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IN THE COMPETITION

Case No.: 1407/1/12/21, 1411/1/12/21-1414/1/12/21:

APPEAL
TRIBUNAL

Salisbury Square House
8 Salisbury Square
London EC4Y 8AP

Tuesday 22nd November-Friday 23rd December 2022

Before:

The Honourable Mr Justice Marcus Smith
Professor Simon Holmes
Professor Robin Mason
(Sitting as a Tribunal in England and Wales)

BETWEEN:

Appellants

(1) ALLERGAN PLC (“Allergan”)

(2) ADVANZ PHARMA CORP. LIMITED & O’RS (“Advanz”)

**(3) CINVEN CAPITAL MANAGEMENT (V) GENERAL PARTNER LIMITED &
O’Rs (“Cinven”) (4)**

(4) AUDEN MCKENZIE (PHARMA DIVISION) LIMITED (“Auden/Actavis”)

(5) INTAS PHARMACEUTICALS LIMITED & O’RS (“Intas”)

AND

Respondents

COMPETITION AND MARKETS AUTHORITY (“The CMA”)

APPEARANCES

Mark Brealey KC (On behalf of Advanz)

Daniel Jowell KC & Tim Johnston (On behalf of Allergan PLC)

Sarah Ford KC & Charlotte Thomas (On behalf of Auden/Actavis)

Robert O'Donoghue KC & Emma Mockford (On behalf of Cinven)

Robert Palmer KC, Laura Elizabeth John & Jack Williams (On behalf of Intas)

Marie Demetriou KC, Josh Holmes KC, Tristan Jones, Nikolaus Grubeck, Michael Armitage,
Professor David Bailey & Daisy Mackersie (On behalf of the CMA)

1 Wednesday, 14 December 2022

2 (10.30 am)

3 Closing submissions by MS FORD (continued)

4 THE PRESIDENT: Ms Ford, good morning.

5 MS FORD: Good morning. Sir, two matters arising out of
6 questions raised by the Tribunal yesterday. The first
7 concerns the quality adjusted life years document that
8 we said we would put on Opus. It is now on Opus at
9 {H/197.2/1}. Perhaps I could just show the Tribunal
10 where the relevant part of it is.

11 THE PRESIDENT: Yes, let us have a look at it.

12 MS FORD: If we go, first, please, to page 97 {H/197.2/97},
13 the Tribunal will see there the definition of a quality
14 adjusted life year, and it is defined as:

15 "An index of survival that is adjusted to account
16 for the patient's quality of life during this time.
17 QALYs incorporate changes in both quantity
18 (longevity/mortality) and quality ... of life. Used to
19 measure benefits in cost-utility analysis."

20 Given the seriousness of the adrenal insufficiency
21 condition and its potential consequences, this is
22 obviously an appropriate factor.

23 As to how it is then applied, if we look, please, to
24 page 38 {H/197.2/38}. There is a heading here, "Type of
25 economic evaluation", and 5.1.11 explains that:

1 "... cost effectiveness (specifically cost-utility)
2 analysis is the preferred form of economic evaluation.
3 This seeks to establish whether differences in expected
4 costs between options can be justified in terms of
5 changes in expected health effects. Health effects
6 should be expressed in terms of QALYs."

7 Then if we go down to 5.1.13 this document explains:

8 "Standard decision rules should be followed when
9 combining costs and QALYs. When appropriate, these
10 should reflect when dominance or extended dominance
11 exists ..."

12 Just pausing there, this is not a reference to
13 dominance in any competition law context, this is
14 a reference to -- a treatment is dominant if it is more
15 cost effective than an alternative treatment.

16 You see there a definition, "Incremental cost
17 effectiveness ratios", and they are:

18 "... the ratio of the expected additional total cost
19 to expected additional QALYs compared with alternative
20 treatment(s)."

21 So you are assessing the ratio of cost to quality
22 adjusted life years, and the figure we mentioned was the
23 £20,000 feature and that is at the end of this
24 paragraph.

25 "... expected net monetary or health benefits can be

1 presented using values placed on a QALY gained of
2 £20,000 and £30,000."

3 So that is essentially ascribing a value to
4 a quality adjusted life year, and the point that we were
5 making is that at the very highest of its pricing levels
6 the price of Auden's hydrocortisone was essentially
7 something like 87% below the value that these guidelines
8 considered to be good value, so the £20,000 figure for
9 a quality adjusted life year.

10 THE PRESIDENT: But do we not, as part of that calculation,
11 need to know exactly what benefits hydrocortisone
12 provides to the patient to whom it is prescribed?

13 MS FORD: Well --

14 THE PRESIDENT: I mean, I am sure it does provide benefit
15 because obviously there is a market for it, but in order
16 to conclude the thought we probably need to have that
17 fact as well.

18 MS FORD: We had referred to the way in which the CMA has
19 described this medicine as being essentially
20 a life-saving medicine, and the point that we make in
21 the context of trying to assess the economic value of
22 that is that because Auden essentially continued this
23 medicine in circumstances where the original marketing
24 authorisation holder was planning to delete it, had
25 Auden not done so, for a significant part of the

1 relevant period there would have been no medicine on the
2 market which could perform this function.

3 THE PRESIDENT: I mean, what you are doing, let me just
4 articulate it so you can tell me how wrong I have got
5 it: you are making a granular NICE QALY point. What you
6 are saying is, look, hydrocortisone is a good thing. We
7 have various bits of evidence to say what a good thing
8 it was.

9 When you have a process of trying to evaluate what
10 the worth of a good thing is, then a ballpark figure is
11 20/30,000 and the price of Auden's hydrocortisone was
12 a significant amount below that, and that is as far as
13 the point goes. I mean, I do not want to be rude about
14 it, but that is the point you are making.

15 MS FORD: Sir, that is essentially the point and it is in
16 the context of the economists all struggling to grapple
17 with this economic value --

18 THE PRESIDENT: Exactly.

19 MS FORD: -- and so it is one way that we have offered to
20 try and get to an appreciation of the economic value of
21 this product which then has to be taken into account
22 when you are asking, well, is it excessively priced?

23 THE PRESIDENT: Thank you. I understand, thank you.

24 MS FORD: The second point was the Tribunal asked yesterday
25 whether any case law exists which might help in

1 understanding the scope of the Department of Health's
2 powers in the context of our countervailing buyer power
3 point. We have produced a brief note overnight on that
4 which we will upload to Opus but we can hand out in hard
5 copy now just for the purpose of making some brief
6 observations on it.

7 THE PRESIDENT: Yes, thank you. (Handed)

8 MS FORD: In short, we have not identified any instance
9 where the exercise of the power has been judicially
10 reviewed in the way that the Tribunal was contemplating,
11 but we did identify four points which might cast light
12 on the scope of the powers.

13 The first point to highlight is that the NHS
14 Act 2006 was a consolidation act, and the power that we
15 looked at, section 262, replaced an identical power
16 which was under section 34 of the Health Act 1999.

17 THE PRESIDENT: Right.

18 MS FORD: Section 34 has been used to regulate the prices of
19 generic medicines in the form of a regulation, and that
20 was something that was explained by the Tribunal in
21 *Flynn Pharma*, if we can look, please, at {M/150/17}. If
22 we look at paragraph 48, please. This is the Tribunal
23 explaining, starting at the third line:

24 "Prior to the introduction of (the voluntary)
25 Scheme M, there was a statutory maximum price scheme

1 applicable to generic products in the form of the Health
2 Service Medicines (Control of Prices of Specified
3 Generic Medicines) Regulations 2000 ... From 2000 to
4 2005 the price of phenytoin tablets was capped under the
5 MPS. The MPS was adopted inter alia under section 34 of
6 the Health Act 1999 ..."

7 Which is the provision which pre-dated section 262.

8 So the power has been used in a very immediate and
9 a very comprehensive fashion by way of regulation to
10 control the prices of generic medicines. That is the
11 first point.

12 Secondly, the Tribunal will have seen from Intas'
13 closing submissions at paragraph 106 that the Department
14 of Health's powers were amended in 2017 and 2018, which
15 is relevant to the Intas period. We have summarised the
16 relevant amendments in our note, and one of the
17 consequences was to clarify that where you had
18 a supplier of generic medicines who was also a member of
19 the PPRS, which is a voluntary scheme, the fact that
20 they were a member of that voluntary scheme did not
21 prevent the price control powers from applying to them
22 in relation to their generic medicines.

23 That was the lack of clarity about the extent of the
24 Department of Health's powers that was identified in
25 *Flynn Pharma* because there was a concern that if you

1 were a member of any voluntary scheme, even though that
2 scheme does not cover the relevant drugs in question,
3 did that preclude the exercise of this power?

4 THE PRESIDENT: Yes, I see.

5 MS FORD: It is important to recognise that that lack of
6 clarity never affected Auden's position because Auden
7 was not a member of the PPRS, so that power was always
8 available vis-a-vis Auden, and it also did not affect
9 Actavis' position because Actavis was a member of
10 Scheme M and subject to those powers that I have shown
11 the Tribunal yesterday.

12 The other relevant change that was introduced was to
13 bring in more extensive requirements to provide
14 information to the Department of Health but again, in
15 our situation there was not any relevant lack of
16 information or lack of powers to extract information, in
17 particular because Actavis was the member of Scheme M
18 and there were powers to extract information under
19 Scheme M.

20 But we mention these changes primarily because the
21 observations that I mentioned from Hansard yesterday as
22 to the purpose of the powers, the context of those was
23 that those were made in the context of these amendments
24 and it was said that the purpose of the powers in
25 general was to address unreasonably high priced generic

1 medicines, and we have referred to the relevant extracts
2 from Hansard in the note.

3 The third point that we have identified is that the
4 Government publishes an annual review of regulations,
5 and the 2022 annual review comments on the purposes of
6 these powers under section 262(1). Again, we have set
7 out what they say in the note, this is at page 6,
8 paragraph 15. What they say is:

9 "Under section 262(1)(a) of the 2006 act the
10 Secretary of State can limit the price of any health
11 service medicine that is not covered by the voluntary
12 scheme for branded medicines pricing and access. While
13 no price control determinations have been made there are
14 still situations where the cost of a product has caused
15 concern. For example, there may be instances where
16 a product's price considerably increases with no obvious
17 justification. It therefore remains appropriate for the
18 provision under section 262(1)(a) ... to be retained by
19 the Secretary of State, should this price limiting power
20 be used going forward."

21 The simple point that we make is that on the CMA's
22 case this is a situation where a product's price
23 increases with no obvious justification, and so on that
24 basis this is the power that could have been deployed to
25 address the matters in the present case.

1 Then finally, in terms of case law that has
2 commented on section 34, we have drawn attention to
3 *Genzyme*, which is {M/31/84}, please. The Tribunal will
4 see in paragraph 273 reference to the fact that there is
5 confusion over whether the powers could be used if the
6 company was a member of the PPRS. So that is what is
7 going on in 273.

8 But if we then look at paragraph 274, this is the
9 Tribunal commenting on the purpose of the powers and
10 they say:

11 "... We think it unlikely that the power to 'limit
12 prices' referred to in section 34(1) could have been
13 intended by Parliament to be used for the collateral
14 purpose of controlling the anti-competitive practices of
15 'bundling' and 'margin squeeze' alleged in the present
16 case. In our view, the statutory purpose of sections 33
17 to 38 ... read as a whole, is to control excessive
18 profits or prices for branded health service products,
19 and not to control other practices, such as those at
20 issue in the present case, which are more appropriately
21 dealt with under the Chapter II prohibition of the 1998
22 Act."

23 So what the Tribunal was doing there is it was
24 pointing out that the case before it at the time was
25 about bundling and margin squeeze, and that these powers

1 do not really have any relevance in relation to that
2 conduct. But in my submission it is implicit in what
3 the Tribunal is saying here that if it were faced with
4 allegations of excessive pricing then these powers would
5 be relevant to its assessment of a dominant position in
6 those circumstances.

7 I showed you *Napp* yesterday. That is another case
8 that mentioned the power to control prices under
9 section 34 in passing, but again, because *Napp* was
10 a member of the PPRS this particular price control power
11 was not given prominence at that time.

12 That is essentially what we have managed to find in
13 terms of assistance on the powers.

14 THE PRESIDENT: We are very grateful. Thank you very much.

15 MS FORD: Ms Thomas has passed up to me references to the
16 Decision on the question of the seriousness of the
17 condition of adrenal insufficiency in relation to the
18 Tribunal's question. It is paragraphs 3.116 to 3.117,
19 and the reference for the Tribunal's note is
20 {A/12/73-75}.

21 THE PRESIDENT: Thank you very much.

22 MS FORD: Moving back to what we were addressing at close of
23 play yesterday, the 10mg agreement.

24 THE PRESIDENT: Yes.

25 MS FORD: Our ground 5C of appeal concerns volumes supplied

1 to Waymade and AMCo under the supply agreements. As the
2 Tribunal is aware, the CMA's case is that the volumes
3 supplied were limited and it uses that fact to try and
4 bolster its case that there was some unwritten
5 pay-for-delay type understanding underlying the written
6 agreements.

7 But in our submission that case has an element of
8 bootstraps about it, because of course there are no
9 volume restrictions on the face of the written
10 agreements either. On the contrary, both written
11 agreements contain minimum supply volumes and no
12 prohibitions on requesting more, and they also included
13 an obligation on Auden to use its reasonable endeavours
14 to accept all orders.

15 So the CMA is here trying to bolster its case about
16 the existence of an unwritten agreement by reference to
17 other features which are themselves unwritten and which
18 are inconsistent with the express terms of the written
19 agreements.

20 It is also important to focus on exactly what
21 happened, because the story that the CMA seeks to tell
22 that these volumes were fixed and non-negotiable in our
23 submission is difficult to reconcile with the fact that
24 over the course of the entire relationship between Auden
25 and Waymade and subsequently AMCo the volumes were

1 actually revised upwards twice. So prior to
2 January 2013 the volumes supplied were 2000 packs.
3 In January 2013 there was a threefold increase to 6,000
4 packs and in April 2014 it doubled again to 12,000
5 packs. As Mr Beighton said in his negotiations with
6 Mr Patel, when I came to negotiate new volumes for the
7 second supply agreement I asked him for more and he gave
8 me more.

9 So in our submission all that can really be said is
10 that the volumes were stable during the periods in
11 between increases in volumes.

12 When Mr Beighton sought an increase based on his
13 estimate of the 10,000 packs for his Aesica products,
14 that volume was granted. It is important to recognise
15 as well that AMCo clearly did not perceive there to be
16 any absolute volume caps because they persisted in
17 seeking to negotiate more, and we heard that repeatedly
18 from both the Advanz witnesses.

19 Mr Sully in particular was quite careful to
20 distinguish the position in hindsight when he recognised
21 that in fact Auden had not provided more and the
22 position at the time when he had no such understanding,
23 and we say that is quite important because what the CMA
24 is trying to do is infer some sort of common
25 understanding between these parties at the time, and it

1 is not relevant to that exercise to say, well, let us
2 look at what happened in hindsight. It is clear if you
3 look back that you were never going to get more.

4 If the CMA's case is that AMCo understood they were
5 being offered fixed volumes by way of a value transfer,
6 by way of compensation for their commitment not to enter
7 the market, you have to show that that understanding,
8 that comprehension of the deal that was being offered
9 was present at the time, and it is not enough that it
10 might have become evident in retrospect. That does not
11 disclose any sort of meeting of minds as to what was
12 actually going on.

13 THE PRESIDENT: No, I mean, clearly there will have been
14 a meeting of minds as to something. In other words, the
15 increase from 2 to 6 to 12 must have involved an
16 agreement as to how much would be provided.

17 MS FORD: Yes.

18 THE PRESIDENT: It is quite clear that the interests of
19 Auden and AMCo will have been divergent in terms of how
20 much should or should not be supplied. AMCo would want
21 as much as they could get and Auden would want to
22 provide the minimum.

23 So what I think we have to ask ourselves is: what
24 would have informed the discussions between Auden and
25 AMCo whereby such a figure was achieved? That is the

1 situation. I quite agree with you, one must not look at
2 it with hindsight. One must look at it at the time the
3 conversation took place. Of course it is an
4 undocumented conversation so we are to an extent working
5 in the dark, but that is the sort of reconstruction we
6 have to undertake, why is it that they stopped at 12 or
7 6 or 2?

8 MS FORD: In some respects that is verging on an effects
9 analysis, and that is the sort of debate that was had
10 with one of the economists about whether or not you can
11 say that the effects of this are problematic, and
12 obviously that is not the CMA's case. They say it is so
13 sufficiently problematic it is an object analysis. The
14 core of the object case has to be that there was
15 a meeting of minds on an undertaking not to enter the
16 market.

17 THE PRESIDENT: Well, indeed.

18 MS FORD: The point we make is that if any understanding
19 that the volumes being offered were limited only ever
20 became evident in hindsight and AMCo kept saying, well
21 can we have more, can we have more, because it was not
22 their impression that they were being limited, they kept
23 asking for more, then the inference that what is going
24 on here, understood to both parties, is a meeting of
25 minds that they are being compensated for not entering

1 the market cannot be shown to be present at the relevant
2 time. It is only something that you identify with
3 hindsight.

4 THE PRESIDENT: The problem, I think, that is present in
5 that is agreement on 12,000 out of a market of, let us
6 say, 77,000 I think that is roughly it, but call it
7 80,000, 12,000 out of 80,000 implies an assessment on
8 the part of -- no, it implies more than that. It
9 implies, I think, a common understanding on the part of
10 both parties that AMCo cannot at the time of that
11 agreement enter the market. The reason I say that,
12 before you tell me I am wrong, the reason I say that is
13 because if AMCo were able to enter the market at the
14 time of the agreement they would want more.

15 MS FORD: It is important to recall that these are minimum
16 volumes. These are expressed as minimum volumes in the
17 documents, and so one cannot start from an assumption
18 that there is an agreement of a maximum of 12,000. That
19 is what the CMA must prove, and in our submission it has
20 not succeeded in doing that.

21 THE PRESIDENT: Okay. We will have to look at Mr Beighton's
22 and Mr Sully's evidence pretty carefully on that, and we
23 will of course, but I must say my sense, and it may be
24 wrong, my sense was that they asked for more. Sometimes
25 they received it but sometimes they did not. In other

1 words, they would have wanted more than 12 but did not
2 receive it. They received, obviously, an increase from
3 6 to 12, so I am not sure but we will obviously look at
4 it because we will be guided by what the evidence is
5 rather than what my defective recollection of the
6 evidence might be.

7 My sense is that there was couched as a minimum
8 nevertheless something of a maximum. It was not the
9 case that AMCo could waltz in and say, look, we will
10 have 60,000 units and we will sell all those. I do not
11 think that was on the cards.

12 So there is some sort of maximum present, and if
13 that is right then you do have to ask yourself: why did
14 they stop at 12 or 6 or 2? Why did they not go further?
15 What I am putting to you is that that implies some kind
16 of mutual understanding as to the probability of market
17 entry.

18 MS FORD: That last point is probably the point we
19 fundamentally take issue with, because of course Auden
20 could perfectly well have unilaterally determined that
21 it was only prepared to offer a limited volume, and had
22 it reached a unilateral determination then there is no
23 concurrence of wills on a limit.

24 Also, Auden could have appreciated a practical
25 reality that if one offers particular volumes and the

1 offer is sufficiently attractive to the counterparty,
2 the practical consequence might be that the counterparty
3 does not enter the market. This is why I spent some
4 time emphasising what was in *ICI*, because that
5 appreciation of how your counterparty might respond is
6 not enough to show the concurrence of wills.

7 THE PRESIDENT: I completely have your *ICI* point on board.
8 I suppose what I am putting to you is a sort of Milton
9 Friedmanite point of price as a form of communication.
10 What I am putting to you is that the bare fact of
11 agreement at 12,000, certainly it shows what Auden were
12 prepared to offer. I accept that. But the acceptance
13 by AMCo of that figure communicates to Auden that they
14 are not in a position to deliver into the market more,
15 because if they could they would not accept the deal.

16 MS FORD: I would hesitate to say that it is quite that
17 straightforward. Certainly it is the case that what
18 Auden is doing is competing with Aesica as to what AMCo
19 can get from Aesica and trying to compete for those
20 volumes, and so it certainly contemplated that the
21 alternative, the sort of -- the alternative possibility
22 for AMCo is that it could take the Aesica product
23 instead and that is why this is a competitive
24 interaction. But there may well be other reasons why
25 AMCo would consider taking Auden's product to be

1 favourable that do not -- that are not strict volume
2 related reasons, and we have heard a lot about their
3 concerns about skinny labels.

4 THE PRESIDENT: That is true.

5 MS FORD: We made our ground of appeal point on in general
6 the burdens of regulatory compliance that generic
7 companies face, and there will be reasons why it might
8 well be objectively commercially viable and sensible for
9 a counterparty to take an offer, and there is nothing
10 wrong with the parties -- well, first of all with Auden
11 competing for those volumes in that way and reaching an
12 understanding as to what Auden is prepared to offer to
13 the other party.

14 One cannot simply say that that understanding, that
15 meeting of minds as to we will offer you a certain
16 volume of product, is itself problematic.

17 THE PRESIDENT: What you are saying is that there are at
18 least two reasons why AMCo will stick and agree at
19 12,000. One is that Aesica cannot deliver yet because
20 of the problems they have in bringing the product to
21 market, but secondly, leaving on one side or assuming as
22 resolved those difficulties, you still have the question
23 of how attractive a skinny label product will be in the
24 market, and you may take the view, and as you say we
25 have heard a great deal of evidence about this, you may

1 take the view as AMCo that if you are selling a skinny
2 label then of the 80,000 products sold the best you can
3 hope for is a fraction of that, which is significantly
4 less than half.

5 MS FORD: That is consistent with what Mr Beighton said,
6 because his explanation is that the volumes he actually
7 sold -- sorry, the volumes he actually sought from AMCo,
8 from Auden, he asked for 10,000 and he actually got
9 12,000, or he asked for 12,000, but he would have
10 settled for 10,000. The basis on which he sought those
11 volumes was because that was what he was anticipating
12 being able to sell from Aesica.

13 So there is a logic from that side of the table as
14 to the volumes which were sought and indeed supplied.
15 But it is important to recall that there were volumes on
16 the face of the written agreements, and nobody is saying
17 that the written agreements in themselves are
18 problematic. So it is --

19 THE PRESIDENT: No, no, we are in a very difficult
20 counterfactual area because we have the written
21 agreements, and you of course say that is it, there is
22 nothing more, and we are debating in a hypothetical kind
23 of way what those agreements might say if, contrary to
24 your submission, they say more than is written down. So
25 it is a bit of a mess, but that is the spirit in which

1 we are putting these points to you.

2 MS FORD: Indeed. The question is whether or not there is
3 any basis to infer something more than is written
4 down --

5 THE PRESIDENT: Yes.

6 MS FORD: -- and if so one comes to, well, then what? The
7 point really is that there is a logic behind the
8 figures, the 10 to 12,000 figures, in the sense that
9 that was what Mr Beighton had in mind from Aesica, and
10 that makes -- that is entirely consistent with the
11 situation where Auden is competing with Aesica to supply
12 those volumes.

13 THE PRESIDENT: Yes. I suppose the point I am making is
14 that closing the deal at 12,000 and assuming 12,000 is
15 a limit rather than a minimum, and we will look at the
16 evidence about that, but on that assumption, which
17 I accept is inconsistent with the written terms of the
18 agreement, it clearly is, on that assumption it is
19 communicating by acceptance of that quantity something
20 about AMCo's capacity to compete, using Aesica, to
21 Auden.

22 MS FORD: It must logically communicate that they consider
23 themselves, potentially for entirely unilateral reasons,
24 they consider it commercially better for them to take
25 the deal than to not take the deal. I think that is the

1 extent to which one can infer from it, and of course
2 that is the case with any agreement.

3 THE PRESIDENT: Well, it goes a little further than that,
4 does it not, because what you are conveying is that your
5 view, AMCo's, is that you cannot sell more or you do not
6 think you can sell more of an Aesica sourced product or
7 a non-Auden sourced product than 12,000 units a month.

8 MS FORD: I am not sure --

9 THE PRESIDENT: You are not sure that is right.

10 MS FORD: -- on Auden's side they could have had anywhere
11 near that degree of certainty, and know, we had very
12 candid evidence from Mr Beighton that they were bluffing
13 Auden, and so there is information asymmetry which means
14 that the parties are seeking to ascertain in terms of
15 a deal.

16 THE PRESIDENT: I absolutely accept that, but is asymmetry
17 not then there in the sense that it may be that AMCo
18 have bluffed Auden into thinking that they cannot
19 possibly sell more than 12 and in fact they could only
20 actually sell 6 or 5 or whatever, so the bluff works
21 there, but it does not work the other way, does it?
22 Because you are, by accepting 12, saying that your
23 expectation is that you are not really going to be able
24 to enter the market selling materially more?

25 MS FORD: The Tribunal has my point that there may be other

1 commercial reasons why 12 is accepted, notwithstanding
2 that you think you might be able to sell more. But it
3 is important to emphasise that one could derive these
4 sorts of inferences from any supply deal for any volume,
5 because whenever a party enters into a standard
6 agreement one can reasonably infer that they do so
7 because they are rationally better off doing it than
8 they would not be doing it. So the prospect that one
9 might be able to ascertain information about the other
10 party from the fact that they are prepared to take your
11 deal falls, in my submission, well short of anything
12 which is problematic in competition law terms.

13 THE PRESIDENT: No, I accept that. I mean, it goes back to
14 the point that the terms you conclude on say something
15 about your commercial thinking. That, I am prepared to
16 accept, is true of any agreement. That must be right.
17 I think what I am getting at is that it is going to be
18 quite important for us to reimagine what is going on
19 when these communications took place, bearing in mind of
20 course everything that you said yesterday about the
21 difficulty of establishing a sham and the importance of
22 not being beguiled into a plausible unlawful explanation
23 when there is a plausible lawful explanation. We have
24 those points.

25 MS FORD: Sir, I am grateful.

1 I think then the Tribunal essentially has our
2 submissions on the volumes, which is that they do not
3 enable you, notwithstanding what one might be able to
4 infer about the other side's unilateral commercial
5 motivations, what they do not do is to enable you to
6 infer any sort of undertaking not to enter.

7 I am moving on to our ground of appeal on an object
8 infringement. The Tribunal will appreciate that it is
9 only if it is satisfied that there is some sort of
10 unwritten common understanding that we get to this point
11 where we have to then ask: does it exhibit
12 a sufficient degree of harm to constitute an
13 infringement by object?

14 The applicable principles are in the *Cartes*
15 *Bancaires* case, it is {M/106/11}, please. This is
16 a case about the terms of agreement between banks for
17 the use of bank cards, and it is in that context that
18 the Court of Justice sets out what has to be
19 demonstrated in order to establish an infringement by
20 object.

21 If we start at 49, the court is saying:

22 "... it is apparent from the Court's case-law that
23 certain types of coordination between undertakings
24 reveal a sufficient degree of harm to competition that
25 it may be found that there is no need to examine their

1 effects ..."

2 Then 50:

3 "That case-law arises from the fact that certain
4 types of coordination between undertakings can be
5 regarded, by their very nature, as being harmful to the
6 proper functioning of normal competition ..."

7 Paragraph 51 then gives an example of that,
8 horizontal price-fixing cartels, and it explains that
9 these are:

10 "... so likely to have negative effects, in
11 particular on the price, quantity or quality of the
12 goods and services, that it may be considered redundant,
13 for the purposes of applying Article 81 ... to prove
14 that they have actual effects on the market ..."

15 Then conversely, 52:

16 "Where the analysis of a type of coordination
17 between undertakings does not reveal a sufficient degree
18 of harm to competition, the effects of the coordination
19 should, on the other hand, be considered and, for it to
20 be caught by the prohibition, it is necessary to find
21 that factors are present which show that competition has
22 in fact been prevented, restricted or distorted to an
23 appreciable extent ..."

24 According to the case law of the court, in order to
25 determine which of these two boxes the agreement falls

1 into, whether an agreement by undertakings:

2 "... reveals a sufficient degree of harm to
3 competition that it may be considered a restriction of
4 competition 'by object' ... regard must be had to the
5 content of its provisions, its objectives and the
6 economic and legal context of which it forms a part.
7 When determining that context, it is also necessary to
8 take into consideration the nature of the goods or
9 services affected, as well as the real conditions of the
10 functioning and structure of the market or markets in
11 question ..."

12 55 on the next page {M/106/12}, what you see here is
13 the Court of Justice setting out a chunk of the
14 reasoning of the general court, and then at 56 it says
15 the general court has committed an error of law.

16 At 57 it says:

17 "First ... when the General Court defined the
18 concept of the restriction of competition 'by
19 object' ... it did not refer to the settled case-law of
20 the Court of Justice ... thereby failing to have regard
21 to the fact that the essential legal criterion for
22 ascertaining whether the coordination between
23 undertakings involves such a restriction of competition
24 'by object' is the finding that such coordination
25 reveals in itself a sufficient degree of harm to

1 competition."

2 Then at 58, a further error:

3 "... the General Court erred in finding ... that the
4 concept of restriction of competition 'by object' must
5 not be interpreted 'restrictively'. The concept of
6 restriction of competition 'by object' can be applied
7 only to certain types of coordination between
8 undertakings which reveal a sufficient degree of harm to
9 competition that it may be found that there is no need
10 to examine their effects, otherwise the Commission would
11 be exempted from the obligation to prove the actual
12 effects on the market of agreements which are in no way
13 established to be, by their very nature, harmful to the
14 proper functioning of normal competition. The fact that
15 the types of agreements covered by Article 81(1) ... do
16 not constitute an exhaustive list of prohibited
17 collusion is, in that regard, irrelevant."

18 If we go on to 59, please {M/106/13}. What the
19 Court of Justice then does is go on to consider whether
20 the errors of law that it has identified vitiate the
21 general court's judgment, and we draw attention in
22 particular to 69 on page 14 {M/106/14}. Here the Court
23 of Justice is saying:

24 "... although the General Court set out the reasons
25 why the measures at issue ... are capable of restricting

1 competition and, consequently, of falling within the
2 scope of the prohibition laid down in Article 81(1) ...
3 it in no way explained -- contrary the requirements of
4 the case-law referred to in paragraphs 49 and 50
5 above -- in what respect that restriction of competition
6 reveals a sufficient degree of harm in order to be
7 characterised as a restriction 'by object' within the
8 meaning of that provision, there being no analysis of
9 that point in the judgment under appeal."

10 So it is making very clear there that the fact that
11 something is capable of restricting competition is not
12 sufficient for it to be characterised, without more, as
13 a restriction by object.

14 Then we see 80-81 on page 15, please {M/106/15}.
15 The Court of Justice is saying here:

16 "Admittedly, it cannot be ruled out that the
17 measures at issue, as the General Court found ... hinder
18 competition from new entrants -- in the light of the
19 difficulty which those measures create for the expansion
20 of their acquisition activity -- and even lead to their
21 exclusion from the system, on the basis ... of the level
22 of fees charged pursuant to those measures.

23 However, as the Advocate General observed in
24 point 131 of his Opinion, such a finding falls within
25 the examination of the effects of those measures on

1 competition and not of their object."

2 So it is quite clear here that the fact that you
3 could point to potential anti-competitive consequences
4 is not necessarily sufficient for the purposes of an
5 object analysis.

6 THE PRESIDENT: Does the CMA get any traction -- I mean, we
7 are quite far down your alternative defences, because
8 for this argument to work we are assuming that we have
9 decided that there is something more than the written
10 terms, and I think that that would mean that there is
11 something, well, illicit in those additional terms. We
12 are not talking about implied terms or anything like
13 that, we are talking about something which is in some
14 way a side agreement to that which is written, either
15 adding to it or contradicting it. Who knows what we
16 will -- what the position will be. But that is the
17 state of play for your argument.

18 Now, does the CMA get, as it were, traction from
19 that fact of an illicit side agreement? I mean, clearly
20 you cannot say just because there is an illicit side
21 agreement that means that the "by object" box is ticked.
22 That would be wrong. But does it go some way to provide
23 ammunition to suggesting that the object box might be
24 appropriate by virtue just of the illicit nature of the
25 agreement alone, or does one have to do, as if it were

1 an express agreement, a breakdown as to whether it is
2 sufficiently bad to constitute a "by object"
3 infringement?

4 MS FORD: In my submission the analysis has to be the same
5 whether it is an express agreement or an agreement which
6 has to be ascertained by the circumstances: the CMA has
7 an additional hurdle to overcome because before it gets
8 here it has to show what are the terms of the agreement
9 it claims to exist when they are not written down. But
10 once the Tribunal ascertains the terms you then apply
11 this analysis and you say: does it disclose
12 a sufficient degree of harm to competition? Is it so
13 evident that this is pernicious that one can dispose of
14 any analysis of the effects of this?

15 THE PRESIDENT: As you said yesterday, this case is
16 different to some other excessive pricing pharma cases
17 in that the CMA starts at least at one stage, maybe two
18 stages back, and having passed those two stages, as we
19 are assuming they have happened, they are not in
20 a better position than in those other pharma cases.
21 They are simply getting themselves to that starting
22 point and they have to establish the "by object"
23 infringement as if it was all written there in black and
24 white in the agreement.

25 MS FORD: Sir, indeed, that is the position.

1 THE PRESIDENT: Yes, thank you.

2 MS FORD: Of course, one has to -- at the object stage one
3 has to show the requisite level of harm by reference to
4 the agreement and its terms as they have been
5 established to be in their context as I have read the
6 relevant test, and nothing else. So it has to be
7 a situation where the Tribunal is satisfied that that
8 stripped-back analysis is justified. There is no need
9 to look at the effects in the way that one ordinarily
10 would because it is so evident.

11 THE PRESIDENT: Yes, thank you.

12 MS FORD: There is a difference of views between us and the
13 CMA about, when you are doing that exercise, to what
14 extent do you have to look at a counterfactual? The CMA
15 says it is not necessary to look at a counterfactual.
16 We agree that that is true in a very limited sense, and
17 that is in the sense that, as we have seen from this
18 authority, you do not need to conduct a full effects
19 analysis in order to establish a "by object"
20 infringement. That is the entire point of this category
21 of infringements.

22 But we say that self-evidently if what you have to
23 show is that this is an agreement which discloses the
24 requisite degree of harm, that has to be in practice by
25 comparison to a counterfactual, absent the agreement.

1 You cannot do that exercise meaningfully unless you
2 actually contemplate, well, what would be the situation
3 absent the agreement? There has to be some basis for
4 comparison.

5 We have cited an example to make that good. It is
6 the *Budapest Bank* case, it is {M/171/14}, in particular
7 paragraph 82. This is a case about multi-lateral
8 interchange fees. Halfway down the paragraph you get
9 them disagreeing with what the Commission appears to
10 say, and they say that:

11 "... the fact that, if there had been no
12 [multi-lateral interchange fee] agreement, the level of
13 interchange fees resulting from competition would have
14 been higher is relevant for the purposes of examining
15 whether there is a restriction resulting from that
16 agreement, since such a factor specifically concerns the
17 alleged anticompetitive object of that agreement as
18 regards the acquiring market in Hungary, namely that
19 that agreement limited the reduction of the interchange
20 fees and, consequently, the downwards pressure that
21 merchants could have exerted on the acquiring banks in
22 order to secure a reduction in the service charges."

23 In our submission, this is an example of -- in the
24 context of an object analysis the Court of Justice
25 saying, well, you do, it is relevant to look at what

1 would have been the position absent the agreement. You
2 cannot simply look at it in a vacuum.

3 Moving on to what the CMA relies on to show that
4 this agreement, if we assume it has the terms consistent
5 with the case advanced by the CMA, what do they rely on
6 to show that it is so obviously problematic to
7 competition that you do not have to even examine its
8 effects? it is Decision paragraph 6.887, so {A/12/807}.
9 The key line, really, is the last line of
10 paragraph 6.887 where it says:

11 "Waymade's and AMCo's entry would have been, in
12 principle, favourable to competition, beginning
13 a process resulting in potentially lowering the cost of
14 healthcare. The object of the Agreements was to prevent
15 that."

16 You see a similar formulation in the defence. If we
17 go to {A/6/47}. Paragraph 136, please. Here the CMA
18 says:

19 "The CMA did not find, and was not required to find,
20 that entry by AMCo would have led to lower prices for
21 10mg hydrocortisone tablets. Such a finding would have
22 required precisely the kind of counterfactual analysis
23 which is not necessary in an object case."

24 The Tribunal sees there that the difference between
25 us in terms of whether or not that is necessary.

1 Then 137:

2 "The CMA's conclusion that the 10mg Agreement was an
3 object infringement was based on the simple and
4 intuitive premise that the launch by AMCo of a 10mg
5 hydrocortisone tablet in competition with
6 Auden/Actavis's own product ... would in principle have
7 been favourable to competition."

8 That is the analysis on the basis of which it is
9 said that this is an agreement which is so injurious to
10 competition that you do not have to do an effects
11 analysis.

12 We make four points about this. The first is that
13 although the CMA has said that a counterfactual analysis
14 is not necessary, its case on sufficient harm does
15 involve an assertion about a counterfactual because it
16 is asserting that competitive entry, which would have
17 occurred but for the 10mg agreement, would have been in
18 principle favourable to competition. That, in our
19 submission, must be a comparison to a counterfactual or
20 it simply does not make any sense.

21 Secondly, we say that the repeated use of the words
22 "in principle" tells us something about the very limited
23 nature of the exercise that is being done, because the
24 CMA's findings are not premised on any factual basis
25 whatsoever; they are expressed to be an assumption of

1 principle. Given that we know from *Cartes Bancaires*
2 that an agreement which is capable of affecting
3 competition is not enough to demonstrate by object
4 infringement, in our submission appealing to simple
5 intuition is not enough.

6 Thirdly, we would observe that this extremely
7 superficial approach to the by object analysis can be
8 contrasted with the length of time that Mr Jones for the
9 CMA spent debating with Mr Bennett the question of the
10 effects of the agreement. Clearly in the light of that
11 exchange and the length of it, it is a detailed and
12 complex analysis, and in our submission it is not enough
13 to say that this is a matter of simple intuition and
14 competitive entry is in principle favourable to
15 competition.

16 Fourthly, we say that the CMA's simple intuition is
17 flawed, and we say it is not right to assume that the
18 necessary and obvious consequence of generic entry is
19 aggressive pricing strategies and steep falls in prices.
20 It is quite true that if you have several generic
21 competitors entering then that might eventually happen,
22 but that scenario takes time following first entry
23 because every individual competitor has to overcome
24 their own hurdles in terms of technical and regulatory
25 problems to bring their product to market. But when one

1 only has a single generic entrant what one would expect
2 is that generic entrant prices at a modest discount to
3 the original supplier, unless and until additional
4 generic entrants enter.

5 We have cited two articles which make that point.
6 The first is at {A1.4/2/1}. This is an article,
7 "Generic Drug Industry Dynamics", dating from 2005. If
8 we look, please, to the bottom of page 1. We can see
9 a summary there, they say:

10 "Our structural estimates yield a number of
11 empirical findings. First, consistent with previous
12 work, we find that generic drug prices fall with an
13 increase in the number of competitors. Though
14 estimating the relationship between market structure and
15 prices is a necessary component of estimating our system
16 of structural relationships, the estimated effect of
17 entry on price is also of independent interest ... We
18 calculate that the prices for the initial generic
19 monopolist are 20%-30% (or perhaps even more) above
20 long-run marginal costs. Generic prices steadily
21 decline with an increase in the number of producers and
22 begin to approach long-run marginal cost when there are
23 10 or more competitors."

24 Then consistent with that, if we go to {A1.4/1/1},
25 please. This is an article dating from 2002,

1 "Pharmaceuticals in US Healthcare: Determinants of
2 Quantity and Price". If we go to page 19, please
3 {A1.4/1/19}. The second paragraph is the relevant
4 paragraph:

5 "In a competitive market with free entry, one
6 expects that entry will take place until price falls to
7 marginal cost. Industry sources state that currently
8 when there is only one generic entrant, the generic
9 manufacturer's price relative to the brand is typically
10 about 85 percent; with two manufacturers it decreases to
11 75 percent; and successive entrants competing on price
12 continue to drive down the generic/brand relative price,
13 in some cases to less than 10 percent."

14 What is being said in these articles is consistent
15 with the factual evidence that this Tribunal has heard,
16 in particular from Mr Beighton when he explains that
17 price would not have dropped substantially provided that
18 there was only one competitor.

19 We saw a similar assumption in a document that
20 originated from Cinven, it is {IR-H/150/12}, please.
21 What we can see under, I think it is the third bullet
22 under hydrocortisone, you see:

23 "Cinven's sensitivity lowers management's volume and
24 price assumptions by 30% in each year of the plan to
25 reflect the scenario of several players in the market

1 rather than two as management assume. This is
2 a reasonable reflection of the impact of additional
3 competitors entering the market at a similar time to
4 Ampule."

5 So again, the same consistent assumptions. In fact,
6 that is borne out by what occurred on generic entry in
7 the circumstances of this case.

8 If we go to {IR-A/12.1/2}, please. This is the
9 familiar chart showing the prices following competitive
10 entry. The Tribunal will see Alissa entering in
11 October 2015 and essentially continuing to match
12 prevailing market prices. Auden/Actavis do not
13 materially react to Alissa's entry with price cuts, they
14 largely maintain their prices rather than lowering them.
15 Then the price falls are only triggered later. So we
16 see the entry of Resolution and Bristol in April 2016,
17 and Alissa maintains its price until the launch of
18 competitor products and that is when you see the price
19 falls being triggered.

20 In our submission it is these competitive and
21 pricing dynamics which one would have expected to see
22 but for the 10mg agreement. In the absence of a 10mg
23 agreement, even if AMCo had been able to enter,
24 competitive entry is unlikely to have prompted material
25 falls in prices. We say in those circumstances it

1 cannot be said that the 10mg agreement is so injurious
2 to competition that it constitutes an object
3 infringement.

4 PROFESSOR HOLMES: Can I ask a question please. You have
5 set out very clearly why you do not think it is enough
6 for the CMA to simply assert, as you put it, that in
7 principle entry would be favourable to competition. Are
8 you able to say anything as to what perhaps they might
9 have done, you would have expected them to do short of
10 a full effects analysis, because that is the tension we
11 have had ever since *Cartes Bancaires*, is you do not have
12 to do a full effects analysis to establish by object
13 infringement, but you have to do something.

14 MS FORD: I think we would say that this is a case where
15 they should have done a full effects analysis. So it is
16 not one where one can point to -- what *Cartes Bancaires*
17 is telling you is that there are some cases where simply
18 the fact of the terms which are disclosed are so
19 self-evident that you do not need to go on to do that
20 analysis. So when you say what does the CMA need to do,
21 it is something which is pretty much self-evident on the
22 face of the agreement, but if that is not there it is
23 not as though they could do more. They have to accept
24 that this is a case where an effects analysis is
25 appropriate and go away and do it.

1 PROFESSOR HOLMES: Understood, thank you.

2 MS FORD: I am moving on to the sixth ground of appeal which
3 concerns the duration of the 10mg agreement beyond the
4 29 May 2015. I am in the Tribunal's hands as to whether
5 to push on with this or to take a break now.

6 THE PRESIDENT: Well, we have only been going an hour, do
7 you want to press on?

8 MS FORD: I am happy to carry on.

9 THE PRESIDENT: I am grateful.

10 MS FORD: So, this ground of appeal is concerned with the
11 duration of the 10mg agreement, and it is obviously
12 advanced on the basis of an assumption that we are
13 unsuccessful on the ground of appeal which concerns that
14 there was no common understanding at all. But we say
15 that if the Tribunal has found a common understanding it
16 cannot have persisted beyond either 29 May 2015, which
17 is when Auden was acquired by Actavis, or alternatively
18 1 September 2015, which is when Auden's business was
19 transferred to Actavis UK. We rely for the purposes of
20 this ground of appeal again on the case law that we have
21 already looked at, the *ICI* case, the *Bayer* case, the
22 *Hitachi* case and the need to show a concurrence of will
23 or a meeting of minds, because the core of this ground
24 of appeal is to ask: how can the CMA show that this
25 meeting of minds, this concurrence of wills which we

1 have to assume was established between Mr Patel and
2 Mr McEwan, how can it show that that meeting of minds
3 has passed to those who purchased Auden in 2015?

4 If we start by looking at Decision {A/12/50},
5 please. This is the section of the Decision where the
6 CMA is summarising the key individuals that it says were
7 involved in the conduct with which the Decision is
8 concerned. If you see 3.38, what the CMA would like to
9 say is it is a Decision:

10 "... about the conduct of a few key individuals, who
11 retained relationships with one another despite the
12 corporate changes of the undertakings they worked for."

13 Then 3.39 is then setting out examples. 3.39(a),
14 you see them explaining that:

15 "... from its creation in 1999 until its sale to
16 Allergan in May 2015 ... [Auden was] owned and managed
17 by Amit ... Patel."

18 3.39(b), the position of Waymade:

19 "Since its creation in 1984, Waymade was owned and
20 managed by Vijay Patel ... Until 31 October 2012, the
21 Amdipharm group ... was also owned by Vijay Patel.
22 [Its] managing director was Brian McEwan."

23 3.39 (d), they are addressing the 10mg agreement
24 negotiated by Mr McEwan for Waymade under Vijay Patel's
25 situation and Amit Patel for Auden.

1 If we go over the page to (h), please {A/12/51}, (h)
2 is concerned with the first written agreement and that
3 was negotiated by Brian McEwan for AMCo under the
4 supervision of John Beighton and by Amit Patel for
5 Auden.

6 Then 3.39(i) is the second written agreement, and
7 that is negotiated by Mr Beighton for AMCo and Mr Patel
8 for Auden.

9 If we note in particular what is said in (g), if we
10 could go back up, slightly, please. In (g) you see the
11 last sentence:

12 "Although the Amdipharm Companies had become part of
13 a broader group under new ownership, the core
14 individuals who had been dealing with one another on
15 hydrocortisone tablets since mid-2011 were the same."

16 Then if we go down to 3.40:

17 "Despite the complex corporate history of the
18 parties ... the conduct and agreements in this case were
19 driven by a handful of individuals who dealt with one
20 another on a consistent basis."

21 Now, that is not an assertion which the CMA can make
22 in relation to Auden/Actavis, because when Actavis
23 acquired Auden Mr Patel was no longer an employee of
24 Auden and there was a complete change of personnel. So
25 the short point that we make in this ground of appeal is

1 that any common understanding, to the extent that there
2 was one, must have stopped there. There is a firebreak,
3 because the mental element that is required, the meeting
4 of minds, the concurrence of wills cannot be shown to
5 persist beyond the departure of the key individuals who
6 are inferred to have entered into it.

7 If we have a look at why the CMA, the basis on which
8 the CMA claims that the 10mg agreement continues, this
9 is at {A/12/769}. It is Decision paragraph 6.758 and
10 following. You see the heading "May 2015 onwards: the
11 10mg agreement continues under Allergan's ownership."

12 These paragraphs essentially make four points as to
13 why the CMA says this agreement continues.

14 Paragraphs 6.759-6.761 are making the point that AMCo
15 continued to place purchase orders and Actavis UK
16 continued to fulfil those orders.

17 But all that shows is the ongoing operation of the
18 second written agreement, and we know that the terms, on
19 their face, of the second written agreement are
20 unobjectionable. So in my submission the ongoing
21 operation of the second written agreement does not show
22 the continuation of any separate common understanding
23 that is said to exist in addition to that written
24 agreement.

25 The CMA then relies on the evidence of Mr Wilson.

1 This is paragraph 6.762, if we could bring that up. It
2 says:

3 "Jonathan Wilson, Accord-UK's Managing Director at
4 the time, confirmed in interview that he understood that
5 the supply arrangement with AMCo protected Actavis's
6 position as the sole supplier of 10mg hydrocortisone
7 tablets. The Second Written Agreement meant that before
8 it could enter with its own 10mg hydrocortisone tablets,
9 AMCo would have to give Actavis three months' written
10 notice ... Mr Wilson stated that 'AMCo's alternative was
11 using their MA and getting it contract manufactured
12 elsewhere.' Mr Wilson therefore understood that AMCo
13 was a potential competitor to Actavis and could have
14 entered the market under its own 10mg MA; but was
15 refraining from doing so in exchange for the
16 payments it received from Actavis."

17 So what is being claimed is that the common
18 understanding had essentially passed to Mr Wilson, and
19 the basis of that claim is what Mr Wilson said in
20 interview with the CMA.

21 Our submission is it is not a fair reading of
22 Mr Wilson's transcript. At most what he was doing was
23 confirming his understanding of the position at the time
24 of the interview with the CMA. He was not saying that
25 he had a contemporaneous understanding to that effect at

1 the time, and I am going to show the Tribunal the
2 relevant passages.

3 It starts at {H/1194/16}. If we look at line 18,
4 please. Mr Wilson is here being asked about his
5 understanding of the terms of the supply agreement in
6 September 2015, and that is at the point when Actavis
7 were taking over the business. What he does in response
8 is to draw a distinction between his understanding at
9 the time and his understanding now. So, he says:

10 "Well, I would say I have subsequently read it a few
11 times more since that. At the time, clearly, we were
12 aware of the supply arrangements, but as it was. There
13 was a forecast of orders from the customer, AMCo, for
14 12,000, at a price, which was the contractual price ...
15 There were various terms in terms of the length of
16 forecast and what was fixed, four monthly, or
17 four months, I think."

18 So he is explaining what he could see essentially on
19 the face of the documents. If we look at {H/1194/17},
20 please, lines 24-25. You see him again drawing this
21 distinction. So, he said:

22 "... we inherited that agreement, so I'm not the
23 best person to ask for where the terms of that agreement
24 come from ... In terms of supply ... I saw it as
25 a business-to-business relationship, where AMCo's

1 alternative was -- and again subsequently I've seen
2 documents and read things and looked at the SO and
3 things about what plans AMCo had ..."

4 So he is being quite careful to make -- distinguish
5 between contemporaneous understanding and what he
6 subsequently has seen.

7 If we then go to {H/1194/18}, please, lines 16 to
8 22. This is the passage that the CMA particularly
9 relies on to say that he had the requisite
10 understanding, and he is asked:

11 "So, was your understanding then for as long as you
12 are supplying AMCo at this price, they won't be getting
13 supply from their own alternative CMO and entering with
14 their own product?"

15 To which he says:

16 "Well, that's my understanding now. And that was
17 I think one of the terms that AMCo needed to give notice
18 if they use their own, different source. That's my
19 understanding now. At the time, I can't recall ..."

20 So in my submission it is clear that he is drawing
21 a distinction between what he understood at the time and
22 what he now understands --

23 THE PRESIDENT: Yes.

24 MS FORD: -- and it is also important to emphasise that
25 a unilateral understanding that taking supply from

1 Actavis might in practice mean that AMCo would not take
2 supply from elsewhere is not the same as saying that he
3 was aware of a common understanding that AMCo had
4 committed not to enter into the market. It is an
5 important difference. Recognising practical
6 consequences is not the same as saying: I understood
7 that there was a commitment not to enter the market.

8 That is, in our submission, an error which is
9 perpetuated in the CMA's closing submissions. I am
10 looking in particular at 379 (d), {IR-L/7/158}.
11 Paragraph (d) at the bottom there, you see the
12 allegation that:

13 "Mr Wilson understood that Actavis's supply of
14 Hydrocortisone tablets to AMCo meant that AMCo would not
15 enter with a product manufactured by its CMO."

16 The Tribunal has my point that the transcript does
17 not bear out that understanding at the time. But
18 equally, a unilateral appreciation that this might be
19 the consequence of supplying AMCo is, in our submission,
20 not enough to show the requisite mental state, the
21 requisite common understanding.

22 In fact if we go back to the transcript what we see
23 is that Mr Wilson also gave evidence about the transfer
24 process. His evidence shows that there is no practical
25 way that he could have acquired any common

1 understanding. We have to bear in mind that Allergan
2 completed its acquisition in May 2015 but then the
3 hydrocortisone business itself was not transferred to
4 Actavis until September 2015 and there is this gap
5 between May and September.

6 If we look at the transcript, {H/1194/13}
7 lines 13-14, you see him confirming that Actavis started
8 properly looking at the hydrocortisone product in
9 September 2015.

10 Then if we go over to page 15, please {H/1194/15}.
11 Lines 2-3, he is asked:

12 "During your time at Actavis did you personally have
13 contact with any individual at AMCo?"

14 To which his response is:

15 "I think I'd met Rob Sully at, once or twice at,
16 probably BGMA meetings, but I didn't have any direct
17 contact regards the, the supply agreement."

18 So his evidence is he did not have any direct
19 contact, in respect to the 10mg agreement, with people
20 at AMCo.

21 If we go to {H/1194/17} he is asked, line 3, "So,
22 would they", and by "they" you can see the main terms of
23 the supply agreement:

24 "... would they have been explained to you by people
25 from the Auden, as part of the transition?"

1 To which his answer is:

2 "No, we would have, looked at it ... through the due
3 diligence process."

4 So he is saying his knowledge of the supply
5 agreement was looking at it, he was not briefed by
6 people from Auden about it.

7 Then going to page 18 {H/1194/18}. Lines 9-14 when
8 he is giving a comment on why Auden -- or the nature of
9 the relationship, he is essentially saying:

10 "... I'm sort of straying into speculation of why
11 Auden did this, but that supply for us was effectively
12 competing against AMCo's in-house or contract
13 relationship with another supplier ..."

14 He is saying it is speculation because his evidence
15 is, I did not hear anything about it from AMCo,
16 I did not hear anything about it from Auden.

17 So in the light of that, in our submission there is
18 simply no means or mechanism by which Mr Wilson could
19 have acquired any knowledge of any common understanding
20 either from Auden or from AMCo that would have enabled
21 it to persist beyond May 2015.

22 If we go back to what the Decision says, the reason
23 why the Decision says this persists, it is {A/12/770},
24 please. Paragraphs 6.763 to 6.767 are a claim that the
25 continuation of a common understanding is confirmed by

1 the fact that Mr Wilson tried to buy off a competitive
2 threat from Alissa.

3 Can I ask the Tribunal just to run its eyes over
4 those four paragraphs, 6.763 to 6.767. (Pause)

5 PROFESSOR MASON: Actually if there is any chance to have
6 a two-page view so we could see on to the next paragraph
7 that would be helpful. (Pause) Thank you.

8 THE PRESIDENT: Yes.

9 MS FORD: So there is a preliminary point to make, which is
10 that conduct vis à vis a third party self-evidently does
11 not evidence any ongoing common understanding as between
12 Actavis and AMCo, so on any view this sort of evidence
13 falls short, in my submission, from showing a common
14 understanding.

15 But Mr Wilson's evidence on this was that it was
16 Alissa that approached Actavis to seek supply, and he
17 offered supply at £1.78 because that was the agreement
18 that Actavis had for a broadly similar volume with AMCo
19 on the same type of supply arrangement, and his concern
20 was whether there was anything anti-competitive in not
21 offering supply. So we can see that from the transcript
22 if we go to {H/1164/63}, please. I do not think that
23 is ... I am not sure I have given the right reference
24 there, sorry. Can we try {H/1194/63}, please. Yes,
25 that is the one. Grateful to Mr Johnston.

1 So, starting at line 5 he is being asked about the
2 1.78 price, and he is saying:

3 "... at the time we had the AMCo agreement. So that
4 seemed a reasonable price ... for effectively ..."

5 He is saying:

6 "... this was a curious email from Alissa, given
7 they'd already launched. So, at the time I felt it was
8 somewhat of a fishing exercise. And I was quite
9 comfortable to do a fishing exercise on the way back.
10 I didn't know whether Alissa had issues with their
11 product. It didn't look like they had a cost issue
12 because they're looking for a supply under €1 a pack.
13 But it seemed odd that somebody would be looking for
14 supply, having just launched and set up all the sort of
15 supply chain ... my main thinking was whether it was
16 skinny versus full-label issue, so it's a curious
17 email."

18 If we can scroll down:

19 "So, in terms of response, firstly, I didn't
20 anticipate this likely being successful, in terms of,
21 going anywhere, given the cost of goods required was
22 less than our cost of goods and not something that we
23 would have entertained supply at. The reason I chose
24 £1.78 was that the agreement we had, for a broadly
25 similar volume with AMCo on the same type of supply

1 arrangement, so it seemed the obvious place to do it.
2 But in the back of my mind, I think if somebody had come
3 to us for supply on broadly the same basis, that would
4 be our, my starting point which is ... in fact, I'm
5 sure, I would have considered is there any anything
6 anticompetitive in not offering supply?"

7 So that was his concern, and then if we look at the
8 same document, page 65 {H/1194/65}. Line 5 he is
9 saying:

10 "It was the same product. Similar volume. Same
11 situation, in terms of -- again, I didn't see this
12 likely to materialise into anything, but, effectively
13 competing at a CMO-type level for volume product ..."

14 So that is his evidence. If we go back to
15 {A/12/770}, please. Paragraph 6.766, at the bottom
16 there is a particular reference to the fact, or a quote
17 which says:

18 "Mr Wilson confirmed in interview that he had used
19 the Second Written Agreement as a model for this
20 proposal, and that he assumed that for Alissa 'it was an
21 either/or situation that he [Mr Davies] wouldn't then
22 take supply from another source' ..."

23 If we show the rest of that paragraph:

24 ... in other words, if [it] succeeded Alissa would
25 not remain in the market with its own tablets."

1 Then you see the conclusion the CMA seeks to draw
2 from that:

3 "Mr Wilson therefore tried to buy off the
4 competitive threat from Alissa in order to regain and
5 preserve Actavis's position as sole supplier ..."

6 Again, we say that Mr Wilson's evidence is much more
7 nuanced than that, if we look at {H/1194/69}. So, the
8 passage that the CMA relies on is beginning at line 11
9 and you see there:

10 "Now, I'm assuming ... and it was an assumption that
11 didn't really get explored, that it was an either/or
12 situation that he wouldn't then take supply from ...
13 another source. It would seem unnecessary to duplicate
14 supply chains."

15 Now, two points about that. The words "I'm
16 assuming" in the present tense in our submission are
17 another situation where Mr Wilson is being quite careful
18 to indicate that this is a current assumption as opposed
19 to and as contrasted to the position at the time, so he
20 is indicating his present understanding, not necessarily
21 an understanding at the time.

22 He also explains that the reason why he is now
23 assuming that Alissa would not take supply from another
24 source was not because of any common understanding that
25 they would not enter the market, but because it would

1 seem unnecessary to duplicate supply chains. The
2 Tribunal has my point that a unilateral assumption that
3 that might be the effect of offering supply does not
4 establish any common understanding.

5 So in our submission there is no basis whatsoever
6 for this allegation that what Mr Wilson was doing was
7 attempting to buy off Alissa.

8 The final, fourth point that the CMA relies on to
9 say that this common understanding persisted is back at
10 {A/12/771}.

11 THE PRESIDENT: We need to go down the page a little bit.

12 MS FORD: We are actually -- we are looking at the heading,
13 "August to December 2015: AMCo devises a strategy to
14 secure further increase in its payments ..."

15 So what is being described in these paragraphs are
16 internal plans on the part of AMCo to attempt to
17 renegotiate the 10mg agreement with Actavis to obtain
18 increased supply. But none of that was communicated to
19 Actavis, and so it simply does not establish any common
20 understanding on Actavis's part. It is internal matters
21 going on inside AMCo.

22 So in our submission none of this comes close to
23 showing that any common understanding could have
24 continued beyond May 2015. The line taken by the CMA in
25 its defence is to say, oh, well, the change of personnel

1 on the Auden/Actavis side is not relevant because the
2 existence of an agreement depends on an objective
3 assessment of its terms, not a subjective understanding
4 of the anti-competitive intention of any particular
5 individual.

6 Of course, that as a principle is quite true. It is
7 a familiar one. Once you have an anti-competitive
8 agreement it is not necessary to show that the parties
9 to that agreement had a subjective appreciation that
10 what they were doing was anti-competitive. That is not
11 a necessary ingredient of an infringing agreement. But
12 that is not what we are asking here. The question we
13 are asking here is: has the existence of this agreement,
14 the continuation of this agreement been established at
15 all in the period post-acquisition by Actavis? That, in
16 our submission, does require the continuation of the
17 mental element, the meeting of minds to show that
18 ongoing common understanding.

19 The next answer you get in the defence is, we rely
20 on the evidence of Mr Wilson as corroborative, not
21 because it is necessary. Our submission on that is the
22 mental element is necessary. If the CMA is trying to
23 show that this common understanding persisted beyond
24 May 2015 it does need to show a mental element, and so
25 by backing away from its reliance on Mr Wilson in that

1 way the CMA is left with no basis at all for its finding
2 that there was this ongoing concurrence of will post
3 May 2015.

4 THE PRESIDENT: Can I test that proposition. I mean, we are
5 getting into quite deep waters on questions of corporate
6 attribution of knowledge, really, but let me unpack my
7 question a little more.

8 First of all, if we are considering ground 6 then we
9 will either have decided or will have hypothesised
10 a pretty bad situation for your clients because we will
11 have decided, I think, that the written agreements
12 are -- well, let us call them shams, let us call spades
13 spades, and I stress I am speaking entirely
14 hypothetically. So we have a sham, we have additional
15 terms which contradict or vary or add to the written
16 agreement. They are material in the sense that they are
17 constituting or sufficient to constitute a by object
18 infringement, because I think you will have to have lost
19 on that as well. We are therefore asking ourselves
20 whether what I think would have to be a dishonest
21 agreement between the parties persisted. So I think
22 that is the sort of position that we will be in when we
23 are considering ground 6.

24 MS FORD: Yes.

25 THE PRESIDENT: Now, does that not lead, if your submission

1 is right, does not that lead to the rather perverse
2 outcome that one is actually better off with a sham
3 agreement than with a written agreement expressing the
4 terms properly? For instance, suppose one translated
5 the naughty unwritten part of the agreement into the
6 written contract so that you, as it were, deleted the
7 sham, you have terms which are written there and agreed
8 by the two entities, and of course these agreements
9 would be by the human beings acting as the agents of the
10 corporate entity.

11 Now, if that happened, if you incorporated the
12 naughty bits in writing there would be nothing in this
13 point, would there? I mean, it would carry on binding
14 even if one had the departure of the protagonists to the
15 dishonest agreement.

16 MS FORD: The point, in my submission, is always a question
17 of fact.

18 THE PRESIDENT: Yes.

19 MS FORD: The difficulty arises because the terms are not
20 written down, and so one first has to establish what
21 they are.

22 THE PRESIDENT: Sure.

23 MS FORD: Then at the point of May 2015 there is a factual
24 enquiry as to whether that understanding that there was
25 something going on that was not on the face of the

1 agreement is continued. The problem -- one can assume
2 as a question of fact that that problem would not arise
3 if those terms were recorded on the face of the
4 agreement as you put to me, because in those
5 circumstances when other personnel come in they will see
6 the entirety of that agreement, they will understand
7 what is going on and they at that point have a choice.
8 They can either terminate that agreement from that point
9 onwards or they can continue it, and if in those
10 circumstances that agreement were to be continued one
11 reasonably infers that they have adopted and perpetuated
12 the common understanding.

13 That factual enquiry, if you apply it to this case,
14 because these terms are not evident on the face of the
15 agreement you have to ask, well, how on earth could
16 those who came in gain an appreciation of the nature of
17 this agreement that is said to be continuing? The
18 evidence in the transcript of Mr Wilson's interview with
19 the CMA is that he had no briefing from the Auden side,
20 he had no contact with the AMCo side. How could that
21 appreciation and that adoption, that corporate adoption
22 of this course of conduct possibly have occurred?

23 THE PRESIDENT: Let us take it that we are not prepared,
24 because I think the logical consequence of your argument
25 is that we actually have to find Mr Wilson as dishonest

1 as we would find -- as we would have found the original
2 protagonists. I think that is the logical consequence.

3 MS FORD: I say that is the logical consequence. I do say
4 very strongly that is not a finding which the Tribunal
5 can make on the face of these documents, but I recognise
6 that that would be the logical consequence.

7 THE PRESIDENT: Ms Ford, let me just say that as an initial
8 take we would be quite reluctant to make findings of
9 dishonesty in circumstances where one has really not
10 gone to town on the subsequent adoption or otherwise of
11 the agreements. I mean, it is going to be hard enough
12 at the inception of the agreement but at least we have
13 heard from some people and we can focus on a particular
14 point in time. I think the order of magnitude,
15 difficulty is far greater when one gets later on.

16 Obviously I am articulating this so the CMA can push
17 back if they want to, but it does seem to me that the
18 logical consequence of your argument is that we have got
19 to show dishonesty against subsequent players and that
20 is going to be quite a hard finding to make.

21 MS FORD: I do say that insofar as that is the case, that is
22 the immediate consequence of the way in which the CMA
23 has approached this period because it is a very limited
24 passage in the Decision which is dealing with a very
25 important question of whether this conduct could

1 possibly have been carried over after the acquisition by
2 Actavis.

3 THE PRESIDENT: I mean, what I am pressing you on is whether
4 your premise that one has to show that level of, as it
5 were, adoption of dishonesty. That is really what you
6 are saying. That the earlier dishonesty that we are
7 assuming was adopted by the later actors and that view
8 of the world is actually presuming that there is no
9 attribution to the legal person of a dishonest state of
10 mind because one could analyse it somewhat differently.
11 One could say, let us assume we have got the
12 protagonists, the human being protagonists to this
13 dishonest agreement acting as the agents of the
14 corporate actors. Their dishonesty is attributed to the
15 company in exactly the same way as if the agreement was
16 written down and entered into by these people. It is no
17 different. It continues until it is disavowed by the
18 company.

19 Now, is that -- that is why I said we are getting
20 into deep waters of attribution.

21 MS FORD: It is that last proposition which we would
22 strongly take issue with.

23 THE PRESIDENT: I know. It is why it is wrong that I am
24 interested in.

25 MS FORD: Insofar as there is established dishonesty that

1 dishonesty is then attributed to the corporate entity.
2 But the question here is whether that dishonesty in the
3 form of a common understanding did continue post 2015.
4 If it could be established that it did then it would be
5 attributed in the same way, but it is no answer in my
6 submission to say that some sort of amorphous corporate
7 attribution gets you over this firebreak when there are
8 not the human actors who have that dishonest mental
9 state present at the time. There is a complete change
10 of personnel, a new corporate entity acquires Auden and
11 it is not possible in my submission to get over that
12 difficulty by saying that there is some sort of ongoing
13 corporate attribution in the absence of the human mental
14 element from which that attribution derives.

15 THE PRESIDENT: I mean, that is the question. There is some
16 very interesting law on this in the attribution of
17 knowledge in insurance non-disclosure cases where you
18 say a single human being did not know the material fact
19 when proposing insurance on behalf of a corporation.
20 Yet the file, if you looked at the file, which in most
21 of the cases the human proposer has not, but if you
22 looked at the file you would discover that the corporate
23 entity did actually know through various different human
24 actors who have kept files.

25 In a sense, the question -- first of all, that is

1 a very hard question as a matter of insurance law. I am
2 not sure what the right answer is, but if you can in
3 some way aggregate the divergent knowledge of different
4 human actors and attribute it to the legal person that
5 does not actually exist, then you have got a very
6 different way of viewing the world than your way of
7 viewing it which is the continuation of the intention,
8 as it were, through the agents, the human agents, of the
9 corporate entity that is basically just a legal fiction.

10 MS FORD: In my submission it is not so different because
11 the proposition that you are putting is that you
12 aggregate these disparate elements of human knowledge at
13 the level of the corporate entity but it necessarily
14 assumes that that knowledge is present.

15 The problem that the CMA has in my submission in
16 this case is that post May 2015, post-acquisition by
17 Actavis that knowledge is not present in the mind of
18 a human actor that can be attributed to the corporate
19 actor. It is not there. So it is not a question of
20 aggregation. It is a factual question: can you
21 demonstrate the presence of that knowledge?

22 THE PRESIDENT: I absolutely understand that. I think what
23 I am doing is by parity of reasoning I am saying if you
24 have a necessarily continuing state of mind, is it
25 enough for the actor, the beginning of that period whose

1 dishonest state of mind is attributed to the company, to
2 be enough to allow it to carry on and unless the company
3 actually does something to disavow it, it continues? In
4 other words, the change of human actors does not affect
5 the continuing state of mind of the corporation. It
6 carries on.

7 Now, you could say that is actually quite unfair to
8 the corporation because what you are doing is you are
9 saying that the necessarily, in our example, dishonest
10 state of mind that arises through the human actor who
11 vanishes from the scene and therefore will not be known
12 by anyone coming on later, nevertheless continues to
13 allow the infringement to continue onwards. I accept
14 that is the logical consequence of what I am putting to
15 you.

16 But I suppose what I am asking is, is there anything
17 more that you want to say, and this may be another
18 supplemental note, other than you are wrong, because it
19 does seem to me that there is a problem either which way
20 of analysing it. I mean, I can see the injustice of
21 what I am putting to you as an unconscious continuum of
22 knowledge but it does seem to me that your argument is
23 giving the dishonest agent a degree of latitude in
24 escaping by way of a principle the consequence of the
25 dishonesty by causing the agreements to be subterranean

1 and hidden.

2 MS FORD: Just to pick up that last point, the dishonest
3 actor bears the consequence of their conduct for the
4 period for which their dishonesty is attributable to the
5 corporate entity and so it is not a case that they get
6 away without being responsible for their conduct.

7 THE PRESIDENT: No, that is fair. We are talking about
8 duration here, I accept that.

9 MS FORD: In terms of the proposition that a company must be
10 imputed with this dishonest knowledge unless and until
11 it disavows it, in my submission the real difficulty
12 with that in the particular circumstances of this case
13 is how on earth could the company disavow this conduct
14 when it was not evident that the conduct was going on?
15 The only information available to the incoming corporate
16 entity and the incoming personnel is what is on the face
17 of the documents, and the CMA's case is that what is on
18 the face of those documents is not the common
19 understanding.

20 So it is an impossible hurdle to ask a corporate
21 entity to disassociate itself with that degree of
22 dishonesty when it cannot perceive that it is going on,
23 and that is the problem in my submission.

24 THE PRESIDENT: I see that, and I think we are at least, for
25 the sake of this debate, assuming a single human

1 dishonest actor who is present on day one who on day ten
2 removes him or herself without communicating to another
3 human actor the dishonest state of mind and there is
4 therefore no way in which anyone doing their due
5 diligence can fracture the dishonest state of mind
6 assuming, as I am putting to you, one is attributing it
7 to the corporation. There is just no way to stop it.

8 MS FORD: That scenario is one step short of this scenario
9 because the scenario you have just put is that the human
10 actor who has the dishonest state of mind leaves but the
11 corporate entity continues. Of course here we have
12 a transition in the corporate entity because the
13 corporate entity acquires Auden and so there is, in my
14 submission I use the term firebreak, there is a complete
15 firebreak between May and September when this common
16 understanding, and it is common ground that this is
17 a requisite element of the infringement here, a mental
18 element, a common understanding, it could not possibly
19 have been transferred to the later period in my
20 submission.

21 THE PRESIDENT: Yes. Is that a convenient moment, Ms Ford?

22 MS FORD: It is.

23 THE PRESIDENT: We may have further questions on this, but
24 it may be that they will be framed later on because this
25 is not easy. But thank you very much. We will rise for

1 ten minutes until five and 20 past.

2 (12.17 pm)

3 (A short break)

4 (12.25 pm)

5 MS FORD: Sir, one final observation on the point that we
6 were debating before I move on from it. In our
7 submission this particularly difficult point arises as
8 a consequence of the way in which the CMA has brought
9 its case, because this is a very unusual case in the
10 sense that the infringement in question is not said to
11 be on the face of the written agreements which exist.
12 It is an infringement which requires an element of
13 awareness, an awareness of concurrence of wills, that is
14 common ground, and it is an ongoing element of awareness
15 that is required, and the way that is said to be
16 present, on the CMA's case, is by this unwritten common
17 understanding.

18 That is a relatively exceptional state of affairs,
19 the nature of the case being put, and it is because of
20 this relatively exceptional state of affairs that we get
21 into this difficulty. Because the CMA has to show that
22 this essential element of the infringement, the common
23 understanding did in fact persist, and in circumstances
24 where that common understanding is not written you have
25 to ask what mechanism, by what mechanism could it

1 possibly have been conveyed?

2 In our submission absent that human element, the
3 presence of somebody who possesses that ongoing
4 awareness, ongoing understanding of what was actually
5 going on, it cannot persist, and that key element of the
6 infringement is not shown to be present for that period
7 of time.

8 THE PRESIDENT: In a way it is a very significant variant of
9 the point that I put in relation to penalty, in that one
10 does not often have an infringement that is segmented by
11 a series of changes of ownership, and I was alive to the
12 issue on penalty but this is the same phenomenon
13 creating another rather difficult question.

14 MS FORD: It does very much arise here. It is not so much
15 to be attributed to a corporate change of ownership
16 because in a more conventional allegation of an
17 anti-competitive agreement the analysis would be right
18 that if you have a written agreement and that written
19 agreements passes to a corporate successor then the
20 conduct continues unless they disassociate themselves
21 from it. It is the particular circumstances that what
22 is said to be objectionable, that core element of the
23 infringement, the undertaking not to enter, is
24 characterised as an unwritten understanding which
25 necessarily has to be borne by individuals.

1 THE PRESIDENT: Yes, so you are saying, I think you are
2 right about this, it is a combination of the sequential
3 shift of change of ownership and departure of personnel
4 plus the sham agreement which renders state of mind
5 unusually, you say, important in this case.

6 MS FORD: Sir, that is right, yes. It is a somewhat
7 exceptional scenario.

8 THE PRESIDENT: Yes, thank you.

9 MS FORD: I am moving on to our seventh ground of appeal,
10 and this concerns the duration of the 10mg agreement but
11 it is run in the alternative to the sixth ground of
12 appeal, and that is in this sense: that the sixth ground
13 of appeal focused on the mental state of the incoming
14 Actavis entity. This ground of appeal concerns findings
15 which the CMA made as to AMCo's state of mind at
16 particular dates which precede the end of the 10mg
17 agreement in June 2016.

18 If I can show the Tribunal the factual findings that
19 we rely on, it is at {A/12/293}, please. It is 3.731.
20 You have a finding that:

21 "By March 2016 AMCo had ... reached the view that it
22 could delay the launch of its Aesica product no
23 longer ..."

24 It goes on to explain why that was, but the core
25 finding is it had reached the view that it could delay

1 the launch of its Aesica product no longer.

2 Then there is a further finding, paragraph 3.734.
3 In the footnote, footnote 1106, we see findings as to
4 April 2016 when AMCo confirmed it would supply
5 a customer with its Aesica 10mg product, and May 2016,
6 when it in fact made its first supply.

7 We say that these factual findings about AMCo's
8 state of mind, AMCo's intention to enter the market
9 independently are clearly in conflict with the CMA's
10 case that there was a common understanding to the effect
11 that it would not do so.

12 The CMA says that because these matters were not
13 communicated to Auden/Actavis then this sort of conduct
14 is to be equated with cheating on a cartel rather than
15 bringing the 10mg agreement to an end altogether. But
16 in our submission that assumes the existence, that
17 ongoing and continuing existence of a common
18 understanding which is not being complied with. Our
19 ground of appeal is asking the Tribunal to consider
20 whether it can be reasonably inferred that there was
21 such a common understanding persisting during this
22 period in circumstances where AMCo was taking active
23 steps towards independent entry.

24 The reason we say that is because, as the Tribunal
25 canvassed with me yesterday, the CMA points to what it

1 says is a lack of urgency on the part of AMCo and the
2 fact that it suspended its plans for independent entry.
3 It points to matters such as that, and it says that
4 information enables you to infer the existence of
5 a common understanding. So it is actively seeking to
6 deploy AMCo's conduct and state of mind in support of an
7 inference that there is a common understanding not to
8 enter the market.

9 It must follow that, in a period where the CMA has
10 found that AMCo had resolved to pursue independent entry
11 and in fact proceeds to do so, that no such inference
12 can be sustained for that later period. AMCo's conduct
13 in sharing price lists in the market and actually making
14 sales would have been market knowledge and there is no
15 evidence in the Decision that Actavis queried such
16 conduct or took retaliatory steps in response to it.
17 There is no evidence that Actavis responded to AMCo in
18 a manner which might be characterised as analogous to
19 perceived cheating on a cartel.

20 So if we ask what can be inferred as to any common
21 understanding during this period, insofar as it was ever
22 substantiated in our submission it has clearly fallen
23 away by this point in time on the basis of the CMA's
24 factual findings.

25 Again, we say it does not assist the CMA to point to

1 the fact that AMCo continued to place orders under the
2 written agreement because the Tribunal has the point
3 that there is nothing objectionable on the face of that
4 document and it does not itself suffice to establish the
5 ongoing common understanding.

6 This case, which is based on inference and which we
7 say is weak throughout the period, is particularly
8 unsupported in this period in the light of the CMA's own
9 findings of fact as to AMCo's state of mind and its
10 conduct at this point in time.

11 Sir, I am moving on to deal with the adverse
12 inferences point. I have, as I said yesterday,
13 deliberately left it until this point to address it
14 because the Tribunal has now heard the nature of the
15 grounds of appeal that we advance, and we say that they
16 are either points of legal principle or points where we
17 say that the CMA has not discharged its burden of proof
18 in all the circumstances, including taking into account
19 the presumption of innocence.

20 The test to be applied in determining whether an
21 adverse inference should be drawn is set out by the
22 Supreme Court in *Efobi*, and it is {M/185.1/16}. It is
23 paragraph 41 towards the bottom, please. The
24 Supreme Court is saying:

25 "The question whether an adverse inference may be

1 drawn from the absence of a witness is sometimes treated
2 as a matter governed by legal criteria, for which the
3 decision of the Court of Appeal ... is often cited as
4 authority. Without intending to disparage the sensible
5 statements made in that case, I think there is a risk of
6 making overly legal and technical what really is or
7 ought to be just a matter of rationality. So far as
8 possible, Tribunals should be free to draw, or to
9 decline to draw, inferences from the facts of the case
10 before them using their common sense without the need to
11 consult law books when doing so. Whether any positive
12 significance should be attached to the fact that
13 a person has not given evidence depends entirely on the
14 context and the particular circumstances. Relevant
15 considerations will naturally include such matters as
16 whether the witness was available to give evidence, what
17 relevant evidence it is reasonable to expect that
18 witness would have been able to give, what other
19 relevant evidence there was bearing on the point(s) on
20 which the witness could potentially have given relevant
21 evidence, and the significance of those points in the
22 context of the case as a whole. All these matters are
23 interrelated and how these and any other relevant
24 considerations should be assessed cannot be encapsulated
25 in a set of legal rules."

1 So the Supreme Court is saying, do not over-legalise
2 this exercise, it is essentially a matter of common
3 sense. It is also the case that it is rare, even in
4 commercial litigation, for a court or Tribunal to draw
5 an adverse inference from the absence of a witness. We
6 have cited *Phipson on Evidence* on that, it is
7 {M/190.4/1}. It says there:

8 "The court may be entitled to draw adverse
9 inferences from the absence of a witness who was
10 available to and might have been called by a party.
11 However, the court does not usually do so, not least
12 because there may be all sorts of reasons why
13 a particular witness is not called and one usually
14 cannot be confident to infer what the witness would
15 actually have said. Further, in general it is for
16 a party to choose which witness he wishes to call and
17 there is no property in a witness, and in the case of
18 a witness in the jurisdiction the opposing party can
19 seek to compel a witness's attendance by means of
20 a witness summons."

21 If, as *Phipson* says, adverse inferences are rare in
22 commercial litigation, in our submission this Tribunal
23 should be even slower to draw them in the circumstances
24 of an appeal where it is the CMA that bears the burden
25 and the appellant that benefits from the presumption of

1 innocence.

2 The Tribunal will also note what is said in *Phipson*
3 about there being no property in a witness and the
4 opposing party can call and seek to compel a witness by
5 means of a witness summons. Obviously in this case it
6 was canvassed with the Tribunal in the context of
7 discussing the possibility of exercising the Tribunal's
8 power to summon witnesses, whether and on whom the
9 obligation would have been and which party properly
10 ought to have done that. We set out our position very
11 clearly that it would have been for the CMA to do that.
12 We explained it is the CMA that interviewed Mr Patel
13 twice. It is the CMA that obtained a signed witness
14 statement from him. It is the CMA that indicated in its
15 letter the extent to which it relies on Mr Patel's
16 witness statement at various points in its Decision. It
17 is {K/63/2} for the Tribunal's reference.

18 We note that in its written closing submissions the
19 CMA was at pains to emphasise all the relevant matters
20 on which it says Mr Patel might have been able to give
21 evidence, and if the CMA considers that its findings in
22 the Decision require bolstering in all the respects that
23 it has identified then it was at liberty to call
24 Mr Patel to do so, and it chose not to do so.

25 We do say it makes no sense to suggest that it was

1 for us to call Mr Patel. He was no longer an employee
2 at the point where the CMA commenced its investigation.
3 He had separate representation when he was interviewed
4 by the CMA, and those acting for the Auden/Actavis
5 appellants have never acted for or been asked to act for
6 Mr Patel.

7 As the CMA is aware, because it made reference in
8 the Decision, there has been litigation between the
9 Auden/Actavis appellants and Mr Patel, and that
10 litigation has been settled on terms which are
11 confidential and it is in that context that Mr Patel has
12 not been called as a witness.

13 We do say nor is there any necessity for us to do
14 so, because our appeal turns on points of principle and
15 matters as to whether the CMA has discharged its burden
16 of proof, and we say in that circumstance it does not
17 necessitate factual evidence.

18 So we say this is not a case where it is appropriate
19 to draw any adverse inference against us.

20 THE PRESIDENT: I mean, are you saying in this case there
21 are three potential outcomes: we draw an inference
22 against your clients, we draw an inference against the
23 CMA, we draw no inference at all? My sense is that you
24 are submitting that the middle course, doing nothing, is
25 appropriate in this case.

1 MS FORD: That is right. We have not sought to suggest that
2 one should draw an inference against the CMA. What we
3 do say is that one could conclude that the CMA has not
4 discharged its burden of proof.

5 THE PRESIDENT: Which is a separate point.

6 MS FORD: Indeed, yes.

7 THE PRESIDENT: Thank you.

8 MS FORD: The other matter that you, sir, indicated you
9 wanted to hear from us on yesterday was the relevance,
10 if any, of the 20mg agreement. We have addressed that
11 at paragraph 74 of our supplemental note.

12 THE PRESIDENT: Yes.

13 MS FORD: It is, of course, the case that we did not appeal
14 the CMA's findings in respect of the 20mg agreement, but
15 we say it is not appropriate for a decision not to
16 appeal to be held against us in relation to matters
17 which we did appeal. We say that parties take decisions
18 not to appeal for all sorts of reasons and it is not
19 appropriate to seek to look behind that or to read into
20 it some adverse consequence for the remainder of the
21 appeal that we have pursued.

22 Secondly, we do emphasise that there are important
23 factual differences between the circumstances of the
24 10mg and the 20mg agreement.

25 THE PRESIDENT: Ms Ford, I think there are two questions,

1 are there not? The second question I entirely
2 understand, which is there may be insufficient
3 resonances between 20mg and 10mg to make the point
4 pointful, in other words there is no inference to be
5 drawn on the facts because the facts are just different.
6 So that I get.

7 The anterior point is whether that is an enquiry
8 that one can embark upon at all. Is it your position
9 that you are saying because you have not appealed it we
10 should not look at it at all even if it were highly
11 pertinent, or are you really just making the second
12 point that one does not get anything out of the 20mg
13 agreement in terms of trying to understand the 10mg
14 agreement?

15 MS FORD: We are saying that you cannot draw any inference
16 from the circumstances of the 20mg agreement and the
17 fact that we did not appeal it in order to resolve the
18 matters which are appealed on the 10mg agreement. We
19 say that both because -- they are perhaps not quite as
20 clearly delineated as you put to me, both because we say
21 it is not appropriate to try and draw conclusions from
22 the fact that something has not been appealed, but also
23 because of the factual differences between the scenarios
24 which mean that they are not actually informative in any
25 event.

1 THE PRESIDENT: No. Certainly, again speaking provisionally
2 and the CMA can push back on this if they want to,
3 I would have some difficulties in drawing an inference
4 of any sort from the fact that you have not appealed
5 a part of the Decision. That, as it seems to me, would
6 be verging on the impermissible, probably. One cannot,
7 you know -- it would be like saying we are going to draw
8 an inference against you for not challenging points of
9 fact in the areas where you are appealing. I mean, you
10 have chosen your course. The facts in the Decision are
11 what they are, but you do not get clobbered with some
12 kind of additional inference because you have not chosen
13 to call evidence or attack on a broader basis what is
14 going on.

15 That I get. But the fact is certain findings of
16 fact have been made in relation to 20mg as well as 10mg,
17 and I suppose what I am asking is, is there any reason
18 why we cannot simply look at those findings of fact and
19 use them if they are in some way probative? Of course,
20 if they are not probative it gets binned. So it is that
21 question, not your failure to appeal, but the fact that
22 there are findings which -- well, I suppose what I am
23 asking is, are we obliged to look at them, look at the
24 Decision as a whole and take what we can from it, and
25 I will obviously hear you on the point that we do not

1 get anything from it at all, we need to hear from you on
2 that, but I understand that point, or are you saying
3 that we should just segregate 20mg and 10mg without
4 looking at 20mg and just file it in the bin?

5 MS FORD: No, we are not going so far as to say the Tribunal
6 has to close its eyes to factual findings that have been
7 made. I think we accept that the Tribunal must look at
8 the Decision as a whole. Our submissions are much more
9 on the second option, which is to say that in fact the
10 Tribunal derives very limited, if any, assistance from
11 such factual findings as has been made in relation to
12 the 20mg.

13 THE PRESIDENT: That is helpful, thank you.

14 MS FORD: Just to elaborate upon that latter point, the
15 factual differences are why we say that it really does
16 not help to answer the question.

17 First of all, as we have been debating at length,
18 the 10mg agreements have been formalised into written
19 agreements and it is common ground that the terms of the
20 written agreements are unobjectionable and are
21 inconsistent with the case that the CMA is seeking to
22 run in relation to the 10mg agreement. That is very
23 much in contrast with the position in relation to the
24 20mg, where there has not been that process of
25 formalisation into unobjectionable written agreements.

1 So that really is at the core of the debate about the
2 nature of the 10mg, and so the 20mg really does not
3 assist in that respect.

4 Secondly, we have also been discussing the fact that
5 10mg agreements provided for minimum volumes and
6 a "reasonable endeavours" obligation on Auden to supply
7 more, and those minimum volumes were in fact supplied at
8 the price that was set in the agreements, and so in that
9 respect the way in which the 10mg agreement operates is
10 indistinguishable from a standard supply agreement.

11 As the Tribunal has been told, the 20mg agreement
12 involved a buy-back provision whereby the product was
13 sold back to Auden, and so Waymade took no risk on the
14 sales, and that, again, is obviously very different from
15 the circumstances of the 10mg agreement.

16 Finally, one has to take into account the context of
17 the agreements and in particular the skinny label/full
18 label debate. In the context of the 10mg agreement
19 Waymade only had a skinny label indication, and we have
20 heard that that created uncertainty as to its regulatory
21 position and it created informational asymmetry, and all
22 of that provides relevant insight as to the
23 circumstances in which the supply agreement was
24 concluded.

25 Waymade had a full label indication for the 20mg

1 product and so the regulatory backdrop and the context
2 of those agreements is obviously, again, very different.
3 We say a combination of those factors means that the
4 Tribunal is really not assisted to any degree by looking
5 across at the 20mg agreement. It must resolve the
6 disputes on the basis of the evidence as to the 10mg.

7 THE PRESIDENT: Is it a bit like the use of similar fact
8 evidence in other litigation in that you can look at, as
9 it were, copycat behaviour provided it is strikingly
10 similar, and the mere fact that you have been naughty
11 once does not mean to say that you have been naughty
12 twice. In other words, you cannot derive an inference
13 about the later case simply because you may have been
14 naughty twice, you have to show something more. I mean,
15 I think in the criminal law the test is strikingly
16 similar. I think it might be the same in the civil law.
17 But your point is it is not strikingly similar and one
18 cannot, as it were, infer naughtiness from other purely
19 naughty behaviour. Is that what it boils down to?

20 MS FORD: With the caveat that it is some time since
21 I studied criminal law, the point is in essence, as you
22 put it, that there is clearly nothing even approaching
23 strikingly similar such that this actually has any sort
24 of probative relevance.

25 THE PRESIDENT: You can take it we will have a look at what

1 *Phipson* says about similar fact evidence on the civil
2 side, though given we are in quasi-criminal proceedings
3 it may be that actually the criminal test, if different,
4 would be more appropriate. That is something we might
5 want to think about. But that, in essence, is what you
6 are saying: the cases are just different such that it
7 would be unwise/improper to draw an inference from 20mg?

8 MS FORD: Sir, that is what we are saying on the facts of
9 the case.

10 THE PRESIDENT: On the facts of the case, yes.

11 PROFESSOR HOLMES: Can I ask just one supplemental question
12 in relation to that. There was a line of questioning
13 with the witnesses, Mr Beighton and Mr Sully, as to how
14 much enquiry they might have made when they were
15 presented with a deal by Auden which they said was too
16 good to be true, to paraphrase. Could the backdrop of
17 a 20mg agreement be relevant to how much enquiry they
18 might have been expected to make or not make?

19 MS FORD: The evidence of the Advanz witnesses in response
20 to that enquiry was very fair, and they were saying they
21 did not know -- quite understandably they did not know
22 what was in the mind of Auden when they were being
23 offered these agreements. The premise behind it, in my
24 submission, was this idea that actually they were being
25 offered something which was inexplicable from Auden's

1 side, that was the premise and therefore it should have
2 put you on enquiry because it is clearly somewhat
3 problematic.

4 In my submission that premise is itself not borne
5 out. The line of enquiry is put on the wrong premise,
6 because actually there is a commercial rationale for
7 what Auden might have been doing, albeit that the
8 witnesses very fairly said, well we did not perceive
9 what it was.

10 PROFESSOR HOLMES: I understand that.

11 MS FORD: We simply saw a gift horse and we took it.

12 There is a commercial rationale from Auden's
13 perspective in terms of competing to maintain its
14 volumes and competing with Aesica on terms that meant
15 that it might be able to retain its volumes, and so in
16 those circumstances one cannot -- the premise of the
17 entire enquiry is undermined because in my submission
18 you should not be asking the witnesses, well, should
19 this not have prompted an enquiry? There is a perfectly
20 commercial and rational explanation for it.

21 I am reminded, on a purely factual basis, that AMCo
22 did not acquire the 20mg business, which is another
23 factual distinction as between the two circumstances.

24 PROFESSOR HOLMES: Okay, thank you.

25 MS FORD: Sir, I am moving on to deal with penalties.

1 THE PRESIDENT: Yes.

2 MS FORD: I can make a start, or I do not know if that is
3 a convenient moment?

4 THE PRESIDENT: I think in three minutes you will not make
5 much of a start.

6 MS FORD: I may not make much progress, no.

7 THE PRESIDENT: We are making good progress, I get the
8 sense.

9 MS FORD: Very much so, I just have to deal with our eighth
10 ground on penalty and then we are done.

11 THE PRESIDENT: We will resume then at 2 o'clock.
12 (12.57 pm)

13 (Luncheon Adjournment)

14 (2.00 pm)

15 THE PRESIDENT: Ms Ford.

16 MS FORD: I am moving on to our final ground of appeal which
17 concerns the amount of the penalty, and the Tribunal
18 will have very much in mind that we advance this by way
19 of alternative to the primary contentions concerning
20 liability.

21 Can we look, please, at {IR-A/12/1012}. This is the
22 table in the Decision which summarises the penalties
23 that have been imposed in respect of each infringement.
24 I would just like to first of all look at the total
25 fines that were imposed in respect of the entire course

1 of conduct, so including the parental liability of
2 Allergan and the fines on Accord-UK in the Intas period.

3 Line 1 is the unfair pricing abuse. So there is
4 147.1 million imposed in respect of that.

5 Line 2 is the 20mg unfair pricing abuse, there is
6 a further 8.1 million imposed in respect of that.

7 Line 3 is the 10mg agreement, and there is
8 63.2 million in fines imposed in respect of that.

9 Then at the bottom, line 6, the 20mg agreement,
10 2.8 million imposed in respect of that. So the total
11 fines including parental liability on Allergan and
12 including the Intas period are 221.2 million.

13 If we then look at the fines imposed specifically on
14 Actavis UK, now Accord-UK, it hits its statutory cap
15 once under the 10mg unfair pricing abuse. So that is
16 the first line, and that is the reference, if you look
17 at the attribution column, the reference to "Accord-UK
18 alone: 28.4 million". That is Accord-UK hitting its
19 statutory cap under the 10mg unfair pricing abuse.

20 It then is fined its statutory cap again under the
21 10mg agreement in line 3. So again, if you look at the
22 column on attribution you see "Accord-UK
23 alone: 28.4 million".

24 It is then fined an additional 6.1 million in
25 respect of the 20mg unfair pricing abuse, which is in

1 line 2, and on top of that another 2.8 million in
2 respect of the 20mg agreement.

3 Then on top of that it is fined an additional
4 44 million for the 10mg unfair pricing abuse during the
5 Intas period.

6 So it is a total of 109.7 million, and it is almost
7 four times the statutory cap that applies during the
8 Auden/Actavis period, the 28.4 million. It has been
9 fined almost four times that, all in respect of
10 essentially the same course of conduct.

11 One asks, well, how is it possible that Actavis UK
12 has been fined the equivalent of almost four times its
13 statutory cap? The answer is, as you can see from the
14 table, that instead of imposing a single penalty in
15 respect of this course of conduct the CMA has imposed
16 four separate penalties. It does so by drawing a series
17 of distinctions to justify applying multiple fines.

18 So it draws distinctions between infringements based
19 on whether they concern the 10mg or the 20mg tablets,
20 and it draws distinctions between infringements based on
21 whether they entailed unfair pricing or entering into
22 agreements.

23 Our position is that these distinctions are wholly
24 inappropriate because the conduct which underlies these
25 infringements is so heavily interrelated. As to the

1 distinction between the 10mg and the 20mg tablets, the
2 CMA found that these were in the same market prior to
3 independent entry. So at the very least for the period
4 prior to independent entry one would think there would
5 not be separate penalties, and the Tribunal has our
6 point in the context of market definition that even
7 after independent entry nothing changed in relation to
8 the functionality or substitutability of those products.

9 As to the distinction between unfair pricing and the
10 agreements, it is the CMA's case that the purpose of
11 these agreements was to enable Auden/Actavis to sustain
12 its unfairly high prices. We can see that in the
13 Decision it is {A/12/1021}. This is the Decision
14 10.153, paragraph (f). You see the reference to the
15 fact that:

16 "that each of the agreements ... sustained [on the
17 CMA's case] a separate Unfair Pricing Abuse."

18 When it comes to assessing the financial benefits
19 that are said to be attributable to the infringing
20 conduct, the CMA accepted that they formed part of the
21 same course of conduct and so it accepted that any
22 benefits attributable to the agreements are captured in
23 the calculation of the financial benefits relating to
24 the unfair pricing abuse. Just to show you that, it is
25 {A/12/1074}, paragraph 10.311. I am suddenly worried

1 this is the wrong reference. Possibly towards the
2 bottom of the page, thank you.

3 "... an uplift has been applied to account for
4 financial benefits in respect of the 10mg Unfair Pricing
5 Abuse, the CMA has not taken any financial benefits
6 obtained by Auden/Actavis into account at this stage of
7 the penalty for the 10mg Agreement because any benefits
8 attributable to the Agreement are captured in the
9 financial benefits relating to the 10mg Unfair Pricing
10 Abuse."

11 So the CMA itself is recognising the extent to which
12 the conduct that it is focusing on is heavily
13 interrelated.

14 If we look at {A/12/1020}, please. The Decision
15 paragraph 10.153 is the paragraph where the CMA seeks to
16 explain why it has imposed four different fines, and in
17 our submission what it does is to alight on differences
18 between the different infringements but differences
19 which do not explain why they are sufficiently material
20 to justify different fines. So in broad terms, yes,
21 these are differences but no, they do not really give
22 any justification for imposing four separate fines.
23 Just to work through them very quickly.

24 Subparagraph (a), 10mg and 20mg hydrocortisone
25 tablets are different strengths. Well, of course they

1 are, but so what? Particularly when they are in the
2 same market prior to independent entry.

3 Then 10.153(b) you see that the CMA drawing
4 a distinction between unfair pricing and saying that is
5 an exploitative abuse and the agreements are an
6 exclusionary abuse. Again, yes, competition lawyers do
7 draw distinctions along those lines, but what is
8 relevant is whether or not these courses of conduct are
9 distinct or whether they are interrelated. We say here
10 it is very clearly the case and indeed the CMA's case
11 that one type of conduct was interrelated with the
12 other.

13 Paragraph (c) {A/12/1021}, you see the proposition
14 that:

15 "... different prices are charged and separate
16 pricing decisions taken with respect to the different
17 strengths of hydrocortisone tablets."

18 That, in our submission, is really no more than the
19 first point, that there are in fact different strengths,
20 so they would normally then as a consequence lead to
21 different decisions in respect of them. But again, in
22 our submission it is really immaterial given that they
23 form part of the same market and the same interrelated
24 course of conduct.

25 Paragraph (d) you see the point that the market has

1 developed differently and the 10mg and the 20mg unfair
2 pricing abuses have different durations. To some extent
3 those conclusions are in dispute in the light of our
4 various grounds of appeal, but in any event we say they
5 are largely immaterial to this exercise of salami
6 slicing the various different infringements.

7 (e):

8 "the fact that the Agreements had shorter durations
9 than the Unfair Pricing Abuses."

10 Ultimately that is a matter for where the CMA has
11 decided to draw a line, and again some of that is very
12 much in dispute, but again it does not justify, in our
13 submission, imposing separate fines in respect of them.

14 Then (f), the differences between the agreements
15 themselves, so:

16 "... the Agreements had different terms,
17 counterparties, starting dates and durations, related to
18 a different strength of hydrocortisone tablet, and each
19 sustained a separate Unfair Pricing Abuse."

20 Again, we say they reflect little more than the
21 straightforward fact that they were separate agreements
22 which happened to be with separate parties, but not that
23 they should be fined separately, in my submission.

24 The approach that the CMA has taken in drawing these
25 distinctions is a novel one. So it has not been seen in

1 previous decisional practice and we have cited some
2 examples. The first one is what was done in *Napp*. This
3 is {M/24/7}. If we look at the introductory paragraph,
4 paragraph 1, the Tribunal can see that there is a single
5 infringement found in respect of abuse of a dominant
6 position in the supply of sustained release morphine
7 tablets and capsules. So the infringement covers
8 different forms, tablets and capsules treated as one
9 infringement.

10 If we go on to page 14 in this document, please
11 {M/24/14}, and down to paragraph 32. This paragraph is
12 a summary of the conduct, and the conduct that was
13 challenged in the Decision was both exclusionary and
14 exploitative, so the conduct that is described in
15 subparagraph (a) is essentially exclusionary conduct.
16 It is price discrimination, predatory pricing.

17 Then if we go over to (b), subparagraph (b) is
18 exploitative conduct in the form of excessive pricing,
19 so this concerns both forms of conduct.

20 If we go to page 15, please {M/24/15}.
21 Paragraph 34, you can see that the conduct in question
22 covers multiple strengths, and in some respects is
23 differentiated as between strengths, so you can see the
24 Decision finds that *Napp*'s prices in hospitals were
25 below total delivered costs on all tablets except

1 certain strengths and below direct costs on all tablets
2 except certain strengths, and then if we go over to 36
3 {M/24/16} you can see that *Napp's* pricing strategy was
4 targeted differently according to the different
5 strengths, and yet in this case one infringement and one
6 fine.

7 Similarly, the *Flynn Pfizer* case, if we look at
8 {M/130/17}. This is the actual decision, the CMA's
9 decision in *Flynn Pfizer*. 2.2 records:

10 "... the CMA finds that Pfizer has engaged in four
11 separate abuses of dominance. The CMA therefore reaches
12 four separate infringement decisions in respect of
13 Pfizer's conduct -- one for each of Pfizer's Products
14 and in respect of each of Pfizer's Prices."

15 If we go to 2.5 {M/130/18} we see that the same
16 finding was found for Flynn. But then if we go on to
17 page 436, please {M/130/436}, paragraph 7.60:

18 "To address the fact that all four of Pfizer's
19 Infringements have taken place in the same relevant
20 product and geographic market, the CMA has chosen to
21 issue one single fine in relation to all four of
22 Pfizer's Infringements ..."

23 And then similarly, 7.61 is in relation to Flynn,
24 and all four of Flynn's infringements took place in the
25 same relevant product and so the CMA has chosen to issue

1 a single fine.

2 Then finally, in relation to *Paroxetine*, {M/117/29},
3 please. This was a decision in relation to GSK's drug
4 *Seroxat*, and you can see in paragraph 3.22 that that was
5 sold in 20mg and 30mg packs and also in an oral liquid
6 formation. The 30mg strength was sold in much smaller
7 volumes than the 20mg strength and different price
8 trends were observed across the different strengths, and
9 the effect of the infringing agreements in that case was
10 to postpone generic entry for both strengths, but the
11 CMA did not find separate infringements in respect of
12 those two different strengths. They only found one
13 infringement.

14 So in our submission, in the light of the previous
15 decisional practice it is extremely difficult to justify
16 how the distinctions that the CMA has alighted upon in
17 this case can justify the imposition of multiple fines.

18 On the question of intention or negligence, as --
19 THE PRESIDENT: Just pausing there, if you are moving on.
20 Are you saying that it is an abuse of the CMA's
21 discretion how to structure its fine to parse out the
22 different elements of infringement and to fine for them
23 separately? Is that the thrust of your argument there,
24 that there should have been a single penalty?

25 MS FORD: Yes, I am saying the factors that the CMA has

1 identified to seek to justify applying multiple fines do
2 not justify it, and the consequence -- and I am going to
3 come to back to this when we look at the stage where the
4 case law requires the CMA to take a step back and look
5 at the proportionality of what it has done, the
6 consequence is essentially to completely undermine the
7 effect of the statutory cap, because the statutory cap
8 is intended to prevent a company from being imposed with
9 an excessive burden, and that is circumvented if one
10 says, ah, well, I am going to impose four different
11 penalties and that way I get to fine you four times up
12 to your statutory cap.

13 THE PRESIDENT: Yes. I apologise for raising criminal law
14 a second time today.

15 MS FORD: I am going to be equally unhelpful.

16 THE PRESIDENT: But it sounds a little bit like concurrent
17 and sequential sentences in criminal law.

18 MS FORD: I think that is probably a fair analogy, yes.

19 THE PRESIDENT: In other words, is the essence of your
20 objection not so much that there has been a separate
21 calculation of the fines but what the CMA should have
22 thought about is: are these, as it were, discrete
23 infringements or are they sufficiently related? Now,
24 I am not articulating the test at all, but I think that
25 is what one asks in the criminal law. So say you have

1 committed four offences and you say, well, it is
2 four years for each of them and if they are related
3 those four years run concurrently and you serve
4 a totality of four years. On the other hand, if they
5 are distinct but tried together then you tot them up
6 separately and you will serve 16, or a variant of the
7 two.

8 So I am just trying to tease out the essence of your
9 objection. Is it really not so much that they have come
10 up with six different figures but that they ought
11 perhaps to have considered whether they should cumulate
12 those figures or allow them to run effectively
13 concurrently?

14 MS FORD: Yes, certainly we are not going so far as to say
15 that it is never permissible for the CMA to impose
16 multiple fines. It is not a blanket obstacle of that
17 nature, but in doing so they do need to consider whether
18 or not what they are fining is separate and distinct
19 conduct or interrelated conduct, and as far as it is
20 interrelated then we say it is not appropriate for them
21 to impose separate fines and thereby circumvent the
22 effect of the statutory cap.

23 THE PRESIDENT: Yes. Because the statutory cap, that point
24 would not run if you had two infringements which were
25 completely separate. I mean, it begs the question

1 whether they would be in the same decision, but let us
2 ignore that problem. If you had two completely
3 different infringements, albeit in the same decision,
4 you would probably expect the CMA first of all to assess
5 the penalty separately and in that case, and I am
6 postulating really very separate things, you would
7 cumulate and apply the turnover test separately to each,
8 rather than say it was being circumventing by doing the
9 same process twice over.

10 MS FORD: Yes, absolutely, yes.

11 THE PRESIDENT: Thank you.

12 MS FORD: As the Tribunal is aware, the CMA may only impose
13 a penalty if an infringement has been committed either
14 intentionally or negligently. That is section 36(3) of
15 the Competition Act.

16 THE PRESIDENT: Professor Mason has just made the point, and
17 he is right to raise it, I see that we only have
18 Mr Bailey here. Of course that is all in all
19 sufficient, but if there is a problem with leading
20 counsel and they want to be here then we would want to
21 deal with that.

22 MR BAILEY: No, sir, leading counsel is engaged in
23 preparing --

24 THE PRESIDENT: I assumed that was the case, but we would
25 not want there to be any issue. So thank you for that

1 clarification. Ms Ford, do go on.

2 MS FORD: Our position is that the intention or negligence
3 threshold is not met, and we make that point firstly by
4 the state of the case law at the relevant time. Just to
5 remind the Tribunal what the relevant time is, as to
6 excessive pricing the conduct in question is said to be
7 broadly from 2008-2018, and in terms of the alleged
8 pay-for-delay agreements the relevant period is roughly
9 2011-2016.

10 Excessive pricing cases were unusual, and this
11 Tribunal in *Flynn Pharma* made the point in its judgment,
12 this is paragraph 3:

13 "Cases of pure unfair pricing are rare in
14 competition law."

15 The legal test for unfair pricing was only clarified
16 by the Court of Appeal in *Flynn Pharma* in its judgment
17 in 2020.

18 In terms of pay-for-delay infringements, the
19 position in respect of those was clarified by this
20 Tribunal in its recent judgment in *Paroxetine* in 2021,
21 and the position on the law in that case was considered
22 to be sufficiently unclear that the Tribunal made
23 a reference to the Court of Justice in respect of it in
24 2018 and the Court of Justice handed down its judgment
25 in 2020.

1 The CMA has said that there was no genuine
2 uncertainty as to the unlawfulness of market sharing or
3 unlawful pricing, but of course that puts the issues at
4 an extremely high level of generality and the more
5 pertinent question, in our submission, is whether it is
6 evident that the conduct, the particular conduct that
7 was in issue in these proceedings is properly to be
8 characterised as equating to straightforward market
9 sharing or unlawful pricing. In our submission it is
10 far from evident, and the position is particularly
11 opaque in relation to excessive pricing, because how is
12 a business supposed to know where legitimate profit
13 maximisation ends and where excessive pricing begins?

14 In this case Auden was benchmarking against
15 Hydrocortistab and against Plenadren, both of which were
16 markedly more expensive. The NHS had powers to
17 intervene to secure lower prices but chose not to do so.
18 How, we say, can it be said that Auden/Actavis knew or
19 ought to know that their prices were exploitative?

20 If we look specifically at the period when Auden was
21 taken over by Actavis, as the Tribunal has heard this
22 morning there was this complete change-over of relevant
23 personnel. From the perspective of those personnel who
24 were coming in there was nothing on the face of the
25 written agreements that was self-evidently problematic,

1 and Actavis inherited Auden's price approach, which
2 appeared justifiable by reference to comparators in the
3 market, most notably Plenadren, and it was ostensibly
4 reasonable to continue that approach.

5 So in our submission there is no basis whatsoever
6 for a finding of intention or negligence in particular
7 during that period.

8 Just working through the various stages of the
9 fining guidelines, step 1, the starting point. We say
10 that the 30% starting point in this case, which was
11 obviously the absolute maximum highest possible starting
12 point, is clearly excessive. We say this is not
13 a clear-cut case. It is not the sort of case that can
14 fairly be characterised as the most serious in terms of
15 competition law infringements. Again, we have made the
16 point that it is out of step with the CMA's previous
17 decisional practice including in the pharmaceutical
18 sector. We have set out this analysis in our written
19 submissions, but the bottom line is that until recently
20 the CMA tended to take a figure of around 21% as an
21 appropriately serious figure for serious and clear cut
22 infringements in the pharmaceutical sector.

23 Here again, we say that this high starting point is
24 particularly inappropriate during the Actavis period for
25 all the same reasons.

1 If we look at the factors that the CMA has
2 identified as relevant to the assessment of seriousness,
3 it is at {A/12/1027}, please. 10.172 is the paragraph
4 where it is setting out the factors that are relevant to
5 the CMA's assessment of seriousness. Paragraph (a), you
6 see there the assertion that market sharing and
7 excessive and unfair pricing are most likely to harm
8 competition.

9 The Tribunal has my point that simply characterising
10 the conduct in this case as market sharing and excessive
11 pricing at a high level glosses over a lot of the
12 complexity and a lot of the ambiguity, and a lot of the
13 quite unique characteristics of the conduct in issue in
14 this particular case.

15 Subparagraph (b), the point is made here that
16 immediate release hydrocortisone tablets are an
17 essential medication. This does in fact feed into the
18 point that we were discussing earlier today about the
19 importance of this medicine, and for that reason in my
20 submission this is actually a point in Auden/Actavis's
21 favour, in the sense that as we discussed, had Auden not
22 taken over the licence from MSD these tablets would not
23 have been available in the UK at all for a certain
24 period of time.

25 Subparagraph (c) {A/12/1028} is structure of the

1 market, and this is the CMA essentially reciting the
2 factors that it relies on to say that Auden/Actavis is
3 dominant. So these are factors which are necessary for
4 there to be any sort of infringement at all, but we say
5 they are no basis to suggest that any infringement, if
6 made out, is one of a particularly serious nature.

7 Subparagraph (d), "Harm to End Customers", what is
8 going on here is that the CMA is placing emphasis on the
9 fact that the end customer was the NHS, but of course we
10 must not forget that the Department of Health on behalf
11 of the NHS had a concrete power to intervene to put an
12 end to the infringements and did not do so. So if
13 anything, in our submission, this is a factor in our
14 favour.

15 Subparagraph (e) over the page {A/12/1029}, this is
16 the heading "General deterrence". The Tribunal will see
17 an assertion under this heading that the potential gains
18 from such conduct are so great and so certain that
19 a high starting point is justified in the interests of
20 general deterrence.

21 We do not accept that this is a legitimate
22 assumption to make. First, the gains from excessive
23 pricing are not certain. Higher prices might cause
24 customers to switch to a different product or simply to
25 reduce demand, not least because there did exist

1 clinically substitutable products in the form of
2 Plenadren and Prednisolone.

3 Secondly, if and insofar as there were such gains
4 then we say it is far from obvious that they would have
5 accrued to Actavis, which is actually the entity that is
6 being fined in the interests of general deterrence. We
7 say that because either the gains were paid out to the
8 shareholders of Auden in the form of dividends or,
9 insofar as they were reinvested and so were reflected in
10 the value of Auden as a company, they were then paid to
11 the owners of Auden when Actavis purchased the company.

12 So it makes little sense, in our submission, to be
13 fining Actavis by way of general deterrence and pointing
14 to supposed gains from this conduct.

15 In response to these points that we made in our
16 notice of appeal, defence paragraph 469, it is at
17 {A/6/176}, is essentially saying -- it is essentially
18 attempting to defend this conduct on the basis that it
19 is a general proposition rather than a finding of fact.
20 It says it is:

21 "... clearly relevant to the propensity of dominant
22 undertakings to impose unfair prices ... and to ensure
23 general deterrence."

24 Insofar as it is said to be simply a general
25 proposition and not a finding of fact, we say it cannot

1 justify a high starting point being applied specifically
2 to Actavis in the context of these particular
3 proceedings. We say there is a real double-counting
4 issue here, because this is the first point at which the
5 CMA takes into account financial benefit under general
6 deterrence and seriousness, but then we see it again
7 under specific deterrence, under step 2, so -- sorry,
8 step 3, I think that is. So we say not only is this
9 problematic to be taken into account at all, but it
10 becomes particularly problematic when one ends up taking
11 it into account multiple times. We will see that it
12 pops up again. I am told it is step 4. We will work
13 through the steps until I get the right one.

14 I am moving on to step 2, adjustments for duration,
15 and the only point we make here is that obviously one or
16 more of our grounds of appeal affects the duration of
17 various of the infringements and so, insofar as those
18 were to be upheld, they then need to be revisited in
19 relation to the duration.

20 THE PRESIDENT: Yes.

21 MS FORD: Step 3, adjustment for aggravating and mitigating
22 factors, the first element here is the involvement of
23 directors and senior management. We say it is not
24 appropriate to apply a 15% uplift for involvement of
25 directors and senior management, as the Decision has

1 done. The Tribunal has my submission that the
2 circumstances of this case are far from clear cut and it
3 would not have been evident to the directors that
4 something was wrong, and so we say there should be
5 either no uplift at all or a smaller uplift.

6 But once again, we say this is a point which applies
7 with particular force during the period when Actavis
8 acquired Auden, and we have seen that the CMA relies on
9 Mr Wilson's involvement as a director.

10 The Tribunal knows that Mr Wilson only became
11 involved from 1 September 2015. That is at the point at
12 which Waymade had already launched its 20mg
13 hydrocortisone tablets, and in October 2015, so a month
14 later, that is the point where Alissa launched its 10mg
15 hydrocortisone tablets.

16 Shortly afterwards prices began to fall as a natural
17 consequence of competitive entry. As we know, that is
18 exactly what Actavis assumed would happen when it took
19 over Auden's business.

20 So one asks: what realistically could Mr Wilson be
21 expected to do differently? In our submission it is not
22 realistic to suggest that he should have taken steps to
23 ensure that the pricing that he inherited from Auden,
24 that the levels fell even faster when it was clear that
25 they were already falling as a consequence of

1 competitive entry.

2 As to the 10mg agreement, the Tribunal already has
3 my submissions that there is no basis for any suggestion
4 that Mr Wilson personally was aware or had any knowledge
5 of any common understanding, and nothing untoward was
6 evident on the face of the agreements.

7 We have made the point before the short adjournment
8 that the CMA has not made a relevant finding in respect
9 of Mr Wilson which could amount to either intention or
10 negligence, because their finding was essentially that
11 he appreciated the practical consequences of supply, if
12 they were upheld, were not enough -- sorry, I will try
13 that again. He appreciated the practical consequences
14 of supply under the 10mg agreement may be to protect
15 volumes, but we say that is a unilateral appreciation.
16 It is not enough to show a common understanding, and so
17 there is insufficient finding of Mr Wilson's involvement
18 such to justify any uplift.

19 The next heading is cooperation, and we say that
20 Auden/Actavis should have been given credit for the
21 extent of their cooperation with the CMA's
22 investigation. The point we make in particular is that
23 we provided the CMA with the Everlaw document hosting
24 platform, and we say that is likely to have been
25 particularly useful given the interrelated nature of the

1 investigations in this case. We made the point in our
2 written submissions that practical cooperation of this
3 type in the *Casio* case did result in a 10% discount, and
4 we offered our help before that decision came out. So
5 we say our cooperation in that respect merits a similar
6 discount.

7 Moving on to step 4, adjustment for specific
8 deterrence and proportionality, this is where we come
9 back again to the financial benefit. I have shown you
10 that we have already seen it appear under the 30%
11 starting point. When we come back to step 4 we find the
12 CMA increasing the penalty again by reference to the
13 need for specific deterrence. The uplifts that are
14 applied at this stage are really quite extraordinary.
15 If we look at {A/12/1059}, please, table 10.7 is showing
16 the CMA's estimate of the financial benefits obtained by
17 Auden/Actavis from the 10mg unfair pricing abuse.

18 The third column shows the penalty at the end of
19 step 3, and the fourth column is headed, "Revenue
20 differential above £20 per pack (minimum financial
21 benefit)", and this is the sum that the fines are then
22 uplifted to.

23 In many respects one could just completely dispense
24 with steps 1 to 3, because this step completely eclipses
25 any of the reasoning that then goes into 1 and 3 by just

1 uplifting to the amount of the perceived financial
2 benefit.

3 Period A1, so this is the first row of the table,
4 and period A3, so this is, I think, the third row of the
5 table, the fines go from 40.6 million to 87.65 million.
6 I get that from 77.5 million in the first row and
7 another 10.2 million in the third row. That is in total
8 a 116% increase in fines.

9 Period A2, this is the second line, the fines go
10 from 6.8 million to 37.9 million, and that is a 457%
11 increase. Just to point out, there is then a further
12 uplift to 74.3 million resulting in around a 1,000%
13 increase overall which reflects factors specific to
14 Allergan and its turnover. So we are not jointly and
15 severally liable for that because our statutory cap has
16 already been exceeded. That will be addressed by
17 Allergan.

18 Period A4, there is an uplift from 8.9 million to
19 12.5 million, so that is a 40% increase. Then there is
20 a further uplift of 44.4 million which is around a 400%
21 increase, which is addressed in Intas' notice of appeal.

22 Finally, if we go on to {A/12/1072}, this is the
23 estimate of the financial benefits obtained from the
24 20mg unfair pricing abuse. If we look at period B2 you
25 see an uplift there from 1 million to 2 million, a 100%

1 increase.

2 In *Flynn Pharma* this Tribunal expressed a degree of
3 scepticism about the large uplifts in that case. It is
4 at {M/130/465}. I am afraid I have got the wrong
5 reference there {M/150/465}, please.

6 EPE OPERATOR: It only goes up to page ...

7 MS FORD: Yes, we are looking for 461, so possibly the
8 previous page {M/150/144}. Paragraph 461, the CAT is
9 saying:

10 "Had we upheld the CMA's finding on abuse, we would
11 likely have regarded the very substantial uplift for
12 deterrence applied to Pfizer as, on its face, difficult
13 to justify and not required by the CMA's own penalty
14 guidance ..."

15 The uplift to Pfizer in that case was 400%, and that
16 was this Tribunal putting a shot across the bows in
17 terms of potentially inappropriate penalty uplifts, and
18 in our submission that shot across the bows has been
19 ignored because the increase imposed on Actavis in
20 respect of period A2 alone is greater than 400%, and
21 that is before you factor in additional increases for
22 periods A1, A3, A4 and B2.

23 Going back to paragraph 461, we can see the Tribunal
24 saying that they would have given the appropriate uplift
25 for deterrence close scrutiny, and they say {M/150/145}:

1 "... particularly having regard to the new price
2 control powers of the [Department of Health] that have
3 recently been passed into law."

4 In the present case the Department of Health's
5 powers have been applicable throughout the period and we
6 know that it did not use them, and in our submission
7 that makes it all the more inappropriate to purport to
8 uplift fines in this way in the interests of deterrence.

9 We say that fines are not intended to be a means of
10 disgorging profits, and given the likelihood that any
11 infringement will lead to follow-on damages claims, if
12 fines are routinely uplifted by reference to profits in
13 this way then there is a strong risk of double-counting.

14 That double-counting risk arises in another respect
15 as well, because as I have shown you, the CMA recognises
16 that the agreements and the unfair pricing abuses
17 concern the same course of conduct such that any
18 benefits attributable to the agreements are captured in
19 the financial benefits relating to the unfair pricing
20 abuses.

21 That means that if you are purporting to uplift
22 fines of financial benefit then logically you have to
23 look at the existing fines for all the relevant conduct,
24 and then you uplift for financial benefit.

25 So, for example, take the 10mg conduct. What you

1 ought to do is look at the total fines for the 10mg
2 unfair pricing and the 10mg agreement, and then you
3 uplift those fines to take into account financial
4 benefit insofar as is appropriate.

5 What the CMA actually did was to look at the fines
6 for the 10mg unfair pricing on its own to uplift those
7 for financial benefit and then add in the 10mg agreement
8 fine on top. So even on the CMA's own case that exceeds
9 the financial benefit attributable to this course of
10 conduct as a whole, and it leads to excessive fining and
11 that is even on the CMA's view of the world.

12 We say there are other factors which mean that the
13 financial benefit has been overstated in this case. The
14 first is the point that I already made in the context of
15 general deterrence, that the financial benefit here will
16 either have been paid to Auden in the form of dividends
17 or in the form of the purchase price for the company, so
18 on any view it is not actually retained by Accord-UK,
19 the entity which is now being fined.

20 Also the Tribunal will recall, in the context of
21 discussing the practice of portfolio pricing, the CMA's
22 argument that if hydrocortisone had been priced lower
23 then other products could have been priced higher in
24 order to maintain reasonable profitability across the
25 whole portfolio. If that had happened then the

1 financial benefit attributable to this conduct in
2 particular is overstated, because the same effect would
3 have been achieved, on the CMA's own case, by pricing
4 other products higher.

5 Of course, we have also heard that when generic
6 entry occurs there is not this immediate and precipitous
7 drop in pricing. Prices fall very gradually, and that
8 is another dynamic which in my submission is not
9 properly reflected in estimating the financial benefit
10 which can be attributed to this conduct.

11 The CMA's answer to those sorts of points is to say,
12 well, we are not obliged to examine a counterfactual
13 scenario. We do not have to do that to establish
14 a restriction by object so we certainly should not be
15 obliged to do it for a penalty assessment. But of
16 course it is the CMA which is purporting to uplift its
17 penalties to ensure that they exceed the supposed
18 financial benefits of this conduct, and if it has not
19 actually troubled to undertake a realistic assessment of
20 the financial benefits that are attributable to the
21 conduct then in our submission it should not be
22 uplifting its penalties on that basis.

23 If we look at {A/12/1061}, Decision paragraph 10.265
24 then claims that:

25 "... the penalties at the end of step 3 do not

1 reflect the serious nature and severe impact of the 10mg
2 Unfair Pricing Abuse."

3 But the factors that the CMA then goes on to rely on
4 are precisely the factors that it tried to deploy to
5 justify a maximum 30% starting point. So, first how can
6 it be said that the penalties do not reflect these
7 factors? These are the ones that fed into the starting
8 point in the first place. Secondly, here there is yet
9 more double-counting.

10 We do say that there are factors that the CMA has
11 wrongly failed to take into account, and those are
12 factors that mean that Actavis UK in particular does not
13 require any further deterrence. The first is that
14 Actavis did not instigate the conduct in question. At
15 the very most it could be criticised for failing to
16 bring falling prices down even quicker than they in fact
17 fell. Then the Tribunal has the point that Actavis did
18 not receive a significant financial benefit since it
19 paid sums representing the value of the benefit to
20 Auden.

21 So we say those are factors which ought to have been
22 taken into account in terms of assessing the degree of
23 deterrence which is in this case appropriate.

24 Finally, we come to what has been termed the "step
25 back", and the case law tells us that the CMA must:

1 "... take a step back [at the end of its penalty
2 calculation exercise] and ask itself whether in all the
3 circumstances a penalty at the proposed level is
4 necessary and proportionate ..."

5 I am quoting there from *Kier* group.

6 In our submission, the penalties imposed on
7 Accord-UK are neither fair nor proportionate. The
8 Tribunal has our point that Accord-UK's statutory cap,
9 which for obvious reasons is supposed to represent the
10 top end of its potential liability, is 28.4 million and
11 for the periods excluding the Intas period it has
12 actually been fined 67.7 million. It has been fined at
13 the level of the statutory cap twice in respect of the
14 10mg strength alone, once for unfair pricing and once
15 for the 10mg agreement. Then a further 10.8 million for
16 the 20mg and 2.8 million for the 20mg agreement, then on
17 top of that it has been fined a further 44 million in
18 respect of period A4, which is the Intas period.

19 If we look at the authorities about what the
20 statutory cap is supposed to achieve, it is supposed to
21 prevent an excessive burden, so *Eden Brown v OFT*,
22 {M/82/23}. Paragraph 57, you can see the Tribunal
23 saying at the bottom third of this paragraph:

24 "... the penalty cap imposed by section 36(8) of the
25 Act is determined by reference to the entirety of the

1 undertaking's business, in all product and geographic
2 markets, and thus prevents a penalty for violation of
3 competition law from imposing an excessive burden on the
4 undertaking."

5 Then similarly, *McCann Limited v CMA* in {M/179/39}.
6 I was hoping for paragraph 94, can we go back one page,
7 please {M/179/36}. We can see at the bottom this is by
8 reference to European case law. It is referring to the
9 limiting of the fine to:

10 "... 10% of the total turnover of the undertaking in
11 the year preceding the infringement decision, exists for
12 the purpose of avoiding the imposition of an excessive
13 burden on the undertaking ..."

14 This takes us back to the point that I was
15 canvassing with the Tribunal earlier. We do say that an
16 approach which artificially slices and dices
17 interrelated elements of conduct and in that way imposes
18 multiple penalties undermines the purpose of the
19 statutory cap, and the consequence is to impose fines
20 which are unfair and excessive and disproportionate. We
21 say it ought to have been evident to the CMA when it
22 took the requisite final step back that what it has done
23 is to impose an excessive burden.

24 Unless I can assist the Tribunal further, those are
25 my submissions.

1 PROFESSOR HOLMES: I just have one question, please. Sorry,
2 I perhaps should have raised it earlier. When you were
3 talking about the separate infringements you spoke about
4 the different strengths and the types of conduct, but
5 would you see it as potentially relevant that the 10mg
6 agreement and the abuse provisions would -- if made out,
7 would infringe different legal provisions in
8 Chapter I and the Chapter II prohibition?

9 MS FORD: No, in my submission I would not consider that
10 relevant because of the CMA's own case that these are
11 interrelated and essentially self-reinforcing conduct,
12 and so one sees the distinction in the legal provisions
13 because it is obviously necessary to make a distinction
14 between conduct that relies on a dominant position and
15 conduct that relies on agreements between undertakings,
16 so unilateral conduct as distinct from collaborative
17 conduct, and that is obviously a relevant legal
18 distinction which becomes quite important but not, in my
19 submission, when one is looking at whether or not a fine
20 is disproportionate at the end. These, on the CMA's
21 case, are self-reinforcing courses of conduct and on
22 that basis we say it should be one penalty in respect of
23 them.

24 PROFESSOR HOLMES: Understood, thank you.

25 THE PRESIDENT: Ms Ford, thank you very much. We have no

1 further questions. Mr Jowell, should we rise for
2 ten minutes or -- it is ten to three.

3 MR JOWELL: I am happy to continue or to rise, whichever --

4 THE PRESIDENT: Let us make a start.

5 Closing submissions by MR JOWELL

6 MR JOWELL: With the Tribunal's permission, I wish to
7 address it today on behalf of Allergan Plc and to start
8 I would like just to note one particular feature of
9 Allergan's position, and that is that it has received
10 its fine solely in respect of its position as ultimate
11 parent company of its former subsidiaries, Actavis UK
12 and Auden McKenzie Pharma. So Auden and Actavis UK are
13 alleged to have directly participated in the alleged
14 infringements, whereas Allergan by contrast is not
15 alleged to have been a participant in any of the
16 infringements. Allergan's alleged liability is
17 therefore entirely derivative.

18 It is also noteworthy that as a reflection of this
19 purely derivative liability the CMA scarcely involved
20 Allergan in its investigation at all. It was brought
21 into it extremely late in the day, just four months
22 before the SO was issued, and even then the CMA showed
23 no real interest in what Allergan itself knew or did.
24 It did not interview any of the relevant directors of
25 Allergan such as Mr Stewart or others. It did not even

1 seek any documents from Allergan before it issued its
2 statement of objections in March 2017. It asked only
3 one minor question of Allergan after it had issued its
4 statement of objections.

5 So Allergan really, in terms of its own conduct, has
6 not been subject to any meaningful enquiry or
7 investigation.

8 Now, we accept, and of course it is recognised in
9 the case law, that parent companies can be fixed with
10 this form of wholly derivative liability just because
11 a subsidiary has directly participated in the
12 infringement. There are examples of that in the case
13 law. I do not intend you to take it up, but an example
14 of that is in case the *Akzo* case which is in the bundle
15 at {M/137.2/1}.

16 But what is unusual is the next factor that I come
17 to, and that is the size, both absolute and relative, of
18 the penalty imposed upon Allergan. In total the penalty
19 comes to £109 million on the sole basis and a further
20 2 million on a joint basis, so a total of £111 million.
21 That is, we think, the largest penalty that has ever
22 been imposed by the CMA in the entire history of
23 United Kingdom competition law.

24 But it is perhaps even more extraordinary when one
25 considers it in relative terms to the fine imposed on

1 the other addressees of the Decision, most of whom are
2 direct participants, because it is larger than all of
3 the fines imposed on those direct participants including
4 its own subsidiaries.

5 That is particularly remarkable when you consider
6 the duration of time for which Allergan is said to have
7 been involved, because Allergan's period of alleged
8 liability lasts for just 14 months from 29 May 2015 when
9 Actavis bought Auden to the 1 August 2016 when
10 Actavis UK was sold to Teva. That can be compared, that
11 period of 14 months, to the period of the whole
12 infringements, which are eight years in the case of the
13 excessive pricing infringement and four years in the
14 case of the 10mg agreement.

15 So the upshot is that Allergan is responsible alone
16 for over 40% of the total amount of the fines, even
17 though it is said to have been liable in a purely
18 derivative capacity for just 12% of the duration.

19 Now, one consequence for us of having a purely
20 derivative role is that it places us at one or more
21 stages removed from the actual conduct of the
22 infringements. For that reason and also to avoid
23 repetition I intend to leave it to those whose clients
24 are alleged to have been directly involved in the
25 infringements to advance most of the submissions in

1 relation to liability for those infringements.

2 Now, there are two exceptions to that where I do
3 want to touch on liability, just to emphasise and expand
4 on two of the points that Ms Ford KC has made already,
5 but I am going to try to be very brief. But I want to
6 make it clear that nothing should be read into my not
7 dealing with those other liability points, it is just
8 that we recognise that others are closer to the ground
9 in relation to these infringements and we gratefully
10 adopt their submissions.

11 THE PRESIDENT: Mr Jowell, I am sure all of those before us
12 will appreciate that there is going to be degrees of
13 overlap, and we are not of the view that points are made
14 stronger by repetition so we entirely endorse your light
15 touch approach --

16 MR JOWELL: Understood.

17 THE PRESIDENT: -- and invite, indeed to the extent they
18 have not already adopted it, others to follow your
19 example.

20 MR JOWELL: I am grateful for that indication. On that
21 basis, I intend to divide my submissions into four
22 parts. First of all, I want to just touch on these two
23 points on liability. Then I would like to remind the
24 Tribunal of the content of certain general legal
25 principles that are, we say, relevant to the proper

1 resolution of these appeals. I will go to those because
2 they will -- the application of those principles really
3 will permeate my more detailed submissions that I will
4 come on to in due course, in particular in relation to
5 the propriety and the amount of the penalty.

6 Thirdly, I then want to address you on this issue of
7 the hold-separate period which I am sure you will have
8 seen in the pleadings, which goes to both liability and
9 to penalty for the last part of the alleged
10 infringement, the period from March to August 2016.

11 Then finally, I wish to address you more generally
12 on the legality of the penalty and to seek to identify
13 the key steps in the analysis where the CMA's Decision
14 has erred and led it to impose a penalty on Allergan
15 that is wildly out of all proportion to its alleged
16 participation liability for these offences.

17 Now, liability. Obviously, to state the obvious, to
18 the extent that the appeals on liability are successful
19 then -- by those who are said to be responsible for
20 participating in the infringements, then because our
21 liability is derivative the liability on Allergan will
22 also fall away.

23 The two specific points that I wish to touch on
24 relate to first, the test for unfair pricing laid down
25 in the Tribunal's *Napp* judgment, and secondly, the

1 alleged 10mg agreement insofar as it concerns Allergan.

2 Now, Ms Ford has already taken you to the relevant
3 passages of the *Napp* decision of the Tribunal. She has
4 shown you that the approach both of the Director General
5 of Fair Trading and of the CAT was that there were in
6 fact two cumulative necessary conditions for a finding
7 of excessive pricing: first, that there should be prices
8 that are very significantly higher than would be
9 expected in a competitive market; but also secondly,
10 that it should not be likely that the high profits would
11 stimulate successful new entry leading to effective
12 competition within a reasonable period.

13 That was the test adopted in paragraphs 390-391 and
14 it was the approach that was applied, which one saw at
15 paragraph 403. Perhaps if we can just have that up on
16 the screen. It is at {M/24/111}, paragraph 403. You
17 see it again there.

18 Now, as Ms Ford also explained, the legal and
19 economic rationale behind the second condition in *Napp*
20 makes perfect sense. Excessive pricing is potentially,
21 at least, a very unruly horse indeed and there is a real
22 possibility, if it is left to wander, roam freely, that
23 it could be -- there could be all sorts of false
24 positives or type one errors as they are known in the
25 jargon, and the second condition that is imposed in *Napp*

1 we say guards against unnecessary and incorrect
2 regulatory intervention in circumstances where market
3 forces themselves are already likely to operate to
4 correct, to self-correct the excessive pricing over
5 a reasonable period of time.

6 We say that it is a soundly based and rational
7 additional condition that has been included.

8 Ms Ford took you to the so-called Project Apple
9 documents which show Allergan's perception of the market
10 when it was contemplating its investment in Actavis.
11 They are some months prior, actually, to the actual
12 investment because the Apple documents are in
13 December 2014 and January 2015 and the actual investment
14 occurs at the end of May 2015.

15 But what one can see from those documents is that
16 what Allergan was anticipating was imminent competitive
17 entry, and with profitability and market share of
18 hydrocortisone expected to drastically decline with 60%
19 share erosion and 90% price erosion within three years.

20 The CMA's Decision does not dispute this and in fact
21 it relies on it, and Ms Ford went to the relevant
22 paragraph which, perhaps if we could pull it up. It is
23 at {IR-A/12/73}. She took you to paragraph 3.113. It
24 is also important to see the footnote at the base of the
25 page. If one looks at footnote 151, if we can -- okay.

1 There we are:

2 "In January 2015 Actavis anticipated market share
3 erosion of 60% and price erosion of 90% over
4 a three-year period with the expectation that
5 competitors would enter in 2015 'without indication for
6 adrenal insufficiency and being launched and dispensed
7 off label'."

8 So there is no dispute about this. What I would
9 like to add is that not only did the CMA recognise the
10 reality of the Project Apple predictions in its
11 Decision, but it went on to cross-examine and put its
12 case on that basis to the witnesses. If I could just
13 remind you of that, if we could go to Day 6, please, of
14 the transcript at page 41 {Day6/41:1}. You will see on
15 line 11 there that the cross-examiner, Mr Holmes,
16 I think, puts it as his final proposition of fact. You
17 see he says:

18 "Question: ... Let me put the proposition and then
19 we can discuss it. Auden and Actavis's documents prior
20 to skinny label entry show that they understood that
21 such entry would lead to this process of substitution
22 resulting in a loss of a large part of Auden's customer
23 base and in significant price reductions. Are you in
24 a position to agree or disagree with that statement ..."

25 And the witness says, well, I have not looked at the

1 underlying documents.

2 If you go forward to page 44, please, you see on
3 line 19 {Day6/44:19} we see there he says:

4 "Question: ... In the final bullet, the forecasts
5 are set out:

6 'Modelled share erosion of 60% and price erosion of
7 90% over three years.'

8 So, again, I think you would agree that this shows
9 serious concern about the impact that this potential
10 source of competition from skinny label tablets would
11 have on Auden's volumes and prices?"

12 If we could go over the page, please {Day6/45:1}.

13 "Answer: I agree. At that time in January 2015,
14 this seems to be a reflection of Actavis's views.

15 "Question: Yes. It turns out that this was
16 a reasonable accurate prediction, judging by the market
17 data we have looked at, share erosion of 60%, price
18 erosion of 90% over three years."

19 So the cross-examiner is accepting that not only was
20 this prediction made, but this was a reasonably accurate
21 prediction.

22 Then the next couple of pages from 45-47
23 {Day6:45-47} I do not intend to read you through, you
24 will recall that it was put to the witness that Actavis
25 reduced its price by some \$220 million precisely because

1 it anticipated vigorous price competition and market
2 share erosion in hydrocortisone.

3 Then if I could ask you, please, to look at page 48,
4 if we could have that up {Day6/48:21}. If you see
5 line 21. He asks him to look at -- Dr Bennett to look
6 at his second report and he quotes, you will see quotes
7 from the report.

8 If we could go over the page, please {Day6/49:2} you
9 see he says:

10 "So, no ongoing constraint. But the switching to
11 the cheaper product [he says] is competition at work,
12 would you not agree? Pharmacies getting better prices
13 because of a new version of a product which they were
14 happy to substitute for Auden's more expensive offering,
15 that is price competition, is it not?"

16 So what is being put to the witness is that this is
17 price competition at work.

18 Now, the ultimate test for excessive pricing, as
19 Lord Justice Green observed in *Flynn Pharma* at paragraph
20 97, and I think Ms Ford took you to that already, but
21 just so I can just read it out. He says that:

22 "In broad terms a price will be unfair when the
23 dominant undertaking has reaped trading benefits which
24 it could not have obtained in conditions of 'normal and
25 sufficiently effective competition', ie 'workable'

1 competition."

2 Now, if the CMA's own case is that competition was
3 at work, price competition was at work, should this
4 Tribunal not conclude also that there was workable
5 competition? It seems a very fine distinction if there
6 is some difference between those two things, and we say
7 really that is the beginning and the end of the
8 excessive pricing case as regards Allergan because by
9 the time it purchased Auden competition was already at
10 work and prices were due to come down within
11 a reasonable period.

12 Now, if I could take you to how the CMA seek to deal
13 with this point, the *Napp* point, in their defence. This
14 is in bundle A/6, so {IR-A/6/122}. You see under the
15 heading, "The CMA's alleged failure to satisfy the
16 second element of the test in *Napp*". I am afraid what
17 they have to say in these paragraphs is very thin
18 indeed. The first paragraph, 326, we see what they say.
19 They say Allergan -- they mention the argument that is
20 alleged, and then they say:

21 "These criticisms of the duration of the abuse are
22 unfounded. The Decision is careful to set out in some
23 detail the feature offence the relevant market that
24 enabled Auden/Actavis to increase and sustain unfair
25 prices throughout the Unfair Pricing Abuses. The short

1 point is that the relevant market was not capable of
2 functioning in a manner that was likely to produce
3 a reasonable relationship between Auden/Actavis's prices
4 and the economic value of hydrocortisone tablets. This
5 [it said] is a complete answer to Allergan's and Auden's
6 complaint."

7 Well, with respect, it is a very incomplete answer.
8 It is no answer at all, because if you apply the test
9 laid down in *Napp* it is not enough that prices are
10 currently excessive; there is an additional condition
11 that has to be met and is not met.

12 If one then goes on to paragraph 327 over the page,
13 please {IR-A/6/123} they then say:

14 "In any event, Allergan is wrong to elevate the test
15 for excessive pricing used in *Napp* as a universal
16 requirement in all cases. It is not. Rather, as the
17 Tribunal itself pointed out in *Napp*, the Director's
18 approach ... was solely based in the circumstances of
19 that case, but 'there may well be other ways of
20 approaching the issue of unfair prices under
21 section 18(2) of the Act'. The CMA submits that it
22 properly applied the United Brands test in this case,
23 and did so in accordance with applicable principles
24 including those laid down by the Court of Appeal in
25 *Phenytoin*."

1 Well, in *Phenytoin*, as Ms Ford showed you, the Court
2 of Appeal actually refers to the *Napp* test and does so
3 without any demur.

4 So what they are really saying in this paragraph is
5 simply, well, we have changed the goalposts, we have
6 moved the goalposts here. We have taken away one of the
7 two essential conditions.

8 They do so without any justifying reason or
9 explanation, in circumstances where the *Napp* case is
10 ostensibly a very closely comparable situation of excess
11 pricing, alleged excess pricing in the pharmaceutical
12 sector and soundly based, for reasons we have developed
13 already, both in legal and economic terms.

14 Then if you see paragraph 328, finally, they say:

15 "As to the points made at paras 56-58 ... the Unfair
16 Pricing Abuses are not negated by Actavis and its
17 analysts expecting competitors to enter the market and
18 entry materialising. These points overlook the fact
19 that Auden/Actavis was protected from effective
20 competition by the barrier to expansion created by the
21 orphan designation. This, in turn, resulted in
22 a significant number of pharmacies considering that they
23 had no choice but to pay unfairly high prices for
24 Auden/Actavis's hydrocortisone tablets. Those ...
25 prices lasted more than 8 years ..."

1 Now, with respect, the allegation that they had no
2 choice has not been sustained by the evidence, by their
3 own expert evidence, and the allegation that they were
4 protected from effective competition is simply not how
5 they put the case in cross-examination of Dr Bennett.
6 Dr Bennett was cross-examined on the premise that this
7 was working and effective price competition. So we say
8 there is just nothing here in the defence that merits
9 the departure from the *Napp* condition and the *Napp*
10 condition is clearly not met, the second *Napp* condition.

11 That condition is there for very, very sound reasons
12 and this Tribunal should not depart from it, in my
13 respectful submission.

14 That is what I would like to say about the first
15 point on liability. There may be a question.

16 PROFESSOR MASON: There is from me.

17 THE PRESIDENT: After you.

18 PROFESSOR MASON: It may well be the same question, so I'll
19 try once and you can improve on it, President.

20 To ask a question of you that I think the President
21 asked previously, for that second condition which you
22 are emphasising, high prices stimulating new entry or
23 conversely not, what is your view as to the appropriate
24 timeframe over which entry might be stimulated?

25 MR JOWELL: I think it has to be the medium term. It cannot

1 be the long-term, I accept that. But I think -- and
2 typically one talks in competition cases, in our
3 experience, of a period of something like two to
4 three years being representative of the medium term, and
5 that is precisely what this is. In fact, it is a bit
6 sooner than that, really, and one can have debates
7 about, well, does it have to start in the medium term or
8 does it actually have to have eventuated, completed in
9 the medium term? But actually it is both started --
10 well, it started instantaneously by the time Allergan is
11 involved and it is completed within three years. In
12 fact two years.

13 PROFESSOR MASON: Is there anything about this context or
14 this market that helps better to define -- "medium term"
15 is inevitably ambiguous. Is there anything about the
16 market or the context that helps to define when we are
17 in the medium term rather than the short or long? Is
18 there any kind of frequency or regularity or,
19 particularly on the supply side, that allows us to have
20 a sharper definition of medium term?

21 MR JOWELL: May I take that away and think about it?

22 PROFESSOR MASON: Of course.

23 MR JOWELL: If there are specific feature that you have in
24 mind, sir, then I would be happy to consider them as
25 well. But I would like to ponder that, if I may, and

1 come back to you.

2 PROFESSOR MASON: I allow you to ponder unpolluted with any
3 of my thoughts as to what are those features.

4 MR JOWELL: I would be happy to do so. But I think that it
5 is -- what one is entitled to take from this is that
6 this is -- in a way it is an absolute classic case of
7 it. You have corroborative evidence of what was
8 predicted at the time, what happened, it all happened
9 within two to three years and this is the, as the
10 Chairman said, in Friedmanite terms this is the price
11 signaling to the market for there to be entry, and entry
12 there indeed was, and one sees the prediction of
13 the prices tumbling and the prices indeed tumbling.

14 PROFESSOR MASON: Your thoughts in due course on how to
15 define medium term a bit more precisely would be
16 welcome, thank you.

17 THE PRESIDENT: Oddly enough my question is the flip side of
18 that, a backward-looking question.

19 We have said a couple of times now that this is an
20 unusual case in the need to parse what might otherwise
21 be a single infringement into segments of time, because
22 of the acquisition and disposal of the business that was
23 actually found by the CMA to be infringing. That
24 colours a number of points, and we covered some with
25 Professor Valletti and some with Mr Stewart. Mr Stewart

1 was asked really about not so much his knowledge but his
2 organisation's knowledge of the business that they were
3 acquiring and disposing.

4 What I want to put out for your response and
5 pushback in due course is the extent to which what one
6 ought to have spotted in terms of prior anti-competitive
7 conduct, how far that ought to feed into questions of --
8 well, certainly penalty and perhaps liability, when one
9 is choosing to acquire a business. It probably would
10 help if I put a little bit of flesh on those skeletal
11 bones, so I will do it by way of an example of
12 a document that we looked at when Mr Bailey was
13 cross-examining Mr Stewart and to which you have
14 referred.

15 If we can bring up {IR-H/922/1} and then if we go
16 first to page 15 in that document {IR-H/922/15}. What
17 we see here is the price adjustment or competition
18 working point that you have been making, but the figures
19 that I want to particularly identify are, if one looks
20 at the years 2012, 2013, 2014 one sees a market share of
21 100%, which obviously suggests -- well, rather more than
22 suggests, dominance.

23 Then one also sees not so much the price but
24 the price change that is articulated, and we see a price
25 change of 28% in 2014. One does then see, as you have

1 adverted to, the adjustment downwards beginning in 2016
2 and running through to 2019 and these are, absolutely
3 right, significant falls. But it is the 28% in 2014
4 that I am particularly picking up on.

5 If we then go to page 3 of this document
6 {IR-H/922/3}, the fifth bullet on that page we are very
7 familiar with, we have seen it a couple of times. But:

8 "Near term cash cow with the remainder of the
9 business is growing with a significant pipeline."

10 But it is the "near term cash-cow" that, again, I am
11 highlighting.

12 Now, this is just an example, but it is the sort of
13 example of a point that I think we would want to be
14 addressed upon, which is if you like, a kind of
15 acquisitional morality, that if you see something which
16 raises alarm bells, and you may say they do not raise
17 alarm bells, but I am putting this as an example of
18 something that might be used as a good example, if you
19 look at these things, do not enquire and you have PwC
20 looking under the bonnet, if you do not enquire and you
21 buy it then the poison pill that represents the past
22 infringing conduct is something that you assume
23 liability for, because you are going to get sued in the
24 future and you either should protect yourself by
25 warranties or, as we discussed with Mr Stewart, not buy

1 at all because it is just not right that you should do
2 it.

3 I anticipate you will have a lot of points to say in
4 response to that, but I wanted to get it out now.

5 MR JOWELL: No, let me make a very clear distinction. If
6 you -- let us -- there is the liability that you have in
7 relation to the prior, any prior anti-competitive
8 conduct that a potential subsidiary has carried out in
9 the past, and anyone acquiring a subsidiary has to take
10 that into account and as you say, potentially has to be
11 on notice of that. The liability that you then
12 potentially take for that is the liability that the
13 subsidiary may be liable for a past competition
14 infringement. It may be liable for damages actions, it
15 may be liable for fines and so on. You as a parent
16 company do take on, if you like, a form of contingent
17 liability when you take that on, which you then have to
18 either say, well, that is what we are accepting when we
19 buy this or take -- or you protect yourself by various
20 warranties from the sellers.

21 That I fully accept. But if one goes back, if
22 I may, to, I think it was page 15 that we were looking
23 at with the price evolution {IR-H/922/15}. So you are
24 positing, well, with 100% market share and high prices
25 they should have seen that from 2012-2015 there was an

1 infringement. Now, we do not accept that because we do
2 not think it is as simple as saying, well, just because
3 you have 100% market share and high prices therefore
4 there is an infringement of excessive pricing, or that
5 that could be inferred.

6 But let me suppose for the sake of argument that
7 that is the case. That is certainly not the case going
8 forward, because one sees they are purchasing mid-2015
9 and one sees then immediately, really, in 2016 very
10 dramatic anticipated declines in the price.

11 So where I take issue is I say, well, from mid-2015
12 you cannot say that there is a prediction here of
13 infringing conduct on the part of the subsidiary. So
14 anybody in Mr Stewart's position, even if, say, they
15 are -- let us suppose Mr Stewart obviously did not have
16 access at that time, did not have access to the *Napp*
17 judgment as far as I'm aware, he certainly did not
18 indicate that he did, but let us suppose that he had the
19 *Napp* judgment in front of him, he would say as far as
20 any future infringement is concerned there would be no
21 basis to suppose there was any future infringement from
22 the point in time from when they buy the company.
23 Because he would say, well, the condition, an essential
24 condition of *Napp* is that prices should not be coming
25 down due to entry and price competition within

1 a reasonable period, and that is precisely what we are
2 predicting.

3 So you can see at least the beginnings of an
4 argument to say that for the prior period you would say
5 he should have been on notice because it is 100% market
6 share and a high price but there is no basis for saying
7 he was on notice going forward.

8 Now, what have Allergan been fined for? It is
9 entirely and solely the period going forward. That is
10 what our appeal is about. Our appeal is only about the
11 period from 29 May through to 1 August 2016.

12 So yes, if Allergan had been hit by a fine
13 indirectly on its subsidiary, then that point would have
14 force, but it does not have force in relation to our
15 appeal which purely concerns the actual penalty on
16 Allergan.

17 THE PRESIDENT: I entirely understand the point you are
18 making about the basis of the penalty and we will park
19 that if we may. Just so that I have understood your
20 point about prior infringements and the appropriate way
21 of penalising those. Let us leave questions of damages
22 out of account. I think we can park those.

23 Your position is that the acquiring undertaking
24 assumes a liability that is limited by reference to the
25 undertaking that it acquires, the subsidiary. In other

1 words, any penalty will be economically damaging to the
2 parent because its subsidiary's value will be undermined
3 but one computes the penalty by reference to the
4 subsidiary's turnover, its culpability as a subsidiary
5 and you do not have any pollution upwards so far as the
6 prior infringement is concerned.

7 MR JOWELL: That is absolutely correct, and to be fair to
8 the CMA, they do not seek to impose their fine on
9 Allergan for the prior period. So Allergan is only
10 affected insofar as the subsidiary is fined for the
11 prior period.

12 THE PRESIDENT: In effect, what we are saying is that this
13 question -- now let us turn it to a hypothetical one
14 because I do not want to get hung up into the facts, but
15 let us suppose one has on acquisition got a set of
16 circumstances that warrant further investigation. They
17 are not conclusive about a prior infringement, they are
18 suspicious. That is not something which triggers any
19 kind of punitive response under the law as it stands at
20 the moment.

21 MR JOWELL: No.

22 THE PRESIDENT: That is your --

23 MR JOWELL: And nor should it.

24 THE PRESIDENT: Nor should it.

25 MR JOWELL: Yes, I think that -- we will come on in a moment

1 if I may to the sort of rationale for the attribution up
2 to the parent of liability, but to be fair to the CMA
3 they do not seek to attribute liability for conduct that
4 precedes the actual acquisition. So when one is
5 considering Allergan's liability it is purely the period
6 going up post-acquisition. One has to judge it on that
7 basis and when one sees these figures we say it is just,
8 in accordance with the *Napp* test one cannot say there is
9 an infringement. Of course you can move the goalposts,
10 as the CMA has sought to, and take away that condition.
11 We say that is very inadvisable and wrong in law. They
12 are not entitled to do that.

13 THE PRESIDENT: Of course it all depends on how you frame
14 these things. You framed it, and I quite understand why
15 you are framing it, as a liability for a prior
16 infringement but if one frames it as a question of
17 acquisitional morality, as I think I put it earlier, one
18 is actually talking about present conduct of the parent
19 in choosing to acquire something which perhaps it should
20 not have done.

21 MR JOWELL: I think one needs to be very careful here.

22 Competition law is very important but direct investment
23 perhaps is even more important for the prosperity of
24 this country and if we start to use competition law to
25 try to, almost to say that as a form of morality to

1 impose on acquirers, foreigners, investors in the UK, it
2 is liable to do far more economic harm than competition
3 law can do good. So I think we need to keep things
4 a little bit in perspective as a general matter.

5 Of course there are always going to be issues in
6 acquisitions when people say, well maybe the past
7 conduct of a particular acquired company is
8 questionable, but that is dealt with contractually and
9 it is not something that competition law should start to
10 try to, if you like, police the historic morality of
11 companies that are being acquired.

12 But if you ask the question: did Allergan, if you
13 like, as I think the CMA tried to put it at one point in
14 the Decision they say, they invested in a monopolist
15 effectively an exploitative monopolist, that is just not
16 the case. It is not the case on their own case because
17 they have accepted that Allergan was investing in
18 a company that going forward was going to be facing
19 fierce price competition.

20 What is more, they believed that in pounds shillings
21 and pence because they were not prepared to pay for the
22 hydrocortisone business. They demanded the \$220 million
23 reduction precisely because they did not see any benefit
24 in this going forward because they believed that it was
25 all going to be competed away in the near term.

1 That is as far as acquisitional morality in our
2 submission goes. It goes to how this thing is going to
3 conduct itself in the future. As regards the past is
4 concerned, that is a matter for contract and warranties
5 and so on. If one starts to use competition law to say,
6 well, you should not ever purchase companies that might
7 have historically engaged in competition law abuses,
8 then I suspect that is going to do a good deal of harm
9 to the economy of this country and it is not a route we
10 should go down I would urge on the Tribunal.

11 THE PRESIDENT: I think if I can articulate your response to
12 the point I have been putting to you. First of all, you
13 say it is not as simple as acquisitional morality.
14 There are other considerations which mean one needs to
15 tread quite carefully.

16 MR JOWELL: Yes.

17 THE PRESIDENT: Secondly, I think you say this is actually
18 not an approach that is in any way enshrined in UK
19 competition law. It would be a departure.

20 MR JOWELL: Yes.

21 THE PRESIDENT: Thirdly, you say this is not the basis on
22 which the CMA has penalised your client and, fourthly,
23 I think you say that it does not actually pertain even
24 on the facts of this case because if you look at this
25 table in the round what you see is the acquisition of

1 a cured infringement, if it was that at all, in that you
2 have got what you say competition working. Have I got
3 your sort of nested response?

4 MR JOWELL: Mr Chairman, you put it much more succinctly and
5 better than I have and, yes.

6 THE PRESIDENT: I am grateful.

7 MR JOWELL: Is this a good moment to ...

8 THE PRESIDENT: Yes, indeed. We will rise until quarter to.
9 Thank you very much.

10 (3.34 pm)

11 (A short break)

12 (3.45 pm)

13 MR JOWELL: Mr Chairman, Professor Mason asked about any
14 particular features of this market that might indicate
15 whether the general two- to three-year periods were
16 a reasonable time or a medium term in competition law
17 should be either departed from or should remain the
18 same. The one in the short -- very short adjournment
19 that we have had, the one feature that we would note is
20 that, and I say this of course on instruction, that the
21 typical time to market from inception of the thought to
22 actually putting the product on the market for a generic
23 drug is roughly that time period of two to three years.
24 One sees that illustrated in this case in the case of
25 Teva, which took roughly that time period from its

1 starting-off to then put the 10mg product,
2 hydrocortisone product on to the market.

3 Now, of course at the time we are talking about in
4 2015 there were -- many of these competing products were
5 well through that process, so in fact -- and that is why
6 the competition eventuates right in the very near term.

7 If I may then move on to the second point on
8 liability on which I would like to briefly address you,
9 and that relates to the alleged 10mg unwritten
10 agreement. Now, it is not alleged anywhere in the
11 Decision or by the CMA that Allergan Plc knew about this
12 agreement. It is not even alleged anywhere that
13 [REDACTED] of Actavis UK, who reported to Allergan,
14 herself knew about it. So Allergan are at least one,
15 and we would say more than one stage, removed from this
16 unwritten agreement.

17 Now, you have heard from Ms Ford in her sixth ground
18 of appeal, and she has submitted to you that when
19 Mr Patel left Actavis on the point of the acquisition at
20 the end of May 2015 that understanding by its nature had
21 to come to an end because it is dependent, as she put
22 it, on the awareness of the parties. This particular
23 nature of this agreement is dependent on the awareness
24 of the particular individuals, and it cannot survive the
25 departure of those individuals whose awareness it

1 depends upon.

2 It is also the case, however, that it is notable
3 that Actavis UK in September 2015 took over the
4 marketing and selling of hydrocortisone from Auden. So
5 if the point that Mr Chairman, you put to Ms Ford is
6 correct, were correct, and we say with respect it is not
7 correct, that one can as it were attribute the awareness
8 to the corporate entity, that would only work as regards
9 Auden McKenzie in the period from May but it would cease
10 in September 2015 when Actavis UK takes over the
11 marketing authorisation, because that is a separate
12 corporate entity.

13 So if the attribution point is correct it only works
14 as far as Allergan is concerned for a period of
15 three months of its alleged period of liability. It
16 would not, we say, be sensible or proportionate to find
17 Allergan derivatively liable for such a minute period of
18 time on such a basis.

19 Those are the only two points I wanted to just
20 emphasise in relation to liability for the infringement.
21 If you are against me on either of those and you were to
22 find that they do not, the two factors that I mentioned
23 do not negative entirely the liability of Allergan or
24 indeed Auden/Actavis, we still say that they are highly,
25 highly relevant factors when it comes to the legality

1 and proportionality of the fine, and they have not been
2 given any proper weight, or indeed any weight in
3 ascertaining the proper amount of liability, of fine
4 that Allergan should suffer, particularly in relation to
5 specific deterrence. They have been completely ignored.

6 Yet it is absolutely crucial to ask, to take into
7 account first, the fact that Allergan was expecting this
8 vigorous price competition in relation to unfair
9 pricing, and also that Allergan had no awareness at all
10 of the alleged unwritten agreement. I will come, of
11 course, to develop those points in due course when
12 I come on to penalty.

13 Could I turn next then to the legal principles.
14 I know very well that the Tribunal is going to be very,
15 very familiar with all of them, but I nevertheless think
16 respectfully that they bear some repetition. I just
17 want to -- there are three of them. The first of them
18 is an aspect of Dicey's Rule of Law, and it is called by
19 some legal accessibility, by others legal certainty.

20 Could I invite you to take up the case of
21 *R v Rimmington*, which is at {M/45/1}. The judgment is
22 of Lord Bingham and the case involved the law of
23 nuisance and its application in two particular
24 instances. If I could ask, please, to go to page 22
25 {M/45/22} and to show you paragraph 32 in the speech of

1 Lord Bingham in the House of Lords. You see it says:

2 "The appellants submitted that the crime of causing
3 a public nuisance, as currently interpreted and applied,
4 lacks the precision and clarity of definition, the
5 certainty and the predictability necessary to meet the
6 requirements of either the common law itself or
7 article 7 of the European Convention. This submission
8 calls for some consideration of principle.

9 In his famous polemic Truth versus Ashurst, written
10 in 1792 and published in 1823, Jeremy Bentham made
11 a searing criticism of judge-made criminal law, which he
12 called 'dog-law'.

13 'It is the judges (as we have seen) that make the
14 common law. Do you know how they make it? Just as
15 a man makes laws for his dog. When your dog does
16 anything you want to break him of, you wait till he does
17 it, and then beat him for it. This is the way you make
18 laws for your dog: and this is the way the judges make
19 law for you and me. They won't tell a man beforehand
20 what it is he should not do -- they won't so much as
21 allow of his being told: they lie by till he has done
22 something which they say he should not have done, and
23 then they hang him for it.'

24 The domestic law of England and Wales has set its
25 face firmly against 'dog law'."

1 Now, as a dog owner myself I should say that that is
2 not even how we treat dogs these days, but it is
3 certainly not how we should treat persons, whether they
4 be corporations or individuals, including foreign
5 corporations seeking to invest and do business in this
6 country.

7 Now, later on Lord Bingham quotes Lord Justice Judge
8 in the Court of Appeal in *R v Misra*, who himself is
9 quoting Lord Diplock. If I could show you that, it is
10 page 24 {M/45/24}. You see it says:

11 "Recent judicial observations are to the same
12 effect. Lord Diplock commented in *Black-Clawson* ...
13 'The acceptance of the rule of law as a constitutional
14 principle requires that a citizen, before committing
15 himself to any course of action, should be able to know
16 in advance what are the legal consequences that will
17 flow from it.' In *Fothergill v Monarch Airlines* he
18 repeated the same point: 'Elementary justice or, to use
19 the concept often cited by the European court, the need
20 for legal certainty demands that the rules by which the
21 citizen is to be bound should be ascertainable by him
22 (or more realistically by a competent lawyer advising
23 him) by reference to identifiable sources that are
24 publicly accessible.'"

25 Now, I take you to these passages and in particular

1 to Jeremy Bentham's memorable comment for two reasons:
2 first, to remind you of course of the basic principle of
3 the importance of legal certainty, and we will come to
4 the legal uncertainty that characterised the tort of
5 excessive and unfair pricing; but also because Jeremy
6 Bentham's memorable comment about dog law actually
7 rather usefully highlights, in our submission, two
8 distinct concepts of deterrence. On the one hand there
9 is what one might call legitimate deterrence, and that
10 arises where a person either knows in advance or ought
11 to have known in advance that a particular act was
12 wrong, and the person nevertheless commits that act.

13 Now, in those circumstances part of the punishment
14 for that wrongful act can reasonably be justified by
15 deterrence to ensure that the person does not offend
16 again and also pour encourager les autres, just as an
17 example to the third parties.

18 But then there is also another form of deterrence,
19 and it is still deterrence but it is just unfair and
20 illegitimate deterrence, and that is what Jeremy Bentham
21 called dog law. That is where a person acts in
22 a particular way who could not reasonably have known in
23 advance that the act was wrong, and yet he is
24 nonetheless punished for the act.

25 Of course, in those circumstances the punishment can

1 still act in a sense as a deterrence going forward
2 because the person can be dissuaded in the future from
3 acting in the way for which he has been punished, just
4 as the beaten dog knows not to jump on the sofa the next
5 time, and of course others who see the punishment being
6 meted out can take the same message away.

7 But deterrence in this form is not consistent with
8 legal certainty, and it is not also consistent with any
9 basic concept of fairness. So insofar as deterrence can
10 legitimately form part of punishment it must be
11 justified by a prior act that was clearly ascertainable
12 in advance as unlawful.

13 It is not enough to say with hindsight that the act
14 in question was undesirable. That may be a reason for
15 prohibiting the act in the future, but it is not
16 a reasonable justification for punishing someone for
17 committing that act in the past.

18 This is a critical distinction when it comes to
19 ascertaining the fairness and the legality of the fines
20 in this case, because as I will come on to, the fines on
21 Allergan for specific deterrence are simply unjustified
22 by anything that Allergan could reasonably have known it
23 was doing was in any sense wrong at the time it did it.

24 THE PRESIDENT: Mr Jowell, I quite take your point, but one
25 could say since we have abandoned the understanding of

1 the common law that judges declare that which was
2 written but instead develop it, that there is a degree
3 of retrospectivity in common law evolution, which is
4 a point that Professor Stapleton makes in her essays on
5 tort in the Clarendon lectures she gave. The answer,
6 I think, to squaring the circle is that that is why the
7 common law is incremental, in that one cannot branch out
8 in a completely new way absent wholly exceptional
9 circumstances like a complete new development. One has
10 to move step by step so that the law is evolving in
11 a consistent way. So retrospectivity is there, but it
12 is controlled by, I would infer, the point of legal
13 certainty so that you know where you are. But that is
14 the sort of limited pushback that I would make to Jeremy
15 Bentham.

16 MR JOWELL: I take that point, but I think that it is also
17 important to draw a distinction between -- we will come
18 on to it, between liability and penalty in that context
19 because --

20 THE PRESIDENT: Indeed, and there is almost certainly also
21 a distinction between the civil law and the criminal
22 law. Generally I would accept that.

23 MR JOWELL: And criminal -- yes, indeed. One aspect of the
24 importance of lack of retrospectivity is not just
25 fairness, it is also the importance of this

1 predictability to commerce and therefore to overall
2 prosperity. In fact, Lord Bingham in his book "*The Rule*
3 *of Law*", and we do not have it in the bundle, but I am
4 sure it will be familiar --

5 THE PRESIDENT: I have it well in mind.

6 MR JOWELL: -- to everyone here, he deals with this on his
7 chapter on the accessibility of the law, and having,
8 really, reiterated what he said in the *Misra* case which
9 I mentioned, he goes on to state, he quotes
10 Lord Mansfield who said:

11 "In all mercantile transactions the great object
12 should be certainty; and therefore, it is of more
13 consequence that a rule should be certain, than whether
14 the rule is established one way or the other."

15 Lord Bingham himself goes on to say, he says:

16 "No one would choose to do business ... in a country
17 where the parties' rights and obligations were vague or
18 undecided."

19 We say that the Tribunal should bear that in mind
20 when -- before endorsing very severe fines for conduct
21 that could not reasonably have been known to be worthy
22 of sanction at the time that they were committed.

23 So, that is legal certainty. The second point of
24 principle, and I know Mr Chairman, you have this well in
25 mind already, is that competition law infringements and

1 certainly financial penalties of the type meted out in
2 the present case are treated as a species of criminal
3 law. If one can just -- I will just briefly show you
4 that in Lord Justice Green's judgment in Flynn v CMA
5 which is in {M/170/42}, please. Perhaps to avoid me
6 droning on, perhaps if the Tribunal could just read
7 paragraphs 135-140.

8 THE PRESIDENT: I wonder if we can put these on two pages
9 and then we can read the two. (Pause) I wonder if we
10 could move forward a page. Perfect, thank you. (Pause)

11 MR JOWELL: Now one feature of the fact that competition law
12 infringements are a species of quasi-criminal law is
13 reflected in the fact that there is a requirement for
14 fault. The law requires that the offence must have been
15 carried out either negligently or intentionally, and
16 that is in section 36 of the Competition Act.

17 So the undertaking must be aware that its conduct is
18 anti-competitive in nature or at least it must be
19 clearly foreseeable that it is anti-competitive.

20 Another feature of the serious nature of
21 infringements of competition law is that even though it
22 is the undertaking that is said to infringe the law,
23 nevertheless responsibility for committing such
24 infringements is regarded as personal in nature and
25 responsibility is attributed to particular persons

1 within an undertaking.

2 If I could just take you to a useful summary of the
3 law which is in *Bellamy & Child*, which is in
4 {M/156.01/3}. You will see 14.087, at the foot of the
5 page under the heading "Fines on parent and successor
6 companies":

7 "In general. Given the serious nature of
8 infringements of Articles 101 and 102 and the potential
9 severity of the ensuing penalties, the Court of Justice
10 has held that responsibility for committing such
11 infringements is personal in nature. The principle of
12 personal responsibility means that an infringement
13 should, in principle, be attributed to the natural or
14 legal person that operates the infringing undertaking at
15 the time the infringement is committed. Competition law
16 refers to undertakings, which must be understood as an
17 economic unit even if in law that unit custodies of
18 several natural or legal persons. Since only legal
19 entities can be held liable for penalties, the
20 Commission must consider, once it has found that
21 a particular undertaking has participated in an
22 infringement, which legal entities within that
23 undertaking should be required to pay all or part of the
24 penalty to be imposed. This raises two issues:

25 (a) when should a parent company or a group of

1 companies be held liable for conduct engaged in by
2 a subsidiary (parental liability); and.

3 (b) what happens when the legal entity that engaged
4 directly in the infringing conduct changes ownership
5 between the start of the infringement and the date on
6 which the fine is imposed (successor liability)."

7 If we continue:

8 "Effect of joint and several liability. Where fines
9 are imposed on a parent or successor because the
10 infringing conduct of another legal entity has been
11 attributed to it, the fines are imposed jointly and
12 severally. The Commission is not required to apportion
13 the fine further. Where there is no contractual
14 agreement between the different entities as to the
15 shares to be paid by those held jointly and severally
16 liable for payment of the fine, it is for the national
17 courts to determine those shares in a manner consistent
18 with EU law. The extent to which a parent's liability
19 must be co-extensive to that of the subsidiary has been
20 considered in a number of judgments. On the one hand,
21 the liability of the parent company does not exonerate
22 the subsidiary from liability for its own participation
23 in the cartel. On the other hand, the notion of
24 parental liability cannot be reduced to a type of
25 security to guarantee payment of a fine imposed on its

1 subsidiary. As a result, it is conceivable that
2 a parent company may be ordered to pay more than its
3 subsidiary. However, the circumstances in which that
4 could arise are likely to be limited. In particular, in
5 a situation where the liability of a parent company is
6 derived purely from that of its subsidiary and in which
7 no other factor individually reflects the conduct for
8 which the parent company is held liable, the liability
9 of that parent company cannot exceed that of its
10 subsidiary."

11 If we could go to the next page, please
12 {M/156.01/5}:

13 "Moreover, in such a scenario of purely derivative
14 liability, it appears that the parent's entitlement to
15 the benefit of any reduction in fine that its subsidiary
16 may secure is not contingent on the parent challenging
17 the fine on precisely the same grounds in its own
18 appeal."

19 So just pausing there, Allergan are, as I said, in
20 a position of purely derivative liability. But despite
21 that Allergan has been fined for the period of its
22 infringement, for 14 months of its infringement, vastly
23 more than its subsidiary has been fined for that same
24 period. One of the important points that I will be
25 considering again is whether -- what could be the

1 possible basis in the circumstances of this case for
2 elevating the fine on the parents so far above that of
3 the subsidiary. As I will come to, we submit that there
4 was absolutely no basis for any further elevation on the
5 parent company.

6 If I could take you to page 5 of this authority
7 I think you will see 14.090:

8 "Imputing the conduct of subsidiaries to their
9 parents."

10 You will see this is relevant to the question of the
11 Hold Separate:

12 "A parent company may be personally liable for the
13 conduct of its subsidiary, including in circumstances
14 where the subsidiary has a separate legal personality,
15 if that subsidiary's conduct can be imputed to it. The
16 conduct of the subsidiary can be imputed to the parent
17 where the subsidiary does not determine independently
18 its own conduct on the market, but carries out in all
19 material respects the instructions given to it by the
20 parent, having regard, in particular, to the economic,
21 organisational and legal links between the two entities.
22 To put the same point differently, the parent company of
23 the group can be held liable and fined for the
24 infringing conduct committed by its subsidiary where the
25 parent exercises 'decisive influence' over the conduct

1 of the subsidiary."

2 It goes on to discuss that potential liability.

3 So the test, is whether -- does the subsidiary act
4 independently or does it carry out the instructions of
5 the parent company at the relevant time?

6 The answer that the European competition law has
7 given to this question of when the parent company is
8 liable for the acts of the subsidiary is not one that
9 follows the English rules of attribution of liability
10 under laws of -- under our corporate laws. Instead --
11 and that is not particularly surprising because it is
12 a transnational rule for one thing, and there will be
13 different practices in different member states with
14 different willingness to pierce the corporate veil
15 across different jurisdictions, and therefore European
16 competition law has fashioned its own set of distinct
17 rules, effectively, where one can pierce the corporate
18 veil and ones that are appropriate for competition law.
19 That set of rules is really encompassed in this notion
20 of the decisive influence test.

21 I should just show you one or two of the underlying
22 authorities in relation to that. If we could go to
23 {M/68/19}, please. This is the opinion of
24 Advocate General Kokott in Akzo Nobel. You will see at
25 paragraph 75 she says:

1 "The interests of the parent company are not
2 impaired by a presumption rule such as that under
3 discussion here."

4 The presumption rule being one that where you have
5 100% ownership you are presumed to have decisive
6 influence, but it is a rebuttable presumption.

7 She says:

8 "It is open to the parent company to rebut, in
9 a specific case, the presumption of exertion of decisive
10 influence, based on conclusions derived from common
11 experience, by demonstrating that it exercised restraint
12 and did not influence the market conduct of its
13 subsidiary."

14 Then you see footnote 67, and if we could just show
15 the footnote. She says:

16 "The Commission correctly mentions the following
17 examples in this regard:"

18 So these are examples of when the parent company
19 exercises restraint and therefore the presumption of
20 decisive influence is rebutted.

21 "(a) the parent company is an investment company and
22 behaves like a pure financial investor, (b) the parent
23 company holds 100% of the shares in the subsidiary only
24 temporarily and for a short period, (c) the parent
25 company is prevented for legal reasons from fully

1 exercising its 100% control over the subsidiary; ..."

2 And she refers to the examples given by
3 an Advocate General in a prior case.

4 If we could go next to the court in *Akzo Nobel*, that
5 is at {M/76/11}, please. You will see paragraph 60:

6 "In the specific case of a parent company holding
7 100% of the capital of a subsidiary which has committed
8 an infringement, there is a simple presumption that the
9 parent company exercises decisive influence over the
10 conduct of its subsidiary ... and that they therefore
11 constitute a single undertaking within the meaning of
12 Article 81 ... It is thus for a parent company which
13 disputes before the Community judicature a Commission
14 decision fining it for the conduct of its subsidiary to
15 rebut that presumption by adducing evidence to establish
16 that its subsidiary was independent ..."

17 So the touchstone is independence.

18 If we go on to the next paragraph, please, 61:

19 "In that regard, it must be made clear that, while
20 it is that at paragraphs 28 and 29 of *Stora* ... the
21 Court of Justice referred, as well as to the fact that
22 the parent company owned 100% of the capital of the
23 subsidiary, to other circumstances such as the fact that
24 it was not disputed that the parent company exercised
25 influence over the commercial policy of its subsidiary

1 or that both companies were jointly represented during
2 the administrative procedure, the fact remains that
3 those circumstances were mentioned by the Court of
4 Justice for the sole purpose of identifying all the
5 elements on which the Court of First Instance had based
6 its reasoning before concluding that the reasoning was
7 not based solely on the fact that the parent company
8 held the entire capital of its subsidiary. Accordingly,
9 the fact that the Court of Justice upheld the findings
10 of the Court of First Instance ... cannot have the
11 consequence that the principle laid down in ... is
12 amended."

13 On to the next paragraph, please, 62 {M/76/12}:

14 "That being so, it is sufficient for the Commission
15 to show that entire capital of the subsidiary is held by
16 the parent company in order to conclude that parent
17 company exercises decisive influence over its commercial
18 policy. The Commission will then be able to hold the
19 parent company jointly and severally liable for payment
20 of the fine imposed on the subsidiary, unless the parent
21 company proves that the subsidiary does not, in essence,
22 comply with the instructions which it issues and, as
23 a consequence, acts autonomously on the market."

24 So it is really, the critical point here it is
25 the -- is the subsidiary independent or must it -- or

1 autonomous on the market or must it comply with the
2 instructions issued by the parent company?

3 Now, the Tribunal posed a question on Day 4, I think
4 Mr Chairman, you posed the question which is whether the
5 decisive influence test for imposition of fines is the
6 sole test for working out what the fine ought to be.
7 The thought that was floated by the Tribunal was, well,
8 if you have a parent company that buys a subsidiary and
9 then sells the subsidiary and thereby makes a turn on
10 the two transactions, and if that subsidiary is engaged
11 in anti-competitive activity such that you are getting
12 value for that anti-competitive activity but you are not
13 paying the price of the anti-competitive conduct, should
14 the fine reflect the commercial dealings in the company
15 so that you pay a price, effectively you have to repay
16 the profit that you made?

17 Now, if I may say so the Tribunal has put its finger
18 on a very important point, and there is a short answer,
19 if you like, a rather glib short answer and a longer
20 answer. So the glib short answer is, well, if a parent
21 buys a subsidiary that is already engaged in
22 anti-competitive activity and sells it in the same state
23 then it should not make a net benefit because whilst it
24 may have sold higher it will also have to buy higher, so
25 the two should cancel each other out. That is obviously

1 a rather glib answer and does not really get to the
2 heart of it and there may be circumstances where an
3 acquirer does in fact make a turn.

4 So the longer answer is this: that the mere passive
5 receipt of a benefit alone by a shareholder does not
6 suffice and cannot suffice unless there is also decisive
7 influence. What lies behind the decisive influence
8 test, in our respectful submission, is the idea that the
9 parent company must have had some degree at least of
10 personal responsibility for the infringement itself.
11 Put simply, a legal entity should not be fined and its
12 directors thereby potentially stigmatised unless they
13 are at some way in fault. There must be at least some
14 form of culpable failure of supervision or control.

15 Competition law is really striking a balance between
16 being prepared to pierce the corporate veil in
17 circumstances where it would not be permissible in
18 corporate law, but doing so really in circumstances
19 where there is at least some decisive influence over the
20 offending subsidiary but not where the subsidiary is
21 truly independent and autonomous, because when the
22 subsidiary is truly independent and autonomous there can
23 be no culpable failure at all on the part of the parent
24 company.

25 So the imputation of liability is not, therefore,

1 based upon a principle of restitution or disgorgement of
2 benefits that may have come from competition law
3 infringements.

4 If I can give a simple example to illustrate why
5 that must be so, I am sure that there are a number of
6 people in this room who own shares in publicly listed
7 companies, and indeed I am sure there are some people in
8 this room who own shares in privately listed companies,
9 and it may well be that a number of those companies are
10 engaged in anti-competitive activity. We know, for
11 example, that the European Commission said that
12 companies like Google and Apple and so on are alleged to
13 have engaged in anti-competitive activities. Somebody
14 may have owned Google shares or Apple shares and they
15 may be engaged in anti-competitive activity and they may
16 have thereby inflated their profits as a result of that,
17 and the shareholder might have sold their shares,
18 thereby indirectly benefitting from the increase in
19 price that the anti-competitive activity gave rise to in
20 those particular shares.

21 Similarly, they may have received dividends in the
22 time of their period of ownership which were elevated by
23 reason of the fact that the anti-competitive activity
24 made those companies more profitable.

25 Now, nobody, I think, in those circumstances would

1 suggest that there is any kind of claim for disgorgement
2 by the individual shareholder in those circumstances.
3 They do not have to return those surplus dividends or
4 the additional profit they made by selling the shares.

5 Really, the same applies to parent companies, at
6 least where those parent companies do not control the
7 activities of the offending subsidiary at the relevant
8 time.

9 That is why one sees Advocate General Kokott saying,
10 well, where the parent company is a purely financial
11 investor then that would rebut the presumption of
12 decisive influence.

13 We say mere financial benefit does not suffice, and
14 what is required is indeed decisive influence as laid
15 down in the case law, which requires effectively that
16 the subsidiary should not be independent and that the
17 subsidiary should take all its instructions if given by
18 the parent company.

19 Now, there is a third principle, the third principle
20 of course is proportionality, and the assessment of the
21 proportionality of the fine by this Tribunal is
22 a critical aspect of the function that this Tribunal
23 plays in the scheme of competition law.

24 This is an appeal, this is not a judicial review,
25 and the Tribunal must apply its own discretion ab initio

1 in considering the proportionality of the fine. It
2 will, of course, have regard to the CMA's guidance and
3 to the CMA's assessment in its Decision, but then having
4 done so this Tribunal must consider the matter afresh.
5 The Tribunal's key function is not necessarily to look
6 at each calculation of the fine in minute detail. The
7 key function is to act as a check on the proportionality
8 of the fine overall. That is not to say it does not
9 look at the different stages of the calculation and the
10 ratchets, but the main function is to stand back and
11 look at all the circumstances and consider
12 proportionality in the round.

13 If I could invite you to make good those
14 propositions, if I could start with *Eden Brown*, which is
15 in M/82 and it is at page -- if we could go to page 13,
16 please {M/82/13}. If you could go down to paragraph 34.
17 Perhaps if I could invite the Tribunal to read
18 paragraph 34, including the citation from *Napp*. It
19 might be convenient again to have this on two sides.

20 THE PRESIDENT: Yes, of course. (Pause)

21 MR JOWELL: Now, one area where the authorities emphasise
22 that it is important to pay particular attention to the
23 principle of proportionality is when the regulator
24 proposes to impose a fine that goes above the turnover
25 of the products that are directly concerned by the

1 infringement. It is established that it may be
2 necessary to impose a fine, that in certain cases that
3 imposes a deterrence on an undertaking that does go
4 above the relevant turnover. But once one starts to
5 look at overall turnover rather than the turnover, the
6 particular turnover that the infringement affects, it is
7 particularly important to bear in mind the principle of
8 proportionality. To make that good, if we could go to
9 page 34 in this judgment, please {M/82/34} and if
10 I could invite you to read paragraph 92. (Pause)

11 Perhaps if you would not mind creating it on both
12 sides, and then if we can go through to paragraph 100
13 {M/82/37}. (Pause)

14 THE PRESIDENT: Do we need to read the intervening
15 paragraphs, or just --

16 MR JOWELL: I think if you would not mind, Mr Chairman.

17 I think it is an important passage.

18 THE PRESIDENT: Of course. (Pause)

19 MR JOWELL: I think it is perhaps not necessary to read the
20 last bit of 100, but ...

21 THE PRESIDENT: Yes.

22 MR JOWELL: We take from that essentially four points: first
23 of all, that the Tribunal must step back and make
24 a holistic assessment of proportionality of the fine.
25 Secondly, that the real impact of the infringing

1 activity is a relevant consideration, and one cannot
2 substitute for that the total worldwide turnover of an
3 undertaking, otherwise there is just no point in looking
4 at the relevant turnover to begin with.

5 If one has a very large foreign multinational
6 company which is involved in diverse fields of activity
7 such as Allergan, one has to be very cautious about
8 applying penalties based upon worldwide turnover.

9 Finally, although one can shift the penalty up a bit
10 for a deterrent effect on the larger undertaking, one
11 must not lose sight of the need for the penalty properly
12 to reflect also the culpability of the undertaking and
13 the scale of the infringement.

14 Now, I do not want to take you to even more
15 authority, but again for your reference we say all of
16 that is also reflected in the *Kier* judgment of the
17 Tribunal at paragraph 175, which is in the bundle at
18 {M/81/1}.

19 I think I am now coming to the end of the
20 principles, and if you bear with me for two minutes then
21 I can finish them today.

22 We say that there is one final point about these
23 three principles which is an obvious one really, and
24 that is that they interrelate because particularly the
25 first two, legal certainty, and if you like, seriousness

1 and culpability, they enter into the assessment of
2 proportionality. Proportionality, if you like, takes
3 those prior principles of legal certainty and
4 culpability and it does so in a manner that is not
5 binary, it is not all or nothing. It also says, well,
6 it can say there is a very significant degree of legal
7 uncertainty or there is a very small amount of
8 culpability, and that is something that then feeds in to
9 the assessment of what is proportionate when it comes to
10 the fine.

11 One certainly sees that reflected in both the
12 European and the English case law when it comes to legal
13 certainty, where there are cases where the courts have
14 taken into account the lack of legal certainty in
15 setting the appropriate level of the fine.

16 Just to give you two examples, there is the *Akzo*
17 case in Europe, which is in bundle {M/9/1} at
18 paragraph 163, and in the *Generics (UK) and Glaxo*
19 decision of the CAT which is in the bundle at {M/183/1}
20 at paragraphs 81-82.

21 Now -- and of course we say that where the liability
22 of the parent is derived purely from its subsidiary then
23 the principle that it may be that the subsidiary's fault
24 can be imputed, if you like, to the parent for the
25 period where it has decisive influence, but it then

1 follows from that that the liability of a parent should
2 generally be the same and the fine should be the same as
3 that which is imposed on its subsidiary for which it is
4 derivatively liable.

5 You saw that principle referred to in
6 *Bellamy & Child*. The fine on the parent can be greater
7 than on the subsidiary, but there has to be an
8 additional factor specific to the culpability of the
9 parent that justifies that, such as a culpable
10 encouragement of the infringement or at least a culpable
11 failure of supervision.

12 That, which I will be coming on to, is something
13 that is completely absent here and therefore there was
14 no basis, we will say, for any elevation of the fine on
15 the parent beyond that imposed on the subsidiary.

16 Mr Chairman, that is all I wanted to say by way of
17 those three concepts, and that is a convenient moment.

18 THE PRESIDENT: Thank you very much. 10.30 again tomorrow
19 morning. Thank you very much. We will see you all
20 then.

21 MR JOWELL: Thank you.

22 THE PRESIDENT: Thank you.

23 (4.37 pm)

24 (The hearing adjourned until Thursday, 15 December at
25 10.30 am)