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IN THE COMPETITION
APPEAL TRIBUNAL

Case No: 1284/5/7/18
1290/5/7/18

Salisbury Square House
8 Salisbury Square
London EC4Y 8AP

Tuesday 28 June 2022

Before:
The Honourable Mr Justice Michael Green
Derek Ridyard
Sir Iain McMillan CBE FRSE DL
(Sitting as a Tribunal in England and Wales)

BETWEEN:

Royal Mail Group Limited
BT Group PLC and Others v DAF Trucks Limited and Others **Claimants**

v

DAF Trucks Limited and Others **Defendants**

APPEARANCES

Tim Ward QC, Ben Lask and Clíodhna Kelleher (On behalf of RM/BT)
Daniel Beard QC, Daisy Mackersie and James Bourke (On behalf of DAF)

Tuesday, 28 June 2022

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(10.30 am)

THE CHAIRMAN: Good morning.

MR BEARD: Good morning, sir.

Closing submissions by MR BEARD

MR BEARD: I am going to move over to my closing submissions on behalf of DAF. Now, the way I am intending to structure these closing submissions is, very broadly, in the way we have structured our written closing, so I am going to deal with matters in two broad parts. The first part, which will certainly take all of today and probably a chunk of tomorrow, we will be looking at the evidence and the issues in relation to overcharge. So I am going to work my way through looking at the econometric issues, theory of harm matters, claimant-specific evidence and then I am going to pick up issues on law, points on causation, independence, in the light of those submissions.

THE CHAIRMAN: Your volume 1?

MR BEARD: Volume 1, exactly. Then volume 2 I will deal with from tomorrow through into Thursday morning.

THE CHAIRMAN: Okay.

MR BEARD: So that is the way I am going to deal with matters. Without further ado, I am going to move on to the econometrics. Now, obviously, we have four issues

1 that are rather key in relation to the econometric
2 analysis: issues on exchange rate and currency, the
3 global financial crisis issues, the emissions fixed
4 effect issues and then the validity or otherwise of the
5 before/during analysis.

6 Unlike Mr Ward, I am going to take a reasonable
7 amount of time in relation to working through these
8 issues, so I will go relatively slowly, certainly on the
9 first couple. I apologise if that is too slow and,
10 obviously, if you want me to move along faster, I will.
11 But I am going to start then with the exchange rate
12 issues.

13 THE CHAIRMAN: I notice you have, I assume deliberately --
14 you are starting with econometrics before theory of
15 harm.

16 MR BEARD: Yes.

17 THE CHAIRMAN: Is that on the basis that that was the order
18 in which it was considered?

19 MR BEARD: Well, no. I am not making any presumption there.
20 I think Professor Neven gave evidence that he was
21 thinking about the two things alongside one another when
22 he was preparing these materials, but we recognise that
23 the theory of harm can be seen as a complement to issues
24 on econometrics, but, since we all recognise that the
25 evidence in relation to the regression analysis is

1 critical to the question which this tribunal is focused
2 upon, which is was there an effect and, if so, what was
3 the level of any adverse effect, it seems rather
4 important one way or another to deal with it in some
5 detail.

6 It does not really matter whether it comes first or
7 second, but I think it may well assist if we look at the
8 econometrics and then look at the theory of harm because
9 in a way what we need to look at is the extent to which
10 the theory of harm is a complement to the econometrics,
11 which was the way that Professor Neven put it.

12 THE CHAIRMAN: But it also could be if you came -- if you
13 had a theory of harm before you start on the
14 econometrics, which I imagine probably both experts did,
15 it can shape the way you look at the econometrics and
16 the big issues in that.

17 MR BEARD: Well, I think -- up to a point I think is the
18 issue here because I think one needs to look at what was
19 actually done in relation to the econometrics and to
20 what extent the positions taken were actually
21 justifiable in relation to the overall analysis that is
22 carried out, rather than saying were they trying to
23 steer in one direction than the other. Therefore that
24 is why in part I want to start with the more objective,
25 I suppose one might see this, econometric evidence and

1 look at the modelling and the problems with the
2 modelling that, in particular, Mr Harvey's approach has
3 because I think there are some fundamental problems with
4 Mr Harvey's analysis which are very, very significant
5 and have huge impacts on the overcharge estimate that he
6 puts forward, never mind when we get to
7 Professor Neven's position.

8 Of course, in relation to issues of causation, of
9 course, the burden lies with the claimants, we know
10 that, but even when we are into issues of quantum,
11 although there is a lot of talk about the broad axe and
12 we do not shy away from the tribunal wielding a broad
13 axe where it is appropriate, I think it is also
14 important to bear in mind that we do have an awful lot
15 of data and analysis in relation to the econometric
16 analysis and therefore we need to be slightly cautious
17 about just wielding broad axes in the context of that
18 sort of analysis. I am not saying it gives some final
19 answer and that broad axes are not to be wielded in
20 certain parts, but I think it is important to have that
21 in mind.

22 THE CHAIRMAN: Yes. I mean there are exchange rate and GFC
23 and these are difficult issues.

24 MR BEARD: Yes. We are not shying away. I think to lapse
25 into the terrible cliches of the X factor -- I mean, we

1 have all been on multiple journeys in relation to
2 understanding these issues, I think. Overall one has
3 been on a journey where one starts off sceptically about
4 the idea that there could be no effect of the
5 infringement, but more particularly --

6 THE CHAIRMAN: I do not think we are like X Factor judges!

7 MR BEARD: I am not even going to go there, sir. That would
8 be quite wrong. That could be for a side discussion at
9 some point amongst the teams, I am sure.

10 Let me then move to the exchange rate problems, if
11 I may. I am going to take you, if I can, on a journey
12 in relation to it. It may well be a slightly slow
13 journey but a journey nonetheless. The reason it is so
14 important is because Mr Harvey is putting forward his
15 econometric analysis to justify and support Royal Mail
16 and BT's case both on causation and quantum. But if one
17 looks at the issues that he raises and the way he has
18 gone about consideration of exchange rates, if we are
19 right about this issue -- and we say we plainly are --
20 it actually eliminates all of the overcharge that he
21 puts forward in relation to the before/during period.
22 So that is the very high overcharge that he puts
23 forward, which is around 11.6%. That just is wiped out
24 if we are right about the exchange rate issues.

25 In relation to the during/after analysis, even on

1 Mr Harvey's account, we would be moving from what he
2 says is 6.7% down to 4.2% and that is in circumstances
3 where he would still be maintaining his GFC three-year
4 dummies, which obviously I will come on to and say why
5 that is wrong too. So these issues in relation to
6 exchange rate are clearly very important.

7 Now, Mr Ward in his submissions, both in opening and
8 in closing orally but also in his written submissions,
9 tried to portray this issue as two experts sort of
10 picking different sorts of restriction in the way that
11 you deal with exchange rates in the model and you can
12 kind of pick one or the other. It was sort of six of
13 one, half a dozen of the other. We say that is just
14 wrong. There is a fundamental flaw in the way that
15 Mr Harvey carries out his analysis. Professor Neven has
16 referred to it as imposing a straitjacket in relation to
17 the operation of the regression and I will try to
18 explain why that metaphor gets used. But it does not
19 matter what the metaphor is in these circumstances. The
20 key point is that Mr Harvey's approach involves
21 converting all UK truck prices, not costs -- leave that
22 for a minute. I am just focusing on prices -- it
23 involves converting all UK truck prices into euros and
24 using the weekly exchange rate between pounds and euros;
25 okay?

1 Now, as I say, I do want to work through this slowly
2 and what I want to do is go back to the basic framework
3 of the regression. Now, I apologise in advance to
4 Mr Ridyard, who is cryingly familiar with these sorts of
5 regression equations, but I think it is actually helpful
6 to look at what a regression equation is doing and what
7 the form of regression equation in this context is
8 doing.

9 Now, broadly speaking, the form of the regression
10 equation is not different between the two experts and,
11 sir, I am just going to, for explanatory purposes, pick
12 up the form that Professor Neven has used. So could we
13 go to {E/IC11/19}? If you bear with me one moment,
14 I just want to get my hard copy of that which I forgot
15 to do. (Pause)

16 This is in the section of Professor Neven's first
17 report on overcharge where he is explaining how
18 regression works. In fact, if we could just go back
19 a couple of pages from page 19 to page 11,
20 {E/IC11/11} -- sorry, page 10, my mistake,
21 {E/IC11/10} -- you will see at the bottom there, 2.4,
22 "Background on regression analysis". I am not going to
23 go through all of this, but this is actually a very
24 useful introduction, certainly from my point of view, to
25 how one carries out regression analysis. The basic

1 proposition:

2 "Regression analysis is an approach used to estimate
3 the relationship between one variable of interest (the
4 'dependent' variable) and several variables which are
5 expected to affect the variable of interest ... through
6 the estimation of a regression model."

7 It allows for statistical inference, namely an
8 assessment of whether the relationship is unlikely to be
9 due to chance. Then Professor Neven sets out some very
10 simple models here just to explain how regression works.

11 If we could just go back then to page 19,
12 {E/IC11/19}, which is where Professor Neven sets out the
13 basic relationship, the basic regression equation that
14 he is dealing with here. Now, on the left-hand side you
15 have got a log number, but it is critically the
16 dependent variable. It is the invoice price. That is
17 what we are interested in studying here through the
18 econometrics.

19 What we are interested in is what does the
20 econometrics tell us about the relationship between
21 invoice price and various other factors. The other
22 factors are put on the right-hand side of the equation.
23 Now, we can leave to one side, on the right-hand side,
24 a , which is a constant, which is a basic proposition
25 that is put in to this sort of equation. We leave that

1 to one side. Then we have got a gamma and
2 infringement t . Now, what that is is the infringement
3 variable. This is what we are interested in: how much
4 does that variable correlate with the invoice price?
5 That is what we are really interested in studying here.
6 The gamma is just the coefficient on the infringement
7 variable. Then the next term that we have is beta,
8 which is, again, just a coefficient, and then we have
9 a log of the MLO costs.

10 So what we are putting on the left-hand side of the
11 equation is the variables, the explanatory variables,
12 for the left-hand side of the equation. So we have
13 constant infringement variable of the coefficient,
14 coefficient with MLO costs, so obviously there we are
15 looking at to what extent do the MLO costs data explain
16 or correlate with the invoice price on the left-hand
17 side, and the coefficients here will tell us how much
18 explanatory value, how much correlation, we are having
19 with the invoice price.

20 Then if we carry on through the equation, we have
21 another Greek coefficient constant and then we have X .
22 Now, X here is technical characteristics, and that is
23 a set of variables governing the trucks sold in the UK.
24 Actually we can see this if we go over the page to
25 page 21 -- sorry, two pages on, {E/IC11/21}, because

1 what I am running through is what is set out in the
2 report. But:

3 "Xijt stands for a set of explanatory variables
4 related to the technical characteristics of each truck.
5 Technical characteristics are important for capturing
6 differences in the willingness to pay of customers for
7 a truck. The characteristics included in the model are:

8 "Horsepower ... as one would expect an increase in
9 this to lead to an increase in the purchase price of
10 a truck.

11 "Cabin type ...

12 "A dummy variable [for] ... rigid or a tractor ..."

13 Because you have fundamentally different
14 characteristics between a rigid truck and a tractor
15 truck.

16 So if we then go back to the equation, so what we
17 have got is infringement, costs, trucks characteristics.
18 Then we come on to Z, and Z is a collection of demand
19 variables. Again, one can see those are explained in
20 broad terms back at page 21, {E/IC11/21}, and it is
21 actually "a set of explanatory variables that capture
22 the evolution of market demand over time. These
23 variables are discussed in more detail in subsequent
24 sections, and can be classified into two main
25 categories".

1 (f) then explains variables based on DAF data. Then
2 (g), if you go on, {E/IC11/22}, "Variables obtained from
3 public sources". So there is a whole collection of
4 variables that are being tucked into the equation under
5 that Z.

6 So if we go back to page 19 again, {E/IC11/19}, what
7 we are seeing here is the equation, left-hand side
8 invoice price, and then looking at whether or not the
9 infringement variable correlates with it, whether or not
10 the costs correlate with it, whether or not the truck
11 characteristics correlate with it and to what extent and
12 then a collection of demand variables; do they correlate
13 with it? So what you are thinking about is how are
14 those prices being affected by or correlated with
15 changes in demand under that collection of Z variables,
16 changes in the characteristics under the set of
17 X variables, in relation to the costs under the MLO
18 costs variables or by reference to the infringement
19 control variable.

20 Then you have a couple of other terms included
21 there. So you have alpha j, which is fixed effect for
22 modified truck series and emissions standards, so that
23 is another explanatory variable that is included, and
24 then the next variable along is fixed effects per
25 quarter and then the final term is actually an error

1 term in relation to all of this.

2 Now, I am not remotely going to get into the maths
3 of how all this is modelled, highly complicated
4 programmes taking all of the data that we have. If we
5 just think about the during and after analysis for the
6 moment, it is taking all of the data that we have on all
7 of the invoice prices for all of the trucks in that
8 period and all of the MLO costs data which we have at
9 truck level and all of these demand variables and all of
10 these truck characteristic variables and the other
11 matters and asking how closely they correlate and
12 provide an explanation of the invoice price.

13 THE CHAIRMAN: So they are all meant to add up to the
14 invoice price?

15 MR BEARD: Effectively. So I think the residual error
16 term -- the idea of the regression modelling is that the
17 residual error term is as low as possible and therefore
18 what you want to do is specify the regression so that
19 you are capturing the explanatory effects of these
20 different variables. But if you mis-specify
21 a regression, in other words you miss out a key factor,
22 then obviously, in those circumstances, something else
23 could be explaining the changes in invoice prices and
24 your regression is not going to capture it.

25 So what Professor Neven and his team have done in

1 designing this regression is try to capture what are
2 likely to be the key factors that could affect invoice
3 prices: costs obviously. Changes in costs, one would
4 expect changes in prices. No issue there, for example,
5 so obvious why costs would be in; truck characteristics.
6 As we have already explained, the willingness to pay
7 depends on what sort of truck you are actually buying;
8 demand. If demand is higher, then it is likely that,
9 all things being equal, the invoice price that can be
10 charged in relation to a particular truck will be
11 higher.

12 So what you are trying to do is control for all of
13 those different factors and using a data set that
14 crosses the during period and the after period, and that
15 is obviously important here. So you are trying to put
16 together an equation that captures the factors that
17 could influence prices and you are doing it during and
18 after because you are looking at the after period and
19 saying, "Well, how do these factors affect prices during
20 the after period and what does that tell us about the
21 situation of effect during the infringement period?",
22 because that will then inform the coefficient on that
23 infringement variable.

24 THE CHAIRMAN: So if this is working properly before the
25 infringement period, all the other variables that you

1 have taken account of should add up to the invoice
2 price?

3 MR BEARD: I am not going to say "add up to" because it is
4 not quite, but it will provide -- if you have fully and
5 precisely specified a regression equation -- and I do
6 not think any economist would ever say that you can
7 perfectly specify a regression equation -- but insofar
8 as you can do your best to get there, then what you
9 would find is that the coefficient values across the
10 variables will explain, correlate with, the invoice
11 price.

12 THE CHAIRMAN: So using the equals sign is not completely
13 accurate then?

14 MR BEARD: Well, I am just slightly concerned --

15 MR RIDYARD: I think it is because the last term, the error
16 term, just picks up everything which has not been
17 explained by everything else, so it will always be
18 equals because the error term is just the stuff that you
19 cannot explain with the things that you have on the
20 right-hand side.

21 THE CHAIRMAN: But the other side you cannot explain is
22 potentially in the infringement or not?

23 MR BEARD: No, because you are picking up -- what you are
24 trying to identify is -- because you are using during
25 and after, what you are trying to identify is the extent

1 to which the infringement was causing invoice prices or,
2 rather, is correlated with invoice prices under this
3 regression during the infringement period; in other
4 words, what the regression would be picking up is
5 a differential effect of the infringement variable
6 during the period and after the period because that is
7 what during and after is doing, exactly.

8 THE CHAIRMAN: Yes.

9 MR BEARD: Now, I am sorry to have laboured that exercise
10 but I think it is important --

11 THE CHAIRMAN: Sorry, can I just say, does Mr Harvey adopt
12 pretty much the same approach then?

13 MR BEARD: Yes, in terms of the equation form, it is pretty
14 much identical. I can provide the references to you if
15 you want.

16 THE CHAIRMAN: Yes.

17 MR BEARD: I am grateful to Mr Bourke. For his
18 before/during equation, it is at {E/IC2/69}, and for his
19 during/after equation, it is {E/IC2/73}.

20 THE CHAIRMAN: Thank you.

21 MR BEARD: The reason I have gone through this is because
22 you have this explanation in the document about the
23 different variables. Obviously I am going to come back
24 to Professor Neven's regression, but it is just looking
25 at the form of it that is important for these purposes,

1 what we are doing and why in relation to all of this.

2 Just going back to where we started, what we are
3 interested in is what happens, how are the matters that
4 are identified on the right-hand side correlated with
5 what you are identifying on the left-hand side, and what
6 you are concerned about on the left-hand side are the
7 prices that people in the UK paid for trucks. Now, that
8 is the dependent variable. The dependent variable is
9 prices in pounds for trucks. That is what you care
10 about here. That is what this whole regression is
11 trying to do. It is trying to --

12 THE CHAIRMAN: There is nothing in there about exchange
13 rate, is there?

14 MR BEARD: Well, there is nothing there about exchange rate
15 so now I am going to come on to what Mr Harvey does and
16 I will come back to what Professor Neven does. Exchange
17 rates feature in Professor Neven's exchange rate in
18 relation to the MLO costs data because of course some of
19 the costs -- a small part of the costs were incurred in
20 pounds in the UK and a lot were incurred overseas. So
21 that variable, if you are going to put it in a single
22 currency, you have got to make sure all of those costs
23 are dealt with on the same basis.

24 THE CHAIRMAN: So that is converted into pounds?

25 MR BEARD: So that will be converted into pounds and I will

1 come back to that. But what he is doing is converting
2 into pounds the costs that are being felt in the UK that
3 are affecting the UK pricing. That is what he is doing,
4 and it is on the right-hand side that he engages in
5 consideration of the exchange rate.

6 But what Mr Harvey does is completely different and
7 this is why it is not six of one and half a dozen of the
8 other. He takes the left-hand side and says, "I am
9 going to run my regression not in relation to pound
10 prices but in relation to euro prices". So rather than
11 asking all the explanatory variables on the right-hand
12 side to try and explain or correlate with pound price
13 changes, he says, "No, no, no, no. I am going to
14 convert them all -- all those prices into euros and then
15 I am going to ask the explanatory variables to try and
16 explain those euro prices". This is crucial. What he
17 then says is, "If those explanatory variables cannot
18 explain that -- the cost, the demand, the truck
19 characteristics and so on, if they cannot explain those
20 euro prices, then I am going to attribute all of that
21 other correlation to the infringement variable". That
22 is what he does.

23 Why does Professor Neven refer to this as
24 a "straitjacket"? Well, what he is doing -- the reason
25 he refers to this as a "straitjacket" is because of what

1 Mr Harvey does with the left-hand side dependent
2 variable, because what Mr Harvey does is he says, "This
3 is how exchange rates affect prices. It is through
4 a weekly changing euro exchange rate". That is what he
5 does. He says, "I will impose on the model the
6 requirement that the dependent variable, the price, is
7 subject to the specific exchange rate control that I am
8 imposing", which is this weekly change in prices or
9 weekly change in exchange rates. It might not always
10 change, but it certainly can.

11 The problem with that is -- and the reason why
12 Professor Neven refers to it as a "straitjacket" is you
13 have effectively baked the exchange rate effect at this
14 weekly rate into the prices, so you are essentially
15 saying assume DAF changes its prices in the UK on
16 a weekly basis in response to the euro/pound exchange
17 rate and then, as I say, ask how the explanatory
18 variables explain those assumed prices, because we know
19 the actual prices are charged in pounds but Mr Harvey is
20 carrying out the whole regression in euros. Then, as
21 I say, if you see any differences, Mr Harvey treats that
22 all as infringement effect.

23 Now, we say that is just fundamentally wrong when
24 the dependent variable that you are looking at here is
25 prices in pounds and what you are interested in doing is

1 identifying whether or not the explanatory variables on
2 the right-hand side are explaining pound prices.

3 I think it is important to be clear what Mr Harvey
4 actually does with this euro exchange rate. What he is
5 saying is that, for every percentage change in the
6 exchange rate on a weekly basis, you change the price by
7 exactly the same amount. You assume that to be the
8 case.

9 The effect of what Mr Harvey does is that he is
10 changing the prices on a weekly basis that he feeds into
11 the equation and he is requiring the margin that DAF
12 earns, the margin that DAF earns on each truck, in euros
13 to remain constant. That is what he is doing by this
14 exchange rate imposition on the left-hand side of the
15 equation. He is doing this even though the pound/euro
16 exchange rate at certain points was fluctuating wildly.

17 SIR IAIN MCMILLAN: Can I ask a question?

18 MR BEARD: Please.

19 SIR IAIN MCMILLAN: Is Mr Harvey doing that because DAF at
20 the European level is accounting for its income, its
21 expenditure and its profits in euro and he needs to take
22 account of that and also, when Mr Ashworth passes up the
23 chain for authorisation for pricing a particular
24 contract, that his bosses in the Netherlands are going
25 to be thinking in euro and he has to take account of

1 that, which he thinks Professor Neven has not? Is
2 that --

3 MR BEARD: Let us take it in stages. Yes, that is part of
4 Mr Harvey's account as to why he does this, that is
5 true. I am going to come back and work through that
6 evidence and explain why that is not the case.

7 But I am just focusing on the very brutal approach
8 that Mr Harvey is actually applying to the prices
9 because we say that, yes, on some of the approval
10 mechanisms there was reference to actual exchange rate.
11 We are not denying that at all. But what we are also
12 saying is there is no basis for saying that that meant
13 that actual prices in pounds were fluctuating on
14 a weekly basis to follow the euro.

15 So I will come back to why the reasoning he gives
16 does not stack up, but I think it is really important to
17 look at just how severe the constraint is, because it is
18 one thing to say, "Well, there was consideration in the
19 approval chain of actual exchange rates from time to
20 time in relation to what was a minority of trucks sold
21 in the UK". That is one thing and we accept that. It
22 is another to say, "And that means that you change every
23 truck price from pounds to euros rigidly on the basis of
24 this weekly exchange rate", because even in relation
25 to -- and I will come back to this -- even in relation

1 to the approvals process, they are not saying, "Oh, no,
2 no, and the decision we took was, because of the
3 exchange rate, we must move the pound price by
4 absolutely that particular weekly exchange rate". They
5 took them into account, yes, no doubt about it, but
6 there is not evidence that they were actually moving
7 each price in this way that Mr Harvey's mechanism does.

8 SIR IAIN MCMILLAN: Thank you.

9 THE CHAIRMAN: Can I ask, you said that the effect of
10 Mr Harvey converting into euros was to keep the euro
11 margin constant.

12 MR BEARD: Yes, that is what it does. That is what he does.
13 It is a product of the way that he operates the control.
14 I do not think it is disputed. I do not think there is
15 any issue here.

16 THE CHAIRMAN: Can I just understand that, then? So we
17 assume the pound strengthens, so the price in pounds is
18 worth a lot more in euros -- yes?

19 MR BEARD: Yes.

20 THE CHAIRMAN: -- but the euro costs remain the same --

21 MR BEARD: Yes.

22 THE CHAIRMAN: -- so they are making a bigger margin?

23 MR BEARD: No. On Mr Harvey's model you drop the pound
24 price effectively. That is what he is assuming. He is
25 assuming that, in those circumstances, the pound price

1 in fact would be lower.

2 THE CHAIRMAN: Why is he assuming that?

3 MR RIDYARD: He is assuming, if you like, that the pound
4 price should be lower, so if it is not, then, as the
5 chairman says, the margin goes up.

6 MR BEARD: Exactly. For his regression he is assuming the
7 pound price should be lower, and that is why he is
8 keeping the margin --

9 THE CHAIRMAN: Because of this immediate pass-through?

10 MR BEARD: Yes.

11 We just say this is all made up and I am going to
12 come on to why the evidence just does not bear any of
13 this out in relation to price changes, which Sir Iain is
14 referring to, but also in relation to margins that you
15 have just picked up, sir.

16 THE CHAIRMAN: But is this a point of principle and is it
17 sort of dealt with in economics literature, as to what
18 you do when costs are incurred in one currency and
19 prices are in another? I assume it comes up quite
20 a lot.

21 MR BEARD: Well, yes, because normally the approach is you
22 make sure that there are relevant considerations of the
23 change in pricing fed through into the costs explanatory
24 variable, which is precisely what Professor Neven does.

25 THE CHAIRMAN: But you are saying that where -- you always

1 convert into the dependent variable; is that right?

2 MR BEARD: Well, you are asking yourself -- you just start
3 with the question, "What are we trying to do here?".
4 We are trying to understand what correlates with changes
5 in pound prices. I mean, that is just the fundamental
6 question that we are tackling here. We know all the
7 trucks were sold in pounds, no issue. Then the question
8 is: how do you best use the econometrics to explain,
9 show, the correlation between different explanatory
10 variables and that explanatory variable?

11 We have not encountered a situation where an
12 econometric analysis was run, as Mr Harvey has tried to,
13 which is to say, "Okay, well, we will take the dependent
14 variable and we will completely change it round by this
15 constrained exchange rate mechanism". So I am not sure
16 that you are going to find economic literature that
17 deals with this because it is so orthodox to look at the
18 costs issue -- because that is how the exchange rate
19 feeds through. We will come back to it when we deal
20 with Professor Neven's analysis, but we are talking
21 about the costs here. We are talking about the costs
22 being incurred in euros.

23 The other factor is the one that Sir Iain has
24 identified, which is these questions of approval, but
25 they do not go anywhere close to saying that you keep

1 margins steady throughout -- euro margins steady
2 throughout or that you move prices on a weekly basis
3 following the exchange rate.

4 I am sorry, Mr Ridyard?

5 MR RIDYARD: I mean, you are saying -- if there was
6 a definitive textbook answer to this question, then
7 would it -- I mean, I am sure Professor Neven would have
8 referred to the textbooks and shown it to us. The fact
9 that you are explaining it from first principles and you
10 are doing a nice job and everything and it is all
11 clear -- the fact that you are explaining it from first
12 principles, does that not suggest that there is not
13 a single right answer to this complicated problem of how
14 you deal with exchange rates and Professor Neven's
15 approach may be better than Harvey's or it may not and
16 obviously you are making the case, which is fine. But
17 I think the chairman's question was: is there an answer
18 off the shelf that predetermines how this thing should
19 be specified?

20 MR BEARD: No, I am not for a moment suggesting that -- if
21 there was a textbook answer, we would not be here. But
22 have we seen in any econometric analysis where,
23 obviously, these sorts of issues arise -- have we seen
24 models where there is a flipping of the dependent
25 variable as the means to deal with exchange rates? We

1 have not seen that, no one has identified that, whereas
2 there are lots of cases --

3 THE CHAIRMAN: It is not really a question of principle; it
4 is a point on what makes best economic sense.

5 MR BEARD: Yes, undoubtedly that is right. The only point
6 I am making is we have not seen anything where --
7 obviously, sir, you are right, economic regressions are
8 carried out in all sorts of circumstances, not
9 predominantly in relation to competition damages claims
10 but all sorts of ways of making all sorts of policy
11 decisions, and of course there are lots of times when
12 regressions are being considered where you do have cost
13 inputs that are incurred in foreign currencies -- no
14 doubt about that -- and obviously you also deal with
15 multi-national groups making decisions about matters,
16 which goes to the point Sir Iain is referring to. But
17 that does not mean that we have identified any situation
18 where a similar approach to Mr Harvey's was adopted.

19 But let us -- I am perfectly happy to accept we do
20 not have a textbook answer and I cannot point to one
21 economic principle and say, "And that tells you how this
22 should come out". I cannot do that. What I can say is
23 that the way in which Mr Harvey has gone about this is
24 not justifiable in the circumstances of this case and it
25 has a massively distortive effect.

1 Furthermore, as we will come on to show in relation
2 to Professor Neven, what we see is that Professor Neven
3 is able to deal with the subtleties of these issues,
4 because the real problem arises for Mr Harvey that,
5 because of the way that he has imposed this immediate
6 pass-through on prices, he is not able to distinguish
7 between an exchange rate effect and an infringement
8 effect. He is just not able to do that in this
9 regression analysis. That is the fundamental problem.

10 THE CHAIRMAN: If the exchange rate had gone completely the
11 other way in 1997, would Professor Neven be arguing the
12 same?

13 MR BEARD: Yes. It does not make any difference which way
14 it moves.

15 THE CHAIRMAN: Well, it does in terms of the outcome in this
16 case.

17 MR BEARD: Well, the extent to which you would have an
18 identification problem obviously might -- would vary
19 because, if you had an exchange rate that was moving in
20 the opposite direction, you might not have the same
21 level as -- I think they refer to it as
22 "multi-collinearity" in relation to these issues, but
23 I could see that that would be the case. But in terms
24 of the mechanism that you would use to carry out the
25 regression, Professor Neven would not do anything

1 differently.

2 He is not doing this conditionally on the way in
3 which the exchange rate moves. He is saying that this
4 is the robust way to do the analysis. What he is then
5 pointing out is that, because of the way that Mr Harvey
6 has carried out the analysis and because of what
7 happened with the exchange rate, you get these
8 fundamental identification problems because you cannot
9 control for the exchange rate in Mr Harvey's model. So
10 I think that, mechanistically, is where we are.

11 Now, just to be clear, this conversion of prices, as
12 I say, creates this identification problem, and I think
13 Mr Harvey has accepted that the only way to cure that
14 within his regression would be to include the exchange
15 rate as an explanatory variable, but then he says,
16 "I cannot do that because of the way I have changed the
17 left-hand side of the equation".

18 Now, if I may, I am just going to pick up a couple
19 of illustrations of the problems that this approach of
20 Mr Harvey's causes. If you would not mind, I am going
21 to just take it from our closings, so {S/10/10}, go down
22 to paragraph 28. I am going to come back to --
23 actually, whilst -- sorry, let me just stick with this
24 for a moment since it has come up. This is figure 7 in
25 Professor Neven's report, second report.

1 THE CHAIRMAN: I am looking at the hard copy. I have
2 noticed that it has not sort of come out in my hard copy
3 version. I am not sure --

4 MR BEARD: No, it has not come out in mine, I am sorry.
5 I thought the ones you had -- there are multiple
6 sources. You can just look at it on screen for these
7 purposes, if that is okay. I can give you the reference
8 in his second report. Do we have it in there --

9 THE CHAIRMAN: No, it is all right. Do not worry.

10 MR BEARD: Because this goes back to the point that we are
11 asking ourselves about: has Mr Harvey actually got
12 evidence that the prices in euros -- his prices in euros
13 approach actually reflects how DAF would price it in
14 pounds? Now, what you have got on this plot is at the
15 bottom you have got a yellow zigzag line which is the
16 invoice price in pounds. It is an average invoice
17 price -- it is not an individual truck type, it is an
18 average invoice price. This is running from 1994, so
19 well before the infringement, and through to 2005.

20 Then you have a red dotted line, which is the
21 pound/euro exchange rate. You can see the pound/euro
22 exchange rate falls significantly in 1994/1995, it
23 bottoms out 1995/1996 and then, 1996, climbs upwards
24 sharply. It is in the course of 1996 through into 1997
25 that we see this appreciation of the pound.

1 Now, what the blue line here shows is just an
2 arithmetical calculation of the pound prices in the
3 yellow line calculated -- recalculated using the market
4 exchange rate, so all the zigzags will essentially match
5 up in broad terms because it is just arithmetical. But
6 what is interesting about this is, if Mr Harvey was
7 right that DAF was effectively changing its pound
8 prices, its yellow line, in response to changes in the
9 exchange rate and keeping them steady on a week-by-week
10 basis, you would actually see the gap between the blue
11 line and the yellow line staying constant.

12 Now, obviously we do not see that at all in this
13 graph. Mr Harvey says, "Yes, but after the
14 infringement, all sorts of terrible things could have
15 been going on so we cannot take any account of that".
16 But, of course, what that ignores is the period
17 beforehand when you do not have a steady gap between the
18 euro price and the pound price at all. It starts off
19 wide, narrows and widens again. That is simply not
20 consistent with the approach that Mr Harvey's
21 straitjacket applies. You are not getting -- in the
22 period outside the infringement you are not getting
23 pound pricing varying immediately by reference to the
24 exchange rate. Because it is arithmetical, you would
25 see that gap staying the same and you just do not

1 see it.

2 MR RIDYARD: Sorry, can you repeat that? What are we not
3 seeing pre-infringement?

4 MR BEARD: We are not seeing the gap between the two
5 remaining the same because --

6 THE CHAIRMAN: In the before period?

7 MR BEARD: In the before period, because if it were true
8 that the pound prices were being recalibrated on the
9 basis of the weekly exchange rate, then you would see
10 the pound prices being set with the same gap between the
11 pound and euro throughout that period, would you not?

12 MR RIDYARD: What is the gap?

13 MR BEARD: Well, all I am doing is just illustrating --
14 well, we can just see from that the gap widens and
15 tightens. All I am saying is that what we have got here
16 is no evidence -- so obviously the gap then hugely
17 widens with the increase in the exchange rate and so
18 overall what you have got is no sense that the pound
19 prices are being altered by reference to the euro
20 exchange rate on a weekly basis.

21 THE CHAIRMAN: What you have got is you have got that big --
22 that widening of the gap just before the infringement
23 period; yes?

24 MR BEARD: Yes, you have got a big widening there. You have
25 also got the wider period right at the beginning as

1 well, yes.

2 THE CHAIRMAN: Okay, but thereafter, from the start of the
3 infringement, the gap looks like it stays pretty much
4 the same.

5 MR BEARD: Well, I think that is not correct, I think,
6 completely, but, in any event, what we will be coming
7 back to is obviously how much that euro price is just
8 tracking the exchange rate. I mean, what I am just
9 referring to this for is just as another piece of
10 evidence because I am going to come on to a couple of
11 illustrations. We are asking ourselves, "Is there any
12 basis for Mr Harvey's account which says actually DAF
13 was changing its prices -- outside the infringement
14 period, was DAF actually changing its prices on a weekly
15 basis?" because, as Mr Ridyard corrected me earlier --
16 he said that during the infringement period what
17 Mr Harvey was assuming was that they should have done
18 that, and I am just looking at this and saying, "Well,
19 actually, even before the infringement they did not do
20 that. That is not what this material is showing us".

21 THE CHAIRMAN: They should have done it because -- to keep
22 a constant margin --

23 MR BEARD: Yes.

24 THE CHAIRMAN: -- and that would be the effect of being in
25 a competitive world, would it?

1 MR BEARD: Well, the question we are asking ourselves is: is
2 there a basis for Mr Harvey assuming that in fact,
3 outside the infringement, DAF did change its prices on
4 a weekly basis by reference to the actual exchange rate
5 because on Mr Harvey's --

6 THE CHAIRMAN: We know that did not happen, do we not?

7 MR BEARD: Sorry?

8 THE CHAIRMAN: I mean, that did not happen, did it?

9 MR BEARD: No, it did not happen. You see, if it did not
10 happen when the infringement is not there, there is no
11 basis for saying it should have happened during the
12 infringement, and if you have got no case that it should
13 have happened during the infringement, then the
14 constraint that Mr Harvey is imposing is just
15 groundless. That is the only point -- I say "the only
16 point", but, I mean, this is further support for that.
17 I am going to come on to other material, but since we
18 just were passing that plot ...

19 If we then just go down, because it is not just
20 looking at wiggly lines, Professor Neven also looked at
21 some of the illustrations as to what this would actually
22 mean. So if we look at paragraph 28, {S/10/10}:

23 "What Mr Harvey's approach means, in concrete terms,
24 is that if on day 1 a DAF LF [standard model] 45/130 ...
25 had a transaction price of £22,000 when the [pound/euro]

1 exchange rate was 1.5/1, in Mr Harvey's regression the
2 price of the Truck would be 33,000 [euros]. If it
3 turned out that a second identical Truck was ordered
4 a week later and, during that week, the Euro collapsed
5 [the pound appreciated] so that on day 8 the
6 [euro/pound] exchange rate was 2/1 [now, we are not
7 saying this actually happened in precisely this way],
8 the same Truck price in Pounds would be 44,000 [euros]
9 in his regression."

10 So even though you had a week's gap, because of the
11 change in the exchange rate, the price you fed into the
12 regression would have altered by 11,000 euros. Then
13 what you are asking the regression to do is look at
14 whether or not the explanatory variables on the
15 right-hand side explain that hugely higher new price.
16 That is what Mr Harvey's approach involves.

17 THE CHAIRMAN: It also assumes the other way, so that if the
18 pound collapses against the euro, you would assume that
19 prices in pounds would go up; is that right?

20 MR BEARD: Yes. Yes, it is symmetrical. That is not -- but
21 it is not something that comes out in the wash. It
22 completely distorts these things because what you are
23 looking at is the extent to which the explanatory
24 variables on the right-hand side correlate with the
25 left-hand side. So if you are changing prices in euros

1 hugely higher upwards because the pound appreciates,
2 that distorts the way in which the explanatory variables
3 will be able to explain the dependent variable, but
4 equally, if the pound falls, that will have a distortive
5 effect as well and therefore it will distort the extent
6 to which you get correlation between the variables. So
7 it does not matter which way we are going. We are just
8 illustrating it in one direction here. It is because
9 you are creating these artificial numbers for the prices
10 that you are trying to explain here.

11 THE CHAIRMAN: But if you are converting the cost from euros
12 into pounds, but you -- are you not also making
13 a similar assumption that -- I do not know -- that you
14 have to account for that in some way if you want to keep
15 a constant margin or --

16 MR BEARD: No, no, because if you translate the costs into
17 pounds -- you can have a debate about what rate you do
18 that at and I am going to come back to that. That is
19 undoubtedly right -- but the difference is you then let
20 the data speak as to the extent to which those costs
21 influence or are correlated with the invoice price and
22 you allow the other variables, the demand and truck
23 characteristics, also to fulfil their roles in relation
24 to that. The other thing that I am going to come back
25 to is that, when you do it that way, you can also

1 include an exchange rate control variable in the
2 equation.

3 THE CHAIRMAN: This is because it is all the left-hand side
4 and the right-hand side of the equation, where it comes
5 in? That is what you are saying?

6 MR BEARD: Yes, essentially that is the critical thing in
7 relation to this. In order to take this step of
8 completely converting the left-hand side of the
9 equation, you need really the most compelling evidence
10 that you could make this huge assumption because it has
11 such a radical effect on the way that the regression
12 works and yet Mr Harvey just does not have that.

13 It is not to say exchange rates do not matter. They
14 do matter, absolutely they do matter, and I will come on
15 to deal with that, but you do not have the basis for
16 making this huge assumption in relation to the left-hand
17 side of the equation.

18 Yes, so the situation we have in that illustration
19 is that, if it were to be the case that in the factual
20 world, when the pound appreciates against the euro, DAF
21 actually just left its pound prices at the same level
22 across that week in the short term, which would mean it
23 would make more profit, undoubtedly, or, you know, just
24 decrease them less than the total amount of the exchange
25 rate, what Mr Harvey's regression does is it attributes

1 all of that effect, all of that increased profit, to the
2 infringement, and that, we say, is just groundless. The
3 idea that from week to week DAF was changing its prices
4 by reference to the exchange rate and thereby keeping
5 its euro margins constant is just not borne out.

6 MR RIDYARD: So what do you think should happen to prices
7 when you have suppliers incurring costs in euros and
8 selling products in pounds? When the pound appreciates
9 against the euro, what would be your natural prediction
10 about what happens to pound prices?

11 MR BEARD: I am not so bold as to make natural predictions.
12 I am very content to let Professor Neven run his
13 econometric equations to identify essentially what the
14 effects are and what correlates with the pound prices
15 because I do not think we can just assume some kind of
16 level of margin, level of pass-through, in relation to
17 these matters. What I will come on to do is I will show
18 the evidence that internally what DAF actually used was
19 the budget rate to translate its costs across from euros
20 into pounds, so we do actually have a predominant answer
21 in this case. But I am content to stay with
22 Professor Neven's approach, which is to say, "Well,
23 look, that is what the evidence about how these exchange
24 rates affected costs and then fed into whatever margins
25 the companies were able to hold on to from time to

1 time". But he carries out sensitivities where he then
2 includes exchange rate as an explanatory variable and,
3 in those circumstances, he is essentially letting the
4 data speak as to what the impact of the exchange rate is
5 in relation to this, whereas Mr Harvey cannot do that.

6 MR RIDYARD: Yes. I understand that.

7 MR BEARD: Sorry, I am going to slightly labour this point
8 because it is important. Professor Neven -- I will give
9 you the references. Day 12 in the transcript, page 111,
10 picking it up at line 17, {Day12/111:17}, he picked up
11 this illustration that I effectively have just been
12 talking to in relation to paragraph 28 and he said that
13 if you have a sharp appreciation in the pound at the
14 start of the infringement, this is particularly
15 problematic.

16 "... the pound appreciated by about 8%, in a very
17 short period of time. Now, the prices in pound could go
18 down possibly by 4%. What Mr Harvey imposes is that
19 they should go down by 8% ..."

20 Which means that if the prices do not actually go
21 down by that amount, the prices do not go down, he is
22 going to say that is to be picked up -- the difference
23 is to be picked up by the infringement.

24 Then back to the question you were asking because
25 Professor Neven was actually talking about the change at

1 the beginning. This is why you get such a significant
2 identification problem at the start.

3 We also know and the experts agree that, towards the
4 end of the infringement -- we know that the end of the
5 infringement coincided with an appreciation of the euro,
6 a fall of the pound, and so we are going in the other
7 direction. So we are dealing with the situation, sir,
8 that you were contemplating, but because it occurs at
9 the end of the infringement, actually that exacerbates
10 the identification problem because that latter change
11 results in relatively lower prices in the after period
12 and, by failing to control for the exchange rate, what
13 Mr Harvey is doing is essentially saying that the lower
14 prices that you see in his model afterwards are due to
15 the end of the infringement when actually it is just an
16 exchange rate or could be just an exchange rate effect
17 that is causing the difference at that point.

18 MR RIDYARD: But the pound's fall against the euro -- the
19 big pound fall against the euro occurred during the
20 infringement period, did it not?

21 MR BEARD: Well, there were other falls. There were other
22 changes in the exchange rate.

23 THE CHAIRMAN: It was also bound up with the GFC, was it
24 not?

25 MR BEARD: Yes. Look, this is not the only --

1 MR RIDYARD: No, but the point I am making is that, for the
2 appreciation near the beginning, this chart is showing
3 a big appreciation which corresponds to the start of the
4 cartel period, so I think, you know, the direction of --
5 if there is a bias in the problem and what you are
6 describing, then the direction of it is clear enough,
7 but at the end it is not so clear because, if the main
8 pound depreciation occurred in 2008/2009, that is still
9 squarely during the infringement period --

10 MR BEARD: Yes, and I think there is further depreciation
11 towards the end. I do not have it in my notes so I will
12 come back --

13 MR RIDYARD: It is quite important to get the facts
14 straight.

15 MR BEARD: Yes. But I am also recognising that what the
16 appreciation at the start does is it exacerbates the
17 problem with the identification issue.

18 MR RIDYARD: But it creates the identification problem
19 because you do not know whether the explanation is the
20 cartel or the exchange rate.

21 MR BEARD: No, you do not, that is true. It is particularly
22 acute because of the confluence of the exchange rate and
23 the start of the infringement period, I agree with that.

24 MR RIDYARD: That is what the identification problem is, is
25 it not? It is the fact these two things happen at the

1 same time?

2 MR BEARD: Yes, that is where it is particularly
3 problematic. But I think the other point is that there
4 is also a fall towards the end, but I will dig out
5 the -- if we go to figure 1, {E/35/15}, if we could --
6 so Mr Ridyard is absolutely right that you get a very
7 significant drop in the exchange rate during 2008/2009,
8 during the global financial crisis. I think that is the
9 significant drop, sir, that you are referring to.

10 MR RIDYARD: It was, yes.

11 MR BEARD: But the point I am making is that also, as you
12 are crossing the threshold at the end of the
13 infringement, you are also seeing it is smaller but you
14 do also have a falling exchange rate across that
15 threshold at the end of the infringement. Now, I am not
16 saying it is as extreme as the issue at the start or as
17 extreme as the drop that occurs during the GFC, I am not
18 suggesting that at all, but it does actually coincide
19 with the end of the infringement and therefore you are
20 getting this changing exchange rate effect at the end as
21 well, so it does have an impact in terms of an
22 identification problem.

23 MR RIDYARD: I am not sure that is -- well, clearly it is
24 right that in the first three months, whatever, it
25 falls, but then it does go up quite a lot up to 2016,

1 then it goes down again in 2017. So it is by no
2 means --

3 MR BEARD: There is variability. I am not going to --

4 MR RIDYARD: It is quite a complicated picture. It does not
5 tell anything like the same -- the story is not -- the
6 source of the problem is quite different or the nature
7 of the problem is quite different.

8 MR BEARD: I am not going to -- they are significantly
9 different by degree, I completely agree with that, and
10 obviously there are different levels of variability
11 across that period that you are referring to. So
12 I think that is undoubtedly right. I do not think I am
13 demurring from the observation.

14 THE CHAIRMAN: There is quite a large widening of the gap as
15 well in the post-infringement period, is there not,
16 looking at particularly from sort of 2014 onwards? The
17 point that you were making about the previous graph is
18 the relevance of the --

19 MR BEARD: Yes, I agree. I am sorry, I should have also
20 pointed to this one. Yes, so we are in
21 a post-infringement period here, yes, it is the same
22 observation.

23 THE CHAIRMAN: So how would that be explicable?

24 MR BEARD: How would it be explicable?

25 THE CHAIRMAN: That there is a widening of the gap.

1 MR BEARD: Well, because the pound prices are not moving
2 directly with the exchange rate. That is what is going
3 on here because, again, this is an arithmetic
4 translation. So, sir, I thought the observation you
5 were making was that this is further evidence of the
6 fact that you do not get the constant margin across the
7 after period, and that is absolutely right. What that
8 illustrates is that you are not having the pound prices
9 moving by reference to a weekly exchange rate because
10 otherwise you get the constant gap.

11 THE CHAIRMAN: Right.

12 MR RIDYARD: I think if you want to draw our attention to
13 the gap between the price denominated in pounds as
14 against euros, would it not have been a bit easier to
15 have -- rather than asking us to look at these two
16 wiggly lines, to use one of your favourite phrases,
17 would it not have been better to have taken one from the
18 other and just plotted the difference so we could see
19 what was going on more clearly?

20 MR BEARD: Well, I will certainly raise that with
21 Professor Neven, yes. I see the point. I think
22 Professor Neven has explained very fully in his report
23 why it is that the straitjacket approach is not
24 justified and is not appropriate in terms of the
25 regression analysis and I am not going to qualify that.

1 What I have been trying to do in closing is draw on the
2 materials we have got to try and illustrate these issues
3 and I quite see that --

4 MR RIDYARD: I understand that. But you are drawing our
5 attention to the previous chart, you are saying, "Look
6 how the difference between these two lines does or does
7 not ..." and it is actually just quite difficult to look
8 at the two lines and to agree or disagree with what you
9 are saying because --

10 MR BEARD: I see the point.

11 MR RIDYARD: There would have been a much easier way of
12 doing it.

13 MR BEARD: I am going to turn this round. Mr Harvey has
14 made a radical change to the way in which you operate
15 the regression by changing the dependent variable on the
16 left-hand side. Does he have a justification for doing
17 so? None of this is helping him.

18 MR RIDYARD: I understand the criticism you are making, but
19 I just think it would have been easier to agree or
20 disagree with some of the points you are making if the
21 difference between these lines had been plotted rather
22 than getting us to do the sort of three-dimensional
23 assessment.

24 MR BEARD: Yes, I am not demurring. More charts always
25 welcome, I am sure.

1 I do want to move on to just another illustration
2 that Professor Neven did provide, which is at {E/62/30}.
3 Now, this is only an illustration, we completely
4 understand that, but what this illustration does is it
5 looks at an actual pair of trucks of the same
6 specification. Now, Mr Harvey said, "Oh, you might not
7 be able to rely on this because it is two different
8 customers and therefore there could be different
9 circumstances", but let us just look at what is going on
10 here.

11 On this figure, at the bottom in yellow, you have
12 the MLO cost in euros. That is set. Then you have got
13 a green line, which is the invoice price in pounds.
14 Now, this is not a theoretical invoice price in pounds.
15 The two points are the actual prices of the trucks that
16 are sold. So they stayed the same, so it was the same
17 price -- January 1997 and October/November 1997 is what
18 we are seeing here. Then above that we have got
19 a wiggly line of exchange rate, and what this is
20 illustrating is that, applying Mr Harvey's methodology
21 to the left-hand side of the regression equation, what
22 you do is you move the price that you are considering
23 upwards in relation to the second truck. So whereas the
24 first blue dot, just under 70,000 euros, is the
25 euro/pound exchange rate in January 1997, for the same

1 price in pounds, so the actual price that was paid by an
2 actual customer in the UK, the euro price is
3 significantly higher. It is around 75,000 euros. That
4 is because of the change in the exchange rate.

5 Of course, what Mr Harvey's regression does is it
6 takes these two identical trucks, and we entirely accept
7 it is only an illustration, but this is what his
8 regression constraint does, and it says that the first
9 is at just under 70,000 euros, the second is at
10 76,000 euros, and essentially that difference, assuming
11 all the other variables remain equal, will be all
12 attributed to a positive overcharge bias; in other
13 words, that change will be attributed to the
14 infringement explanatory variable on the right-hand side
15 of his equation. That is the case even though those two
16 trucks were sold at exactly the same rate.

17 MR RIDYARD: At the same pound price.

18 MR BEARD: At the same pound price, I am so sorry.

19 MR RIDYARD: I think if Mr Harvey were in this conversation
20 he would maybe say, "But what has happened here is this
21 truck has become much more profitable because they are
22 made in euros and sold in pounds", and therefore he
23 would say that sooner or later you would expect
24 competition between suppliers whose costs are incurred
25 in euros -- as it has become much more profitable to

1 sell these products, they would compete with one another
2 and therefore there would be an adjustment in the pound
3 price.

4 MR BEARD: That is exactly what I am going to come on to.

5 I am going to come on to his margins analysis.

6 MR RIDYARD: Your point is that the pound prices are maybe
7 sticky and do not adjust quickly enough to justify
8 Mr Harvey's approach?

9 MR BEARD: Exactly, but it is more than that. Mr Harvey
10 does not have any evidence to support the idea that
11 there is no stickiness, whereas in those circumstances,
12 to take this radical step -- because going back to -- we
13 cannot say that it is prohibited as a matter of economic
14 principle, but in order to take the step of converting
15 your dependent variable into a different exchange rate,
16 you need to have a proper justification for doing it.
17 He has just made an assumption because he has not
18 analysed anything to do with the stickiness of prices at
19 all.

20 Now, it is fair for the tribunal to say, "Well, we
21 do not like just looking at wiggly lines". We
22 understand that. But Mr Harvey has not produced
23 anything in relation to this sort of data analysis at
24 all in order to justify this huge assumption he makes
25 which has a vast impact on his regression analysis. For

1 reasons that we will come on to when we look at
2 Professor Neven's report, it is something that is
3 contrary to actually the literature that exists in
4 relation to how companies deal with exchange rate
5 pass-on because there is a sense that there is going to
6 be stickiness in relation to -- the expectation will be
7 that there will be stickiness in relation to the passing
8 on of exchange rates.

9 MR RIDYARD: I suppose -- I am not saying your point is
10 wrong, but I am just saying that the counter-argument to
11 this point would be that, as this product had become
12 much more profitable over this period, you would expect,
13 maybe not immediately but sooner or later, competition
14 between the suppliers to bid down those prices to
15 restore the margins. So there is a world in which there
16 could be a logic to focusing on the euro margins rather
17 than the pound margins. But I am not saying --
18 I understand your point, but I am just saying maybe it
19 is a bit more nuanced than --

20 MR BEARD: So let us take it in stages. Yes, of course, one
21 can understand that. There is a story that says, well,
22 over time you would expect margins to be potentially
23 attenuated, albeit that is actually quite a complicated
24 assessment to carry out as to what should be the
25 competitive margins and I am going to come back to that.

1 But I do want to dwell on this idea that the fact that
2 there might be those sorts of theoretical issues that
3 might exist further down the line that we are going to
4 come on to, that does not mean that you have
5 a justification for rigidifying your whole regression in
6 relation to this. That is the problem. He makes it so
7 rigid that, even if you do have those other intuitions,
8 he is not capturing any of that. He has baked his
9 structure so tightly and so hard --

10 MR RIDYARD: I fully understand what you are saying.

11 MR BEARD: But I am not going to leave the margin stuff.

12 I completely understand that he has this other story
13 which says, "Yes, but theoretically you would expect
14 margins to be competed away". This is the story that he
15 has when we look at his third report. If we could go to
16 {E/IC52/53} --

17 THE CHAIRMAN: We should have a break at some point.

18 MR BEARD: Yes, but can I just deal with this point first,
19 only because of the exchange rate. I am just taking it
20 slightly out of order. Then I will recalibrate if
21 I may.

22 THE CHAIRMAN: Yes. Please do.

23 MR BEARD: If we can just go back a page, {E/IC52/52}, you
24 will recall that this is the bit in Mr Harvey's third
25 report where he says, "Look, actually I would expect

1 that, you know, they would not have wide margins and
2 margins would narrow over time". Then he provides this
3 graph on the next page, {E/IC52/53}, that we were just
4 looking at, where he says, "Look at the MLO cost in
5 euros and look at the invoice price that is charged".
6 He says the gap between the two means that, as the
7 exchange rate went up, what you saw was an increase in
8 margins.

9 The theory that Mr Ridyard is -- I am not saying
10 "putting forward" but just articulating is the idea that
11 you would not see those margins, they are too large, and
12 you get the margins reduced, and somehow that is an
13 indication that there is something inappropriate going
14 on here. But I completely understand the criticism of
15 the wiggly line diagram that I was taking you to, sir,
16 but with margins you have a very, very significant
17 problem. You are dealing with differentiated products.
18 It is not that there is some sort of assumption of what
19 the natural margin should be. Mr Harvey has not said
20 what he thinks the competitive margin should be in
21 relation to this industry or in relation to DAF.
22 Therefore, the fact that it is tighter at the beginning
23 of 1995/1996 and widens does not mean that you can
24 assume the wider period is a non-competitive margin.
25 That is not an assumption that you can make because

1 there are a whole range of factors that go into, even in
2 competitive markets, margins being well above variable
3 costs.

4 Economists say, well, you know, in perfectly
5 competitive markets with non-differentiated products,
6 margins will come down to just above the level of
7 variable costs. We understand that, but that is not the
8 real world and, to be fair to Mr Harvey -- and he agreed
9 with Professor Neven -- you do not have an indication of
10 what the appropriate margin would be. Indeed, in
11 earlier proceedings, when espousing the importance of
12 the econometric regression analysis, Mr Harvey
13 deprecated the idea that you should use margin analysis
14 because of the difficulties you have in identifying what
15 a competitive margin would be.

16 So Mr Harvey says, "Well, this is a graphical
17 analysis"; I mean, really what he is saying is, "I am
18 assuming that those margins are super-competitive and
19 therefore that is indicative of a problem here". But
20 there are two points to make. Even if there were
21 a story there, that does not justify -- that broad story
22 does not justify the full constraint that he has put in
23 place in relation to the left-hand side. He is trying
24 to say, "Well, what I see here is consistent with the
25 outturn of my regression analysis", but he is not

1 actually saying, "I can justify the level and nature and
2 rigidity of the immediate pass-through on prices". That
3 is not what he says.

4 He did accept, as I say, that margins could vary for
5 all sorts of reasons, including demand, changes to truck
6 mix, innovation, all sorts of things.

7 THE CHAIRMAN: The trouble is we know this was not
8 a competitive market from that point on.

9 MR BEARD: No, you know that there was an infringement.

10 What you do not know, sir, is the extent to which -- in
11 relation to particular tenders, particular deals,
12 whether or not there was in fact competition in relation
13 to these matters. We accept the infringement, we are
14 not going behind it, but you cannot make the assumption
15 that Mr Ward is constantly making, that this market is
16 rigged, meaning that you necessarily ended up with
17 higher prices. That is the very exercise that this
18 tribunal is faced with.

19 MR RIDYARD: Of course.

20 THE CHAIRMAN: I follow that, but you are still -- I think
21 what Mr Harvey is saying is that you cannot assume that
22 the exchange rates would be sort of competed away for
23 the exchange rate effect.

24 MR BEARD: Well, I think it is interesting in relation to
25 this -- if we just go on to {E/1/100}. Just bear in

1 mind what we have seen. We were looking at a chart that
2 ran from 1995 through to 2003 but it stopped there.
3 Now, what we actually see when we look across the
4 period -- and those lines are obviously the period in
5 the infringement -- is that it appears that margins were
6 falling in 1995/1996, but we do not have the data for
7 whether or not they were higher previously.

8 They do go up 1996/1997, they stay up higher for
9 a couple of years and then they fall, and by 2003/2004,
10 what you have is percentage margins back at the level in
11 the prior period. Now, the difference between blue and
12 green is the difference between the AS/400 data set and
13 the MI data set, but that does not matter for these
14 purposes. We are not criticising that because actually
15 the MI data set is way more granular and you actually
16 get more detailed information. But how can he possibly
17 say, in these circumstances, that when you look across
18 the period, what you have got is somehow
19 super-competitive margins when what you have got is
20 a huge change in the exchange rate, then a fall later
21 on, but in relation to margins you are back in the
22 mid-period at the level you were beforehand.

23 Of course margins then go along and then drop
24 dramatically in 2008/2009, as we hit the global
25 financial crisis, so we understand that and we are not

1 sort of emphasising that aspect of it. But when you are
2 doing the sort of eyeballing that Mr Harvey is engaged
3 in, how can he say -- he does not have a sense of what
4 the competitive margin is, he completely understands
5 that, and then actually his own data shows that you were
6 reverting to the pre-infringement period margins. Now,
7 that is limited information because we say that doing
8 this sort of margin analysis just does not get you far
9 enough.

10 MR RIDYARD: Both the experts have said they should do
11 a regression analysis which controls for a myriad of
12 factors and therefore you should not just look at one
13 at a time.

14 MR BEARD: Exactly. I am entirely there and we are not
15 demurring. As I say, I am going to come back to
16 Professor Neven's analysis. But the question we are
17 asking ourselves is: does the material that Mr Harvey is
18 putting forward in any way justify this radical
19 constraint? You know, even when we go to the margin
20 stuff that he is referring to, that is supposed to
21 reinforce it, it does not -- even on his just total
22 eyeballing approach where we say margins are not telling
23 you stuff.

24 Now for a break?

25 THE CHAIRMAN: Yes, ten minutes.

1 (11.51 am)

2 (A short break)

3 (12.04 pm)

4 MR BEARD: Sir, I am going to deal with another couple of
5 points before I move on to Professor Neven's approach.
6 There is a point I slightly skipped over because I moved
7 on to the margins discussion, but Mr Harvey and indeed
8 Mr Ward, on a couple of occasions, emphasised this idea
9 that Mr Harvey's constraint on the left-hand side is not
10 a complete and immediate pass-through of the exchange
11 rate. I think, as the philosophers put it, this is true
12 but uninteresting in terms of the way in which this
13 impacts on the radical nature of Mr Harvey's approach
14 because, as I have re-emphasised a number of times, the
15 problem is with what Mr Harvey is doing on the left-hand
16 side of the equation.

17 Now, if we could just call up the equation I was
18 using to begin with, which is {E/IC11/19}.

19 THE CHAIRMAN: This is to do with the UK costs?

20 MR BEARD: Yes, that is exactly it. You are ahead of me,
21 sir. I will just deal with it briefly.

22 The situation is that Mr Harvey's constraint on the
23 left-hand side is an immediate one, using the weekly
24 rate, and it is complete in relation to prices. But
25 then what Mr Harvey says is, "It is not complete and

1 immediate overall because on the right-hand side of the
2 equation you have the MLO costs and some of those are in
3 pounds and therefore I transfer some of those using the
4 weekly exchange rate into euros". Putting it loosely --
5 and those of an economic bent will tear hair -- but it
6 is broadly saying that this is a slight offsetting
7 approach. That is all that is happening and that is why
8 it is not complete. It is still immediate, it is still
9 using the weekly rate, it is still tethering the prices,
10 but overall he is saying it slightly attenuates the
11 approach. He is saying that for the reasons, sir, that
12 you have identified, which is that a portion of the
13 costs are incurred in pounds. It is about 27% overall,
14 so it is very much the minority of the costs.

15 But the fact that a small chunk of costs are
16 incurred in pounds does not alter the problem with what
17 he has done on the left-hand side of the equation
18 because what is going on there is this constraining of
19 the exchange rate that is to be used, because I started
20 off, it is the imposition of that exchange rate, not
21 allowing the data to speak about its effect. So we are
22 entirely content and we do not demur that overall it is
23 high pass-through rather than complete in relation to
24 this. Mr Ward tried to make a big thing in relation to
25 this and say, "Oh, well, Professor Neven has changed his

1 position". No, Professor Neven has always said in
2 relation to pricing it is complete and immediate, and
3 that is what is going on here. But none of this matters
4 for the overall issue that we are dealing with.

5 THE CHAIRMAN: I think he accepted, did he not, that there
6 was immediate pass-through, it just was not full?

7 MR BEARD: That is right. That is exactly it. I think
8 Mr Ward tried to make a point about it, but
9 Professor Neven just -- he accepts that. His point is
10 not, "Well, it is incomplete"; it is just
11 a fundamentally wrong way of doing this because of the
12 way it fetters the operation of the regression.

13 I will come back to this, but Mr Bourke reminds me
14 that Mr Harvey, I think, as I have said, recognised that
15 he needs a stand-alone control variable for the market
16 exchange rate to empirically assess the influence of the
17 market -- of the exchange rate on prices, but he also
18 accepts that he cannot do that because of the
19 correlation between exchange rate and infringement. So
20 I think that is -- I think Mr Harvey has accepted that
21 he cannot introduce that variable and I will come back
22 to it in a little more detail when I deal with
23 Professor Neven because Professor Neven's model allows
24 that to happen.

25 Before I do move to Professor Neven, though, I just

1 want to pick up in relation, Sir Iain, to the points
2 that you were raising earlier about something -- the
3 factual situation so far as we understand it, because we
4 understand that Mr Harvey and Mr Ward say, "Ah, yes, but
5 DAF NV, a euro-focused company". I am not even going to
6 go to the point that PACCAR is a US company and in the
7 end, you know, we are not going to go to dollars, but --
8 you know, that is the way the money sweeps up. So let
9 us leave that for a moment.

10 What we say is that the evidence shows that there is
11 no basis for Mr Harvey saying margins were maintained at
12 the same level in euros over time. Indeed, Mr Habets,
13 actually in an answer to a question from Mr Ridyard,
14 specifically is saying that DAF had a goal every year of
15 gaining market share and it would drop its margins in
16 order to do so. It is perhaps just worth turning it up.
17 It is {Day7/20}. So that is Mr Ridyard's question and
18 just picking it up at -- sorry, picking it up at -- we
19 have just seen the bottom of Mr Ridyard's question -- in
20 fact could we go back a page? I am sorry, {Day7/19},
21 just so you see it. I am not going to read it out.

22 (Pause)

23 If we turn over, {Day7/20}, and if you could just
24 read down the page. (Pause)

25 THE CHAIRMAN: Do you want to go over the page?

1 MR BEARD: Yes, just to finish off if we may, {Day7/21}.

2 Thank you. (Pause)

3 So Mr Habets is explaining there, "Look, we had
4 market share targets, we would drop our margins, we
5 would flex our margins". The idea that these margins
6 were being kept at a flat level is just not -- there is
7 no evidence for it at all. Without that evidence, the
8 basis for Mr Harvey's radical change to the left-hand
9 side of the equation just is not justified. But I am
10 not just going to leave it at margins. We can also talk
11 about prices because, of course --

12 MR RIDYARD: Sorry, before you go there, he is not saying
13 that there is not -- I mean, he is not saying anything
14 specific, is he, here about what the actual margin
15 targets were or were not?

16 MR BEARD: No, he is not talking about the specific margin
17 targets, he is not, but what he is saying is that they
18 are willing to drop margins in order to win market
19 share. Now, there is no suggestion there that he is
20 talking about that in relation to exchange rate issues
21 at all.

22 MR RIDYARD: No.

23 MR BEARD: He is talking about, "What is our primary goal?
24 We want to get market share and volume. We will flex
25 our margins in order to do it". It is not suggesting

1 that there is some sort of constraint in relation to the
2 margins that they are talking about. Obviously, he is
3 being asked these questions in the context of the UK
4 proceedings.

5 Now, the answer was a general one, I completely
6 accept that, but if we are thrashing around to try and
7 find material that supports Mr Harvey maintaining this
8 margin assumption, we do not have it and we have
9 Mr Habets, who was being asked these sorts of questions,
10 saying, "No, no, no, we did drop our margins".

11 THE CHAIRMAN: But he did confirm that they thought about it
12 in euro terms and by reference to current exchange
13 rates.

14 MR BEARD: Yes, and I am going to come on to it in relation
15 to pricing. But just bear in mind what Mr Harvey needs
16 is justification for applying this level of rigidity in
17 relation to margins through this pricing assumption and
18 what we are saying is he has no evidence to support this
19 idea that there were, you know, margins over time --
20 fixed margins over time effectively.

21 I think it is also worth picking up on the pricing
22 issue because we are not demurring, as I said in
23 response to Sir Iain's question earlier, that there were
24 considerations of exchange rates and euros at DAF NV; no
25 doubt about that. That is not the point. The question

1 is: is that sort of evidence that we have got enough to
2 justify effectively modifying all the pound prices? We
3 say obviously not.

4 Just before I move to that, I would just provide you
5 with a reference. I actually put to Mr Harvey -- this
6 is Day 14, page 55, line 22, through to Day 14, page 57
7 at line 16, a series of documents which actually show
8 DAF's margins in euros fluctuating. So those included
9 approval memos for DAF customers and DAF's management
10 accounts. I think Mr Harvey fairly accepted these were
11 real-world examples of DAF not adjusting its prices to
12 keep its margins constant.

13 Let us just pick up these points in relation to
14 pricing. There are a couple of points that I do need to
15 just potentially remind the tribunal of. Yes, in
16 relation to DAF NV, there were considerations in
17 relation to euros, but let us not lose sight of DAF UK
18 because, of course, DAF UK is doing the selling and we
19 know that the vast majority of trucks that we are
20 talking about were sold by DAF UK without the need for
21 any approvals anywhere up the chain, whether DAF NV or
22 PACCAR. So it is worth just pulling out, I think, just
23 as a reminder, {I2/30}.

24 Now, you may or may not recall this document but
25 this is actually a screenshot from the order management

1 system of DAF, the documents that the sales
2 organisations in the UK look at, and of course all of
3 that material you can see from the left-hand side,
4 halfway down, that is all --

5 THE CHAIRMAN: This was put to Mr Ashworth, was it not?

6 MR BEARD: Yes. In fact he has a screenshot exhibited in
7 his witness evidence and he constantly talked about
8 pricing in pounds. He recognised that there were
9 references from time to time to euros and exchange rates
10 but he was talking about pounds. The point I am making
11 is a very banal one, which is that halfway down on the
12 left-hand side, what are all these numbers in? They are
13 in pounds. All of this pricing consideration, when you
14 were looking at the OMS system, this was all being dealt
15 with in pounds.

16 As I say, when you are talking about the approach
17 that is important and you are talking about the pricing
18 that is being imposed, the consideration that is being
19 faced by the sales organisation is consideration in
20 pounds. What we know also is that, in this OMS system,
21 the rate that was used to convert euro costs was this
22 budget rate. That was an internal DAF exchange rate
23 that was used. In other words, when there was
24 a consideration of costs in the UK, what was the measure
25 of costs that was being provided? It was costs by

1 reference to this budget rate. I will give you the
2 reference because there is a guidance note that sets
3 this out. It is at bundle {H/IC75}, in particular at
4 pages 7 and 32.

5 THE CHAIRMAN: Sorry, just whilst we are on this one, the
6 target margin is on the right-hand side, I think, about
7 halfway down.

8 MR BEARD: Yes.

9 THE CHAIRMAN: The target margin?

10 MR BEARD: Yes, absolutely.

11 THE CHAIRMAN: That is in pounds obviously.

12 MR BEARD: Yes.

13 THE CHAIRMAN: It is 4.4%; is that right?

14 MR BEARD: Yes.

15 THE CHAIRMAN: That is the IKP target.

16 MR BEARD: That is the IKP target, that is right, and that
17 is all in pounds.

18 THE CHAIRMAN: So how is that percentage worked out? How is
19 the target worked out in pounds, if you see what I mean?

20 MR BEARD: I am sorry, how is the target worked out in
21 pounds?

22 THE CHAIRMAN: Well, what does that represent, the target
23 margin?

24 MR BEARD: Well, it is the margin in pounds for these
25 purposes, but --

1 THE CHAIRMAN: So you need to know what the costs are in
2 order to work out the margin?

3 MR BEARD: Yes. In order to be able to work out a margin,
4 you have got the IKP cost that -- and then you have an
5 IKP -- you have an IKP cost and then --

6 THE CHAIRMAN: So does Mr Ashworth have the IKP cost?

7 MR BEARD: Yes. If you look at the -- where I was just
8 indicating currency halfway down that page, if you move
9 three rows in, you see the cost price being set out
10 there. That is of course all in pounds. So when I am
11 talking about using the budget rate to translate any
12 costs in euros, that is what is happening. The budget
13 rate is being used to translate any costs that are
14 incurred in relation to this truck in euros into pounds
15 for that cost price.

16 MR RIDYARD: The cost here is the IKP cost --

17 MR BEARD: Yes, it is.

18 MR RIDYARD: -- so it is -- which obviously originates
19 largely in euros and then it has whatever DAF NV chooses
20 to put into IKP costs from one year to the next because
21 it was -- IKP was used -- there is a cost basis to it,
22 of course, sort of based on the MLO, but then there were
23 these two ways of adding on to that before you get to
24 the IKP margin, was there not?

25 MR BEARD: Well, you had an IKP cost that was calculated and

1 then there was an IKP surcharge and then there would be
2 an IKP target margin in relation to it.

3 MR RIDYARD: Yes.

4 MR BEARD: You are obviously right that the IKP cost is
5 derived from MLO costs and it was only later in the
6 period that -- the infringement period that the IKP cost
7 and target margin began to diverge from the MLO costs.
8 But the important thing here is that, when you are
9 asking yourself what is the target margin, what is the
10 margin, what are we talking about, we are talking about
11 all of that in pounds having been translated by DAF
12 using the budget rate. So it is not that the budget
13 rate is some kind of ethereal mechanism that has been
14 conjured up by Professor Neven; it is what DAF was
15 internally using as the mechanism for deciding what
16 costs to put into the order management system which then
17 inform what goes to IKP target margin and so on.

18 THE CHAIRMAN: So the target margins were operating by
19 reference to an out-of-date exchange rate effectively?

20 MR BEARD: Well, I think it is slightly dangerous to think
21 of it as out of date. It is not the day-to-day weekly
22 one, that is absolutely true. As Professor Neven showed
23 in his material, it is essentially a lagged year rate.
24 Yes, you can say on that basis "out of date", but
25 I think it was explained that it is essentially

1 a smoothing mechanism. That is what you are using it
2 for.

3 MR RIDYARD: I can see all of that is true for what they do
4 with the MLO because the MLO is a cost number that comes
5 out of the system, but then when you go from the MLO to
6 the IKP cost and then add on to that further the IKP
7 margin, I mean, those are at the discretion of DAF NV
8 and we do not really know how that was generated or what
9 considerations went into those in detail. All we know
10 is that it was an exercise that was done at DAF NV,
11 depending on whatever their commercial objectives were
12 from one year to the next.

13 MR BEARD: Yes.

14 MR RIDYARD: So it could incorporate all sorts of things
15 that we cannot directly observe.

16 MR BEARD: No. Obviously, when you are setting target
17 margins in relation to anything, as a commercial
18 organisation, you are going to be taking into account
19 a whole range of factors, that is absolutely true.

20 MR RIDYARD: Yes.

21 MR BEARD: But the question we are asking ourselves is: do
22 we have indications that it is right to make this
23 assumption that the pound prices were essentially being
24 modified by a weekly exchange rate -- by reference to
25 a weekly exchange rate? The answer is obviously not.

1 The reason I am taking you to this is this is what was
2 being seen by the people that were doing the price
3 negotiation in the UK. What is it that they are looking
4 at? They are looking at pound prices. What are they
5 looking at? They are looking at pound costs. How are
6 those pound costs created? They are not created by
7 reference to the weekly exchange rate. It is just not
8 the case. There is not any basis for that.

9 So this idea that somehow -- leave aside what got
10 approved, went up for a moment. If we just focus on
11 what DAF UK had as its responsibility, which is the vast
12 majority of trucks sold, what they are doing is looking
13 at data on costs which is set by reference to the budget
14 rate and they are considering IKP margins and targets
15 that are calibrated using -- that have been set using
16 those costs that have been set using the budget rate,
17 not the weekly exchange rate.

18 THE CHAIRMAN: And they knew that obviously?

19 MR BEARD: Yes, they knew that. Well, Mr Ashworth gave
20 plenty of evidence about budget rates and so on. The
21 fact that the budget rate was important within DAF was
22 obviously clear because it was what was used in relation
23 to all of this pricing assessment for the purposes of
24 negotiation with clients. So I am not sure there is
25 actually a challenge to this.

1 I mean, the problem Mr Harvey has is that, once you
2 recognise that actually the budget rate is being used
3 here, it becomes less and less understandable why it is
4 that you should make an assumption that you can
5 constrain the left-hand side of the equation by using
6 some other exchange rate. The same is true -- I will
7 just provide a reference given the time, but in the
8 pricing statement there are all sorts of references to
9 the -- the pricing statement that the court ordered that
10 we produce. Just for your notes, that is {C/18/24} --
11 there are all sorts of references there to the budget
12 rate.

13 What this means is that DAF's use of the budget rate
14 was meaning that DAF UK did not generally reflect
15 short-term changes in exchange rates directly into its
16 assessment of costs or its pricing in pounds. Actually
17 there is no basis in the evidence that DAF UK adjusted
18 its pricing in line with weekly movements in the actual
19 euro/pound exchange rate before, during or after the
20 infringement. Indeed I do not think the point was put
21 to any of DAF's witnesses. Mr Habets explained in his
22 witness statement -- I will just give you the reference
23 to it, rather than calling it up -- at paragraph 36, so
24 that is bundle {D/23/9}:

25 "Throughout my time at DAF NV, our mainframe systems

1 (including OMS) have worked with fixed budget rates
2 between currencies, which are set [manually] [and] ...
3 cannot deal with actual, fluctuating exchange rates."

4 "Annually", I am sorry. I misspoke. "Set
5 annually".

6 Just picking up the points about the approvals
7 process, if we could just go to our closings at
8 paragraph 44, so that is {S/10/15}, just so you have it
9 for reference. The evidence showed that DAF NV did
10 exercise a degree of control over DAF UK's pricing
11 through the mandate structure, but that degree of
12 control varied significantly over time and there was no
13 evidence that that control required or imposed weekly
14 shifts in pricing.

15 Up until October 1998 it was only DAF UK that was
16 approving transactions. This theoretical involvement of
17 euros just did not exist or the theoretical involvement
18 of DAF NV just did not exist. Then we know from 1998 to
19 2003 it was actually only a very limited number of
20 proposed transactions that actually went up to DAF NV
21 for approval. So it is important to have this in
22 perspective and it goes back to my earlier answer to
23 Sir Iain, that you are now almost halfway through the
24 infringement period and you are talking about a tiny
25 minority of cases which are sent up for approval.

1 THE CHAIRMAN: I think all the relevant contracts were, were
2 they not?

3 MR BEARD: Yes, that is absolutely true, we are not denying
4 that, but we are obviously dealing with the regression
5 here so specifically we are thinking about this
6 market-wide because we are not talking about modifying
7 in relation to one customer.

8 THE CHAIRMAN: No, no, I follow.

9 MR BEARD: That was still true from December onwards, but
10 still only a limited number needed to be approved by
11 DAF NV and Mr van Veen explained that corporate approval
12 requests remained the exception rather than the rule.
13 Of course, the ones that went up to PACCAR, which
14 ironically would include in particular Royal Mail deals,
15 those were sort of less than 1% of the deals in
16 question.

17 Now, during the financial crisis it is true, because
18 of the drop in margins, many more did go up for
19 approval. There is no doubt about that. But when we
20 are looking at the question about whether or not you can
21 apply this constraint throughout your regression, the
22 idea that somehow the deals going up during the
23 financial crisis changed the approach is clearly wrong.

24 The other thing I think to bear in mind is that what
25 is said in the evidence is that the considerations of

1 the actual exchange rate were on occasion taken into
2 account. Now, they are taken into account. What is not
3 being said is that the pricing is effectively being set
4 by reference to the weekly exchange rate. There is not
5 a rigidity to it. There is a big difference between
6 taking stuff into account and saying, "This is how we
7 treat the exchange rate". There just is not evidence to
8 impose that rigidity that Mr Harvey imposes.

9 So even -- Sir Iain, even if we take it at its
10 highest and we are looking at the global financial
11 crisis and we are looking at those two years and we are
12 saying, "Yes, yes, lots went up during that period, no
13 doubt about it, because of the low margins because of
14 the falls in demand", then in those circumstances of
15 course there were considerations being undertaken by
16 DAF NV who make their profits in euros, as you say,
17 about euros. But that does not mean that you have got
18 this sort of absolute rigidity that Mr Harvey has in
19 relation to the pricing that he needs for this
20 imposition.

21 MR RIDYARD: Just in relation to paragraph 44(a):

22 "Until October 1998, DAF UK had authority to approve
23 all transactions."

24 Was there no oversight from DAF NV?

25 MR BEARD: I do not believe there was any oversight from

1 DAF NV, but I will double-check that. But I do not
2 think there was in relation to that.

3 THE CHAIRMAN: There was no mandate structure at that
4 time --

5 MR BEARD: No, there was not. I can confirm that, but
6 I believe that -- I mean, DAF UK was operating much more
7 autonomously. Obviously it was relatively soon after
8 it had both come out of insolvency and also been bought,
9 so ...

10 It says that the place where you can find the
11 clarity in relation to that is actually at footnote 36,
12 so that is a reference through to the pricing statement
13 of paragraph 53.

14 Just very briefly, can we look at the claimants'
15 closings on this? If we can pick it up at {S/9/167},
16 please. I am not sure why the first bullet is redacted.
17 I am utterly bemused why that should be redacted.

18 THE CHAIRMAN: I am looking at the unredacted.

19 MR BEARD: Okay, fine. I am not going to make any complaint
20 about it, but this one I simply do not understand, but
21 anyway.

22 THE CHAIRMAN: Is it because it is a reference to
23 a confidential report?

24 MR BEARD: It may well be, but there is nothing interesting
25 here, as they say. I completely understand, when you

1 are dealing with a document this large, you have to do
2 some automaticity in relation to the blanking out. I am
3 sure no one at BCLP would be thankful for having to go
4 through it by hand.

5 So 429, the first one is about guidance notes. This
6 was a recommendation that was said in the guidance note
7 about converting price and cost data from budget rate
8 into euro. You will recall that there was an exchange
9 in cross-examination about this because actually
10 Mr Harvey cited this but he cited an old version of the
11 guidance. Then there was clarification, where he said,
12 "No, no, no, actually I was meaning in relation to
13 DAF NV". I can go to the guidance note if it helps.
14 I will give you the -- let us go to it. {J2/IC498/3}
15 please.

16 You see in row 2 there was a clarification in
17 relation to it. Then there was further clarification
18 later on. Can we just scroll down there, please? As to
19 how these matters were dealt with -- and you will see at
20 the top of the page the period 1994 to 2017 -- DAF UK
21 had authority for certain transactions. It refers to
22 the pricing statement that I just mentioned and UK
23 reviewed and approved orders in pounds.

24 Then you have the point that I have already
25 mentioned about pre-1998. Then there is a reference to

1 what has gone on in relation to DAF NV. Of course,
2 although we talk about euros, actually at the beginning
3 of the period we talk about guilders, but I will not get
4 into further complications there, just as I will avoid
5 dollars.

6 Anyway, the point is that these guidance notes about
7 converting price and data into euro for DAF NV, well, no
8 issue there about doing that. We do not shy away from
9 the fact that sometimes budget rates would have been
10 used, sometimes actual rates would have been used, in
11 relation to some of those transformations and
12 considerations. The question is: is this sort of
13 guidance note telling you that actually you have got
14 this direct relationship between our prices and the
15 weekly exchange rate? No, no, far from it. What it is
16 explaining is predominantly in the UK we were using the
17 budget rate.

18 Then if we go back to the closings, if we may,
19 {S/9/167}, 429.2:

20 "DAF's witness evidence indicated that the most
21 important pricing decisions involved assessing profits
22 based on revenues and costs in euro, calculated using
23 actual exchange rates ..."

24 I am going to assume that that is actually true.
25 I am not sure -- I think it may be overstating the

1 situation that actually it was not only using actual
2 exchange rates that these considerations went on, but
3 they were considerations and they were considerations of
4 profits, but they were a limited number of transactions.
5 If "most important" means the biggest or, you know, the
6 lowest margin, okay, fine, but it does not tell you
7 anything about whether or not you should be treating,
8 for the purpose of the regression, the prices as being
9 converted. That is dealing with the same point that
10 I have already dealt with.

11 Then at 429.3:

12 "DAF's use of the budget rates on its systems was
13 partly practical ..."

14 I think Mr Habets made that clear. It may well have
15 been partly practical but it just does not matter. The
16 question is what were they actually doing, and they were
17 using the budget rate. They were not using a week to
18 week rate.

19 SIR IAIN MCMILLAN: Can I?

20 MR BEARD: Please.

21 SIR IAIN MCMILLAN: At 429.2, where "DAF's witness evidence
22 indicated that the most important pricing decisions
23 involved assessing profits based on revenues and costs
24 in euro, calculated using actual exchange rates", does
25 that not conflict with your point, Mr Beard, that they

1 were actually using the budget rate?

2 MR BEARD: Well, what is being said is that the budget rate
3 was used to translate matters down into particularly
4 euro costs into the UK.

5 SIR IAIN MCMILLAN: Was that because of a system constraint
6 that could not adjust for actual exchange rates on
7 a time series?

8 MR BEARD: It was partly the system but it was also partly
9 the smoothing effect that you do not want to be flexing.
10 So Mr Habets said, "Yes, actually our systems would not
11 have been flexible enough to do an actual exchange
12 rate", but as a business planning issue you do not
13 necessarily want to be flexing prices all the time. So
14 using a budget rate, which is set annually -- so you are
15 taking the lag rate and setting it annually, you then
16 are able to make your decisions that way.

17 Now, it is true that -- when some of the
18 transactions were referred up for approval, it is right
19 that some of the assessment was then done using an
20 actual exchange rate to think about the profits in
21 euros, as you said, but this was limited in terms of
22 number but it is also taking account of that when you
23 were deciding whether to approve a price that had been
24 negotiated in the UK using the UK systems. So, yes, you
25 use it as a cross-check, but that is not saying that you

1 are feeding that actual exchange rate through into the
2 prices, even in relation to those approval cases.

3 Actually, the statement there is overstating it
4 because on occasions they use budget rate rather than
5 just actual rates and so on, so it is wrong on so many
6 levels, but it gets them nowhere close to the constraint
7 that Mr Harvey is wanting to impose.

8 SIR IAIN MCMILLAN: Thank you.

9 MR BEARD: I am not sure whether or not -- so there is then
10 a section here in the closings from 431 onwards where
11 what the claimants seek to do is refer to evidence from
12 Mr Habets and Mr Ashworth, but none of this evidence,
13 even picking out their best bits, as it were, gets them
14 anywhere close to a story that suggests that there was
15 this constraint that Mr Harvey has imposed.

16 You will see at 432 there is the reference to
17 Mr Habets saying prices were considered in euros using
18 actual exchange rates. This is precisely the point
19 I have just been picking up with you, Sir Iain. Yes,
20 this did include Royal Mail and BT transactions, but it
21 is taken into account and it is the minority of
22 transactions. There was reference to the fact that the
23 trucks commercial department used a GB/euro exchange
24 rate when they were thinking about MLO margins for
25 a given deal, but that is the same point essentially

1 here.

2 Then if we go over the page and we are looking at
3 Mr Ashworth, {S/9/169}, it says:

4 "He took into account the GBP-EUR exchange rate when
5 making pricing decisions [he says] 'as UK customers
6 bought in Pounds whereas DAF NV worked in Euro, the
7 exchange rate in force at the time of any tender could
8 have a real impact on the actual revenues received by
9 DAF NV'."

10 Well, I mean, that is a statement of the obvious,
11 with respect, but it does not tell you that somehow
12 Mr Ashworth and the UK team were changing all their UK
13 prices by reference to actual exchange rates; far from
14 it. Mr Ashworth repeatedly explained how the budget
15 rate was used. Then 433.2:

16 "In [the financial crisis] period, the value of the
17 Pound fell sharply ... and then fluctuated ... As stated
18 above, DAF NV worked in Euro, but trucks were sold
19 in the UK ... In [that] period prior to 2008, I had
20 generally been delivering 1.43 [euros] for ... £1.00
21 ..."

22 Then it fell almost to parity.

23 "This, and increased costs caused by the fall in the
24 Pound's value, meant that we had to try to achieve
25 higher prices for trucks, against a background of

1 decreased demand."

2 Well, yes, obviously true. Completely unhelpful in
3 terms of moving to some kind of constrained pricing
4 mechanism for the purposes of the regression.

5 MR RIDYARD: That is directly saying that, in this instance,
6 which is an extreme instance, the euro costs did come
7 through to dominate the consideration or influence the
8 considerations.

9 MR BEARD: Yes.

10 "... increased costs caused by the fall in the
11 Pound's value, meant that we had to try to achieve
12 higher prices for trucks, against a background of
13 decreased demand."

14 That is undoubtedly right, but across the period of
15 the global financial crisis, this would have fed through
16 both in relation to actual rates and in relation to
17 budget rate, of course, even on a lag basis. But he is
18 saying, "Yes, there is pressure here. We are getting
19 that sort of pressure. We do take it into account".
20 But is it saying that you are moving prices on this sort
21 of rigid week-by-week basis? Not at all. It is simply
22 not saying that.

23 We will come back to it in a moment, but, of course,
24 Professor Neven is actually controlling for these
25 matters when he carries out his regression, which is the

1 point I am trying to come to next.

2 So we say these attempts to pick up bits of evidence
3 just do not get the claimants anywhere close. Let us
4 move to Professor Neven's approach. I will try to move
5 through this rather more quickly than I have dealt with
6 Mr Harvey's material.

7 If we could, at the risk of unduly dealing with
8 these things, could we go back to the equation that
9 I pulled up? {E/IC11/19}, please. This is actually, as
10 I said at the start, Professor Neven's specification of
11 the regression and it is perhaps just worth moving down
12 the page -- sorry, over the page, I apologise,
13 {E/IC11/20} -- picking up the MLO costs. So this is the
14 MLO cost variable on the right-hand side of the
15 equation. It:

16 "... stands for the production costs related to
17 materials, labour, and overhead associated with the
18 production of truck i from series j at time t . These
19 are either given directly in British Pounds or
20 converted, as part of my analysis, to British Pounds in
21 cases where some (or all) of these costs are given in
22 Euros or ... Guilders. This will allow me to take into
23 account the impact of the exchange rate on prices. By
24 using the MLO costs variable in British Pounds, when the
25 exchange rate changes, the MLO costs will change: the

1 effect of the exchange rate is mediated through the
2 cost. This means that the impact of the exchange rate
3 will be inversely proportional to the share of costs
4 incurred in GBP (ie the cost will change more the higher
5 the share of costs originally incurred in Euro)."

6 That all makes complete sense. {E/IC11/21}:

7 "As the share of costs in GBP varies materially
8 across truck series, this will need to be controlled
9 for. Depending on the period of analysis, the MLO cost
10 data is available at different levels of aggregation."

11 He goes on to talk about the level of granularity.
12 So the point here is that Professor Neven does take into
13 account the costs that are being incurred, in particular
14 in Eindhoven, in euros, previously in guilders, and what
15 he does is he includes those in the data that he is
16 using in relation to the MLO cost variable. But the
17 important thing he is doing, as he explained it -- and
18 I am just going to quote from {Day12/124} -- he says,
19 {Day12/124:11}:

20 "I am letting the data determine the amount of its
21 pass-through [into UK prices] ..."

22 So this is lines 11 to 13.

23 So rather than a straitjacket, what he says is,
24 "Look, I do this, take into account the exchange rate in
25 relation to costs, and then I ask how much do those

1 costs, including the exchange rate effect, correlate
2 with the left-hand side with the dependent variable".

3 If we could just go back to page 118 in this
4 transcript, {Day12/118}, so this was an exchange with
5 you, sir, where I think there was discussion about how
6 the models are estimated. He says, picking it up at
7 line 10, {Day12/118:10}:

8 "I do not impose a coefficient. I do not impose
9 a particular relationship. I let the model determine
10 the impact of the exchange rate on the cost incurred in
11 euro expressed in pounds, into prices in pounds, which
12 is the economically sensible, you know, mechanism.

13 "The mechanism is that you incur costs in euro, the
14 pound appreciates. In pound terms, your cost is going
15 down. The question is: how much do you pass that on?
16 That is what my model captures."

17 Now, Mr Ward sought to suggest that this was
18 imposing a cost coefficient on the model. If we could
19 just go to {Day14/110}. So Mr Ward and Mr Harvey's
20 position is, "But hang on a minute, you use this budget
21 rate and that budget rate is itself a constraint because
22 you are saying what the exchange rate is". That is why
23 Mr Ward said it was a coefficient of 0.8 and a one-year
24 lag.

25 But if we just pick it up at -- there is a question,

1 {Day14/110:11}:

2 "Would you accept that in substance your approach is
3 indeed a restriction? It is a restriction that the
4 maximum rate of exchange rate pass-through is just the
5 cost coefficient, around 0.8, together with a one-year
6 lag?

7 "Answer: No. I mean, what happens is that if this
8 is not supported by the data, the coefficient is not
9 going to be significant or the coefficient is going to
10 reveal that the actual process of pricing is not
11 consistent with this. That is very different from what
12 Mr Harvey does, as we have discussed. I mean, Mr Harvey
13 is actually imposing a coefficient of minus 1 with
14 respect to the exchange rate. So I am not imposing
15 a coefficient. I am letting the data determine whether
16 my pricing model is supported by the data."

17 So, yes, he uses the budget rate, but what he is
18 saying is, because of the way that it is being used on
19 the right-hand side of the equation, if in fact the
20 actual process of pricing is not consistent with his use
21 of the budget rate to translate the cost across, then
22 that will come out in the way in which the regression
23 results. That, as he puts it, is letting the data
24 speak.

25 So this is why it is not a six of one, half a dozen

1 of the other issue here. So Mr Ward has tried to keep
2 saying, "Budget rate mechanism, used in the MLO cost, it
3 is a restriction and Mr Harvey uses a restriction so let
4 us split the difference". It is not that sort of thing
5 at all.

6 But I want to take it further than that because,
7 because of the way that Professor Neven carries out his
8 regression analysis, he is able to use control variables
9 in relation to the exchange rate. So you will recall
10 that Mr Harvey said, "Well, in order to be able to solve
11 that identification problem, leaving aside the margins
12 analysis, I would need to impose an exchange rate
13 stand-alone control variable and I cannot do that".
14 Professor Neven can because he is not imposing
15 a coefficient on the left-hand side.

16 So if we could just go to {E/11/55}, please. Now,
17 this is a range of sensitivities that Professor Neven
18 carries out. The first is -- so this is his regression
19 but using sensitivities. So column (a) is the outcome
20 of his regression, where he uses the budget rate to
21 translate the euro costs that are -- all of the euro
22 costs that exist in relation to trucks into pounds using
23 the budget rate. Then you have got three numbers and
24 those relate to three different demand controls, using
25 the average delivery lag, the order board or the tonnes

1 per kilometre. They are just demand variables so they
2 are a different category of variable that are used in
3 the -- I think it was Z. I cannot remember whether it
4 was Z or X, but it is one of those. That is what we are
5 talking about in relation to the rows.

6 Then he said -- then he looks at (b) and he says
7 cost converted using budget rate and then it says -- so
8 he is still doing -- taking the Eindhoven costs for
9 trucks and translating them into MLO costs in the
10 regression using the budget rate, but then he is able --
11 because that is within the costs explanatory variable,
12 he can add a freestanding explanatory variable relating
13 to the budget rate. Then he can ask essentially, "Well,
14 is it the budget rate itself that has explanatory value
15 here, on the right-hand side of the equation? Is it the
16 budget rate or is it the costs doing the legwork?". So
17 he can actually test that. So he is including
18 a stand-alone exchange rate variable and the exchange
19 rate he is using there is the budget rate.

20 But then (c), he has got the cost converted using
21 budget rate, so he is taking the Eindhoven costs and
22 putting them into the MLO numbers using the budget rate,
23 but then he is saying, "Well, hang on a second, maybe
24 this is something where actually the actual exchange
25 rate should also have an explanatory role. I will put

1 that in as an independent explanatory variable". So if
2 we think about the equation again, he is adding in as
3 a possible explanatory variable the actual exchange
4 rate.

5 So what he is testing there -- he is saying, "Well,
6 look, I am doing this budget rate translation for costs
7 but I can see that there might be a concern that I am
8 missing something here in relation to the impact of the
9 exchange rate, perhaps, for example, because the impact
10 of the actual exchange rate does feed through in
11 relation to the approval process -- perhaps that is what
12 is going on, in relation to a minority of cases, but
13 perhaps that is what is going on. If I include this
14 actual exchange rate variable in there, then the
15 coefficient will pick that up if that is a phenomenon
16 that we are seeing".

17 He says, "Well, actually, no, you do not get any
18 material change". So he has included a stand-alone
19 exchange rate variable on the right-hand side of the
20 equation in this sensitivity and said, "Well, look, does
21 it make any difference? Is the actual exchange rate
22 actually doing any work here?". The conclusion he comes
23 out with is, no, it is not materially changing the
24 outcome as compared with the budget rate analysis.

25 MR RIDYARD: When you are talking about the outcome here,

1 you are talking about the infringement coefficient?

2 MR BEARD: Yes, the infringement coefficient. I am so
3 sorry. All of these numbers are effectively the
4 infringement coefficient numbers for the different
5 demands in the rows. I am so sorry if that was not --

6 MR RIDYARD: That is okay. But the one where you use -- the
7 budget rate reaches these negative numbers, I cannot
8 remember what he said about that so maybe it is not
9 critical to the current line of thinking.

10 MR BEARD: I think what he is concerned about there is that
11 actually there is a mis-specification when you start
12 controlling for budget rate, using budget rate, but
13 I will come back to that.

14 THE CHAIRMAN: Just so I understand, so both on the
15 right-hand side of the equation you have got the MLO
16 cost converted using the budget rate --

17 MR BEARD: Yes.

18 THE CHAIRMAN: -- then you also have another variable doing
19 the same thing?

20 MR BEARD: What he is doing is asking himself whether or not
21 the budget rate itself is fulfilling some kind of
22 explanatory role. That is what (b) is. (c) is
23 different because (c) is using a different exchange
24 rate, so really it is (c) that is important. Mr Ward
25 said, "Oh, well, Professor Neven likes (c) because it

1 comes out like (a)", as if it was some kind of chosen
2 wine gum; you know, "I prefer the black one but I will
3 just take (c) because it is convenient". No. The
4 reason why Professor Neven explained that (c) is useful
5 and interesting is because it is taking a different
6 measure of the exchange rate and asking whether it has
7 a separate explanatory force and therefore changes the
8 way in which the infringement variable coefficient comes
9 out.

10 THE CHAIRMAN: You say there is not much difference between
11 (c) and (a)?

12 MR BEARD: No.

13 THE CHAIRMAN: It shows that it is not?

14 MR BEARD: Well, it is showing that this exchange rate, even
15 when you are using the actual exchange rate as
16 a stand-alone variable, it is not having a material
17 impact, yes.

18 THE CHAIRMAN: I think Mr Ward said in relation to (b) that
19 that -- because you are becoming so negative, it sort of
20 undermines the whole process in some way.

21 MR BEARD: But I do not understand why. What negative
22 outcomes in relation to coefficients mean is that there
23 may well be problems in relation to the specification in
24 relation to (b) but the difference in relation to (c) is
25 that you are using different measures of exchange rate

1 as your stand-alone variable.

2 It is perhaps worth just going -- thanks to
3 Mr Bourke -- to {Day14/130}. Actually I think -- I do
4 not know to whom credit should go for this reference --
5 Ms Mackersie. So these were questions being put about
6 (b), I think, {Day14/130:18}:

7 "Question: That is quite all right. What we are
8 seeing is dramatically negative coefficients here, are
9 we not, minus 4.8, but that is precisely a control for
10 the type of exchange rate conversion that you are doing,
11 is it not?

12 "Answer: No, that is exact -- no. I think that
13 introducing the budget rate to convert the cost plus
14 introducing the budget rate as a stand-alone variable,
15 I mean, does not reflect the way in which DAF operates
16 because DAF operated by using the budget rate for
17 expressing the cost and then was expressing concern with
18 respect to the current rate. So it is essentially the
19 third one, the (c), as you said that I like, that
20 expresses the way in which DAF operated. You know, the
21 fact that you get this negative coefficient, it suggests
22 that there is an identification problem, you know, and
23 I said that. I mean, there is an identification problem
24 and I understand -- that is the important point --
25 I understand the source of this identification problem,

1 which is, by the way, also arising in (e). This
2 identification problem is essentially the consequence of
3 what is happening in 2008, in which you have the
4 depreciation of the pound at the same time as the
5 financial crisis."

6 So what he is saying is that there is an
7 identification problem that is being represented by
8 those negative figures in (b) and he says it is a matter
9 of the technical operation of the model. The reason you
10 are getting that is because of what was happening in
11 2008 in relation to the depreciation of the pound at the
12 same time as the financial crisis.

13 So it is a technical answer, I am not denying it,
14 but he is explaining why it is you get those negatives.
15 But he is also explaining why (c) is more reflective of
16 how we understand from the evidence DAF operated because
17 it captures the phenomenon that Sir Iain was referring
18 to, which is the potential consideration of the actual
19 exchange rate in relation to some of the transactions.
20 You are then asking yourself, "If I have this as
21 a stand-alone variable, does it change my infringement
22 coefficient outcome?", and the answer is: not
23 materially.

24 So if we can go back to the table, so {E/11/55}, we
25 see (c). I think it is just worth also picking up (d)

1 here because (d) is not using the budget rate at all.
2 What (d) does is it says, "Well, okay, let us just see
3 what happens when we operate this model actually using
4 the actual exchange rate for the translation of costs
5 from Eindhoven into the -- from euros into pounds".
6 This is striking because what you do get is marginally
7 negative coefficients but you do not get anything like
8 Mr Harvey's coefficients coming out of it. So what he
9 is doing is he is saying, "Right, I have got all this
10 evidence about how the budget rate works. That seems to
11 me to be sensible. In (c) I have got a sensitivity
12 where I take into account the actual exchange rate as
13 a stand-alone variable, the very thing that Mr Harvey
14 cannot do, but I have gone further and I have actually
15 gone to getting rid of the budget rate entirely and
16 pushing the costs through -- the MLO costs through from
17 euros into pounds using this actual weekly rate".

18 THE CHAIRMAN: That is without any stand-alone variable?

19 MR BEARD: Yes, that is without any stand-alone variable,
20 that is correct. It is a different sensitivity.

21 THE CHAIRMAN: Professor Neven accepted, I think, that
22 Mr Harvey could not actually use a variable.

23 MR BEARD: He cannot use a stand-alone variable.

24 THE CHAIRMAN: Because of the way he structured --

25 MR BEARD: Yes, I think that is exactly right. Because of

1 the way that Mr Harvey has structured his regression,
2 both Mr Harvey and Professor Neven accept it is
3 impossible to put in place a stand-alone explanatory
4 variable for the exchange rate.

5 The principal sensitivity that I want to focus on
6 here is (c), where it is clear that Professor Neven --
7 already having explained how even just using the budget
8 rate, it is not a constraint as Mr Ward was putting it,
9 that is just a misunderstanding -- but he then puts in
10 a stand-alone exchange rate variable and tests it that
11 way. So he is able to do precisely what Mr Harvey was
12 not.

13 Then he goes a further step and looks at (d), which
14 is using a completely different rate for the translation
15 of costs, but he is not getting any sort of positive
16 coefficient coming out in those circumstances, which is
17 just reflective of how, because Mr Harvey has
18 straitjacketed the left-hand side of the equation, he is
19 getting remarkable results that are just not tenable in
20 these circumstances. But, in any event, the key point
21 here is that, unlike Mr Harvey, Professor Neven, because
22 of the way he structures his model, can test for
23 exchange rate effects using a stand-alone variable.

24 So when Mr Ward starts talking about flexibility of
25 models and saying that Professor Neven's model is not

1 flexible, it is just not right. He is misunderstanding
2 what actually Professor Neven's model can do, both in
3 relation to the budget rate mechanism in cost but also
4 by introducing a stand-alone exchange rate variable.

5 I am conscious of the time.

6 THE CHAIRMAN: Okay. We will break now for lunch.

7 2 o'clock.

8 MR BEARD: Thank you.

9 (1.04 pm)

10 (The short adjournment)

11 (2.00 pm)

12 THE CHAIRMAN: Yes, Mr Beard.

13 MR BEARD: Thank you, sir. I am going to try to finish off
14 relatively briefly on econometrics to do with the
15 exchange rates and then obviously I will need to
16 accelerate a little bit through, but hopefully that will
17 not be too painful.

18 Can we just have a screen -- fab, we have it up
19 there already. We have table 9 up there, {E/11/55}. So
20 we were discussing the sensitivity in (c) and I just
21 need to briefly deal with the contentions that the
22 claimants have made that somehow Professor Neven was not
23 applying a like-for-like approach in relation to
24 exchange rate sensitivities because he -- I think the
25 contention is that Professor Neven applied

1 a freestanding exchange rate variable in relation to his
2 analysis but did not do so in relation to Mr Harvey's.
3 But the problem we have is, as I have adverted to
4 earlier, that Mr Harvey's approach does not admit of
5 a workable mechanism where you introduce a freestanding
6 exchange rate variable that can deal with the problem on
7 the left-hand side of the equation.

8 Now, there was a discussion about what could be done
9 here and I will come back in a moment to these issues.
10 One of the things that is said against Professor Neven
11 in relation to (c) is that somehow this is a mix and
12 match approach, that you are using the budget rate to
13 translate the MLO costs and then you are including
14 a stand-alone explanatory variable in relation to the
15 actual exchange rate. With the greatest of respect to
16 the other side, that is just not a criticism. You are
17 not here trying to match out the exchange rate you used
18 for the MLO costs with some kind of explanatory
19 variable. What you are doing is asking whether or not
20 the exchange rate, the actual exchange rate, the weekly
21 exchange rate, has an explanatory value in circumstances
22 where you have carried out a regression using the budget
23 rate to translate the costs. You are not trying to
24 match them off.

25 The problem is different for Mr Harvey. Because he

1 changed the whole of the left-hand side of the equation
2 using the actual exchange rate, he absolutely needs
3 a freestanding exchange rate weekly rate variable on the
4 other side in order to be able to see what explanatory
5 value that particular variable has because otherwise you
6 have the identification problem. But he recognises he
7 cannot do that practically. It does not work. So in
8 theory you can add these things, but, in practice,
9 because of the multi-collinearity problem, it does not
10 work. So he cannot add a freestanding variable of that
11 sort and make his regression meaningful.

12 THE CHAIRMAN: How do you explain those negative
13 coefficients?

14 MR BEARD: Which ones?

15 THE CHAIRMAN: (b) and (e).

16 MR BEARD: (b), I think that was the point that we picked up
17 before the short adjournment. What this is showing is
18 that you have got an identification problem when you are
19 using the budget rate as a freestanding explanatory
20 variable with the budget rate as the MLO cost
21 transmission mechanism. I took you to the passage that
22 Professor Neven gave in oral testimony where he
23 explained that the reason for this identification
24 problem arises where you have a depreciation of a pound
25 occurring at the same time as the financial crisis in

1 2008, so he has actually looked at why it is that you do
2 get these problems. I think the reference is
3 {Day14/130-131}.

4 THE CHAIRMAN: Does it show that the equation in some way is
5 not really working properly?

6 MR BEARD: No. No, it does not show that the equation is
7 not working because, as Professor Neven said, "Well,
8 I can understand why it is you are getting these
9 negative outcomes because I can look at the technical
10 problem that I have got in relation to these two
11 parameters, so it is not telling me that there is
12 a problem with the model overall". Yes, it is
13 a technical answer that Professor Neven gave but he
14 says, "No, I can understand why I am getting those
15 negative answers in relation to the use of the budget
16 rate as a stand-alone variable in my model".

17 There is a limit to how far I can take this because
18 obviously it is a technical answer to do with the way
19 that the model is functioning, and what he is
20 identifying is -- he is saying, "No, I can understand
21 why you get this output in these circumstances".

22 But just to go back to what is said about
23 Professor Neven doing mix and match in relation to (c),
24 that is just misunderstanding what he is trying to do
25 there. He is taking the evidence he has got about the

1 use of the budget rate for the translation of costs but
2 then trying to identify whether there is a separate
3 explanatory force to the weekly exchange rate which he
4 is testing by including a separate explanatory variable.
5 It is precisely this question of whether or not it is
6 the weekly exchange rate which is driving changes in
7 prices or is correlating with changes in prices that
8 Mr Harvey cannot do because of the way that he has
9 structured his equation.

10 Now, Mr Harvey did try running a mix and match, as
11 they put it, analysis where he uses his own model but
12 then adds a freestanding explanatory variable on the
13 exchange rate using the budget rate, if you remember.
14 It is worth perhaps just picking it up. It is in their
15 closings at paragraph 474 so I think that is {S/9/186}.
16 Here you will see that what is said is, "Well, Mr Harvey
17 ran this sort of mix and match sensitivity", but
18 Professor Neven says, "Look, mix and match is the wrong
19 approach. It is not have you got the same things on
20 both sides; it is what have you got on the right-hand
21 side as your explanatory variables that matters", and he
22 was testing for weekly exchange rate. But then
23 Mr Harvey says, "Ah, yes, but, look, I control for the
24 budget rate as an explanatory variable and my results do
25 not change", which he suggests means that actually his

1 regression is somehow robust. Professor Neven
2 criticised this -- I think this is quoted over the
3 page -- as being superficial and, with respect, it is
4 actually with good reason.

5 If we go to Day 14 of the transcript, picking it up
6 at page 135, this was a section where Professor Neven
7 was being cross-examined by Mr Ward about this notion of
8 mix and match. You will see it at the top,
9 {Day14/135:7}:

10 "Question: You have taken the benefit of column (c)
11 [line 7] for your own model and you have condemned
12 Mr Harvey to non-robustness by taking the approach in
13 column (e)?"

14 Professor Neven says, {Day14/135:10}:

15 "[No] I am testing the two models and I am testing
16 the robustness of the identification strategy in the two
17 models, which does not imply that I necessarily have to
18 use the same variable in order to do that. I mean,
19 precisely a like-for-like comparison requires that you
20 understand the identification strategy."

21 Then it goes on. If we actually just skip down to
22 page 138 -- sorry, can we go back to page 136? There is
23 then an along question from Mr Ward, and picking it up
24 at line 12, {Day14/136:12}:

25 "Answer: Again you are making a comparison which is

1 precisely not like for like because the model of
2 Mr Harvey and mine undertake the identification
3 differently. Actually, what is interesting precisely
4 with respect to this table of Mr Harvey, you see that
5 the overcharge is not changing. What he is doing there,
6 it is essentially introducing the budget rate as
7 a stand-alone variable in this model in which you have
8 the dummies for the financial crisis; okay?

9 "If you have dummies for the financial crisis, if
10 you look at the data, there is no change -- there is
11 only one actually, one change in the budget rate which
12 is happening outside the -- during the period which is
13 used for identification. Okay, let me be clearer. The
14 period that is used for identification here is the
15 period of sales of the Euro 5 trucks ... I mean, in the
16 model of Mr Harvey where you introduce dummies for 2009,
17 2008 and 2010, you are taking this data out, so
18 essentially what you are using is -- I am sorry, are you
19 okay?"

20 I think Mr Ward may have been coughing perhaps. It
21 is not picked up on the transcript but it is simply
22 being expressed.

23 MR WARD: Luckily over video.

24 MR BEARD: {Day14/137:8}:

25 "Answer: So essentially what I am using is --

1 sorry, what is used by Mr Harvey is the data before 2008
2 and the data after 2010. If you look at the changes in
3 the budget rate in that period that is used for the
4 identification, there is only one, so there is no
5 variation in the budget rate. He is not adding
6 anything."

7 In other words, the reason it is a superficial
8 modification is because it is not adding a variable that
9 is in any way able to be explanatory because there is
10 only a single change during the relevant period of
11 identification because of the way that Mr Harvey does it
12 in the light of the global financial crisis dummies
13 which wipe out the period 2008 to 2010. So not only is
14 the criticism of mix and match wrong, you actually have
15 to look at the sensitivities depending on the strategy
16 that has been adopted.

17 THE CHAIRMAN: You are saying it would have come out
18 differently if he had not used the dummies for the GFC
19 years?

20 MR BEARD: I think that is right. I think that is the
21 implication of Professor Neven's -- I do not want to
22 give evidence on his behalf but his position is that in
23 order --

24 THE CHAIRMAN: Because there was more variation in the
25 budget rate --

1 MR BEARD: There is more variation and therefore there is
2 something for the model to bite on. If you have no
3 variation, it cannot bite because these models are
4 looking -- as I think both experts accepted, it is
5 variability that is very important in these
6 circumstances. That is why it is referred to as
7 a "superficial check" because it is not actually doing
8 anything, it is not adding anything. So that is why it
9 is important.

10 In any event, what is critical here is not to get
11 too concerned about this criticism of mix and match
12 because it is not the right criticism when levelled at
13 a regression that is carrying out the sensitivities as
14 Professor Neven is, because you are doing something
15 completely different with Mr Harvey. Therefore, this
16 like-for-like criticism, mix and match criticism, does
17 not make sense.

18 Just for your notes, the test that Professor Neven
19 carries out in relation to Mr Harvey shows that, if you
20 do insert an exchange rate control variable into his
21 during/after analysis models, using euros, you find that
22 the overcharge coefficient, the infringement
23 coefficient, drops from 6.7 to something like minus 5.7,
24 and he says, "Look, this is just creating a massive
25 identification problem". That is evidence of the

1 identification problem.

2 So we are back where we were essentially saying,
3 "Look, Mr Harvey does not have justification for the
4 radical strategy it adopts, Professor Neven adopts
5 a much more rational strategy and then carries out
6 sensitivities", and saying, "Oh, well, your
7 sensitivities are not just budget rate for budget rate,
8 they are budget rate with a freestanding variable for
9 the exchange rate", is not an adequate criticism of
10 Professor Neven. But more than that, it does not rescue
11 Mr Harvey. It does not solve the problems that
12 Mr Harvey has.

13 So, as I say, I have given you the reference to the
14 material from Professor Neven. It is in his second
15 report, table 1. Just for your notes, it is in
16 {E/35/16}, which shows that, where you introduce
17 a control variable in Mr Harvey's during/after analysis,
18 an exchange rate control variable, it effectively
19 undermines the robust -- it shows that you have a severe
20 identification problem. He also tests it in relation to
21 the before/during model, and that is at {E/35/50}.

22 Now, I should just finally deal with a couple of
23 other matters that Mr Harvey sought to rely on. He
24 sought to rely on a couple of additional tests he ran in
25 his third report. Now we are definitely into the weeds

1 of sensitivities here and it does not change the
2 fundamental points, but just to cover these off. In
3 Mr Harvey's during/after model, he converted prices
4 using a budget rate instead of the actual exchange rate
5 and suggested that did not materially affect his
6 results.

7 Now, on the face of it, that sounds like it is doing
8 something quite significant, but Professor Neven said
9 this was not informative because Mr Harvey was still
10 constraining the relationship between the price and the
11 exchange rate. Rather than using the actual exchange
12 rate, he was constraining the price using the budget
13 rate, but it still has the same fundamental problem.
14 You are still imposing the coefficient on the pricing
15 and deciding how the prices are going to move rather
16 than testing it.

17 So Mr Harvey, in response to that, said, "Well,
18 I will reduce the level of pass-through and use a lower
19 coefficient", because initially he started with one to
20 one. So he used a couple of alternative coefficients,
21 one at 88% and one at 94%. Now, I recognise that moving
22 to the budget rate and constraining the prices on the
23 left-hand side using the budget rate is a different kind
24 of straitjacket. It is still a straitjacket. Then
25 these further variants that he is putting in, saying

1 coefficient of 88%, coefficient of 94%, it is the
2 different straitjacket but with half a hand essentially
3 becoming free. It is still wrongly constraining the
4 pricing side of the equation; in other words, you are
5 not letting the data speak in relation to the price
6 movements.

7 Just for your notes, Professor Neven picks up that
8 in a joint expert statement. It is in row 5H(iii), and
9 that is {E/IC78/48}.

10 There was one point that I actually missed this
11 morning when we were talking about margins and so on
12 that I ought to just cover off before I move on. There
13 was a mention by Mr Harvey at one point that he had done
14 a margins regression. I do not know if you recall this
15 at all. It was a very passing reference and it is
16 a very passing reference in his report. It is only
17 referred to in his first report and it is a very limited
18 regression. To be fair to Mr Harvey, he does not set
19 stall by it and he does not use it when he is carrying
20 out his interpretation of margins that we were referring
21 to earlier, but I thought I should mention it because
22 Mr Ward did.

23 Mr Harvey, in cross-examination, recognised that
24 this margin regression was not actually analysing what
25 competitive margins would have been like, and just for

1 your notes that is {Day12/66:5-9}. As I say, it is not
2 actually relied upon in the sections of his report
3 dealing with that graphical analysis, as he called it,
4 that we were referring to yesterday. Just for your
5 notes, the passing reference is in one report. It is at
6 paragraph 4.94(i) in his first report. But the problem
7 with that margin regression -- and I think Mr Harvey
8 accepts it -- it imposes a fixed one-to-one relationship
9 between prices and costs.

10 So in those circumstances the idea that you are
11 carrying out any meaningful regression of margins is
12 very difficult to understand and, to be fair to
13 Mr Harvey, he does not seem to stand behind it. It
14 depends on essentially making very significant
15 assumptions about how these things work.

16 I was just dealing there with the vestigial end of
17 the sensitivities analysis and so on, but you have the
18 main points in relation to the exchange rates and
19 currency regression: Mr Harvey has gone at it the wrong
20 way round.

21 THE CHAIRMAN: Can I just ask one factual question in
22 relation to that?

23 MR BEARD: Of course.

24 THE CHAIRMAN: The IKP targets, how frequently were they
25 changed?

1 MR BEARD: We will double-check, but we think Mr van Veen
2 said it was annually changed and then you had these
3 target margins that were set overall and then they were
4 dispersed effectively for different trucks, different
5 countries and so on. There was a whole exercise
6 involved in setting them, but it was done annually, as
7 I recall. We will double-check that but I think that is
8 the case.

9 THE CHAIRMAN: So it was not any more frequently than
10 annually?

11 MR BEARD: I do not think so, no. I have utter faith in
12 those that have just passed me that message and that is
13 my broad recollection as well, but we will double-check
14 the evidence.

15 THE CHAIRMAN: Obviously that is a means of control from NV
16 to what is going on in DAF UK?

17 MR BEARD: Yes, it is a way of influencing things. That is
18 why -- I think the evidence is clear on that.

19 THE CHAIRMAN: They would obviously take into account if
20 there was any sort of dramatic shift in exchange rates?

21 MR BEARD: It depends, I think, what you mean in relation to
22 that because you have obviously got a situation where it
23 depends on what one is talking about because, obviously,
24 IKP costs, certainly during the early period, were based
25 on the MLO costs and there is an extent to which

1 translation of those costs into IKP for the UK would be
2 done using the budget rate. Then there is a surcharge,
3 if you recall, and then there is the margin. I think
4 one has to be a little bit careful because the margin is
5 a percentage on top of the IKP costs, so you can be
6 flexing target margins, in other words that
7 percentage --

8 THE CHAIRMAN: Well, that might be responsive to exchange
9 rate changes.

10 MR BEARD: The target margin -- well, the margin could be
11 responsive to -- well, it is not responsive. I suppose
12 it is the consideration -- yes, it is how you are
13 setting these things. You could take --

14 THE CHAIRMAN: Taken into account.

15 MR BEARD: Well, you could take a vast range of things into
16 account, but in doing that you are going to be taking
17 into account the costs component because, obviously,
18 there is a target margin above costs plus surcharge, and
19 so -- I am not actually disagreeing with you, sir. It
20 is just that how these things might feed in might be
21 different for the different elements of the IKP I think
22 is the issue there --

23 THE CHAIRMAN: Okay.

24 MR BEARD: -- because you are dealing with costs as well,
25 but we will confirm that -- possibly overnight, but yes.

1 So, as I say, exchange rate is very important, very
2 wrong by Mr Harvey, has a huge impact, wipes out the
3 before/during, radically reduces the during/after
4 coefficient.

5 I want to next move on to the financial crisis
6 dummies that Mr Harvey deploys because, again, we say he
7 has just gone badly wrong in relation to his treatment
8 of the financial crisis. Again, this has a very
9 significant effect. Obviously, with the financial
10 crisis we are only talking about during/after period.
11 We are not talking about before/during, just given the
12 dates of the financial crisis. But we actually know
13 from Mr Harvey broadly what the impact is because he
14 said in cross-examination that when he had first carried
15 out his during/after analysis, just treating the
16 financial crisis as a demand effect, he got a 1% to 2%
17 overcharge; in other words, infringement coefficient --

18 THE CHAIRMAN: Yes.

19 MR BEARD: -- whereas obviously we know that, once he
20 includes those dummies, we get around 6.7 from
21 Mr Harvey, so it has a very significant impact on the
22 during/after analysis.

23 THE CHAIRMAN: And trying to understand why that was?

24 MR BEARD: Well, yes. He says -- I think the point we make
25 is we are not doubting that he did that first and went

1 away and tried to understand what was going on. His
2 initial intuition was looking at these things as demand
3 matters. Now, he then had concerns about whether or not
4 that was true and says he was testing it, but I think we
5 simply say, well, his initial intuition that you are
6 dealing with demand matters is actually correct, and we
7 will be coming back to that.

8 I want to deal with four features of the way in
9 which Mr Harvey -- or four dimensions of the approach of
10 Mr Harvey in relation to the global financial crisis.
11 So the first couple are concerned with what it means for
12 his regression analysis. So the first one is going to
13 be that the removal of large chunks of data operating in
14 the regression model, stopping them having any direct
15 effect, this undermines the functioning of the model and
16 has implications for the robustness of Mr Harvey's
17 analysis and, in particular, the fact that you are
18 effectively taking out the direct effect of a large
19 chunk of data during the period but you are not doing it
20 across the threshold of the infringement.

21 The second point I want to deal with is actually the
22 duration of the dummies and the sort of arbitrariness of
23 the length of the dummies because, if you remember,
24 there was some testing done in relation to whether or
25 not you treated 2010 as a full year or half a year and

1 it makes a big difference and there is not
2 a justification for how Mr Harvey has dealt with those
3 issues.

4 The third point I want to pick up is actually just
5 some of the factual assertions that are being made by
6 Mr Harvey and Mr Ward which are said to underpin this
7 approach, that somehow the financial crisis -- there is
8 evidence that the financial crisis was having more than
9 a demand effect. I will work my way through the various
10 heads of evidence that Mr Ward and Mr Harvey referred to
11 or those on the team on the other side have referred to
12 because there is quite a long list now in the lengthy
13 closings.

14 So I will deal with those three in relation to
15 Mr Harvey and then I will turn and deal with how
16 Professor Neven has dealt with these issues in relation
17 to the global financial crisis.

18 So let us just deal with the first of these heads,
19 so it is the removal of large chunks of data having any
20 direct effect. What these dummies do is effectively
21 they switch off various truck purchases from having any
22 direct effect in the consideration of the regression for
23 during/after. We can pick it up, if we may, at
24 {Day13/51:10}. So this was Mr Ridyard just asking
25 Professor Neven about the dummies, {Day13/51:16}:

1 "How do we interpret the -- what use is being made
2 of the observations [during] those years [when the
3 dummies are on]?"

4 Then Professor Neven explains, {Day13/51:18}:

5 "... when you introduce dummy variables, say for
6 2008, 2009, 2010, you are essentially excluding the
7 observation for the sake of the identification of the
8 infringement. This is what I mentioned earlier, that by
9 introducing these dummies, the population of trucks
10 before the infringement -- sorry, the population of
11 trucks during the infringement, before the end of the
12 infringement, which is used for the identification of
13 the infringement, this population of trucks is reduced
14 by half, and that is, I mean, essentially because if you
15 introduce a dummy for a particular year, the only way to
16 identify an infringement would be for the observations
17 for which this particular dummy takes the value of 1
18 [because it is just an on/off switch] -- would be to
19 have trucks during and after the infringement, but we do
20 not have any. You know, in 2008 all trucks are during
21 the infringement period, in 2009 all trucks are during
22 the infringement period and in 2010 as well.

23 "So by introducing these dummies which basically
24 impose a premium or a discount, if you want, on all
25 prices in those years, since you do not have any

1 variation which would be associated with the
2 infringement in those years, you cannot actually use
3 them for the estimation of the infringement."

4 So he is explaining the significance of this. This
5 is the direct effect. We recognise that there is
6 a residual role for these trucks in relation to other --
7 definitions of other variables. But the key thing is
8 that, for the purposes of identifying the infringement,
9 you are essentially switching these things off.

10 If we could just go back to page 33, {Day13/33} --
11 I think we probably do not need to deal with that.
12 I will just move on, but thank you.

13 If we could go back to page 52, {Day13/52}, this is
14 Mr Harvey and you see, picking it up at line 19,
15 {Day13/52:19}:

16 "The way the infringement effect is identified uses
17 two sources of information. One is the variation in
18 prices over time and it is correct that, by dummifying
19 those years, the regression removes that variation over
20 time in those years."

21 That is the critical thing. So I think there is no
22 dispute about the direct effects. Mr Harvey then refers
23 to the second source of information, {Day13/52:24},
24 being "variation between prices, costs and other things
25 and the trucks are used to help with that, so it sort of

1 ..." This is the indirect effect. So the trucks are
2 taken out of the regression effectively for the purposes
3 of identifying the variation over the years but they are
4 still used to help identify other variables.

5 THE CHAIRMAN: So the overcharge is an average over the
6 whole period --

7 MR BEARD: Yes.

8 THE CHAIRMAN: -- from 1997 -- the whole of the infringement
9 period?

10 MR BEARD: Well, we are just dealing with the during/after,
11 and so that is from 2007 to -- 2004 to 2011. So --

12 THE CHAIRMAN: Then they are added together to get an
13 overall average, are they not?

14 MR BEARD: Well, Mr Harvey has an 11.6% before/during
15 analysis.

16 THE CHAIRMAN: Right.

17 MR BEARD: Then he has a 6.7% during/after analysis.

18 THE CHAIRMAN: Right.

19 MR BEARD: I think he then says, "Well, as a broad
20 arithmetical average of the two figures, you are around
21 10%". He just jams them together. I am going to come
22 on to the different approach that Professor Neven has,
23 which is he does during/after, where you have got the
24 robust data, and then he does before/during/after
25 because he is so concerned about the quality of the data

1 of before/during. The point that is made against me
2 there is that is just jamming two things together and
3 I will explain why that is not the case.

4 THE CHAIRMAN: But just in terms -- so in the during/after
5 period, Mr Harvey, by using the dummies, he is taking
6 out three years of figures that would feed into the
7 average for that period --

8 MR BEARD: Yes.

9 THE CHAIRMAN: -- that whole period?

10 MR BEARD: Yes, that whole period. Now, just to be clear,
11 the number of trucks you are dealing with in the
12 during/after analysis, they do not stop at the end of
13 the infringement because of course the clue is in the
14 name.

15 THE CHAIRMAN: Yes.

16 MR BEARD: So you are taking out the chunk of that three
17 years -- you are right -- for the average overcharge
18 being imposed on them, but there is -- I have to be fair
19 in relation to this regression -- there is a bigger
20 universe of trucks that one is dealing with than just up
21 to the end of the infringement, yes, for the regression.

22 Now, the key thing here is that, because you are
23 doing this during/after analysis, what you end up doing
24 is fundamentally undermining the degree of variability
25 you have in the during period. As has been repeatedly

1 said, the way that these models work is that they are
2 capturing changes in these various parameters by reason
3 of the variability of the different data parameters they
4 are focused upon. That is how they generate the
5 coefficients that are providing the levels of
6 correlation on the right-hand side of the equation, by
7 looking at these variations of different parameters over
8 time. That is what the complex maths is doing in the
9 background.

10 Now, Mr Ward somewhat blithely said last Thursday,
11 "Well, this is a problem in theory but not in practice",
12 because he said, "Well, look, do not worry unduly about
13 these things because you still have quite a lot of
14 trucks in the during period that are relevant to this,
15 this analysis". Indeed at one point he said, "Oh, well,
16 it is only 10% of the number of trucks you are taking
17 out", but that really is -- it is not correct. 10% is
18 of the whole period number of trucks, not just in
19 relation to the during/after. But, more particularly,
20 in relation to the during/after period, what is critical
21 is what is going on with the Euro 5 and EEV
22 specification trucks because those are the ones that are
23 sold during and after the period.

24 So what Mr Harvey is doing is excluding 55% of all
25 of the trucks from the during period which are directly

1 used to assess the infringement variable in the
2 regression analysis, in the during/after. So needless
3 to say, creating this huge three-year blind spot for
4 himself in this during/after analysis is highly
5 problematic.

6 Could we just go to {S/10/36}? If you could just
7 scroll down so we could see the -- it is not a complete
8 blind spot but it is certainly slightly blurry. But
9 what you can see here is that you are taking out the
10 three years of data in the run-up to the end of the
11 infringement, but, more particularly, although it looks
12 like, to the left, you have got lots and lots of trucks
13 being referred to, because it is the order board, in
14 fact the ones that are taken out during that blind spot
15 amount to over half of all the trucks that are relevant
16 to the infringement identification in this during and
17 after analysis.

18 We can see this again, if we may, in a different
19 presentation, {E/35/23}. So this is a plot talking
20 about margins, but it is Euro 5 trucks sold in the UK.
21 Here you see the problem. The yellow period is
22 essentially the blurred period we have just seen, and
23 essentially what Mr Harvey does is looks at these Euro 5
24 trucks, because they are the same basic specification
25 for during and after, they are the ones that are driving

1 the infringement variable assessment, but he wipes out
2 as a direct consideration all of those yellow dots. So
3 all of that material, up until the infringement ends, is
4 switched off in his analysis. So that is the sort of
5 scale of the blind spot you are imposing in relation to
6 this.

7 More particularly what you are doing is wiping out
8 all of the assessment of variability that you would get
9 during that period, which, of course, may be
10 particularly significant because you are dealing with
11 a period where there are significant changes in relation
12 to demand and indeed in relation to prices, and
13 therefore it is the sort of variability that helpfully
14 informs any regression analysis. So what we have got is
15 a small number of trucks in essentially 2006/2007,
16 nothing for three years, and then we have got the trucks
17 after the infringement that we are looking at.

18 THE CHAIRMAN: Mr Beard, if it was the case that for some
19 reason during this three-year period the rules which
20 normally dictate how prices are set were suddenly thrown
21 out of the window and all sorts of crazy things
22 happened, then it would be appropriate, would it not, to
23 take them out of the equation? It is a shame to lose
24 observations, but could it be argued that, yes, it is
25 a shame to lose observations, but if those observations

1 are fundamentally misleading because they refer to
2 a price-setting mechanism which does not apply in the
3 two blue periods here, then the least bad thing to do is
4 to throw those observations away and just concentrate on
5 the good observations in the two blue periods?

6 MR BEARD: Well, if you have that very clear story that
7 shows, you know, these are just completely out of whack
8 for completely other reasons and the whole pricing
9 methodology had changed, then there may well be a reason
10 why you are concerned to remove outlier observations,
11 and that might be across a duration. I can see that.
12 But you would need the clearest and most compelling
13 reason to just be taking them out in these
14 circumstances. This would not be a marginal issue.

15 But the problem you have then is you might take them
16 out but that does not mean that the remainder of your
17 regression is robust. It may just destroy your
18 regression analysis in those circumstances.

19 MR RIDYARD: Well, then you have to decide what you do then.

20 MR BEARD: Yes, then you have to decide what you do with it,
21 I agree. But you cannot necessarily hold on to the
22 regression, you have to look carefully about what it is
23 then telling you. But I go back to the primary point,
24 which is you would -- if you are going to switch off
25 a whole swathe of data when it is providing you with all

1 of this information -- and we are talking about trucks
2 being sold here. I mean, they remain trucks of
3 a similar sort -- you are going to need a very, very
4 compelling case as to why you switched them off.

5 Fundamentally, we are not saying that there are
6 never circumstances where you eliminate data from
7 a regression analysis. Absolutely not. That would be
8 crazy. But what we are saying is: have you got the
9 compelling story to say "We eliminate all of these" in
10 circumstances where it has a very, very significant
11 impact on the way in which the analysis is to be carried
12 out?

13 MR RIDYARD: Whether it has an impact or not is not
14 determinative, is it?

15 MR BEARD: No, no, it is not. It is --

16 MR RIDYARD: It is whether it is right or wrong that is
17 determinative.

18 MR BEARD: Of course you are right. I am not demurring.

19 I will accept that that was a jury point.

20 THE CHAIRMAN: This graph is showing, what, that there is
21 a steeper sort of gradient when you take out the yellow?

22 MR BEARD: Yes. I am not focusing on this for the gradients
23 and margins. I am just looking at this literally for
24 dots, because this is to do with margin calculation
25 which we are not in the territory of. It was why I went

1 to the other diagram first. But I just thought this
2 brings home -- because what this shows is the dots
3 represent the actual truck purchases that are fed in, so
4 for these purposes you can kind of ignore the lines.

5 THE CHAIRMAN: It is showing the mass of the trucks?

6 MR BEARD: Yes, it is the mass and the blind spot, where the
7 blind spot arises in the scale of it, which again goes
8 to why it is you need the most compelling reasons why
9 you would just wipe these things out. So I am not
10 demurring from Mr Ridyard's proposition. If you have
11 really compelling reasons, then, understood, that may be
12 the way that you have to go, but you do not here.

13 THE CHAIRMAN: I think everyone is agreed that the GFC was
14 a pretty big moment.

15 MR BEARD: Yes, it certainly was, but in terms of demand
16 impact. What I am going to come back to -- I am going
17 to come on to the factual material in a minute, but the
18 basic point is that what is really striking about what
19 happens in DAF is they did not change their approval
20 mechanisms. More stuff went up, yes, true, because the
21 margins were much lower and that was how the structure
22 worked. But what is really striking is none of that
23 actually changed. They did not radically reshape the
24 way they did their pricing. That was not what was going
25 on. They stuck with the hierarchy of progressing things

1 upwards. They have the approvals process, they
2 considered those issues and, yes, they sold fewer trucks
3 and, yes, they sold them at much lower margins. All of
4 that is true, but that is a function of demand.

5 So we are nowhere close to the situation that
6 Mr Ridyard is contemplating or positing -- sorry, I am
7 not suggesting he is saying this applies here -- of
8 a completely different way of pricing trucks at all.
9 I mean, it is actually striking that DAF stayed with the
10 methodology that it had before and it had afterwards,
11 but I will come back to that.

12 It is right -- as well as just highlighting the
13 blind spot effect, just worth noting that this has
14 a significant impact on the demand controls. Because it
15 has an impact on the variation that we have, it does
16 have a significant impact on demand controls.

17 If we can just look at Professor Neven's second
18 report, {E/35/26}, please. This is Professor Neven
19 carrying out an assessment in relation to the impact of
20 the dummy variables. You will see in relation to
21 column 1 that when the year dummies are included, which
22 are 2008, 2009, 2010, the DAF UK sales volume
23 coefficient is 0.004, which is a very small magnitude.
24 That is the demand variable essentially. I am sorry,
25 Mr Harvey's specification. I apologise. Thank you to

1 Mr Bourke.

2 Now, if you remove the demand variable, it makes no
3 difference to the infringement variable effectively.
4 You can see that at the top because you have got 0.069
5 as the coefficient and it moves to 0.070 in column 2.
6 But if you remove the dummies, which is what happens in
7 column 3, you get a vast jump in the demand dummy.
8 I think Professor Neven referred to it as being almost
9 ten times larger. I think it is actually about eight
10 times larger, but it does not matter.

11 So the point I am making is that the operation of
12 the dummies actually has an impact on the way in which
13 the whole regression is functioning and the demand
14 variables are functioning here; in other words, as
15 Professor Neven put it, the use of the dummies mutes the
16 impact of the demand variable and it is clearly
17 therefore distortive of the regression more generally.

18 It is worth just bearing in mind that if you remove
19 the dummy variables, what you see at the top is the
20 infringement coefficient dropping from 0.069 or 0.070
21 down to 0.013. So that is just indicative of the extent
22 to which the imposition of these dummy variables has
23 a significant impact on these issues.

24 Now, Mr Ward in closing said it was a virtue to
25 exclude this period because the effect of the financial

1 crisis was atypical. Obviously this is going to be
2 flawed on a number of levels. Essentially he is saying
3 that if the financial crisis was different from being
4 a demand phenomenon, then we would see different
5 outcomes in relation to the impact of demand, but of
6 course that is just purely circular. It is just
7 assuming what you prove but referring to demand
8 variables. It is also problematic because in fact it is
9 not recognising the extent of the impact on the demand
10 controls.

11 Professor Neven has explained what all of this
12 means. He is saying there are two periods impacted by
13 what has been done here. The period before the crisis
14 had high prices, the year dummies mean that demand
15 cannot operate properly, and this means the infringement
16 variable picks up the difference between the high prices
17 before the financial crisis and the lower prices after
18 the end of the infringement. Just for your notes, that
19 is {Day13/32:16}.

20 Then the second period that is impacted is obviously
21 after the end of the infringement because there are low
22 prices during that period because of weaker demand, but,
23 because the year dummies prevent the comparison just
24 across that infringement threshold, Mr Harvey is
25 attributing the lower prices to the infringement

1 variable because of the operation of the dummies; in
2 other words, what he is broadly doing is comparing what
3 was happening in 2006/2007 with what happens after the
4 infringement, when in fact we saw during the global
5 financial crisis prices dropped and therefore it might
6 be natural that this is all part of the pattern of
7 prices that then continues after the infringement period
8 and he misses out that.

9 I have just been signalling. I am not yet dealing
10 with the further problem -- the further issue that
11 Mr Ridyard highlighted, but I am just talking about the
12 very significant consequences of this approach to the
13 overall econometrics.

14 The second point I want to pick out, though, is
15 important. It is the arbitrariness of the duration of
16 these dummies because they simply exclude calendar
17 years. If we could just go to {E/35/35}, just a few
18 pages on here -- I am not sure we need to -- given the
19 time, I am not going to work my way through all of that.
20 But what you see at the bottom is the first half of 2010
21 comparison, so what you see is the potential impact here
22 of using the first half of 2010 rather than the whole of
23 2010 on the overall effect on the infringement. You can
24 just see that at the top. You see the infringement
25 coefficient is 0.028 when you are using the full year

1 for 2010, but as soon as you -- you know, you stick with
2 Mr Harvey's full-on dummies, switching everything off as
3 direct contribution, but you only do it for the first
4 half of 2010, your infringement coefficient drops to
5 0.006 in the second column. Sorry it is right at the
6 top, sir. Does that make sense?

7 THE CHAIRMAN: Yes.

8 MR BEARD: In other words, if you do a little bit less
9 switching off, it makes a vast amount of difference.

10 THE CHAIRMAN: So if you are switching off half of 2010, why
11 does that affect years 2008 and 2009?

12 MR BEARD: That is a question -- it is partly to do with the
13 interaction of all these elements, but I am going to --
14 over the next short adjournment I am going to confirm
15 the answer to that one because that one is well beyond
16 my econometrics pay grade.

17 THE CHAIRMAN: Well, it may be that we do not need to
18 consider it, but difficulty in understanding.

19 MR BEARD: I will come back to that. But I think the key
20 thing is what is the outturn infringement coefficient
21 that you are getting, and the point is that your outturn
22 infringement coefficient is vastly different if you are
23 only switching off the first half of 2010. Of course we
24 are talking about the financial crisis and there is not
25 a good reason why you should be thinking about the

1 financial crisis actually operating in the second half
2 of 2010. Yes, people were recovering, yes, it was
3 difficult. I am not suggesting anything else. But even
4 on Mr Harvey's account there is not a justification for
5 the switching off of the second half of 2010.

6 If we can just go to the transcript that dealt with
7 this, picking it up at {Day13/46}. Professor Neven is
8 answering at line 7, {Day13/46:7}:

9 "... Mr Harvey's approach, which is that the results
10 that he gets are also very sensitive to whether he
11 introduces a dummy for the full year of 2010 or not.

12 "Mr Ridyard: Yes, I was ... going to ask [about]
13 that ..."

14 Then Professor Neven explains this and goes to this
15 table and explains the table.

16 If we can read down and then go on to page 47,
17 {Day13/47}, what you see is -- if we could go to
18 page 47, thanks very much. Then Mr Ridyard asks the
19 question of Mr Harvey. If we could then just go on to
20 48, {Day13/48}, and stop at 11, before we get to the
21 charts about the blue dots and the red dots.

22 Essentially, Mr Harvey does not have any good reason
23 why he takes out the whole year and, given how important
24 this obviously is to the way in which the during/after
25 analysis works, you need to have a proper and clear

1 justification why you are taking out an additional six
2 months. That is the point that is being made. In
3 essence, this approach that he has adopted is arbitrary.
4 What it does is it applies a full notional financial
5 crisis effect across three years, wipes out all of that
6 data and then completely vanishes on 1 January 2011.

7 THE CHAIRMAN: Similarly you are starting on 1 January 2008.
8 Is that the right time to start?

9 MR BEARD: No, it probably is not, but I think that what
10 Professor Neven has done is just tested whether or not
11 there is a sensitivity if you actually flex the --
12 taking what we think is the wrong way of doing things,
13 which is just switching all these -- using the dummies
14 to essentially switch off all these trucks during these
15 three years. What he is showing is that, if you
16 actually focus more closely on what the parameters of
17 the financial crisis were that you are asserting is so
18 important, even if you had drawn it back six months, you
19 have completely changed the outcome.

20 The reason that that is not unreasonable is because,
21 when we look back at the dates of the financial crisis,
22 the focus was in 2008/2009 and the idea that you should
23 just assume it runs through to the end of the calendar
24 year in the following year is just not -- there is no
25 basis for it. Mr Harvey, to be fair to him --

1 THE CHAIRMAN: I suppose there is no discernible change in
2 the way DAF was responding to the financial crisis.
3 That is what he is saying essentially, is it not, that
4 there is --

5 MR BEARD: If that is what Mr Harvey is saying, then he is
6 in deep difficulties because if there is no discernible
7 difference in the way that DAF is responding to the
8 financial crisis, then that undermines the existence of
9 the dummies in the first place because you only get the
10 dummies -- Mr Harvey's whole case is you have the
11 dummies because they are doing something completely
12 different.

13 THE CHAIRMAN: Yes, from before the GFC. So when do they
14 change back?

15 MR BEARD: Well, they do not. There is no change. The
16 problem is this is all a myth. Yes, they suffered pain
17 during the financial crisis, but they were not doing
18 something different. That is why Mr Harvey cannot
19 identify some kind of break point because there is not
20 one. That is why it is arbitrary in these
21 circumstances.

22 Let us just look at that evidence, if we may, that
23 Mr Harvey and Mr Ward seek to rely upon to suggest that
24 the financial crisis had some impact above and beyond
25 demand. I think it is important to bear this in mind.

1 In the regression analysis that is being applied, of
2 course you do have these demand variables. It was one
3 of the things I took you to when I was showing the
4 right-hand side of the equation. You have a series of
5 variables that are considering demand and
6 Professor Neven uses different demand variables:
7 order board, delivery lag, tonne per kilometre;
8 different demand variables to test these things. So he
9 is not just picking one.

10 It is worth just picking up what Mr Harvey's
11 original reason for this radical approach was. If we go
12 to {E/IC1/80} -- so this is his first report:

13 "The decision to include the dummy variables for
14 2008, 2009 and 2010 [so this is at 4.41] was driven by
15 a combination of DAF's explanations and empirical
16 evidence. In relation to controlling for economic
17 conditions in my during-after model, I note that DAF has
18 stated that 'it is particularly important to control for
19 demand because the financial crisis, which occurred
20 towards the end of the infringement ... caused an
21 unprecedented and enduring fall in demand. As a result,
22 it may be difficult to separate the effect of the crisis
23 (which led to lower demand and hence lower prices ...)
24 from the effect of the infringement'. DAF's
25 characterisation of the fall in demand as 'unprecedented

1 and enduring' indicates that it is appropriate to
2 explore whether additional controls for economic
3 conditions are required during this period."

4 But to the uninitiated and perhaps actually for the
5 initiated as well, to rely on this as a basis for saying
6 "No, no, no, this is not about demand" is frankly
7 difficult to understand. Yet it does say
8 "unprecedented", it said it was very big and it said it
9 was "enduring", but it is about demand.

10 Then we go to 4.42:

11 "DAF's witness evidence indicates that the economic
12 situation was markedly different between 2008 and 2010,
13 for example stating that 'in 2007, DAF was still at the
14 peak of its sales, but in the autumn of 2008 the market
15 crashed, demand fell and we went from producing around
16 200 trucks a day to 35 to 50 trucks a day' ..."

17 Well, again, this is -- sorry, if we can just scroll
18 down so we can see whose evidence this is from. I think
19 this is Mr van Veen. Demand fell.

20 If we can just go back up so we can see -- thank you
21 very much.

22 "... 'sales of trucks in the UK in 2009 and 2010
23 dropped significantly as a result of the financial
24 crisis ... from ... 13,000 ... to ... 6,000 ...'. DAF's
25 Pricing Statement states '... By way of example, demand

1 for DAF Trucks was very high in the years leading up to
2 2008, but the number of new orders declined
3 significantly in early 2009 (and customers also
4 cancelled existing orders) due to the effects of the
5 financial crisis. As a result of the decline in sales
6 in this period, DAF/PACCAR accepted lower sales prices
7 in order to 'rebuild' DAF's order board and ensure that
8 it continued to manufacture Trucks."

9 But again that is just reflecting what Mr van Veen
10 has said that is cited above, and this is the pricing
11 statement. It is all about demand, so --

12 THE CHAIRMAN: I do not think that Mr Harvey is denying that
13 demand is a factor -- is a huge factor, is he?

14 MR BEARD: No, he is not denying it is a huge factor. I am
15 not saying that. What he is saying is there is
16 something enormously above and beyond demand and he is
17 relying on these quotes to support the idea that
18 something completely different was happening during the
19 global financial crisis. All we are pointing out here
20 is the basis for this radical step that he has taken is
21 referring to these materials, all of which are concerned
22 with saying, "Well, there was a huge drop in demand".

23 MR RIDYARD: Suppose he is saying that because of the demand
24 fall, that changed the way in which DAF did its pricing
25 so that observations about pricing -- I am not saying

1 this is my view --

2 MR BEARD: No, I understand where you are going, sir.

3 MR RIDYARD: But he is just saying that because of -- there
4 was such a big fall in demand, it led to a complete
5 reset in the way in which pricing was done -- obviously
6 you are going to bring us to that evidence.

7 MR BEARD: I am just going to his first report where he puts
8 in place these variables -- these dummies, and he says,
9 "Why am I doing it?" -- I have just taken you to the
10 paragraph where he says, "Why am I doing it?".

11 MR RIDYARD: Yes.

12 MR BEARD: Then we go to the empirical evidence, it shows
13 DAF's sales volumes to be markedly lower in those years.
14 If we just flick over the page ...

15 MR RIDYARD: Yes, well, figure 2 does show very low numbers
16 in those three years, yes.

17 MR BEARD: Yes, they are low numbers. There is no doubt
18 about it.

19 Going back to the point which we were discussing
20 earlier, which was, "Do you have a basis for essentially
21 wiping out all of these figures on the basis of this
22 material?", it specifically is talking about falls in
23 demand and lower volumes due to falls in demand and it
24 does not say that there is some kind of completely
25 different approach being adopted here. That is not what

1 is being said here at all. There is no evidence for
2 that.

3 So the hypothesis you are putting forward is not
4 justified by this material, and this is where he baked
5 in these dummies. That is the justification for it and
6 it is simply untenable. That is not evidence of some
7 completely radical change in the way that the market was
8 working for DAF.

9 MR RIDYARD: But it could be a lead-in to such evidence.

10 MR BEARD: Well, it could be, it could be. It is all
11 pregnant with possibility. But let us go to their
12 closings and see what they actually rely upon in
13 relation to this. Let us go to 533, so this is
14 {S/9/209}. Pick it up at 532. This is under the
15 heading, "The justification for Mr Harvey's approach".
16 Now, the reason I went to that report is because that
17 was the justification for Mr Harvey's approach. We say
18 in his first report there was simply zero basis for
19 saying that there was more than demand that needed to be
20 considered in relation to the financial crisis. But now
21 let us look at how it is put in closing. So if we pick
22 it up at 533:

23 "Empirical evidence shows DAF's sales volumes were
24 markedly lower [as read]."

25 Well, that is just the point that was made

1 previously. If you have a drop in demand, you will have
2 lower sales volumes. There is no magic there. Indeed
3 Mr Harvey uses sales volumes as his demand control
4 variable.

5 The second point -- then he goes into 534 and there
6 is a new list of ten factors. Well, the first is not
7 new. It says -- it is referring to the quote about "an
8 unprecedented and enduring fall in demand". But, as
9 I have already indicated, the clue is in the words
10 there. It is demand.

11 Then we go over the page, {S/9/210}, and we are in
12 534.2, "A significant drop in production". Well, this
13 is just saying the same thing over again. If you get
14 a drop in demand, you make fewer trucks to meet the
15 demand. It is not telling you anything new.

16 534.3, there is "A significant drop in sales". This
17 is just breaking up the quotes that we saw previously
18 and treating them as if they are new pieces of
19 information or they are significant each in their own
20 right. They are not.

21 "A significant drop in sales" is because there was
22 a drop in demand; "Customers cancelling orders", yes,
23 referred to because there was a drop in demand; "DAF's
24 Decision to accept lower sales prices in order to
25 'rebuild' its order board ...", well, of course, if

1 there is a drop in demand, you would expect that, in
2 order to be able to build up an order board, you are
3 going to have to offer lower prices. That is the basics
4 of the economics here. If you lose demand, you are
5 going to have to price more in order to make sales --
6 price lower in order to make sales. That is what
7 happens in markets.

8 "... paying more attention to visibility information
9 when making pricing decisions ...", here this is 534.6:

10 "... 'visibility information was particularly
11 relevant in unstable situations'. As the Tribunal
12 noted, Mr van Veen's evidence explained that DAF would
13 not take the visibility reports or order board
14 information into account at all when considering
15 proposed transactions at times when production was
16 regular."

17 Okay, fair enough. Fair enough.

18 THE CHAIRMAN: What is fair enough? What do you mean?

19 MR BEARD: That there was an unstable period, they would
20 look at visibility reports. But let us just go to
21 Mr van Veen's actual evidence, {D/24/20}. If we could
22 just scroll down the page -- sorry, if we could just go
23 back up. I am sorry. I just want to pick it up in
24 paragraph 83:

25 "When the production was regular and we had between

1 8 to 16 weeks of visibility (ie all production slots ...
2 were filled), I would consider that to be a steady
3 situation and did not need to take the visibility
4 reports or order board information into account ..."

5 This is all Mr van Veen.

6 "... when considering proposed transactions (ie
7 visibility was not at levels which either increased or
8 decreased DAF's willingness to accept deals at low
9 margins, unlike the situations described at paragraph 82
10 above). However, our industry was often unstable. In
11 principle we aimed for more orders above better margins
12 with a view to growing DAF's market share. However, the
13 balance between volume and margin shifted depending on
14 whether production slots were filled ... In such
15 'unstable' situations, visibility information was
16 particularly relevant and we would attempt to regulate
17 the production fill."

18 So the bit that is quoted by the claimants is the
19 final sentence, to which I say: absolutely, fair enough.
20 But what is missing is that here it is being relied upon
21 as some kind of exceptional situation whereas what
22 Mr van Veen specifically says in evidence is "Our
23 industry was often unstable". He is not distinguishing
24 the financial crisis --

25 THE CHAIRMAN: Even though he goes on in 84 to say -- he

1 refers to the period prior to 2003, I am not sure why,
2 and after 2007, ie GFC. Those were the unstable periods
3 in which they did look at visibility, order board
4 information. Is that not what he is saying?

5 MR BEARD: No, I do not think that is right. I think that
6 is because of the period when he was responsible for
7 these matters. So what he is saying is, "I can speak to
8 the situation in 2003 to 2007, which is when I had
9 responsibility, but I think the same situation would
10 have applied pre-2003 and post-2007". That is what he
11 is saying in 84.

12 THE CHAIRMAN: So he is not identifying when there were
13 periods of instability?

14 MR BEARD: No, he is not. He is saying, "often unstable and
15 then I would use visibility".

16 MR RIDYARD: Were there other periods that customers
17 cancelled orders to such an extent because the norm for
18 DAF was to make to order.

19 MR BEARD: Yes.

20 MR RIDYARD: Here, in GFC, there was a situation where
21 customers cancelled orders, so there was suddenly --

22 MR BEARD: There was stock.

23 MR RIDYARD: Yes, there was stock. So were there other
24 periods when there was stock hanging around?

25 MR BEARD: I do not know that we know that there were

1 periods when there was stock. I do not think that was
2 something that any of the witnesses --

3 THE CHAIRMAN: Mr Ashworth mentioned it and said --

4 MR BEARD: No, Mr Ashworth mentioned it in relation to the
5 GFC. I think Mr Ridyard's question is do we know
6 whether there were other periods of stock, and the
7 answer was I do not think he was asked that question so
8 I do not think we know that.

9 Just to take that into account, picking up on the
10 cancellations point, Mr Harvey accepted, quite fairly,
11 he had no sense of the scale of these cancellations or
12 the level of stock that is being talked about. This was
13 something he picked up after Mr Ashworth's evidence. As
14 we saw, cancellations had been referred to previously
15 but it was not separately considered and there is no
16 sense of what the scale was or how this -- even if you
17 have cancellations, how that turns this into a totally
18 different situation from one where you have got a drop
19 in demand. I mean, okay, it is a very significant drop
20 in demand, no doubt about it, we are not departing from
21 it, but the idea that Mr Ashworth says, "Well, we had
22 cancellations and that meant we had stock which we had
23 not previously had because we are generally a build to
24 order firm" -- he was not asked whether or not there had
25 been other periods when they had had stock, but leave

1 that to one side. There is no sense of the scale of it.

2 Going back to the point I made earlier, if you are
3 going to do this sort of exercise where you wipe out the
4 operation of these years effectively, you need to have
5 very clear and very compelling reasons to do so, and
6 they are now fixing on this tiny issue where they do not
7 have any sense of scale about it and they did not
8 actually ask questions about it beyond that question to
9 Mr Ashworth and Mr Harvey quite fairly accepts he does
10 not have any information in relation to it.

11 So that is visibility information. So 534.6,
12 {S/9/210}, is actually from a witness who is talking
13 about a period pre-financial crisis, talking about the
14 importance of visibility issues and talking about how
15 they were often unstable and therefore went to look at
16 visibility reports.

17 I go back to the point I made earlier. What this is
18 showing is just how they did not change the way they
19 operated in relation to pricing and consideration. It
20 is the same visibility reports that we are talking
21 about, 2003 suggesting pre-2003 as well, but 2003 to
22 2007, and then this is being relied upon as something
23 important for the GFC, and we are saying, "No, no, no,
24 it is the same throughout".

25 Then we have got 534.7, going back to {S/9/211}, if

1 we could:

2 "Increased drives for cost savings by customers such
3 as Royal Mail."

4 This is just recapitulating what "lower demand"
5 means. It means people are saying, "Well, look, I am
6 not going to pay as much for the trucks that you make".
7 That is what "lower demand" means. So the fact that
8 they are on cost drives is just another feature of the
9 demand situation.

10 "Significant volatility in the pound to euro
11 Exchange Rate."

12 Well, we have already had a discussion about the
13 fact that there was volatility at all sorts of points in
14 relation to the pound to euro exchange rate. Yes, there
15 was a significant change in the pound to euro exchange
16 rate during the GFC, but that does not make the GFC
17 special, nor does it justify putting in place these
18 dummies because, of course, what you should probably be
19 doing is controlling for that exchange rate change. The
20 fact that Mr Harvey has baked in a mechanism where he
21 cannot properly deal with that does not mean that you
22 then use two wrongs to make some kind of right. It is
23 just not a relevant consideration here. It is all back
24 to front.

25 534.9:

1 "All Deals Requiring Approval of DAF NV."

2 Well, I have made the point. Yes, that is true, but
3 that is because they maintained the system that they had
4 in place with the hierarchy of approval. They did not
5 change it.

6 Then the last one, 534.10, {S/9/212}:

7 "[It changed] its approach within its Marketing and
8 Sales Department from focusing on the IKP Cost Measure
9 to the MLO [cost] Measure when approving sales."

10 But this is just because the margins were getting so
11 low that they were concerned about the costs being
12 recovered or whether or not costs could be recovered in
13 relation to it. But, again, this is just a reaction to
14 much lower demand and it is not changing the whole way
15 you do the pricing. You are still using the MLO costs
16 measure and indeed, of course, we know that IKP cost
17 measures were built out of MLO cost measures.
18 Obviously, there was a departure over time, but during
19 the first part of the infringement period of course IKP
20 was just an increment above MLO in any event, so those
21 MLO cost measures were effectively being taken into
22 account in relation to IKP costs all the way through the
23 infringement period.

24 THE CHAIRMAN: By DAF NV, because they knew it.

25 MR BEARD: Yes, sure. Although actually -- yes, but it does

1 not matter for these purposes.

2 THE CHAIRMAN: We ought to have a break at some convenient
3 time.

4 MR BEARD: Can I do two more minutes if that is --

5 THE CHAIRMAN: Yes.

6 MR BEARD: -- because I think I am reaching the end of the
7 third point which is in relation to Mr Harvey and then
8 I will pick up on Professor Neven after the short break.

9 THE CHAIRMAN: Yes.

10 MR BEARD: I think the only other factor that was
11 highlighted was at 537. So 535 is picking up these
12 points that Mr Ashworth made about completed trucks
13 being cancelled, which I have dealt with. Then 537,
14 {S/9/213}:

15 "... Mr Harvey explained that, from [an] ...
16 economic perspective, suppliers may take a different
17 approach to cost recovery in periods of extreme low
18 demand ..."

19 Then we have Mr Harvey putting himself in the
20 position of someone making pricing choices.

21 Now, we deal with this in our written closings, just
22 for your notes at paragraph 75(e), and the quick answer
23 to this is there is no support in the factual evidence
24 for Mr Harvey's theory that DAF was suddenly focusing on
25 a different cost measure, a different costs approach,

1 based on wasted labour or overhead costs during the
2 financial crisis. That is not the case. Yes, they were
3 looking at MLO costs given the low margins, but it is
4 not a completely different way of doing things.

5 In those circumstances, given what sort of
6 compelling evidence you would need to have in order to
7 say, "No, no, demand does not do this. The global
8 financial crisis just did something completely
9 different. We must wipe out all of this data. There is
10 no justification for it", after the short break I will
11 deal with Professor Neven's approach very briefly.

12 THE CHAIRMAN: Ten minutes.

13 (3.17 pm)

14 (A short break)

15 (3.29 pm)

16 MR RIDYARD: Mr Beard, can I try you out on a quick question
17 before you get going, then? Some time ago now you took
18 us to table 3 -- sorry, it is in the reply expert report
19 of Professor Neven, table 3, so it was page 26 of that
20 report, {E/35/26}.

21 This is the one where Professor Neven compares how
22 things would look -- yes, how things look with or
23 without the three years -- the dummy variables in the
24 three GFC years.

25 MR BEARD: Yes.

1 MR RIDYARD: You asked us to look at the impacts on the
2 demand control, and I think, in the first column of this
3 table, which is where -- that is where the dummy
4 variables are present -- we see that the demand control
5 has this 0.004 coefficient, but in the third column of
6 this table, where we do not have these three dummy
7 variables, you find the demand effect is eight times
8 higher.

9 MR BEARD: Yes.

10 MR RIDYARD: So does that comparison give us cause for
11 reflection or concern in a way because is that not
12 showing that, when you include those three years, it
13 transforms the effect that demand has on prices? So
14 could that be interpreted as saying that when you
15 include those three years, you get a completely
16 different picture about how demand influences price and
17 so, in a way, that could be sort of justifying
18 Mr Harvey's approach of taking those three out of the
19 equation because he would be saying that this might
20 indicate that you get an atypical picture when you
21 include those three years and, when you take them out,
22 you get a different picture.

23 MR BEARD: Well, I think the point -- I think that would
24 be -- first of all, I would check with the economists
25 overnight, but I think that is not necessarily right

1 because, in circumstances where what you are asking
2 yourself and what Professor Neven is asking himself is
3 does the removal of these trucks have an impact on other
4 of the variables, it is not clear that that means that
5 actually those variables -- that the period you are
6 dealing with is suggesting that there is more than
7 demand going on. What it is suggesting is that you are
8 missing out the proper appraisal of demand, which
9 I think is what Professor Neven then goes to explain in
10 2.40, which is what he is drawing from these elements
11 when he is comparing columns 1 and 3, because you see
12 that, at 2.40, he says:

13 "When Mr Harvey's main demand control variable is
14 removed from the estimated model while leaving
15 everything else unchanged ..."

16 So he is comparing column 1 and column 2 at that
17 point.

18 "... the effect of the infringement remains
19 materially unchanged."

20 So if you take the demand variable out completely,
21 you end up with the same approach. Then he is
22 explaining why:

23 "When the financial control dummies are removed
24 while leaving everything else unchanged ..."

25 "The estimated coefficient associated with the

1 demand control ... increases materially -- this is
2 consistent with the fact that the main demand control
3 used by Mr Harvey is now able to capture variations in
4 price driven by demand more effectively."

5 So what he is saying there is, because of the blind
6 spot you impose, you are actually fettering the ability
7 of the variable to capture the demand effects. I think
8 it would be turning that the wrong way round to say,
9 "Well, that means that actually there is something more
10 than demand effect going on there". What
11 Professor Neven is saying is, because you have put in
12 place that blind spot, you are just not capturing what
13 is going on in terms of demand effect across that period
14 at all and that is how you should interpret these
15 figures. That is the analysis that he is setting out
16 here.

17 MR RIDYARD: He may well be right and I am not in any way,
18 you know, jumping to conclusions about this --

19 MR BEARD: No, understood.

20 MR RIDYARD: -- but one hypothesis here would be that the
21 difference between columns 1 and 2 is just showing you
22 it does not make much difference whether you include --
23 outside the GFC period it does not make much difference
24 whether you include the demand control or not because
25 the demand has a very small effect on price anyway, so

1 that explains why columns 1 and 2 give you very similar
2 results. But when you include the GFC years, when you
3 remove those GFC dummy variables, suddenly you get
4 a transformed impact of demand on price, and that is
5 maybe suggesting that during the GFC period demand was
6 having a -- obviously demand was having a bigger
7 pro rata effect on price during the GFC period than it
8 was outside of it.

9 In a way that could be taken to justify Mr Harvey's
10 approach of saying that those three years are so unusual
11 and creating such a different demand effect that it is
12 appropriate to take them out of the consideration.

13 MR BEARD: Well, with respect, I think that would be not
14 a tenable conclusion because I think the answer lies in
15 the way, sir, that you just put it, that if it is true
16 that what this is showing is in fact that demand was
17 having a bigger pro rata effect during the GFC period,
18 then that is something that the demand control variables
19 will be picking up.

20 MR RIDYARD: Not if it was different in kind, during and
21 outside.

22 MR BEARD: Well, I think what this is showing is that the
23 variability in prices used to estimate demand is being
24 taken up by the dummies. That is what Professor Neven
25 is saying. It is saying that there is nothing above and

1 beyond demand here. You cannot --

2 MR RIDYARD: The dummies can only take out the effect of
3 demand during the three dummy years.

4 MR BEARD: Yes.

5 MR RIDYARD: The dummies cannot do anything to anything
6 outside of the dummy years.

7 MR BEARD: No, that is absolutely true. That I think is
8 accepted. But I think what is being said is that,
9 because it is such a significant blind spot in relation
10 to the trucks that are essentially driving the
11 regression, that that is showing that those dummies are
12 absorbing the demand. But, also, the idea that you can
13 assume from this that demand which is different in kind
14 is something that one cannot draw from this sort of
15 analysis, there is not -- there is demand and we do not
16 understand on what basis you can say, "No, no, it is
17 a different kind of demand that is not being captured by
18 the variations in the demand variables that
19 Professor Neven is using", because of course he uses
20 a multitude of demand variables.

21 I think what is also important is that of course it
22 is eliminating the variability of the data over time and
23 therefore having a significant impact, which I think is
24 the central concern that Professor Neven had articulated
25 in relation to the impact on the demand variables.

1 MR RIDYARD: I do see that objection, okay. Right, we will
2 have to mull it over and think about it.

3 MR BEARD: I will ask those behind me overnight whether or
4 not I have missed key elements in relation to it, but
5 I think that -- I understand the hypothesis that you are
6 putting forward, but I think what you are having to do
7 is make a whole series of assumptions about what is
8 driving this number that are not open on the basis of
9 the data available.

10 MR RIDYARD: Okay. I just thought I would put it to you for
11 consideration.

12 MR BEARD: No, no, no, it is very helpful. Sorry, that was
13 not in any way --

14 MR RIDYARD: I am happy to be put straight if I have gone on
15 the wrong --

16 MR BEARD: No, it is very helpful to have the questions so
17 that we can endeavour to answer them. I am not going to
18 pretend I can deal with them all.

19 I do have answers to three questions though. First
20 the chairman's question about table at {E/35/35} and
21 about -- this is table 6. Can we just call it up to
22 prompt our memory? So this was the question, sir, that
23 you raised about why there is an effect on the 2008 and
24 2009 coefficients. I am going to, almost I think
25 robotically, but certainly not with any sophisticated

1 technical understanding, provide the answer. The answer
2 is that because you have an extra six months of
3 variability in demand in relation to the situation where
4 you only switch off in 2010 for six months, the model
5 estimates a higher coefficient for the demand variable
6 in the equation. That was the Z in the equation, the
7 demand variable. That means that the year dummies are
8 then recomputed using the higher Z coefficients. That
9 is a product of the mathematical modelling and that is
10 why it occurs. It is because you get more variability
11 during that last six months and it feeds back into the
12 modelling, but I do not think -- there is no
13 significance to be attached to those variations.

14 There was a question about the timing on target
15 margin setting. A reference that may be useful, the
16 IKP cost was set annually, Mr Habets provides that
17 evidence at paragraph 20 of his statement. Just for
18 your notes, that is {D/IC23/5}.

19 Mr van Veen, at paragraph 32 of his statement, which
20 is {D/IC24/8}, talks about the setting of target
21 margins. He does not specifically say they were only
22 set annually, I should be clear, but it is all part of
23 the annual forecasting process that he sets out there.

24 I think it goes without saying, but I am sure that
25 it is understood, that, for the purpose of any of this

1 modelling that we are engaged in, none of this target
2 margin material is separately fed in as some kind of
3 analysis, I think. This is -- I did not think -- I did
4 not understand that to be the position.

5 Then the third one was just a reference. I am sure
6 you have it, but picking up the point on stock and
7 cancellations. I think Mr Ashworth's evidence was that
8 it was very unusual in DAF's business to have stock, but
9 he was not -- he did not say and he was not asked
10 whether or not it was somehow unheard of. Just for your
11 notes, it is {Day7/33:18}. That is entirely beside the
12 point that we say, well, you know, it is still a demand
13 issue.

14 Just so you know -- I am sure Mr Ridyard will be
15 aware -- but it is important to note that the
16 cancellations will also be captured in the order board
17 demand variable that Professor Neven used because, if
18 something gets cancelled off the order board, you change
19 the order board measure and that is fed into the
20 regression using that demand characteristic; okay?

21 So with those questions, I will just move on very
22 briefly on -- I have been dealing with why Mr Harvey's
23 approach to the global financial crisis is fundamentally
24 not justified and has a radical impact, but I just want
25 to touch on Professor Neven's approach.

1 First of all, as is obvious, his primary position
2 was, "Well, look, this is really all about demand", for
3 the reasons that we have been articulating, and he
4 certainly did not see any factual material that
5 justified the wiping-out of these three years.

6 Now, Mr Harvey suggested that Professor Neven's
7 demand controls do not control adequately for the
8 financial crisis and at one point -- I will just provide
9 you with a reference to it. It is dealt with in the
10 claimants' closings at paragraph 555 -- Mr Harvey says
11 that he runs a sensitivity analysis that removes all
12 observations for 2008 to 2010 from Professor Neven's
13 model. He says, "Well, this leads to an increase in the
14 overcharge". Now, that is essentially doing the same
15 dummying exercise that he did but in relation to
16 Professor Neven's models, and Professor Neven simply
17 says, "Well, you are just translating the same problem
18 across to my model that clouded yours". So we say that
19 does not assist in any way.

20 But the third point that was raised was about
21 Professor Neven actually exploring -- engaging with what
22 Mr Harvey had done in relation to GFC dummies and he
23 said, "Well, look, let us have a think about this. Let
24 us see what it is that you could do which is not
25 asymmetrically taking out a whole chunk of demand and

1 specification, but looking at when you have got extreme
2 demand, either very high or very low, and see whether or
3 not one can analyse that situation". That is the blue
4 and red dots diagram. Can we just go to it? It is
5 {E/35/30}.

6 Professor Neven explained that what he used in this
7 modelling was non-linear demand controls; in other
8 words, they dealt with matters (inaudible) the top and
9 bottom end.

10 So he explained that if you maintain this hypothesis
11 of non-linear effects that Mr Harvey is doing, he needs
12 to estimate non-linearities and he has to estimate to
13 what extent changes in demand may have a non-linear
14 effect on prices, but still allowing the demand
15 variables to play a role. Of course this is not
16 something that Mr Harvey did because he just switches
17 all the direct controls off.

18 Now, in response to the question from, Mr Chairman,
19 you to Mr Ward during the course of Day 21, Mr Ward said
20 that the way that this model works is it switches off
21 all the blue and red dots, just clears them out. With
22 respect to Mr Ward, he is not right about that, that is
23 not how this model works, because what effectively is
24 happening is that blue dots before and after the
25 infringement period, which falls in -- as you know, the

1 borderline is in 2011 -- they are actually compared
2 against one another in this modelling and the red dots
3 against one another, so they are not switched off. So
4 it is not removing all of these estimations -- these
5 data points, but it is trying to adopt a non-linear
6 approach to the regression analysis.

7 So it is not doing what Mr Harvey does, which is
8 just removing dummies for the direct infringement
9 observation purposes. It is doing something more subtle
10 effectively than that. But, equally, what it is doing
11 is it is doing that across the entire period of the MI
12 data; in other words, running from 2004 right through to
13 2018. So you are getting a picture that the regression
14 can effectively present to you, doing during and after,
15 without just an asymmetric exclusion of data.

16 Obviously, this is in relation to the LF trucks
17 exercise, but you actually see some very significant
18 demand spikes and troughs aside from the GFC spike,
19 which obviously -- or trough, rather -- which occurs in
20 2008. You have the pre-GFC growth in demand and then
21 you have the fall-off in demand from that spike, 2008
22 through to 2009. So actually what this is showing is
23 actually you do have significant fluctuations in demand
24 for the LF trucks across the period, not just by
25 reference to the GFC, and that you can control for this

1 in a non-linear manner using Professor Neven's
2 modelling.

3 It is worth noting that when these sorts of demands
4 dummies, this more subtle modelling, is used in relation
5 to Mr Harvey's during/after model, the effect of the
6 infringement declines materially down to around 0 to 1%.

7 So Professor Neven carried out his analysis using
8 demand controls, not dummifying out the three years, but
9 did then run this cross-check, which is not trying to
10 just switch everything off, not dealing with things
11 asymmetrically, but is actually trying to grapple with
12 a non-linear regression model to try and assist, and it
13 shows that actually, as soon as you do that rather than
14 doing the switching off, you get a much lower overcharge
15 even on Mr Harvey's approach.

16 THE CHAIRMAN: So this is doing this on Professor Neven's
17 model? This is not using Mr Harvey's model; is that
18 right?

19 MR BEARD: It is done on both, I think, in fact. It is
20 actually done on Mr Harvey's as well.

21 THE CHAIRMAN: Well, Mr Harvey has taken out those years,
22 has he not?

23 MR BEARD: Yes, yes -- no, no, sorry. It is without the --
24 it is using his model apart from the GFC dummies. I am
25 so sorry.

1 THE CHAIRMAN: So it is just substituting this for that.

2 MR BEARD: It is using this methodology rather than just
3 wiping out the three years approach. That is what he
4 has done in relation to it.

5 So Professor Neven is looking at it and saying,
6 "Look, if I take your modelling and instead of blanking
7 out three years, what I do is I do a non-linear
8 regression dealing with the top and bottom of demand
9 differently", then, you know, recognising there might be
10 something going on when you are dealing with extreme
11 levels of demand or very low levels of demand, then --

12 MR RIDYARD: Would it be accurate to say that, instead of
13 using dummy variables for each of those three years, he
14 uses a dummy variable for when demand is unusually high
15 and a dummy variable for when demand is unusually low?

16 MR BEARD: It depends what you mean by "dummy variable".
17 I mean, I think that what he is not doing is switching
18 those off so it does not have the same extreme effect.
19 My understanding of the specification of this regression
20 is that --

21 MR RIDYARD: What I mean by "dummy variable" is a variable
22 that has a value of 1 or zero, 1 when something happens
23 and zero when it does not happen, and that seems to be
24 what he is doing.

25 THE CHAIRMAN: He calls it a "dummy variable".

1 MR BEARD: He does call it a "dummy variable", but I think
2 the way in which -- I think that is fair in terms of the
3 definition, but I think the way in which the regression
4 works is it does still continue to refer, before and
5 after, the blue dots and red dots.

6 THE CHAIRMAN: So in that period 2009 to 2011, it is all red
7 dots, I think.

8 MR BEARD: 2009 to 2011, yes, I think that is predominantly
9 right. Periods of low demand.

10 THE CHAIRMAN: So those periods are effectively taken out
11 then?

12 MR BEARD: Can we just go to our closing at paragraph 95
13 because I do not want to misstate this? It is
14 {S/10/38}. So I think at 95 -- I think Professor Neven
15 is explaining in relation to this modelling that there
16 is a fundamental difference between the non-linear
17 demand dummies, so they are dummies, but the non-linear
18 demand dummies, and Mr Harvey's year dummies because
19 under the former -- and this is just taken from the
20 transcript which is footnoted below:

21 "You are not taking the observations out because
22 what you see is that you have periods of low demand and
23 periods of high demand both during the infringement
24 period and after ... so you can actually use these
25 observations in order to estimate the effect of the

1 infringement."

2 You can see in relation to 96 that there is
3 a reference to red dots and blue dots before and after.
4 Then, by contrast, Mr Harvey's year dummies effectively
5 remove the observations for the purpose of the
6 identification. So I think my concern is that, whilst
7 I am agreeing to dummies, I think that there may well be
8 a technical difference between what is actually being
9 done in relation to the red dots and blue dots and what
10 is being done by dummifying zero and 1, and I think it is
11 because they are non-linear dummies here. But I will
12 check that overnight because I fear I am straying into
13 territory where, you know -- dealing with non-linear
14 regression analyses, I may not be perhaps the best
15 qualified person to comment.

16 In any event, the point I make in relation to that
17 is that what Professor Neven was trying to do was --
18 although he does not see the concern as valid, he
19 certainly does not see it as justifying the
20 fundamentally flawed approach of just wiping out the
21 three years. He did actually look at using some other
22 methodology to try and take account of supposedly
23 radical higher or lower demand, but do it during and
24 after, and carried out an analysis both in relation to
25 his modelling but also Mr Harvey's. It was the

1 Mr Harvey figure that I was giving, that when you carry
2 out this symmetric non-linear regression analysis that
3 covers both during and after, Mr Harvey's overcharge
4 coefficient falls radically.

5 I am going to move on, unless there are further
6 questions in relation to global financial crisis, to
7 emissions. This is the emissions standard fixed effect
8 issue. Both experts use emission standard fixed effect
9 variables. They disagree on how the results should be
10 interpreted. Mr Harvey's position has been that all of
11 the premia identified in emission standard fixed effect
12 should be attributed to the infringement, as you know.
13 He said no margin increase could be attributed to
14 product enhancements that you get when you get a new
15 model truck that complies with a new emission standard.

16 I am going to pick up four main points in relation
17 to this. I want to look at the experts' agreement that
18 higher specifications will earn higher margins. I can
19 deal with that briefly. Then I want to look at some of
20 the empirical evidence. Third I would like to consider
21 the position of Euro 2 and EEV premia particularly
22 because we think those are instructive in suggesting how
23 one should interpret this. The fourth point I will just
24 touch on is the unchallenged evidence on the truck
25 enhancements that DAF introduced with its new model

1 trucks.

2 So just briefly on the higher specifications earn
3 higher margins, I probably can deal with this fairly
4 quickly. Professor Neven, you will recall, gave the
5 example of manufacturers earning higher margins on more
6 powerful trucks in comparison with less powerful trucks.
7 Not surprising. You get higher margins in more highly
8 specified products in this market. Now, Mr Harvey did
9 accept the point that trucks may attract a higher margin
10 because of additional features, but he still maintained
11 his position that all of the emission standards fixed
12 effect premia should be attributed to the infringement
13 and nothing to the product enhancements.

14 Now, in his oral closings Mr Ward tried to switch
15 this round and make it sound like Professor Neven had
16 ignored the possibility that the infringement could be
17 the cause of the premia, but I think that is just unfair
18 to Professor Neven. If we can just go to {Day13/80},
19 this was a line of questioning from you, Mr Chairman,
20 where the question is being asked by Mr Ridyard,
21 {Day13/80:4}:

22 "So you get a higher effect on margins when a new
23 emission standard arises in the infringement period than
24 when outside?

25 "Professor Neven: That is what I am trying to do.

1 "The Chairman: What are we assuming about the
2 coordination that there was from the decision?

3 "Professor Neven: Yes, I mean, taking the decision
4 for what it is, the decision itself could be
5 a coordination and we are trying to see --

6 "The Chairman: A coordination on the premia --

7 "Professor Neven: Yes, exactly.

8 "The Chairman: -- to be charged on the new emission?
9 Right. So we are assuming that there was coordination
10 in that respect?"

11 Professor Neven makes very clear, {Day13/80:18}:

12 "We are taking the Commission's decision for granted
13 and they are referring to an infringement and we are --
14 in particular with respect to the passing-on of cost
15 [and that would be cost in relation to emissions], and
16 we are asking, 'Is it in the data?'".

17 So this is Professor Neven making very clear he is
18 just taking the decision at face value.

19 If we go back, please, to {Day13/72}, this is the
20 bit that makes it very strange, given Mr Ward's
21 position. You see, picking it up at line 21,
22 {Day13/72:21}, Mr Ridyard:

23 "Thank you. That is helpful.

24 "So then we are on to -- Professor Neven, I will
25 address this one to you, this whole question of

1 willingness to pay, which we did touch on briefly
2 already ... this morning. I suppose just as a general
3 point, does the interpretation that the premium is due
4 to willingness to pay -- does that exclude the
5 possibility of it being an effect of the infringement?

6 "Professor Neven: No. Of course. I mean, you could
7 have sort of two explanations, one in terms of the
8 effect of the infringement, the other one in terms of
9 the willingness to pay. You know, they can add to one
10 another."

11 So the idea that Professor Neven was ignoring this
12 possibility is just something of a bizarre one.
13 Professor Neven has always been concerned with the
14 possibility that it could be an infringement effect or
15 it could be a willingness to pay effect. But that of
16 course brings me to my second point, which is
17 Professor Neven tested whether the data showed that the
18 emissions standard fixed effect premia resulted from the
19 infringement. You will recall how he did that. The
20 logic of it was relatively straightforward, although the
21 execution, as is so often the case, is less so. But the
22 intuition, it was straightforward.

23 Professor Neven said, "Look, there are two channels
24 for this infringement identified by the Commission to
25 have effect. One channel is the general information

1 exchange related to gross list prices and so on. That
2 you can think about, could that have an effect on
3 transaction prices, and the other is the specific
4 coordination relating to the passing-on of emissions
5 costs". So two mechanisms, both of which are said to be
6 going through to affect transaction prices. It is
7 around {Day 13/93} that he discusses this.

8 Then what he says is, if you switch off one of the
9 channels in the regression, the other one should pick up
10 the infringement effect from it. So what he does is he
11 switches off the emission standard fixed effect and
12 tests what happens.

13 If Mr Harvey were correct that the price premia
14 captured by the emission standards fixed effect results
15 from the infringement, then the removal of the emission
16 standard fixed effects from the models should lead to
17 that infringement variable increasing, but
18 Professor Neven's tests all show that removing those
19 emission standard fixed effect variables, as he put it,
20 delivers a very similar infringement effect on price
21 which is close to zero and not significant.

22 If we could just go to our written closings,
23 {S/10/44}. This is a reproduction of table 8 from his
24 second report. Now, this is Professor Neven running his
25 tests in relation to his before, during and after

1 analysis. Just for your note, he also did it in
2 relation to the during/after model and gets equivalent
3 results. That is at {E/35/95}, but we will just stick
4 with this one.

5 If we just briefly work through it, {S/10/44}. So
6 we see on the left-hand side column 1. This shows the
7 baseline model, including all of the emission standard
8 fixed effects which are set out: Euro 2, 2 LP, 3, 4, 5,
9 EEV, 6. As you will see, the estimated overcharge,
10 using that -- you can see at the top it is 0.007 or at
11 the bottom it is 0.7%; the same thing.

12 Now, column 2 then removes all of the emission
13 standard fixed effects and we can see that the
14 infringement variable is broadly unaffected, is the way
15 that he put it. It goes from minus 0.7% to minus 0.5%.

16 I am sorry, I think when I read out those numbers
17 before I missed out the sign. My apologies. But it
18 goes from minus 0.7 to minus 0.5. If the emission
19 standard fixed effects were capturing an infringement
20 effect, then we would have expected the infringement
21 variable should capture that when the emission standard
22 fixed effects are removed.

23 Then in columns 3 and 4 what he does -- in 3 he
24 removes Euro 6 trucks -- this is sort of an abundance of
25 caution in case the claimants were alleging that Euro 6

1 trucks might be tainted -- but then the infringement
2 coefficient or the estimated overcharge is still very
3 small at 0.7%.

4 In column 4, instead of doing Euro 6, he does Euro 5
5 and EEV trucks and removes those, even when they are
6 sold outside the infringement period. Again, you get
7 a very low overall estimated overcharge.

8 Professor Neven's conclusion is that this empirical
9 analysis suggests that the hypothesis that these
10 emission standard fixed effects are due to coordination
11 is just not consistent with this evidence.

12 Now, Mr Ward, in his closing, made a couple of
13 points about this. First of all he said it did not work
14 because he did not have a counterfactual with only clean
15 trucks. Well, if you take out both Euro 5 and Euro 6
16 trucks, you end up with no after trucks so you cannot do
17 during/after or before/during/after. So what
18 Professor Neven did was he took them out separately and
19 serially, which is what you have got in points 3 and 4.

20 So he is doing the absolute best he can without
21 essentially blowing up the whole regression analysis or
22 indeed it would have the same effect on Mr Harvey's
23 because, if Mr Harvey is saying that you have got no
24 untainted trucks after the cartel period, which is not
25 what he is saying, to be fair to him, then he would not

1 be able to do his during/after analysis either.

2 The second of the criticisms was what is referred to
3 as "omitted variable bias". Here we are straying into
4 some technical arguments that Mr Harvey raised in his
5 second report to criticise Professor Neven. Just for
6 your notes, the issue is raised at {E/IC28/61}.
7 Professor Neven strongly rejected this argument. His
8 response is at {E/IC62/37-38}. The omitted variable
9 bias issue, it was not discussed in the hot tub and
10 actually Mr Ward, in his oral submissions, accepted he
11 did not cross-examine Professor Neven on that omitted
12 variable bias issue.

13 So we stand by Professor Neven's position in
14 relation to that. But there was a sort of variant that
15 then developed which was -- I will call this the "other
16 variables issue". This is the argument that, although
17 he had not omitted a key variable, actually the
18 infringement dummy is not the closest substitute
19 variable for the emission standard fixed effects. In
20 other words, when you switch off the emission standard
21 fixed effects, the next closest thing that any impact
22 would move to was not the infringement effect, which is
23 part of the basis for Professor Neven's thought
24 experiment that drives this analysis.

25 Mr Harvey said, "Well, that could be because the

1 infringement dummy was fixed over time and other
2 variables which vary over time may be more likely to
3 pick up these effects when you switch off the emission
4 standard fixed effects". Now, I should say, Mr Harvey
5 had done absolutely no analysis in any of his reports in
6 relation to this and he has not tested this proposition
7 and what Professor Neven has shown is effectively that,
8 carrying out sensible tests, you do find the supposed
9 emissions effects are not seen in the infringements.

10 Instead, what he is identifying is that these
11 supposed emission standard fixed effects, they are not
12 being seen in the infringement because they are in fact
13 being captured by costs and the truck series dummies
14 potentially. Now, in relation to costs, that is very
15 far from surprising because what we are talking about
16 here is the cost increment that you have when you move
17 from one model of truck to another.

18 What you are asking yourself is: is there an
19 increment on that increment which is due to the
20 overcharge? That is what you are trying to capture
21 through this exercise. But it is all about a situation
22 where, inevitably, there is going to be an increase in
23 the cost of these vehicles pretty much inevitably, and
24 in practice there was.

25 So it is not that shocking that if there is not --

1 when you carry out this switching-off process, that
2 actually it is the costs variable that is picking up the
3 slack. So, in those circumstances, this other variable
4 concern that Mr Harvey is identifying we do not see
5 because, okay, the infringement variable is fixed over
6 time, yes, costs do vary over time, but there is also
7 a logic to why it is that the costs variable would be
8 picking this up, and it is not a fair criticism to say,
9 "Well, you are testing this, you pick it up in the
10 cost -- the variation in the cost variable, but you
11 cannot treat that as valid because actually it could be
12 going across the infringement variable. It is only not
13 being picked up there because it is fixed over time".
14 Actually there is a logic to why it would be picked up
15 in the cost variable.

16 MR RIDYARD: Is that not supporting Mr Harvey's concern with
17 this approach because Professor Neven's premise on this
18 whole thing was that, if the emissions effect is going
19 to be picked up by anything, it will be picked up by
20 the -- if you remove the emissions effect, it will be
21 picked up by the infringement variable, and now we are
22 saying the thing that was most correlated with the
23 infringement -- sorry, with the emissions effect is the
24 cost variable and therefore it is going to be picked up
25 by the cost variable. So if it is a cartel effect, it

1 is going to be hidden into the cost effect by -- in
2 error rather than being picked up by the infringement
3 variable, as was originally posited by Professor Neven.

4 MR BEARD: Understood, but Professor Neven is saying, "Yes,
5 but look, there is a reason why you see it in costs
6 variables -- in the cost variables, but you cannot then
7 assume that you have got an infringement effect in
8 relation to those matters". I think the point that is
9 being made --

10 MR RIDYARD: By the same token, it is undermining the
11 original valiant attempt by Professor Neven to say,
12 "Well, maybe there is a way of testing whether the
13 infringement -- whether the emissions effect is an
14 infringement effect".

15 MR BEARD: No, we cannot get away from the cost issue.

16 Then in relation to the truck series, these are
17 designed in such a way that they should not pick up any
18 effect in relation to emissions standards. This is,
19 just for your notes in relation to Neven 1, at
20 paragraph 2.22(h) and I will provide the Opus
21 bundle reference in a moment.

22 The fixed effects capture the impact on prices of
23 unobserved differences between truck series that do not
24 vary over time and, this was actually an issue that
25 Professor Neven discussed when being cross-examined by

1 Mr Ward, {Day14/186} and {Day14/189}. Professor Neven
2 explains that he defined the series differently from
3 Mr Harvey and that is why the truck series do not
4 capture the effect of the emission standard fixed
5 effects when those are removed from the model. So that
6 criticism in relation to that other variable is not
7 a valid one.

8 Those were the two candidates that were identified
9 as picking up the fixed effects, so we are not avoiding
10 the costs concern but we are saying that this is
11 overblown in relation to this and that it is the most
12 sensible approach to the analysis of whether or not
13 there are emission standard fixed effects in
14 circumstances where, as I am going to come on to, we
15 have other evidence that suggests there is a high
16 willingness to pay for new model trucks given all the
17 developments that are also included.

18 I am grateful to Mr Bourke. The reference to
19 Professor Neven's first report, {E/IC11/22}.

20 Before I move on to that sort of factual material
21 and the other premia, Euro 2, EEV and so on, it is just
22 worth touching on the test that Mr Harvey carried out.
23 He argued that his series effect and truck
24 characteristics controls captured the difference between
25 trucks. He said he controlled for certain differences

1 between trucks and they just did not have any
2 significant bearing on the emission standard fixed
3 effects premium. I mean, it was a point that Mr Ward
4 came back to in oral closings.

5 But Mr Ward, in his oral closings, failed to
6 recognise the critical -- I do not know whether it is
7 a concession or just recognition by Mr Harvey that the
8 tools he was using do not pick up the nature of the
9 improvements that you would associate with a new
10 emissions standard model. If we could just go to
11 {Day13/91:2}, so this is Mr Harvey:

12 "The limitation of the analysis is that a specific
13 list of improvements associated with the new emission --
14 trucks with new emission standards we cannot control for
15 in the modelling, so you are left with attempting to
16 sort of interpret the changes and whether they would be
17 regarded as improvements and indeed would be regarded as
18 marginally enhanced improvements as well."

19 Then, sir, you asked the question:

20 "When it comes to your estimation of the
21 infringement effect, you are saying that all of the
22 unexplained increases in margins that arise when a new
23 emissions standard comes through -- all of that ... is
24 attributable to the cartel?"

25 I interpolate nonetheless, and Mr Harvey says "Yes".

1 So the key thing is that these tests and controls
2 that Mr Harvey is referring to, they just cannot capture
3 the specific improvements that you are talking about
4 when you are talking about a new model. So whilst his
5 controls might pick up a different cab model,
6 differentiate between different models of cab, one is
7 a sleeper and one is not a sleeper, what it does not do
8 is pick up the difference between sleeper version A in
9 a Euro 4 truck and sleeper version B in a Euro 5 truck
10 which has been hugely improved; the space, ergonomics
11 and comfort and so on. Those dynamics cannot be
12 controlled for and therefore his tests are just not
13 picking up the things that would drive these sorts of
14 premia when you shift model.

15 It is not that one is just merely speculating about
16 these issues. I do want to just touch on Euro 2 and
17 EEV. Euro 2 trucks were introduced before the
18 infringement began and they fall outside the finding in
19 the decision and so on. But the interesting thing is
20 that Mr Harvey found that the prices of Euro 2 trucks
21 were on average 9.4% greater than the prices of Euro 1
22 trucks, so there was a big step up in price between
23 Euro 2 and Euro 1. Of course, this premium, this almost
24 10% premium, it simply cannot be the result of the
25 infringement. It can only result from either an

1 increased willingness to pay on the part of truck buyers
2 or from higher costs. That just validates
3 Professor Neven's hypothesis that willingness to pay
4 probably has a very significant role to play in relation
5 to what the value of these premia are and to what they
6 can be attributed.

7 The point is equally strong, we say, in relation to
8 EEV trucks. Mr Harvey -- EEV trucks were trucks brought
9 in around the time of Euro 5, shortly afterwards, but
10 there was a premium on those of 14.7% as compared with
11 Euro 3 trucks, I should be clear. Now, we say the
12 EEV trucks are not covered by the infringement even
13 though they were introduced during the infringement
14 period. That is because we say that the decision is
15 only covering trucks introduced where the technologies
16 were required by those particular standards and they are
17 not mentioned in the key part of the decision.

18 The important thing here is that these trucks were
19 not a required standard; in other words, it was not the
20 law that you had to have EEV trucks after a certain
21 time. Whereas with Euro 3, Euro 4, Euro 5, Euro 6,
22 there were deadlines, you could not buy anything other
23 than new Euro 5 trucks after a certain date, for
24 example. EEV trucks were not. They were voluntary.
25 Therefore, where they are voluntary, if you are seeing

1 a premium in relation to the introduction of this new
2 model, this is a strong indicator that it is just the
3 willingness to pay of customers for that premium that is
4 driving the premium rather than any notional
5 infringement effect because they are not mandated in the
6 circumstances.

7 I should also mention Euro 6 trucks, where there was
8 a premium in relation to Euro 6 trucks as well, even
9 though they were all introduced outside the period of
10 infringement.

11 So what we are seeing is we have got econometric
12 analysis that is trying its best to identify whether or
13 not the premium we are identifying should be attributed
14 to willingness to pay or the infringement. Now,
15 Professor Neven recognises that there are limitations to
16 what he is putting forward but also says, "The best
17 material I can put forward on the econometrics is
18 indicating actually this is a willingness to pay issue";
19 we are seeing situations in relation to either
20 pre-infringement trucks or voluntary standard trucks
21 where there are significant premia; and we have also got
22 the basic proposition that I started with, which is more
23 sophisticated products will, in this market, generate
24 higher margins, which is linked, of course, to the fact
25 that there is good evidence that what DAF was trying to

1 do within each new model was put forward a whole
2 configuration of changes that would encompass the new
3 emissions technology but also deal with a range of other
4 benefits to customers.

5 Now, in his oral closings, Mr Ward referred to new
6 emission standards as nasty things that people did not
7 want. I am not going to question Mr Ward's green
8 credentials. He is a man of great virtue, but he is
9 just mischaracterising the issue here because it is not
10 the emission standard itself that is critical here. It
11 is what the new truck model was that was compliant with
12 the emission standard that matters. That is what is key
13 for this question of whether or not the premia are
14 actually reflecting a willingness to pay because it is
15 not you could go along and say, "I would like a Euro 5
16 standard compliant truck but with no changes as compared
17 with Euro 4 in terms of comfort and other features". It
18 did not exist. As Mr Borsboom set out in his evidence,
19 you had these long projects with very long lead times
20 and an awful lot of engineering, where they put together
21 a whole package of changes that would make the new model
22 more attractive, more sophisticated, more desirable and
23 cover the emission standard.

24 Essentially, Mr Ward is really ignoring this
25 uncontested evidence about the extent to which DAF was

1 investing significant resources in making sure that the
2 new model trucks were more highly specified with a whole
3 range of new and enhanced features. It is wrong not in
4 relation to these situations to -- not to go to
5 {I1/462.2}, which, as the tribunal will remember, is the
6 celebration of DAF's Euro 4 XF truck winning
7 International Truck of the Year, entitled "Road to
8 Glory". That road to glory was not all about mere
9 Euro 4 standard compliance. As the article goes on to
10 describe, it is to do with restyled cab, engine with
11 a whole range of benefits, transmission improvements and
12 chassis refinements. The feedback from drivers in terms
13 of drivability, the way in which engine braking worked,
14 in-cab comfort and potentially low cost of ownership are
15 all important factors here.

16 The fifth paragraph in fact, if we can just scroll
17 down, specifically talks about the claims that the
18 engine is also 4% more fuel efficient than the Euro 3
19 predecessor and also has extended service intervals as
20 well as the improved engine braking.

21 Now, we refer to that because this is the new model
22 Euro 4 and, yes, it is meeting the standard, but it is
23 doing so much more.

24 THE CHAIRMAN: This is like the X Factor for trucks!

25 MR BEARD: It is and I have been on a journey. I am not

1 even going to refer to the fact that there are some
2 marvellous videos available proselytising about the
3 virtues of these different trucks. That would be wrong.
4 But I will instead, on a much more mundane level, refer
5 to appendix 2 of Professor Neven's second report, which
6 you can find at {E/35/120}, which sets out and refers
7 back to witness evidence referring to the table -- this
8 is a summary table of enhancements and new features
9 introduced by DAF's new emission standard compliant
10 trucks models and it works its way through these
11 matters.

12 THE CHAIRMAN: Presumably all the manufacturers were trying
13 to do the same thing.

14 MR BEARD: Yes, of course, no doubt. That is how
15 competition works.

16 THE CHAIRMAN: We know there was coordination in relation to
17 emission standards -- the introduction of emission
18 standards and --

19 MR BEARD: Well, we know that there was coordination in
20 relation -- the findings in the decision do relate to
21 coordination in relation to the passing-on of cost
22 emission standards and there were issues in relation to
23 timing. We accept that --

24 THE CHAIRMAN: Specifically in relation to emission
25 standards.

1 MR BEARD: We are not trying to go behind any of that. But
2 the question is, where you have carried out econometric
3 analysis and you have said, "Look, we do see premia in
4 relation to these emission standards, the emission
5 standard fixed effects", are those driven by the
6 infringement or are they being driven by willingness to
7 pay?

8 THE CHAIRMAN: Well, willingness to pay is because they had
9 to buy trucks that complied with Euro standards, subject
10 to your point about EEV, but all the other manufacturers
11 of the same trucks that were compliant with the Euro
12 standards were in the cartel --

13 MR BEARD: Well, not all of them, but yes.

14 THE CHAIRMAN: -- so they have got to buy their trucks from
15 somewhere.

16 MR BEARD: Yes, that is true. They have got to buy their
17 trucks from somewhere. The question is, when you have
18 got an increasing cost, that all of these
19 manufacturers -- and there will be different costs for
20 different manufacturers because they have different
21 technological solutions, they have different decisions
22 that they take in relation to engineering and comfort.
23 All of them will have increased costs, there is no doubt
24 about it, in relation to these models. The question
25 is: is there, in the end, actually an incremental effect

1 of those exchanges in relation to those emission
2 standards premia?

3 But what we say is: hold on a second. What we have
4 identified is, the more specified a truck is, the higher
5 margin you are going to be able to charge for it. That
6 goes back to the very basic propositions about, you
7 know, horsepower for trucks and so on. You are getting
8 more specified trucks being made available. The
9 question we are asking ourselves: in the counterfactual
10 world, would these trucks have been cheaper in relation
11 to this range of changes where they are desirable for
12 individuals and individuals will exhibit a higher
13 willingness to pay in relation to more sophisticated
14 trucks?

15 THE CHAIRMAN: You are saying there would be no difference?

16 MR BEARD: Well, we are saying we cannot identify that
17 difference by reference to the econometrics, and what we
18 are saying is that Mr Harvey's approach which says, "No,
19 no, no, this is all just an infringement effect", is
20 just groundless because it is undoubtedly true that you
21 have increased willingness to pay, it is undoubtedly
22 true that these trucks are not nasty, they are better,
23 they are improved, and I am just going to come on
24 briefly to deal with fuel efficiency --

25 THE CHAIRMAN: Why were they coordinating in relation to the

1 passing-on of costs of these emission standard changes?

2 MR BEARD: Well, they undoubtedly should not have been
3 communicating about those costs. In the circumstances,
4 they may well have thought that obtaining that sort of
5 information was useful. Does it mean that in the end
6 the prices that they were charging were higher than in
7 the counterfactual? That is the exercise we are engaged
8 in. So they might have hoped it made a difference but
9 it does not mean that it actually did.

10 The point we are analysing here is have you got
11 a basis for saying, "Actually, when you got these highly
12 specified new trucks that actually deliver a whole range
13 of other benefits and there is an additional premium for
14 that, is that premium different in the actual world from
15 that which it would have been in the counterfactual
16 world?". We say actually because these trucks are so
17 sophisticated, because the econometrics does not
18 indicate that you have got some sort of attribution to
19 the infringement variable, that in those circumstances
20 you certainly cannot assume that the whole of these
21 premia, as Mr Harvey does, must be attributed to the
22 infringement.

23 THE CHAIRMAN: But you put it all down to willingness to
24 pay?

25 MR BEARD: Well, we do not have evidence that any part of

1 the infringement decision is attributable -- any part of
2 the infringement is correlated with the premia that we
3 are identifying in relation to emission standard fixed
4 effects. But I go back to where I started.

5 Professor Neven recognised that there could be two
6 possible accounts in relation to these issues. We are
7 not demurring on that. What we have done is we have
8 tried to do our best in relation to the econometrics,
9 the comparators with Euro 2 and EEV and then looking at
10 this willingness to pay issue through the perspective of
11 consumers who are seeing much, much more sophisticated
12 trucks each time.

13 Just to pick on one issue, we have got the fuel
14 efficiency issue. Both experts accepted in their oral
15 evidence that increased fuel efficiency was a benefit to
16 customers. Mr Giles of Royal Mail specifically also
17 accepted that increased fuel efficiency would be
18 a benefit to Royal Mail for which they would be willing
19 to pay more. In his oral submissions Mr Ward tried to
20 argue that fuel efficiency only made problems worse, not
21 better. He referred to Mr Borsboom's evidence. If we
22 could just go to {D/IC25/4}. I will be finished
23 briefly, but I will probably be about three or four more
24 minutes, if that is okay.

25 At 13 he said:

1 "Customers for trucks do not [buy for] emotional
2 reasons ... They buy ... because they have a business
3 case ... Whilst the Emissions Standards set the pace
4 for product development ... customers didn't place
5 a value on DAF having to make changes ... they expected
6 us to comply ... Customers are mainly concerned with
7 up-time ... and the total cost of ownership ... (which
8 includes other costs such as fuel, insurance,
9 depreciation [et cetera]). It is worth noting that
10 without other drastic technology changes to the vehicle,
11 meeting the relevant Emissions Standard requirements
12 would generally have led to an increase in weight,
13 a deterioration (not an improvement) in fuel efficiency
14 and therefore an increase in total costs of ownership."

15 This is I think what Mr Ward was relying upon to
16 say, "Well, it got worse, not better", but that is
17 precisely wrong because exactly what Mr Borsboom and his
18 team were doing was:

19 "That meant that DAF's vehicle development projects
20 were complicated by the need to wrap up new legally
21 compliant technology with [consumer] enhancements to the
22 trucks as a whole (including fuel efficiency,
23 attractiveness and comfort for drivers)."

24 Then he sets out further in paragraphs 39 to 40 how
25 customer demand had a bearing on project timing.

1 So Mr Borsboom's evidence was not that DAF only
2 improved fuel efficiency to the extent that it offset
3 the increased weight caused by new emission standards.
4 He is referring to fuel efficiency as one of the
5 enhancements which improved the truck overall for
6 customers, and we have just seen, going back to the
7 Euro 4 material, how one of the key selling points was
8 it was actually an improved fuel efficiency vehicle.
9 Now, obviously people are going to be willing to pay
10 more for enhanced fuel efficiency when you are looking
11 at the overall cost of the truck.

12 So those factors, which are the particular goal of
13 the technologists and engineers, the project teams at
14 DAF, when they are introducing these new trucks, mean
15 that they are looking to put in place a set of
16 enhancements that will increase customers' willingness
17 to pay for these vehicles.

18 MR RIDYARD: But they are also competing with one another.

19 One thing that I continue to find very puzzling about
20 all of this discussion is what is the underlying model
21 of how we think pricing and competition works in this
22 industry, absent the cartel. You know, you make the
23 point, "Well, you tend to earn higher margins on
24 higher-spec products". I can understand that if you are
25 looking at a cross-section of products at a point in

1 time. But if all products are getting better and better
2 and better all the time, which I presume trucks are
3 because all other vehicles -- passenger vehicles
4 obviously are doing that -- are you saying that
5 therefore manufacturers are earning higher and higher
6 margins all the time and that margins are just
7 inexorably increasing without any limit on the --

8 MR BEARD: I am not going that far, no.

9 MR RIDYARD: That does seem to be the premise on which you
10 are talking here.

11 MR BEARD: No. What I am doing is I am just looking at the
12 premia that we are identifying in relation to the
13 infringement period. I am not trying to come up with
14 a broader story about the trajectory of margins after
15 the period of the infringement.

16 MR RIDYARD: I do not think you can really avoid coming up
17 with a view on that because we see a premium, we see
18 that margins are increasing and, you know, one
19 explanation is that that is a naturally occurring
20 competitive phenomenon and the other explanation is that
21 that is arising from the cartel. That is why of course
22 it is very important, where possible, to try and find
23 cases, you know, which Professor Neven has tried to do,
24 where you can say, "This is untainted by the cartel and
25 it still occurs", and we look at that evidence

1 carefully. But nevertheless, I just -- there just seems
2 to be something odd about this underlying premise that
3 margins will inexorably increase because products are
4 improving. There has to be some competitive constraint
5 on that --

6 MR BEARD: Some ceiling to that, yes. Even Apple cannot
7 keep moving the price of an iPhone. I see the point.
8 But what I can provide you with is the evidence of
9 things like Euro 2, where we are dealing with
10 a situation where there is no suggestion it is affected
11 by the infringement period and yet we are seeing
12 significant premium being applied in relation to Euro 2.

13 MR RIDYARD: Do we have cost information on Euro 1 v Euro 2?

14 MR BEARD: I do not think we do have the cost information.

15 MR RIDYARD: So we cannot know what happened to premium, can
16 we? We might have the prices but we cannot know what
17 happened to margins.

18 MR BEARD: No, that is fair. EEV obviously I have referred
19 to and Euro 6 I have referred to.

20 MR RIDYARD: We are looking closely at those because those
21 are the only differentiators really between possible
22 cartel effects and non-cartel effects.

23 MR BEARD: As I say, we also have what DAF is actually
24 endeavouring to do in terms of the modification of each
25 model in order to make it more attractive.

1 MR RIDYARD: I know, but so is Mercedes and so is Iveco.

2 Everyone is trying to do that and trying to impress
3 their customers.

4 MR BEARD: Understood.

5 Well, I will consider those issues further overnight
6 and come back tomorrow. I am going to move on briefly
7 to before/during and the reliability of that model and
8 then theory of harm and claimant-specific evidence in
9 that order.

10 THE CHAIRMAN: Okay. 10.30 tomorrow then.

11 (4.33 pm)

12 (The hearing adjourned until
13 Wednesday, 29 June 2022 at 10.30 am)

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Closing submissions by MR BEARD.....1