let
14 us have a look at that. That is on page {A/9/140}.
- 15 Again, this relates to your promotional deal
16 analyses -- both analyses, does it not?
- 17 A. Yes.
- 18 Q. In fact I think it relates to your all HIPs. If I look
19 at the note, I think it relates to the all HIPs one,
20 does it not?
- 21 A. Yes.
- 22 Q. What we see in the middle is the figure of 0.26. Just
23 to explain that, that corresponds -- that is a rounding
24 of the figure of 0.257 that we saw a minute ago, was it
25 not?

- 1 A. Yes.
- 2 Q. You call this figure, I think -- one of you calls it the
3 central estimate and one of you calls it the point
4 estimate, but basically it is the same thing?
- 5 A. Yes.
- 6 Q. You then see this bell-shaped curve, as you say, and
7 that ranges from minus 0.98 on the left-hand side and
8 1.49 on the right-hand side.
- 9 A. Yes.
- 10 Q. The values between that lower and that upper bound
11 reflect the 95% confidence interval around the point
12 estimate of 0.26, as you have described in your report.
- 13 A. Yes.
- 14 Q. What that means is that you cannot reject, can you, any
15 of the values within that 95% confidence interval using
16 the 5% significance threshold that you have used
17 throughout your analysis, you cannot reject them?
- 18 A. I agree.
- 19 Q. What you do say is within that 95% confidence interval
20 we can assign probabilities to different values; yes?
- 21 A. Yes, which is the shape of the bell curve.
- 22 Q. Which is the shape of the bell curve. So what you are
23 saying is that the most likely value is at the top of
24 the bell curve; yes? That is your central estimate of
25 0.26.

1 A. Yes, that is the most likely, but still you cannot be
2 too confident on it because you cannot reject that it
3 is -- because, as you can see in the chart, zero is very
4 close to it, which is why you cannot be sure, you cannot
5 reject that there is no effect. If you go to the
6 extremes of the bell curves, so the numbers that
7 Professor Baker refers to, I think the chart -- I use
8 this chart to say he is taking the outer limit --

9 Q. Yes, well, let us --

10 A. -- which are the least likely.

11 MR BEARD: Would you let the witness finish. Thank you.

12 MS DEMETRIOU: I am going to go on to a question on that
13 point which I think might take you through it.

14 THE PRESIDENT: Pausing there, though, when one is looking
15 at this sort of data, ought one to be interested in the
16 range rather than the point, in the sense that if the
17 range between the two ends of your curve where you have
18 excluded the -- have you excluded 2.5% on either side?

19 A. Exactly, yes.

20 THE PRESIDENT: So excluding those outliers, if the range of
21 95% probability is tight, that is quite significant,
22 whereas if it is very broad, then that suggests that
23 actually your analysis is -- I do not want to say less
24 reliable, because you are being entirely upfront in the
25 way it works, but less helpful for a court to consider

1 what they can draw from the data.

2 A. So I would say a couple of things. I would firstly say
3 that certainty of numbers or of conclusions is
4 a challenge for all types of evidence, and I see it as
5 a merit with econometrics that you can understand how
6 you interpret the data and you can see the range. So
7 you know this imprecision, you can put numbers on it,
8 and that can help frame your mind.

9 Then when we get to talking about tight and wide
10 ranges, then we move into the world of judgment calls
11 about what is tight and what is large. So I would say,
12 in my view, that that is quite a tight range around 0,
13 so I would actually say that this is quite a precise
14 estimate that the average effect is zero.

15 Others may draw different conclusions, so it is for
16 perhaps yourselves to decide what you make of it, but
17 this is -- one of the merits which I put my report of
18 econometrics is sort of the standards and the
19 conventions, and it allows us to be quite neutral and
20 say look people typically take a 95%, they feel
21 comfortable with that approach and they feel
22 comfortable, you know, it has sort of been established
23 that if it is statistically insignificant you cannot
24 rule out that there is no effect. We are testing the
25 limits of that here, but I see that as a very valuable

1 thing, that I have not made it up, I have not come to
2 a case and had to make that up. That is a decision rule
3 that has been accepted before me.

4 THE PRESIDENT: I understand. I suppose what I am
5 suggesting, I think you are agreeing, is that if your
6 bell curve showed that the -- here we are talking
7 about --

8 A. This bell curve shows that, as you said, there is 2.5%
9 either side, so the range above one and a half
10 promotional deals for all insurers in the market is --
11 that is the 2.5%, so that is a very small probability,
12 whereas we have 95% within that range of actually
13 a decrease that the wide -- or, you know, a fall of 1 or
14 an increase of 1.5, pretty central around 0. So I feel
15 that this is quite strong evidence that overall there
16 was no evidence of an effect.

17 THE PRESIDENT: Yes, I suppose what I am saying is if you
18 were showing the end points of your 95% bell curve --

19 A. We do show the end points of the bell curve. Sorry,
20 I have not --

21 THE PRESIDENT: No, I am not criticising you. I understand
22 why you exclude the outliers. What I am saying is if
23 the range shown in this diagram showed minus 5
24 promotions on one side and plus 5 on the other side,
25 that would be such a broad range that it would not

1 really help us very much; but what you are saying is
2 that there is a tightness between the nearly minus 1 and
3 nearly plus 1.5 which gives us a degree of confidence
4 about the -- well, using the point of 0.26, because the
5 variation around that is so tight, it is something which
6 we can place more weight on rather than less. I think
7 that is what I am trying to say.

8 A. Yes, that is what I was explaining.

9 THE PRESIDENT: Yes. Equally, if you had a curve which as
10 it were shifted along the X axis so that you did not
11 actually have any probability of a reduction in
12 promotional deals, ie you did not have the minus 0.98
13 but you actually had a plus 0.98 and going to a plus
14 something else, that itself would be also something that
15 would be --

16 A. That would be the first test of, if zero was not in the
17 curve, then I could not not reject the null hypothesis.
18 I would say there is evidence of an effect, but zero is
19 within the curve.

20 THE PRESIDENT: I understand. Thank you. That has been
21 very helpful, for me at least.

22 PROF ULPH: Could I just ask a question at this point,
23 please?

24 THE PRESIDENT: Of course, Professor.

25 PROF ULPH: Ms Ralston, am I correct in saying that one of

1 the factors that will determine just how wide this curve
2 is is the number of data points you have in your sample?
3 So if you had a larger sample, you would tend to get
4 a much narrower curve. So what is going on here is to
5 some extent a reflection of the number of data points
6 you had in your sample. Am I correct in that?

7 A. Absolutely, and so this approach for promotions, which
8 we have talked about how frequent or not so frequent
9 they are, you would expect to get less precision for
10 promotions because there is a handful of them. That is
11 why in this analysis I take the longer time period that
12 the CMA prefers just to have as much data as possible,
13 even though my case is you should focus on the event,
14 time close to the event.

15 PROF ULPH: Thank you.

16 MS DEMETRIOU: Thank you, sir.

17 Was there anything else the Tribunal --

18 THE PRESIDENT: No. I am done, thank you.

19 MS DEMETRIOU: That was very helpful.

20 So, Ms Ralston, I just want to look at the
21 1.49 figure. I appreciate your case is that this is not
22 very likely, so I understand that, but I just want to
23 place it into some context. Can we turn to
24 Professor Baker's report at {A/7/47}.

25 What he has done here, you see in the second

1 column -- I am looking at the third row down that says
2 "All HIPs", so the second main row down in the table.
3 He has taken your point estimate in the first column,
4 then you see the confidence interval, yes, in the next
5 column?

6 A. Yes.

7 Q. Then you see the --

8 A. The average.

9 Q. The average, exactly. Thank you.

10 A. Yes.

11 Q. So you see the average before the wide MFNs were
12 removed, and then what he is doing in the final column
13 is showing that the 1.49 corresponds to a 27.4% increase
14 in the number of promotional deals compared with the
15 average monthly number of promotional deals before the
16 wide MFNs were removed.

17 A. Yes, so each of the final column is taking the outer
18 limit of the confidence interval and dividing it by the
19 average for the variable before the removal, yes.

20 Q. Thank you. I know that you say that is the outer limit
21 and it is not very likely, but can I just establish that
22 you do not disagree with the maths?

23 A. No, I believe he calculated them all correctly.

24 Q. So you accept that if we take that outer limit, then
25 what that outer limit shows is that the removal of the

1 wide MFNs is associated with 27.4% more promotional
2 activity after removal?

3 A. Yes, and I talk about how I would place less weight on
4 percentage increases of small numbers, because if you
5 divide by a small number you always get a larger
6 increase.

7 Q. Yes. But you do not dispute --

8 A. I do not dispute the calculations, no.

9 Q. You make the point that it is considerably more likely
10 that the true value of the coefficient is zero than this
11 outer upper bound; yes?

12 A. Yes.

13 Q. You say, I think, in your report, your second report,
14 that in fact the -- well, let us turn that up so we can
15 see it. It is at {A/9/140}. It is the final sentence
16 of 5.102. You say that the true value is seven times
17 more likely to be zero than that upper bound; yes?

18 A. Yes, because it is seven times the height of the --

19 Q. Yes, but I think you also accept that the point estimate
20 of 0.26 is more likely to be the true value than zero;
21 yes?

22 A. Yes.

23 Q. Higher up on your bell curve. So you accept, then, that
24 is more likely that the removal of the WMFNs caused an
25 increase of 0.26 per month than that the removal had no

1 effect?

2 A. No, I would say that because it is statistically
3 insignificant there is no effect. I am saying that 0.26
4 is higher than the outer limit of the confidence
5 interval of 1.49. Equally, it is higher -- it is more
6 likely than minus -- you know, a fall of 1.

7 Q. I thought that you say that -- if we look at 5.102 on
8 page {A/9/140}, you are saying that the mass -- let me
9 just see if I have understood you:

10 "... the mass of the probability density lies in the
11 central area of the diagram and the most likely value is
12 the central estimate, which lies at the peak ... As the
13 confidence interval deviates further from the central
14 value, the probability that the 'true' parameter is
15 captured at that point of the interval decreases."

16 Yes? So I think what you are saying, I think what
17 that means is that the most likely result is 0.26, and
18 any other result either way is less likely.

19 A. Yes, I do, with that approach. I just feel very
20 hesitant to place weight on insignificant coefficients,
21 especially this one which is so close to zero.

22 Q. Okay, let us look at where the coefficient of zero is on
23 the bell curve, then. If we imagine -- I know that you
24 know that Professor Baker has done this, I am going to
25 take you to where he has done this in a minute, but if

1 you imagine drawing a horizontal line from the top --
2 from the part of the bell curve at the top which is
3 represented by zero, and if you draw a horizontal line
4 across, so you cross over the point estimate and come to
5 another place towards the top of the bell curve -- are
6 you with me?

7 A. Yes.

8 Q. -- then, and I do not know if you have seen that
9 Professor Baker -- let us turn this up. This is at
10 {F/720/2}. If we look at paragraph 6 -- have you looked
11 at that before? Have you seen it?

12 A. I think that was in the rejected report, the curve you
13 are referring to.

14 Q. Yes, that is the rejected report we applied for
15 permission to put in, and you have seen that.

16 What he has done is he has drawn that line, and
17 where you end up is a coefficient value of 0.51. I do
18 not think you dispute that figure, do you, or have you
19 not looked at it?

20 A. I think I saw the chart. I am not too close to that
21 0.51.

22 Q. If we look at --

23 THE PRESIDENT: How does he get a coefficient value of 0.51?

24 MS DEMETRIOU: I am sorry, sir. Do you have the bell curve
25 in front of you? If we go back to {A/9/140}, do you see

1 the first dotted line, which is on zero, which goes --

2 THE PRESIDENT: Yes, I see that.

3 MS DEMETRIOU: It goes near the top of the slope, but not at

4 the top.

5 THE PRESIDENT: Yes.

6 MS DEMETRIOU: If you draw a horizontal line parallel with

7 the X axis from that to the other side of the bell

8 curve, crossing the point estimate dotted line -- are

9 you with me?

10 THE PRESIDENT: Oh, I see, yes.

11 MS DEMETRIOU: -- then where you end up is a value of 0.51.

12 That is what Professor Baker has calculated.

13 THE PRESIDENT: But you would not have 95% of all outcomes

14 falling within that curve.

15 MS DEMETRIOU: No, I am not making -- we are still within

16 the 95% confidence interval. I am just hypothesising

17 a different point on the curve.

18 THE PRESIDENT: Yes, but what you are doing, I think, is

19 taking a fraction of the bell curve and --

20 MS DEMETRIOU: Sir, it may be I can put my question and then

21 you will see what I am doing.

22 THE PRESIDENT: I am sorry.

23 MS DEMETRIOU: This 0.51 figure corresponds in percentage

24 terms to a 9.4% increase in promotional deals. The

25 point I am putting to you is that that figure, on your

1 methodology, is just as likely as zero, is it not?
2 Because it is the same distance away from the most
3 likely estimate to zero, so it is just as likely as
4 zero.

5 A. So we say that the probability I observed the
6 coefficient based on the data -- I had observed the data
7 given a true effect of 0.51 is as likely as there
8 being --

9 Q. No effect.

10 A. -- no effect. Yes. You cannot -- because it is in the
11 confidence interval I cannot rule it out, and it is the
12 same height.

13 Q. Yes, so in the same way -- let me put it this way --
14 that your results do not allow you to reject the
15 hypothesis that the effect of the wide MFN was zero, it
16 does not allow you to reject the hypothesis that it is
17 0.51, and in fact those results are equally likely, on
18 your analysis.

19 A. The strength of the no effect, which you would not get
20 with the 0.51, is the fact that I have done very full
21 separate models, which I think is important context.

22 Q. Right.

23 A. I am not saying that -- my overall conclusion as
24 I generally put at the end of each section is consistent
25 with a wider market, consistent with my assessment of

1 coverage and consistent with all my econometric models
2 of finding that I cannot reject no effect. I conclude
3 that there is no appreciable adverse effect. So that is
4 why I am saying, you know, if you thought there was
5 a prior of an effect of something, you could run that
6 test through all your models, and you could try and see
7 whether you can establish that or not.

8 So that is why I am more confident that there is no
9 effect, even on this statistical test we are saying,
10 I agree it is equally likely on this particular
11 statistical test, but my report is not just one
12 statistical test; it is multiple. So by looking at the
13 question in many ways, I can be more confident that
14 I have not rejected a true effect, I have not missed
15 something.

16 Q. I think what you are saying is that you accept that it
17 is equally likely on this regression to be 0.51 as zero,
18 but what you have to do is take a view based on all the
19 evidence available to you.

20 A. Yes.

21 Q. That includes your other regressions, and it also, as
22 you say, includes the effective coverage analysis that
23 you have done, and of course it includes all the
24 qualitative evidence that the CMA has looked at in this
25 case. So you have to take a view in the round, do you

1 not, as to what is most plausible? That is where we end
2 up, is it not?

3 A. Yes.

4 Q. I am not going to go through all of your regression
5 results in relation to these points because I wanted to
6 establish the principle, and I think that there is a lot
7 of common ground in terms of how this operates, but I do
8 want to look, please, at {A/5/5}.

9 At {A/5/5} paragraph 1.17, your conclusion is here.
10 You say -- I think this really summarises what you have
11 just said. You say you find no evidence that CTM's wide
12 MFNs had a statistically significant effect on retail
13 prices, or commissions or on promotional deals;
14 consistent with your finding that the relevant market in
15 which it competes is wider, so that is a facet of --
16 that is something you take into account in assessing the
17 plausibility of these results and what is more likely
18 than others, and with your finding that coverage is more
19 limited, that is your effective coverage analysis; yes?

20 A. Yes.

21 Q. You have seen in Professor Baker's report, I think, that
22 he has put together various tables relating to the
23 precision of each of your econometric analyses. I just
24 want to show you those, I know you have seen them, but
25 if we go to {A/7/45} and table 6, for example. This

1 relates to the precision of your relative price
2 analysis. We see that at the top in the heading.

3 A. Yes.

4 Q. You will see that he sets out the point estimates for
5 the weighted analysis, the unweighted analysis, and so
6 on.

7 A. Yes.

8 Q. He has worked out the 95% confidence interval, yes, in
9 the next column?

10 A. Yes, he has done that. He has always taken one side of
11 the confidence interval, which is interesting.

12 Q. What do you mean --

13 A. He only takes the upper limit.

14 Q. I see.

15 A. He does not say -- you know, the analysis also does not
16 rule out that the wide MFNs have dramatically
17 pro-competitive effects. If you were to take the lower
18 bound of the range, you would find that the wide MFN
19 would have resulted in potentially positive effects.
20 That is all I am making there.

21 Q. I see. So you are not quibbling with column 3, that is
22 correct, so the confidence interval where he has shown
23 the lower bound there, but what you are saying is that
24 in his last column he has shown the percentage increase
25 based on the upper bound.

1 A. Yes.

2 Q. Okay. If we look along the row that begins "Weighted",
3 this relates to your regression, does it not, where you
4 have looked at the relative proportion of risks priced
5 more expensively on CTM than other PCWs, weighted by
6 reference to the PCWs' shares of overall sales; yes?

7 A. Yes, so it is more weight to MoneySupermarket's result
8 in that one.

9 Q. I am sorry?

10 A. More weight to the effect relative to MoneySupermarket,
11 because I take account of the respective PCWs' market
12 share on MoneySupermarket being bigger than GoCompare
13 and Confused, whereas the unweighted is basically just
14 a simple average, at each moment in time rather than at
15 the end of the result, of the specific approach for
16 MoneySupermarket, GoCompare and Confused.

17 I thought quite hard which is more important,
18 weighted or unweighted, and I could not decide, so
19 I report both, because I am not sure what is more
20 important, if an effect on a market is on a smaller
21 player or a larger player. So I think you might -- if
22 you count people or institutions the same, you would put
23 more weight -- sorry, more emphasis on the unweighted
24 result. If you think it is more important what happens
25 to larger players, you would put more emphasis on the

- 1 weighted result. Thank you.
- 2 Q. Thank you, that is helpful. So, as you say, in relation
3 to the weighted result you are taking account of the
4 fact that MoneySupermarket is an important rival.
- 5 A. The largest share.
- 6 Q. The largest. Then if we look at the point estimate of
7 0.027, that is the coefficient that would be at the top
8 of your bell curve if you were to represent it in that
9 way.
- 10 A. Yes, correct.
- 11 Q. What that means in real terms is that for your sample
12 the removal of the wide MFNs is associated with a 2.7
13 percentage point increase in the proportion of risks
14 priced more expensively on CTM, does it not?
- 15 A. Yes, that is the central estimate, yes.
- 16 Q. Yes, the central estimate. I think you say that -- you
17 say it is reasonable to consider that this is small; so
18 even though it is positive, you say it is reasonable to
19 consider that it is small. I am going to come -- as
20 I say, I do not want to get into this debate now on
21 spillovers, we will come to it, but can we just agree
22 that if there were spillover effects then the 0.027
23 would be an underestimate of the effects? So if there
24 were --
- 25 A. So my primary position is that you cannot reject that

1 there is no effect. So I was careful, I thought, to
2 always say, when referring to these coefficients, that
3 this is a statistically insignificant result.

4 Q. I understand.

5 A. But we got into the discussion about what is a large or
6 small number, and yes, my view is 2.7 is a small number.

7 Q. Then my question was: let us assume -- and I appreciate
8 your position on this; we are going to come to it --
9 there were spillover effects, then this number would
10 underestimate the true effect, would it not? So you
11 would not see 0.027, you would see something higher.

12 A. Yes, the effect on the spillover would -- you know, I am
13 calculating the difference between non -- difference
14 between formerly covered insurers and covered insurers,
15 so if the covered insurers bumped up, then I am
16 calculating the difference. So whether you say -- it is
17 the difference between the two. That is why I am being
18 hesitant.

19 THE PRESIDENT: Just so that I am absolutely clear about
20 what you understand by spillover effects, this is the
21 fact that the removal of wide most-favoured-nation
22 clauses has a sort of -- there is a stickiness to the
23 practice in the market regarding pricing promotions.

24 A. I think Ms Demetriou was referring to spillover to
25 non-covered insurers.

1 THE PRESIDENT: Right.

2 MS DEMETRIOU: Sir, if it is helpful, I am going to have
3 a separate -- I am going to deal with this separately
4 and I am going to take it in stages, and it may be
5 better to -- I would prefer, I think, to leave that
6 discussion.

7 THE PRESIDENT: That is fine. It is just you are asking
8 a lot of questions about spillover effects, and I want
9 to be absolutely clear what it is you are describing.

10 MS DEMETRIOU: That is fair, sir. I am going to abandon
11 that question now and come back to it. I just think it
12 may be more logical to consider it.

13 THE PRESIDENT: That is absolutely fine. I just want to
14 make sure I am understanding the answer.

15 MR BEARD: Of course. Can I just check, just out of
16 fairness for the witness, when you were referring to --
17 when Ms Demetriou was referring to spillovers then, was
18 Ms Ralston correctly understanding what you were
19 referring to, never mind the further discussion?

20 MS DEMETRIOU: I think she was. I think we are on the same
21 page in terms of spillovers, but --

22 MR BEARD: I just wanted to make sure, in case there was
23 some correction needed.

24 THE PRESIDENT: We are just behind.

25 MS DEMETRIOU: I think Ms Ralston and I are on the same

1 page, but I would prefer to leave spillovers, please,
2 because I think I can deal with it more efficiently in
3 one go, so I am going to withdraw my question.

4 MR BEARD: That is fine. It was just whether or not
5 anything needed correcting, but it sounds like --

6 THE PRESIDENT: I will withdraw my query on that basis.

7 MR BEARD: It is fine. I think we will leave Ms Demetriou
8 and Ms Ralston on that same page. I think there were
9 many other pages where they may not be quite there.

10 MS DEMETRIOU: Again, Ms Ralston -- this is of course the
11 upper bound, but in relation to the percentage figures
12 in the last column, you are not disputing the maths, are
13 you?

14 A. No.

15 Q. In terms of the other tables that Professor Baker has
16 produced, so if we go on to page {A/7/47} we have looked
17 at this already, but I think you have said you do not
18 dispute the maths there; and if we look at page
19 {A/7/50}, this is commissions, again he has done the
20 same exercise in looking at the upper bound, and I know
21 what you have said about the upper bound being unlikely
22 but you do not dispute the figures? That is all I am
23 asking you.

24 A. Could I say, I mean I have not verified them, but you
25 are correct to say that I am not proposing an

- 1 alternative number.
- 2 Q. Your position is the same in relation to page {A/7/51},
3 table 9?
- 4 A. Well, yes, I did not go through all his calculations,
5 but, yes, so I have not presented a different number.
- 6 Q. Looking at this table, this is your absolute price
7 specification. This is Professor Baker's -- sorry, one
8 second. (Pause)
- 9 If we go back, please, to table 6 {A/7/45}. I was
10 on your absolute price specification; this is your
11 relative price specification on page {A/7/45}, and if we
12 look at the row -- do you have that? Sorry, have I
13 confused matters?
- 14 A. I do, yes.
- 15 Q. It is there, okay, thank you.
- 16 If we look at the row beginning "MoneySupermarket",
17 do you see three from the bottom?
- 18 A. Yes, I see that.
- 19 Q. This looks at the proportion of risks priced more
20 expensively on MoneySupermarket than on CTM, does it
21 not, MoneySupermarket being the biggest -- numerically
22 the biggest rival to CTM?
- 23 A. Yes.
- 24 Q. It shows a point estimate of 0.09; yes?
- 25 A. Yes.

- 1 Q. This means that if you go along the table the mean
2 dependent variable, 0.256, increased to 0.346; yes?
- 3 A. Yes.
- 4 Q. So adding 0.09.
- 5 A. Yes. That is 26 -- well, 25.5%, so the mean dependent
6 variable. So on average, before the wide MFN was
7 removed, wide MFN insurers were pricing 25.5% of their
8 risks more expensively on ComparetheMarket relative to
9 MoneySupermarket.
- 10 Q. Thank you. That went up to -- on your mean -- that is
11 a much more helpful way of looking at it.
- 12 A. Yes.
- 13 Q. So on your mean --
- 14 A. So 25 went up to 34.
- 15 Q. Went up to 34, exactly. Yes, exactly. If we go back to
16 your table, let us go back to your table at {A/5/251},
17 table 5.4, you see the entry for MoneySupermarket there,
18 do you not, so the coefficient of 0.094 and it has been
19 rounded in Professor Baker's table to 0.09?
- 20 A. Yes.
- 21 Q. Underneath it in brackets is the figure of 0.0543, which
22 is the p-value; yes?
- 23 A. That is correct.
- 24 Q. That is only a fraction --
- 25 A. That is a one-sided p-value.

- 1 Q. Right. Are you saying it is not appropriate to have
2 a one-sided p-value here?
- 3 A. No, I am just saying that relative to the other tests
4 this is imposing a more stringent -- so when we had the
5 bell curve, the Chair correctly referred to 2.5% either
6 side. With the relative pricing analysis I had an
7 a priori as to the effect, it would be in one direction,
8 so to be conservative I took a one-sided test, which put
9 all that 5% on the one side. So you could double that
10 number to get back to the two-sided which is the
11 standard approach to statistical testing.
- 12 Q. But on the test that you have --
- 13 A. Yes, I am just explaining why it is not apples for
14 apples which we like to be sure on.
- 15 Q. I understand. On the test that you have selected, it is
16 nearly statistically significant to the 5% level and it
17 certainly is statistically significant if you instead
18 use a 10% threshold; yes?
- 19 A. Yes.
- 20 Q. That is, on your own account, a result that you would
21 have some confidence in?
- 22 A. No. This specific thing is about MoneySupermarket. So
23 when I am testing the effect of the wide MFNs I am
24 looking at the effect on all PCWs, because otherwise we
25 are talking about there being noise in the market and

1 unable to control for everything, and what we have also
2 heard is that MoneySupermarket had a big best price
3 strategy that started in 2017. So it is difficult to
4 disentangle other things going on that might be
5 MoneySupermarket -- sorry, we are in public, are we
6 allowed to talk about this?

7 Q. I think we have all been working on the basis that we
8 are -- that is a fair point.

9 THE PRESIDENT: I think that given the generality with which
10 we are speaking ...

11 MR BEARD: I am just reading back through the transcript.
12 I am not sure that anything has been said there that is
13 problematic. I think, without wanting to stop the
14 witness going further, the point is broadly made that
15 the Tribunal will understand from the context of the
16 evidence that has previously been provided, I think we
17 understand where we are. As long as Ms Demetriou is not
18 going to take a point that we have not gone through any
19 detail in relation to this, I am sure we can pause
20 there.

21 I am also just slightly conscious of the time.

22 I understand that the Tribunal would like to rise or
23 have two minutes' silence in two minutes. I do not know
24 whether we should pause for a moment or whether
25 Ms Demetriou has one more question that she would like

1 to pose before we do.

2 THE PRESIDENT: What we are going to do, you have time for
3 one more question, but we will have two minutes' silence
4 and then I suspect it will be appropriate to have
5 a break, but I am in your hands about that.

6 MS DEMETRIOU: Sir, thank you. I just want to establish
7 what this does and then I will stop, if that is all
8 right. So it really is just a question.

9 I just want to establish that what this shows in
10 relation to MoneySupermarket, or what your regressions
11 show, is that the removal of the wide MFNs had
12 a positive effect on CTM's relative pricing vis-a-vis
13 MoneySupermarket and that that result was statistically
14 significant at least at the 10% level. That is what it
15 shows, is it not? I appreciate you have just made
16 points about contextual factors, but in terms of what
17 the results show, that is correct, is it not?

18 A. The other contextual matter is the fact that we are
19 starting from an average of insurers pricing more
20 expensively, so the reason that is relevant -- so these
21 covered insurers, you know, doing what they are not
22 meant to be doing with the wide MFN, is why we have
23 these two big factors as to why I do not attribute this
24 to the wide MFN, but I do report it in my results.

25 MS DEMETRIOU: You do.

1 has on other PCWs. The 'cheaper than test' was only
2 ever included for completeness in the Oxera reports ...
3 To avoid confusion, I have not presented [it] here."

4 Yes?

5 A. Correct.

6 Q. If we look at the Decision, please, if we go to
7 {A/1/752}, this is annex R to the Decision, and if you
8 look at R.27(a)(iii), do you have that?

9 A. Yes.

10 Q. That is referring to the cheaper than test, is it not?

11 A. Yes.

12 Q. If we look at page {A/1/754}, I am looking at the bottom
13 of the page at R30(b), you see:

14 "In addition, Oxera submitted that the fact that, in
15 Model 1, CTM's wide MFNs appear to have had the
16 statistically significant effect of increasing the
17 proportion of risks priced cheaper on CTM relative
18 to ... other PCWs is not informative for this
19 assessment ..."

20 Yes?

21 A. Yes.

22 Q. But it is not a result, is it, that you would have
23 expected?

24 A. Sorry, it is not informative because if you are pricing
25 strictly cheaper you could do that, you are not

1 constrained by the wide MFN. We talked about the
2 insurers that were not constrained yesterday, so I will
3 not name them. So that is why -- and in those Oxera
4 reports I put above -- or we put above each of the tests
5 what the theory of harm would predict, whether there
6 would be a positive or a negative, and above the cheaper
7 than test we had a question mark. So the legacy of the
8 test, it arose because early on in the investigation we
9 did not have as much time on the after period, so I was
10 focusing or we were, as Oxera, focusing more on the
11 during period, and we were looking at the extent to
12 which there was a constraint on pricing.

13 So at that point, as we discussed yesterday on
14 coverage, I think it is relevant to look at whether
15 people are choosing to price strictly cheaper. But in
16 terms of understanding the effect of the wide MFN, I did
17 not find it meaningful.

18 Q. No. What you are saying at 7.32 is that this is not
19 a direct test of the theory of harm in the economic
20 literature, so it is not a test of the theory of harm.
21 In fact, you would not expect the removal of the wide
22 MFN to be associated with this effect, would you?

23 A. No, I do not have a --

24 Q. Is there a clause where --

25 A. Yes, I do not have a hypothesis to test with it.

- 1 Q. Right, so you are not putting forward any plausible
2 reason why there might be that link.
- 3 A. Yes. As I have said, I would not expect the wide MFN to
4 influence the proportion that are cheaper than.
- 5 Q. Is it not a little bit troubling that your model is
6 showing a statistically significant effect when you say
7 there should not be one?
- 8 A. Why would you say -- I am not allowed to ask you
9 questions. I do not find it troubling, no.
- 10 Q. You do not think that that is a sign that your strategy
11 might not be credible, because what it is yielding is
12 a statistically significant result that you would not
13 expect in relation to the wide MFN?
- 14 A. I said I do not have a hypothesis to test about that
15 variable. I am not saying -- so that way the result
16 could be -- there could be a result, I am not saying
17 there has to be no influence, I am just saying I do not
18 have a hypothesis to test for it. Given the R squared,
19 the fit of the models are quite good, 65 to 80% are
20 quite high, I am not concerned, no.
- 21 Q. I want to now turn to go back to your pricing analysis.
22 If we go to {A/5/256}, please, looking at paragraph
23 A5.24. I think you describe your relative pricing
24 analysis as being your main approach; yes?
- 25 A. Yes.

1 Q. We have seen, have we not, that by relative price what
2 you are looking at is -- what you mean is the fraction
3 of risks priced more expensively on CTM than on other
4 PCWs?

5 A. Yes.

6 Q. What you are considering is whether the proportion of
7 risks priced more expensively on CTM relative to other
8 PCWs increased following removal of the wide MFNs; yes?

9 A. Yes.

10 Q. We have seen that what you say you are looking for is
11 a positive coefficient which is statistically
12 significant; yes? That is what you would expect to see.
13 That is because you expect that if the wide MFNs
14 prevented HIPs from quoting lower prices on other PCWs
15 than on CTM, the removal of the wide MFNs would increase
16 the proportion of risks priced more expensively on CTM;
17 yes? Because, as you put it yesterday, the liberation
18 takes place and other prices on other PCWs goes down.

19 A. So I test -- the proportion would be more expensive,
20 because that is the contractual clause.

21 Q. What you are expecting -- so what you are testing --
22 because you are looking at whether the proportion of
23 risks priced more expensively on CTM after the relevant
24 period has increased has gone up; yes?

25 A. Yes.

1 Q. That is because you are expecting that if there is harm,
2 so if WMFNs are preventing HIPs from quoting lower
3 prices on PCWs, then the removal of the WMFNs would
4 increase the proportion of risks being priced more
5 expensively on CTM after the relevant period.

6 A. Yes, that is the test, whether they increase on CTM.

7 Q. You understand that the CMA's case is that the wide MFNs
8 reduced CTM's incentives to compete during the relevant
9 period; yes?

10 A. Yes.

11 Q. That once the wide MFNs were removed, CTM had greater
12 incentives to compete on price; yes?

13 A. Yes.

14 Q. If CTM did price more competitively after the relevant
15 period because it competed harder on price, then the
16 proportion of risks priced more expensively on CTM would
17 not necessarily rise after the relevant period, would
18 it?

19 A. The mechanism that the CMA considers that would arise is
20 through lower commissions on CTM, and so I test for that
21 separately.

22 Q. I am looking at this analysis at the moment.

23 A. But, as I have said, my analysis is -- analyses stand
24 together. So I am looking here at whether the relative
25 pricing changed. I am looking here at whether there was

1 a change in the behaviour and testing the contractual
2 clause, whether CTM competed more aggressively or
3 reduced its commissions which then resulted in insurers
4 pricing cheaper on CTM.

5 That would be captured in the commissions analysis
6 and also this levels analysis which I presented as
7 a sensitivity or absolute pricing.

8 Q. But focusing at the moment on the thinking behind the
9 relative pricing analysis, it is correct, is it not,
10 that the absence of a higher proportion of risks being
11 priced more highly on CTM after the relevant period is
12 not inconsistent with the CMA's theory of harm? It all
13 depends on what CTM does.

14 A. This single test is not trying to answer the whole case.
15 It is relevant for the reasons I motivate it in
16 section 7 on my first report. I agree that it is useful
17 to take other tests, and I did take other tests and
18 analyses to further establish.

19 Q. That is because this test by itself cannot establish,
20 can it, in isolation, whether or not there was no harm?
21 Because it is focusing on something, increase of
22 proportion of risks priced more expensively on CTM after
23 the relevant period, which is not inconsistent with the
24 theory of harm. So you cannot look at this test by
25 itself, can you?

1 A. I would like to see {A/5/124}, please. Here I motivate
2 this test. I was reading the Decision and saw the CMA
3 is saying that the wide MFN restricted the ability to
4 differentiate prices. So I am not saying it is -- you
5 are asking another point, but I am just trying to say
6 that this seemed quite important to the Decision, and so
7 I am not sure the CMA could establish harm if this
8 important point -- I understood this as an important
9 point in its mechanism, so I am not sure you can
10 establish harm if this breaks down.

11 Q. You understand there is a difference, do you not,
12 between pricing less competitively, CTM pricing less
13 competitively during the relevant period, when the wide
14 MFNs are in force, which of course is very much part of
15 the CMA's theory of harm, and what happens afterwards?
16 So the CMA's theory of harm does not depend on CTM
17 pricing more expensively after the relevant period,
18 because at that stage competition is in full flow. It
19 rather depends on what CTM does. You understand that
20 distinction, do you not, Ms Ralston?

21 A. I do not see how that -- I have not worked out how that
22 is -- relates to paragraph -- my paragraph 7.2 and the
23 CMA's Decision where it is talking about CTM's wide MFN
24 restricted the ability to differentiate between the
25 platforms. So I thought it was quite useful to test

1 whether that was indeed the case by looking at the
2 change in the behaviour before and after, and, yes, so
3 I think it is a useful test.

4 Q. Let me try and explain the point again. If we look at
5 your 7.2, what the CMA is stating is that complying with
6 the wide MFNs restricted price differentiation; yes?

7 A. Yes.

8 Q. So in relation to -- so that is during the relevant
9 period. Restricted --

10 A. Yes.

11 Q. -- pricing differentiation during the relevant period as
12 compared with the counterfactual of a world with no wide
13 MFNs.

14 A. Yes.

15 Q. What you are testing, as I understand it, is the
16 proportion of risks which are priced more expensively on
17 CTM after the relevant period, and the distinction I am
18 drawing is that what I am saying is that it is not part
19 of the CMA's theory of harm that that proportion of
20 risks would necessarily rise, because it all depends on
21 what CTM does. After the relevant period, CTM now has
22 no wide MFNs, there will be more competition in the
23 market and it might compete very hard. So in fact its
24 prices, the proportion of risks it prices more
25 expensively, may not rise. Do you accept that?

1 A. This is not just a time series analysis, so sorry for
2 confusion there. When I say "after", we are using the
3 after period and the -- it is the
4 difference-in-difference, so we are using the after
5 period and how the relationship between how formerly
6 covered -- let us just call them covered and non-covered
7 insurers, how that relationship has changed after.

8 So if we are saying did prices rise after, the full
9 statement should say: does the proportion of risks
10 priced more expensively by covered HIPs, relative to
11 what non-covered insurers are doing, increase after
12 removal? By doing so, you normally take that to mean
13 that is the counterfactual. Because you are able to use
14 this control group to benchmark behaviour, so you can
15 infer from that that over time analysis you are going
16 more than just over time, you can infer from the over
17 time analysis what would have happened absent wide MFNs
18 in the relevant period.

19 Q. I understand that. The point I am putting to you is
20 that in a counterfactual world with no wide MFNs, CTM
21 might compete on price very hard indeed, and so you may
22 have on the one hand an effect on competition caused by
23 the wide MFNs, but you may not see a relative increase
24 in the proportion of risks being priced more expensively
25 on CTM. Do you accept that in principle? It all

1 depends on what CTM does, in the counterfactual.

2 A. So, yes, there are two criticisms you have raised. One,
3 which I have explained, about the counterfactual and
4 that this is more than a time series; and the second
5 point, which you raised at first, and I said that, that
6 is beyond this test, I agree. That is why I referred to
7 the other tests I did, which was the commissions
8 analysis and absolute prices.

9 Q. You have --

10 PROF ULPH: Sorry, could I just ask a question at this
11 point?

12 I am just getting slightly confused, or more
13 confused than normal. Ms Demetriou keeps on referring
14 to the pricing of CTM, whereas CTM just sets
15 commissions. What is being talked about here is the
16 pricing by HIPs on CTM. Is that what you are actually
17 referring to, Ms Demetriou?

18 MS DEMETRIOU: Professor, yes, sorry, I was using
19 a shorthand. That is what I am referring to.

20 PROF ULPH: Okay, thank you.

21 MS DEMETRIOU: I am grateful, Professor, that is much
22 clearer.

23 Ms Ralston, you have just explained that in your
24 retail price analyses and in your commissions analysis
25 you have used a difference-in-differences framework;

1 yes?

2 A. Yes.

3 Q. If we turn to {A/5/112}, you explain how the framework
4 works. In your figure 6.1 you have a stylised
5 illustration, as you say, and essentially -- I am going
6 to paraphrase. I hope it is not controversial. If
7 I get something wrong, which, I may do, then do say.

8 The test works by comparing a treated group with
9 a control group.

10 A. Yes.

11 Q. In the illustration, the treated group are the HIPs with
12 WMFNs with CTM, and the control group are HIPs that were
13 not covered by -- the uncovered HIPs.

14 A. Yes.

15 Q. The comparison that is being made is what happens to the
16 treated group when the wide MFNs are removed, and you
17 are comparing that with what happens to the control
18 group when they are removed; yes?

19 A. Yes.

20 Q. If the treated group prices drop by £3 and the control
21 group prices drop by £2, then only £1 -- I am speaking
22 in a heavily stylised way and I am adopting your sort of
23 analogy, but only £1 would be attributable to the
24 wide MFNs.

25 A. Yes.

1 Q. If the treated group's prices drop by £3 and the control
2 group prices also drop by £3, the conclusion will be
3 that the wide MFNs have no effect; yes?

4 A. Yes.

5 Q. In this stylised example. I am just establishing how
6 the difference-in-differences analysis works.

7 A. I am just saying there would be no evidence of an
8 effect.

9 Q. No evidence of an effect. Yes, that is more accurate.

10 So in simple terms, then, if the covered HIPs prices
11 changed by more than the non-covered HIPs prices, that
12 difference can be attributed to the removal of the wide
13 MFNs, on this sort of approach.

14 A. Did you say covered HIPs? Yes.

15 Q. Yes. So it follows -- and I think you accept this --
16 that a premise of the difference-in-differences test is
17 that the control group is unaffected by the
18 anti-competitive conduct; yes?

19 A. Yes.

20 Q. As you know, regression analysis is often used in cartel
21 damages claims to quantify the overcharge that is
22 being claimed by claimants, and in cartel cases, again,
23 when you are conducting this kind of
24 difference-in-differences approach, it is important for
25 the control group to be unaffected by the cartel, is it

1 not? So one approach that is frequently used is to
2 compare prices in the cartel period with a clean period
3 at some point after the cartel; yes?

4 A. Yes, that would be one way.

5 Q. One way. There is then a debate as to what period you
6 choose and whether the cartel had run-off effects and so
7 on. So there can be debates about those sorts of
8 things, but that is one way that it can be approached.

9 Of course, what you cannot do in a cartel case, what
10 it would not be safe to do is simply compare the prices
11 of cartelists and non-cartelists at the same time
12 operating in the same market, because there is then
13 a risk of umbrella effects which would taint the
14 comparison. You do not tend to see that sort of
15 approach because it is risky; right? There is
16 a possibility that the control group will also be
17 affected by the cartel.

18 A. I mean, if it was a slim possibility or a possibility
19 I would not throw it away, no. I think you would need
20 to look at this on a case-by-case basis and think about:
21 I have a difficult question to solve here, what is the
22 best way to do it.

23 Q. I understand that. What you would be wanting to
24 reassure yourself of, if I can put it this way, is that
25 if you were going down that road you would want to be

1 confident that the control group were not affected by
2 the cartel.

3 A. Yes, you would look at tests to see if your conclusions
4 were robust to potential spillovers, as I did.

5 Q. We are going to come to what you did, I promise.

6 If the control group was itself affected by the
7 cartel or by an agreement in a similar direction to the
8 treated group, then the comparison between the treated
9 group and the control group no longer measures the full
10 effect of the agreement; yes?

11 A. Yes.

12 Q. That is true, is it not, whether the effect on the
13 control group is direct, in the sense that they
14 consciously respond to the agreement, or whether it is
15 indirect because they are affected by market conditions
16 resulting from the agreement? So in either case that
17 would be correct, would it not?

18 A. Yes.

19 Q. In the present case we have all been referring to this
20 possible effect on the control group, so on the
21 non-covered HIPs there is a spillover effect; yes? So
22 we are on the same page, are we not --

23 A. Yes.

24 Q. -- as regards that? We agree, I think, that a spillover
25 in this context means that the removal of the wide MFNs

1 affects not only the treated group of the covered HIPs
2 but also the non-treated group of the non-covered HIPs.
3 That is right, is it not?

4 A. Yes.

5 Q. We agree that that is what it means in this context.

6 A. That is the terminology being used, yes.

7 Q. If we turn to the joint statement, please, at
8 {A/12/25} --

9 PROF ULPH: Sorry, Ms Demetriou, I would like to just ask
10 a question at this point to try to clarify what we do
11 mean by spillovers.

12 I understand the general idea, but in reading both
13 Ms Ralston's evidence and Professor Baker's evidence, it
14 seemed to me that there could be two rather different
15 interpretations placed on what you mean by a spillover.

16 Let me just take this in stages. One thing, I am
17 thinking about, we have the treatment group and
18 a non-treatment group, we remove the wide MFN and that
19 affects the pricing behaviour of the treatment group.
20 By pricing behaviour, I have in mind what the economists
21 would think of -- it would be like a reaction function,
22 so that for any given price of the non-treatment group,
23 the treatment group will now price more aggressively, it
24 will lower the price for any given price of the
25 non-treatment group; and that can create a spillover

1 effect, because even if the pricing behaviour of the
2 treatment group -- sorry, of the non-treatment group
3 remains the same, the fact that the treatment group is
4 pricing more aggressively will mean that in response to
5 that the non-treatment group will lower their price, but
6 then the treatment group again will lower its price in
7 response to that.

8 So when you calculate the overall comparative static
9 effect of the removal of the wide MFN, the price of the
10 treatment group will fall by more than it would have
11 done had you held the price in the non-treatment group
12 constant.

13 That is why I think it must be that the wider
14 comparative static effect of the removal of the wide
15 MFN, it changes the prices of both the treatment group
16 and the non-treatment group, or the overall effect of
17 the treatment group is larger than just looking at the
18 effect holding the price of the non-treatment group
19 constant.

20 But a second thing you might mean by a spillover
21 effect is the fact that the removal of the wide MFN also
22 changes the pricing behaviour of the non-treatment
23 group. So their reaction function shifts as well, and
24 for any given price of the treatment group they now
25 price lower as well.

1 That is what I would mean by a pure spillover. That
2 is where the behaviour in one group directly affects the
3 entire behaviour of the other group.

4 I just wanted to be clear (a) do either of those two
5 accounts of spillovers capture what Ms Ralston has in
6 mind by a spillover and, secondly, which of those two
7 accounts is she testing for when she was doing her tests
8 of spillovers?

9 I just wonder --

10 A. Yes, thanks, Professor, I understand your question.

11 I looked at the factual evidence of spillover, and
12 I looked at the conditions that I think would result in
13 unravelling, and I looked at other tests. So you asked
14 me what I think of as a spillover, and I am explaining
15 that I do not see a premise for thinking there are
16 spillovers.

17 However, this has been put to -- as Ms Demetriou is
18 putting to me now, the CMA say the fact I do not see an
19 effect is because of spillovers, and this is masking the
20 effect.

21 So then I conduct more tests and interpret tests
22 that I had already done for other points that had been
23 raised about the analysis, and I try to look at an
24 envelope, many different forms of spillovers, because
25 I could not find a clear description, in my opinion, in

1 the Decision as to what I needed to rule out.

2 So I hope that helps. I have tried to -- I have
3 tested in many ways, and I think we will go on to it so
4 I do not want to ruin that bit of cross-examination, but
5 I test for an immediate and a delayed and a sequential
6 and a simultaneous approach -- spillover.

7 PROF ULPH: So just to be clear, you are saying that either
8 of my two interpretations would be an interpretation of
9 spillover?

10 A. I think, yes, you were getting theoretically at --

11 PROF ULPH: Yes.

12 A. The first would be more natural to me; there was an
13 effect on the treatment group and that spilt over.
14 I have always taken that as I think the essence of the
15 CMA's Decision that there was some knock-on effect.

16 The second, as I understood what you were saying, is
17 that there was almost a direct effect on the non-covered
18 insurers as well.

19 I do not think that would be -- no?

20 PROF ULPH: My point was the second interpretation says
21 there is an effect on their pricing behaviour. I agree
22 with you that you would have to establish why that would
23 be the effect, why removal of the wide MFN caused that
24 effect to happen. (inaudible) that was one
25 interpretation and that being placed on the notion of

1 spillovers.

2 So I just wanted to try to understand what notion
3 you thought you had in mind when you were doing these
4 tests, and have I understood your answer correctly to
5 say that you were not taking a particular view as to
6 what spillovers were, you were just trying various ways
7 to have the possibility there might have been some kind
8 of effect for some reason in the non-treatment group.

9 Is that your position?

10 A. Yes, and I think we will hear more about why I think
11 I covered both scenarios.

12 PROF ULPH: Okay, thank you.

13 THE PRESIDENT: Thank you. I suspect we will come to it in
14 cross-examination so I will not ask, but at some point
15 I would like a sort of list of what you did to eliminate
16 the -- I think this is fair -- nebulous concept of
17 spillover that you have, in the sense that you have been
18 told there is this risk.

19 A. Yes.

20 THE PRESIDENT: It has not been articulated, and I quite
21 understand why, very clearly as to what the risk is, we
22 label it "spillover", and you have done something, and
23 we will find out what that something was, in order to,
24 you say, eliminate the pollution of your analysis by
25 this alleged effect.

1 A. Yes. I mean, would it be useful for -- no? Okay.

2 THE PRESIDENT: No, no.

3 MS DEMETRIOU: I would just prefer to take it in stages, if
4 that is --

5 THE PRESIDENT: Absolutely fine, and we will ask our
6 questions to the extent necessary at the end, rather
7 than at the beginning.

8 MS DEMETRIOU: Sir, I am really grateful, because if I can
9 go through in that order then, of course I do not want
10 to shut either the Tribunal out from asking anything or
11 Ms Ralston out from saying anything, but in terms of my
12 deadline, which is lunchtime, if I can go through in my
13 order that would be helpful, to take it in stages.

14 THE PRESIDENT: Entirely right.

15 MR BEARD: I should say, I indicated to Ms Demetriou that
16 given we started early it might be better to take an
17 early lunch break, and if that means that Ms Demetriou
18 has to spill over into the afternoon -- unfortunate
19 term, sorry -- then in those circumstances that is
20 completely understood. But I think it would be better,
21 rather than just trying to press on to the end of
22 cross-examination --

23 THE PRESIDENT: Yes. If we take lunch early, Ms Demetriou,
24 we will make sure you have time on the other side of the
25 break.

1 A. I know that Professor Ulph wanted to talk about a paper
2 at some point, the Johansen --

3 THE PRESIDENT: He does.

4 MR BEARD: I know that will come in at some point as well
5 I do not think that is lost. I think that is one of the
6 reasons I suggest we should not just try and press on
7 regardless on timing.

8 MS DEMETRIOU: Sir, that is helpful. Perhaps we can see
9 where we are in my questions when it comes to the sort
10 of time that we would be taking an early lunch and take
11 a view as to what the best thing is to do.

12 THE PRESIDENT: Yes, why do you not. Keep an eye on 12.30
13 as probably the time we might want to raise.

14 MS DEMETRIOU: Sir, I am grateful.

15 If we could turn up the joint statement, please, at
16 {A/12/25} and at F.2. I just want to establish the
17 common ground before we go on to look at the rest.

18 You agree that if the no spillovers assumption does
19 not hold, that your difference-in-differences analyses
20 will necessarily underestimate the effect of removal of
21 the wide MFNs on the covered HIPs; yes?

22 A. Yes.

23 Q. In other words, if there are spillovers your results
24 will underestimate the effect of the wide MFNs; and your
25 position is that there is no evidence of spillover

1 effects in this case. If we look at F.2, your position
2 there, you make three points. You say that the CMA has
3 not presented empirical evidence about spillovers; yes?
4 I am looking at the first bullet. You say in the first
5 and second bullet as well that the more likely outcome,
6 in your view, would be unravelling of any upward effect
7 on commissions and retail prices; yes?

8 A. Yes.

9 Q. I am going to come back to the test that you carried
10 out.

11 In this context, of course, what the CMA has found
12 is that removal of the wide MFNs had an effect on
13 non-covered HIPs as well as covered HIPs; yes? That is
14 what it has found.

15 A. Yes, it has found that.

16 Q. The two groups -- because the two groups compete and
17 react to one another in the market; yes?

18 A. Yes, they compete.

19 Q. Well, it is your own opinion, is it not, that they
20 compete in the market? You agree with that?

21 A. Yes.

22 Q. If we turn to your second report at {A/9/61}, you say at
23 3.25 that the facts of this case are consistent with the
24 situations under which the effects of a cartel would
25 unravel; yes?

- 1 A. Yes.
- 2 Q. We have discussed unravelling already, we did that
3 yesterday, but the premise for your unravelling argument
4 is that there is homogeneity in terms of the products
5 and that there is intense price competition between
6 HIPs; yes?
- 7 A. That is part of it. I put a number of reasons there,
8 but you are referring to one and I agree with that
9 reason.
- 10 Q. You are saying that any effect of the wide MFNs on
11 covered HIPs prices would unravel because of price
12 competition from the non-covered HIPs; yes?
- 13 A. From and amongst the non-covered.
- 14 Q. Yes. That is the same mechanism, I think you agree, is
15 it not, that the CMA has found gives rise to spillover
16 effects, the same competition between the two groups?
- 17 A. I disagree, because competition among the non-covered
18 HIPs drags things down. I do not understand how
19 competition among covered insurers could rise prices up
20 or spill things over in that sense.
- 21 Q. It may be I am not being clear.
- 22 A. Okay.
- 23 Q. Let us go to {A/9/118}.
- 24 A. Yes.
- 25 Q. What you are saying there at 5.29 is that spillover

1 effects and unravelling are two sides of the same coin;
2 yes? That is because what we are looking at is
3 competition in the market, is it not, and the CMA has
4 found that that competition has likely given rise to
5 spillover effects, and you think, your view is that
6 competition leads to unravelling; yes? It is the same
7 competition we are looking at, and it is what the impact
8 is, where it leads; yes?

9 A. Yes, there are similar factors at play.

10 Q. Yes. Thinking about how price competition might work,
11 so assume for a moment that HIP A has a wide MFN with
12 CTM; yes?

13 A. Yes.

14 Q. It quotes a particular risk on both CTM and
15 MoneySupermarket; yes?

16 A. Yes.

17 Q. Suppose that when the wide MFNs are removed, HIP A
18 decides to reduce its retail price on MoneySupermarket,
19 perhaps because MoneySupermarket has offered a lower
20 commission.

21 A. Yes.

22 Q. That is the primary effect that we are seeking to
23 measure, is it not? We can call that the primary effect
24 of the wide MFN; yes?

25 A. Yes, and I am referring to that as direct, but okay.

1 Q. Direct. I am not going to get caught up in terminology.

2 Then let us take HIP B, and HIP B is a non-covered HIP.

3 A. Yes.

4 Q. It sees the reduction in HIP A's price on

5 MoneySupermarket and it thinks: well, this is

6 a competitive market, I am going to respond by reducing

7 my retail price, otherwise I am going to lose sales.

8 That would be a spillover effect; yes?

9 A. Yes.

10 Q. So the removal of the wide MFNs in those circumstances

11 has affected both the covered and the non-covered HIP;

12 yes?

13 A. Yes.

14 Q. Some non-covered HIPs, so some HIPs in the position of

15 HIP B, might react immediately because they know that

16 the wide MFNs are going to be removed; yes? So they

17 might say: here is an opportunity, I am going to react

18 and I am going to lower my price; yes?

19 A. All on the premise that there was a trigger from the

20 covered HIP being affected, and then we are now getting

21 these spillovers.

22 Q. I am just asking you something else. I am asking you to

23 agree that if HIP B, which has been constrained in

24 relation to what it can do --

25 A. I think it was -- I thought it was HIP A that was

- 1 constrained.
- 2 Q. If HIP B knows that the wide MFNs that HIP A and others
3 are party to are going to be removed, it might spot an
4 opportunity and lower its retail price. That is
5 a possibility, is it not?
- 6 A. But this all starts from a premise that the price is
7 above the competitive level to begin with, a direct
8 effect, which I am saying has not been established
9 because of --
- 10 Q. I understand that is your case. I am just looking at
11 how things might pan out. Some non-covered HIPs, so
12 some HIPs in the position of HIP B, seeing that there is
13 now more retail competition in the market because HIP A,
14 for example, has lowered its price, some HIPs might
15 respond immediately and some might take a little bit
16 longer, yes, depending on their business structures?
- 17 A. They are going to see these prices and respond, so that
18 is sequential, but they might take different amounts of
19 time, yes.
- 20 Q. They might take different amounts of time. In fact,
21 their business strategy is going to come into play.
22 Some might be competing more vigorously on price and
23 some might compete on brand recognition more than on
24 price, and so there may be different levels of price
25 sensitivity as between the HIPs; yes? Some might be

1 more aggressive competitors on price and some less
2 aggressive competitors on price.

3 A. Yes, as competitors, there will be limits to the extent
4 to which they can resist.

5 Q. Of course, that is correct. In my situation where HIP A
6 has reduced its price on MoneySupermarket and HIP B,
7 which is non-covered, has responded, HIP A might respond
8 again. It might say: I am going to reduce my price
9 below, because I am keen to take this business away from
10 HIP B. That is a possibility. Then HIP B might respond
11 to that. That is how price competition works, is it
12 not? It is iterative in nature; there might be multiple
13 rounds of price reductions.

14 A. I mean, assuming that they are starting above the
15 competitive level, which is quite important, because if
16 they are already competing with the uncovered HIPs to
17 begin with they cannot sustain prices above the
18 competitive level to begin with.

19 Q. I am assuming that prices are above the competitive
20 level. I am assuming that there is a suppression of
21 competition as a result of the wide MFNs. The wide
22 MFNs, during the relevant period, have dampened price
23 competition.

24 A. Okay.

25 Q. Then I am looking at what might happen once they are

- 1 removed. There may be an iterative process of price
2 reductions. That is right, is it not?
- 3 A. People model it differently. As you say, early on you
4 were talking about -- so the first scenario you spoke
5 about was they see prices, and then the non-covered HIPs
6 respond to that. A second scenario you spoke about was
7 non-covered HIPs anticipating a world change. Then now
8 you are talking about I think the first scenario where
9 the covered respond, B responds to A.
- 10 Q. Yes.
- 11 A. Then A responds to B.
- 12 Q. Yes.
- 13 A. But where I am going is that if -- this seems
14 inconsistent, because if I am going to cut prices I am
15 going to think through the iteration, I am going to
16 initially set my strategy to be profit optimal, so some
17 would model that so the price would immediately drop.
- 18 Q. Do you think all HIPs -- you do not think there is any
19 possibility, then -- is that what you are saying? --
20 that there would be some iterative process of price
21 reductions, because everybody employs economists to
22 model what the precise price reduction is that is
23 optimal; is that your position?
- 24 A. I am trying to see if the logic that you are putting to
25 me is logical, and I am thinking, in my mind, that if

1 I am going to do this inch-by-inch approach does that
2 make rational business sense? Why not steal a march, as
3 I think we are referring to it? Probably there is
4 a possibility of a different iteration, so when I did my
5 empirical test I tried to just be quite broad in
6 approach.

7 Q. Let us think about PCWs. Assume now that when the wide
8 MFNs were removed this had an effect on PCWs. Let us
9 take CTM itself.

10 As covered HIPs are now free to offer lower prices
11 on CTM's rivals once the wide MFNs have been removed,
12 they should be, should they not, in a better position to
13 negotiate reduced commission on CTM? That is how it
14 works, is it not? Because they have a more credible
15 threat. They can say: if you do not lower your
16 commission, I can reduce my prices on MoneySupermarket,
17 so you had better lower your commission; yes?

18 A. You are starting with a premise that there was an
19 effect.

20 Q. I am.

21 A. So then, almost by definition, you are starting from the
22 premise there is an effect, so after the removal there
23 will be an effect. You have assumed that in your
24 situation.

25 Q. I am assuming that there is a constraint placed by the

- 1 wide MFNs on PCWs during the relevant period.
- 2 A. Yes.
- 3 Q. I am saying that once the wide MFNs are removed, then at
4 that stage a HIP, a covered HIP, who has been in
5 a position where it has to accept commission increases
6 from CTM, for example, because of the wide MFN -- assume
7 the link for the moment -- once the wide MFN is removed
8 they are in a better position to negotiate, are they
9 not, with CTM? Because they can say, apart from
10 anything else: well, if you do not reduce your
11 commission we are going to price lower on
12 MoneySupermarket.
- 13 A. Well, I mean, that is contradictory with the
14 Johansen & Vergé paper.
- 15 Q. I am so sorry?
- 16 A. That is inconsistent with the Johansen & Vergé paper,
17 which is theoretical and is exactly to that point, so
18 that is why I brought that in.
- 19 Q. That paper -- I am going to come to that.
- 20 A. Okay.
- 21 Q. Rather, I think, Professor Ulph is coming to the paper
22 I do not want to deal with the paper at the moment
23 because that assumes -- that makes certain assumptions
24 about how the market operates, and I think it is
25 contentious whether those assumptions work here. One of

1 the assumptions is that there is a credible threat of
2 delisting, which we have gone through; yes?

3 What I am putting to you is that it is possible, is
4 it not, that if a covered HIP was not having any joy
5 with CTM in terms of commission negotiations during the
6 relevant period, once the wide MFN has disappeared then
7 it has more bargaining power, has it not? It is likely
8 to have a better chance of negotiating lower commission
9 rates because what it can do is price more cheaply on
10 other PCWs.

11 A. If you are assuming that world away, then you are
12 referring to a mechanism that, yes, a wide MFN
13 restricts -- contractually restricts differential
14 pricing, so if you remove a contractual restriction that
15 was effective, then you can differentiate price.

16 Q. Yes, and in my world -- I accept that you do not agree
17 with my starting point, but in my world if covered HIPs
18 negotiate lower commissions on CTM, then in turn they
19 should be able to negotiate lower commissions on other
20 PCWs; right? Do you agree with that?

21 A. Are you talking sequentially now, or ...?

22 Q. I am not talking about anything. I am saying if they
23 have negotiated a lower commission with CTM and that is
24 translating into lower retail prices on CTM, what they
25 can do is, I suppose sequentially, yes, they could turn

1 round the next day and say to MoneySupermarket, "Well,
2 you had better lower your commission too"; yes?

3 A. Again, this is if your commissions are above the
4 competitive level it would be an important part of that.

5 Q. Yes, I understand the caveat that you are placing.

6 A. Okay.

7 Q. That would in turn incentivise other HIPs to lower their
8 retail prices on those PCWs, would it not? If you have
9 one HIP doing it and that results in lower retail
10 prices, we are back to my HIP A/HIP B example.

11 A. Yes.

12 Q. There is no reason to think that in this world it is
13 only covered HIPs who would do this, because non-covered
14 HIPs would have just as much of an incentive to respond
15 to these changes. That is correct, is it not?

16 A. You see, non-covered HIPs can do this even if the wide
17 MFN were to be having an effect on the wide MFN HIPs,
18 which is just why I find this assumption of assuming an
19 effect just so difficult to accept, because if -- I have
20 set it out in my second report with a small diagram to
21 explain exactly how this would unravel. So I find it
22 a very odd thing to assume this direct effect
23 immediately.

24 Q. What I am asking you is let us assume at the moment that
25 the removal of the wide MFNs caused PCWs to lower their

1 commissions. I am asking you to assume that.

2 A. Yes.

3 Q. I know you do not agree with it. But assuming that,
4 this is likely to have an effect on prices of both
5 covered and non-covered HIPs, is it not? There is no
6 reason why those effects should be limited to covered
7 HIPs.

8 A. Yes, if we are assuming that the wide MFN had an impact,
9 then it is possible that all insurers would lower their
10 price.

11 Q. Let us now assume that there is some unravelling. What
12 we have at work, you have established with your two
13 sides of the same coin point, is competition on prices
14 between covered and non-covered HIPs. Then let us
15 assume that there is some unravelling but that
16 unravelling is not complete; in other words, the
17 existence and the competitive constraint exerted by the
18 non-covered HIPs causes a dampening in the effects on
19 competition, the direct/primary effect, whatever we want
20 to call it, but does not totally unravel it. Then it is
21 possible in those circumstances -- I think what you
22 would agree with is that what you would see in those
23 circumstances is a dampening of the effects of the wide
24 MFNs -- yes?

25 A. Yes.

1 Q. -- in a case of partial unravelling --

2 A. Partial.

3 Q. -- and also some spillover effects; yes?

4 A. Yes, if you had partial unravelling such that there was
5 still some direct effect, then you could also possibly
6 have some spillovers of the remaining partial effect.

7 Q. I want to turn now to your tests that you carried out,
8 so the five --

9 THE PRESIDENT: Ms Demetriou, I think it is a question for
10 you, we will obviously be reading this passage with
11 great care after the event, but I just want to be clear
12 what consequences you are postulating about the removal
13 of wide most-favoured-nation clauses.

14 My understanding, but do please correct me if I am
15 wrong, is that you are postulating two effects. One is
16 that HIPs can differentiate their pricing across a PCW,
17 and so they can offer a bargain basement offer through
18 PCW A which they do not have to replicate on PCW B,
19 because they are free to do so contractually.

20 That is a consequence which is entirely unrelated to
21 the question of commission rates. It is simply a --

22 MS DEMETRIOU: Well, it is connected, sir.

23 THE PRESIDENT: How?

24 MS DEMETRIOU: Because if a HIP is offering -- I am

25 concerned we are now straying into submissions rather

1 than cross-examination. If a HIP is -- a HIP is able to
2 respond to -- a HIP is unlikely to want to just offer
3 a lower price on a competing PCW, a lower retail price,
4 unless it is getting something in return, and that would
5 be the lower commission fee. Otherwise, all it is doing
6 is -- otherwise what it is doing is -- if it does not
7 get something -- so it is driven -- the CMA's case is
8 that this is driven -- and this is what Dr Walker was
9 explaining, is that competition on commissions is very
10 important, because what you see is PCWs seeking to
11 compete with each other to attract lower retail prices
12 from HIPs, and in order to do that what they are doing
13 is offering lower commission.

14 So they are not -- it was put to me that they are
15 unconnected and I do not think we can say they are
16 unconnected.

17 THE PRESIDENT: All right. I will retract the unconnected.

18 But two effects. One is simply the ability to price
19 differentially, that becomes possible, and therefore
20 perhaps more frequent because you can narrow the cost of
21 the bargain, because you only do it on one PCW, not
22 several.

23 MS DEMETRIOU: Yes, you do not have to replicate it on the
24 CTM.

25 THE PRESIDENT: Exactly.

1 MS DEMETRIOU: Yes.

2 THE PRESIDENT: The other effect of removing wide
3 most-favoured-nation clauses is that you create a form
4 of competition on commission. You say that those two
5 consequences are connected.

6 MS DEMETRIOU: Yes.

7 THE PRESIDENT: I am perfectly happy to accept that as your
8 articulated case.

9 To what extent are you saying that the effect of
10 that competition on commission is going to have
11 a material effect on the prices that HIPs offer? The
12 reason I am asking this is because is it not the
13 flipside of the point that Dr Walker was making, and
14 that you make in your submissions, namely that if you
15 vary the commission rate, so if you take for instance
16 the SSNIP on the commission rate, it affects the prices
17 on the websites by 1.83%, so not a great amount in other
18 words?

19 MS DEMETRIOU: Sir, our case is, as you have correctly
20 described it, that the softening of competition on
21 commission prices results in a softening of competition
22 on retail prices.

23 THE PRESIDENT: Right.

24 MS DEMETRIOU: Of course, it results in an effect on retail
25 prices. That is what the CMA has found.

1 THE PRESIDENT: Yes.

2 MS DEMETRIOU: The question of whether that effect is
3 appreciable or not is for the Tribunal to determine.
4 But, of course, what we say is that if you have
5 a relatively small effect in a world where consumers are
6 price sensitive, consumers on PCWs, and there are lots
7 of consumers, so that small effect, a small effect,
8 replicated across lots of consumers, is an appreciable
9 effect on competition. That is our case.

10 THE PRESIDENT: That is fine. We are talking then about on
11 an individual case, and I quite take your point about
12 the cumulative effect if you look at the number of home
13 insurance policies that are purchased, but we are
14 talking about an individual effect that is going to be
15 of the order that we were considering in relation to the
16 SSNIP on the commission.

17 MS DEMETRIOU: Sir, yes. Then in relation to promotional
18 deals, of course, you have the evidence that we were
19 canvassing yesterday where Professor Baker says in his
20 report that -- well, let us just have a look at that so
21 I can show you the evidence. I do not want to get too
22 much into this, but can I show you --

23 THE PRESIDENT: Of course.

24 MS DEMETRIOU: In Professor Baker's report at {A/7/15},
25 paragraph 46, do you see that:

1 "As background, on average a promotional deal
2 between a PCW and a HIP might involve a 7% reduction in
3 the commission paid by the HIP and lead to a 6%
4 reduction in the retail price ..."

5 When one is looking at it through the lens of
6 promotional deals or looking at the effect on
7 promotional deals, those are the figures that --

8 THE PRESIDENT: That is why I described my first effect as
9 unconnected, because it seems to me the promotional deal
10 that may be encouraged is discouraged by the wide
11 most-favoured-nation clause because, if it bites, you
12 have to do it across all platforms.

13 MS DEMETRIOU: Yes.

14 THE PRESIDENT: Whereas if you do not have the wide
15 most-favoured-nation clause you can do it on a specific
16 platform and so it costs you less.

17 MS DEMETRIOU: Sir, yes, exactly.

18 THE PRESIDENT: But that is utterly unconnected with the
19 commission point.

20 MS DEMETRIOU: I think one can distinguish between
21 promotional deals and base retail pricing.

22 THE PRESIDENT: Yes.

23 MS DEMETRIOU: In relation to the base retail pricing
24 a similar mechanism works. So the percentage will
25 presumably be less, but it is still the same mechanism.

1 You have seen in some of the contemporaneous documents
2 discussion about negotiations with CTM and with other
3 PCWs on base retail pricing and commissions, so on
4 commissions feeding through to base retail pricing. So
5 it is the same mechanism.

6 THE PRESIDENT: Yes, I am obviously not saying that these
7 things are inevitably hermetically sealed one from the
8 other, because you have obviously got to have
9 a negotiation with the price comparison website as to
10 the basis on which the promotional deal is dealt with.

11 MS DEMETRIOU: Yes.

12 THE PRESIDENT: That will obviously involve a discussion
13 about who bears the cost, and inevitably you are likely
14 to consider commission in that framework.

15 The point I am making is that are you not selling
16 yourself a little bit short in terms of describing the
17 consequences of removing wide most-favoured-nation
18 clauses simply because, leaving on one side the precise
19 negotiation about the terms of a promotional deal, you
20 are going to be more attracted to doing a promotional
21 deal if you are not obliged to put it across the whole
22 PCW market.

23 MS DEMETRIOU: Yes, absolutely, that is correct as well. We
24 do say that, the CMA does find that, sir thank you.
25 Sorry it took me a long time to get there.

1 THE PRESIDENT: No, no, it is just the questions that you
2 were putting to the witness seemed to me to be focusing
3 on a theory of harm that was a little bit narrower than
4 the one that I was understanding.

5 MS DEMETRIOU: I understand. I think that is right.

6 I understand, sir.

7 Of course, what I am exploring with the witness, the
8 witness' position is that there is no anti-competitive
9 effect in the first place, as she had made clear, so it
10 is all on the premise that there is a constraint, so
11 Ms Ralston has made that clear and we disagree about
12 that, and that is what the Tribunal will have to decide.

13 THE PRESIDENT: Yes. The particular constraint you are
14 talking about is one which is actually quite a small
15 one, if you are talking about how commission feeds
16 through -- and again I am talking about the individual
17 case, but how commission feeds through to quotations of
18 policies. When you are looking at differences, we are
19 looking at what is intrinsically a small difference.
20 When one is looking at effects, cumulatively large, but
21 if you are conducting your econometric analysis we are
22 talking about 1.8 to 3%, that sort of difference --

23 MS DEMETRIOU: Yes.

24 THE PRESIDENT: -- which is something harder to spot than
25 20%.

1 MS DEMETRIOU: We say it is definitely harder to spot, and,
2 sir, I agree with you that one can step back and say,
3 well, the wide MFNs -- and this is what the CMA does
4 say -- constrain HIPs that are covered from them pricing
5 more cheaply on CTM's competitors. Once those have
6 gone, they can do that. So that is the broader point
7 I think you are putting to me, and that is indeed the
8 CMA's case.

9 A. Related to my analysis, I would like to clarify that the
10 relative pricing, I would not be needing to spot a 1.8%
11 change because, as Ms Demetriou explained, my test is
12 looking at the proportion of risks priced more
13 expensively. So even if it was a small amount by which
14 the insurers were pricing more expensively on CTM, that
15 could be across all those risks. 50% of risks,
16 you know, so it would be easy to pick up even a small
17 change in relative pricing in absolute terms because
18 I am looking at proportions of risks.

19 THE PRESIDENT: What you do is you --

20 A. Frequency is --

21 THE PRESIDENT: -- cumulate the 1.8 across --

22 A. (Overspeaking) Yes, I look at the frequency of those
23 price differences.

24 THE PRESIDENT: In a sense, the harm that the CMA is
25 postulating, which is you have to look at the overall

1 market effect, whereas for the individual policy it may
2 be a small amount, but when you multiply it across all
3 the policies that is a lot, your analysis does exactly
4 the same in that you cumulate lots of potentially small
5 effects and therefore get a figure that is more
6 appreciable.

7 A. Yes, if it were the effect, yes. Also, the relative
8 pricing would capture promotional deals as well because
9 they would affect the relative pricing on the platforms.

10 THE PRESIDENT: Thank you both very much. That was very
11 helpful.

12 MS DEMETRIOU: Not at all, sir.

13 Ms Ralston, you have conducted five tests which you
14 say verify that your regression results are robust to
15 spillover bias. That is right, is it not?

16 A. Yes. I conduct five and consider that shows the
17 robustness of my results.

18 Q. The first test is what you call a leads and lags test.

19 If we look at {A/5/121}, please, at 6.61, what you
20 say is the lag part of the test, the lag coefficients
21 can be used to inform about potential spillover effects.
22 That is what you say in the first bullet there; yes?

23 A. Yes.

24 Q. I think you acknowledge, do you not -- I think you say
25 this in terms -- that the purpose of the test is not

1 a direct test for spillover effects. Its primary
2 purpose is to identify whether the effects of removing
3 the wide MFNs change over time. That is right, is it
4 not?

5 A. Yes, basically I think it will help if I -- basically we
6 look at, in the monthly data which we have for relative
7 pricing, these lags and leads are talking about the
8 relationship between the control untreated group each
9 month, and the leads is that relationship each month
10 before the event, and the lags are the relationship each
11 month after.

12 So it informs as to whether there is a change in
13 that relationship after event and could help inform if
14 there was a spillover for example.

15 Q. Thank you. At the risk of oversimplifying, I think what
16 you have just said in my layman's terms is that what you
17 are doing is you are zooming in in effect into your
18 regression results and you are looking at the difference
19 between the covered and the non-covered group, their
20 pricing, but at monthly intervals both before and after?

21 A. Yes.

22 Q. So you are breaking down the results in that way?

23 A. Yes. I sometimes think of them as -- I do not know
24 why -- two packs of dogs, do they run together or do
25 they start to run all over the place afterwards.

1 Q. I am not going to forget the pack of dogs analogy. Next
2 time I have a leads and lags piece of evidence, it is
3 going to come back to me.

4 It is still the same control group, is it not, so it
5 is still a difference-in-differences analysis, you are
6 zooming in on the analysis?

7 A. Yes.

8 Q. What you say is that the lags could indicate the
9 presence of spillover effects if those effects occurred
10 at a delay; yes?

11 A. Yes. Yes, I was thinking here that if we had this type
12 of spillover where there was a direct effect and then
13 a sequential reaction by the non-covered HIPs, you would
14 see this divergence, you would see the dogs moving apart
15 over time or come together, and you could see whether,
16 if you saw that trend -- sorry, them coming together and
17 then moving apart -- then that could support some
18 spillover.

19 Q. What sort of pattern would you be looking for in the
20 lags? Would you be looking for an effect at the outset
21 which then tails off as the spillovers kick in?

22 A. They are defined as, yes, the treated minus the
23 non-treated. So we are saying that there is a trigger
24 from the treated on to the non-covered HIPs, so we would
25 expect to see a convergence as the effect on the -- as

1 the effect diminished because this covered HIP -- sorry,
2 the non-covered HIPs caught up.

3 Q. Right. As you say, your test assumes that there is
4 a clear sequence, does it not, between the reactions of
5 the covered brands on the one hand and then of the
6 non-covered brands on the other?

7 A. I presented the results, and in case someone else had
8 another idea about how spillovers might arise they could
9 interpret the chart differently, but that is what I had
10 in mind when I was looking at those regression results.

11 Q. I think it is right, is it not, that this test or this
12 way of looking, looking at the lags, would not identify
13 any spillover effects where they did not happen at
14 a delay, so where they happened at the same time as the
15 primary effect, or indeed I think you say within the
16 same month --

17 A. That is right, yes.

18 Q. -- they would not be identified on this test?

19 A. No.

20 Q. Of course the CMA's case is that if there are spillover
21 effects these might well take place within the same
22 month; yes? So going back to my HIP A and HIP B
23 example, if HIP A reacted to the removal of its wide MFN
24 by lowering its price on MoneySupermarket, then HIP B
25 might respond very quickly once it has seen that lower

- 1 price?
- 2 A. Yes. If it was two months you would see the convergence
3 because as you said it was monthly, but I could not rule
4 out a simultaneous effect on that analysis.
- 5 Q. It is not simultaneous in the sense of the same day, is
6 it?
- 7 A. The same month.
- 8 Q. The same month, exactly.
- 9 A. Yes.
- 10 Q. If you then have iterative competition, so if you see
11 HIP B reduce its price and then HIP A responds and HIP B
12 responds to that, then again this lags test by itself
13 would not identify spillover effects, would it?
- 14 A. It would pick up some iterative types, if you had some
15 differential effectively in how the iteration happened.
16 So when you broke it down like covered, non-covered,
17 covered, non-covered, then you see patterns you can pick
18 up, but if it is all a blur, then, no, this would not
19 pick up effectively a blurred effect.
- 20 Q. By "blur", let us just be clear, a blur could happen
21 when lots of competition is going on in an iterative way
22 by all the covered and non-covered HIPs in the market.
23 In that sort of blur world, you would not pick up
24 spillover effects?
- 25 A. If the average effect each month was the same for each

1 group of insurers, then, no. So it would have to be the
2 average as I say. Otherwise you would start to see
3 that.

4 Q. You have not offered a plausible reason for why
5 non-covered HIPs would take more than a month or would
6 not respond in the same month?

7 A. Because they are already very actively promoting, so
8 I do not think there is a reason -- I do not see
9 a reason why they would be affected by the wide MFN at
10 all.

11 Q. I understand that, but if they were affected you do not
12 offer a plausible reason why there would be a delay in
13 their reaction, do you?

14 A. I have not offered a plausible reason.

15 Q. In fact yesterday when we were talking about promotional
16 deals you were saying that all of this can be done --
17 this competition can take place very quickly?

18 A. Yes. My position based on that quote from that PCW is
19 that these promotions happened quite quickly.

20 Q. If we go to your second report, please, at {A/9/125} --
21 Mr Beard reminds me it is 12.30. I think to be fair to
22 everyone I am going to be a little bit longer than half
23 an hour. I do not think very much longer, but I think
24 in those circumstances, because I cannot guarantee that
25 I am going to be finished by 1.00, and because we

1 THE PRESIDENT: Yes, Ms Demetriou.

2 MS DEMETRIOU: Thank you.

3 Ms Ralston, if we could turn up your second report,
4 please, at {A/9/125}, that should come up on the screen,
5 and I am turning to your second test.

6 A. Yes.

7 Q. Your second test, you say at 5.51 of your second report,
8 looks at whether the control group's pricing behaviour
9 changed in the three months following the disapplication
10 of the wide MFNs. You say it involves determining
11 whether non-covered brands reacted differently to
12 removal in the three months immediately after
13 disapplication compared with how they behaved in
14 previous months and later months; yes?

15 A. Yes, it reads that. The next paragraph covers it a bit
16 more fully.

17 Q. Yes, that is right. So what you do is you have an
18 initial specification of three months.

19 A. Yes.

20 Q. Then you take further three-month periods.

21 A. That is correct.

22 Q. It is not just one isolated three-month period. You are
23 taking a series of three-month periods. That is right,
24 is it not?

25 A. That is correct.

1 Q. Let us think for the moment about your first three-month
2 period. In order to identify a spillover effect, the
3 control brands would need, I think, to react in that
4 three-month period and then to reverse their reaction at
5 the end of the three-month period and revert to their
6 counterfactual pricing. Is that correct?

7 A. It would not need it to fully extinguish like that, but
8 that would make it strongest; and the other point of
9 this test was to see how the effect on the wide MFN
10 coefficient changed when you controlled for a potential
11 spillover.

12 Q. Right, going back to my HIP B example which is not
13 covered, so if HIP B, which is a non-covered HIP,
14 responds to the removal of the wide MFN and does so in
15 the first three months --

16 A. Correct.

17 Q. -- so let us say it reduces its retail price during the
18 first three months and --

19 A. Yes.

20 Q. -- then after the end of the three-month period it
21 continues with its reduced retail price, your second
22 test would not pick up that spillover effect, would it?

23 A. It could do, because I compare to the during period as
24 well, but it would be reduced because it is using the
25 during period and the time after that three-month window

- 1 as the benchmark in this case.
- 2 Q. If we think about, say, your next three-month period, so
3 if you were going to identify a spillover effect you
4 would need to see HIP B reduce its pricing during that
5 three-month period and then reverse or at least
6 partially reverse that change after the three-month
7 period. So again, if it reduced its pricing in your
8 second three-month period and then carried on with the
9 same reduced price level into the next period after
10 that, you would not pick up a spillover effect,
11 would you, on this test?
- 12 A. For the same reason that I am using the during period as
13 the benchmark, so I have 12 months before, and then
14 I have some time after in the control period for the
15 control group -- it gets confusing with language -- but
16 because I have the during period, so if it was 110 and
17 then it went down to 100 in one of my three-month
18 windows and stayed at 100 forever more, you would still
19 potentially pick up that gap of 10 because I have the
20 during period as well, as a benchmark to the control
21 group.
- 22 Q. Right. Your original difference-in-differences
23 approach, you accept assumes no spillover effects; yes?
- 24 A. It is on the premise of a common trend beforehand.
- 25 Q. I think you are agreeing, you are making a point about

1 the during period but I think you are agreeing, are you
2 not, that if pricing is changed during the three-month
3 period, so if there is a spillover effect during the
4 three-month period and that is not extinguished after
5 the three-month period, then it is going to be difficult
6 to pick up an effect, is it not?

7 A. I was disagreeing that you would not pick it up, but
8 I agreed that it would be -- it would be most pronounced
9 if the spillover was in -- was only in the window I am
10 capturing. But I am saying you could still pick up
11 a spillover even if it continued forever more, because
12 I have such a long before analysis.

13 Q. You do not know if you would, do you?

14 A. If it was a very small spillover, it might not be picked
15 up.

16 Q. Right, okay. Your third test, the third test which we
17 can see at page {A/9/126}, what you have done here, am
18 I right, is that you have essentially redone your
19 difference-in-differences analysis of relative prices
20 but you have narrowed the treatment group to only two
21 covered HIPs; and the names are confidential, I am not
22 going to say them, but we can see what they are at
23 paragraph 5.55; yes?

24 A. Yes, that is my test.

25 Q. So this is right, is it not, that if there are

1 spillovers, the bias still remains because the control
2 group still assumes no spillovers?

3 A. The bias would remain.

4 Q. What you say is that you have narrowed the treatment
5 group to the two HIPs that you think are potentially
6 most affected by the wide MFNs. So I think your point
7 is that this makes it more likely to lead to
8 a statistically significant result which would be
9 visible despite any spillovers. I think that is your
10 point, is it not?

11 A. Yes, that is the point of this test.

12 Q. You do not know, do you, that the pricing of these two
13 HIPs was affected more than any other covered HIPs?
14 I think the reason that you rely on them is because
15 these two brands gave the CMA a lot of direct evidence
16 about being affected. That is right, is it not?

17 A. Yes, this was the outcome of the coverage analysis where
18 I was most uncertain about those insurers.

19 Q. The fact that there may be a lot of direct evidence that
20 they were affected does not actually mean that their
21 prices were necessarily affected more than others, does
22 it?

23 A. I was trying to look for -- if I thought -- if it does
24 not mean they were more affected, then what does the
25 direct evidence mean? To me, if there is more evidence

1 of an effect, it means there is more evidence of an
2 effect. So using them as your treatment group would
3 exaggerate -- pronounce -- would mean that the effect of
4 the wide MFN would be more pronounced.

5 Q. There may be a difference, may there not, between
6 a situation where there is direct contemporaneous
7 evidence of covered brands saying -- I am
8 paraphrasing -- we are constrained by the wide MFN. So
9 on the one hand there may be more evidence of that type
10 in relation to particular HIPs. But that does not
11 necessarily mean that other brands were affected in
12 terms of their pricing just as much. You accept that?

13 A. I think I accept that it could be that these were also
14 not affected, despite the strong -- or the factual
15 evidence that suggests they might. I am not sure I have
16 any reason to think that other covered insurers would
17 have been affected as much, which would be another way
18 to say there would be no difference.

19 Q. All right, that is obviously a point of disagreement
20 which we will come back to in submission.

21 In your fourth test, you have rerun your
22 difference-in-differences analyses, but this time you
23 have narrowed down the control group. That is right, is
24 it not?

25 A. That is correct.

1 Q. What you are trying to do is extract or take out of the
2 control group the HIPs that you think are most likely to
3 have been affected by spillovers. Is that right?

4 A. The caveat, I would say, is I identified these insurers
5 based on what the CMA says in their Decision about these
6 non-covered insurers. I have no reason to think they
7 were affected by the removal.

8 Q. So your approach has been to remove the HIPs -- is this
9 correct? -- that did not engage in any promotional deals
10 during the relevant period but started to do some
11 afterwards. I think that is what you have done, is it
12 not?

13 A. Yes. Yes, I have referred to the paragraph in the
14 Decision and the reason that the CMA says -- the CMA
15 points to these as referring to -- as non-covered HIPs
16 that have been affected by the removal.

17 Q. It is right, is it not, that your control group in the
18 fourth test will still contain non-covered HIPs who are
19 engaged in more promotional activity after the wide
20 MFNs, even if they did some during the relevant period;
21 yes? So you have not taken those out. You have taken
22 out HIPs that did not do any promotional deals in the
23 relevant period and did some afterwards.

24 A. Yes.

25 Q. But there may be some that did more afterwards but did

1 a little bit during, and those are still in the control
2 group, I think.

3 A. They may be.

4 Q. Well, do you know?

5 A. If we could look at 5.60 where I describe --

6 Q. Yes, that is page {A/9/127}.

7 A. It is the next page, yes.

8 Q. I think what you are saying is that you have
9 identified -- sorry, you want to look at it.

10 A. Yes, I looked at the Decision and where they provided
11 these references to covered insurers that had reacted to
12 the removal, and they referred to these insurers. So
13 I have not reviewed the other non-covered insurers to
14 make that assessment that you asked me to give a view
15 on.

16 Q. I think then it is fair to say that you have not
17 reviewed them either to check whether or not -- I think
18 you are saying that the control group is still likely to
19 contain non-covered HIPs who did not change their
20 promotional activity but who may have reacted to the
21 removal of the wide MFNs in other ways, in particular by
22 changing their base retail price. That is not something
23 that you have sought to extract from the -- they are not
24 the group that you have sought to extract from the
25 control group.

1 A. I have sought to extract all the insurers that the CMA
2 identified, which were non-covered insurers that have
3 changed their behaviour in a way that would be
4 consistent with more competition post-removal. I have
5 not sought to extract insurers that were non-covered
6 that may have changed their behaviour in either
7 direction in other dimensions that have not been
8 attributed to the wide MFN, because that is the point of
9 having a control group; because people can change their
10 behaviours for many reasons, and it is useful to -- that
11 might be the same for the wide MFN group, and so I want
12 to have -- I want to have normal market dynamics in my
13 control group.

14 Q. Just to be clear, where you say you have sought to
15 extract --

16 A. That is the 5.60 and 5.61.

17 Q. Just now you have said you sought to extract all the
18 insurers that the CMA identified which were non-covered
19 insurers that have changed their behaviour in a way that
20 would be consistent with more competition post-removal.

21 A. Yes.

22 Q. Specifically what you have done is you have looked at
23 non-covered insurers that did not do any promotional
24 deals in the relevant period and did start doing them
25 afterwards. That is how you have approached it, is it

- 1 not?
- 2 A. Yes.
- 3 Q. Your fifth test relates to commissions, does it not?
- 4 A. Yes.
- 5 Q. It relates in particular to your commissions analysis on
6 all PCW commissions; yes?
- 7 A. Yes.
- 8 Q. Your original model assumes, does it not, that when
9 a PCW removes wide MFNs, this only affects the
10 commissions paid by the covered brands to that PCW; yes?
11 That is the original model. So it assumes there is no
12 effect on commissions paid by non-covered brands to that
13 PCW, and it also assumes there is no effect on
14 commissions paid by any HIP to other PCWs. I think that
15 is right, is it not?
- 16 A. Well, for the same -- that would be the main approach
17 but, as I have said, this is robust to small spillovers
18 because you could still pick up an effect.
- 19 Q. I am just at the moment trying to locate what you have
20 done in your original commissions analysis. I am
21 correct, am I not, that it assumes that when a PCW
22 removes wide MFNs it only affects the commissions paid
23 by the covered brands to that PCW, so you are assuming
24 no effect on other commissions?
- 25 A. Yes, and I am saying that even if there were a small

- 1 effect it would still be robust to that.
- 2 Q. Then what your fifth test does is it makes a change,
3 does it not, so it no longer assumes that there is no
4 effect on the commissions paid by the non-covered brands
5 to the PCW which disapplied the wide MFN; yes?
- 6 A. So effectively I model the control group separately in
7 my fifth test. So I look to see -- it is almost like
8 a time series analysis.
- 9 Q. Can I just ask whether you agree with the proposition
10 that I have put to you, which is that the change made by
11 your fifth test is that it no longer assumes that there
12 is no effect on the commissions paid by the non-covered
13 brands to the PCW which has imposed the wide MFNs; yes?
- 14 A. Yes.
- 15 Q. What it does is it maintains the assumption that the
16 commissions paid by both covered and non-covered brands
17 to the other PCWs remain unaffected; yes? So it
18 maintains that assumption.
- 19 A. I am just going to write some of this down.
- 20 Q. Of course.
- 21 A. Would you run it by me again?
- 22 Q. Yes. Your original model -- should we start with the
23 original model, are you happy with that?
- 24 A. Yes, I know the original model, that is fine.
- 25 Q. Your fifth test makes a change, I am putting to you.

- 1 A. Yes.
- 2 Q. It no longer assumes that there is no effect on the
3 commissions paid by the non-covered brands to the PCW
4 which disapplied the WMFN. Let us call it CTM.
- 5 A. Yes.
- 6 Q. It no longer assumes there is no effect on the
7 commissions paid by the non-covered brands to CTM, but
8 it maintains the assumption that the commissions paid
9 both by covered and non-covered brands to other PCWs
10 remain unaffected.
- 11 A. Yes, that is correct.
- 12 Q. If we go back to my HIP A example, so HIP A is covered,
13 your analysis assumes -- is this right? -- that the
14 removal of its wide MFN will not affect the commission
15 it pays to MoneySupermarket once the wide MFNs with CTM
16 are removed.
- 17 A. Sorry, again I got lost.
- 18 Q. Of course. I am applying where we have got to so far.
19 So HIP A -- I am talking about the analysis now, the
20 fifth test.
- 21 A. Yes.
- 22 Q. HIP A, your analysis under your fifth test assumes that
23 the removal of HIP A's wide MFN will not affect the
24 commission that HIP A pays to MoneySupermarket.
- 25 A. Yes, it is on that premise.

1 Q. Right. That goes to an essential element of the theory
2 of harm, does it not? You have seen that. An essential
3 element of the CMA's theory of harm is that those
4 commissions will be affected.

5 Let me put it this way. If, as your analysis now
6 allows, removal of the wide MFN allows a HIP to
7 negotiate a better deal with CTM, so you allow that in
8 your analysis, that would then increase its ability to
9 negotiate a better deal with MoneySupermarket, would it
10 not? You are not allowing for that in your fifth test.

11 A. If we look at the reality of the test, it is looking
12 at -- as explained, you have got HIP A, a covered HIP,
13 with CTM, and it is looking primarily at whether the
14 commissions paid by a covered HIP to CTM changed after
15 the removal, and it is using as a benchmark, originally
16 we use all commissions in the market by uncovered HIPs,
17 and including to CTM.

18 Now, the test here is stripping that out and saying,
19 as Ms Demetriou pointed out, I now only look at does the
20 commissions that HIP A is paying to CTM change relative
21 to what that same HIP is paying to MoneySupermarket
22 following the removal. So if those were to identically
23 or materially move in the same direction, I would not
24 see a difference.

25 Q. Thank you. I am going to move away from the five tests

1 now, and I want to look at common trends as a separate
2 subject.

3 If we turn to your first report at page {A/5/137},
4 paragraph 7.52, you say that the common trend assumption
5 is -- you explain it here, you say that it is:

6 "... except for the presence of CTM's wide MFNs and
7 any other controls, HIPs with and without wide MFNs
8 price in a similar manner."

9 Yes?

10 A. Yes.

11 Q. That is the assumption.

12 A. That is the assumption.

13 Q. It is about ensuring that the treatment group, covered
14 HIPs, and the control group, non-covered HIPs, are
15 properly comparable; yes? So that any differences in
16 how the covered HIPs priced after the wide MFNs were
17 removed can reliably be attributed to the effect of the
18 wide MFNs being withdrawn.

19 A. I largely agree. A point is obviously I have other
20 controls, but after you have taken account of other
21 controls.

22 Q. I understand that. So after you have taken account --
23 that is correct, and you do say that here, you say "any
24 other controls".

25 If we turn to {A/12/48}, this is the joint

1 statement, and I.1. Here I think you accept as a matter
2 of theory -- because you say "Agree to the theoretical
3 point" -- that difference-in-differences analyses are
4 not reliable unless the common trends assumption holds.
5 I think you accept that as a theoretical point; yes?

6 A. Yes.

7 Q. Again, the reason why this assumption is important in
8 general is that if the treatment group and the control
9 group do not respond in the same way to changes in
10 economic circumstances -- so let us call them shocks;
11 shocks that affect both groups -- then any difference
12 that you might be observing in your analysis might be
13 wholly or partly the result of that different response
14 rather than the problem that you are trying to -- the
15 wide MFNs here, but the issue you are looking at. Do
16 you agree with that in theory?

17 A. Yes, you need to have a relevant benchmark. That is the
18 point of this common trends assumption.

19 Q. A common shock might be something like, for example,
20 a change in the cost of providing insurance that affects
21 all insurers in the market; yes?

22 A. Yes.

23 Q. The common trends assumption is the assumption that both
24 covered and non-covered brands will respond to such
25 shocks in the same way; yes?

- 1 A. Yes.
- 2 Q. Let us assume for the moment that the common trends
3 assumption does not hold in the present case. I know
4 that you disagree with that. This would mean, would it
5 not, that it would be wrong to interpret the
6 coefficients produced by your regression analyses as
7 solely measuring the effects of the removal of the
8 WMFNs, the wide MFNs, because the coefficients could
9 also include other differences in the way in which the
10 covered and non-covered brands set their prices; yes?
- 11 A. Yes.
- 12 Q. In other words, to put it another way, if the common
13 trends assumption does not hold, your regression results
14 will be biased.
- 15 A. Yes, I would -- they could still be quite informative.
16 I would not --
- 17 Q. Okay. If we look at {A/12/51}, this is proposition I.4,
18 again I think that this is common ground between you and
19 Professor Baker, we see that you both agree.
- 20 "Any bias from a violation of the common trend
21 assumption could go in either direction."
- 22 Yes?
- 23 A. Correct.
- 24 Q. When you say -- again, I think this is not
25 controversial, but if we go to your second report,

1 {A/9/149}, where you say at -- I think you are saying
2 this at 5.136. I think you are saying that, we see
3 that, the words in bold in the citation, the "violation
4 could bias the results in either direction", you accept
5 that, do you not?

6 A. Yes.

7 Q. You say at 5.137, so the next paragraph, that
8 Professor Baker has not shown that potential violation
9 of the parallel trend would bias the results towards
10 finding no effect or understating the effect, and he has
11 not commented on the direction of bias. You have not
12 either, because you are working on the basis that the
13 common trends assumption holds in this case; that is
14 correct, is it not?

15 A. Yes, that is correct.

16 Q. If we can go back to {A/12/48}, you say at I.1 that the
17 market facts support the assumption that the common
18 trends assumption holds as between the covered and the
19 non-covered brands. You then say, if we go on to the
20 next page {A/12/49}, that it is common ground that
21 covered and non-covered HIPs are part of the same
22 market, so they could thus be expected to respond to
23 common shocks in a similar way; yes?

24 A. Yes.

25 Q. But it does not always follow, does it, that because

1 competitors are in the same market that they will
2 respond in the same way to shocks in the market?

3 Because they might, for example, have different business
4 models which means that they respond in different ways.

5 A. I think this is quite an uncontroversial and quite
6 a sense -- uncontroversial point about this relevant
7 market, but theoretically I am sure there could be
8 a possibility where -- but in an economically defined
9 market, where we are saying that they react, that they
10 compete closely, I would expect them to respond to
11 common shocks very similarly.

12 Q. We know here that -- because it is something you rely on
13 yourself, so when it comes to promotional deals, you
14 acknowledge that some HIPs have an appetite to do
15 promotional deals and others do not. So you accept that
16 they have different strategies, they may have different
17 business strategies; yes?

18 A. Yes, but I do not rely on the common trends assumption
19 for my promotional deals, so it is not relevant there.

20 Q. I am just trying to tease out the relevance. I am
21 really making a simple point about what you were saying
22 in relation to your promotional deals analysis, because
23 when we explored it yesterday you were saying that some
24 brands may have an interest in doing promotional deals,
25 but you were keen to emphasise that lots do not have an

- 1 appetite for doing them; yes?
- 2 A. Yes, the facts are that there was a difference in
3 interest for promotional deals.
- 4 Q. Right. We see at least to that extent that there is
5 a difference in business -- there may be differences in
6 business strategies between different brands; yes?
- 7 A. So the common trends assumption does not require that
8 everything is identical. It is all relevant to the
9 test, your dependent variable. So I require this for
10 relative pricing in commissions. That is why I am
11 saying that promotions is -- I do not need them to be
12 identical there.
- 13 Q. I think it is common ground, is it not, between you and
14 Professor Baker that you can actually test for whether
15 the common trends assumption holds as between the
16 treatment and the control group; yes?
- 17 A. Yes, there are statistical tests that help inform that.
- 18 Q. The leads test is a help that can inform in relation to
19 that.
- 20 A. Yes.
- 21 Q. What it does is it looks at whether the covered and the
22 non-covered HIPs price differently during time periods
23 before the removal of the wide MFN, so that is the leads
24 half of the leads and lags test; yes?
- 25 A. That is right, yes.

- 1 Q. It is a zooming in, as I put it, not very
2 scientifically.
- 3 A. Yes.
- 4 Q. So it involves working out lead coefficients, does it
5 not, at monthly intervals prior to the withdrawal of the
6 wide MFNs?
- 7 A. Yes, in this case it is on a monthly basis.
- 8 Q. As with your main regressions, you look at whether these
9 differences are statistically significant; yes?
- 10 A. Yes.
- 11 Q. You carried out leads tests in your first report, did
12 you not, to test whether the common trends assumption
13 held for your relative and absolute pricing analyses?
14 That was annex 6A. I do not think we need to turn it up
15 now, but you did that, did you not, in your first
16 report?
- 17 A. Yes.
- 18 Q. Your conclusion was that you did not think that the
19 common trends assumption was violated; yes?
- 20 A. Yes, so I did explain the statistical tests were a
21 further piece evidence that supported the common trends
22 assumption in those analyses.
- 23 Q. You know that Professor Baker -- let us go to his
24 report, {A/7/56} -- has criticised your leads analysis,
25 as you know.

- 1 A. Yes.
- 2 Q. If we go to page {A/7/56}, please, paragraphs 142 and
3 144. So paraphrasing again, he had two broad
4 criticisms, did he not? He said first of all you had
5 failed to account for the fact that some HIPs had their
6 wide MFNs removed earlier than others, which could
7 disguise leads; yes?
- 8 A. Yes.
- 9 Q. He said that you should remove the early treatment HIPs
10 and redo the analysis so it only includes the main
11 treatment group of HIPs who had their wide MFNs removed
12 in December 2017; yes?
- 13 A. Yes, I did do that.
- 14 Q. You accepted that, so you did that.
- 15 A. Yes.
- 16 Q. Let us look at where you did that so that the Tribunal
17 has it. If we go to {A/9/150}, at the bottom of the
18 page, 5.142 you say that -- you accept that it is
19 a sensible approach and you have then implemented his
20 suggestion; yes?
- 21 A. Yes.
- 22 Q. The second criticism that Professor Baker made was that
23 you had only looked at leads in the 12-month period
24 prior to withdrawal of the wide MFNs; yes?
- 25 A. Yes, he raises that.

- 1 Q. You refer to this as a symmetric approach, am I right?
2 I think it is because your main regression on relative
3 pricing is looking for an effect 12 months after
4 disapplication, and so you say there is no reason to
5 look at leads more than 12 months before disapplication.
6 Do I have that right?
- 7 A. Yes. My period of analysis is the 24 months you have
8 described, so I want to see in that prior to the
9 treatment whether there is a common trend.
- 10 Q. Professor Baker says, if we go back to his report,
11 please, at {A/7/56}, if we go up to the top of page
12 {A/7/57} he says there is no reason to limit the leads
13 in this way and he says you should look at leads
14 throughout the 19 month relevant period because it is
15 likely to be more instructive because you have more
16 data; yes? That is his position.
- 17 A. His position is that, yes.
- 18 Q. He is right about that, is he not? Because the more
19 data you have the better the analysis; is that not
20 right? There is no reason to think that economic shocks
21 in the market happen in any kind of symmetrical way, is
22 there? So why do you not just look at whatever data you
23 have and try to draw conclusions?
- 24 A. The point of symmetry, I am not tied to symmetry here,
25 I am saying that you should look at the period that you

1 are analysing. So I am using the 12 months before to
2 help inform my counterfactual. I am not using time
3 before that time. I am not using 13 to 19 or 20-odd
4 months before. What happens between the covered and the
5 non-covered HIPs in that period is not going to affect
6 my analysis, which is only -- it is not taking into
7 account that data, so I do not need the common trend to
8 hold in the period. That is not informing these
9 estimates.

10 Q. You say that, but if there was a difference in the way
11 that covered and non-covered brands responded to an
12 economic shock, say 13 or 14 months before
13 disapplication of the wide MFNs, that would be highly
14 relevant, would it not, to whether the common trends
15 assumption holds? Because what you are looking for is
16 evidence whether or not these different groups respond
17 in the same way to economic shocks.

18 Say there was an economic shock 14 months before the
19 end of the relevant period, it is artificial, is it not,
20 to exclude that? Because if it shows they did respond
21 in a way, you would want to take that into the,
22 would you not?

23 A. I think it is irrelevant.

24 Q. Irrelevant?

25 A. Yes.

1 Q. Right, so what if there is a big shock in the market
2 14 months before the end of the relevant period, and
3 then the market is very, very stable so there are no
4 real economic shocks, but we see that when that big
5 economic shock happens that there is a very different
6 reaction between the two groups. Is that not something
7 which is relevant to whether the common trends
8 assumption holds?

9 A. So my first thing would be to make sure I did not
10 include that big shock in my analysis and stick to the
11 time window that I have done, which is not too long
12 before and not too long after, to avoid such events sort
13 of conflating the analysis.

14 There is probably a lot going on in this market, so
15 I do not need to search for common shocks outside my
16 analysis period.

17 Q. Let us have a look at what Professor Baker found. We
18 are on page {A/7/57} and at table 10.

19 What Professor Baker has done here is he has
20 adjusted your results, has he not, so they focus on the
21 main treatment group; yes?

22 A. Yes.

23 Q. He also adds in what he has called asymmetric results,
24 so he has focused on the full 19 months prior to
25 disapplication, not just your 12-month period; yes?

- 1 A. Yes.
- 2 Q. First of all, you accept, do you not, that on the
3 asymmetric approach this table shows that there are
4 a large number of statistically significant leads for
5 both your weighted and your unweighted relative price
6 analyses; yes?
- 7 A. Yes, these are his results.
- 8 Q. You are not disputing the results, are you? You just
9 take a different time period.
- 10 A. Again, I am not verifying results that are outside my
11 period of analysis. That is all I am caveating.
- 12 Q. I see. You have not checked them, but you are not
13 challenging them.
- 14 A. Correct.
- 15 Q. On the absolute price analysis, we see that even on your
16 symmetric approach there are a large number of
17 statistically significant leads; yes?
- 18 A. Yes, and I acknowledge that in my report.
- 19 Q. What we see is six statistically significant leads. We
20 see one lead for your symmetric weighted relative price
21 analysis, six for your unweighted relative price
22 analysis, on your symmetric approach, and more on the
23 asymmetric approach; yes? Then we see the analogous
24 symmetric and asymmetric results for the absolute price
25 analysis on the bottom row, and there is ten

1 statistically significant leads for your absolute price
2 analysis.

3 If we go to HR2, so your second report, at 5.143, so
4 that is {A/9/151}. If we go to 5.144, I think this is
5 where you acknowledge, do you not, that on your
6 unweighted relative pricing analysis on your symmetric
7 approach, there are six statistically significant leads.
8 That is when you said a moment ago you acknowledge that,
9 you note it; this is where you note it, is it not?

10 A. Yes.

11 Q. You agree that this could indicate a violation of the
12 common trends assumption, do you not?

13 A. Yes.

14 Q. What you then do is look at the lead coefficients on
15 each of your separate PCW-specific unweighted relative
16 pricing models. We see that over the page on page
17 {A/9/152}. You say that these results suggest that the
18 common trends assumption holds; yes?

19 A. Yes.

20 Q. Can we then look at what you say about your absolute
21 pricing analysis? If we go to 5.149 we see:

22 "... Professor Baker also reports the number of
23 statistically significant leads for my absolute pricing
24 analysis."

25 Then you say:

1 "... empirical tests for the common trends
2 assumption should not be interpreted in isolation, and
3 there is strong reason to believe that HIPs with and
4 without ... MFNs would, but for the wide MFN, be
5 comparable."

6 I think what you are saying there is that -- I think
7 you are saying: well, do not worry about the results
8 because I do not have a strong reason to believe that
9 the common trends assumption is being violated, even
10 though these results show that it might well be.

11 I think that is your position; is that right?

12 A. Yes.

13 Q. Your relative pricing analysis, if these results do show
14 a violation of the common trends assumption, as they
15 appear to on their face, would be undermined by these
16 results, would it not?

17 A. No, my position is the same for all the analyses.

18 I noted at the front that the statistical tests can be
19 informative, but they are not, in my opinion, decisive.

20 I disagree with your description of my relative pricing
21 test as -- of the common trends as however you put it.

22 I think that these show that they are still a meaningful
23 control group.

24 Q. Looked at, as you said earlier, with the other evidence
25 in the case; yes?

1 A. Yes.

2 MS DEMETRIOU: Would you just bear with me a moment,

3 Ms Ralston. (Pause)

4 Ms Ralston, you will be very happy to know, because
5 you have been giving evidence for a long time and we all
6 thank you, that I do not have any further questions for
7 you. I know that Professor Ulph has a question about
8 the article, but I am going to sit down.

9 THE PRESIDENT: Thank you very much, Ms Demetriou.

10 .

11 Questions by THE TRIBUNAL

12 THE PRESIDENT: Could we bring up {F/565}, and then I will
13 hand over to Professor Ulph and you can ask the question
14 that you have in relation to this working paper.

15 PROF ULPH: Yes, thank you very much.

16 I would like to put four or five questions to you
17 about this paper.

18 My first question relates to the model that they set
19 out starting in section 2. That is at {F/565/8}.

20 A. Yes, I have it, thank you.

21 PROF ULPH: The model is set out over a number of pages, but
22 I just want to go through a list of factors that are
23 contained in the model. I want to ask you do you agree
24 that the model contains many of the features that are in
25 play in this particular case, so let me just go through

1 the features.

2 Firstly, there are multiple providers of
3 a particular product. There are multiple PCWs through
4 which a provider of that product can be listed and sold.
5 Providers can choose whether or not to list on
6 a website.

7 A. I agree with all this.

8 PROF ULPH: Providers also have their own channels through
9 which the products were sold.

10 A. Yes.

11 PROF ULPH: If providers do list on one or more PCWs, then
12 they can in principle set different retail prices on
13 different PCWs. Moreover, these can be different from
14 the prices that they set on their own direct channel.

15 A. Yes, that is relevant to the current case.

16 PROF ULPH: If a consumer purchases a particular provider's
17 product through a PCW, then the PCW would charge the
18 provider a flat fee commission per unit sold?

19 A. Yes.

20 PROF ULPH: PCWs determine their commission rates?

21 A. Yes, so PCWs charge a commission rate, yes.

22 PROF ULPH: Consumers are not charged for the use of a PCW?

23 A. Agree, yes.

24 PROF ULPH: Consumers have preferences about both which
25 product to buy and which channel to use, and so there is

1 both inter-brand and intra-brand competition in play
2 here?

3 A. Yes, that applies.

4 PROF ULPH: PCWs can impose either wide MFNs or narrow MFNs
5 on providers?

6 A. Yes, that is the case we have.

7 PROF ULPH: I would like to turn now to proposition 1, which
8 is at {F/565/13}.

9 There is a lot of algebra here, but I am just going
10 to try to say everything in words and see whether you
11 agree with my interpretation for what this proposition
12 says.

13 A. Okay.

14 PROF ULPH: Do you agree that this says that in the absence
15 of any form of most-favoured-nation clause, either
16 narrow or wide, that in any symmetric equilibrium the
17 commissions charged by PCWs on the retail prices charged
18 to providers are such that, first of all, all providers
19 list on all PCWs?

20 A. Yes.

21 PROF ULPH: The commission rates charged by each PCW to each
22 provider is the same?

23 A. Yes.

24 PROF ULPH: So it just reflects the symmetry assumption.

25 All providers charge the same retail price on their own

1 direct channels? Again, that is reflected in the
2 symmetry assumption, and the common --

3 A. Yes, yes, there is a --

4 PROF ULPH: Yes. All providers charge the same retail price
5 on all PCWs?

6 A. Yes, that is what the paper finds, yes.

7 PROF ULPH: However, the common retail price set on PCWs is
8 higher than the common retail price on direct channels
9 by a factor that depends on both the common commission
10 rate and the degree of inter-brand and intra-brand
11 substitutability, so there is a higher price on PCWs
12 than on direct channels?

13 A. Yes.

14 PROF ULPH: Do you agree?

15 A. Yes, that is the term they have at the end, yes.

16 PROF ULPH: Can we now turn to proposition 2 which is at
17 {F/565/17}. Do you agree that what this proposition
18 says is that if all PCWs charge wide MFNs on all
19 providers, then in any symmetric equilibrium the
20 commissions charged by PCWs and the retail prices
21 charged by providers are such that, first of all, once
22 again all providers list on all PCWs?

23 A. Yes, they find that.

24 PROF ULPH: The commission rate charged by each PCW to each
25 provider is the same?

1 A. Yes.

2 PROF ULPH: All providers charge the same retail price on
3 their own direct channels?

4 A. Yes, that is --

5 PROF ULPH: Yes?

6 A. Yes.

7 PROF ULPH: All providers charge the same retail price on
8 all PCWs?

9 A. Yes.

10 PROF ULPH: Now there is price parity, because the common
11 retail price set on direct channels is exactly the same
12 as the common price set on all PCWs?

13 A. That is what they find, yes.

14 PROF ULPH: Yes. However, the price set on direct channels
15 is now certainly higher than it would have been in the
16 absence of any most-favoured-nation clauses, because the
17 price now, the first term of that price is the same as
18 in proposition 2, and now there is a second term which
19 is positive. So now the price set on direct channels is
20 higher than in the absence of any wide MFNs?

21 A. Yes, I have not directly compared this PW to P asterisk
22 previously, but it --

23 PROF ULPH: Can we just go back to proposition 1?

24 A. Yes, that was --

25 PROF ULPH: Can we go back to page {F/565/13}.

1 You see there that the common price on the direct
2 channel is $1 - \theta$ over $2 - \theta$?
3 A. Yes, so the difference in the price is now as -- oh,
4 I see, yes.
5 PROF ULPH: Is a higher --
6 A. Yes, I can see where you have drawn that inference,
7 Professor, yes.
8 PROF ULPH: So the price has gone up. However, do you agree
9 that whether or not the common price set on PCWs is
10 higher or lower, in the absence of any wide
11 most-favoured-nation clauses, ie as determined in
12 proposition 1, is a lot more subtle and depends on the
13 intensity of inter-brand and intra-brand
14 substitutability? I do not know whether you have had
15 time to reflect on that.
16 A. Yes, I thought that is what you were asking my opinion
17 of already. The two terms do differ, and of the
18 platform price now, as I am sure you are aware. The
19 first term is the same, it is PD in the prior and now it
20 is the same. In the second term, in the new world you
21 have two-thirds times the commission, with the same
22 denominator as before, and then in the old world, before
23 parity, we just had the commission divided by the
24 denominator. So on the one hand, in the new world we
25 have two-thirds of something, so it is lower, just

1 talking it out loud, but in the new world we have also
2 got a new commission fee, I am not sure if that has gone
3 up or down, so I like your description of the impact
4 would be subtle, and I would want to read what the
5 authors have said about what direction that went in.

6 PROF ULPH: All right. Could we now turn to proposition 3,
7 which is at {F/565/25}.

8 Do you agree that this proposition says that if all
9 PCWs impose narrow MFNs on all providers, then the
10 outcomes in terms of equilibrium commissions and retail
11 prices charged is exactly the same as in proposition 2,
12 where it is only wide MFNs that are in place?

13 A. Yes, and I followed through there their intuition, when
14 reading the paper myself, as to why that occurs.

15 PROF ULPH: Okay.

16 A. Do you want me to talk about that? I can agree with the
17 proposition if it is useful for the room.

18 PROF ULPH: Okay. Carry on, give your interpretation.

19 A. My interpretation of the model, I might step back, is --
20 right, so the way they think about it is you have
21 a price comparison website offering -- demanding a wide
22 MFN to insurers, and the insurer is thinking: do
23 I accept this wide MFN and accept that restriction on my
24 pricing? They think about what the other insurer will
25 do, and they are thinking: well, if that other

1 insurer -- there is two insurers in my simple world --
2 if that insurer has tied its hands to price on the two
3 platforms the same, if I refuse the wide MFN I miss out
4 on selling on platform A because they are the one
5 demanding the MFN, but I can undercut my rival because
6 I will set a price which is below what they can afford
7 to do because they have to pay the commission on both
8 platforms.

9 So what is important here is that it is credible to
10 not list on one of the two platforms, and when that is
11 the case -- so you have got a couple of things at play.
12 One that is at play is how many of the second insurers'
13 customers will switch to you if you undercut it by
14 a small amount on platform A and also on that direct
15 channel. If that is strong, then there is a strong
16 incentive to reject the wide MFN so that you give up
17 platform -- I may have got my platforms muddled, but you
18 give up the wide MFN's customers to gain all of the
19 other platform's customers at that only marginally lower
20 price. That is why the intensity of that competition
21 between the insurers is relevant, that they are willing
22 to forsake the wide MFN platform's custom to steal the
23 share on the other. The link to narrow MFNs is because
24 they also steal the share -- effectively there is three
25 channels' customers. Some will be going to the direct

1 channels, some will be going to platform A, some to B,
2 and you can steal the direct consumers as well, and it
3 has to be credible that you are willing to steal those
4 customers.

5 So if you have narrow MFNs in place, that is
6 sufficient to stop you wanting to -- or it has the same
7 effect of wide MFNs as well.

8 PROF ULPH: So would you agree that one application, taking
9 all these results together, is that there are
10 circumstances under which, compared to the
11 counterfactual of a world in which there is extensive
12 use of narrow MFNs by all PCWs against almost all
13 providers, compared to that counterfactual, there may be
14 circumstances under which (inaudible) the wide MFNs
15 creates no harm?

16 A. Yes, and I have seen Thibaud Vergé, one of the authors,
17 and that is his main conclusion from this, that wide
18 MFNs are not necessarily bad, but if they are bad then
19 they are no worse than narrow MFNs.

20 PROF ULPH: So would you agree that given that in this case
21 all parties agree that both in the actual situation
22 where there is a wide MFN, and in the circumstances of
23 narrow MFNs, and in the counterfactual where there is no
24 narrow (sic) MFN, but there still exists a wide range of
25 narrow MFNs between PCWs and providers, since that is

1 the counterfactual, then one would try to draw
2 conclusions about the anti-competitive effects of the
3 wide MFN, first of all it is very important to be clear
4 what is in the counterfactual, in this world of narrow
5 MFNs or no MFNs at all, and would you agree that it is
6 also important that if you want to articulate the
7 effects that wide MFNs might have, you have to take into
8 account the presence of narrow MFNs between PCWs and
9 virtually all providers?

10 A. Yes, that is the message from this paper.

11 PROF ULPH: I understand that we do not have a case in which
12 we are trying to rule on the anti-competitive effects of
13 narrow MFNs, and I know the CMA's case is that they do
14 not regard narrow MFNs as being themselves
15 anti-competitive or creating anti-competitive harm, but
16 given that they are in the counterfactual we do need to
17 take them into account in thinking through what the
18 likely effects the wide MFNs would have. Would you
19 agree with that?

20 A. Yes, we should think -- that is the counterfactual they
21 have defined, is one with narrow MFNs, so we should look
22 for incremental effects.

23 PROF ULPH: Thank you very much. That was all I wanted to
24 ask you about.

25 A. So I think my empirical analysis will do that. It is

1 looking for an incremental effect above and beyond
2 narrow MFNs, because to the extent that narrow MFNs
3 cover all the control group that has been the approach
4 I have taken. I have looked for that incremental
5 effect.

6 PROF ULPH: Okay, thank you, Ms Ralston.

7 THE PRESIDENT: I take it that you have not done the
8 exercise of assessing what the position would be if you
9 took out all favoured nation clauses, wide and narrow?

10 A. I would not have a control group for all that empirical
11 work. The effective coverage is just looking at things
12 over time. I am thinking this out loud now, but that
13 would still apply. But yes, the econometrics is using
14 basically narrow MFN HIPs as a control group. I mean,
15 there are the few instances where some of those did not
16 have narrow MFNs either, but generally speaking mine is
17 looking for that incremental effect.

18 THE PRESIDENT: Thank you.

19 Ms Demetriou, do you want to ask any questions
20 arising out of that?

21 MS DEMETRIOU: No. I am not going to ask questions of
22 Ms Ralston in relation to this. Obviously it is a point
23 that we can take up in our submissions.

24 THE PRESIDENT: Yes, indeed. Thank you very much.

25 Mr Beard, we will hand over to you.

1 MR BEARD: I do have one or two questions, but before I do,
2 just before I forget on the transcript, and just to
3 confirm with Professor Ulph -- I do not know, Professor
4 if you actually have the live stream transcript in front
5 of you or not.

6 PROF ULPH: I do, yes.

7 MR BEARD: If we could scroll back to [draft] page 141 you
8 see you ask a question starting on line 15 -- I am
9 sorry, I know I am not supposed to be asking questions
10 of the Tribunal, but it is just a correction I think.
11 You say {Day9/142:20}:

12 "So would you agree that given that in this case all
13 parties agree that both in the actual situation where
14 there is a wide MFN and in circumstances of narrow MFNs
15 and [I think it is] in the counterfactual there is
16 no ..." I think it should be "wide MFN" there; is that
17 correct?

18 PROF ULPH: Yes, you are right, yes. You are right.

19 MR BEARD: I thought it was easiest to pick it up now, when
20 I could actually ask you.

21 THE PRESIDENT: That is helpful.

22 PROF ULPH: I misspoke.

23 MR BEARD: No, it is fine. I think the gist of the question
24 was absolutely clear to all concerned, but it was just
25 the number of narrows and wides that were in the chunk

1 of text. I thought I would pick it up and tidy it now.

2 PROF ULPH: It has been a long day.

3 THE PRESIDENT: Let us check your answer:

4 "Yes, that is the message from this paper."

5 A. Yes, I do not have the transcript.

6 MR BEARD: To be fair, I do not think -- well, look, I can
7 provide the transcript and her answer to it, but I will
8 have to read through the questions again. I think
9 everyone worked on the basis that Professor Ulph had
10 said "wide" at that point, and we all understood the
11 question in that way, that in the counterfactual we were
12 taking the wide out. Now, obviously I can provide the
13 transcript for Ms Ralston. Her answer makes sense using
14 "wide" there, and I was therefore only correcting the
15 transcript, but I will happily provide it to Ms Ralston.

16 THE PRESIDENT: If you are satisfied that we do not need
17 to --

18 MR BEARD: I do not think we do. If Ms Berridge looks at it
19 and says I have erred, then I will come back to it, but
20 I do not think so, if that is okay.

21 Re-examination by MR BEARD

22 MR BEARD: I do have one or two questions in re-examination,
23 one of which may be slightly longer than the others. It
24 may feel like a very long time ago, it actually is. Can
25 we have up on the screen from your first report

1 {A/5/83}, paragraph 5.33.

2 This is a paragraph Ms Demetriou had enormous fun
3 with, the term "mixed".

4 Could you read through that paragraph, please.

5 A. Which one again?

6 Q. 5.33.

7 A. (Pause) Yes.

8 Q. The first sentence is:

9 "If the qualitative and empirical evidence, overall,
10 suggests that an insurer was not influenced ... during
11 the Relevant Period, then I consider that it is more
12 informative to exclude that insurer from the market
13 coverage. Where the evidence is mixed, I have taken
14 a conservative approach and included the insurer in the
15 market coverage."

16 I just want to understand what you meant by
17 "overall" in those circumstances. Were you referring to
18 a situation where all the evidence pointed in the same
19 direction or was it assessing a balance of evidence, or
20 what were you doing there?

21 A. I was using the word "overall" in the normal sense,
22 looking at all the evidence, the qualitative and
23 empirical evidence overall.

24 Q. And reaching an assessment.

25 A. And reaching an assessment, yes.

1 Q. When you talk about -- when you use the term "mixed", is
2 that referring to the overall assessment that you are
3 referring to in the first sentence?

4 A. I am referring to -- and this is live, so the three
5 insurers that I have included in coverage.

6 Q. Thank you. Could we go down to paragraph 7.21 in this
7 report, which is at page {A/5/129} in the same document.
8 Thank you.

9 If you could just read 7.21 and 7.22. (Pause)

10 A. Yes.

11 Q. You recall you were asked about discussions you had with
12 ComparetheMarket and questions were asked who you
13 discussed with and so on.

14 Just so I understand, prior to yesterday's
15 cross-examination, had the CMA at any time or indeed
16 Professor Baker ever raised any questions about those
17 discussions?

18 A. No.

19 Q. You were taken to a document -- and I am not going to
20 bring it up because I think it was confidential -- about
21 differences in question sets or the time taken to
22 complete them between PCWs and HIPs.

23 A. Yes.

24 Q. Is it the difference in question sets between PCWs and
25 HIPs that we are interested in in this context?

1 A. No, no, we are looking at pricing between PCWs, so only
2 differences between question sets between the PCWs.

3 Q. In your second report at table 4.3 -- again my notes are
4 wrong in relation to the reference, table 4.3 is on
5 page 102 of A/9 {A/9/102} -- you will recall you were
6 asked a couple of questions about what I will refer to
7 as Legal & General. I think you have the key in front
8 of you.

9 A. Yes.

10 Q. Since we are in open.

11 A. Okay, yes.

12 Q. Yes?

13 A. Yes.

14 Q. You recall that. Do you know when Legal & General
15 entered into its wide MFN?

16 A. Wide MFN?

17 Q. Yes.

18 A. No, not off the top of my head.

19 Q. That is fine. Do you know whether the promotional deal
20 that we were talking about or you were being asked about
21 in relation to Legal & General was a single deal,
22 multiple renewals, multiple deals, whatever variation
23 there might be?

24 A. No, I think it was one, but I would want to check the
25 data.

1 Q. Thank you. Could we call up document {F/624/32}.

2 This was a Commission document, you were being taken
3 to paragraph -- particularly paragraph 93, but you had
4 cited paragraph 92 of this document.

5 A. Yes, that is correct.

6 Q. You were asked about -- the question was raised about
7 proportionality of an exercise in relation to
8 econometric analysis of data.

9 Has the CMA, as far as you are aware, done any sort
10 of similar analysis to any of the econometric exercises
11 you understood in your first report and augmented in
12 your second report, not in this investigation but
13 elsewhere?

14 A. Oh, have they -- yes, they have undertaken econometric
15 analysis of the effects of wide MFNs.

16 Q. Where did they do that?

17 A. They did that in the DCT market study. They looked at
18 the impact of wide MFNs on the commissions of price
19 comparison websites when they removed the wide MFN from
20 motor, and that preceded this investigation, and that
21 was the basis of one of my models, I took the same model
22 and applied it to home insurance here.

23 Q. You have obviously been cross-examined on various of
24 your econometric analyses. I think you may actually
25 have answered the first of these questions in discussing

1 matters with Professor Ulph, but in relation to the
2 econometric analyses that you have carried out, is the
3 outcome of any of that analysis dependent on the
4 analysis you put forward earlier in the report in
5 relation to market definition?

6 A. No, I take the narrow view. I just look at the impact
7 on the narrow PCW market, because if I do not find an
8 effect there then in a broader market there would be
9 even less of an effect.

10 Q. Is any of the outcome of your econometric analysis
11 dependent on the analysis you put forward in relation to
12 what is called effective coverage?

13 A. No, again, I took the CMA's approach of this wide MFN
14 having this effect, so I just looked at wide MFNs per
15 se.

16 Q. I am going to ask you a couple of questions here which
17 are probably not orthodox re-examination, they are not
18 leading, but I wonder if -- they refer to one or two of
19 the terms that have been used in some of the discussion
20 that I thought given the way in which cross-examination
21 proceeded it might be actually helpful for Ms Ralston
22 just to explain.

23 The first of them was in passing you referred to an
24 "R squared". To the uninitiated, and indeed to me, an
25 R squared is something I find quite confusing to cope

1 with. I wonder if it is worth you explaining to the
2 Tribunal what an R squared is and what the significance
3 is of it.

4 I know there are tables in your report, but perhaps
5 it is just useful to do that, and if you want to direct
6 the Tribunal to any of your material, please do.

7 A. Yes. I am going to -- so R squared at a conceptual
8 level, and Professor Ulph will I am sure be very
9 familiar with this, but this is a way to capture the
10 unexplained, the unexplained variation, so you try and
11 explain much of your dependent variable, the left-hand
12 side, with the stuff on the right-hand side, and what is
13 left is called unexplained, and the R squared captures
14 that, and it is out of zero to 1 or zero to 100%,
15 however you measure it.

16 The programmes economists use to run statistical
17 tests spit this out, for want of a better word, just so
18 you know what you have produced, and I have done a type
19 of model where you have fixed effects. So my -- the
20 first number that is produced from this, from the
21 statistical software, does not actually account for all
22 of what you have explained, because it did not account
23 for the fixed effect variable. This was noted by
24 Professor Baker, but he points to my R squareds as if
25 they are quite low and my models are not very good,

1 I think they were very low when you do not account for
2 these fixed effects.

3 So in my second report I did the -- I call them
4 adjusted R squared, I think, but they are actually the
5 true R squared, I have not changed anything, but
6 actually this is the 65 to 80% metric I have referred to
7 a few times. So that means I have explained 65 to 80%
8 of the variation in relative pricing, or 60% in the case
9 of commissions, based on all the things on the
10 right-hand side of my model.

11 MR BEARD: I do not know if the Tribunal wants to follow up
12 with any particular questions on that.

13 THE PRESIDENT: Just to be clear, the significance of the
14 size of the R squared variable is that the bigger the
15 number, the less the other parts of your model explain
16 and, therefore, the worse in a sense the model is,
17 whereas the lower, the more is explained by the
18 variables that you have assigned specific roles to.

19 A. Yes. So in very simple terms, with a very simple
20 regression, you may have seen scatter plots of the dots,
21 and the regression is putting a line of best fit, that
22 is what it is called, and the R squared is capturing the
23 gaps between your dots and your line of best fit, and
24 what is unexplained is those distances. So you can add
25 it all up and then you say overall I have explained,

1 you know, my dots are quite close to the line when the
2 R squared is high, close to 100%, or if you did not have
3 that you would infer that your line of best fit was in
4 the middle, but it was not really explaining all the
5 dots in your chart.

6 THE PRESIDENT: You square it to get a -- why do you square
7 the R?

8 A. So I would want to remind myself of the exact equation,
9 but I think it will be because you have negatives and
10 positives of the distances, and just to square it.

11 THE PRESIDENT: Of course, get rid of the -- yes.

12 A. I have to admit that you take these formulae for granted
13 at a certain point and just refer on the statistics
14 coming out of the computer.

15 THE PRESIDENT: Thank you.

16 MR BEARD: It is obviously a matter for submissions, but
17 I think the point is that it is the higher the R squared
18 and the lower the r squared more explanatory variable,
19 explanatory (inaudible).

20 Unravelling, if I may. If we could go to {A/9/61}
21 at paragraph 3.25. If you want to remind yourself of
22 what you said in 3.25.

23 A. I know, yes.

24 Q. So in cross-examination Ms Demetriou was hoping to get
25 you to agree that unravelling was dependent on

1 homogeneity, and took you to the Inderst & Maier-Rigaud
2 paper. Can you just explain the significance of
3 homogeneity as far as you are concerned in relation to
4 this notion of unravelling, please?

5 A. As the sentence continues in my third bullet, it is
6 about -- talking about price competition and I refer to
7 undifferentiating -- undifferentiated price competition.
8 I am just saying that here there is strong price
9 competition between the insurers and that is one factor
10 that results in this unravelling. Because, as we
11 described in Johansen & Vergé's paper, if you can
12 undercut your rival by a little bit and steal their
13 share, you do it, you forsake the wide MFN and these
14 incentives. Prices just cannot be sustained above the
15 competitive level.

16 Q. Right, thank you. You mention competitive level.

17 A couple of quick questions on that.

18 As far as you are aware -- it is a concept you refer
19 to at a number of points -- did the CMA do any work in
20 the Decision identifying whether retail prices charged
21 by HIPs were or were not at a competitive level?

22 A. No.

23 Q. As far as you are aware, did the CMA do any work in the
24 Decision identifying whether commissions charged by PCWs
25 were or were not at a competitive level?

1 A. No.

2 Q. There were a number of discussions about commissions
3 that have come up over the past few days. Could you
4 just very simply and relatively briefly explain overall
5 what you were doing in your econometric analyses on
6 commissions, please?

7 A. Yes, I did two models. As I mentioned, the CMA had done
8 some econometric analysis of commissions on motor
9 insurance, so I took that model which -- that is this
10 all PCW model, and then I did a separate one which was
11 CTM-specific. I pause because it is easier sometimes to
12 start small and get big.

13 So the CTM model looks at CTM's commissions for
14 covered insurers benchmarked against non-covered
15 insurers and sees if that changed after the removal of
16 the wide MFN, and I use a time period of -- I have 2018,
17 2019 and then in the end 2020, I think, quite a period.
18 So that is that model. So you are benchmarking just
19 within the CTM world how formerly covered insurers'
20 commissions changed relative to those non-covered, and
21 I think, although I know my results are all
22 statistically insignificant, but in that event the
23 presence of the wide MFN resulted in lower commissions,
24 so contrary to any concern.

25 Then the all PCW model timeses that by four.

1 Effectively you are doing all four PCWs, so it gets
2 a bit confusing when you try and break it down, but it
3 is looking at the removal of GoCompare's, Confused's,
4 MoneySupermarket's and CTM's wide MFNs, and they all
5 occurred at different times. So we have lots of events,
6 which we like as statisticians because we have lots of
7 events to see what the effect was, and whenever a wide
8 MFN was in place, that has a 1 in the analysis and
9 a dummy variable but when there is a 1, and then it is
10 zero otherwise. So that is why it got a -- it is a bit
11 hard to explain, but you can use MoneySupermarket's
12 commissions with its insurers as a benchmark for
13 GoCompare's commissions to its insurers, because you are
14 always looking at them in tandem and see if they change
15 when, for example, GoCompare removed its wide MFN. So
16 that is that analysis.

17 Q. Thank you. Just going back to the CTM only analysis,
18 does that analysis make any assumption about
19 MoneySupermarket commissions?

20 A. No, no, it is CTM data only.

21 Q. Thank you. Just in relation to -- can we go to
22 {A/9/113} of your second report.

23 You have been asked various questions about various
24 of the tests you carried out to test whether or not
25 there were spillovers, and this is the section of your

1 report, second report, dealing with spillover bias.

2 Could you just summarise for the Tribunal what the
3 dispute is between you and Professor Baker in relation
4 to spillovers and what you consider to be the essential
5 point, critical point, in that dispute? I am sorry,
6 that is quite a general question given all the material.

7 MS DEMETRIOU: Sir, it is not really a re-examination
8 question. It is an invitation to talk generally about
9 the subject matter, and it is not really an appropriate
10 way to go about re-examination. If there is
11 a particular point arising out of the question I put and
12 an answer that was given that is fine, but this is: let
13 us revisit the whole thing. I do not think that is
14 appropriate at all.

15 THE PRESIDENT: We are not going to have a revisiting of the
16 whole thing.

17 MR BEARD: No.

18 THE PRESIDENT: For my part, I think a short portion of the
19 transcript just explaining this witness' perception of
20 the difference would I think assist.

21 MR BEARD: Sorry, I should have been clear. As I was saying
22 earlier, I recognise this is not totally an orthodox
23 re-examination, but it is just given the density of the
24 material that we are dealing with that I was posing
25 these questions. I am trying to pose them openly as

1 well, so I am not leading the witness. I entirely take
2 Ms Demetriou's point that this is not orthodox, but
3 I just invite Ms Ralston to very briefly deal with those
4 issues, if you would not mind.

5 A. So Professor Baker has a table in his report which shows
6 that if there was -- he actually shows an identical
7 effect on the control, the non-covered HIPs. Then that
8 would also explain the absence of an effect in my
9 analysis.

10 So I explain -- so I do not find that there is
11 a theoretical basis for spillovers, and then I explain
12 that even if there were a spillover, it would be very --
13 well, I draw on the literature to say it would be less
14 than 100%, so I would detect it. That was what we were
15 talking about, that it would underestimate my estimate
16 of the effect, but nonetheless it would be so much lower
17 than 100% I would pick it up.

18 Then we talked about five tests in which, in
19 addition to that principal point that you would still
20 see some effect if it was material, we just
21 underestimate it, ways in which I would further isolate
22 my estimated effect of the wide MFN from any
23 contamination from spillovers.

24 In terms of a summary, we will not go through them,
25 but there is a very short summary of my test in the

1 joint statement, if that was convenient for you.

2 THE PRESIDENT: Thank you.

3 MR BEARD: I am grateful. I am just going to pick up one
4 question in relation to one of those tests. It was the
5 lags test, and there was a discussion about how the lags
6 test would not pick up spillovers if the average change
7 month on month were to be the same, I think is the way
8 it was put.

9 Are there any reasons why we would or would not
10 expect the average to be such that the lags test would
11 not detect any change?

12 A. Yes. I think there are strong reasons why, if there
13 were to be an effect, it would be bigger on the HIPs who
14 formerly had a wide MFN, so you would pick that up in
15 the test. Because if you are already free to compete as
16 you want, the non-covered HIPs -- and there is already
17 competition, so this is going back to my unravelling, my
18 articulation on unravelling, there is already
19 competition in most of the market, so I would not expect
20 there to be much change in behaviour after the event
21 that does not directly affect them.

22 Q. Thank you.

23 I have one further question, actually. You were
24 asked lots of questions about evidence. Does Oxera have
25 any statutory powers to gather evidence from insurers?

1 A. No.

2 MR BEARD: I thought I knew the answer to that one.

3 I do not have any further questions for the witness,
4 thank you.

5 THE PRESIDENT: Professor, any questions?

6 PROF ULPH: No.

7 THE PRESIDENT: Ms Ralston, thank you very much. You are
8 released, with gratitude. Thank you.

9 MR BEARD: Sir, I am conscious of the time. I think now
10 might be the appropriate time for a short break.

11 I think it has been a long day for all concerned,
12 I know we are moving to a new witness, but I have had
13 a discussion with one or two people in the court and
14 I think it would be better to finish at 4.30 if we could
15 today, if that were possible. I recognise we will not
16 start before 10.30, and I will make sure that although
17 I will not get perhaps that far this afternoon, I will
18 make sure I try and speed the plough tomorrow.

19 I recognise the Tribunal's kind indulgence on timing,
20 but I think we should be able to get through things
21 tomorrow even on that basis, and I think that would be
22 better for all concerned, if we may.

23 THE PRESIDENT: We are in your hands. Thank you very much.

24 We will resume at 3.10.

25 (3.01 pm)

1 (A short break)

2 (3.14 pm)

3 MS DEMETRIOU: Sir, we have taken the liberty of asking

4 Professor Baker --

5 THE PRESIDENT: No, of course, we will have you affirmed,

6 Professor, and then we will proceed.

7 PROFESSOR JONATHAN BAKER (affirmed)

8 THE PRESIDENT: Professor, do sit down, make yourself

9 comfortable. I hope you have a clean glass of water

10 there.

11 A. I hope so. I hope that was clean over there; I found

12 it.

13 THE PRESIDENT: Very good.

14 Welcome, and I will hand you over to Ms Demetriou in
15 a moment.

16 You will see that we are in part hybrid in that
17 Professor Ulph is attending remotely, so you are in
18 a somewhat difficult position in that you have got to
19 address a wide circle of people, but I am sure you will
20 manage that, but do bear in mind that the professor is
21 attending remotely.

22 Other than that, I will hand you over to
23 Ms Demetriou who will ask you a few questions.

24 Examination-in-chief by MS DEMETRIOU

25 MS DEMETRIOU: Thank you, sir.

1 Just a preliminary matter. As Ms Ralston took hard
2 copies into the witness box of certain documents,
3 Professor Baker has done the same thing, and we have
4 shown them to my learned friend. They comprise
5 Professor Baker's report and the joint expert statement,
6 and also the letter of advance cross-examination --
7 notice of advance cross-examination which appended his
8 proposed second report which is in the bundle, so he has
9 all of those in unmarked copies with him for ease of
10 reference, and my learned friend does not object to him
11 having them there. I think he wants to make a comment.

12 MR BEARD: No, I do not object to them being there. I think
13 we need to be clear that the second report is not
14 admitted, and this is not a vehicle for having it
15 admitted orally in chief or by whatever means. I am not
16 trying to mess with Professor Baker having some copies
17 of material in front of him.

18 THE PRESIDENT: No, that is absolutely fine. Thank you.

19 MS DEMETRIOU: Thank you.

20 If we could turn to Professor Baker's report at
21 {A/7/0.1} Professor, you should see it on the screen and
22 I know you have a hard copy there, but is that the front
23 page of your report?

24 A. Yes, it is.

25 Q. If we could go in the same tab to page {A/7/61}, that is

- 1 your signature there, is it not?
- 2 A. Yes, it is.
- 3 Q. Could we go to page {A/7/63}. This is the first page of
4 your CV that we see. That is right, is it not? We can
5 see that you were chief economist at the Federal
6 Communications Commission from August 2009 to May 2011.
7 If we go down we can see that you were director of the
8 Bureau of Economics of the Federal Trade Commission from
9 1995 to December 1998; yes?
- 10 A. That is correct.
- 11 Q. If we go over the page, please {A/7/64} we see under the
12 heading "Education" that in fact as well as having a PhD
13 in economics you are also a lawyer.
- 14 A. That is correct.
- 15 Q. We then see a list of your publications, including
16 a recently published book, "The Antitrust Paradigm".
17 Then if we could go to page 16 -- it is not 16
18 actually on the bundle, it is {A/7/78} -- we see the
19 heading "Testimony" at the bottom of the page, and we
20 see over the page the cases in which you have acted as
21 an expert in the United States. That is right, is it
22 not?
- 23 A. That is right.
- 24 Q. We see there a reference to deposition testimony, and of
25 course the procedure in the United States is slightly

1 different to the procedure here, is it not, and I think
2 it is right that you have never given evidence in
3 English proceedings before?

4 A. I have never given evidence in English proceedings.

5 Q. What you will see in a moment is the way we do things
6 here is that Mr Beard is going to stand up and try and
7 make you feel like you have not accomplished any of
8 these big achievements in your life. It is unlike the
9 deposition process. So we have a different procedure,
10 and you have seen that because you have been in court
11 while I have been cross-examining Ms Ralston, so you
12 have seen broadly how it works.

13 Can we go to {A/7.1/1}, please. This a letter
14 containing some minor corrections to your report, is it
15 not? The letter was sent to BGL's solicitors and also
16 to the Tribunal, and these are corrections that you
17 would like to make -- that is right, is it not? -- to
18 your report.

19 A. That is correct, these are corrections to my report.

20 Q. Subject to these corrections, are you satisfied that
21 your report is true to the best of your knowledge and
22 belief?

23 A. That is correct.

24 MS DEMETRIOU: Thank you very much. I am going to sit down
25 and hand over to Mr Beard.

1 Cross-examination by MR BEARD

2 MR BEARD: Good afternoon, Professor Baker. I should say at
3 the outset I am not going to in any way deprecate your
4 qualifications, experience or anything of that sort.

5 Indeed, I saw your book; I have not finished it yet, but
6 it was very interesting, so thank you very much.

7 I might come back to that in a moment.

8 I want to start out with some mundanities, not
9 anything technical at all. Could we have page 6 of
10 Professor Baker's statement/report on the screen
11 {A/7/6}. Thank you so much.

12 You summarise your instructions in 17:

13 "... I was asked by the CMA to evaluate the analysis
14 and conclusions in Sections 2, 3, and 5 through 9 of
15 Ms Ralston's expert report, and to evaluate whether
16 Ms Ralston's analysis undermines the CMA's analysis and
17 conclusions on the competitive effects of CTM's wide
18 MFNs. In doing so, I was asked to take as a given the
19 conclusions in Section 5 of the CMA's decision on market
20 definition and market power."

21 So you were not asked to analyse anything to do with
22 market definition and market power or you just took
23 those conclusions as read; that is correct?

24 A. That is correct, I was not asked to opine on that.

25 Q. Then:

1 "I was instructed not to opine on whether adverse
2 competitive effects are 'appreciable' under the legal
3 standards governing this appeal."

4 Just to be clear, none of what we are talking about
5 here is going to appreciability, that was your
6 instructions; correct?

7 A. I was not asked to opine on whether the competitive
8 effects are appreciable, that is correct.

9 Q. Thank you.

10 "Material facts on which this report was written are
11 taken from the CMA's decision, Ms Ralston's expert
12 report, and analyses performed by the CMA's staff at my
13 request in order to evaluate and respond to aspects of
14 Ms Ralston's analyses, as referenced in the body of this
15 report. I do not list every source of information
16 I reviewed, but throughout my report I reference the
17 sources on which I specifically rely."

18 Then you have citations.

19 Then if we could go down to page {A/7/13}
20 footnote 28, you say -- and this is in the context of
21 a particular issue about whether insurers who had wide
22 MFNs actually complied with them. You say:

23 "I did not independently review the relevant
24 provider testimony to referee any differences in
25 interpretation between Ms Ralston and the CMA."

1 You said earlier, in 18, that the material facts on
2 the basis of which this report is written are taken from
3 the CMA's Decision. You say in footnote 28 you are not,
4 as you put it, trying to referee testimony. Is it right
5 that essentially all of the factual analysis that you
6 rely on in this report is essentially using the CMA's
7 appraisal of evidence in its Decision; is that fair?

8 A. It is fair to say that I took -- I was asked to take the
9 facts as found by the CMA and accept them and work with
10 them. I think I recall that there were occasional times
11 when there might be a number or something like that that
12 was in Ms Ralston's report that I happened to see it
13 there and might have worked -- you know, used it at some
14 point when -- not because it was different from
15 something I saw in the Decision but because I had not
16 seen it there and it did not seem controversial. But
17 for the most part, I accepted the CMA's findings as
18 correct.

19 Q. Right. For the most part. So just to confirm, did you
20 look at any of the underlying material, such as
21 responses to what are known as Section 26 notices or
22 contemporaneous documents?

23 A. Occasionally they have come up during this hearing, and
24 so I would see them when we had -- when you were having
25 conversations about them or I read the transcript. But

1 if you are asking about when I prepared my report, I do
2 not recall doing -- well, let me be careful. I think
3 I occasionally -- I think it is possible that once or
4 twice I was discussing an issue with the CMA staff, and
5 it is possible that I was -- I saw something in
6 connection with that, perhaps numbers or something like
7 that, but I just do not remember in any serious way
8 looking at the testimony that you are referring to.

9 Q. Just to be clear, you did not look at the nature of the
10 questions that the CMA had asked under those Section 26
11 notices where it has statutory power to make enquiries,
12 you did not look at any of that?

13 A. That is correct, unless it came up in the past three
14 days.

15 Q. Yes, I am so sorry, I should be clear. In preparing
16 your report, you did not look at any of that material?

17 A. I did not look at any of that material in preparing my
18 report.

19 Q. Therefore, you have not commented in any way on the way
20 in which the CMA has gone about its business gathering
21 evidence or what they might have missed or whether
22 questioning was ambiguous; is that fair?

23 A. I did not look at those questions, and I do not recall
24 saying anything about them in my report.

25 Q. Did you look at any of the other previous market studies

1 that the CMA had undertaken in relation to insurance
2 matters before you wrote your report?

3 A. No, I have not looked at those.

4 Q. Did you look -- you did not in particular look at the
5 DCT, "Digital comparison tools market study" in relation
6 to these matters?

7 A. That is correct, I did not look at that study.

8 Q. I see. Could we just have {B/16}, please.

9 This is paper E to the "Digital comparison tools
10 market study", and you just said you did not look at
11 this at all, and you have not referred to it in your
12 report I should be clear.

13 No one at the CMA had mentioned this to you prior to
14 the writing of your report?

15 A. I do not think that is correct, because I believe it
16 might have come up in conversation.

17 Q. But you did not look at it.

18 A. I do not recall looking at it.

19 Q. No. Have you been directed to it since you have written
20 your report?

21 A. No, I have not.

22 Q. Could we turn through to appendix 2 in this document,
23 which I think is at page B/16/49 but I may have that
24 reference wrong. I am wrong.

25 Whilst we are just finding the reference, you were

1 unaware that the CMA had felt able, in the context of
2 the DCT market study, to carry out detailed econometric
3 analysis in relation to the motor insurance market, you
4 did not know that?

5 A. At what time? I assume counsel is asking me at the time
6 I knew?

7 Q. Prior to writing your report, Professor Baker.

8 A. I think it is possible -- I think it is possible that
9 I knew that before writing my report, because I think
10 Ms Ralston referred to it in her reports and so I would
11 have known through that.

12 Q. Understood. {B/16/95}. I am impressed, the EPE is
13 ahead of even Ms Berridge in finding the documents. If
14 you want to come and do questions, I am very happy.

15 So you were aware of the DCT report because it may
16 have been mentioned by Ms Ralston. You do not mention
17 it in your report, and you did not go and look at
18 appendix 2, the econometric analysis that is dealt with
19 here?

20 A. That is correct, I have not looked at appendix 2.

21 Q. So you opined in relation to these matters without the
22 CMA having emphasised or made clear to you that they had
23 in fact carried out detailed econometric analysis on
24 commissions in the motor insurance market before you
25 wrote your report?

1 A. I did not know what analyses, econometric or otherwise,
2 the CMA undertook in this report when I was writing
3 mine.

4 Q. So the answer to the next question is obvious: you did
5 not know that they had carried out that econometric
6 analysis in relation to the motor insurance market
7 relying on consumer intelligence data; you did not know
8 that either.

9 A. Assuming that is true, I might have known it if I had
10 read it in something Ms Ralston had written, but I do
11 not recall what she said and whether I knew it through
12 that route. But that would have been the only route
13 I would have known.

14 Q. Let us just clarify that. One of the points we will
15 come back to later is the data set and issues of
16 robustness in relation to data. Are you saying that you
17 did know that there was a report, an econometric report,
18 on motor insurance dealing with consumer intelligence
19 data prior to you writing the report?

20 A. No, I am saying I knew there was a -- I believe I knew
21 that there was a report dealing with whatever this deals
22 with, to the extent Ms Ralston told me, but I don't
23 recall knowing whether -- what data was involved, and it
24 is possible that Ms Ralston mentioned it, but if she
25 did, I don't recall.

1 Q. I am sorry, I may have misspoken. I referred to it
2 including relying on consumer intelligence data. I am
3 going to come back that issue. But you are not aware of
4 any of those matters?

5 A. I am not aware of the data that was used in the report
6 I have not read, that is correct.

7 Q. Just for completeness, I think in theory I know the
8 answer to this, you did not look at the FCA report into
9 general insurance and the relevant policy paper 21/15 --
10 actually, we will just call it up, it is {B/26}, just
11 have the front page.

12 That is May 2021, so you would not have been able to
13 have it before you wrote your report, I do not think,
14 but did you look at that subsequently?

15 A. No, I have not looked at this report.

16 Q. Could we just go to {B/28}, please.

17 This a research note, 28 May, again after your
18 report. Again, you were not directed to and you did not
19 look at that at all?

20 A. I have not looked at this.

21 Q. Thank you. Can I just check something else? Could we
22 go to {D/18.1}, please.

23 Did you look at the terms of the wide MFN clauses
24 that we were focused on here in promoting your -- in you
25 preparing your report?

1 A. While I was preparing my report I asked for an example
2 of a wide MFN clause to read, and I did read that at the
3 time. I do not know if it is what is on the screen, but
4 I did look at something.

5 Q. You do not recall which clause it was that was provided
6 to you?

7 A. That is correct.

8 Q. If we could just go to the next page here, please
9 {D/18.1/2}. This is the essentially agreed set of wide
10 MFNs that were provided to the Tribunal.

11 Could you just cast your eye over the right-hand
12 column, second full row, the non-blue row, was that the
13 clause that was provided to you, do you recall? Does it
14 look like it? I recognise this may be a particular
15 cruelty trying to recall these things, but I am just
16 trying to see whether or not I can find out whether you
17 had seen this.

18 A. I do not recall whether it is what I saw before or not.

19 Q. I am not going to ask you then to read the next one.
20 The next one is another version, but I am guessing the
21 answer will be the same, you do not recall.

22 Well, you do not recall the clause that you looked
23 at, but can we just talk in general terms, then, about
24 what you consider to be prohibited by what you have in
25 your mind as the wide MFN, even if you were not looking

1 at particular -- even if we cannot find the particular
2 example you had in mind.

3 I will just run through a series of propositions,
4 and if you would not mind just agreeing or disagreeing.

5 Do you treat the giving away of soft toys with
6 a purchase of an insurance contract through a PCW as
7 prohibited by the wide MFN?

8 A. I do not have a view on that.

9 Q. You do not have a view on that?

10 A. Yes. I recall that was the subject of conversation
11 earlier this week, and I -- but I do not recall -- I do
12 not have a view.

13 Q. So when we come on to think about promotional deals, as
14 we will do at the moment, you do not know whether or not
15 you should treat promotional deals involving soft toys
16 as captured by the wide MFN or not captured by the wide
17 MFN?

18 A. I am trying to remember. This came up in the
19 conversation this week that -- in the hearing, and I had
20 learned about it in that context, and I just do not
21 recall right now.

22 Q. I think that is probably a helpful answer. You say you
23 learned about it in the context of this hearing, but it
24 was not something that you considered previously by the
25 sounds of things.

1 A. Well, no, I actually -- I actually knew that there
2 were -- you are focusing on toys. I knew that there
3 were some promotional discounts that did not take the
4 form of an agreement to -- let us see, how would it
5 work? Give me a second.

6 Where the PCW agreed to market rather than -- well,
7 to market, so that might mean featuring it on its
8 landing page on its internet site, for example; so that
9 I knew that there were those kinds of promotional
10 discount arrangements I think when I wrote my report,
11 and I am not sure the precise treatment of soft toys in
12 that context as I sit here right now.

13 Q. Sorry, soft toys take on a particular significance in
14 the context of a lot of discussions about PCWs in the UK
15 because, you may not be aware but in the UK
16 ComparetheMarket is also sometimes euphemistically known
17 as "ComparetheMeerkat" because it has promoted its wares
18 using soft toy meerkats as gifts that one can obtain
19 when you purchase through the site. Therefore, soft
20 toys have a particular profile in this industry here,
21 but that is why it is of particular significance.

22 Just to be clear, when you talk in your report about
23 promotional deals, are you referring to promotional
24 deals involving giving away soft toys in return for
25 acquiring home insurance on a particular PCW?

1 A. My understanding is that those are included in the --
2 that promotional deals that do not take the form of
3 a commission reduction in exchange for an expected price
4 reduction but took other forms, are included in the
5 data. That is my understanding.

6 Q. So your understanding means that the wide
7 most-favoured-nation status clause prohibits the
8 provision of toys by a PCW if another PCW has a wide MFN
9 and it is not giving away soft toys, am I right?

10 A. No, I did not say that. I was answering a question
11 about what I understood to be counted in the promotional
12 deals database, and I accepted how the CMA attributed
13 those promotional deals, in the same way that I accepted
14 facts found by the CMA in the rest of the Decision.

15 Q. Just to be clear, you are saying soft toys would have
16 a value and, therefore, those giving away of gifts would
17 be captured by the wide MFN because you would attribute
18 some value to the soft toy and that would be used
19 effectively as a notional reduction in the price given
20 on the website?

21 A. No, that is not what I said.

22 Q. Okay, I am sorry. Please.

23 A. In the way the promotional deals database was computed,
24 my understanding is that it could include promotional
25 deals that might have involved marketing by the PCW, so

1 that they were analysed in that database or included in
2 that database by the CMA staff. That is not the same
3 thing as taking a view as to whether they were within or
4 not within the wide MFN that you have been asking.

5 Q. That is not the same thing. Just so I understand
6 correctly, you are saying in your report you used the
7 promotional deals database on the basis that it could
8 include these sort of promotional deals involving soft
9 toys when you were carrying out the analysis you carry
10 out in the remainder of your report?

11 A. I do not know specifically which types of marketing
12 arrangements were counted by the CMA in the promotional
13 deals database, but I know that some were; and whether
14 soft toys in particular were, I just do not recall.
15 I am not sure I ever knew.

16 Q. Let us move away from soft toys to something that might
17 have a more obvious and direct monetary value. What
18 about meal vouchers or cinema vouchers, how did you
19 consider that those were to be treated?

20 A. I do not think I know how those were treated in the
21 promotional database specifically, except insofar as
22 I know that the promotional deals database did include
23 promotions that were marketing related, but I did not
24 explore what specific types of marketing were involved
25 in those promotions.

1 Q. Right. If the promotional deals database, for the sake
2 of argument, did include deals involving toys or
3 vouchers and in fact those were not prohibited by the
4 wide MFN, then would that not give you a concern as to
5 the analysis of promotional deals that you are then
6 looking at?

7 A. It would not give me a concern, because I was interested
8 in how the number of promotional deals changed from the
9 period before the -- how the number of promotional deals
10 introduced changed from the period before the wide MFN
11 was removed and the period after, and as long as the
12 promotional deals were identified in the same way before
13 and after the wide MFN removal, it is a reasonable
14 comparison to make. So it would not concern me the
15 precise treatment -- the precise treatment of the kinds
16 of deals you are asking about would not concern me so
17 long as it was consistent.

18 Q. Right. If it was inconsistent, that would trouble you?

19 A. Well, if it was inconsistent I would want to investigate
20 in what respect it was inconsistent and think about
21 whether that would lead me to want to adjust how
22 I counted on deals in -- before and after wide MFN
23 removal. But my understanding is that there was not
24 a consistency problem in these data to worry about.

25 Q. Let me just understand what we are doing here. When we

1 come on to look at the tables and the analysis you have
2 of promotional deals, you are not suggesting that you
3 are looking at whether or not the wide MFNs precluded
4 certain deals during the relevant period which were then
5 allowed afterwards, and looking at how many of the
6 promotional deals that were, as alleged by the CMA,
7 prohibited before emerged afterwards, you do not care
8 about that distinction.

9 A. The analysis that I undertook in my report in response
10 to what Ms Ralston had done in her report attempted to
11 count, among other things, the number of deals before
12 the wide MFN removal -- I guess the table is for covered
13 providers only, but to count the number before and then
14 the number after for various kinds of -- well, I am
15 sorry, I think that might have been broken down in
16 various ways, but it was a count of before versus after,
17 and so I was looking to see whether the number changed,
18 and, if so, how, and I was not investigating the
19 specific deals that were included in the data set.

20 Q. I see. Can I just test one more with you? I think
21 I know the answer.

22 You are, by the sound of it, completely ambivalent
23 as to whether or not a cashback offer is or is not
24 prohibited on the formality of the clause by the wide
25 MFN. Do you understand what I mean by "cashback offer"

- 1 in these circumstances?
- 2 A. I suspect I do, but I am not entirely sure. I would
3 appreciate an explanation.
- 4 Q. I am more than happy.
- 5 A. Yes.
- 6 Q. It was an open question. So a cashback offer is where
7 you purchase a product and then you get an indication
8 that you will get cash to a certain value in relation
9 to -- paid to you when you purchase the particular
10 product. If we think of money as being vouchers that
11 can be used universally, it is a variant on vouchers,
12 one might say.
- 13 A. I have lost the thread of the question.
- 14 Q. I am asking whether or not you considered cashback
15 offers to fall within the scope of the wide MFN.
- 16 A. I do not recall whether I ever -- I do not think I have
17 ever taken a view as to whether those fall within the
18 scope of the wide MFN.
- 19 Q. Just to be clear, your view of the promotional deals
20 data set that the CMA used was that it encompassed all
21 sorts of promotional deals, never mind whether they
22 would formally prohibited by the wide MFN or not?
- 23 A. My view is that it incorporated all sorts of promotional
24 deals and I do not know whether they would have been
25 prohibited by the wide MFN or not.

1 Q. I think just to make sure that we understand correctly,
2 the data set that we are talking about is the data set
3 of a total of 69 promotional deals that were agreed and
4 implemented in the period January 2016 to June 2019.
5 I am happy to go to the Decision, but do you recall that
6 being the case?

7 A. I do not recall the precise number. That does not sound
8 like it is an unreasonable number relative to what I am
9 remembering, but I do not recall the number.

10 Q. Sure. Look, I do not want to be unfair, let us go to
11 the Decision at J.4, which is {A/1/503}.

12 They say at J.4:

13 "In addition to the Retail Prices Dataset, the CMA
14 used data provided by the Big Four PCWs and home
15 insurance providers to identify promotional deals which
16 were agreed and implemented in the period January 2016
17 to ... 2019.

18 "This combined 'Promotional Deals Dataset' was used
19 by the CMA to assess the pricing behaviour of those
20 providers which agreed a promotional deal with one of
21 the Big Four PCWs. The Promotional Deals Dataset
22 included information on:

23 "(a) The reduction in commission fee (or other
24 service offered) by the target PCW for the duration of
25 the promotional deal;

1 "(b) The reduction in retail price agreed by the
2 home insurance provider for the duration of the ...
3 deal; and

4 "(c) The months within which the ... deal
5 operated ..."

6 That is the data set we are talking about, I think.

7 A. That seems correct, yes.

8 Q. I am going to come back to some ambiguities in relation
9 to that data set perhaps a little later, but let us just
10 go to the comparisons that the CMA undertook in relation
11 to this data. Could we go to the Decision at {A/1/327},
12 please. This is:

13 "Promotional deals during the Relevant Period.

14 "... 9.1 shows the number of promotional deals that
15 were agreed during the Relevant period by providers
16 subject to wide MFNs before and providers without wide
17 MFNs."

18 If we go over the page, it says:

19 "Table 9.1: The number of promotional deals agreed
20 by the providers subject to wide MFNs and providers
21 without wide MFNs."

22 Do you see the relevant period being considered
23 there is January 2016 to November 2017, so it is
24 23 months; yes? Then you see providers subject to wide
25 MFNs there were five deals done, and providers without

1 wide MFNs there were 24 deals done. Do you recall that
2 table?

3 A. Yes, I think I have seen this before.

4 Q. Then if we could just go to 9.28 {A/1/330}:

5 "... the difference in the number of promotional
6 deals agreed during the Relevant Period by providers
7 subject to wide MFNs and providers without wide MFNs
8 supports the CMA's finding that CTM's network of wide
9 MFNs restricted the ability of and reduced the
10 incentives on the relevant providers to compete on price
11 using differential pricing."

12 So they are saying restricted the ability of those
13 HIPs subject to the wide MFNs to engage in promotional
14 deals. That is what they are saying there. I do not
15 think that is controversial.

16 A. I agree that is what they are saying, yes.

17 Q. I just want to be clear. If the promotional deals that
18 we are talking about did not fall within the scope of
19 the wide MFN, then those promotional deals -- there
20 would be no restriction of ability for the provider to
21 enter into those promotional deals, would there?

22 A. There would be no contractual restriction on the ability
23 of the providers to enter into them. It could be that
24 the -- if the wide MFNs changed the competitive
25 environment, that would lead to a difference in the

1 incentive of the firms to engage in the promotional
2 deals.

3 Q. Yes, that is the second of the disjunctive propositions.
4 I put the first to you. It would not restrict the
5 ability, would it?

6 A. It would not restrict the contractual ability, that is
7 correct.

8 Q. When you say "the contractual ability", what you mean is
9 the ability legally to enter into those deals?

10 A. That is correct. They have to be violating their
11 contract to enter into those deals, presumably, under
12 the assumption that you are making that the deals were
13 subject to the wide MFN. So in that sense they would be
14 restricted, they would have to violate their contract to
15 engage in them.

16 Q. I am so sorry, I cut across you. Were you concluding?
17 I apologise.

18 A. The ability is -- I think you just mean what I have just
19 said, when you say "restricted the ability", but I just
20 wanted to clarify what I meant by "ability". They have
21 the physical ability to do what they want. It's that
22 there was a contractual limitation.

23 Q. Physical ability. So they can just ignore the clause is
24 what you mean by physical ability in those
25 circumstances.

1 A. That is correct, they could just do it.

2 Q. Yes, just do it. We are not in Nike territory now, but
3 yes.

4 Can we just go to Ms Ralston's first report,
5 {A/5/174}, please.

6 Here you will see Ms Ralston -- you have read this,
7 I am just directing you to it for context -- here she is
8 talking about the comparison, which I have just shown
9 you in the table, of with and without a wide MFN during
10 the relevant period.

11 A. Excuse me?

12 Q. I am so sorry.

13 A. What paragraph are we on?

14 Q. I was just picking up the heading actually at 9C.1.
15 I apologise.

16 Then you will see 9C.1:

17 "Comparison of providers with and without a wide MFN
18 during the Relevant Period.

19 "The CMA observes that, during the Relevant Period,
20 fewer promotional deals were agreed by providers subject
21 to a wide MFN than by providers that were not ..."

22 This is redacted here, but I think the numbers are
23 not redacted in the table I have taken you to, so I am
24 going to treat them as open.

25 "The CMA attributes this difference to CTM's wide

1 MFNs, and considers that this supports its finding [of
2 restricting] the ability of providers to compete on
3 pricing using differential pricing. In my opinion, this
4 is not the case."

5 You have just provided one indication.

6 "I consider the most relevant finding from this
7 comparison to be that CTM's wide MFNs did not constrain
8 HIPs from undertaking promotional deals."

9 I think this is the second point you were raising,
10 that actually what you are seeing, at least with those
11 five in that table, is the wide MFN covered HIPs, as you
12 put it, having the physical ability to go off and do
13 promotional deals even if they are in breach of their
14 contract. That is correct?

15 A. I guess you are seeing that they undertook five
16 promotional deals, I guess. So I guess to that extent
17 I agree with you.

18 Q. Are you just saying that is not very many promotional
19 deals?

20 A. No, I am not saying that at all. I am not sure I was
21 picking up on the nuance of your question and I was
22 trying to be helpful in answering in a way that
23 obviously confused you, and I apologise.

24 Q. Sorry, I am not sure I was as subtle as nuanced there,
25 Professor Baker. So:

1 "Second [in 9.70], the CMA has not fully explored
2 other factors that could have had a material impact in
3 driving a difference between these two groups. In
4 particular: (i) whether fewer HIPs with wide MFNs were
5 asked to engage in promotional deals by [two PCWs] (for
6 example, because they are smaller providers ... may be
7 less economic incentive ...) and (ii) whether such HIPs
8 were less interested in participating in promotional
9 deals ..."

10 If we could go over the page:

11 "In terms of the first point ... PCWs did not want
12 to engage in promotional deals with all HIPs. Although
13 the CMA acknowledges this, reporting that 'PCWs target
14 only a subset of providers on their panel ...' it has
15 not controlled for this in its analysis."

16 Then it said:

17 "Given that many of the ... insurers ..."

18 I'm just not reading that out because we are in open
19 session at the moment, but you can see that number.

20 "... did not have a wide MFN, including a number of
21 popular household brands ... it may have been the case
22 that insurers without wide MFNs were more likely to be
23 asked to engage in promotional deals. This could
24 explain much of the observed differences in the number
25 of promotional deals pursued by the two groups."

1 Then:

2 "In terms of the second point, the CMA sought to
3 address the issue by asking HIPs about their appetite
4 for promotional deals ... The CMA contacted [a number of
5 HIPs, with and without] ...

6 "The CMA notes ..."

7 I am going to have to ask you to do some maths in
8 your head with the numbers that I am not going to read
9 out, because otherwise we will have to go into private
10 session I think and I do not want to have to do that,
11 unless I am told.

12 Can I just pause for a moment, Professor Baker. Do
13 we actually have any concerns at all in relation to
14 these numbers, or can I refer to them in open court?

15 MS DEMETRIOU: I think you can refer to them in open court.

16 MR BEARD: I am most grateful to Ms Demetriou for that
17 clarification.

18 The CMA contacted 17 HIPs with wide MFNs and ten
19 HIPs without wide MFNs:

20 "The CMA notes that four of the wide MFN providers
21 and six of the non-wide ... stated that they were they
22 'were willing to discuss promotional deals with PCWs and
23 consider them on a case-by-case basis ...'

24 "The CMA concluded that this demonstrated there to
25 be a similar appetite for promotional deals by HIPs both

1 with and without wide MFNs."

2 Now, just looking at those numbers, 4 of 17 against
3 6 of 10, do you consider that demonstrates there to be
4 a similar appetite for promotional deals by HIPs with
5 and without wide MFNs, on the basis of those numbers?

6 A. I don't -- so this is making a comparison across HIPs
7 with and without MFNs. In general, I think it is
8 difficult to determine the appetite of one group versus
9 the other from a comparison, a cross-sectional
10 comparison, and so I do not find these numbers as useful
11 as the analysis that I did in my report for
12 understanding whether the HIPs with the wide MFNs had an
13 appetite for promotion.

14 Q. We will come back to that, Professor Baker. I think you
15 have answered very fairly that you do not treat these
16 numbers as demonstrating there to be a similar appetite
17 for promotional deals by HIPs with and without wide
18 MFNs; is that fair?

19 A. I do not find them strongly probative one way or the
20 other.

21 Q. So, strongly probative one way or the other; you are
22 accepting, I think, that they do not demonstrate there
23 to be a similar appetite. Is that correct?

24 A. Well, I am puzzling -- I am thinking through your word
25 "demonstrate", because a demonstration would -- I mean,

1 I would want to look at all of the evidence as a whole
2 to think about whether it shows a difference in appetite
3 or not, and I do not -- my recollection is I did not
4 think hard about the cross-sectional analysis here in
5 either the report -- in either the commission -- the
6 Decision or Ms Ralston's report with respect to the
7 particular issue of appetite, because I thought there
8 was a better way to analyse that question than to do the
9 comparison across two types of wide MFNs at the same
10 time. I prefer to look over time in order to understand
11 how to think about that issue.

12 So that maybe is a long-winded answer, but I think
13 I answered your question. If I did not, please ask it
14 again.

15 Q. You said then two types of wide MFNs. You are saying
16 the cross-sectional comparison is between providers with
17 two --

18 A. I made a mistake.

19 Q. No.

20 A. Two types of providers.

21 Q. That is fine. I just wanted to check for the
22 transcript, Professor, that is fine.

23 When you say cross-sectional analysis, you mean,
24 I think, what we might talk about as the during and
25 after analysis, would that be ...?

1 A. No, I am sorry, I am using -- I apologise, I guess it is
2 time series econometrics language. You have what is
3 essentially a data set involving different firms and can
4 make -- over time, and could make comparisons across
5 firms at any one time or for given firms over time, or
6 use all the information together.

7 I understand the conversation that we have been
8 having as a conversation about what can be inferred by
9 a comparison between the behaviour of firms, two
10 different types of firms at any one time, so that is
11 cross-sectional in the language I was using before, and
12 the -- and I was suggesting that in the context of my
13 report what I wanted to do to understand this appetite
14 issue was look at how firms behaved, how their behaviour
15 changed over time, rather than comparing across firms at
16 a given time.

17 Q. Yes, sorry, when I said during and after, I am talking
18 about comparison over time. During the period when the
19 wide MFN was in place with CTM and the period
20 afterwards. That is over time.

21 A. That is correct.

22 Q. Yes. Sorry, I may not have been clear enough.

23 Before we get into -- and we are going to come to
24 the material in your report, Professor Baker, but could
25 we have the Decision at {A/1/345}, please, picking it up

1 at 9.70.

2 "Table 9.3 ..."

3 Which we are just going to come to, it is over the
4 page, but I am just giving you the description:

5 "... shows the number of promotional deals that were
6 agreed during the 19 months of the Relevant Period
7 (... from January 2016 to July 2017) compared to 19
8 months after CTM stopped enforcing its wide MFNs ..."

9 So December 2017 to June 2019:

10 "As outlined above at paragraph 9.29, the CMA has
11 done this for comparable periods to take into account
12 the fact that it has four months more data for the
13 Relevant Period than for the period since CTM stopped
14 enforcing its wide MFNs and has also taken [what it says
15 is] a conservative approach by using the 19 months of
16 the Relevant Period over which the highest number of
17 deals was agreed."

18 First of all, 19 months: when I first saw this,
19 I just thought it was a weird period because normally
20 you talk in terms of 12 months, 18 months, two years,
21 but we have 19 months. I understand that the only
22 reason that period was used was because that was
23 delineated as the relevant period for the infringement
24 by the CMA. Do you know whether that is the case?

25 A. If you are asking me what do I know --

1 Q. Why do you use 19 months? 19 months is just a very odd
2 number.

3 A. So I do not know why the CMA began collecting data at
4 the time it did, but it appears that, from what you
5 read, they were trying to use the most data they could
6 whilst still keeping to having the identical months, as
7 you put it, during and after.

8 Q. Yes. So it is delineated by the fact that they made
9 a -- they were focusing on an allegation over 19 months,
10 so they compared them, I see that.

11 A. Excuse me, I thought the infringement period was longer
12 than 19 months.

13 MS DEMETRIOU: It is two years. I think it is the 19 months
14 comes afterwards.

15 MR BEARD: Thank you. That is the data they have, and then
16 you see the table, January 2016 to July 2017, and
17 then December 2017 to June 2019.

18 Then you see the numbers there which are not
19 redacted, the number of deals agreed by PCWs during and
20 after the relevant comparable period.

21 So for all PCWs you have got 26 in the 19 months
22 during the relevant period, and then subsequently 38.

23 Now, I do not think in your report this is a table
24 you particularly focus on, because I think you focus on
25 deals agreed by insurers with the wide MFN only. That

1 is correct, is it not?

2 A. I have a table involving deals agreed to by covered
3 providers, but I discuss changes in the number of deals
4 agreed to by other providers and probably reference this
5 table at that point, but I am not sure whether I do.

6 Q. Yes, we will come back to your tables, as I say.

7 The headline is on this totality, the number of
8 promotional deals, total number of promotional deals,
9 I think, agreed by PCWs during and after the relevant
10 period is -- there are 26 across 19 months in the
11 relevant period, and then 38 across the 19 months
12 subsequently. So we are talking about a shift in total
13 across the whole of the PCW industry of 12. That is
14 right, is it not?

15 A. The increase from 26 to 38 is 12. Another way to put it
16 is it is, what, nearly 50%?

17 Q. Yes, it is interesting, when you use very small numbers,
18 any shifts can create very large percentages, which can
19 feel like they are quite startling, can they not,
20 Professor Baker? But they are not necessarily in
21 context.

22 A. Well, I am not sure what the question is.

23 Q. Using percentage figures with very small sample groups
24 can give a misleading impression as to the practical
25 impact of particular arrangements, can it not?

1 A. Using small -- increases from a small base can make
2 a big percentage difference, but it is not -- and which
3 way is more or less misleading is not an inherent
4 property of the size of the number, so I -- that is the
5 part of your question I did not fully want to accept.

6 Q. Understood. We will come back to contextualise the
7 promotional deals issues in a little bit, but let us
8 just look at this table.

9 What is being emphasised here by the CMA, 9.71:

10 "Table 9.3 shows that, the number of promotional
11 deals has increased ... In particular, the number
12 increased from 26 ... to 38 ... This represents a 46%
13 increase [your maths was very close] in the number of
14 promotional deals and includes CTM's largest rival ...
15 This demonstrates an increase in price competition
16 between PCWs since CTM stopped enforcing its wide MFNs."

17 So they move from the number to essentially a causal
18 story, a demonstration of that point. But you would
19 accept, would you not, that there might be a whole range
20 of other factors that could have led to a change in the
21 number of promotional deals done over a particular
22 period, would you not?

23 A. Yes, this is consistent with an increase in price
24 competition, but, as you say, I agree that one could
25 imagine other reasons besides the removal of the wide

1 MFNs for changes in the number that would not be --
2 well, I will stop there.

3 Q. Yes, I think I understand. It is not a demonstration of
4 price competition, I think you accept.

5 I am not going to ask you questions about what the
6 alternative causes would be, in the light of that
7 helpful answer.

8 Could we go to {A/1/331}.

9 Actually, if we could just go back, because the
10 introduction to this table will be on the preceding page
11 {A/1/330}, thank you.

12 This is:

13 "Promotional deals since CTM stopped enforcing its
14 wide MFNs."

15 Then 9.29:

16 "Table 9.2 shows (i) the number of promotional deals
17 that were agreed by providers subject to wide MFNs ...
18 during and after the Relevant Period."

19 So it shows the number of promotional deals agreed
20 by providers subject to wide MFNs, what you have
21 referred to as covered providers, I think, during and
22 after the relevant period, and the number of providers
23 subject to wide MFNs that agreed promotional deals
24 during and after the relevant period:

25 "This is shown for periods of the same length to

1 ensure comparability, comparing 19 months ... with 19
2 months ..."

3 Then the CMA is following a conservative approach.

4 If we can just flip over the page {A/1/331}, I am
5 taking you to this because this is the CMA's original
6 version of what we come on to see in relation to your
7 report about focus on covered providers. You see at the
8 top of table 9.2 the heading, I have effectively trailed
9 that, and then you see, first row, number of promotional
10 deals agreed by these covered providers. You have five
11 in the 19 months from January 2016 to July 2017, and
12 then you have nine in the months afterwards.

13 So that is an increase in total, a total increase of
14 four promotional deals. There are four promotional
15 deals more in the 19 months afterwards. I do not think
16 you are disputing my basic arithmetic in relation to
17 that. But it is a very small number on its face, is it
18 not?

19 A. The number is four. I do not know about characterising
20 it as small or large, but it is four.

21 Q. Right, okay. Four is not a small number, four is not
22 a small number.

23 We will come on to discuss the potential mechanisms
24 for an impact on competition, but Ms Demetriou yesterday
25 talked about iterative process, an iterative approach to

1 competition. If we are talking about an iterative
2 approach to an impact on competition, the theory would
3 be, would it not, that essentially during the relevant
4 period the wide MFNs were, formally at least,
5 constrained from entering into promotional deals. That
6 is correct, is it not?

7 A. I am sorry, that the covered providers were
8 constrained --

9 Q. Yes, the covered providers.

10 A. -- contractually from entering into promotional deals?

11 Q. But in fact we see that three of them entered into five
12 promotional deals, but we will park that for the moment.

13 The theory is that they were constrained, but then
14 in the 19 months following the disapplication of the
15 wide MFN they entered into four more promotional deals
16 that I suppose would notionally be the trigger for
17 further price competition. That is how iterative theory
18 of competition works here, is it not?

19 A. Perhaps I am not clear on what you mean by "iterative
20 theory", but that word makes me think of the possibility
21 that after the removal of the wide MFNs some firms would
22 change their behaviour and add promotions, but others
23 might not immediately, and those others might respond to
24 what the first firms did, and that could lead to further
25 responses later. Then you could also get delayed

1 responses to the immediate -- to the removal of the wide
2 MFN which could also lead to further responses later.

3 I am not -- I think that is -- that is what the word
4 "iterative" suggests to me.

5 Q. I understand, and I think that is what Ms Demetriou was
6 saying. But the point of your account there -- we are
7 going to come back to that, but the point of your
8 account there is that you have to have those first
9 movers, the people who were constrained, not being
10 constrained and doing something different; and what we
11 are seeing here is that what they did differently was
12 across a period of 19 months they entered into a sum
13 total of four promotional deals more. That is correct,
14 is it not?

15 A. That is correct, but I guess I have been thinking as you
16 have been asking questions about interpreting these
17 numbers and perhaps could usefully add some comments
18 about how I understand these numbers that would put them
19 in context, but if that is appropriate.

20 Q. Look, I do not want to stop you making comments, but
21 I am going to come to further of your tables where
22 I think you will be able to put those things in context.
23 I think maybe the sensible thing for me to do is to take
24 you to Ms Ralston's report -- I am so sorry.

25 THE PRESIDENT: I know you are under a degree of time

1 pressure.

2 Professor, you obviously have some points. We will
3 hear what you have to say, and then we can work out
4 whether in fact it is better to deal with matters more
5 specifically, but do say your piece.

6 MR BEARD: Certainly.

7 A. Thank you. First, on the question of the fact that --
8 the suggestion that the number -- the fact that three
9 providers during the relevant period agreed to five
10 deals, what to make of that, what I believe is that some
11 of those were ones that were the subject of what the CMA
12 considered to be enforcement. So that the suggestion
13 that was made that they show that the wide MFNs are not
14 working is not necessarily correct, that they are not
15 operating to affect the behaviour of the covered
16 providers.

17 When we talked about the iterative competition,
18 I wanted to add that it is not just a decision of the
19 HIP whether to promote; it is a joint decision with
20 a PCW, and the PCW could be freed -- can observe that
21 the -- a rival PCW can observe that CTM's wide MFNs have
22 been removed and aren't applying, and could be inducing
23 firms to promote, and those firms that are promoted,
24 you know, have -- that could be at a different timing
25 than the firms, you know -- that could change the timing

1 for the decision to remove, whether it is by promoters
2 subject to wide MFNs or by non-covered providers which
3 are not in this table.

4 My third contextual comment is that it seems likely
5 to me that the numbers in the right-hand column, after
6 the relevant period, are in some sense suppressed and
7 understating the effect of the wide MFN removal on the
8 number of promotions because of the time it appears to
9 have taken some of the providers to adjust their
10 business strategies, and possibly the PCWs as well.

11 So I think this is -- in that respect, it is also
12 a conservative comparison.

13 Q. I see, thank you.

14 Let me just ask you one or two questions about those
15 points. We are going to come back to the timing issue,
16 but you were in court earlier today, were you not, when
17 Ms Demetriou was cross-examining Ms Ralston?

18 A. That is correct, I was here.

19 Q. I am not fast enough on the transcript to go and find
20 the reference immediately, but what Ms Demetriou put to
21 Ms Ralston in the context of the situation of the leads
22 and lags test analysis was that it was entirely possible
23 and plausible that HIPs could react within a month to
24 a promotional deal being put out and indeed it might be
25 faster than that.

1 In those circumstances -- and I will be coming back
2 to this, but using Ms Demetriou's approach, 19 months
3 would seem a very, very long time to enable you to
4 capture any such effects. You would accept that?

5 A. My recollection of that testimony -- and I do not have
6 the transcript in front of me either -- Ms Ralston was
7 saying that the ability of the providers to promote was
8 not limited in time; that is to say that they could
9 decide and implement promotion quickly if they chose to,
10 and my point was -- I think I have two points there.
11 One is that that does not mean that all of them did.
12 Relatedly, I have seen evidence in the CMA's decision to
13 suggest that there was a ramp-up period and that there
14 were adjustment delays as the firms were trying to
15 figure out what the implications were of the new
16 competitive world, and some of them may have reacted
17 immediately and some may have waited to see what would
18 happen and then responded to their rivals rather than
19 changing their behaviour immediately.

20 My recollection is that based on what I saw in the
21 Decision it is reasonable to think that it took at least
22 six to eight months on the promotions for the firms
23 to -- for at least some firms to adjust their business
24 decisions and it could have taken longer. So I am not
25 confident that the 19 months is going to capture the

1 full effect of the removal of wide MFNs, but I am not
2 sure that it does not either. It is just a possibility.
3 So we cannot be -- because there is not information on
4 exactly how long it took all the firms to respond.

5 Q. I am not going to try and go to that now, I will go to
6 that tomorrow, but we will come back to those sorts of
7 timing issues.

8 If we may, could we go to -- sorry, I just want to
9 deal with your other two points, two quick questions in
10 relation to them.

11 I think in relation to the first you have already
12 dealt with, you just took the CMA's evidence in relation
13 to enforcement issues at face value, so I am not going
14 to ask you about that assertion. But in relation to the
15 second, where you talked about those with narrow MFNs
16 reacting to the process, just to be clear, it is no part
17 of your analysis that the HIPs with narrow MFNs were
18 constrained from entering into promotional deals during
19 the relevant period, is it?

20 A. The HIPs -- the non-covered -- I assume that is what you
21 mean?

22 Q. Yes, I am sorry, we are using slightly different
23 terminology for precisely the same phenomenon,
24 Professor.

25 A. The non-covered HIPs were not contractually prohibited

1 from engaging in promotions, but when we are looking at
2 promotional statistics involving them, one has to think
3 about the possibility that in the competitive
4 environment without the wide MFN -- I mean, with the
5 wide MFNs, that competition generally was dampened among
6 providers and among PCWs, and in that context the
7 non-covered providers would need not promote as
8 aggressively as they would without wide MFNs, even
9 though they were not contractually prohibited from doing
10 so.

11 Q. I see your theoretical possibility there. That is
12 obviously something that we are going to have to come
13 back to in relation to these issues.

14 I am slightly conscious of the time, because I am
15 going to go to another couple of tables and I am not
16 going to get through them in the next two minutes or so.

17 I will overnight make sure that things are tailored
18 so that we can deal with matters as necessary tomorrow
19 and it may mean that perhaps there is a shorter lunch
20 break.

21 THE PRESIDENT: Yes, we can certainly accommodate that.

22 MR BEARD: I am grateful.

23 THE PRESIDENT: In that case we will rise now.

24 Professor, you have probably heard me say this to
25 other witnesses. Please do not talk to anyone about

1 anticipate submissions, but it occurred to me that
2 I have written on this point and the parties probably
3 ought to at least have the opportunity of reading what
4 I have said.

5 We will send you what I have said. I do not think
6 it is controversial, but I think it is appropriate to
7 draw it to both your attention, so you will get by way
8 of email what I wrote and do with it what you will.

9 Secondly, I wonder if we could bring up {F/317/1}.
10 That is just to identify what it is. It is the
11 Section 26 notice directed to one of the HIPs. If we
12 within that document go to page {F/317/33}, this is one
13 of the answers provided by the HIP, and you will see it
14 is discussing promotional deals, and you will see at the
15 end of paragraph 99 in answer to question 22 the HIP
16 says something about why certain promotional deals did
17 not proceed. We were looking at this just to get an
18 understanding of the sort of documentary material that
19 the CMA had.

20 At 100, we see that there are various documents
21 annexed to the response, and we sought to look at these
22 but some of these annexes, they may well be in the F
23 bundles, but --

24 MR BEARD: (Inaudible).

25 THE PRESIDENT: Well, that is the question. We would be

1 grateful if you could see whether 18, 19, 20 and 23 are
2 in the F bundles just because we would be interested in
3 reading them, but if they are not then we will think
4 about whether we need to see them otherwise. Sorry,
5 that is a rather long request for some references.

6 MS DEMETRIOU: Sir, yes, can I do that overnight because
7 I do not know off the top of my head.

8 THE PRESIDENT: Of course. Not even overnight, it is
9 a longer timeframe than that, but it would save us time
10 to look.

11 MS DEMETRIOU: We can hopefully get to the bottom of it
12 overnight, thank you.

13 THE PRESIDENT: That would be very helpful. Thank you all
14 very much. 10.30 tomorrow, but, Professor, do not worry
15 if you are late. Thank you very much.

16 (4.32 pm)

17 (The hearing adjourned until 10.30 am on
18 Friday, 12 November 2021)

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