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**IN THE COMPETITION**

Case No.: 1407/1/12/21, 1411/1/12/21-1414/1/12/21:

**APPEAL**  
**TRIBUNAL**

Salisbury Square House  
8 Salisbury Square  
London EC4Y 8AP

Tuesday 22<sup>nd</sup> November-Friday 23<sup>rd</sup> December 2022

Before:

The Honourable Mr Justice Marcus Smith  
Professor Simon Holmes  
Professor Robin Mason  
(Sitting as a Tribunal in England and Wales)

BETWEEN:

**Appellants**

**(1) ALLERGAN PLC (“Allergan”)**

**(2) ADVANZ PHARMA CORP. LIMITED & O’RS (“Advanz”)**

**(3) CINVEN CAPITAL MANAGEMENT (V) GENERAL PARTNER LIMITED &  
O’Rs (“Cinven”) (4)**

**(4) AUDEN McKENZIE (PHARMA DIVISION) LIMITED (“Auden/Actavis”)**

**(5) INTAS PHARMACEUTICALS LIMITED & O’RS (“Intas”)**

AND

**Respondents**

**COMPETITION AND MARKETS AUTHORITY (“The CMA”)**

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## **A P P E A R A N C E S**

Mark Brealey KC (On behalf of Advanz)

Daniel Jowell KC & Tim Johnston (On behalf of Allergan PLC)

Sarah Ford KC & Charlotte Thomas (On behalf of Auden/Actavis)

Robert O'Donoghue KC & Emma Mockford (On behalf of Cinven)

Robert Palmer KC, Laura Elizabeth John & Jack Williams (On behalf of Intas)

Marie Demetriou KC, Josh Holmes KC, Tristan Jones, Nikolaus Grubeck, Michael Armitage,  
Professor David Bailey & Daisy Mackersie (On behalf of the CMA)

Tuesday, 20 December 2022

(10.00 am)

Closing submissions by MS DEMETRIOU

THE PRESIDENT: Ms Demetriou, good morning.

MS DEMETRIOU: Morning, sir. Just in terms -- just a word

about housekeeping, because we heard what the Tribunal

said at the end of yesterday in terms of timing.

THE PRESIDENT: Yes.

MS DEMETRIOU: We do fully understand the appeal of

finishing at 1 pm on Friday, but for our part we are

a little concerned about timing because we have had

five days of submissions from the appellants and we are

concerned that we will need three potentially long days

to finish our submissions and so we will see how we get

on. We will obviously do our best, but I just wanted to

flag that now and we were rather working on the basis --

at the CMC we raised this as an issue and the tribunal

very kindly then said that if necessary we could have

long days starting earlier and so I just flag it up, but

we will do our best, sir.

THE PRESIDENT: We will see how we go.

MS DEMETRIOU: We will see how we go.

THE PRESIDENT: We have no desire to shortcut any

submissions.

MS DEMETRIOU: No, we are just conscious that we have had

1 five days of the appellants who have made very detailed  
2 submissions. We have got a lot of written material and  
3 of course the tribunal, quite properly, has provided  
4 some points on which -- the paper on economic value, for  
5 example, that we need to respond to and we apprehend the  
6 tribunal will have questions as we go along, which we  
7 want to have a proper opportunity to answer.

8 THE PRESIDENT: No, I understand.

9 MS DEMETRIOU: Just in terms of responsibility. I am going  
10 to be addressing you on the agreements, whether there  
11 was a common understanding. I hope to be finished by  
12 3.30 or so. Mr Jones will then address you for the rest  
13 of the afternoon on the object case, so if there is an  
14 agreement why it is an infringement by object.

15 Mr Holmes then I think will need a day and a half at  
16 least for excessive pricing for abuse and market  
17 definition and that side of the case, and then Mr Bailey  
18 will address you on the hold-separate period and on  
19 penalty. I think you will need a couple of hours for  
20 that.

21 So that is how we have divided it between us just so  
22 that the tribunal is aware.

23 THE PRESIDENT: Thank you.

24 MS DEMETRIOU: I propose to structure my submissions in the  
25 following way on the agreement. I am going to first of

1 all summarise, literally in a couple of sentences, the  
2 CMA's case on the 10mg agreement, what we say the  
3 agreement was.

4 Secondly, I am going to make some submissions on  
5 what the CMA does not have to show in order to resist  
6 these appeals and, in particular, I am doing that  
7 because it is evident that for forensic reasons the  
8 appellants have sought to set the CMA a higher standard  
9 than it needs to meet, and so I want to address the  
10 proper approach first.

11 Thirdly, I am going to identify what in essence it  
12 is that the appellants say was going on with this  
13 arrangement and I want to show the tribunal in  
14 particular that on the facts there is actually very  
15 little between the CMA's case and the appellants' case,  
16 that the issue between us is in fact a narrow one, but  
17 a critical one.

18 In particular, I am going to show the tribunal that  
19 it is the appellants' own case that Auden sought to use  
20 the supply agreement to incentivise AMCo to stay off the  
21 market with its own product and, secondly, that AMCo  
22 used the threat of entry to secure the supply agreement.

23 The key question the tribunal needs to decide is  
24 whether that state of affairs was reflected in a common  
25 understanding or whether Auden and AMCo were acting

1 entirely unilaterally. That really is focusing in on  
2 the key issue in this appeal.

3 Fourthly, I am going to turn to the evidence and  
4 show you why the CMA is right to find that there was  
5 a common understanding and that Auden and AMCo were not  
6 simply thinking precisely the same thing in sealed off  
7 silos. They were not simply thinking the same thing  
8 unilaterally. In making these submissions, I will take  
9 the tribunal very briefly to some of the case law on  
10 common understanding and I will also, as well as  
11 addressing the evidence, address you on the question of  
12 adverse inferences at that stage in my submissions and  
13 I will explain why the various, as I am going along, why  
14 the various grounds of appeal advanced by the appellants  
15 are wrong.

16 Fifthly and finally, I am going to address the  
17 arguments on the duration of the common understanding  
18 that Ms Ford focused on.

19 Sir, members of the tribunal, starting with the  
20 CMA's case in a nutshell, the CMA's case in a nutshell  
21 is this: the supply agreement between Auden and AMCo,  
22 whereby Auden agreed to supply AMCo with particular  
23 quantities of 10mg hydrocortisone at a 97% discount to  
24 the market price, operated on the basis of, or in the  
25 context of, a common understanding between the two

1           undertakings that in return AMCo would not enter the  
2           market with its own product. That common understanding  
3           underpinned the supply arrangement. That is the CMA's  
4           case in a nutshell.

5       THE PRESIDENT: Sorry, no, when you say would not enter, do  
6           you mean would not enter at that point in time, would  
7           not enter next month, would not enter ever?

8       MS DEMETRIOU: Sir, I am going to deal with that and we say  
9           the CMA has not particularised the duration and does not  
10          have to, but that is a point that I am going to deal  
11          with directly in terms of sweeping away some of the  
12          false obstacles that the appellants have constructed for  
13          us in this case.

14               What the CMA has found is that in return for supply  
15           AMCo would not enter. We are not saying that they  
16           agreed a particular duration. The understanding was  
17           whilst the supply lasted AMCo would not enter. But it  
18           obviously preserved the right to enter and to give  
19           three months' notice, if it wished to do so, and I am  
20           going to come to all of that, but I want to explain  
21           first of all in a nutshell what the CMA's case is.

22               What I want to do now is clear away some of what we  
23           say are the false hurdles that the appellants have  
24           sought to set up for the CMA.

25               The first relates to sham. So the first false

1 hurdle is that the CMA has to show that the written  
2 supply agreements were a sham in the sense of being  
3 fictitious or dishonestly put together.

4 I want to start by looking at the case law cited by  
5 Mr O'Donoghue, so *Snook* and *Hitch*.

6 If we go to *Snook* first. That is at {M/2/1}. That  
7 is where it starts. If we could go to page 9, which is  
8 the start of Lord Denning's judgment {M/2/9}. I am not  
9 going to read it out. I would ask the tribunal just to  
10 glance through pages 9 to the beginning of page 11.  
11 Perhaps we can put page 9 and 10 up side by side on the  
12 page. What the tribunal will see is that Auto Finance  
13 created false documents. The documents contained  
14 fictitious figures and stated that Mr *Snook* had sold his  
15 rights in the car when he had not.

16 One of the issues in the case was whether these  
17 documents, which appeared to show a refinancing  
18 operation, were a sham to cover up a loan.

19 The issue was decided on a point that is not  
20 relevant in our case; namely, whether the defendants  
21 were involved in negotiating the transaction, but it is  
22 still important to see what the court said about the  
23 legal test for sham agreements.

24 Now, if we just look first at page 14, C to E.  
25 {M/2/14} This is Lord Denning who was dissenting on



1       this point, but he emphasised, if we go to page 14, he  
2       emphasised a factual point at C to E, which is that the  
3       documents were filled with fictitious figures and  
4       statements, all of which are badges of sham.

5       Then we have Lord Diplock who gave the majority  
6       judgment. That starts at page 16, but if we go to  
7       page 17 at letter C. {M/2/17}. So what we see here is:

8       "I think it is necessary to consider what, if any,  
9       legal concept is involved in the use of this popular and  
10      pejorative word..."

11      The word being "sham":

12      "I apprehend that if it has any meaning in law, it  
13      means acts done or documents executed by the parties to  
14      the sham which are intended by them to give to third  
15      parties or to the court the appearance of creating  
16      between the parties legal rights and obligations  
17      different from the actual legal rights and obligations  
18      (if any) which the parties intend to create."

19      So that is concerned with the legal concept of  
20      a sham and the conclusion is that all the parties  
21      thereto, we see this a bit further on, "must have had  
22      a common intention that the acts or documents are not to  
23      create the legal rights and obligations which they give  
24      the appearance of creating."

25      So to be a legal sham, for there to be a legal sham,

1           there needs to be according to *Snook* the apparent  
2           creation of legal rights and obligations on the face of  
3           the document, which the parties do not in fact intend to  
4           be bound by. This might, as Lord Denning said, be  
5           indicated by fictitious figures and statements.

6           Now, the *Hitch* case, we do not need to get into the  
7           facts of it, but that repeats the *Snook* test. If we go  
8           to {M/19.1/16}, paragraphs 63-68 and if you look at 63:

9           "It is of the essence of this type of sham  
10          transaction that the parties to a transaction intend to  
11          create one set of rights and obligations, but do acts or  
12          enter into documents which they intend should give third  
13          parties ... the appearance of creating different rights  
14          and obligations."

15          Then it says:

16          "An enquiry as to whether an act or document is  
17          a sham requires careful analysis of the facts and the  
18          following points emerge from the authorities."

19          I just ask the tribunal to just scan down to the end  
20          of paragraph 68. But, again, the point that we draw  
21          from this is that we can see that the legal question is  
22          whether the parties are trying to give the appearance  
23          that they are bound by particular terms when in fact  
24          they do not view those terms as binding. In other  
25          words, they do not intend the apparent agreement to take

1 effect.

2 Now, there is no dispute that if the CMA had found  
3 that the written supply agreements were a sham within  
4 the meaning of this case law, it would have set a very  
5 high hurdle for itself, but it would have had to have  
6 found, the CMA would have had to have found that the  
7 parties concluded these written supply agreements  
8 without actually intending to be bound by their terms,  
9 so they were a deception to the world at large.

10 And only --

11 THE PRESIDENT: Ms Demetriou, I do not want us to go down  
12 a rabbit hole of debating what is and what is not  
13 a sham. You were in court, I think, when you heard the  
14 exchange that we had with Ms Ford about what it was that  
15 needed to be proved and the burden of showing, the  
16 burden being on you, of showing that there was an  
17 additional rider to the written agreement. We talked  
18 there about the burden that exists on the CMA of wanting  
19 to show an illegal rider that is additional to the terms  
20 in the document.

21 Now, frankly, I do not care whether the label "sham"  
22 is or is not used. One can have a debate about whether  
23 *Street v Mountford* was a sham case or whether it was  
24 not. I am rather indifferent about the label.

25 What I am more interested in is the question of

1           burden and what you have to climb in order to make good  
2           your case. So let us not fuss about which bits of what  
3           you accept is a legal agreement were intended to be  
4           carrying on or not. We have had debate about things  
5           like the livery provisions and that sort of thing and  
6           Mr O'Donoghue has addressed us on that.

7           You have got to show, the burden being on you, that  
8           there was an agreement which you are characterising as  
9           an unlawful agreement.

10       MS DEMETRIOU: Sir, yes.

11       THE PRESIDENT: Two stages. I do not think that the  
12           question of sham, in the sense of a total sham, is in  
13           play here. I do think, which is why we have been asking  
14           certain questions, that the interplay between the agreed  
15           provisions in the written agreements and the oral rider,  
16           which you say existed, is something that we need to be  
17           alive to. That is why, for example, we have probed the  
18           question of livery, because it did seem to us --

19       MS DEMETRIOU: Sorry, probed the question of I did not hear  
20           that word?

21       THE PRESIDENT: Livery, the branding, because it did seem to  
22           us something that needed to be explored as to why AMCo  
23           did not take on board the ability to shift its own  
24           colours on to Auden's product.

25           Now, Mr O'Donoghue has come back staying, well,

1           there were all sorts of issues about that and it may be  
2           the failure to invoke those provisions is not as odd as  
3           it at first sight seemed. So we are very interested in  
4           the operation of the written agreements, because it  
5           casts light on what you say is a rider, but I do not  
6           think any of that affects the level of the burden that  
7           you have in establishing what is -- let us call spades  
8           spades -- a dishonesty case.

9       MS DEMETRIOU: Sir, no, it is not a dishonesty case. I am  
10       going to deal with that separately. Can I unpick a few  
11       points in what you have said?

12       THE PRESIDENT: Yes, of course.

13       MS DEMETRIOU: I am going to give you a summary answer, but  
14       I am actually going to take these points in turn.

15       THE PRESIDENT: Okay.

16       MS DEMETRIOU: So if perhaps the answer I am about to give  
17       you does not fully answer your question --

18       THE PRESIDENT: We will shut up.

19       MS DEMETRIOU: No, I promise I will come to them, because  
20       I am very alive to these points.

21               First of all, I am relieved to see that the tribunal  
22       has not accepted or is not troubled by the submission  
23       that Mr O'Donoghue put that we have to meet the higher  
24       burden in the *Snook* case law. We say that is simply not  
25       the case. So it is not a sham case in the sense that we

1           have to meet a higher burden of proof.

2       THE PRESIDENT: Well, I do not think Mr O'Donoghue was  
3           taking very much issue with what we debated with Ms Ford  
4           and I think, to be fair to Mr O'Donoghue, sham is a word  
5           that first came out of my lips, not his.

6       MS DEMETRIOU: It is in the Decision. So there are about  
7           three paragraphs where the word "sham" is used in the  
8           Decision, which I am going to take you to, sir.

9       THE PRESIDENT: I think the essence is very much the debate  
10          that we had with Ms Ford, that if the agreement works on  
11          its face and there aren't such unusual facts as to  
12          require us to move away from that and find the existence  
13          of additional terms, which are not reflected in the  
14          agreement, then the substance of the debate that we had  
15          with Ms Ford is that actually we will stick with the  
16          honest explanation not the -- you will come to honesty  
17          in due course.

18       MS DEMETRIOU: I will come on to honesty. So we do not have  
19          to show dishonesty. Our case, just to be clear, is that  
20          we are not alleging a separate dishonest rider or  
21          a separate dishonest side agreement. What we are saying  
22          is that the premise, the commonly understood premise,  
23          for this supply agreement was that it was happening,  
24          supply was being given on these terms, on the basis that  
25          it was an alternative to AMCo coming on the market and

1           that was understood by both parties.

2           That is not a rider or an additional term that is  
3           absent. That is the context in which it was commonly  
4           understood by both sides that the agreement operated.  
5           So we are saying that this is a supply agreement  
6           which -- you are right. The tribunal is right that  
7           there are certain oddities in it, which we explored in  
8           cross-examination. One of them is the livery. We  
9           explored those in cross-examination with Mr Sully and it  
10          appears that some of those are explicable, because what  
11          they used was a template from another agreement with  
12          Teva and so there are some oddities that would arise if  
13          you did use a template without properly considering what  
14          are the terms that we are trying to reflect in this  
15          agreement.

16          But our case is more modest. It is still  
17          anti-competitive, but it is more modest than that which  
18          the appellants have sought over the last five days to  
19          try and erect for us. Our case is that the supply  
20          agreement was a supply agreement. Those were the terms,  
21          the essential terms that were agreed, but both sides  
22          understood that the premise for that was that AMCo would  
23          not enter the market with its own product. That is the  
24          CMA's case.

25          We do not need to show that that is dishonest. We

1 do not need to show that it is a hidden term. We do not  
2 need to show that it is a side agreement or a rider.

3 So, sir, that is our answer in a nutshell, but, as  
4 I say, I am going to take you through the steps in which  
5 we get there.

6 Now, we say in relation to sham that the elevated  
7 standard in *Snook* does not apply, because the CMA has  
8 not found in its Decision that the parties did not  
9 intend to be bound by the written supply agreements. On  
10 the contrary, the CMA relies on the essential terms of  
11 the supply agreements, in particular the price of supply  
12 of £1 and then £1.78, which was well, well below market  
13 price.

14 It is common ground, this is common ground, that the  
15 written supply agreements required Auden to supply the  
16 10mg product to AMCo, that the parties considered the  
17 written agreements to be binding as to the terms of  
18 supply and that Auden did in fact supply AMCo on broadly  
19 the terms set out in the written agreements. I say  
20 broadly, because as the tribunal has pointed out, there  
21 were some gaps or misdescriptions in the written  
22 agreement, for example, relating to livery, and you will  
23 recall also the first written agreement, which was  
24 retrospective, talked about the right of AMCo to apply  
25 for an MA, which of course it already had.



1           So there were some oddities, but the essential  
2 point -- there is also the question of volumes, sir.  
3 Let me just pick that up. So the basic point is that  
4 the first written agreement described 6,000 packs as an  
5 estimated volume, when of course there was not anything  
6 estimated about it and AMCo's attempt to order more  
7 in January 14 was rejected.

8           The second written agreement described 12,000 packs  
9 as a minimum volume, when in fact it was a fixed volume.  
10 On the latter point, sir, you said in discussion with  
11 Ms Ford that you recall that Mr Sully and Mr Beighton  
12 had said that AMCo's supply chain team had asked for  
13 more volumes but had been refused more volumes under the  
14 second agreement.

15          That is right, sir. You were right to have recalled  
16 it that way. You can see that at paragraph 80 of  
17 Mr Beighton's statement and paragraph 84 of Mr Sully's  
18 statement. They say that.

19          It is worth recalling of course that AMCo had  
20 originally gone in to negotiations in the autumn of 2013  
21 pitching for 18,000 packs, the tribunal may recall that,  
22 which they did not get.

23          That is consistent, sir, with the idea that volumes,  
24 "the volumes agreed on, reflected the calculations on  
25 both sides as to the market share which AMCo could win

1 if it entered independently, and we know in fact, and  
2 I am going to come to it in more detail, that is how the  
3 negotiations unfolded.

4 Now, so there are -- on this point there are  
5 oddities in the written agreements, but it is certainly  
6 not the CMA's case that these demonstrate that the  
7 written agreements were a sham. On the contrary, the  
8 CMA relies on the essential terms in the written  
9 agreement, supply of these volumes at this very low  
10 price.

11 As I say, given Mr Sully's evidence, the fair  
12 interpretation is probably that most of these oddities  
13 and inconsistencies about the livery and so on are  
14 explicable on the basis that they simply used a template  
15 from another deal.

16 It is not the CMA's case that the agreements were  
17 a sham in the legal sense.

18 Now, it is correct that the CMA did use the word  
19 "sham" in a grand total of four paragraphs in the  
20 entirety of the Decision, but all it meant by this, as  
21 is clear on the face of the Decision, was that the  
22 supply agreements do not give the whole picture of the  
23 understanding between the parties. That is because of  
24 the critical point in this case, which is the  
25 understanding between the parties was that this supply

1           operated on the premise that AMCo would not enter the  
2           market.

3           Now, Mr O'Donoghue took you to paragraph 2.27 of the  
4           Decision, which is a summary. There is more detail in  
5           the Decision at paragraph 6.921. If we go to  
6           {A/12/818}.

7           You see that there the argument is reflected that  
8           AMCo and Cinven said that the CMA has not established  
9           that the supply deals were a sham, that everyone  
10          involved in them, including external counsel, were  
11          engaged in an elaborate deception to cloak their true  
12          intentions.

13          That is not the CMA's case. Then the CMA says:

14          "The description of the supply deals as a sham  
15          simply means that the CMA has found their true purpose  
16          to be for Auden/Actavis to pay AMCo, rather than simply  
17          to give it product to sell as in a genuine bona fide  
18          distribution deal. The supply agreements, under which  
19          Auden/Actavis supplied AMCo at a 97% discount to its  
20          other customers, would not have existed on these terms  
21          in the absence of counter-performance from AMCo. The  
22          CMA has found that the counter-performance was AMCo's  
23          agreement not to enter the market independently. The  
24          parties have not proposed any legitimate  
25          counter-performance".

1           And then 6.923:

2           "The CMA has not found or alleged an elaborate  
3           conspiracy beyond the terms of the 10mg agreement."

4           So, you see what the CMA means by sham. It is  
5           perhaps not the right descriptor. The CMA makes  
6           absolutely clear what it means. It is not alleging an  
7           elaborate deception. It is not saying, well, these  
8           terms, as in *Snook*, were cooked up to deceive the world.  
9           On the contrary, it is relying on the essential terms,  
10          but it is saying that the parties would never have  
11          agreed these supply terms, which are genuine supply  
12          terms, unless there was a counter-performance by AMCo  
13          and that is the agreement not to enter the market.

14          So that is all the CMA means when it says "sham".  
15          So that does not lead to any elevated standard of proof  
16          at all.

17       THE PRESIDENT: You say that that agreement is not  
18          a dishonest one. You say it can be reached innocently.

19       MS DEMETRIOU: Yes. Sir, I am going to come to that, yes.

20          So the content of the agreement, this is one of the  
21          points, sir, that you just put to me, because, if I may  
22          say so, you have put to me a number of relevant points  
23          that have been debated and have been put by the  
24          appellants and what I am trying to do is separate them  
25          out and deal with them one by one.

1 THE PRESIDENT: No, of course.

2 MS DEMETRIOU: So both Advanz and Cinven argue that there  
3 cannot have been a common understanding because the CMA  
4 has not identified the content of the agreement. That  
5 is their fundamental submission.

6 They have both complained, for example, that the CMA  
7 has not identified how long AMCo promised to stay out of  
8 the market for.

9 Now dealing with that point first. That is very  
10 obviously, we say, a bad point, because it is not  
11 necessary for the understanding to have been by  
12 reference to some particular period of time.

13 In the interests of time, I am not going to turn it  
14 up, but the tribunal will have seen from the summary of  
15 legal principles at paragraph 102 of the CMA's written  
16 closing submissions, and I just give you the reference  
17 for your note at this stage, that is {IR-L/7/51}, that  
18 it is sufficient for a finding of an agreement that  
19 there is a common understanding on the principle of  
20 a restriction of competition even if the specific  
21 features are not determined.

22 We say that is obvious when you think about other  
23 possible examples. So think about an agreement to fix  
24 prices. So suppliers agree to fix the price of  
25 a particular product at £10, but they do not say, well,

1           we are going to do this for the next nine months. They  
2           just say let us fix it for £10. The cartel might  
3           collapse after one month or six months or six years, but  
4           it would still have been a cartel, even if the agreement  
5           does not stipulate at the beginning a period of time.

6           So here, we say the understanding was that in return  
7           for supply, in return for supply, AMCo would not bring  
8           its own product on to the market.

9           Now, we do not have to show and we do not say that  
10          the parties expressly agreed a fixed period of time, but  
11          we do say the understanding was that whilst Auden was  
12          supplying AMCo it would stay off the market, and that is  
13          all we need to show.

14          Now, I think because Advanz and Cinven recognise  
15          that in order to show a common understanding we do not  
16          have to set out terms as they would be in a written  
17          contract. In their closing submissions, in their oral  
18          closing submissions and in their written closing  
19          submissions, they have sought in fact to advance  
20          a narrower version of this argument about lack of  
21          particularisation and as you, sir, have just apprehended  
22          they do so specifically by reference to the written  
23          supply agreements in clause 2.2 of the written supply,  
24          second written agreement.

25          That is really the point that Mr O'Donoghue focused

1 on for large parts of his oral closing submissions.

2 I confess, this is probably my fault, that I have at  
3 times found those arguments that the appellants have  
4 advanced in relation to clause 2.2 quite hard to follow,  
5 but I have now realised that that is because they have  
6 in fact advanced two diametrically opposed and  
7 inconsistent arguments. I want to show you that.

8 So let me identify what the inconsistent arguments  
9 are first that they have put forward.

10 The appellants say, first, that clause 2.2, you will  
11 recall that is the notice period clause, they say first  
12 that clause 2.2 of the second written agreement  
13 constitutes, and I am quoting now, "a two year  
14 non-compete clause". So they say that clause is a two  
15 year non-compete clause and their argument on that basis  
16 is that the CMA has not found the terms of the agreement  
17 to be unlawful and so they say, well, if a two year  
18 non-compete agreement is not unlawful, how can the  
19 common understanding be unlawful and in fact what does  
20 the common understanding add to the two year non-compete  
21 clause?

22 That is their first argument. I am going to show  
23 you this. They say second, and this is inconsistent,  
24 they say that they characterised clause 2.2, completely  
25 opposed to the first argument, as a clause which

1 expressly preserves the right of AMCo to enter the  
2 market at any time and their point on that premise, on  
3 that basis, is that the common understanding is in  
4 conflict with that clause and the CMA faces a very high  
5 hurdle if it wants to show that there is an  
6 understanding which conflicts with the express terms of  
7 the agreement.

8 Now, these arguments are, first of all, as I have  
9 said, completely inconsistent with each other and if we  
10 take up Cinven's written closings at {IR-L/3.1/5}. If  
11 we look at paragraph 6 and can we scroll so we can look  
12 at subparagraph (2). Subparagraph (2) says:

13 "The Second Written Agreement had a two-year term  
14 and provided that AMCo was obliged to purchase all its  
15 requirements for hydrocortisone from Auden, unless and  
16 until it gave 3 months' notice ... (a rolling exclusive  
17 purchasing agreement...) The CMA also does not consider  
18 that the Rolling EPA gives rise to an anti-competitive  
19 agreement by object. It is clear from the  
20 contemporaneous documents that the Rolling EPA  
21 contained -- was new and prompted new action by AMCo to  
22 comply. In the light of that, it is wholly unclear: (i)  
23 on what basis the CMA says that AMCo had previously  
24 agreed not to enter, and (ii) on what terms it says that  
25 AMCo ... had agreed not to enter and how those terms



1       differed from the Rolling EPA. Put simply, it is  
2       unclear what the CMA's allegations of a 10mg agreement  
3       not to enter adds to the lawful two-year non-compete  
4       obligation. The CMA has failed to answer this basic  
5       question ..."

6               Then at (3) they say very differently:

7               "In circumstances where the Written Agreements were  
8       genuine and hard-fought negotiations in which AMCo  
9       successfully insisted upon, and obtained, an express  
10      right to enter with its own product, the CMA's case must  
11      inevitably be that, in fact, AMCo and Auden agreed the  
12      opposite. The logical implication of the CMA's position  
13      is extremely serious, since it must mean either that:  
14      (i) a relatively large number of individuals both  
15      internal and external to AMCo/Auden, including AMCo's  
16      general counsel and external lawyers ... spent  
17      considerable time, effort and money to document an  
18      agreement which they knew was a sham."

19              Again, I say that is just not our case:

20              "or (ii) these individuals' efforts were genuine but  
21      were, somehow, 'countermanded' by one or more  
22      decision-makers within AMCo/Auden."

23              I want to deal with both of those arguments in turn,  
24      but I do say at the outset that it is a very unpromising  
25      start to their argument that they cannot decide on what

1 clause 2.2 means and they say two different things.

2 Let us go to the clause. It is at {H/528/5}. If we  
3 can scroll down, please. So 2.2, AMCo shall procure all  
4 its tablets from Auden, but if AMCo wants to enter the  
5 market with its own product, it must give Auden at least  
6 three months' notice. That is the effect of this  
7 clause.

8 Then we have seen from the termination provisions  
9 that Auden has the right to terminate in those  
10 circumstances the supply of its own product.

11 So the first point we make is that this is not  
12 a two-year non-compete clause at all. There is nothing  
13 here which says AMCo cannot compete on the market for  
14 two years. It is a requirement to give notice if it  
15 does bring its own product on to the market.

16 Now, I am just going to divert here slightly. I am  
17 going to come back to that point, but I want to -- sir.

18 PROFESSOR MASON: I am sorry to interrupt, just for a sense  
19 of completion, if nothing else. Could we have the  
20 second page side by side so we can just see the end of  
21 2.2 just to refresh our memories.

22 MS DEMETRIOU: Of course. Yes, I should have asked for that  
23 to be put up, because you can see the three months'  
24 notice period is at the end of that clause on the next  
25 page.

1       PROFESSOR MASON:   Thank you.

2       MS DEMETRIOU:   So I am going to come back to the point that  
3                   this is not a two-year non-compete clause, but while  
4                   I am on the subject I want to slightly divert for a  
5                   moment and go back to the first written agreement so you  
6                   can see what was said there.   That is at {IR-H/172/6}.  
7                   Can I just ask the tribunal to read for itself  
8                   clause 3.2.   (Pause)   So the point I make about this is  
9                   it is essentially the same as clause 2.2 in the second  
10                  supply agreement, save that it does not have the  
11                  requirement to give three months' notice to Auden, but,  
12                  otherwise, it is a clause to the same effect, apart from  
13                  that notice provision.

14                 I just pick that up, because Mr O'Donoghue spent  
15                 lots of time arguing that the negotiation of clause 2.2,  
16                 the second written agreement, was very significant  
17                 because AMCo was protecting its right to compete.   He  
18                 said "Mr Sully fought tooth and nail."

19                 But it is important to be clear that this was not  
20                 a new point in the second written agreement.   So that  
21                 the requirement to give notice was a new point, but in  
22                 fact the principle existed in the first written  
23                 agreement.

24                 So just to summarise and take stock, the retroactive  
25                 first written agreement allowed, in theory, for

1 independent competition, allowed on its face for  
2 independent competition from AMCo, but we know that that  
3 had not happened by the time the agreement was signed  
4 in February 2014.

5 The second written agreement allows on its face for  
6 independent competition from AMCo, albeit on notice,  
7 three months' notice to Auden, and on the basis that  
8 Auden had a right to terminate the supply agreement in  
9 those circumstances.

10 So returning to Cinven's and Advanz's two  
11 inconsistent submissions, the first submission is that  
12 this clause contains a two-year non-compete clause and  
13 that simply does not get off the ground, because  
14 clause 2.2 is not a non-compete provision at all. The  
15 fact that it is not a non-compete provision answers the  
16 appellants' point and also answers its question, its  
17 question being: well what does the agreement found by  
18 the CMA add to the terms of the supply agreement? In  
19 fact, there is clear water between the two, because the  
20 clear water is that although there was no contractual  
21 restriction in the agreement on independent competition  
22 from AMCo, provided it gave notice, the parties shared,  
23 and this is the CMA's finding, the parties shared an  
24 unwritten common understanding that AMCo would in fact  
25 not enter the market independently in return for the

1 supply.

2 So that is the difference between -- that is the  
3 answer to the appellants' question.

4 Now, moving on to the appellants' second submission,  
5 which is that the CMA's common understanding is  
6 diametrically opposed. So their first submission is the  
7 CMA's case does not add anything to clause 2.2. Their  
8 second submission is that the CMA's common understanding  
9 is diametrically opposed to clause 2.2. We say that too  
10 is wrong. The existence of the common understanding  
11 that AMCo would not enter the market does not require  
12 the CMA to show, or the tribunal to find, that the  
13 parties did not intend clause 2.2 to be binding.

14 We say on the contrary, clause 2.2 is consistent  
15 with the common understanding, because clause 2.2, read  
16 together with the associated termination clause, shows  
17 us that the parties' position was that if AMCo wanted to  
18 enter the market independently, then, one, first it had  
19 to give notice to Auden and, secondly, Auden had the  
20 right to terminate.

21 Both Mr Beighton and Mr Sully agreed that, in those  
22 circumstances, Auden would in all likelihood terminate.  
23 In other words, market entry by AMCo would spell the end  
24 of the supply on these preferential terms. Now, that is  
25 fully consistent with the parties proceeding on the

1 basis of a common understanding that supply, the quid  
2 pro quo for supply, was AMCo not entering the market.  
3 If AMCo did enter the market, the understanding was that  
4 supply would cease.

5 But, again, there is a difference between  
6 clause 2.2, what it says on its face and the termination  
7 provision, and the common understanding, because  
8 clause 2.2 does not say that AMCo will forego  
9 independent entry. It allows for the possibility of  
10 independent market entry, but it is neutral on whether  
11 or not it will happen. It gives them the right to  
12 enter, says that they have to give notice, but it does  
13 not tell you about what the parties understood would  
14 happen in practice.

15 That is where the common understanding comes in.

16 So that is what we say about the two arguments put  
17 forward by Cinven and Advanz. The third point we make  
18 is that the CMA is not inviting the tribunal -- and we  
19 saw this from the part of the Decision I took you to,  
20 6.921 and so on -- not inviting the tribunal to find  
21 that Mr Sully, or anybody else, set up the written  
22 supply agreements deliberately to deceive anyone. No  
23 external lawyers were hoodwinked. We are not saying  
24 these written agreements were deceptively entered into.  
25 We are saying these were in fact the essential terms of

1 the supply, but what happened was they agreed these  
2 terms on the premise that AMCo would not enter the  
3 market in exchange.

4 So the tribunal does not need to find, in order to  
5 uphold the CMA's case, that Mr Sully deliberately misled  
6 the AMCo board, for example. That is the point I have  
7 already made on sham agreements.

8 The CMA's case, as I say, is that shared  
9 understanding was the premise for the supply agreement.  
10 To put the point another way, the only reason why Auden  
11 was willing to agree to supply on the terms recorded in  
12 the supply agreements was because of the parties' shared  
13 understanding that AMCo would not enter the market  
14 independently if Auden supplied it on these advantageous  
15 terms.

16 We say that was obvious to the parties. It was the  
17 starting point for the whole deal. It went without  
18 saying, but in fact it was said, as I will come to show  
19 you.

20 So that is the CMA's case and this --

21 PROFESSOR MASON: Sorry, again to interrupt you, but I just  
22 wanted to check. So there you said, and I am looking at  
23 the transcript, the only reason why Auden was willing to  
24 agree to supply and there should be appropriate emphasis  
25 on the word "only" there. So if an alternative reason

1           could be found, does that invalidate your point?

2       MS DEMETRIOU: No, I am going to come to the point made  
3           about alternative reasons. We say that what the  
4           tribunal needs to decide is whether, on the balance of  
5           probabilities, this was the common understanding that in  
6           return for these advantageous terms the parties  
7           understood that AMCo would not enter the market  
8           independently. Of course, I am going to come on to the  
9           alternative explanation put by the appellants, because  
10          in fact it is very similar to the CMA's case, but there  
11          is a critical distinction, which is that the appellants  
12          say, well, we were looking at this in a unilateral way  
13          and the CMA say that the understanding was shared, but  
14          I am going to come on to that point, sir.

15       THE PRESIDENT: You are not saying, I do not think you are  
16          saying, that the provision that you say renders this  
17          anti-competitive arises out of an implication. You are  
18          not saying that, are you?

19       MS DEMETRIOU: Arises?

20       THE PRESIDENT: Out of an implication from the express terms  
21          that are agreed?

22       MS DEMETRIOU: No, we are saying that there was a shared  
23          understanding on the evidence that the premise for --

24       THE PRESIDENT: Shared understanding is a little dangerous,  
25          because A can have the same understanding as B not



1           communicated in any way. Sharing in that sense. But  
2           that is not enough to get you out of the unilateral *ICI*  
3           trap.

4       MS DEMETRIOU: I understand. I am not saying that is  
5           enough.

6       THE PRESIDENT: So we are talking crossing a line here.

7       MS DEMETRIOU: Crossing a line, sir. I do not dispute that.  
8           Crossing a line. When I use the words "common  
9           understanding" or "shared understanding", I mean  
10          crossing the line.

11      THE PRESIDENT: Okay. I think we need to be careful here  
12          because I do not think -- well, I do not think it is  
13          a very helpful term, because a shared understanding is  
14          one that is consistent with what the appellants are  
15          saying as with what you are saying.

16      MS DEMETRIOU: Sir, I take that point entirely. I think  
17          "common understanding" is a better word, because that is  
18          what the case law talks about. The case law talks about  
19          "common understanding". I am happy to use "crossing the  
20          line".

21      THE PRESIDENT: Just to give you a sense of where I am  
22          coming from, Mr O'Donoghue's written submissions have,  
23          entirely understandably, erred on the contractual  
24          technical. There is a lot of off acceptance, where is  
25          the consideration sort of point. I am misquoting, but

1           we are not particularly impressed by that sort of point.  
2           We understand why it is made, but it is inherent in this  
3           sort of argument that there is going to be a degree of  
4           informality.

5       MS DEMETRIOU:   Yes.

6       THE PRESIDENT:   But that is why I am being quite clear that  
7           we need to be very careful how we handle this  
8           informality, because, at the end of the day, if you do  
9           not get something that crosses the line, you are going  
10          to lose.

11      MS DEMETRIOU:   Sir, that is a very helpful clarification, if  
12          I may respectfully say so.   I agree with what you have  
13          said.   I apologise if shared understanding --

14      THE PRESIDENT:   No.

15      MS DEMETRIOU:   I want to reassure the tribunal that I am on  
16          the same page in terms of the test and I entirely  
17          recognise that I have to show a crossing of the line and  
18          I am going to come on to that when I look at the  
19          evidence.   What I am doing at the moment is explaining,  
20          as it were, because there are a number of misconceptions  
21          that have been floated by the appellants.   I am  
22          explaining what the CMA's case is not.   I am then going  
23          to go on, a little bit later, to focus on what the CMA's  
24          case is and in that I am going to explain why the line  
25          was crossed, on what basis the evidence establishes

1           that.

2           Just on the point, just finishing the point that  
3           I was on, which is that the common understanding, the  
4           crossing the line, the agreed position, if I could put  
5           it that way, was the premise for the supply arrangements  
6           is consistent with the threats from Mr Beighton that  
7           I am going to come on to in more detail; so if not, we  
8           will launch our own. I am going to come on to that.  
9           Those threats were made once the terms of the written  
10          supply agreements were well advanced. So once  
11          clause 2.2 had actually been drafted up, he was saying  
12          if you do not supply us, if we do not get this over the  
13          line, we will launch our own product.

14          What he was saying to Mr Patel, I am going to come  
15          back to this in more detail, is either you provide the  
16          supply on the terms being discussed, which formed the  
17          second written agreement, or AMCo launches its own  
18          product.

19          I just want to at this stage pick up a point made by  
20          Mr Brealey in his submissions, because the tribunal will  
21          recall he characterised the common understanding found  
22          by the CMA as ridiculous. That was his word  
23          "ridiculous".

24          Never a good sign, we say, when a party has to  
25          resort to hyperbole, but, more importantly, why did

1           Mr Brealey say it was ridiculous? He said if the CMA  
2           were right, then AMCo's commitment would be a pie crust  
3           promise -- so the expression he used is quite  
4           a memorable one -- easily broken, pie crust promise,  
5           easily broken and, therefore, worthless to Auden.

6           But the CMA's case is that it was not worthless at  
7           all, because so long as AMCo abided by the  
8           understanding, then Auden's market position was  
9           protected and every month meant the preservation of  
10          Auden's market share and the ability to charge very high  
11          prices, which, as the tribunal knows, increased very  
12          significantly through the life of the agreement.

13          When Mr Brealey made that submission, the tribunal  
14          asked him, if I may respectfully say so, the killer  
15          question which was: if there were no commitment by AMCo  
16          to stay off the market then the situation would have  
17          been even more ridiculous for Auden, because, in those  
18          circumstances, it would have been transferring away vast  
19          profits for nothing in return whatsoever and Mr Brealey  
20          did not even attempt to answer that point when the  
21          tribunal put it to him and we say that is because he had  
22          no answer.

23          Now, I want to move on to say something about  
24          dishonesty, because another thing that the appellants  
25          have said from time to time is that the CMA needs to

1 show dishonesty on the part of the people involved in  
2 concluding the agreement. Mr O'Donoghue referred to  
3 "career ending" findings of dishonesty. But this is  
4 another attempt by the appellants to ramp-up the burden  
5 on the CMA. The CMA does not have to show dishonesty on  
6 the part of any of the protagonists. Of course it is  
7 trite law that dishonesty is not a necessary ingredient  
8 of the Chapter I prohibition and the tribunal will know  
9 that section 188 of the Enterprise Act creates a cartel  
10 offence and it was once, but is no longer the case, that  
11 dishonesty was a necessary ingredient of that offence.  
12 It is not even a necessary ingredient of the criminal  
13 offence any longer, but it has never been a necessary  
14 ingredient.

15 THE PRESIDENT: I do not think you need take that point.

16 MS DEMETRIOU: I am sure I do not, sir. Nor is it, more  
17 importantly, the CMA's case that the parties dishonestly  
18 set about drafting the written supply agreements. As  
19 I say, and you are going to become very bored of me  
20 saying this, our case is simply those agreements do not  
21 reflect the entirety of the understanding between the  
22 parties. In particular, the premise for the supply was  
23 that AMCo gave something in return, an agreement not to  
24 enter the market. So we say we can take dishonesty off  
25 the table.

1 THE PRESIDENT: Let us get Decision 6.922 back on the  
2 screen. So it is {A/12/818}. Now, let us suppose the  
3 Tribunal, have heard the evidence, endorses, big tick,  
4 the CMA's description here. What we would be finding is  
5 that the true purpose of the agreement is something  
6 other than is stated in the written terms. Now, you are  
7 not saying motive here, you are saying true purpose,  
8 which means it is achieving something other than what it  
9 is saying and you are saying it is not giving effect to  
10 what it says on its terms, that is to say, a genuine  
11 bona fide distribution deal. What you are saying is  
12 that they were doing something else.

13 Now, I must say the two points that are being made  
14 here, at least two points that are being made here, one  
15 that the written agreements are not reflective of their  
16 true purpose and that they are not reflective of what  
17 would be otherwise a genuine bona fide distribution deal  
18 is, well -- let us use polling terms -- it is a dog  
19 whistle for dishonesty, is it not?

20 MS DEMETRIOU: No, sir. What the CMA is finding here, and  
21 of course it goes without saying that the Decision needs  
22 to be read as a whole.

23 THE PRESIDENT: Of course.

24 MS DEMETRIOU: Here the CMA is responding to a particular  
25 submission about you need to show that there is

1           a dishonest conspiracy that the whole thing is a sham.

2       THE PRESIDENT: I understand. I mean, the 6.921 point is  
3       the point that persons who alleged regarding naughty  
4       behaviour always make. They say, oh, it is a conspiracy  
5       that drags in everyone. Now, that is something which  
6       almost always receives pretty short shrift, because the  
7       one thing about anti-competitive agreements that you can  
8       take to the bank is that those involved in them play it  
9       tight. I have absolutely no doubt that the case that  
10      you are putting and finding in 6.922 would not have  
11      involved the cast of thousands referenced in 6.921.

12      That is fine.

13      MS DEMETRIOU: Yes.

14      THE PRESIDENT: But that is not the point. The point is,  
15      are there some actors who are knowing that the written  
16      agreements are not the complete story? It seems to me  
17      that almost by definition you have got to say that there  
18      are, because otherwise you do not get a communication  
19      that crosses the line. So someone has said something to  
20      someone on the other side saying that there is a term  
21      here, which we are agreeing, not necessarily  
22      contractually, but we are agreeing that is not in the  
23      written agreements.

24           Now, I know we do not need to establish an  
25      infringement to go into dishonesty.

1 MS DEMETRIOU: Yes.

2 THE PRESIDENT: But to establish the existence of a side  
3 agreement that is altering the purpose of the written  
4 agreements which you were saying are not consistent with  
5 a genuine bona fide distribution deal, well, this is  
6 dishonesty, is it not?

7 MS DEMETRIOU: No, sir, it is not dishonesty. It does not  
8 have to be dishonesty and the CMA has not found  
9 dishonesty. Let me try and explain it in this way to  
10 see if this meets the point you are putting to me.

11 Let us say, I am going to come to the evidence  
12 later, but let us say there had been an express  
13 discussion between Mr Patel and Mr McEwan and Mr McEwan  
14 had said, right, you have been supplying us with the  
15 10mg product at £34 per pack for the last year and  
16 a half, which was the case. We have now got our MA, so  
17 we could enter the market with this product. So I am  
18 looking for a very substantial discount. In fact, I now  
19 want supply at £1 per pack.

20 Mr Patel says, well, why would I supply you at £1  
21 a pack? Mr McEwan says, well, because otherwise I will  
22 enter the market with my own product, but if you supply  
23 me I will not.

24 Right, that is an agreement which crosses the line.  
25 However, it does not involve any deception. It is the



1 backdrop. As it were, I do not want to talk in  
2 contractual terms or in terms of a side agreement, but  
3 it is almost like a recital, the backdrop to the  
4 agreement that was agreed.

5 So if you asked both parties, well, what have you  
6 agreed? They would say, honestly, we have agreed supply  
7 at this price. But the understanding of each of them  
8 that has crossed the line by way of background was that  
9 the precursor to that was that they both appreciated  
10 that AMCo would not enter the market with its own  
11 product. That was why the price was so low.

12 Now, what that means -- translating that to the  
13 words -- and that is really when you read the Decision  
14 as a whole that is what the CMA has found. Now when you  
15 look at paragraph 6.922, which is where the CMA is  
16 responding to the submission which you have just  
17 explained I think, sir, correctly that it is one that  
18 often is made by infringers -- everyone must have known  
19 about it, elaborate conspiracy -- what the CMA is saying  
20 here is no. They are saying when we talked about sham,  
21 we did not mean that this was all cooked up and that the  
22 agreement does not mean what it says. What we mean is  
23 that there is an essential premise to the agreement,  
24 which the parties both understood, which was that AMCo  
25 would not enter the market and so when you then

1 characterise the agreement, it is not just another  
2 supply agreement. There is an essential understanding  
3 which explains why this agreement took place. That is  
4 the CMA's case.

5 That does not mean that any particular person was  
6 dishonest. It does not mean that the agreement was  
7 drafted in a dishonest way. In the same way that you  
8 can have any other understanding, you could have  
9 a representation. So I want to buy a particular product  
10 from you and the reason why I want to buy that product  
11 is because you have told me that it is an amazing  
12 product and nobody else has such a product on the  
13 market.

14 That is the basis on which I have entered into the  
15 agreement. We still have a straight sale agreement. It  
16 does not need to be a term or a supply or a side  
17 agreement that you have made this representation to me.  
18 It is the premise on which I am entering into the  
19 contract.

20 That is really what we say and that is why there  
21 doesn't need to be any dishonesty.

22 So I understand -- I think you, sir, have alighted  
23 on the reason why Mr O'Donoghue talked about career  
24 ending allegations of dishonesty and so on, but the CMA  
25 has never said that and there is no evidence about

1 career ending, these people's careers being ended. It  
2 is an entirely inappropriate submission that was made.

3 We say we can take dishonesty off the table. What  
4 the CMA is saying when you look at the terms, when you  
5 look at the terms, they do not give the full picture.  
6 There is something that is missing, and that is that the  
7 premise was that AMCo would not come on to the market.

8 Obviously, I need to establish that the premise  
9 crossed the line. I will come on to that, but I am now  
10 dealing with why dishonesty is not a necessary factor.  
11 You will, again, search high and low, sir, and I know  
12 you know this. There is nothing in the Decision that  
13 establishes any dishonesty on the part of any of these  
14 individuals. That is not a hurdle the CMA has set  
15 itself.

16 So I then come to standard of proof, which is what  
17 is the standard of proof and the proper approach to  
18 these appeals? There are three points that we wish to  
19 emphasise. The first point is that the standard of  
20 proof is the civil standard. The CMA must establish its  
21 case on the balance of probabilities and, again,  
22 I really apologise, I am not going to take you to the  
23 case, because I know this is bread and butter for the  
24 tribunal, but it has been long established, including in  
25 *Napp*, that there is no intermediate standard of proof

1           between the civil and the criminal standard.

2       THE PRESIDENT: I do not think you need trouble us on that.

3       MS DEMETRIOU: I know I do not need to trouble you on that,  
4           sir.

5       THE PRESIDENT: I think the wolves or zebras or whatever it  
6           is in Hyde Park, as opposed to dogs, is the point we  
7           have in mind. If you want to say that is something we  
8           should not be looking at, then of course we would be  
9           interested.

10      MS DEMETRIOU: I am going to come to that when I look at the  
11       evidence.

12           The second point is that it is common ground that  
13           the CMA must adduce, and I am now quoting from the case  
14           law, "precise and consistent evidence in order to  
15           establish the existence of an infringement, but it is  
16           sufficient if the body of evidence viewed as a whole  
17           meets that requirement."

18           Again, I apologise for taking the tribunal to  
19           *Durkan*, but I am just doing it for convenience, because  
20           I can short circuit my submission. I know you know it  
21           very well. It is {M/81.1/33} and it is paragraphs 95  
22           and 96. There you see the words "precise and consistent  
23           evidence":

24           "But it is sufficient, according to the case law if  
25           the body of evidence ... viewed as a whole, meets that

1 requirement."

2 Then at 96:

3 "Because anti-competitive agreements are usually  
4 arrived at covertly, the OFT may have to rely on  
5 circumstantial evidence to establish the facts."

6 Could we just zoom in a little bit, please, to 96.  
7 Then it talks about the *Aalborg Portland* case and then  
8 you see there the citation from the Court of Justice:

9 "Even if the Commission discovers evidence  
10 explicitly showing unlawful contact ... such as the  
11 minutes of a meeting, it will normally be only  
12 fragmentary and sparse, so that is often necessary to  
13 reconstitute certain details by deduction.

14 "In most cases, the existence of an anti-competitive  
15 practice or agreement must be inferred from a number of  
16 coincidences and indicia which, taken together, may, in  
17 the absence of another plausible explanation, constitute  
18 evidence of an infringement of the competition rulings."

19 We say that is the test and I apprehend it is common  
20 ground. Nobody has really taken issue with that.

21 The third point I wish to make I will take from our  
22 written closings. If we can go to {IR-L/7/6}. If we go  
23 to paragraph 19, please. Again, I am at risk of  
24 teaching the tribunal to suck eggs and so I just want to  
25 set out the position, but I know this is all basic stuff

1 as far as the tribunal is concerned. Please just bear  
2 with me for a moment. I will take it very shortly.

3 Here we refer to what the Court of Appeal says in  
4 *Phenytoin*:

5 "The appeal is not a de novo hearing but takes the  
6 Decision as its starting, middle and end point ... The  
7 appeal is 'against, or with respect to' the Decision and  
8 includes 'whether' there has been an infringement. That  
9 focus on the impugned Decision is reflected in the rules  
10 of the Tribunal. The appellant must identify the  
11 Decision under appeal and set out why it is in error."

12 If we go to the next page, paragraph 21:

13 "The scope of the challenge ... is limited to the  
14 four corners of the appellants' Grounds of Appeal."

15 So we say it follows from what the Court of Appeal  
16 said there and of course from a line of consistent case  
17 law on the part of the tribunal too, which you will be  
18 very well aware of, that, yes, the burden of proof is on  
19 the CMA, but it does not need to prove its case before  
20 the tribunal all over again. Because the CMA has  
21 carried out a lengthy investigation, examined thousands  
22 of documents, interviewed witnesses and, on the basis of  
23 all of that evidence, reached the conclusion that there  
24 was a common understanding that amounts to an  
25 infringement of the Chapter I prohibition by object.

1           Now, as the Court of Appeal said, the tribunal will  
2           take the Decision as the starting, middle and endpoint  
3           and the challenges to the Decision are those made in the  
4           appellants' grounds of appeal. So the task of the  
5           tribunal is to consider whether, in light of the  
6           specific arguments made in the grounds of appeal, the  
7           CMA has failed to discharge the burden on it of proving  
8           an infringement.

9           Of course, again, this is trite, but the tribunal's  
10          task is not to conduct a de novo hearing. What does  
11          that mean in practice? It means that where specific  
12          findings of the CMA have been challenged, so where, for  
13          example, it is said that the CMA has misconstrued  
14          a piece of evidence or reached an incorrect factual  
15          conclusion, then the tribunal has to determine, first,  
16          whether that is correct and, second, whether the  
17          consequence of that is that the CMA has failed to  
18          discharge its burden of proof.

19          But in determining the second of those things the  
20          tribunal must take into account of course all the other  
21          evidential findings made by the CMA in the Decision,  
22          which are not challenged in the grounds of appeal.  
23          There are lots of evidential findings in this Decision  
24          that are not challenged. One of them is the finding  
25          that AMCo suspended the Aesica project as soon as it

1 entered into the Auden supply agreement. Not only is  
2 that not challenged, but it is at an important fact that  
3 was not even referred to by AMCo's witnesses.

4 I just want to give you an example of why this  
5 matters in terms of the approach. This is just an  
6 example. But you will recall that Mr Brealey began his  
7 closing arguments by making submissions about  
8 Project Guardian. His submission was that  
9 Project Guardian was, and I am quoting his words, "the  
10 antithesis of the CMA's finding of an agreement".

11 Mr Brealey took you to several documents from the  
12 start of 2014. I just want to remind you of a couple of  
13 them.

14 THE PRESIDENT: I have just highlighted what you said  
15 a moment ago on evidential findings that are not  
16 challenged and you said one of them is the finding that  
17 AMCo suspended the Aesica project as soon as it entered  
18 into the Auden supply agreement. Right, so let us take  
19 that as a fact.

20 MS DEMETRIOU: Yes.

21 THE PRESIDENT: What do we get out of that? Presumably you  
22 are using it to infer the nature of the understanding  
23 that crossed the line --

24 MS DEMETRIOU: Yes.

25 THE PRESIDENT: -- between the two entities.



1 MS DEMETRIOU: That is correct.

2 THE PRESIDENT: What actually do we get from that? Because  
3 I think it means much more than we are simply not going  
4 to enter the market tomorrow or next week or next month.  
5 It means we are putting ourselves in a position where we  
6 cannot enter the market for the foreseeable future  
7 unless we change something.

8 MS DEMETRIOU: Yes.

9 THE PRESIDENT: So this is quite closely wrapped into the  
10 positive case that I think you are going to have to  
11 unpack for us.

12 MS DEMETRIOU: Yes, I will.

13 THE PRESIDENT: Which is that this is evidence that points  
14 towards a "we are not going to enter the market, full  
15 stop, because what they are doing is they are putting  
16 themselves out of the running to bring themselves to  
17 market.

18 Now, of course we know, because we have heard  
19 evidence, that it is rather more nuanced than that, but  
20 I am just taking this as an example of the kind of back  
21 bearings that one takes from later facts to infer an  
22 agreement that is not present on the face of the written  
23 documents.

24 MS DEMETRIOU: Sorry, sir, what -- I am not clear. I am  
25 sure it is my fault. I am not clear what the question

1           is to me.

2       THE PRESIDENT: What I am saying is that you are going to  
3           have to tie the knot between the bits of evidence that  
4           are, as it were, extraneous to the agreement and tie  
5           those back to assist us in working out what the  
6           non-written agreement was.

7       MS DEMETRIOU: I see, yes.

8       THE PRESIDENT: So what I am saying is, look, let us take  
9           this little fact. You have said it is not challenged.  
10          Okay, let us accept it is not challenged. Let us  
11          proceed on the basis that there was an AMCo suspension  
12          of the project. Let us take a really extreme case,  
13          which I know does not arise here. Let us say that AMCo  
14          killed off a rival product and just did not revive it.  
15          They had the opportunity to do so. They just did not  
16          for no explicable commercial reason.

17      MS DEMETRIOU: Yes.

18      THE PRESIDENT: Now, that would be quite interesting  
19          evidence in working out what is going on, because what  
20          you see then is the beneficial supply, the reduced rates  
21          on which the CMA places so much reliance. You can say,  
22          well, yes, we see that there must be some kind of  
23          promise never to enter the market, because you have  
24          actually put yourself in a position, for reasons that  
25          are inexplicable, not to enter the market. In other

1 words, one sees a correlation between the naughty  
2 agreement that you are alleging and the performance of  
3 that naughty agreement.

4 MS DEMETRIOU: Yes.

5 THE PRESIDENT: So that is why I am suggesting to you this  
6 particular fact is significant, but you need to go far  
7 more beyond saying, well, look there were all these  
8 uncontested facts. They have to be locked back into the  
9 allegation.

10 MS DEMETRIOU: I understand that. I am going to come to  
11 that. I entirely accept the point. I understand now.  
12 I am sorry. Forgive me.

13 THE PRESIDENT: No, not at all.

14 MS DEMETRIOU: I understand the point you are making. I am  
15 going to come to our positive case. At the moment, what  
16 I am trying to unpick, as it were, are we say  
17 misconceptions that have been floated at various times  
18 by the appellants about the proper approach.

19 So it is really a question of approach and I threw  
20 that out as an example, but of course I completely  
21 accept I need to come back and show how it fits in and  
22 I will do that.

23 Can I just give you another example of why this  
24 matters, this point about approach and really why --  
25 I guess one of the reasons I am making this point is out

1 of concern. I know the tribunal has read the Decision  
2 probably more than once and it is a long Decision, but  
3 what I am facing is having to deal in a short amount of  
4 time with a large number of appellants who have had  
5 longer time to put their points and so I cannot hope, in  
6 the time afforded to me, to go through every part of the  
7 Decision and remind the tribunal of it. So I know that  
8 this is in a way a cheeky request, but I am relying in  
9 a sense on the tribunal going back and looking at the  
10 Decision. I am highlighting the key points. I am going  
11 to come to the key points we say are important.

12 The reason why it matters, let me just give you an  
13 example. You will recall that Mr Brealey started his  
14 submissions -- his first point was to make a submission  
15 about Project Guardian, which you will recall is Auden  
16 sending out messages to pharmacists that they should not  
17 be dispensing the skinny label product. The reason why  
18 he made those submissions, which form an entire annex of  
19 his written closings and indeed opening arguments or  
20 notice of appeal, was his submission is that  
21 Project Guardian is the antithesis of the CMA's  
22 agreement, somehow disproves it.

23 He took you to a number of documents from the start  
24 of 2014 and I am just going to remind you of a couple of  
25 them, because I am making the point about approach now,

1       rather than dealing with all of the detail of the  
2       documents, which I do not have time to do.

3             If we go to {IR-H/553/5}. So Mr Brealey took you to  
4       this document and you will see the date. It is  
5       12 February 2014. The reason why he took you to it was  
6       number 5, point 5. This is an Auden internal document:

7             "The other MA for the generic is held by Amdipharm,  
8       who will launch their product in Q2/3, 2014."

9             The point he sought to make was: "Aha, here they  
10       are, Auden is feeling threatened by AMCo coming in to  
11       the market. That must disprove the common  
12       understanding.

13            Then another document he took you to is at  
14       {IR-H/429/1}. This is April 2014, a letter to the  
15       pharmacy bodies dated 14 February. Again, this was part  
16       of Project Guardian. In a way the detail does not  
17       matter too much of what the letter says, but it is why  
18       he took you to these documents. Because his submission  
19       was that they somehow disprove the CMA's case. The  
20       problem with that submission is that he made it without  
21       grappling at all with what the CMA has actually found in  
22       relation to Project Guardian and these very documents.  
23       I just want to take you to the Decision to show you  
24       this.

25            If we go to {A/12/789} and it is paragraph 6.822 to

1           6.828 and so you see the submission made by AMCo at  
2           6.822, which is very similar to the submission made by  
3           Mr Brealey on this appeal. Then you see what the CMA  
4           says, so at 6.823:

5           "This representation shows no recognition of the  
6           nuances in the relationship between Auden/Actavis and  
7           AMCo over time - of the ebb and flow of their  
8           negotiations and continuing assessment of whether the  
9           ... agreement was in their best interests. When  
10          Project Guardian is considered in context it is entirely  
11          consistent with the CMA's findings."

12          Then we see at 6.824, which refers back to other  
13          more detailed sections of the Decision, that Auden  
14          launched Project Guardian in early 2014, which is when  
15          all the documents Mr Brealey took you to come from,  
16          early 2014, at a time when the relationship between  
17          itself and AMCo was deteriorating. By this time, both  
18          sides were beginning to question whether the 10mg  
19          agreement would continue.

20          Then you see references to an internal AMCo email  
21          and then:

22          "The implication was that Auden might terminate the  
23          10mg agreement. Amit Patel made this threat in his  
24          telephone call to Guy Clark on 14 January, in which he  
25          implied that he would not sign a renewed supply deal and

1 'would then take action to protect his product by  
2 advising all parties ... that our product should not be  
3 dispensed against generic prescriptions.' Auden then  
4 launched Project Guardian...

5 "However, when Amit Patel launched Project Guardian  
6 he soon appreciated that the orphan designation might  
7 not shield Auden's full label hydrocortisone tablets  
8 from competition in the way he had hoped."

9 So there is a reference there to you will recall the  
10 response from the chief pharmaceutical officer, which  
11 Mr Brealey did not go to, which was not helpful to  
12 Auden, saying these are bioequivalent products.

13 Then, alongside Project Guardian, Mr Patel returned  
14 to the negotiating table and you then have the email  
15 where AMCo is saying, well, we do not think he actually  
16 wants a fight on the issue.

17 Then at 6.827:

18 "Auden/Actavis did not in fact continue  
19 Project Guardian throughout the remainder of the 10mg  
20 agreement, as AMCo submitted..."

21 Took no further steps after the supply agreement was  
22 concluded until November 2014, which was prompted by the  
23 grant of an MA to Alissa. So it returned to  
24 Project Guardian in response to a new threat from  
25 another potential entrant.

1           The point I make, sir, about approach is that what  
2           you get, or what you have had a lot of, in this appeal  
3           are potshots taken by the appellants about pieces of  
4           evidence. So Mr Brealey says look at this stuff in  
5           2014. It shows that Mr Patel was very worried about  
6           competition. Ergo, it must be inconsistent with the  
7           CMA's case. But in fact the CMA has grappled precisely  
8           with the point and has shown in the Decision why these  
9           documents are in fact consistent with the CMA's case and  
10          the tribunal will remember that Mr Beighton and Mr Sully  
11          said that at the beginning of 2014 the supply deal  
12          looked like it was dead. Mr Patel wanted AMCo to buy  
13          Auden and AMCo were not interested and, in fact, what  
14          then happened was Mr Beighton picked up the baton  
15          after April 2014 and got it over the line.

16          But none of that is inconsistent with the CMA's  
17          case. The CMA has dealt with the points in detail, but,  
18          listening to Mr Brealey, he made his submissions  
19          untroubled by any of these findings. He did not attempt  
20          to grapple with any of the findings in the Decision.

21          That is really the point I make. But I am  
22          conscious, as I say, that I do not have time to place in  
23          context every submission and every assertion made by the  
24          appellants on the basis of the evidence, but we do ask  
25          the tribunal to look at how the Decision deals with all



1 of these various points.

2 Before leaving Project Guardian, I must also correct  
3 a factual error Mr Brealey made in his submissions,  
4 because he said that the CMA had proposed in an SO to  
5 find that Project Guardian constituted a competition  
6 infringement. That never happened. There was never any  
7 case that the CMA has put, in an SO or otherwise, saying  
8 that Project Guardian was a competition infringement.  
9 So that is just a factual error I need to correct while  
10 I am on the point.

11 THE PRESIDENT: Ms Demetriou, maybe it will assist you, and  
12 hopefully the other parties, if we give you an insight  
13 into how we are minded to deal with this when we come to  
14 reach our conclusion on this point.

15 It goes without saying, we will be revisiting pretty  
16 much the totality of the record, but, on this particular  
17 point, it seems to us that we are going to have to set  
18 out in chronological order and in extenso the material  
19 facts which all parties rely upon. Now, we will be  
20 drawing, to the extent appropriate, on the facts found  
21 in the Decision, as well as the facts and documents  
22 referred to by the appellants, as well as the oral  
23 evidence that we have heard.

24 We will be minded to do that in a more or less  
25 neutral way, but make findings as to what is going on

1           throughout the chronological history.

2           There then comes the question of what those facts  
3           enable us to infer and I think it is pretty clear from  
4           what we have been saying to the appellants that our  
5           starting point will be the written agreements. The  
6           appellants say that nothing went beyond that and you are  
7           saying there is something going beyond that. We are  
8           going to have to decide, first of all, whether there is  
9           something beyond that and what that something is.

10          Now, we will have to reach a reasoned conclusion on  
11          that and what we will be doing is we will be  
12          identifying -- we have put to the parties what we have  
13          spotted so far -- a series of points which we have  
14          called oddities. They may be less or more than that,  
15          but we will be looking at those with a view to seeing  
16          what we can infer as to what actually happened in  
17          a conversation, which you hypothesise existed, but for  
18          which there is no documentary material.

19          That is the hardest area of factual conclusion that  
20          any commercial lawyer has. We know that we like  
21          documents. But that is how we are going to deal with  
22          it.

23          So you do not need to worry, I think, about our not  
24          looking at the facts. The facts are going to drive  
25          this. What we are interested in is the articulation of

1 the oddities that arise out of the facts that we need to  
2 think about to see whether the agreement that exists  
3 over and above, or that you say exists over and above  
4 the written agreement, did in fact exist.

5 So I would not worry too much about specific points  
6 going unanswered by the CMA in the course of oral  
7 submissions, because we are going to be setting out the  
8 whole run of chronological history in our decision.

9 I do not see any way of avoiding that. We will then be  
10 asking ourselves where does it take us? So it is the  
11 latter end, the bits that we ought to be really looking  
12 at, that we are going to be most assisted by in your  
13 submissions.

14 MS DEMETRIOU: Sir, that is very helpful, thank you.

15 I would just say, just to pick up on a point you have  
16 just made, that of course the fact that these documents  
17 from early 2014 exist, that is not disputed. But we are  
18 grateful the tribunal will set all that out.

19 THE PRESIDENT: Of course they are not disputed but we are  
20 going to have to set them out. It is what you draw from  
21 them.

22 MS DEMETRIOU: I am grateful for that indication, sir. But  
23 there is a question that you say, well, what do you  
24 infer from these documents that were sent in 2014? The  
25 point I am making is that Mr Brealey's submissions on it

1       proceeded, if I can say so without appearing too rude,  
2       proceeded by way of assertion. There are these  
3       documents which show that Auden was worried about AMCo.  
4       Therefore, this must disprove the agreement. What he  
5       did not do was grapple with what the CMA found about how  
6       that actually fits into the CMA's case and it is that  
7       point that I wish to guard against, as it were, because  
8       there are a number of assertions that have been flying  
9       around but actually the CMA has grappled with the  
10      inferences to be drawn and why particular things are  
11      consistent or not inconsistent with the CMA's case in  
12      the Decision at some length.

13           I do understand the point you make about oddities  
14      and I am going to come to this, but of course the  
15      biggest oddity in this case is the fact that there was  
16      this supply at such a low price. So that is the biggest  
17      oddity that the tribunal has to grapple with, and I will  
18      come to that.

19           I just want to make one last point in relation to,  
20      if I can put it this way, the straw men that I have been  
21      seeking to dismantle. That relates to Aesica. I just  
22      want to say that it is not the CMA's case and it has  
23      never been the CMA's case that there was any deliberate  
24      conspiracy on the part of those involved in the Aesica  
25      product to go slow or to somehow mask the existence of

1 a common understanding.

2 The CMA's case is that the evidence relating to the  
3 Aesica project supports the existence of the 10mg  
4 agreement in two related ways. I am going to summarise  
5 them now but I will come back to these in more detail  
6 when I look at our positive case.

7 The first is because the evidence establishes that  
8 the Aesica product was seen by AMCo as an alternative to  
9 supply from Auden or, to use a word that crops up  
10 frequently in the contemporaneous documents, as  
11 a back-up to the Auden supply. The second point,  
12 related point, is because the evidence establishes that  
13 AMCo pursued the project with greater or lesser urgency  
14 depending on how the negotiations were going with Auden.

15 I will come back to those points. In other words,  
16 the CMA has never suggested that there was some  
17 deliberate decision to go slow in 2013. Nor is it the  
18 CMA's case, to be clear, that the Aesica project was  
19 problem free. That is not the CMA's case. Or that  
20 these problems were fabricated or cooked up. Again,  
21 that is not the CMA's case. What the CMA has found is  
22 that during 2013 when the supply agreement with Auden  
23 was in place AMCo did not pursue the Aesica project with  
24 urgency because it did not have to because it was  
25 getting supply from Auden and that that stands in stark

1 contrast to its approach in early 2014 when the  
2 negotiations with Auden broke down and the project  
3 became an urgent priority.

4 In other words, AMCo viewed the Aesica product as an  
5 alternative to supply from Auden and when it concluded  
6 the second supply agreement with Auden did not need the  
7 Aesica product so it cancelled the project and, as I say  
8 I am going to return to all of this but I just want to  
9 dismantle the strawman.

10 THE PRESIDENT: I am grateful you will return to it but let  
11 me, so you can deal with it later, put to you a concern  
12 that is running through my mind, namely that the  
13 strength of the inference that you get out of the point  
14 you have just made regarding the nature of the side  
15 agreement, if I can call it that, is rather weakened, is  
16 it not? Because if you have got a position where you  
17 are, without making any kind of promise, or giving any  
18 kind of assurance, assured of your supply, why spend  
19 lots of money getting the alternative up when you do not  
20 really need it?

21 MS DEMETRIOU: Sir, the short answer to that is that in 2013  
22 when it was -- so I think there are two things going on.  
23 First of all, in 2013 when the supply agreement was in  
24 operation the evidence is not that AMCo spent lots of  
25 money getting this product up. In fact, not much

1           happened. So there were problems with the assay limits  
2           and stability and so on and not much was done to fix  
3           those.

4           What you see in 2014 when it looked like the supply  
5           from Auden would dry up is suddenly money was spent and  
6           you will recall that the witnesses agreed that at that  
7           point, and the documents show, that at that point the  
8           stability issues were fixed very, very quickly and  
9           indeed, AMCo asked Aesica to manufacture at risk, so  
10          manufacture batches on the assumption that the stability  
11          issues -- so they did spend money at that point.

12          That is because the supply agreement looked like it  
13          would not happen. The negotiations had collapsed. Then  
14          when the supply agreement was entered into in June, it  
15          on the same day cancelled the project and so it stops  
16          spending money. We say that is consistent with the  
17          CMA's case.

18       THE PRESIDENT: No, I accept it is consistent with the CMA's  
19          case, but is it not also consistent with the history  
20          given by Mr Beighton where he says, look, something very  
21          odd was going on on the Auden side. We were getting  
22          a gift horse but we did not look it very much in the  
23          mouth because it was a gift horse and we proceeded on  
24          that basis. So every time the gift horse is available  
25          you go slow on production. When it is of a concern that

1           the gift horse is going to be taken away and you are  
2           deprived of it, why then you look for an alternative.

3           But all the facts you are relying on there, are they  
4           not consistent with the Beighton view of the world and  
5           not the CMA? They are equally consistent with the two.

6       MS DEMETRIOU: Sir, you have raised, if I may say so, it is  
7           the point I am going to come on to next but it is an  
8           extremely, if I can say so, pertinent point that you  
9           make and it is a point I am going to make next.

10       THE PRESIDENT: I am so sorry.

11       MS DEMETRIOU: Can I just summarise what it is because I do  
12           agree with -- I do not agree with all of what you have  
13           said but I think you have alighted on something very  
14           significant in the case, which is that when the  
15           appellants speak about an alternative explanation they  
16           are not really talking about an alternative explanation.  
17           They are positing exactly what you have just described,  
18           sir, which is that everyone is acting on the basis that  
19           this supply might help incentivise AMCo not to enter the  
20           market. The key question is: was there a crossing of  
21           the line? That is the point I am going to come on to  
22           next. Perhaps I could do it after the break, because  
23           I am looking at the time.

24           But just to foreshadow what I am going to say,  
25           I think that the reason, if I may respectfully say so,



1           that you have alighted on something very significant in  
2           terms of the scope of this appeal is that the difference  
3           between the two sides in terms of the facts is extremely  
4           narrow. So they are saying, well, everyone did this at  
5           this low price because of these incentives at play and  
6           we are saying, no, there was a crossing of the line.

7           But the actual incentives that are at play are  
8           common ground and that is why we say the difference  
9           between the two sides, and one could be excused -- we  
10          did not have oral opening submissions in the case, I am  
11          sure for good reason, and one could be excused when  
12          listening to the appellants over the last few days from  
13          thinking that we are on other sides of a very large  
14          ocean, but we are not for the reason you have just  
15          given.

16          We are very, very close together on the facts and  
17          the question is the narrow but critical question: was  
18          there a crossing of the line? I want to come back to  
19          that after the break, if I may.

20       THE PRESIDENT: Very good. We will resume at 25 to, in  
21          ten minutes. Thank you very much.

22       (11.28 am)

23                               (A short break)

24       (11.38 am)

25       MS DEMETRIOU: Sir, so as I foreshadowed before the break,

1 I am going to just look at what the appellants say  
2 happened, but I want to start by saying that there are  
3 two important things that are common ground in this case  
4 that form the starting point for the analysis.

5 The first relates to the key term of the supply  
6 arrangement, the price at which supply was made. In  
7 particular, it is common ground that Auden had been or  
8 was supplying the whole market with 10mg hydrocortisone  
9 and was making substantial profits.

10 But before Waymade obtained its marketing  
11 authorisation, Auden supplied Waymade with the 10mg  
12 product at market price for some 14 months, I think,  
13 which was around £35 a pack. So that was the supply  
14 price before the MA.

15 But from October 2012 Auden supplied Waymade and  
16 then AMCo with the 10mg product at a vast discount, so  
17 £1 a pack, as we have seen at the beginning, and then  
18 £1.78 when we get to the second supply agreement. By  
19 which time, when we got to the second supply agreement,  
20 the market price was of course £53. It had gone up  
21 further.

22 It is common ground that Auden could have supplied  
23 those packs, so 12,000 by the stage of the second supply  
24 agreement, to wholesalers at the prevailing market  
25 price, rather than selling them to AMCo.

1           So, by supplying those packs to AMCo, Auden was  
2           foregoing substantial profits it would otherwise have  
3           made, absent the supply to AMCo. In effect, as you see,  
4           the CMA characterised that as transferring profits to  
5           AMCo and the CMA found in its Decision that the total  
6           profits transferred by Auden in this way exceeded  
7           £20 million.

8           Both Mr Sully and Mr Beighton accepted that this  
9           arrangement was to Auden's clear commercial disadvantage  
10          and the reference -- we will not turn it up now, but we  
11          cover the references in our written closing submissions  
12          at paragraph 114. Just for your note, the bundle  
13          reference is {IR-L/7/56}.

14       THE PRESIDENT: Just to take that further, the point you are  
15       making goes a little bit further than commercial  
16       advantage. What you are saying is that there is  
17       a correlation between the price at which Auden was  
18       prepared to supply and AMCo's ability to go to market.

19       MS DEMETRIOU: Yes.

20       THE PRESIDENT: In other words, you are saying pre MA it is  
21       £30 odd.

22       MS DEMETRIOU: Yes.

23       THE PRESIDENT: Post MA it is £1 odd.

24       MS DEMETRIOU: That is right.

25       THE PRESIDENT: Now, is that something which is -- by all

1 means give us the reference later on or over the course  
2 of this week -- but is that something which is  
3 articulated in the Decision as something that is a fact  
4 from which one can draw inferences and, if so, what are  
5 those inferences?

6 MS DEMETRIOU: Yes, it is and I am going to come to that  
7 when I talk about our positive case. But it is and  
8 I will give you the references in the decision.

9 At this stage, I am just establishing -- I want to  
10 look at what the appellants say happened, but I am just  
11 establishing two areas of common ground which form the  
12 starting point. The first is this: these are the  
13 essential facts which are uncontested. Both Mr Sully  
14 and Mr Beighton accepted that this arrangement on its  
15 face was to Auden's clear commercial disadvantage.

16 The second issue that is unchallenged is that AMCo  
17 was a potential competitor to Auden. In other words, it  
18 had real and concrete possibilities to enter the market.  
19 The CMA's conclusion on that issue has not been  
20 appealed, subject to the question of market definition,  
21 which Mr Holmes will deal with.

22 Focusing on the first issue, so the fact that on  
23 their face the supply arrangement with Auden was to  
24 Auden's significant commercial disadvantage, we say this  
25 is a matter which plainly calls for explanation. So why

1           would Auden do this? It is a question which obviously  
2           arises, because what it has done is foregone £20 million  
3           worth of profit when it was supplying the whole market  
4           and whereas it could have sold these products, these  
5           quantities, the 12,000 packs to a wholesaler at the  
6           market price, which is what it did before Waymade got  
7           its MA, it is now selling them to AMCo at a 97% discount  
8           and allowing AMCo to achieve those profits instead of  
9           Auden.

10                 Why did it do that? It is obviously a matter which  
11           calls for explanation.

12                 Now, as the tribunal knows, part of the evidential  
13           foundation for the CMA's Decision is indeed an inference  
14           drawn by the CMA that AMCo must have agreed to do  
15           something in return. That is part of the CMA's case.  
16           It is an inferential case, because otherwise, had AMCo  
17           not agreed to do anything in return, then it would have  
18           been completely against Auden's interest to supply AMCo  
19           on these terms.

20                 Now, the CMA does not rely, and I am going to come  
21           to this for my positive case, but does not rely solely  
22           on this inference and, as I say, I am going to return to  
23           the other evidence on which it does rely, but it is  
24           undoubtedly part of the evidential base for the Decision  
25           and of course the tribunal is well aware, and I took you

1 to a summary of the case law in *Durkan*, of the fact that  
2 it is open to competition authorities. Sometimes it is  
3 all they can do is to draw inferences from things that  
4 look odd on their face.

5 So it is well established that it is open to the CMA  
6 to draw inferences from pieces of evidence that plainly  
7 call for explanation.

8 In this case what the appellants seek to do is to  
9 challenge the inference drawn by the CMA by putting  
10 forward alternative explanations for Auden's otherwise  
11 commercially irrational conduct.

12 I want to turn in a moment to what these alternative  
13 explanations are, but before I do that, I just need to  
14 pick up one legal point made by Ms Ford, because she  
15 said several times -- let us just look at the  
16 transcript. If we go to transcript {Day11/182:1} top of  
17 the page, she said:

18 "It is accepted at paragraph..."

19 I am looking at line 4, if the tribunal has that:

20 "Paragraph 103 (f) of the CMA's closing that if  
21 another plausible explanation exists then no  
22 anti-competitive practice can be inferred. In our  
23 submission, there is such an alternative plausible  
24 explanation."

25 If we turn up the bit of our written closing that

1 Ms Ford refers to, 103, that is at {IR-L/7/52}, and so  
2 what we say there at (f) is:

3 "Indeed, in most cases, the existence of an  
4 anti-competitive practice or agreement must be inferred  
5 from a number of coincidences and indicia which, taken  
6 together, may, in the absence of another plausible  
7 explanation, constitute evidence of an infringement of  
8 the competition rules."

9 What that is saying is that a case can be based  
10 solely on inference, if there is no other plausible  
11 explanation, but it does not say that if there is  
12 another plausible explanation for an inference there can  
13 be no finding of infringement. That will depend,  
14 amongst other things, on whether there is other evidence  
15 in the case that goes beyond inference.

16 The true position we say is really straightforward,  
17 quite straightforward. The tribunal must look at all  
18 the evidence in the round. The CMA relies in part on  
19 the inference it draws from the transfer of value, but  
20 its Decision is based on other evidence too, which I am  
21 going to come to shortly.

22 But what I want to do first is turn to the  
23 alternative explanation for the transfer of value that  
24 Ms Ford was getting at proposed by Auden. The  
25 alternative explanation is that Auden was seeking to

1 maintain its volumes by competing with Aesica on a CMO  
2 basis. If we go to transcript {Day11/166:1}. So we see  
3 that submission made there and if we look towards the  
4 top of the page, Ms Ford said:

5 "It is common for generic companies to supply other  
6 generic companies... in order to keep costs of goods  
7 down."

8 If we scan down, we can see that is what is being  
9 said.

10 The tribunal will remember we explored this point  
11 with Mr Sully and Mr Beighton in their evidence to the  
12 tribunal and both agreed that it did not make sense on  
13 the facts of this case for Auden, because it was  
14 supplying the whole market anyway. So it simply did not  
15 stack up this idea of keeping costs down by maintaining  
16 volumes. In any event, Auden was supplying the whole  
17 market.

18 Ms Ford then addresses that argument at lines 18 and  
19 following. So she says there:

20 "The CMA says this cannot explain Auden's conduct  
21 and the reason why it is said it cannot explain Auden's  
22 conduct is because Auden was supplying the whole market  
23 anyway and so it had no need to keep its volumes up."

24 It is very interesting to see what she says. It is  
25 in fact important, because she says:



1            "It is also said at the same time that if AMCo were  
2            to enter with its own product then Auden's volumes would  
3            decrease. So there is a scenario where Auden would  
4            perceive a risk that its manufacturing volumes might  
5            fall. It cannot assume that it is supplying the whole  
6            market and it will continue to supply the whole market;  
7            there is a plausible scenario where its volumes might  
8            fall. In that scenario Auden has a choice. It can  
9            either lose those volumes altogether or it can compete  
10           for those volumes on a CMO basis."

11           In that scenario, Auden has a choice. What does  
12           that mean? It means that Auden can either lose volumes  
13           to AMCo if it enters or it can supply AMCo instead and  
14           thereby in a sense not lose those volumes, though of  
15           course it would be losing the profits on those volumes.

16           But, obviously, that must mean that such supply is  
17           on the basis, at least from Auden's perspective -- I am  
18           not dealing with the crossing of the line now -- at  
19           least from Auden's perspective that AMCo will not itself  
20           enter independently with the Aesica product. Because if  
21           AMCo did enter the market independently then of course  
22           Auden would not maintain its volumes and there would be  
23           no point in supplying AMCo at all.

24           So this is an important point and it is really the  
25           point I think that you were putting to me, sir, before

1 the short adjournment. That the premise for Ms Ford's  
2 alternative explanation is that Auden is supplying AMCo  
3 at such a low price so as to avoid the position that  
4 AMCo enters the market independently. That is all she  
5 can mean. So she is saying here, well, the CMA says  
6 that Auden is supplying the whole market, but of course  
7 it will not be supplying the whole market if AMCo  
8 enters. It will then lose volumes.

9 So what it is trying to do is maintain those  
10 volumes. That is the point.

11 The only difference between Ms Ford's case and the  
12 CMA's case is that, on our case, this premise was  
13 something which crossed the line, the parties both  
14 appreciated that there was a crossing of the line.

15 THE PRESIDENT: Well, I am not sure it is quite as simple as  
16 that. My reading of the preservation of volumes point  
17 was that Auden are causing to have produced, let us say  
18 80,000 units per month, it is a bit less than that, but  
19 we will stick with 80,000, and they will sustain a loss  
20 if they have to order a supply of less. In other words,  
21 if they say, we will produce or have produced 60,000  
22 rather than 80,000, the marginal price for each unit  
23 will go up because you are producing or causing to have  
24 produced less.

25 MS DEMETRIOU: Yes.

1 THE PRESIDENT: So the competition becomes, assuming there  
2 is a belief in Auden that AMCo have got an alternative  
3 supply from Aesica, that if Auden believe that AMCo are  
4 going to be getting their supply from Aesica, they will  
5 enter the market and one may as well preserve what one  
6 can out of the situation by supplying at Aesica price  
7 volume to AMCo so that at least you get the preservation  
8 of the volumes and the revenue yourself of the cost of  
9 producing the matter, the £1.78. So you make a turn of,  
10 well, 20,000-odd a month plus maintaining the cheap  
11 rates of supply between 60 and 80,000 or 80,000, and  
12 68,000 and that is why you are doing it.

13 So I do not think it is quite as market preserving  
14 as you are suggesting. I think there is a more subtle  
15 point there.

16 The difficulty with it of course is that you are  
17 giving up a revenue, a profit revenue, of nearly half  
18 a million a month, if you are looking at 12,000 volumes,  
19 against a revenue of £21-odd thousand payment for the  
20 supply from AMCo. So there is undoubtedly an oddity  
21 there, but I am not sure that the way Ms Ford was  
22 putting it was quite as you have characterised it.

23 MS DEMETRIOU: Sir, I think she put it in both ways. I will  
24 take you to another part of her submission. But let us  
25 just accept the more subtle way in which she put it that

1           you have just put to me. Let us take that as her  
2           submission.

3           My point still stands, because the premise for that  
4           analysis, as it were, for that explanation, which is  
5           well we might as well compete for those volumes and keep  
6           our cost of goods down, we do not want to be producing  
7           60,000 rather than 80,000, if I have understood the  
8           point, the premise for that is that if we do this thing,  
9           so if we supply AMCo, then that will be instead of AMCo  
10          entering the market, because otherwise there really  
11          would be no point in losing all of the profits that you  
12          have just adverted to.

13          So the very premise for the argument is we are doing  
14          this in order to carry on producing the volumes for the  
15          whole market. Obviously --

16       THE PRESIDENT: And gaining the revenues that those volumes  
17          imply.

18       MS DEMETRIOU: Gaining some tiny revenue compared to what  
19          they would have got if they had sold them at market  
20          price. But the premise for it is that we are doing it  
21          and AMCo will not enter the market with its own product.  
22          That is really what I am getting at at the moment.

23          So the difference really, and this is -- I think it  
24          is important to zone in, as it were, on what is the  
25          point the tribunal has to decide in this case. The

1 difference between Ms Ford's case and the CMA's case is  
2 that that thinking, as it were, well, if we do this then  
3 that will be instead of AMCo entering the market so we  
4 will keep all of our volumes, that the difference  
5 between Ms Ford's case and the CMA's case is that  
6 Ms Ford's case is that that was Mr Patel unilaterally  
7 deciding to do that.

8 The CMA's case is that that was jointly understood  
9 by the parties. So it is this crossing the line that is  
10 the critical thing. The actual underlying thinking is  
11 really no different.

12 Now, Cinven makes the same point several times. If  
13 we go to its opening submissions at {IR-L/3/15}. This  
14 is an example of where it makes it, paragraph 24.

15 So they say:

16 "The first difficulty is that the critical inference  
17 which the CMA has drawn (that there is no other credible  
18 explanation for the low supply price) is contradicted by  
19 its own previous assessment of the evidence."

20 I am going to come back to that point, but let me go  
21 on:

22 "But the point stands that it nonetheless provides  
23 another explanation for the supply price [this is the  
24 explanation Cinven has been putting forward] on which  
25 the CMA bases its case: namely that Auden, unilaterally,

1           hoped to incentivise AMCo but, crucially, there was no  
2           agreement or meeting of minds on AMCo's part that it  
3           would not enter."

4           So this is the point that Mr O'Donoghue is pressing  
5           as the alternative explanation. So he is saying, well,  
6           the alternative explanation is that Mr Patel was hoping  
7           to incentivise AMCo not to enter by this extremely  
8           advantageous deal, by transferring these profits, but it  
9           was never agreed. That is the point he is making.

10          Now, just to pick up the point about the SO that  
11          they refer to in the middle of the paragraph. Cinven  
12          has made the point that in its original SO the CMA ran  
13          a more modest case. So it was saying that these  
14          incentives were themselves -- the agreements seen in the  
15          light of these commercial incentives was  
16          anti-competitive, because of the way, the context of the  
17          agreement. So do not need to show any further  
18          understanding.

19          But that was before the CMA obtained warrants and  
20          raided Advanz and Mr Beighton's premises and obtained  
21          further evidence. The fact that the CMA planned at an  
22          early stage to run a more limited case based on the  
23          parties' incentives is not a point against the CMA. It  
24          then obtained further evidence and took the view that  
25          there was actually a meeting of minds here that AMCo

1 would not enter.

2 In fact, the point reinforces, the point I am making  
3 at the moment, that the issue between the appellants and  
4 the CMA on this appeal is a narrow one. So Auden and  
5 Cinven are saying that Mr Patel's plan in making these  
6 payments to AMCo was to incentivise it not to enter the  
7 market with its own product to maintain Auden's volumes.  
8 They say that was the premise of the agreement for him,  
9 but it was not something which ever crossed the line  
10 with AMCo. That is their point.

11 Turning to Advanz, I just want to look at what  
12 Advanz says. Advanz has made submissions about how AMCo  
13 approached the arrangements. If we can go to its  
14 written closings at {IR-L/8/256}. So they take  
15 a similar line, but from the AMCo perspective. If we  
16 look at what is said there, Mr Brealey says:

17 "Mr Beighton adopted a very clever and  
18 pro-competitive negotiating position ... There was no  
19 consensus on his part of a reciprocal promise not to  
20 enter independently ... The market perception at that  
21 time was that there was no demand ... "

22 And he says that:

23 "As Mr Beighton said when cross-examined there was  
24 a negotiation. This was the leverage we had. We  
25 bluffed him. We definitely had a strategy of bluffing

1 Auden McKenzie that we were ready to launch our own  
2 product and we were hoping that he would respond by  
3 giving us product."

4 So Advanz's position for its part is that AMCo  
5 sought to persuade Auden to supply it on such  
6 preferential terms by threatening to enter the market  
7 itself if Auden did not supply it. So that is Advanz's  
8 position.

9 Having shown the tribunal what the appellants' case  
10 is on these counterintuitive -- the basic  
11 counterintuitive nature of the supply agreement, the  
12 very low price, the transfer of value, I will now  
13 advance three short propositions, which we say are  
14 fundamental to the task before the tribunal.

15 The first submission is that the alternative  
16 explanation for the low price put forward by the  
17 appellants is very close to the CMA's case. It is the  
18 same substantive explanation as that put forward by the  
19 CMA, namely that Auden was seeking to achieve a position  
20 whereby AMCo stayed off the market with its own product.  
21 Second, the critical difference between the CMA's case  
22 and the appellants' case is that the CMA contends that  
23 the substantive premise for the supply arrangement, i.e.  
24 keeping AMCo off the market, was a common understanding  
25 between the parties, whereas the appellants' case is



1       that both sides were acting unilaterally: Auden to  
2       incentivise AMCo not to enter the market and AMCo to  
3       leverage market entry in the negotiations.

4       Thirdly, we say that this critical issue is also  
5       a narrow issue. Once you have swept aside the false  
6       hurdles which the appellants have sought to erect for  
7       the CMA, the only question for the tribunal is whether  
8       the evidence in this case, on the balance of  
9       probabilities, supports the CMA's conclusion that there  
10      was a crossing of the line, that there was a common  
11      understanding that AMCo would not enter the market if  
12      Auden supplied it on these preferential terms, as  
13      opposed to both sides acting purely unilaterally.

14      That, we say, when you drill down to basics, that is  
15      the narrow question the tribunal needs to decide on this  
16      part of the appeal.

17      With that I am going to turn to the evidence and why  
18      the CMA is right on that narrow question. Before  
19      turning to the evidence, I just want to remind the  
20      tribunal of what the case law establishes about the  
21      relevant test for distinguishing unilateral conduct from  
22      a common understanding. I know the tribunal knows all  
23      of this case law so I am going to take it swiftly, if  
24      I may, from our written closing submissions.

25      If we go to {IR-L/7/50}, paragraph 102. We have set

1 out some well-established principles in the  
2 subparagraphs under 102. The first is that:

3 "The common understanding need not be recorded  
4 formally or in writing; it can be informal."

5 The tribunal has already averted to that this  
6 morning.

7 The second is that an agreement can exist even  
8 though there is nothing to prevent either party from  
9 going back on, or disregarding it.

10 Over the page, please, the third is that:

11 "The question 'whether the undertakings in question  
12 considered themselves bound -- in law, in fact or  
13 morally -- to adopt the agreed conduct is irrelevant.'"

14 Just pausing there, I am going to come back to this  
15 point, but it is important to bear this in mind when  
16 considering the submission that Mr Beighton was  
17 bluffing. We are going to say he was not bluffing, but,  
18 in any event, it is legally irrelevant. I will come  
19 back and look at that point in more detail, but I am  
20 just flagging it now while we are on the test.

21 Then (d):

22 "It is not necessary for the common understanding to  
23 be discussed expressly between the parties. A common  
24 understanding may 'go without saying' since it is  
25 understood, accepted and implemented by the parties

1 without the need for an explicit discussion; such  
2 a situation is all the more likely where the common  
3 understanding consists of a commitment not to do  
4 something rather than to carry out a positive act."

5 Again, we rely on that. I posited for illustration  
6 purposes a conversation between Mr McEwan and Mr Patel.  
7 But we do not actually need to show that such  
8 a conversation took place, such an explicit conversation  
9 took place, if it went without saying. Here we do say  
10 that there was more than -- that there were some  
11 explicit discussions and we have Mr Beighton's evidence  
12 to the tribunal, supported by the contemporaneous  
13 documents, that he expressly threatened Mr Patel he  
14 would enter the market in order to get the supply deal  
15 over the line. But it is important to bear in mind that  
16 a common understanding can go without saying,  
17 particularly when it comprises, as here, a commitment  
18 not to do something.

19 This principle, we say, is particularly important in  
20 a case such as the present where it is common ground  
21 that the parties had the same thing in mind. So  
22 Mr O'Donoghue's case is, well, my alternative  
23 explanation is that Mr Patel was incentivising AMCo not  
24 to enter and Mr Brealey says, well, my case is that  
25 Mr Beighton was extremely clever in his negotiation.

1           That is how he achieved the very low price by  
2           threatening to enter.

3           Where you have got a case where what is being said  
4           by the appellants is that these were the operative  
5           things in each parties' mind, they were both thinking  
6           the same thing, then this particular principle is  
7           extremely important, because one has to ask, well, how  
8           likely is it, really, that these people would have been  
9           thinking exactly the same thing, but never actually  
10          shared the same understanding, never had a common  
11          understanding, never had a concurrence of wills?

12          Now, the test, as the tribunal might expect, just  
13          returning to what we say and we have:

14          "A common understanding does not require 'the  
15          elaboration of an actual plan' ... The competition  
16          rules accordingly preclude 'any direct or indirect  
17          contact ... with the object or effect to influence the  
18          conduct on the market of an actual or potential  
19          competitor or to disclose to such a competitor the  
20          course of conduct which they have themselves decided to  
21          adopt or contemplate adopting.'

22          "A common understanding may be found where one party  
23          tacitly acquiesces in a practice or measure apparently  
24          adopted unilaterally by another party...

25          "It is sufficient for ... a concurrence of wills or

1 common understanding on the principle of a restriction  
2 of competition, even if the specific features have not  
3 been agreed or hammered out."

4 The question in this case is not so much the test,  
5 because I did not really hear any big dispute about any  
6 of these principles which are all well established. The  
7 question in this case is the application of the test and  
8 I just want to take you back to Ms Ford's submissions in  
9 closing. So if we can go to transcript {Day11/149:1}.  
10 I think I can establish some more common ground here.  
11 She says at line 5:

12 "It is not enough to change your prices in  
13 anticipation that that might cause your competitors to  
14 respond in a particular way. What is required is  
15 a coordinated course of action where any uncertainty as  
16 to the way in which your competitors will respond is  
17 eliminated."

18 With the caveat, which I think she would accept, of  
19 adding "reduced" to "eliminated", because that is what  
20 the case law says, and she is nodding and she did say  
21 that to be fair to her elsewhere, we agree with that  
22 proposition. So there is some more common ground now  
23 there.

24 Then reading down, Ms Ford then seeks to show how  
25 this principle applies to the facts of the present case.

1 In particular, she deals here with the fact that -- you  
2 can see this from lines 11 onwards -- from July 2011  
3 to September 2012 Auden supplied the 10mg product to  
4 Waymade at market price, which, as I say, was around  
5 £34, £35 a pack. But then after Waymade obtained its MA  
6 the parties agreed that the supply should be at £1 pound  
7 a pack. If you go to line 16, she says:

8 "It is not enough that Auden changed its prices,  
9 taking into account in doing so that it was now  
10 competing with Aesica to supply Waymade, and that  
11 offering a lower price might make independent entry less  
12 commercially attractive. It is not enough for Auden to  
13 take into account anticipated conduct in that way."

14 So what she is saying there is on all fours with  
15 Mr O'Donoghue's submission. It is not enough for the  
16 tribunal to take the view that Mr Patel was seeking to  
17 make, to incentivise, to make entry by AMCo less  
18 commercially attractive. There needs to be a common  
19 understanding, coordinated conduct, she says, between  
20 the parties that reduces uncertainty between them as to  
21 how AMCo will behave. Again, we agree with that. So we  
22 agree with what she says there. That is the proper  
23 approach.

24 Now, if we go to transcript {Day11/154:1}, a few  
25 pages on, you see there Ms Ford is dealing with the

1        *Hitachi* case, which is the case we referred to for the  
2        principle that I just took you to that sometimes things  
3        go without saying, that you do not need an express  
4        agreement, verbal or otherwise.

5            Ms Ford, again, does not dispute the principle. So  
6        she is dealing with the *Hitachi* case and she agrees with  
7        the proposition that a common understanding can go  
8        without saying, but what she is seeking to do, at lines  
9        8-12 of this part of her submission, is distinguish the  
10       position on the facts. So she says it is very  
11       different. *Hitachi* was different. It could go without  
12       saying there, but it cannot go without saying here. She  
13       says the current case, the present case, is a very  
14       different situation to *Hitachi*.

15           But the tribunal has my point that this is not  
16        a very different situation, particularly because the  
17        appellants' own case is that each side was operating  
18        according to the very same incentives, that what each  
19        side were doing was hoping to utilise -- AMCo for its  
20        part was hoping to utilise the threat of its entry to  
21        secure the low price in the supply deal and Auden for  
22        its part was hoping to maintain its volumes on the basis  
23        that the supply would mean that AMCo did not enter the  
24        market: as Ms Ford put it in this part of her  
25        submission, was hoping to render entry less attractive

1           for AMCo.

2           So where they are both thinking exactly the same  
3           thing, then it is not a very different situation to  
4           *Hitachi*. It might very well be a case where this went  
5           without saying, because both parties understood that  
6           that was the deal. That was the deal.

7       THE PRESIDENT: Just pausing there. I wonder if we could  
8           bring up your closing {IR-L/7/54}. I think this is the  
9           summary statement of the killer facts that justify the  
10          conclusion, on the balance of probabilities, that there  
11          was a side agreement. You are majoring, and I quite  
12          understand why you are majoring, on the 97% discount.  
13          The words that I am interested in is "a limited volume  
14          of 10mg hydrocortisone tablets", because when you are  
15          talking about maintaining its volumes, by which you  
16          meant Auden's volumes --

17       MS DEMETRIOU: Yes.

18       THE PRESIDENT: -- obviously there are two parameters here.  
19           It is maintaining volumes at a certain price. You do  
20           not want to maintain volumes at £1.78. You want to  
21           maintain volumes at £35, £45, £55. That is the plan.

22           Does the CMA have any case, or is it simply an  
23           irrelevant factor, that the volumes that were agreed to  
24           be supplied changed from 2 to 6 to 12 over the course of  
25           the period we are looking at? If there is something to



1           that, what does one get from those changes? Because it  
2           seems to me it is quite hard to say things go without  
3           saying when one has got something being said about  
4           volumes supplied.

5       MS DEMETRIOU: Sir, yes, I understand the point and it is  
6           a very important point. We do say that there is a lot  
7           to be said about that and it is something which is  
8           addressed in depth in the Decision. What we say is that  
9           those increases in the volumes were negotiated and they  
10          were negotiated on the basis of the threat of market  
11          entry. So what we see, and I am going to come to this  
12          in terms of the evidence, what we see is that  
13          Mr Beighton for his part, when he negotiated the  
14          increase from 6,000 to 12,000 packs, he had in mind that  
15          if he could enter himself, he would be selling 10,000  
16          packs. So he wanted to beat that.

17                So what AMCo were doing, they were saying, well, we  
18                need more. So we need more from you, otherwise we will  
19                enter. So it is a very important part of the evidential  
20                piece that these increases took place and one has to  
21                ask, and the CMA did ask and answered the point in the  
22                Decision, did ask, well, why on earth would Auden  
23                increase the volumes from 2,000 to 6,000 to 12,000,  
24                giving away all of those millions of pounds worth of  
25                profits in so doing? They did it because AMCo was

1       saying if you do not increase, we will enter the market.  
2       That is why they agreed the increase in volumes. That  
3       is a very important plank of the CMA's Decision.

4               Otherwise, no rational commercial reason why Auden  
5       would drop the price in the first place from £34, £35 to  
6       £1 and then increase the volumes, thereby giving away  
7       lots more of its profit, unless it did so on the basis  
8       that this would stop AMCo entering.

9       THE PRESIDENT: Except we have the evidence of Mr Beighton  
10       in exchange to questions that we put to him regarding  
11       the death spiral and the volume that AMCo would supply  
12       to the market once they were in a position to enter.

13              From recollection, I put to Mr Beighton, look,  
14       surely the price would go down to just above cost and he  
15       said, well, no, because we would not supply 100% of the  
16       market. We would supply a proportion and he put it at  
17       50%. So he would unilaterally stop at 50%.

18              Now, my understanding is that provided it would have  
19       been unilateral, and of course we are talking  
20       hypotheticals here because at the time of these figures  
21       there was not any ability in AMCo to enter the market,  
22       but I was hypothesising with Mr Beighton what would  
23       happen if they did, and his line was, we would maintain  
24       price by restricting supply, unilaterally deciding that,  
25       because we know that provided AMCo have their head in

1 the right place, they will see that we are only  
2 supplying 35,000 units per month and they will not  
3 change their price, enabling us to price at a couple of  
4 pounds below the Auden price and, therefore, everyone is  
5 happy, or at least Auden and AMCo are happy, because  
6 they have got 50/50 of the market at the high margin  
7 that they want.

8 Now, nothing wrong with that in competition law  
9 terms, provided they do not discuss the level of supply  
10 and reach an agreement on that. So the question is: is  
11 the increase from 2K to 6K to 12K simply an anterior  
12 reflection of each side's unilateral assessment of the  
13 risk of entry by one party? So they do a deal. You can  
14 see that Mr Beighton will be saying, you know, we are  
15 ready to go, we are ready to go. Mr Patel will be  
16 thinking, well, actually, if they were ready to go, they  
17 would have gone. So they do a deal at 12,000, but based  
18 upon their unilateral assessment of risk of entry.

19 If that is the position, the first question is, is  
20 that wrong in competition law terms? But secondly, if  
21 it is not wrong in competition law terms, what  
22 additional points do you make to shunt the unilateral  
23 understanding of both sides into the crossing the line  
24 naughtiness?

25 MS DEMETRIOU: Sir, so first of all, if they are both acting

1           on the basis -- it is really, I think you are in a way  
2           crystallising the point I was seeking to make in terms  
3           of what is the question for the tribunal. So I think  
4           you are right, first of all, to say that the appellants'  
5           case is that they were unilaterally acting on that basis  
6           based on risk of entry and what AMCo might -- their  
7           assessments, so unilateral assessments of what AMCo  
8           might sell if it entered.

9           So this really goes to fortify the point I was just  
10          making, which is actually the factual position between  
11          us and the appellants is not very significant. The key  
12          question, I think you are absolutely right, sir, is: was  
13          there a crossing the line or was it purely unilateral?  
14          I am going to now address you on that so I have not  
15          forgotten that at all. That is really the key question,  
16          as I say, that the tribunal has to determine, because we  
17          say that the CMA's case is that the evidence amply  
18          establishes a crossing of the line, a common  
19          understanding, that AMCo would not enter the market as  
20          a quid pro quo for Auden supply.

21          I want to take this in stages, because we say, first  
22          of all, that that common understanding is established on  
23          the basis of the uncontested facts as they have emerged,  
24          as they are reflected in the Decision as they have  
25          emerged at trial. I am going to start with those

1 uncontested facts, if I may, because we say the tribunal  
2 can stop there, before turning to further evidence which  
3 bolsters the CMA's case and which also establishes,  
4 helps to support, the finding that there is a crossing  
5 of the line.

6 I want to start with Mr Beighton's evidence to the  
7 tribunal, because that is what we were just discussing  
8 and this point you just put to me, sir, about twice  
9 securing these increased volumes of product. As you  
10 have said, in January 2013, Auden agreed to increase the  
11 volumes, to triple the volumes from 2000 to 6,000 packs,  
12 and then from June 2014 the volumes went from 6,000 to  
13 12,000.

14 As I have said, those increases reflected a very  
15 substantial loss of profits for Auden. Mr Beighton  
16 handled the negotiations, as you know, in relation to  
17 the increase from 6,000 to 12,000. Before that, it was  
18 Mr McEwan. I just want to remind the tribunal of  
19 Mr Beighton's evidence as to how he secured that deal  
20 from Auden.

21 If we can take it from our written closings. So if  
22 we go to {IR-L/7/68} if we look at (d) first of all:

23 "Mr Beighton sought at first to suggest that he did  
24 not engage in horse-trading... 'sometimes you just asked  
25 and he said yes'. However, when it was put to

1 Mr Beighton that he wanted Auden to understand that AMCo  
2 could enter the market easily in order to negotiate more  
3 volumes, he accepted that he had engaged in a 'bluff' to  
4 convey to Mr Patel that AMCo was ready to enter. He  
5 said:

6 "We wanted -- we bluffed him. We definitely had  
7 a strategy of bluffing Auden McKenzie that we were ready  
8 to launch our own product and we were hoping that he  
9 would respond by giving us product."

10 And then said:

11 "But the bluff you were conveying to him was that  
12 you were ready to enter, yes?

13 "Answer: Yes, we definitely gave him that  
14 impression."

15 So just pausing there. This is not a unilateral  
16 thing. This is Mr Beighton giving directly, using in  
17 his negotiations, the threat of entry with Mr Patel.

18 THE PRESIDENT: Yes, but in a sense, Mr Beighton failed.

19 MS DEMETRIOU: I do not know what you mean by that, sir.

20 THE PRESIDENT: Yes, we definitely gave him that impression.

21 Well, clearly not, because if he had, they would not  
22 have stopped at 12. I mean, this is what I mean about  
23 different, but-noncommunicating, siloed impressions  
24 about what the risk is. This goes to one side  
25 negotiating hard with the other about getting volume at

1 a very advantageous price.

2 Now, if Mr Beighton had completely succeeded in  
3 bluffing Mr Patel that they were ready next day to  
4 enter, then why would the negotiations stop at 12?

5 MS DEMETRIOU: Sir, for this reason: so first of all,  
6 Mr Patel understood the orphan designation issue. So he  
7 knew -- he had some negotiating clout too, so he knew  
8 that AMCo could not come in and just take 50% of the  
9 market. He had that knowledge and you could see that he  
10 was leveraging that. We saw that through  
11 Project Guardian. So he is not entirely stupid. He  
12 understood that there was a limit to the clout that  
13 Mr Beighton had.

14 Then also the other point is that Mr Beighton asked  
15 for 12,000. He was not asking for more. They had, and  
16 this is important, in 2013 they had asked for 18,000 and  
17 that was swept aside by Mr Patel. He did not agree to  
18 18,000. They ended up at 6.

19 But Mr Beighton asked for 12,000. They had failed  
20 at 18. He asked for 12. Why did he ask at 12? Because  
21 the evidence establishes that he pitched it at 12,  
22 because his internal assessment at that stage was that  
23 if they entered with their own product they would sell  
24 10,000. So he wanted to achieve at least that.

25 So that is why, sir, they did not go further,

1           because this was not negotiation in a vacuum. It was  
2           negotiation against the backdrop of the orphan  
3           designation. So the parties had made a realistic  
4           assessment as to what AMCo could achieve if it entered.

5       THE PRESIDENT: Fair enough, Ms Demetriou. I will buy that  
6           for the moment. But if each side is unilaterally making  
7           an assessment of what damage they can do in competition  
8           and there is an offer by Auden at a level which is  
9           acceptable, given his subjective and uncommunicated  
10          appreciation, that is Mr Beighton's, as to what he can  
11          achieve if he goes in, well, purely on a unilateral  
12          level without communication, why should not Mr Beighton  
13          say, snap yes?

14       MS DEMETRIOU: He could. If that had happened, that would  
15          not be an infringement. I accept the point you put to  
16          me. That is not the CMA's case. The CMA has not found  
17          an infringement based on unilateral action.

18       THE PRESIDENT: No.

19       MS DEMETRIOU: But what I am putting to you here, this is  
20          the first of the points I am putting to you, but it is  
21          a very important point, because what Mr Beighton  
22          accepted in his evidence, leave aside at the moment --  
23          sir, I think we need to distinguish two things, if  
24          I may. One is the volumes, whether it is 12,000 or  
25          8,000 or what the individual assessment was of the risks



1 of market -- not the risks of market entry, because  
2 Auden plainly perceived a risk, but how much of the  
3 market AMCo could contest if it entered. It is quite  
4 conceivable that both parties were unilaterally  
5 considering that and did not discuss their assumptions.  
6 In fact, the CMA has not found that the parties  
7 expressly discussed how much of the market was  
8 contestable, aside from, I will show you some emails in  
9 a minute, where there is some contemporaneous evidence.

10 But let us assume that they did not discuss how much  
11 of the market AMCo could seek to achieve and, therefore,  
12 what the right place to pitch the supply was in terms of  
13 volumes. That wasn't discussed. That was unilateral.

14 That does not prevent there being an agreement,  
15 because the key question is: in return for this supply  
16 on these hugely advantageous terms, was it understood by  
17 both parties, both parties, was there a common  
18 understanding that, did both parties understand that, in  
19 return for this advantageous supply AMCo would not enter  
20 with its own product? The answer to that is yes. You  
21 can see that it is yes, because Mr Beighton is not here  
22 acting unilaterally. He is expressly leveraging the  
23 threat of entry to Mr Patel in the negotiations. He is  
24 not doing what you just put to me, sir. He is not  
25 saying, well, there is a lovely gift horse. I am going

1 to accept it and not say anything. He is doing the  
2 opposite. He is using the threat of entry to obtain  
3 these very preferential terms.

4 What does that mean? One only has to think about it  
5 for a few minutes, in our respectful submission. If he  
6 says, well, we gave him the impression that if you did  
7 not give us these volumes, if he did not give us these  
8 volumes, we would enter. What does that mean? What  
9 could Mr Patel have understood from that? Obviously,  
10 the other side of the coin is if you do give us the  
11 supply at these volumes, we will not enter. Otherwise,  
12 that threat is entirely, entirely vacant. It means  
13 nothing.

14 So when he says, if you give us the 12,000 -- if you  
15 do not give us the 12,000, we will enter. We are ready  
16 to enter. If you do not do this, we will enter with our  
17 own product. What is he saying? He is saying if you  
18 give us the 12,000, we will not enter. That is  
19 obviously the inference of what he is say. There is no  
20 other way of understanding. It is not leverage. If it  
21 is not understood in that way, it is just not leverage.

22 THE PRESIDENT: Yes, so just to be absolutely clear. You  
23 are saying that if there is communication crossing the  
24 line regarding ability to enter the market, whether that  
25 be true or false, that is enough to found the agreement

1           not to enter the market if the agreement is entered  
2           into.

3       MS DEMETRIOU: We are absolutely saying that is enough.

4           I am going to deal with the bluff, but we are absolutely  
5           saying that is enough. That is why I am saying that on  
6           the basis of the uncontested evidence, because I just  
7           took you to Mr Brealey's written submissions where he  
8           quotes this bit of Mr Beighton's evidence. On the basis  
9           of this, which is uncontested, we say the proper  
10          characterisation of this is a crossing of the line and  
11          we say it is just blatant, because it does not matter  
12          about volumes. What he is saying to Mr Patel, he is  
13          giving -- we definitely gave him that impression we are  
14          ready to enter. We are going to see it later with his  
15          threaten to enter email, which is the internal email.

16          He is saying we definitely give him that impression.  
17          If you do not supply us these volumes at this price, we  
18          will enter. That can only be understood, could only  
19          have been understood, by Mr Patel as, well, if you do  
20          not give us the supply, if we do give you the supply, we  
21          will not enter.

22       THE PRESIDENT: Right. So what we have got is express words  
23          "crossing the line" the articulation of ability to  
24          enter, which we see here quoted by Mr Beighton.

25       MS DEMETRIOU: More than that. Linking the entry, their

1 entry, with the supply agreement. So essentially  
2 saying --

3 THE PRESIDENT: Certainly discussing these matters in  
4 conjunction with the supply agreement I think you have  
5 got.

6 MS DEMETRIOU: I am going to go further than that, I am  
7 afraid.

8 THE PRESIDENT: I know you are going further than that.

9 MS DEMETRIOU: Yes.

10 THE PRESIDENT: But what I am unpacking is that your case is  
11 actually that there is an implied understanding arising  
12 out of the express words that we can infer that is  
13 crossing the line. So you are not saying Mr Beighton  
14 said: look, we can enter the market. There are certain  
15 problems we have got, but we can enter the market. We  
16 will not if you give us 12,000. All he said was we have  
17 the ability to enter the market and we will agree this  
18 deal.

19 MS DEMETRIOU: No, he said more than that. I want to look  
20 at what else he said. What he is doing, and this is  
21 important, sir, so he is not just associating the two  
22 things. He is using as leverage in the negotiations  
23 AMCo's ability to enter the market. So what he is  
24 conveying, the impression -- he says "definitely gave  
25 him that impression". The impression that he is

1       conveying is if you do not supply us, we will enter. So  
2       he is leveraging the threat of entry to conclude the  
3       supply agreement. That can only be understood -- it is  
4       not very implicit. It is really the obvious consequence  
5       of what he is saying is, well, if you do supply us, we  
6       will not enter. Otherwise, the leveraging would be  
7       entirely meaningless.

8       Just moving on, because there are other pieces of  
9       evidence which are again uncontested. This is why  
10      I have spent some time in a way clearing, stripping  
11      away, some of the straw men, because the point is a very  
12      narrow one and it can be decided on the uncontested  
13      evidence.

14      Then if we look at (e) in our closing submissions:

15      "Mr Beighton also accepted that the premise of  
16      negotiations with Auden was that if Auden agreed to  
17      supply AMCo then AMCo would not enter the market with  
18      its own product. At first, Mr Beighton said that he was  
19      not 'not saying that to [Mr Patel]'. However, he  
20      accepted that this was at least the implication of his  
21      (and Mr McEwan's) 'bluff' to Mr Patel."

22      Then you see I said:

23      "But you were telling him that if you did not do  
24      this supply deal you would come on to the market and you  
25      could contest 100% of the market, which is what Mr Clark

1 is saying?

2 "Answer: I do not think I told him that, but clear  
3 that was the implication of this.

4 "Question: But that was the impression you sought  
5 so give him?

6 "Answer: That he thought we had a product that was  
7 about to launched.

8 "Question: Yes, so when you spoke to him on these  
9 various calls, you would have been keen to give him the  
10 impression that if he did not do the deal you would come  
11 on to the market with your own product and you wanted  
12 him to believe you could contest the whole market with  
13 that product?

14 "Answer: I think that we wanted to put ourselves in  
15 the best light, generally, and clearly we were not in  
16 best situation.

17 "Question: So when you say 'put yourselves in the  
18 best light', you mean you wanted to give him the  
19 impression that you could contest the whole market and  
20 you were not inhibited by the skinny label, is that what  
21 you mean?

22 "Answer: I suppose what we were really trying to do  
23 is give him the impression we had some alternatives.

24 "Question: The alternatives being that you were  
25 launching your own product?

1           "Answer: Yes, of course."

2           What we say is that he has now clearly accepted in  
3 cross-examination that his leverage in the negotiations  
4 was: if you do not supply us, we will enter the market,  
5 if you do not supply us on these preferential terms.

6           Of course, he handled the negotiations on AMCo's  
7 behalf in 2014, remember from April 2014, leading to the  
8 second written supply agreement the increase from 6,000  
9 to 12,000 packs. I just want to remind the tribunal of  
10 his evidence as to how specifically he managed to secure  
11 this deal from Auden. Sorry, I want to remind you of  
12 the contemporaneous, some of the contemporaneous  
13 documents as to how he managed to secure this deal.

14          But I want to, first of all, just remind the  
15 tribunal that, as you are aware, the negotiations in  
16 this case first between Mr McEwan, who of course is the  
17 person who initially concluded, agreed the supply  
18 arrangement when he was at Waymade with Auden and then  
19 he was the person who negotiated the increase from 2,000  
20 to 6,000 packs in January 2013. So those negotiations  
21 and Mr Beighton's negotiations leading to the second  
22 supply agreement were all undocumented, all  
23 undocumented.

24          I took Mr Beighton to documents indicating that  
25 there were various calls, texts and a lunch that took

1 place between him and Mr Patel during the spring of 2014  
2 leading to the conclusion of the second supply  
3 agreement.

4 Of course what we do not have in this case is  
5 a record of precisely what was said during those  
6 conversations, which were undocumented, contrary to the  
7 competition advice that the firm had received.

8 But there are contemporaneous documents that show  
9 quite clearly that Mr Beighton was right when he told  
10 the tribunal what I have just shown you, that the  
11 leverage he used was that otherwise if Auden did not  
12 supply AMCo on these preferential terms, AMCo would  
13 enter the market itself.

14 If we go first to {IR-H/509/1}. This email is  
15 from mid June 2014 when Mr Beighton was trying to get  
16 the supply deal for 12,000 packs over the line and he  
17 emailed Rob Sully, amongst others, and you can see here  
18 that he was hoping to get the deal started in June,  
19 because of course every month was a huge amount of free  
20 profit for AMCo and he said:

21 "As for the start date yes it is for delivery this  
22 month so Jane can get the sales this month. I told him  
23 that if not we would launch our own."

24 You can also see in this email by the way why he  
25 went in at 12,000, just to return to the question, sir,



1           that you put to me, why he went in at 12,000 packs,  
2           because he said:

3                 "I went in for 12K per month when I knew that Jane  
4           had forecast 10K per month [that is for his own product]  
5           with the view that we would have to negotiate --  
6           I suppose at that stage I thought I would settle for  
7           10K."

8                 So you can see why he went in for 12,000, but really  
9           what you are seeing here is a contemporaneous document  
10          supporting what in the end Mr Beighton accepted in his  
11          evidence before the tribunal, which was that this was  
12          the leverage, threat of entry was the leverage he used.

13                Let us look at what he said when he was questioned  
14          about this email. So if we go to {Day3/29:1}, towards  
15          the bottom of the page. So I asked him, if you look at  
16          line 18:

17                "So what you told Amit Patel, we see here, if he did  
18          not start supplying you with 10mg tablets that month  
19          in June, you would launch your own product, yes?

20                "Answer: Yes.

21                "Question: They did supply you in June, did they  
22          not?

23                "Answer: Yes.

24                "Question: The new two year deal was signed on 25  
25          June, was it, about a week after this email exchange?

1           "Answer: Yes.

2           "Question: Again, both you and Mr Patel understood  
3 that Auden was doing this deal, because if it did not  
4 AMCo would launch its own product?

5           "Answer: I do not know what Mr Patel understood.  
6 As I have said on a number of occasions, I do not really  
7 know why he did this, because it just did not seem to  
8 make sense.

9           "Question: But I think you have accepted already  
10 that it is the impression you tried to give him and you  
11 said it expressly, did you not?

12          "Answer: That was a bluff, yes.

13          "Question: You said it expressly to him. Even  
14 though you say you were bluffing that is what you told  
15 him. You said if we do not get this over the line, we  
16 will launch our own product.

17          "Answer: It looks like I said that, yes."

18                 That is his evidence. Then let us look at  
19 what Mr Beighton said in his interview with the  
20 CMA and if we go to {H/1086/2}, line 22, if we  
21 scroll down. So this is discussing the same  
22 email, sir, and Mr Beighton says:

23                 "That we would launch our own Aesica which we could  
24 not, I knew we could not ... so my discussion was ...  
25 always 'we are going to launch our own product.'"

1           That was his discussion "always". It was not simply  
2           a one-off threat. This was the basis on which the  
3           negotiations were conducted: supply us on these terms or  
4           we will enter.

5           There is further contemporaneous evidence that this  
6           was the case. If we go to {IR-H/300/1}. This is the  
7           email from Mr Clark to Mr McEwan dated 2 January 2014:

8           "Hi Brian.

9           "Thanks for sending this. FYI ... According to the  
10          data on IMS, only 22% of prescriptions are specifically  
11          identified as Adrenal, with a long list of others. That  
12          gives a bit more strength to say to Amit that we do not  
13          mind having limited labelling. Pharmacists will use it  
14          anyway, regardless of labelling. Therefore, we should  
15          still be arguing using 100% of the market as our  
16          negotiating position for supply volumes!"

17          It really could not be clearer. They are going into  
18          the negotiation with Mr Patel saying: give us this  
19          supply and actually we can contest 100% of the market.  
20          We see that he is saying, "We should still be arguing  
21          using 100% as our negotiating position."

22          This shows it was well known and accepted that the  
23          negotiation was conducted on this basis: supply us or we  
24          will enter and this is the threat we are posing to you.

25          An email on the same day, {IR-H/303}.

1 THE PRESIDENT: Again, supply us or enter in what time frame  
2 or do you say it does not matter?

3 MS DEMETRIOU: It does not matter. They were regarded by  
4 Auden as being a competitive threat. It is not  
5 contested. One thing that has not been appealed in this  
6 case is the finding that they are potential competitors,  
7 that they had real and concrete possibilities of  
8 entering the market. That has not been appealed.

9 A further contemporaneous evidence, {IR-H/303/1}, an  
10 email on the same day from Mr Clark to Mr Beighton. Can  
11 we scroll down, please. It is to precisely the same  
12 effect. So:

13 "I have just received the prescribing data ... It  
14 shows that only 22% of prescriptions are specified as  
15 adrenal ... not the 90% of adrenal insufficiency that  
16 Brian was once referring to. That means labelling  
17 should not be that important, hopefully. Pharmacists  
18 will dispense our product regardless of label, and  
19 Amit's claim that we have an inferior product is  
20 irrelevant anyway, when it can be shown to be  
21 bioequivalent. It just does not have the labelling for  
22 one protected indication. Therefore I think we can push  
23 back a bit harder! I have sent an email to Brian  
24 suggesting the same."

25 So Mr Beighton, if we just scroll up says:

1 "Very interesting!!

2 "Thanks."

3 So pausing here, what we have is strong evidence  
4 that the express basis on which AMCo negotiated with  
5 Auden was supply us with the volumes we want at this  
6 heavily discounted price or we will enter the market  
7 ourselves.

8 That is clear first of all from these  
9 contemporaneous documents which record that that was the  
10 negotiating strategy and what was being said. Secondly,  
11 from Mr Beighton's evidence to the tribunal he said that  
12 is what he did. Thirdly, Mr Beighton's evidence to the  
13 CMA when interviewed.

14 In the context of the negotiations, that leverage,  
15 so if you do not supply us, we will enter, could only  
16 have been understood by both sides as meaning if you do  
17 supply us on the terms we want, we will not enter.  
18 Otherwise, the threat would have been meaningless.

19 Now, as I say --

20 THE PRESIDENT: That may be the central question, because of  
21 course you cross-examined Ms Lifton on the basis that,  
22 to the extent there was fault in terms of failing to get  
23 the product to market, it lay on AMCo's side rather than  
24 Aesica's and the evidence of Ms Lifton was very much  
25 that was not the case. It was Aesica's fault not AMCo's

1           that the manufacturing problems were what they were.

2           Now, the threat of we will enter the market  
3           ourselves is somewhat more cogent when you can actually  
4           enter the market. That is why I am interested in the  
5           question of what was being promised, because certainly  
6           for some periods in time, if there was a promise by  
7           Mr Beighton not to enter the market next week, next  
8           month, that was not actually a promise he could quite  
9           easily keep, because in fact there was no ability in  
10          AMCo to enter the market at that point in time.

11          Does that not lead to the suggestion that in fact  
12          Mr Beighton was taking the gift horse, because there was  
13          a misapprehension on the part of Auden as to what in  
14          fact AMCo could do and, therefore, he was threatening  
15          something which in fact he could not do?

16          Let me just pause there. Obviously the history, the  
17          factual history, is of acute importance here. What was  
18          in Mr Beighton's mind in these conversations is going to  
19          be informed by the ability or inability to produce. But  
20          I would be interested to know your answer to my question  
21          on the premise that at the time of the conversations  
22          that you say are creative of the promise not to enter  
23          the market, does that promise arise by necessary  
24          implication from the negotiations if it was  
25          Mr Beighton's subjective state of mind that they could

1 not enter?

2 MS DEMETRIOU: Sir, it is a very good question, if I may  
3 respectfully say so, and the answer is yes. The bluff,  
4 as it were, is legally irrelevant and factually wrong.  
5 I am going to come to that really shortly.

6 Just to take stock at the moment of where we are.  
7 So we say the evidence I have just taken you to is  
8 uncontested. So it is what Mr Beighton said in his  
9 evidence. We have the plain words of the  
10 contemporaneous evidence. None of the appellants are  
11 saying Mr Beighton did not say this or these documents  
12 do not mean what they say on their face. In fact,  
13 Mr Brealey appears to have embraced Mr Beighton's words.  
14 We say that this evidence establishes the CMA's case on  
15 crossing the line. Going back to this narrow but  
16 critical issue between the parties, it is obvious from  
17 this evidence that there was a mutually understood  
18 position and that the parties were not acting  
19 unilaterally, because it was said. It was said in the  
20 negotiations.

21 So there was an express conveying between the  
22 parties of this understanding. I make two observations,  
23 further observations at this stage, before turning to  
24 the bluff point.

25 The first is that the CMA does not have to rest on

1       the *Hitachi* it goes without saying. We could. This is  
2       a kind of case where that 'goes without saying' point  
3       I think would be very pertinent, because where both  
4       parties are thinking exactly the same thing, then it was  
5       something actually that went without saying, because the  
6       premise for the arrangement was very clear to both  
7       sides. But in fact it was expressly said, as we see  
8       from the evidence.

9             The second point I make is that the submissions of  
10       the appellants, again for understandable forensic  
11       reasons, are peppered throughout with the assertion that  
12       the CMA's case is purely one of inference, but that is  
13       wrong. It is wrong because we have got this evidence  
14       which is not inferential evidence. It is evidence. It  
15       is cold hard facts and there is more that I am going to  
16       show you.

17            But what do the appellants say -- and this is the  
18       bluff point -- about this evidence that I have been  
19       addressing so far. They say and their only response to  
20       it is to say it was a bluff. Mr Beighton was bluffing.  
21       He said he was bluffing. AMCo could not have entered  
22       the market anyway. There are two answers, as I have  
23       foreshadowed, to that point.

24            The first is that whether or not Mr Beighton, and  
25       indeed Mr McEwan, because there is a whole earlier part



1 of the agreement that Mr McEwan was responsible for,  
2 whether they were bluffing when they told Mr Patel what  
3 they did is legally irrelevant: irrelevant as a matter  
4 of law.

5 The second answer is it is wrong as a matter of  
6 fact. AMCo did not stay out of the market because it  
7 could not enter. It stayed out of the market because it  
8 preferred the certainty of the supply agreement over the  
9 risks of market entry with the skinny label product.

10 I am going to address the tribunal on each of those  
11 points in turn. So legal irrelevance and wrong in fact,  
12 take them in order.

13 THE PRESIDENT: That is very helpful. When you do so, you  
14 will probably have in mind, but I will remind you  
15 anyway, of the exchange that I had with Ms Ford about  
16 what is communicated when one is negotiating about  
17 price. I put to her the point that simply arguing and  
18 agreeing about price, or quantity of supply, terms  
19 generally, where you end up in agreement acts as a kind  
20 of signal. You know what the other side value or do not  
21 value simply by the communication of the terms.

22 Now, you are coming quite close, I think, to  
23 suggesting that the terms agreed and the negotiations  
24 purely relating to those terms, I appreciate you say it  
25 goes further than that, but let us assume there was

1           purely negotiation in relation to those terms, which is  
2           where the bluff about ability to supply comes in, that  
3           is enough, without anything more, to get you over the  
4           line.

5       MS DEMETRIOU: Let me be clear about what I am saying. I am  
6       saying that what the evidence establishes is that the  
7       basis, the way in which Mr Beighton negotiated the  
8       increase from 6,000 to 12,000 was by leveraging the  
9       threat that otherwise, if Auden did not supply it with  
10      those volumes at that price, AMCo would enter the market  
11      with its own product.

12           So it is expressly tying the supply by Auden on  
13      those preferential terms to the question of market entry  
14      with its independent product. So it is saying, if you  
15      do not do this, we will enter with our own product.  
16      That is the leverage.

17           The other side of that coin, the only way that that  
18      could be understood, is to say, well, if you do supply  
19      us on these terms, we will not enter. That is what he  
20      was conveying expressly to Mr Patel and that is the  
21      crossing of the line. That is all we need. That is all  
22      we need. We do not need anything else.

23           We do not need a side agreement. We do not need  
24      a duration agreement as to duration. What we need is  
25      a conveying of: you supply us on these terms and we will

1 not enter. That was understood by Mr Patel. That is  
2 why he did it. He was told it.

3 PROFESSOR MASON: I am sorry, is there any distinction then  
4 between a situation where following your construction  
5 supply or we will enter and a situation where it is  
6 supply and we might enter or entry might be possible?

7 MS DEMETRIOU: I think that what is clear is that he was  
8 being told supply or we will enter because we see that  
9 from the email: I told him we would enter, the threat to  
10 enter email. So I think on the facts what we see from  
11 the contemporaneous documents and from what Mr Beighton  
12 said is not, well we might enter. That would not have  
13 been a very forceful piece of leverage perhaps, but they  
14 were trying to leverage their own product as much as  
15 possible.

16 PROFESSOR MASON: Understood, but it might be something that  
17 that is inferred by the process of the negotiation and  
18 the terms that are close to being agreed. So accepting  
19 your point that you dispute whether the facts bear this  
20 out if you could just run with it. Legally if it were  
21 supply or we might enter is that still problematic?

22 MS DEMETRIOU: Yes, it is still problematic because what it  
23 does it is reduces uncertainty. It reduces uncertainty  
24 as to a competitor's behaviour. What you are doing by  
25 conveying that point. So if you are saying, supply us

1           or we might enter, what you are conveying really is,  
2           well, if you do supply us we might not. That is the  
3           other side, the necessary other side of the coin.

4           So what you are doing is, and what the case law  
5           establishes is, that is problematic if that leads to  
6           reduction of uncertainty of what a competitor might do,  
7           so that is also problematic.

8   PROFESSOR MASON: Thank you.

9   MS DEMETRIOU: I am going to deal first of all with legal  
10           irrelevance, why the bluff, even if it were a bluff, why  
11           that is irrelevant as a matter of law which is a related  
12           point to the point that I was just answering really.

13           We say that it is enough for a common understanding  
14           that both sides understood that the basis on which Auden  
15           would give the supply and the transfer values, the  
16           transfer of profits, was that AMCo would stay out of the  
17           market. Auden did understand that the reason that it  
18           was willing to give the supply was that AMCo would stay  
19           out of the market if it did because that is what  
20           Mr Beighton told him in the negotiations, and AMCo also  
21           understood for its part that this was the basis on which  
22           Auden was willing to give the supply.

23           So there is a common understanding even if  
24           Mr Beighton believes subjectively, well we cannot enter  
25           the market anyway, there is a common understanding that

1       this supply is being provided in exchange -- on the  
2       belief that if it is provided AMCo will stay out of the  
3       market.

4             One can draw -- I am always hesitant to think of  
5       analogies, but take a price fixing cartel where company  
6       A agrees with company B that they will both sell their  
7       products for £10 each and company A was going to sell  
8       its product for £10 anyway, that is what it always  
9       intended to do. Whether or not -- so it was always  
10      going to sell its product for £10 whether or not it  
11      reached agreement with B but it would quite like B to  
12      sell its product at £10 anyway because that makes things  
13      easier.

14            That is no less an anti-competitive agreement. That  
15      is still an anti-competitive agreement even though A  
16      would have done that anyway. So even though A might be  
17      going in saying, well, you know, I was going to sell my  
18      product at £8, why do we not both agree to sell it at  
19      10? So if it goes in with a bluff like that because it  
20      was always going to sell it at 10, and they agreed to  
21      sell it at 10, that is an anti-competitive agreement.

22            There is a further analogy with the case law on  
23      cheating in the cartel context. So an undertaking that  
24      cheats on a cartel has still reached an agreement with  
25      its fellow cartelists even if it had no intention of

1           complying with the cartel rules.

2           It is obvious, even if Mr Beighton had been  
3 bluffing, the conduct is still prohibited under  
4 competition law. Because, as I say, it is common ground  
5 that AMCo was a potential competitor to Auden and so  
6 even if Mr Beighton was bluffing, the common  
7 understanding that AMCo would not enter the market if  
8 Auden supplied it restricted that potential competition  
9 and it did so in two ways. First of all, because it  
10 reduced uncertainty for Auden as to what AMCo, its  
11 potential competitor, would do in the market. So the  
12 tribunal has seen that Auden was very worried about  
13 competition from AMCo. Mr Brealey has been at pains to  
14 emphasise Auden's efforts through its Project Guardian  
15 to seek to persuade, for example, the MHRA to take  
16 action and to persuade pharmacists that they should not  
17 dispense the skinny label product. It clearly saw AMCo  
18 as a competitive threat. And the consequence of the  
19 agreement even if Mr Beighton was bluffing was to reduce  
20 Auden's uncertainty.

21          What Auden did was it responded to Mr Beighton's  
22 bluff by increasing its volumes and its payments to AMCo  
23 and in so doing what it did was it was substituting the  
24 certainty of continuing cooperation with AMCo for the  
25 uncertainty of competition, using the words of the case

1 law.

2 Secondly, because the consequence of the agreement  
3 was to restrict the constraint imposed on Auden by AMCo,  
4 its potential competitor, and that is because AMCo  
5 responded to the conclusion of the supply agreement by  
6 taking its foot off the gas in terms of bringing its own  
7 product to market. We saw that most starkly in the  
8 suspension of the Aesica project on the very same day  
9 that the second supply agreement was concluded.

10 On this point I just wanted to take the tribunal to  
11 two authorities. I think I can do that very quickly  
12 before the lunchtime adjournment and then I am moving on  
13 to why it is not a bluff in fact.

14 If I could take you first to *Lundbeck*, first of all  
15 to the General Court. So {M/126/72}. Paragraph 471:

16 "It must be recalled that Article 101 ... is  
17 intended to protect potential competition as well as  
18 actual competition ...It is thus to no avail that the  
19 applicants again submit that there is no certainty that  
20 the undertakings would have actually entered the market  
21 during the term of the agreements at issue, since that  
22 argument disregards the distinction between actual  
23 competition and potential competition."

24 If we skip down to 474:

25 "Accordingly, even if some generic undertakings

1 would not have entered the market during the term of the  
2 agreements at issue, as a result of infringement actions  
3 brought by *Lundbeck*, or because it was impossible to  
4 obtain an MA within a sufficiently short period, what  
5 matters is that those undertakings had real concrete  
6 possibilities of entering the market at the time the  
7 agreements at issue were concluded with *Lundbeck*, with  
8 the result that they exerted competitive pressure on the  
9 latter. That competitive pressure was eliminated for  
10 the term of the agreements at issue, which constitutes,  
11 by itself, a restriction of competition by object."

12 What the General Court is saying there is even if in  
13 fact an undertaking which has reached agreement not to  
14 enter the market could not do it because it does not  
15 have an MA, something as serious as that, as fundamental  
16 as that. An agreement to stay out of the market is  
17 still anti-competitive because it is reducing the  
18 potential competition between the undertakings.

19 Then if we look at the Court of Justice on appeal.  
20 {M/181/38}. Paragraph 135:

21 "So:

22 "The General Court definitively found, first, that  
23 even though the agreements at issue did not contain any  
24 no-challenge clause, the manufacturers ... had no  
25 incentive to challenge *Lundbeck's* new process patents



1 after concluding the agreements at issue, since the  
2 reverse payments broadly correspond to the profits that  
3 those manufacturers expected to make if they had entered  
4 the market or to the damages which could have been paid  
5 to them if they had succeeded in litigation ... and,  
6 second, that even if those payments were of an amount  
7 less than the expected profits, they nevertheless  
8 constituted a certain and immediate profit, without  
9 those manufacturers having to take the risks that market  
10 entry would have entailed."

11 Again, what you have here is a recognition that  
12 certainty in place of the risks of competition from  
13 AMCo's perspective -- AMCo undoubtedly saw -- we heard  
14 Mr Beighton say that he saw entry as risky because of  
15 the skinny label. That is not an answer to whether or  
16 not there is an infringement of competition because what  
17 he is doing is substituting certainty for uncertainty  
18 but that uncertainty is uncertainty caused by  
19 competition.

20 Then also I just want to show you *Sumitomo* which is  
21 at {M/53.1/18}. If we scroll down, paragraph 47. So:

22 "As regards in particular, agreements of an  
23 anti-competitive nature reached, as in the present case,  
24 at meetings of competing undertakings, the court has  
25 already held that an infringement ... is constituted

1       when those meetings have as their object the  
2       restriction, prevention or distortion of competition and  
3       are thus intended to organise artificially the operation  
4       of the market ... In such a case, it is sufficient for  
5       the Commission to establish that the undertaking  
6       concerned participated in meetings during which  
7       agreements of an anti-competitive nature were concluded  
8       in order to prove that the undertaking participated in  
9       the cartel. Where participation in such meetings has  
10      been established, it is for that undertaking to put  
11      forward indicia to establish that its participation in  
12      those meetings was without any anti-competitive  
13      intention by demonstrating [and this is important] that  
14      it had indicated to its competitors that it was  
15      participating in those meetings in a spirit that was  
16      different from theirs."

17             Then 48:

18             "The reason underlying that rule is that, having  
19      participated in the meeting without publicly distancing  
20      itself from what was discussed, the undertaking has  
21      given the other participants to believe that it  
22      subscribed to what was decided there and would comply  
23      with it."

24             So again, by analogy you can have -- the situation  
25      in the present case is that Mr Beighton did the opposite

1 of distancing himself, so even if he were bluffing he  
2 did not say to Mr Patel, well, actually do not worry, we  
3 are not doing this in return for staying out of the  
4 market because we cannot enter the market anyway. He  
5 did exactly the opposite. He deliberately represented  
6 to Mr Patel that he would stay off the market if  
7 Mr Patel supplied AMCo.

8 So this is an analogous situation to *Sumitomo*.  
9 Where you have an undertaking that appears to reach  
10 agreement with another competitor, the fact that they  
11 say, well we did not really mean it, we had no intention  
12 of doing X, Y and Z is not enough in competition law  
13 terms. They have to publicly distance themselves and  
14 that has not been done. Indeed we say the opposite has  
15 been done.

16 If that is a convenient moment I was proposing then  
17 to go on to say why as a matter of fact there was no  
18 bluff.

19 THE PRESIDENT: Yes. Let me leave you with this thought.

20 I do not want an answer now, but in the course of your  
21 submissions.

22 The question is this: is there any way in the  
23 circumstances of this case that Mr Beighton could have  
24 entered the agreements as written and negotiated for  
25 them in a manner to avoid infringing competition law?

1 MS DEMETRIOU: Thank you, sir, I will take that away as my  
2 homework and I will come back after the luncheon  
3 adjournment.

4 THE PRESIDENT: Thank you very much. We will resume then at  
5 2 o'clock.

6 (1.03 pm)

7 (Luncheon Adjournment)

8 (2.00 pm)

9 MS DEMETRIOU: Sir, just before resuming where I was in  
10 terms of Mr Beighton's bluff, I just want to go back --  
11 and I am going to answer the tribunal's question just  
12 before lunch -- but before I do that, I just want to  
13 take you back to one document because you put to me  
14 earlier, sir, the question, why did Mr Beighton not just  
15 go for more volumes than 12,000 and I gave you an answer  
16 to that, but there is one more document that is quite  
17 helpful on that point, which is at {H/444/1}.

18 This is from Beighton to Mr Clark:

19 "I have asked Karl what our Aesica cost and volume  
20 expectations are and I would say if Amit could get close  
21 to them it would be worth having a long term supply  
22 agreement with him.

23 "I am also not keen on having a fight over the  
24 status, [that is the orphan designation, the skinny  
25 label status] or indeed having customers that see our

1 product as somehow risky."

2 So that is, again, supportive of the answer I gave  
3 you, which is that the orphan designation issue was  
4 looming large for both parties and what Mr Beighton was  
5 trying to do was secure supply for at least what he  
6 envisaged he could sell in the market with his own  
7 product. So I just take you to that, because it is  
8 another document which helps on the issue you raised.

9 Then just turning to the question which you asked me  
10 before lunch, which is: is there any way that  
11 Mr Beighton, I guess also Mr McEwan, could have  
12 concluded this agreement in a lawful way? We say that  
13 the question here is whether there is an agreement not  
14 to enter. That is the question that the tribunal is  
15 faced with. The supply agreement on its face does not  
16 include an agreement not to enter. We have established  
17 that. That is common ground.

18 So if one is asking at an abstract level: could you  
19 enter into this written supply agreement in a way in  
20 which it is lawful, so without an agreement not to  
21 enter, in abstract terms, yes, you could. It would be  
22 possible in if abstract to do that. So you could have  
23 in principle, theoretically, a supply agreement that  
24 looks like the written supply agreements and does not  
25 have any common understanding that there will not be

1 entry.

2 THE PRESIDENT: Yes, but that is not really what I am  
3 asking, is it?

4 MS DEMETRIOU: Well, what we say -- I wonder if this is what  
5 you are asking. If you add the factual context here, so  
6 if you add the factual context which is the low price --

7 THE PRESIDENT: Well, let us start one stage back, because  
8 we all know agreements do not come into being without  
9 some form of communication. You just do not have the  
10 second written agreement emerge deus ex machina imposed  
11 on both parties. They have to talk.

12 MS DEMETRIOU: Yes.

13 THE PRESIDENT: So my question was: given the circumstances  
14 and given the need for some form of communication about  
15 all sorts of terms, is there any way in which the  
16 hypothetical counterparty to Auden could avoid the  
17 consequence of behaving in an anti-competitive way?

18 MS DEMETRIOU: Sir, we say that, yes -- I think this is an  
19 answer -- yes, in the abstract. So if there were no  
20 agreement not to enter, so if that had not been the  
21 common understanding, then, yes. But given that the  
22 context is that there is this extremely low price, which  
23 is on its face to Auden's commercial disadvantage, that  
24 raises a serious question as to why Auden was doing  
25 this, because otherwise it would have been commercially

1           irrational.

2       THE PRESIDENT:   Okay, if it was less of a gift horse.

3           Suppose they did a deal at a price that was materially  
4           less than what Auden could itself get, suppose they  
5           split the difference, so that the sale price Auden  
6           offers to the market is £30 and the deal with AMCo is  
7           £15.   Would that make a difference?

8       MS DEMETRIOU:   I think that, again, the tribunal would be  
9           asking itself and the CMA would first be asking itself,  
10          well, is there anything?  Is there a quid pro for this?  
11          Obviously, if the price is not as low, then the  
12          inference that there must be a quid pro quo is less of  
13          a strong inference, so we accept that.

14          But I think in those circumstances where Auden could  
15          still supply the product at market price and was  
16          supplying the product at market price, that it would be  
17          question begging and so that the CMA would have to look  
18          at this to see whether or not there was a common  
19          understanding.

20          If genuinely there was not because, for example, it  
21          was explicable for other reasons, then, yes, we do  
22          accept there needs to be a common understanding of  
23          non-entry.  So we are not saying that in theory this is  
24          not something that could be done in a lawful way, but we  
25          are saying that given the facts of this case there is an

1 inference, a strong inference, that there must be a quid  
2 pro quo, which is the agreeing not to enter and the  
3 parties would -- that that is a strong inference  
4 emerging from the facts of this case.

5 So one asks oneself, to turn it around, if in fact  
6 there was -- say there is no evidence at all of the type  
7 that I have taken you to, because obviously we say there  
8 is evidence here of crossing the line, but say there was  
9 no evidence of that at all, then the CMA would still be  
10 asking itself, well, why has Auden done this  
11 commercially irrational thing and would be asking  
12 itself, is there an agreement not to enter that has gone  
13 without saying? So it would be looking at the facts and  
14 it would be asking itself the same question.

15 Whether it could establish on the facts that there  
16 was an agreement is dependent on the evidence it would  
17 have in that hypothetical case.

18 THE PRESIDENT: Yes, but in this case it is simply the  
19 combination of the very low price offered by Auden to  
20 AMCo in combination with the communications by AMCo to  
21 Auden regarding their bluff or non-bluff about supply.

22 MS DEMETRIOU: No, there is more evidence, but we say that  
23 the evidence we have summarised so far is enough.

24 THE PRESIDENT: I am trying to work out what is enough.

25 MS DEMETRIOU: That is enough.



1 THE PRESIDENT: If there is more that is great, but let us  
2 proceed on the basis that you do not succeed on every  
3 point. I am trying to work out what you need to  
4 establish.

5 MS DEMETRIOU: You are exactly right. So our case is that  
6 you have the very low price, so it is a very low price,  
7 which on its face is a commercially irrational thing to  
8 do. Mr Beighton and Mr Sully both accepted it was not  
9 in Mr Auden's -- Mr Patel's interests. So the question  
10 is asked: well, why would they do such a thing? Then  
11 what you see is the direct evidence of Mr Beighton  
12 saying, if you do not supply us, we will enter the  
13 market. So he accepted that he used as leverage the  
14 threat of market entry if there was not supply. What  
15 that meant, everyone understood, was that if they did  
16 supply, he would not enter the market. We very clearly  
17 say that is enough. That is the crossing of the line.

18 THE PRESIDENT: Presumably it could not be rescued by  
19 incorporating into the agreement an express term saying  
20 that: if it wished, AMCo could enter the market.

21 MS DEMETRIOU: There is a term like that. That is one of  
22 the points that the appellants make. So they say,  
23 clause 2.2 expressly gives them the right. It is one of  
24 their two alternative arguments they make on clause 2.2.

25 We say what you do not see from clause 2.2 is that

1           that gives them a right in principle to enter, but you  
2           do not gain from that. What the common understanding  
3           that the CMA has found adds to that is: give us this  
4           supply and we will not enter.

5       THE PRESIDENT: Okay, so that is not enough.

6       MS DEMETRIOU: Yes.

7       THE PRESIDENT: Would AMCo have to promise to enter the  
8           market then? How does AMCo enter into a transaction --  
9           it seems to me there are three options that they have  
10          got. One is to increase the price so that you do not  
11          have the -- in other words, you say against yourself,  
12          I do not want your £1.78, I will pay 38.

13                Secondly, you do not enter the deal at all.

14                Thirdly, you do something with the terms that puts  
15          you in the clear, but I am not sure what that something  
16          could be.

17       MS DEMETRIOU: Sir, with respect, we say that is looking at  
18          it the wrong way round, because one starts with, you  
19          have got this agreement, this is the agreement we are  
20          looking at, the supply at this very, very low price, and  
21          one asks oneself: this is very odd. On any view, this  
22          is a very odd transaction, because Auden were supplying  
23          the whole market at the market price and has foregone  
24          lots of profit in order to supply AMCo. Why would have  
25          it done that?

1           One reason why it might have done it, and this is  
2           where the cases of the CMA and the appellants are very  
3           close together as we have identified, one reason why it  
4           might have done it, in fact, the only plausible reason  
5           that has been put forward, is that it was hoping that by  
6           doing it AMCo would not enter the market. That is  
7           really the point we all make. So the appellants say  
8           that that was Mr Patel's unilateral hope and we say it  
9           was a shared understanding.

10          So then one is asking yourself -- so we are agreed  
11          as to why he did it. You are then asking yourself, was  
12          that truly unilateral or was there a crossing of the  
13          line? That is the next question. We say the evidence  
14          establishes a cross of the line, because of what  
15          Mr Beighton said.

16          If what you are putting to me is: let us say  
17          Mr Patel unilaterally hoped to do that and he came and  
18          presented the gift horse to Mr Beighton. Mr Beighton  
19          said nothing and said thank you very much and entered in  
20          into the agreement, would that be anti-competitive?

21          If there was truly no common understanding, no  
22          crossing of the line, then we accept that that would be  
23          lawful, but we say it is just not a rational thing to  
24          have happened on the facts of this case.

25          PROFESSOR HOLMES: Can I test that one other way? Would you

1 say that if a generics company were to use the threat of  
2 getting its own product to obtain a deal from an  
3 established supplier or to get better terms from an  
4 established supplier, is the fact of using that threat  
5 something which amounts to an infringement or does your  
6 case depend on the extra facts in this particular case?

7 MS DEMETRIOU: I think I am hesitant. I am not trying to  
8 shirk or not answer the question, because I think it  
9 is -- I am hesitant to answer hypothetical scenarios,  
10 because I think it would all depend on the facts and so  
11 let us say that there was, for example, a true generic  
12 entry and the prices had all been competed downwards, so  
13 there was very healthy competition in the market, there  
14 were other generics on the market, and let us say  
15 a generic company at that stage said to one of the  
16 incumbents, well, why do you not supply us? I think  
17 what was the point you put to me, sir, was it --

18 PROFESSOR HOLMES: I am exploring really how easily you  
19 infer from using the threat of entry, how easily you  
20 infer that there is an understanding that you will not  
21 enter if you do not get what you want?

22 MS DEMETRIOU: May I just answer the question directly  
23 rather than by reference to hypotheticals. We say in  
24 the context of this case then Mr Beighton accepted that  
25 the leverage he used was: "If" you do not supply us on

1       these terms, we will enter the market and we see that  
2       from the documents. That caused, as we know, Mr Patel  
3       to conclude the supply agreement and in fact to ramp up,  
4       as we have seen, three times the volumes. That was  
5       AMCo's leverage. No other leverage has been put  
6       forwards for why it might have persuaded Mr Patel to  
7       have done this deal.

8               When we go back to the origins of the agreement, it  
9       was Waymade that approached Mr Patel in the first place,  
10      because they had done the deal on 20mg. I am going to  
11      come back to this. But they approached Mr Patel and  
12      said let us do the same deal on 10mg. So it was that  
13      way round.

14             The point is that in circumstances where in the  
15      negotiation Waymade and then AMCo is saying, well, if  
16      you do not supply us with these volumes, we will enter,  
17      that can only be understood as meaning the other side of  
18      the coin of that proposition, which is if you do supply  
19      us, we will not enter. Otherwise, it would be  
20      a completely redundant and meaningless threat.

21             Now, it is quite possible, in all of these multitude  
22      of calls that Mr McEwan and Mr Beighton had with  
23      Mr Patel that are undocumented, that they did actually  
24      explicitly say, well, supply us and we will not enter,  
25      but it does not matter we say.

1 PROFESSOR HOLMES: Thank you.

2 MS DEMETRIOU: Now, moving back to not a bluff. So I have  
3 dealt with why it is legally irrelevant that it is  
4 a bluff. I want to now look at the facts, because we  
5 say it is factually wrong.

6 Mr Beighton's position is he said he was bluffing,  
7 because AMCo was not in a position to enter the market  
8 in June 2014, both because of problems with the Aesica  
9 product and because of lack of demand for the skinny  
10 label product. Those were his two points.

11 The first of these points relating to Aesica is  
12 simply wrong as a matter of basic fact, because AMCo had  
13 pushed the Aesica project forward at the start of 2014  
14 when the negotiations with Auden had collapsed and  
15 Aesica in fact delivered batches to AMCo in August 2014.  
16 The reason why those batches were not sold was because  
17 AMCo suspended the project and quarantined the batches  
18 on the very same day it signed the second supply  
19 agreement.

20 So it is fair to say that in the end Mr Beighton did  
21 not place much weight on the issues with Aesica. Just  
22 to pick up a point you put to me before the break, sir,  
23 it is not the CMA's case that all of the problems were  
24 AMCo's fault rather than Aesica's fault. So the CMA  
25 I think very fairly in the Decision recognises that

1           there were faults on both sides, but essentially the  
2           point is that none of those problems stood in the way of  
3           AMCo entering the market with its own product and,  
4           indeed, they did not prevent it, just looking at it in  
5           legal terms, did not prevent it being a potential  
6           competitor, which is not in dispute.

7           So Mr Beighton's main point was there was a lack of  
8           demand for the skinny label product and, again, the CMA  
9           fully accepts that Mr Beighton saw market entry as  
10          commercially risky because of the orphan designation  
11          issue. But the orphan designation issue did not  
12          constitute an insurmountable barrier to entry, using the  
13          language of the cases on potential competition. That is  
14          no doubt why Advanz has not appealed against the CMA's  
15          finding that AMCo was a potential competitor to Auden.

16          I remind the tribunal in terms of the facts that  
17          there is no documentary evidence at all of any market  
18          research having been carried out by AMCo into customer  
19          demand. Both Mr Beighton and Mr Sully told the tribunal  
20          that it was Jane Hill who told them that there was  
21          limited customer appetite for the skinny label product.  
22          But Jane Hill, who again was another witness that the  
23          appellants have not called, made clear to the CMA in her  
24          interview that her enquiries were very limited indeed.  
25          I just want to take this from our written closing

1           submissions.

2           If we go to {IR-L/7/36}. So paragraph 74 we say:

3           "The absence of documentary evidence is likely to  
4           reflect the fact that the exercise was in fact not  
5           a significant one. Mr Sully and Mr Beighton confirmed  
6           that the market research in question would have been  
7           carried out by Jane Hill ... But in her interview ...  
8           Ms Hill described a very limited exercise. She referred  
9           to conversations with just two customers -- Day Lewis  
10          and Alliance -- and Ms Hill recalled that both of them  
11          suggested that they would not use a skinny label  
12          product. This was not, on my view, the sort of market  
13          research exercise which a business might have been  
14          expected to carry out if it wanted to form a clear and  
15          comprehensive view of potential demand for skinny label  
16          tablets. Advanz has not called Ms Hill and so there is  
17          no witness before the tribunal to gainsay the conclusion  
18          that the so-called market research was a scant exercise.  
19          Moreover:

20          "The evidential picture before the tribunal is at  
21          best unclear in relation to Day Lewis... "

22          Can I just ask the tribunal to read the rest of  
23          subparagraph (a). (Pause).

24          THE PRESIDENT: Yes.

25          MS DEMETRIOU: Then importantly at (b):



1           "Ms Hill did not speak to any independent  
2           pharmacies, despite recognising herself in her interview  
3           that they would have been the most likely source to have  
4           demand for a skinny label because they are more price  
5           sensitive."

6           Then at (c):

7           "Ms Hill also did not speak to Waymade about whether  
8           it would be willing to purchase skinny label product ...  
9           despite the fact that Waymade was purchasing Auden's  
10          product from AMCo. Nor did Ms Hill approach Mawdsleys  
11          to whom AMCo sold significant volumes of the Auden  
12          product after June 2014 when it negotiated an increase  
13          in its supply from 6,000 to 12,000 packs per month."

14          So the skinny label issue, we say, was not a barrier  
15          to AMCo's entry and AMCo had certainly not carried out  
16          the information gathering necessary to conclude it was  
17          a barrier to entry. On the contrary, AMCo's estimate,  
18          as the tribunal saw, was that it would sell 10,000 packs  
19          per month and we have seen the contemporaneous document  
20          showing that.

21          We say that the truth of the matter is that AMCo saw  
22          market entry as commercially risky. The CMA accepts  
23          that. It realised, as Mr Beighton told the tribunal,  
24          that it could not contest half the market, which is what  
25          it would normally hope to do with a full label generic

1 product.

2 So the upshot is that it preferred the certainty of  
3 the supply agreement over the risks of entering with its  
4 own product. That is why there is a raft of evidence,  
5 which I am going to come to, in which AMCo internally  
6 refers to its own product as "back up" to the supply  
7 agreement.

8 But before moving on, there are three more short  
9 points on the orphan designation that I wish to cover.  
10 The first is simply to draw the tribunal's attention to  
11 the fact that the appellants' arguments about the orphan  
12 designation issue are all focused on the middle of 2014,  
13 this period when the limited market research exercise  
14 apparently took place and allegedly changed AMCo's view  
15 of things.

16 But of course the 10mg agreement was formed, the CMA  
17 has found, in October 2012 and there just is not any  
18 suggestion on the part of the appellants that there were  
19 major concerns within Waymade, or subsequently AMCo,  
20 about the fact that the product would be a skinny label  
21 product.

22 In fact, Mr Beighton said that earlier in the  
23 chronology he was more optimistic about it all.

24 The second point is that the appellants seek to rely  
25 on some evidence from later on in the period in 2015.

1 I want briefly to address two emails that Mr Brealey  
2 showed you.

3 So at {H/6662/1} Mr Brealey showed you this  
4 newsletter from February 2015, which sets out on page 3,  
5 if we go to page 3 {H/6662/3}, some guidance for  
6 pharmacies specific to Pregabalin.

7 As Mr Palmer explored with Mr Beighton, the issue in  
8 relation to Pregabalin was a specific one which arose  
9 out of patent litigation. Just for your note, that is  
10 transcript {Day3/195:1}.

11 In terms of AMCo's understanding at the relevant  
12 time, first of all, I make the obvious point that this  
13 issue cropping up in 2015 obviously did not inform  
14 AMCo's position in relation to supply from Auden before  
15 that date, even if we are to focus on the 2014 period.

16 Secondly, if we go to page 1 of this document, you  
17 can see that Mr Clark's concern -- sorry, Mr Duncan, so  
18 if we go to the top:

19 "This is not of major importance to us. However,  
20 should be noted for our UK promotional activities in  
21 case, for example, we started to promote hydrocortisone  
22 and some of the use is off label in some instances  
23 (obviously we will never promote in this way  
24 but clinicians can decide to use this way)."

25 Then if we look then at the email just below that:

1           "Pharmacies are instructed -- discussed this last  
2 week. They may ignore the guidance but it is an issue  
3 we may need to think about, particularly if supply of  
4 the AMCo product dries up now that it is been acquired  
5 by Actavis."

6           So what you are seeing there is that the concern  
7 about it is first of all limited, because they recognise  
8 that pharmacies can choose to dispense it and, secondly,  
9 that they only think it is an issue if supply dries up  
10 from Auden.

11           Then the other document is at {IR-H/806/4}. This  
12 relates to the market research carried out by Focus in  
13 late 2015 and Mr Brealey referred to the bit about, if  
14 we can scroll down a bit, referred to the bit about  
15 Alliance and AAH. You see that in the middle of the  
16 page "not using skinny label products" and then relied  
17 on Mr Duncan saying this is in line with our own  
18 historical assessments. You can see that further up.

19           But it is important for the tribunal also to note  
20 that Mr Brown referred to independent pharmacies. We  
21 see this under number 1, the subparagraph, independent  
22 pharmacies being willing to use the product and suggests  
23 their market share is less than 30%.

24           Of course Jane Hill made exactly the same point  
25 about independent pharmacies, albeit suggesting a market

1 share of about 40% in her interview with the CMA.

2 So the point about "in line with our own historical  
3 assessment" is consistent with the point that AMCo  
4 understood back in 2014 that there was scope for  
5 independent entry with the skinny label product focusing  
6 on sales to independent pharmacies.

7 Again, for the tribunal's note, in light of the  
8 time, the Jane Hill transcript on this point was  
9 explored with Mr Beighton on {Day3/122-124:1} and this  
10 email chain was also explored with Mr Beighton and he  
11 accepted that what Focus said was consistent with  
12 Ms Hill's evidence. That is {Day3/171:1}.

13 The third and final point on orphan designation  
14 relates to Dr Newton and, as we have said in our written  
15 closings, the vast majority of Dr Newton's evidence  
16 concerned legal and quasi-legal issues and was therefore  
17 irrelevant.

18 So far as common understanding is concerned, her  
19 evidence is also largely irrelevant for the obvious  
20 reason that it is not evidence about the beliefs of the  
21 parties at the time. But there are two points related  
22 to her evidence that I want very briefly to pick up on.

23 The first is that Dr Newton agreed that there was no  
24 prohibition on pharmaceutical companies selling a skinny  
25 label product which was then dispensed off label,

1 provided they did not promote it for that purpose. She  
2 agreed that pharmaceutical companies would have  
3 understood the distinction.

4 Her evidence on that point is consistent with the  
5 evidence about AMCo's understanding at the time and it  
6 is worth just bringing up {IR-H/501/1}. This is the  
7 email chain which contains the thoughts of  
8 Pinsent Masons on potential competition. The tribunal  
9 may recall I took the witnesses to it in  
10 cross-examination.

11 Mr Brealey spent some time on it, but he didn't draw  
12 the attention of the tribunal to Mr Sully's response to  
13 Pinsent Masons, which you see at the top of the page.  
14 He says:

15 "Pharmacy bears the responsibility to ensure that  
16 the correct product is dispensed (which is why Auden has  
17 been writing to pharmacy, not us, to point out the fact  
18 that we do not have this indication). So long as we  
19 make sure that our product does not misrepresent itself  
20 as covering additional indications that are not on its  
21 licence (which will not happen), our medical team  
22 consider that we would be OK. The issue would be how  
23 Auden react -- I suspect we would end up in the OD  
24 dispute that we are now facing, but I do not think there  
25 is much we can do about that, unless we decide to

1       abandon the product market which we really do not want  
2       to do."

3             You can see that Mr Sully did understand the  
4       distinction between the promotion of the product for  
5       indications which it did not have, which was AMCo's  
6       responsibility, and the rules on dispensing, which was  
7       a matter for pharmacy.

8             Second, the tribunal is aware that one of the things  
9       that the CMA has said is that of course AMCo's  
10      understanding at the time, that I have just adverted to,  
11      was borne out by what actually happened, because of  
12      course Alissa did enter the market with its own skinny  
13      label product and it was dispensed off label and for far  
14      more than the 2% of the market that Mr Beighton kept  
15      referring to.

16            The appellants have responded to that by saying  
17      Alissa only got so much of a market share because its  
18      promotional flyer was misleading. The CMA does not  
19      accept that. The reasons why were explored with  
20      Dr Newton in cross-examination and are summarised at  
21      paragraph 66 of our written closings and the reference  
22      to that is {IR-L/7/32-33}. But I would just remind the  
23      tribunal of the fact that in particular the MHRA  
24      actually considered a complaint about the patient  
25      information leaflet and did not require any changes to

1           it. We do say against this background that Dr Newton's  
2           opinion on this point can be given no weight by the  
3           tribunal.

4           So it is an ex-post point that Mr Beighton was  
5           making. He was saying with the benefit of hindsight  
6           Alissa entered, but that is because its promotional  
7           leaflet was misleading. We really do not accept that.  
8           The MHRA looked at it and gave it the all clear.

9           Sir, what I am going to do now is turn to some of  
10          the other evidence in the case. So you have my  
11          submission that what I have shown you so far on the  
12          crossing of the line is enough. But I want to show you  
13          some of the other evidence in the case that is  
14          additional, as it were, that supports the CMA's case on  
15          the 10mg agreement.

16       THE PRESIDENT: That is helpful. Are you going to come  
17          across a point that was majored on by Mr O'Donoghue,  
18          which is the fact that the agreements were at least  
19          looked at by AMCo's legal advisers, and I will not quite  
20          say given the all clear, but certainly no warning was  
21          sounded at the mismatch between market price and price  
22          at which AMCo was acquiring the product?

23       MS DEMETRIOU: Sir, I think the short answer to that is that  
24          they were never asked to consider that point. So they  
25          were asked simply to consider the agreement on its face.



1           If the question is, do we allege some sort of  
2           dishonesty or conspiracy on the part of the advisers, of  
3           course we do not.

4       THE PRESIDENT: I know you are not alleging that. What I am  
5           really trying to gauge is the extent to which there is  
6           traction in the point that Mr O'Donoghue made with some  
7           force that AMCo had at least got the benefit of an  
8           absence of a warning from its solicitors. Why there  
9           might be no warning, there may be reasons for that, but,  
10          to be clear, one would expect the solicitors to at least  
11          have understood the oddity of the pricing.

12       MS DEMETRIOU: Sir, so if you will recall, I think the short  
13           answer to that, or one short answer to that, is if you  
14           recall Pinsent Masons did consider the agreement. They  
15           said, well, we do not think there is a problem with it  
16           because you are not potential competitors and that was  
17           based on what AMCo had said to them.

18           What AMCo had said -- they got the wrong end of the  
19           stick. We can go back to the documents if you like, but  
20           you will remember that in the note of advice, or in the  
21           email from Pinsent Masons, they talked about the orphan  
22           designation being akin to a patent and so, therefore,  
23           you are not a potential competitor to Auden.

24           In fact, we deal with it in our closings. So if we  
25           go to {IR-L/7/39} in our written closings from

1 paragraph 78. So we deal with the point here and  
2 I think it is quicker to take it from here.

3 The first strand of advice that was sought from  
4 Pinsent Masons is "can we challenge the orphan  
5 designation?" and they found there was not any legal  
6 basis for a challenge. There is no dispute about that.

7 The second strand of advice was that AMCo and Auden  
8 were not competitors, actual or potential, due to the  
9 orphan designation. Of course, that is a legal  
10 question, which, as I have said, is not challenged in  
11 this appeal. The CMA has found they were potential  
12 competitors and that is not challenged and on which the  
13 tribunal of course is well able to take its own view or  
14 would have to take its own view, if there were  
15 a challenge.

16 The CMA also says that the evidence discloses at  
17 least two reasons why the advice should not be given any  
18 weight. The first is Mr Sully's evidence that he told  
19 Pinsent Masons that AMCo would not be able to sell  
20 a single pack of its skinny label product. If we can go  
21 to the next page:

22 "If this evidence is accurate, it follows that  
23 Pinsent Masons were operating under a misapprehension  
24 about the extent of potential customer demand for skinny  
25 label products ..."

1           Secondly, and this is the point I was just making to  
2           you:

3           "The documentary record makes clear that the  
4           Pinsent Masons advice was based on a misunderstanding as  
5           to the effect of the orphan designation [being akin to  
6           an IP right]."

7           We say that it did not, for all the reasons we have  
8           given, prevent AMCo supplying its product on to the  
9           market.

10          Obviously, if they were not potential competitors,  
11          so if they were not acting at the same level of the  
12          supply chain, then you would not have a horizontal  
13          market sharing agreement. So Pinsents had reached the  
14          wrong conclusion on potential competition. So it is not  
15          a question of them somehow endorsing it. They just got  
16          the wrong end of the stick on potential competition and  
17          that led them astray.

18       THE PRESIDENT: Right, I accept it is clear that there is no  
19          appeal against the objective statement that Auden and  
20          AMCo were potential competitors.

21       MS DEMETRIOU: Yes.

22       THE PRESIDENT: But what I am exploring with you now is,  
23          accepting that being the case, to what extent does it  
24          matter that there was a misapprehension on the part of,  
25          let us say, AMCo as to their ability to compete. It is

1           going back to the bluff question. If you, in AMCo's  
2           position, recognise that your competitor to the extent  
3           that you are producing pharmaceutical products, but you  
4           are of the view that actually you have a dud product,  
5           let us say, because it is skinny label rather than full  
6           label, so you see what you can do and you are successful  
7           beyond your wildest dreams in instilling fear in someone  
8           who really is not a competitor, but who also seems to  
9           think that you are, is that enough to bring you home or  
10          not?

11       MS DEMETRIOU: Sir, yes, because it is, because when you --  
12           just picking up on what you just said, someone who  
13           really is not a competitor, who seems to think that they  
14           are, of course this comes back to the potential  
15           competition analysis and you will recall it is something  
16           that I think Mr Jones might deal with in more detail.  
17           But you will recall from the cases that even, and I took  
18           you to one of the relevant parts of *Lundbeck*, so even if  
19           someone actually cannot enter, as it turns out, because  
20           they could not get their MA, they are exerting  
21           a competitive constraint if they are a potential  
22           competitor, so if there is no insurmountable barrier to  
23           entry.

24           The threshold for that, insurmountable barrier to  
25           entry, is very high, because you might think, standing

1 back, that if you cannot get an MA that might be an  
2 insurmountable barrier to entry, but all the courts have  
3 found that all the preparatory steps are capable of  
4 exerting a competitive constraint.

5 So if you have a position such as here, obviously we  
6 are a million miles away from not having an MA, they had  
7 an MA, they had a product at this stage, and Mr Beighton  
8 was concerned that it would not be as successful,  
9 because of the skinny label, as it might have been if he  
10 had a full label product.

11 So those are not insurmountable barriers to entry.  
12 They are just the risks inherent in competition.

13 If what you are saying we will take your supply,  
14 which is certain for us and does not have those risks  
15 because it is the full label product and we will not  
16 enter, then what you are doing is you are substituting  
17 the certainty of the supply agreement for the  
18 uncertainty of competitive entry and that is reducing  
19 the constraint of a potential competitor on Auden. So  
20 we do say that is how it should be analysed.

21 Just relating that to the Pinsents advice, it is  
22 neither here nor there. So Pinsents got the wrong end  
23 of the stick on potential competition. That was the  
24 advice they gave. But the question is an objective one  
25 for the tribunal. In fact, the tribunal does not even

1           need to be troubled by it, because, as I say, it is not  
2           a question that is appealed in these proceedings, so it  
3           is accepted, subject to the point about market  
4           definition, which Mr Holmes will deal with, that they  
5           were a potential competitor to Auden. Of course you  
6           have the point that AMCo's belief was that it would sell  
7           10,000 products. We see that on the documents at the  
8           time. It was concerned it could not supply half the  
9           market, because of the skinny label, but it still  
10          thought it could sell 10,000 packs.

11       THE PRESIDENT: There are a lot of facts in play here and  
12           I am trying to work out which ones may matter, which  
13           ones do not.

14       MS DEMETRIOU: Yes.

15       THE PRESIDENT: What I think you are telling me here is that  
16           provided the objective label of potential competitor is  
17           met, it does not matter what your subjective thinking  
18           is.

19       MS DEMETRIOU: It does not matter, no.

20       THE PRESIDENT: Whether your legal advisers say that or  
21           whether you say that.

22       MS DEMETRIOU: That is right. That is what I am saying.

23           I made the submission about legal irrelevance before the  
24           lunchtime adjournment by reference also to the *Sumitomo*  
25           case, which is you are reducing uncertainty. By

1           apparently reaching agreement, you are reducing the  
2           uncertainty for your competitor or potential competitor.

3           Now, turning to some of the other evidence in the  
4           case, and I am just going to deal with it thematically,  
5           so the first theme that I wish to emphasise is the  
6           consistent evidence that, in terms of its internal  
7           perception, AMCo saw the Aesica product as back up to  
8           the supply from Auden, in other words an alternative to  
9           supply from Auden. That is helpful because it shows  
10          that AMCo was proceeding on the basis that it could not  
11          do both simultaneously. It could not both take supply  
12          from Auden and enter the market itself.

13          Indeed, both Mr Sully and Mr Beighton accepted that  
14          they were alternatives in their evidence to the  
15          tribunal. I am not going to turn it up, but we have  
16          given the references to their evidence on that point at  
17          paragraphs 136 (c) of our written closings and the  
18          reference, so you have it on the transcript, is  
19          {IR-L/7/66}.

20          What we see in the contemporaneous documents and  
21          what was found by the CMA in the Decision is, first,  
22          that AMCo itself perceived the Aesica product to be back  
23          up to supply from Auden and, second, this perception was  
24          reflected in its actions. By that what I mean is that  
25          AMCo pursued the Aesica project with more urgency when

1           it looked like the supply from Auden might fall through.  
2           By contrast, when the supply arrangements were in place,  
3           the Aesica project was, in Dr Pattrick's words, just  
4           rumbling on.

5           I want to start with what some senior people at AMCo  
6           were saying at the time and take you back to {H/368/2}.  
7           You have seen this document a number of times. It is  
8           the PPRM recommendations for board approval  
9           in January 2014. Can we go to the next page, I think.  
10          Right, thank you. So see "Rationale":

11          "Rationale. Back-up product to ensure continuity of  
12          supply in case our existing distribution agreement with  
13          Auden McKenzie for Hydrocortisone is not renewed. Also  
14          more beneficial to be the IP owner... "

15          "Back-up product". So it could not be clearer in  
16          our respectful submission.

17          Then if we go to {IR-H/303/3}. Mr Clark to  
18          Mr Beighton in January 2014. If we look at the middle  
19          paragraph, second sentence:

20          "He also said that we need to get our back-up option  
21          moving, which has been a bit of a ham-fisted effort to  
22          date, and I've just asked Nicky [that is Nicky Pattrick]  
23          to chase up."

24          Then if we go to {IR-H/530/1}. Scroll down, please.  
25          The formatting is a bit unfortunate, but it is an email



1 from Mr Clark on the 25 June to Mr Beighton. So that is  
2 the date of the supply agreement. If we look at letter  
3 (b):

4 "The Aesica product gives us an excellent back-up  
5 for a very valuable and important project ... In the  
6 event that our new supply agreement partner defaults on  
7 supply (hence we are going to pack our 3 batches and  
8 leave it in quarantine):"

9 Then if we go to {IR-H/802/1} November 2015. We  
10 have if you go down:

11 "We have our own product MA which we source from  
12 Aesica and we have stock but we do not sell it. This is  
13 a back up in case Auden pull our supply (it is not as  
14 good a product as it does not have the orphan indication  
15 but it is a reserve)."

16 Then {IR-H/831/1}. These are the texts which I took  
17 Mr Beighton to in cross-examination. So if you look  
18 halfway down.

19 "Any restriction or deal...

20 "Are we selling ours or Auden McKenzie?

21 "Still Auden.

22 "Any restriction or deal agreed.

23 "Graeme has asked me to fast track future release.

24 "How do you mean?

25 "Thought we may have said not to release ours while

1 still selling Auden stock???

2 "Something from the past.

3 "That is correct. Ours has always been a back-up  
4 until now.

5 "It may change if Auden do not renew the agreement  
6 which seems likely and that is why we are stocking up on  
7 our own MA."

8 So these documents give a very clear indication,  
9 a very clear picture, contemporaneous picture, of the  
10 internal perception of the Aesica product. I would like  
11 to remind the tribunal now of what actually AMCo did, so  
12 how it treated the Aesica project.

13 What we see, and what was found by the CMA, is  
14 a pattern. So consistent with the Aesica product being  
15 a back-up, it rumbled along while the supply agreement  
16 was in place, but AMCo pursued it with much more urgency  
17 when the supply arrangement was at risk.

18 The two main stumbling blocks encountered by Aesica  
19 were the assay limit, stability issue and the packaging  
20 issue which you heard about during the course of the  
21 evidence.

22 What we see is that in early 2014, when the  
23 negotiations with Auden had collapsed, AMCo resolved  
24 these problems very quickly with Aesica. I just remind  
25 the tribunal of some of the key points. First, because

1 the evidence is consistent with the CMA's case that the  
2 Aesica product was seen by AMCo as an alternative to  
3 supply from Auden, but, secondly, because the tribunal  
4 has seen that the evidence on Aesica is a major plank of  
5 the appellants' case. They say that the Aesica product  
6 disproves a common understanding between Auden and AMCo,  
7 because they say, well, if there had been such a common  
8 understanding then AMCo would not have bothered with  
9 Aesica at all. It would not have spent the money on it,  
10 but that point is wrong.

11 I just want to remind the tribunal in that context  
12 of the packaging issue. The tribunal will recall  
13 this: that the MA did not cover 30 tablet bottles and  
14 Mr Middleton's witness statement blamed the whole thing  
15 on Aesica, but he then accepted when cross-examined that  
16 he shared the blame as it was obvious on the face of the  
17 MA itself.

18 The upshot of this is that the issue did not prove  
19 to be a major roadblock, because in 2014 AMCo simply  
20 asked Aesica to package the product in 30 tablet  
21 blisters, which were covered by the MA instead. But the  
22 way that it was handled by AMCo is consistent with the  
23 CMA's case. Perhaps we can take it from our written  
24 closings at {IR-L/7/43} paragraph 88 if we go down.

25 We see here we talk about the origin of the problem

1           and if we go to the next page, please. We have made the  
2           point there that it was not a major roadblock, but we  
3           say the delay in reaching the decision, so how it all  
4           evolved, is consistent with the CMA's case, because what  
5           we see is a picture. I am not going to read it all out,  
6           but I would ask the tribunal to revisit this paragraph.  
7           We see a picture of, first of all, Aesica flagging the  
8           issue with packaging in September 2013 and then delays  
9           on the AMCo side, delays on the AMCo side in terms of  
10          giving instructions, and we saw, if you look at (b),  
11          I put this to Mr Middleton, there is a chaser from  
12          Mr Ross at Aesica in November having heard nothing.  
13          Mr Middleton forwarded the email to Mr McEwan on the  
14          same day and asked:

15                 "Please can you advise what direction you wish for  
16                 us to take with regards to this product?"

17                 He said:

18                 "He would very much appreciate your providing  
19                 guidance on if we are to continue with request  
20                 manufacture and are we to market the Aesica product, if  
21                 so what is the strategy to switch from Auden and what  
22                 would be the marketing strategy be?"

23                 So you see there that Mr Middleton does not even  
24                 know whether there is a plan to launch the product. He  
25                 is asking the question.

1 THE PRESIDENT: What exactly do we get from this?

2 MS DEMETRIOU: What we get from this --

3 THE PRESIDENT: You say it is consistent, but perhaps we  
4 should reframe that test and ask ourselves: does it  
5 support the agreement that you say was made between  
6 Auden/AMCo? In other words, there is an awful lot of  
7 things, including an awful lot of totally irrelevant  
8 things, which are consistent with that hypothesis, but  
9 really what we are interested in is material that either  
10 supports or is adverse to --

11 MS DEMETRIOU: I understand.

12 THE PRESIDENT: -- the contention that you are advancing.

13 MS DEMETRIOU: I understand. So I am going to make two  
14 points. One is a defensive point, which is that the  
15 appellants say, well, the Aesica product disproves the  
16 CMA's case. What I say about that is that it does not,  
17 because of the reason I have given, that when you look  
18 at what happened when the supply agreement with Auden  
19 was in place, the Aesica product was not pursued with  
20 very much urgency. In fact, you see these internal  
21 emails saying, well, are we doing something with it or  
22 are we not?

23 As soon as the supply from Auden is at risk, so take  
24 the beginning of 2014, you see a very urgent response  
25 from AMCo to push the Aesica product forward. So the

1 defensive point I make is that the appellants are wrong  
2 to say that the existence of the Aesica product is  
3 somehow inconsistent with the CMA's finding of an  
4 agreement. That is the defensive point.

5 The positive point I seek to make about it is that  
6 this all demonstrates that AMCo was viewing the Aesica  
7 product as an alternative. So it was not right that  
8 AMCo were chomping at the bit, gagging as Mr O'Donoghue  
9 memorably put it, gagging to enter the market at all  
10 times. They were not doing that, because what they were  
11 doing was they preferred the supply agreement until it  
12 looked like the supply agreement was at risk.

13 So we do say that these facts are -- they are not  
14 facts which by themselves -- I am not trying to put the  
15 case too high -- they are not facts which by themselves  
16 would prove the common understanding, but they are  
17 consistent with the CMA's case, not against the CMA's  
18 case. Those are the points I make.

19 THE PRESIDENT: Let me put it to you in a sort of series of  
20 examples which are, I freely accept, entirely  
21 hyperthetical.

22 Let us suppose that AMCo had pressed Aesica to move  
23 with massive expedition to produce the rival product.  
24 Had Aesica done so, much more efficient than the facts  
25 showed, and the product was produced, once capable of

1 manufacture, was produced to market right away, so no  
2 delay at all. That would be a major point which you  
3 would have to deal with as inconsistent with the  
4 contention you are advancing. Would you accept that as  
5 fair?

6 MS DEMETRIOU: It would depend on the facts, sir. Because  
7 the other thing that is going on here, and we see this  
8 in the contemporaneous documents, is that AMCo was aware  
9 that there would be genericisation, at some point  
10 somebody else would enter the market. We see that in  
11 a number of contemporaneous documents where they talk,  
12 especially, for example, when they talk about why we do  
13 not want to buy Auden. So do you remember that? The  
14 beginning of 2014, Mr Patel --

15 THE PRESIDENT: So just to be clear, even if the evidence  
16 showed, and I appreciate it does not show this, but even  
17 if the evidence showed a remorseless move to market by  
18 AMCo and the bringing on to market as quickly as  
19 possible of a rival product, that, you say, does not  
20 damage your case.

21 MS DEMETRIOU: It might not. It would definitely be a more  
22 difficult case for us. I am not trying to shirk that.  
23 But what we do say happened here --

24 THE PRESIDENT: Let me give you another example of one where  
25 I anticipate your answer will be a resounding yes.

1           Let us suppose that AMCo move with remorseless  
2           efficiency to market, pressing Aesica all the time, get  
3           its product and then simply do not do anything with it.  
4           They do not go to market. Is that something which one  
5           would have Mr Brealey and Mr O'Donoghue saying this is  
6           a problem for us and you would be saying this is  
7           something which really does enable us to infer the sort  
8           of agreements that you have got?

9       MS DEMETRIOU: Yes, and that is what we say happened. So  
10          what you have is in 2014, when the supply agreement  
11          looked like it was at risk, because you will remember  
12          Mr Auden -- Mr Patel wanted to sell Auden and there is  
13          that email where -- there is an email, I will find the  
14          reference, but there is the email which demonstrates  
15          that certainly Mr Patel was not offering this supply  
16          without any quid pro quo.

17          So at that point in time, he was saying the quid pro  
18          quo is you agree to buy Auden. You saw the email, the  
19          internal emails within AMCo where Mr Beighton said,  
20          well, we are not interested in buying Auden, but  
21          Mr McEwan will not tell him that because we want to get  
22          this deal over the line.

23          So what happened then was that the negotiations  
24          collapsed essentially at the beginning of 2014. They  
25          were then picked up again after April 2014 by



1 Mr Beighton. But in that period of time there was  
2 a remorseless urgent pushing forward of the Aesica  
3 product. The assay stability issues were resolved. The  
4 packaging issues were resolved. The order was put in.  
5 Yes, Ms Lifton said there was some delay then, but she  
6 agreed that it was three months' delay. The order was  
7 put in for June. It was delivered at the beginning  
8 of August. The batches were delivered at the beginning  
9 of August.

10 What you have is very far from AMCo saying: right,  
11 great. We have got our product. We can now enter.  
12 They did exactly the opposite. So they signed the  
13 supply agreement and suspended the product. So they  
14 pressed pause on their own product.

15 THE PRESIDENT: Right.

16 MS DEMETRIOU: They quarantined the batches.

17 THE PRESIDENT: Again, we do not want to get too much in the  
18 facts, because we will be dealing with that -- I know  
19 you have an awful lot to get through. But what you are  
20 saying is if we unpack the facts and correlate the  
21 pressure being put on Aesica by AMCo with regard to  
22 producing an alternative, if we correlate that with the  
23 willingness, or otherwise, of Auden to supply AMCo, one  
24 will see an increased effort when the supply is more  
25 perilous and decreased effort when the supply is

1           assured.

2       MS DEMETRIOU: Precisely so. The other piece of the  
3           jigsaw -- let me deal with that piece of the jigsaw  
4           first and, again, I do not have much time so I am not  
5           going to go through all the facts.

6       THE PRESIDENT: We will be looking at all this after the  
7           event. What I am trying to ascertain from you is what  
8           we ought to be looking at in order to infer the  
9           agreement that you say was made.

10      MS DEMETRIOU: So, sir, you exactly encapsulate one of the  
11           points we make. Let me just show you where in our  
12           written closings we deal with that. If you go to  
13           {IR-L/7/41}. If we go down to paragraph 86, we see if  
14           we look at the end of 86:

15               "The evidence shows that AMCo took some steps to  
16           resolve this issue [that is the stability issue] but did  
17           not do so with any degree of urgency until early 2014  
18           (at which point the issue was quickly resolved)."

19           If we go over the page, we set out all of the steps  
20           that were taken there and then we see what happened was  
21           in January 14 they sprung into action, as it were.

22           If we go down a bit further, there are internal  
23           emails saying that the project had become a strategic  
24           priority at that stage. Mr Beighton accepted that.

25           Then there was the investigative work that was

1 carried out in February and that, as we say at (h), was  
2 carried out in parallel so there was production  
3 manufacture at risk.

4 What we say about that at 87 is that the assay  
5 limits issue was not a material problem. AMCo was able  
6 to resolve it when it made a concerted effort to do  
7 that.

8 Then we deal with packaging. So we deal with all of  
9 this in our written closings and I would just ask the  
10 tribunal to go back that.

11 Sir, essentially the point you put to me, which is,  
12 well, what is the positive point we draw from this, as  
13 I say, there is a defensive point and a positive point,  
14 is that one half of the equation, as it were, is that  
15 when the supply agreement was at risk AMCo pursued the  
16 product with more urgency and we say that is clear.  
17 That is all set out in the Decision and in our written  
18 closings.

19 The other part of the equation or the second part of  
20 the story is the suspension of the project. So on the  
21 very same day that AMCo signed the second supply  
22 agreement, it suspended the Aesica project. At that  
23 stage, and this is important, at that stage AMCo  
24 believed the product was ready to launch.

25 Now, the appellants say, oh, well, there were some

1 other problems in September and the following year, but  
2 that is not relevant to what was going on in AMCo's mind  
3 in June. In June it thought it had a saleable product  
4 I just want to show you some of the documents. If we go  
5 to {H/529/1}. This is all relating to the suspension.  
6 This is on the same day that the supply agreement with  
7 Auden was signed. So:

8 "Summary of agreement from today's PPRM meeting.

9 "Why

10 "New supply agreement signed with Auden.

11 "Will not be able to sell our own product (produced  
12 at Aesica) in the UK.

13 "We will advise Aesica that the project is now  
14 parked due to delays but may be restarted in the future  
15 (we do not mention the Auden agreement)."

16 It says:

17 "We will continue with the packing of the three  
18 available batches...

19 "We will cancel the order for the 4th batch and any  
20 other subsequent orders ..."

21 Then you see:

22 "Stock.

23 "The packed product will be held in store as  
24 a contingency against failure to supply from Auden."

25 So they are holding it in quarantine.

1           Then if we go to {H/539/3}, this is the email to  
2       David Ross at Aesica from Karl Belk of AMCo:

3           "It is with disappointment and regret that I must  
4       write to inform you that our ... project will be  
5       suspended for UK territory."

6           They say it is down to "unfortunate delays", but at  
7       that stage the project was nearly ready. It was  
8       delivered in August and then it says:

9           "If circumstances change, we may resurrect the  
10      project in future."

11          Then further down:

12          "Close off this project in a neat and mutually  
13      acceptable way. To that end, the following is proposed:

14          "The three validation batches should be fully  
15      completed and prepared for delivery..."

16          Wish to compensate you:

17          "Please cancel your plans for the manufacture of  
18      further batches."

19          Then if we go to page {H/539/2} on the same chain,  
20      we see there:

21          "I have heard from our project team that there is  
22      going to be no future requirements for the  
23      Hydrocortisone ... can you please confirm if this is  
24      correct?"

25          If you scroll up:

1           "Yes, I am afraid it is, I will attach the email  
2 sent to David."

3           Then if we go to {H/530/1}. So if we go down to:

4           "Hi John.

5           "Just been speaking with Jane, we are a little  
6 concerned that the Projects team [this is within AMCo]  
7 may be very demotivated after hearing today at PPRM that  
8 all their efforts to get Hydrocortisone ready for launch  
9 have been 'wasted' because we are now not planning to  
10 sell the product."

11          This has a real effect on their pay:

12          "All their hard work facilitated the Auden McKenzie  
13 deal, and the main commercial benefit is that we now  
14 have long-term supply secured of a product with the full  
15 range of indications. This would not have been possible  
16 without being launch-ready with our own product (or  
17 words to that effect)."

18          So first of all, "launch-ready", they believe they  
19 were launch ready at that stage and they were. That is  
20 what they are saying and:

21          "The main commercial benefit is to secure the supply  
22 agreement with Auden McKenzie."

23          Then we see at (b), we have seen that already:

24          "The Aesica product gives us an excellent back-up."

25          Then if we go to {H/534/1} what you see is

1 John Beighton responding to that by emailing the team  
2 and that is at the bottom:

3 "I just wanted to drop you a note to thank you for  
4 all the effort that you have put into bringing the  
5 Aesica product to a position where we are able to  
6 launch."

7 Obviously, if they were not able to launch, this is  
8 an email to the team that were in charge of managing it,  
9 they would have known they would not have been able to  
10 launch. He would not have said that to them if that was  
11 not their belief:

12 "As you know we have subsequently signed a deal with  
13 Auden McKenzie to source product from them and therefore  
14 our own product will not be launched in the UK. The  
15 rationale for this arrangement is that their product has  
16 an indication."

17 Again, they preferred it because it was less  
18 commercially risky and so:

19 "Hence selling their product removes a competitive  
20 disadvantage."

21 Yes, we agree:

22 "What I would like to stress though is that the work  
23 that you did to provide certainty of launch of our  
24 product gave those of us who were negotiating with  
25 Auden McKenzie confidence to achieve the best deal

1 possible for AMCo and I am sure that, at a result,  
2 Auden McKenzie felt that they should agree to our  
3 terms."

4 It is as clear as day.

5 Then if we go to {IR-H/582/1} this is  
6 21 August 2014:

7 "No intention to market the batches ... No need to  
8 place any of these batches on stability."

9 No intention to release to the market. Can we just  
10 go down:

11 "In answer to your queries ...

12 "The batch manufactured at the end of last year is  
13 now packed but there is no intention to release it to  
14 the market due to contractual reasons."

15 Mr Beighton accepted in cross-examination that was  
16 due to the arrangement with Auden, due to the supply  
17 from Auden.

18 Then if we go to {IR-H/591/1} so top of the page:

19 "Batches are on hold. Batches will not get released  
20 for sale as we are not going to market our product ...  
21 as per our agreement with Auden McKenzie.

22 "It is a management decision."

23 Then {IR-H/702/1}. If you look at what is in green:

24 "The CRF refers to these batches never being  
25 intended for commercial use -- why, and what are they



1           for? Never is not quite right but about a year ago we  
2           struck a deal with Auden McKenzie to market their  
3           product rather than our own and the project was  
4           effectively stopped."

5           Now, Mr O'Donoghue's submission was that Mr Beighton  
6           was gagging to enter the market. It is absurd.

7           So we say that it is telling that the appellants  
8           have not really addressed any of these findings by the  
9           CMA. None of the Advanz witnesses -- remember their  
10          case is we are pursuing the Aesica product. That  
11          disproves the CMA's case. That is their case. None of  
12          them, none of them refer to suspension of the project in  
13          their witness statements. None of the appellants have  
14          sought properly to grapple with the issue in their  
15          submissions.

16          What it shows, what the suspension of the project on  
17          the very same day shows is that the appellants' reliance  
18          on pursuit of the Aesica project as somehow disproving  
19          the CMA's case is misguided. On the contrary, it is  
20          supportive of the CMA's case, because far from gagging  
21          to enter the market, AMCo stopped pursuing its own  
22          product, because it had secured supply from Aesica.

23          It supports the common understanding, because AMCo  
24          was doing what it said it would do. It was not entering  
25          the market with its product, which was launch ready.

1           Now, Mr O'Donoghue did say two things about this  
2           issue in his closing submission. So he said, first,  
3           that the reference to not releasing the Aesica product  
4           for contractual reasons is a reference to the second  
5           written supply agreement and the three months' notice  
6           clause. But of course that clause did not preclude AMCo  
7           from commercialising its own product or from selling it.  
8           It just had to give notice if it did.

9           This point simply does not grapple with the flaws in  
10          the manner in which the appellants have put their  
11          appeals that at all times AMCo was pressing to get its  
12          own product on the market and that this somehow  
13          disproves the CMA's case.

14          Mr O'Donoghue said, second, that in 2014, he said,  
15          AMCo never in fact had a commercially saleable product.  
16          Again, that point goes absolutely nowhere, because, as  
17          the tribunal has just seen from the documents, at the  
18          point when it suspended the project, they believed they  
19          did have a commercially saleable product: "launch ready"  
20          they kept on saying.

21          The issue that Mr O'Donoghue was referring to,  
22          a minor issue about the thickness of the foil of the  
23          packaging, cropped up later in 2014 and when push came  
24          to shove, it too was easily dealt with.

25          The Decision also makes the further point, which is

1           also consistent -- supports the CMA's case about 2015.  
2           If I can take you to {A/12/767 } this is the Decision  
3           and it relates to 2015. Because what happens is there  
4           is then some urgency again in 2015 with pursuing the  
5           Aesica product. The reason for that is that the news  
6           comes about that Auden is to be acquired by Allergan and  
7           so they are concerned that the supply agreement might  
8           not stay in place.

9           So what you see there is that the CMA finds that  
10          this caused concern within AMCo and it returned to the  
11          batches of its Aesica product it had received in August  
12          and considered once more whether or not it should get  
13          them ready to sell in the UK.

14          As the CMA says there:

15          "This evidence clearly demonstrates, the link  
16          between AMCo's decision on whether or not to enter the  
17          market and the 10mg agreement and AMCo's understanding  
18          that it would only launch if the 10mg agreement  
19          collapsed, if the supply dried up."

20          We see there a reference -- I am not going to go to  
21          the documents in view of the time, but they are  
22          summarised here. So Guy Clark emails Mr Beighton to  
23          raise a concern as to whether Actavis will continue to  
24          supply AMCo following the transaction. Therefore,  
25          enquiring whether AMCo should get ready to sell their

1           own product just in case.

2           John Beighton says he agrees:

3           "We may bring back our own product as we are  
4 concerned that Actavis may pull the Auden product from  
5 us."

6           So what you are seeing here is all consistent with  
7 the CMA's case. It is consistent with the picture of  
8 them pressing -- of them viewing the Aesica product as  
9 back up in case the supply does not work and them  
10 pursuing it, reviving it, when there is a concern that  
11 the supply might dry up.

12          So that is really what I want to say about Aesica.  
13 I am going to move on to Focus, because the evidence  
14 really shows the same. It is a different theme, but it  
15 shows the same sort of thing.

16          Again, the Focus product, looking at the appellants'  
17 submissions, they say, well -- this is something they  
18 emphasise. So they say that the Focus product was  
19 another product which demonstrated AMCo's efforts to  
20 enter the market itself. Again, they say that is  
21 something which therefore disproves the common  
22 understanding identified by the CMA.

23          But once again the documents establish that the  
24 purpose of the Focus project was to leverage the supply  
25 arrangement with Auden to get more volumes.

1           So the evidence on Focus actually supports the CMA's  
2 case and not the case of the appellants. Can we go to  
3 {IR-H/771/1}. You see Mr Beighton saying there:

4           "The most important job they have to do for us is  
5 negotiated with Actavis/Auden and get the highest level  
6 of monthly volume (and keep it there ongoing):"

7           So although in his witness statement Mr Beighton  
8 presented the Focus product as being evidence of AMCo  
9 pushing to enter the market itself, when cross-examined,  
10 he accepted that in fact he regarded the Focus product  
11 as leverage vis à vis Auden.

12           If we look at {Day3/165:1}, please. If we start at  
13 line 4, I took him to that email and I say at 11:

14           ""So your view at the time was it not, Mr Beighton,  
15 that the most important job for Focus was to negotiate  
16 with Auden to get more supply, more volumes?

17           "Answer: At that time yes.

18           "Question: They would do that, would they not, by  
19 telling Auden they had a product close to launch?

20           "Answer: I guess so.

21           "Question: That is what you had in mind, is it  
22 not?"

23           So he accepted there that that really was the  
24 purpose of the Focus product. So, again, it is not  
25 something that can possibly help the appellants. What

1       it does do is support the CMA's case, because it is  
2       consistent with the common understanding that AMCo would  
3       not enter the market if Auden supplied it with the  
4       volumes it wanted. If it had sufficient supply from  
5       Auden, AMCo was not interested in assuming the  
6       commercial risk with its skinny label of entering itself  
7       and it knew full well it could not have the supply and  
8       enter as well.

9       The next theme I want to explore is really the  
10      tribunal will be aware that the live evidence before the  
11      tribunal in this trial has very much focused on the 2014  
12      period and, particularly, the 2014 negotiations leading  
13      to the second supply agreement, because those were the  
14      negotiations conducted by Mr Beighton who came to give  
15      evidence.

16      The initial negotiations by Waymade, which resulted  
17      in the supply of 2000 packs per month at 1 pound per  
18      pack, were conducted by Mr McEwan and Mr Beighton's  
19      evidence was that it was Mr McEwan, who of course moved  
20      over to AMCo, who conducted the negotiations at the  
21      beginning of 2013 which resulted in the tripling of  
22      volume from 2,000 to 6,000 packs. That is also  
23      consistent with what the CMA has found in the Decision.

24      I am going to come to adverse inferences a bit  
25      later, but before we even get to any question of an

1       adverse inference, the appellants are in difficulty  
2       because the CMA's found in its Decision that Mr McEwan  
3       and Mr Patel had a common understanding that the value  
4       transfers were in exchange for non-entry by AMCo and the  
5       appellants have not called either Mr McEwan or Mr Patel  
6       to dispute the CMA's conclusion.

7             In fact, they have not adduced any evidence at all  
8       in relation to that early part of the agreement.

9             So the consequence, we say, is that the appeal for  
10       the appellants in respect of this period, October 2012  
11       to spring 2014, is very difficult indeed. The  
12       appellants' argument has to be that the CMA's case, as  
13       set out in the Decision, does not stack up, that the CMA  
14       has not adduced sufficient evidence of the concurrence  
15       of wills to discharge its burden of proof. But we say  
16       that that is obviously wrong and I am going to break  
17       down why into nine propositions, if I may. That is  
18       I think going to take me through the remainder of the  
19       evidence.

20            My first proposition is this: the CMA has found  
21       that the very same individuals, Mr McEwan and Mr Patel,  
22       concluded an anti-competitive market sharing agreement  
23       in respect of the 20mg hydrocortisone product. The  
24       agreement was to precisely the same effect. Auden  
25       transferred substantial profits to Waymade by supplying

1           it with 20mg hydrocortisone at a substantial discount,  
2           87% on that occasion, to the market price. The common  
3           understanding was that in return Waymade would not enter  
4           the market with its own product.

5           Now, neither Waymade nor Auden has appealed against  
6           that decision on the 20mg agreement. The CMA is not of  
7           course, just in response to something that Ms Ford put,  
8           but I think it was resolved in the end following  
9           questions from the tribunal, the CMA is not of course  
10          asking the tribunal to speculate as to why the parties  
11          have not appealed. It cannot possibly do that, but it  
12          is just not the point.

13          So the point is that there is an unchallenged  
14          finding that the same individuals reached precisely the  
15          same type of agreement in respect of 20mgs, as the 20mg  
16          hydrocortisone, as the CMA says they did in respect of  
17          10mg hydrocortisone and those findings of fact in  
18          respect of 20mg have to be assumed by the tribunal to be  
19          correct, because there is now a valid Decision which has  
20          not been appealed.

21          We say the 20mg agreement constitutes compelling  
22          circumstantial evidence, because it is the same  
23          individuals, the same arrangements, same result,  
24          happened around the same time.

25          If we turn up the Decision at {A/12/711} paragraph



1           6.554. I just ask the tribunal to read that paragraph.  
2           (Pause).

3           So the reason why this is relevant, as the CMA said  
4           there, is that when the tribunal was asking itself the  
5           question, well, when Waymade approached Auden for a much  
6           better deal, so having been supplied at £34 to £35  
7           a pack for over a year, it then had an MA and approached  
8           Auden for a much better deal, the tribunal has to reach  
9           the decision as to whether or not all of this was just  
10          unilateral or whether there was a common understanding  
11          between the two. It is obviously relevant when you are  
12          asking yourself the question, well, did they have  
13          opportunity to conclude an agreement or to decide that  
14          this would be an exchange for Waymade not entering the  
15          market, did they have that sort of relationship? How  
16          often did they meet? Was there opportunity for this?  
17          Is it likely that this would have happened? Obviously  
18          relevant, that they did do exactly the same deal in  
19          respect of the 20mg product. That is highly relevant.

20          I want to look at the basis on which Ms Ford said  
21          that the 20mg agreement is irrelevant. So if we go to  
22          {Day12/78:1}. She accepted in the end that the tribunal  
23          does not close its mind to the factual findings. She  
24          said what we are disputing is its relevance, so that is  
25          where she ended up.

1 I just want to look at what she says. So she raises  
2 a number of points and we see the first point at  
3 line 14. So she says:

4 "As we have been debating at length, the 10mg  
5 agreements have been formalised into written agreements  
6 and that is in contrast to the position in relation to  
7 20mg where there has not been that process of  
8 formalisation in writing."

9 So the distinction appears to be the 20mg agreement  
10 was not in writing and the 10mg agreement was reduced to  
11 writing. But that is obviously a bad point, because the  
12 10mg agreement between Mr Patel and Mr McEwan was not in  
13 writing either, because, as the tribunal will recall, no  
14 attempt at all was made to reduce it to writing  
15 until February 2014 when you have the retrospective  
16 first written supply agreement.

17 So there is no material distinction between the two  
18 agreements. It is Mr Patel and Mr McEwan reaching  
19 a deal in respect of 20mg and not writing it down and  
20 Mr Patel and Mr McEwan reaching a deal in respect of  
21 10mg, not writing it down. There is just no  
22 distinction.

23 The second point that she makes, if we scroll down,  
24 is she says:

25 "Secondly [that is the top of the page] we have been

1 discussing the fact that the 10mg agreement provided for  
2 minimum volumes."

3 Then she says:

4 "As the tribunal has been told, the 20mg agreement  
5 involved a buy-back provision ..."

6 It is true that the 20mg agreement also involved  
7 a buy-back provision where you will recall that there  
8 was an arrangement whereby the goods never left Auden's  
9 warehouse and they were bought back by AMCo, but part of  
10 the arrangement was exactly the same as the 10mg  
11 agreement; namely, monthly supply of the product to  
12 Waymade for onward sale at a vast discount to the market  
13 price.

14 So that is not a point of distinction. There was an  
15 additional feature of the 20mg agreement, but otherwise  
16 it was the same.

17 Her final point is that the 10mg product had  
18 a skinny label, but that is not a material distinction  
19 either because the key point is that Auden still  
20 perceived the Waymade/AMCo product to be a competitive  
21 threat, as Mr Brealey has been at pains to explain by  
22 his reference to Project Guardian.

23 So they perceived it to be a competitive threat,  
24 despite the skinny label and so there was the same  
25 incentive to enter into the agreement. So that is not

1 a relevant material distinction at all.

2 So, again, we say when the tribunal was asking  
3 itself the questions it has to ask itself, so were  
4 Mr McEwan and Mr Patel acting unilaterally here, was  
5 Mr Patel simply offering a gift horse, just trying to  
6 incentivise Mr McEwan not to enter the market? Did  
7 Mr McEwan simply accept the gift horse, no questions  
8 asked? What is the likelihood of that? That is  
9 something which is going to turn on the relationship  
10 between the two individuals, the sort of thing they were  
11 likely to have discussed. In deciding what it is likely  
12 they discussed, it is obviously highly relevant that the  
13 same two individuals did not act unilaterally in respect  
14 of the 20mg product. They reached an agreement that  
15 Auden would transfer profits to Waymade in exchange for  
16 Waymade not entering the market with its own product.

17 So that is the first point that we make.

18 THE PRESIDENT: So you are going beyond asserting that  
19 a propensity in case one, or a propensity to do  
20 something in case one, can automatically be read across  
21 to say that there is a propensity in case two of the  
22 same sort?

23 MS DEMETRIOU: It is not so much a propensity -- one can  
24 describe it as propensity. What we say is the question  
25 for the tribunal to decide is: were Mr Patel and

1 Mr McEwan acting unilaterally or did they reach an  
2 agreement? Was there a common understanding? We do not  
3 have Mr McEwan here. That is something I will come on  
4 to.

5 THE PRESIDENT: There are a number of issues about evidence,  
6 including absence of witnesses, I agree. But here you  
7 are saying --

8 MS DEMETRIOU: I am going to come on to that.

9 THE PRESIDENT: -- in some way the 20mg agreement and the  
10 findings that the CMA made in respect of that, but not  
11 the failure to appeal, are relevant, are probative, of  
12 what occurred or what we have to find occurred in  
13 relation to the 10mg agreement.

14 MS DEMETRIOU: We do. We say it is highly relevant  
15 circumstantial evidence and the reason it is is because  
16 the tribunal has to ask itself, well, on the balance of  
17 probabilities, were they acting unilaterally or would  
18 there have been a common understanding about not  
19 entering the market? Of course when in relation to  
20 a very similar product they have reached unchallenged  
21 binding finding, reached an agreement that was an  
22 agreement that was not unilateral, then when the  
23 tribunal was asking itself, well, is it likely that  
24 Mr Patel and Mr McEwan would have reached an agreement  
25 about these things, the answer is, yes, because they did

1 exactly the same thing in relation to the 20mg  
2 agreement. So they had that sort of relationship. They  
3 had done the same thing before.

4 THE PRESIDENT: Yes, this is the points that I did raise  
5 with Ms Ford, which is the test for admitting this  
6 evidence, if there is such a thing.

7 MS DEMETRIOU: Yes.

8 THE PRESIDENT: And dredging up the little criminal law that  
9 I have, and it may not be liable to be read across, but  
10 I will put it to you anyway so you can tell me if it is  
11 not to be read across, is that evidence of a propensity  
12 to do something is not admissible to show that I did  
13 something in a given case, unless that evidence is  
14 strikingly similar and, in the criminal context, it is  
15 Joseph Smith and the brides in the bath, where one has  
16 got these three unhappy wives of Mr Smith who all drown  
17 in a locked bathroom where no one can work out how he  
18 did it.

19 The first time it happens you say that is  
20 unfortunate. The second time it happens, well, that is  
21 a little bit more than unfortunate and the third time it  
22 happens well it is a pretty swift guilty verdict,  
23 because the circumstances are so strikingly similar.

24 Now, are you going so far as to say that 20mg is  
25 strikingly similar to 10mg and we therefore look at it

1           and use it to assist us on the decision in respect of  
2           10mg or are you saying that the test is somewhat more  
3           loose in these proceedings, being only quasi-criminal  
4           and regulatory, such that we can adopt a rather more,  
5           well, let's let it in and see what it means the kind of  
6           approach?

7       MS DEMETRIOU: The latter. We say you do not import the  
8           rules on criminal evidence into a civil case. So the  
9           rules do not apply. The criminal rules do not apply  
10          here. Even if they did and, again, I am now dredging up  
11          distant memories, there is a difference I think between,  
12          for example -- I am not going to get into it. I am not  
13          going to be drawn into it, because I am going to say  
14          something wrong. But I think that you would be entitled  
15          to look at evidence to ask yourself a question, is it  
16          likely these individuals would have met? Is it likely  
17          they would have had a discussion? That is not looking  
18          at propensity. So even if one were in the criminal  
19          cases --

20       THE PRESIDENT: Yes, I accept that. If you were simply  
21          relying on this to say, look, Mr McEwan knew Mr Patel,  
22          they had conversations, it is not in any way surprising  
23          that they did not speak on this subject matter, then  
24          that is no problem. It is inferring something which is  
25          on the scale of culpable.

1 MS DEMETRIOU: Sir, I think --

2 THE PRESIDENT: You may say competition infringements are  
3 not culpable, and that is something we will bear in mind  
4 that they are in a sense strict liability, but what  
5 I want to be clear is that if we are importing material,  
6 which you say is probative, we are doing so on a clear  
7 basis.

8 MS DEMETRIOU: So, sir, two responses to what you have said.

9 The first is we say the criminal test does not apply.  
10 All of this evidence is admissible and it is for the  
11 tribunal to decide how much weight to give it. I have  
12 made my submissions on weight. The second point is that  
13 it is not just circumstantial evidence in this case,  
14 because Mr McEwan told the CMA when interviewed that he  
15 did the same thing with 10mg as he had done with 20mg.  
16 So if we look at the Decision at {A/12/721}, 6.584 and  
17 if you just would not mind reading that. (Pause).

18 THE PRESIDENT: Of course that presupposes that Mr McEwan is  
19 accepting that there was a provision agreed somehow,  
20 somewhere not to enter the market.

21 MS DEMETRIOU: He is.

22 THE PRESIDENT: Because I do not understand him to have said  
23 that in his evidence to the CMA.

24 MS DEMETRIOU: No. The CMA has found that the 20mg  
25 agreement was on the facts, as found, that the 20mg



1           agreement was a market exclusion agreement. That is  
2           what was agreed. So they have looked at all of the  
3           evidence. They found that. That is binding. He is  
4           saying, well, I was trying to do exactly the same thing  
5           with the 10mg agreement.

6           If we go to page in the same bundle {A/12/717}.  
7           I was going to call this my second proposition, but I am  
8           going to revise, as so often advocates do, the number of  
9           propositions. It is really part of the same point.

10          What you see is the Decision also finds, and I am  
11          not going to read out the paragraphs, but this is at the  
12          bottom of the page, 6.567 to 71, that in fact Waymade  
13          rushed through obtaining an MA for the 10mg product so  
14          it could conclude the same deal with Auden that it had  
15          concluded for the 20mg.

16          Then, thirdly, and this is a point you asked me  
17          about earlier, sir, of course until September 2012 Auden  
18          had been supplying Waymade with the product at market  
19          price, the 10mg product at market price. Then  
20          in September 2012 Waymade obtained its MA and  
21          immediately with effect from October the price agreement  
22          was reached between Mr Patel and Mr McEwan that  
23          the price dropped from £34-odd to £1 per pack, resulting  
24          of course in the transfer of significant profits to  
25          Waymade.

1           In his interview with the CMA Mr Patel confirmed  
2           that the reason why Auden charged a higher price prior  
3           to October 2012 was that Waymade did not have an MA.

4           If we look at {A/12/717} paragraph 6.564. So he  
5           explained that prior to October 2012 Auden could charge  
6           a higher price, because Waymade did not have an MA for  
7           the product. It did not have an alternative.

8           Then we see that Mr McEwan, in the next paragraph,  
9           he gave a similar explanation. So he said:

10          "Until the point that Waymade had a marketing  
11          authorisation for the 10mg, then I guess it was just  
12          another customer for Auden ... until you've got the  
13          marketing authorisation, you do not have the choice as  
14          to, place an order on your own contract manufacturer or  
15          source it elsewhere. In the same way, prior to Auden  
16          becoming aware of Waymade's 20mg MA, Waymade had just  
17          been another wholesaler customer to Auden McKenzie --  
18          Waymade only secured its substantial discount once Auden  
19          became aware that Waymade was in a position where it  
20          can, in theory, bring its own product to the market."

21          So fourth, Mr McEwan, and if we go down to page  
22          {A/12/719}, and this is paragraph 565, Mr McEwan  
23          confirmed in interview that he used Waymade's ability to  
24          enter the market as leverage to seek the lower price.

25          So this has echoes of Mr Beighton's evidence:

1           "Once Waymade was granted the MA, Waymade looked to  
2           get a better supply price from Auden McKenzie ... I was  
3           involved in representing Waymade in these  
4           negotiations: and I was trying to get as good a price as  
5           possible for the supply which I did by getting  
6           a slightly lower price than Aesica was quoting."

7           So it was leveraging its MA.

8           Fifth, for his part, and if we go to page 723 of the  
9           same document {A/12/723}, and this is paragraph 6.590.  
10          Mr Patel explained that the supply arrangement enabled  
11          him to maintain Auden's volumes. So he said:

12           "That once Waymade obtained the 10mg MA, Auden faced  
13           'the same scenario' as it had faced when negotiating the  
14           20mg agreement".

15           So, again, he is drawing the same parallel himself  
16           and:

17           "That it responded in the same way -- by supplying  
18           Waymade at a substantial discount in order to maintain  
19           its manufacturing volumes. Mr Patel stated in relation  
20           to the 20mg Agreement: 'they [Waymade] had their own  
21           product, they had a choice whether they wanted to  
22           supply', and went on to say in relation to 10mg  
23           agreement:

24           "It was a very, a very similar situation where they  
25           had said, 'look we have got a product and we would like

1 to take supply from you'. So again, in the same  
2 scenario as long as we, we gave them supply, which would  
3 again maintain our volumes ... that was acceptable."

4 So you have to ask yourself again, what is meant by  
5 maintaining volumes? It can only mean that Waymade does  
6 not enter the market, because if it did enter the  
7 market, it would not maintain its volumes.

8 So the leverage is the ability to enter the market  
9 and take volumes away from Auden.

10 The understanding was that if Auden dropped  
11 the price so significantly then Waymade would not enter  
12 with its own product. That was the quid pro quo.

13 Sixthly, we have contemporaneous documentary  
14 evidence showing that Mr McEwan did in fact use the  
15 threat of AMCo's entry as leverage during his  
16 negotiations with Mr Patel. I am not going to turn it  
17 up again because you have seen it already today but it  
18 is the document at {IR-H/300/1} where Mr Clark is saying  
19 to Mr McEwan: you should still be arguing 100% of the  
20 market as our negotiating position.

21 We say, well this shows that it was known within  
22 AMCo that this was how Mr McEwan was negotiating. He  
23 was threatening to enter the market if Auden did not  
24 supply it with the volumes he wanted.

25 Seventhly, we have Mr Beighton's evidence that this

1 was also how he negotiated with Mr Patel.

2 Eighthly, we have all the further evidence in the  
3 case I have sought to highlight as to how AMCo saw its  
4 own Aesica product as backup to supply and how it  
5 adopted precisely the same approach in relation to the  
6 Focus product. In light of all this evidence we say  
7 that the CMA has clearly made out its case in relation  
8 to the inception of the agreement and its continuation  
9 first under Mr McEwan and then under Mr Beighton.

10 Now, ninthly, I do want to talk about witness  
11 absences in this case because had the appellants called  
12 Mr McEwan and Mr Patel, then the CMA would have put its  
13 case to them in exactly the same way as it did to  
14 Mr Beighton and so, for example, we would have been able  
15 to put Mr Clark's email to Mr McEwan which said: you  
16 should still be negotiating using 100% of the market,  
17 and in all likelihood, just as Mr Beighton did,  
18 Mr McEwan would have told the tribunal, as he did to the  
19 CMA in interview, that the threat of entering the market  
20 was indeed the leverage he used during the negotiations  
21 with Mr Patel, and for his part Mr Patel would have  
22 undoubtedly, because there is no other explanation,  
23 confirmed that he would have only been able to maintain  
24 his volumes by virtue of the supply agreement if AMCo  
25 had not entered the market with its own product because

1 otherwise his volumes would have reduced and that his  
2 understanding was that it would not do so.

3 But the appellants have not called these key  
4 individuals. Now, again, I am leaving aside, I am going  
5 to come back to it, but I am leaving aside the question  
6 of adverse inferences for the moment and I simply make  
7 the point that this is problematic for the appellants'  
8 appeals because, as I have shown you, there is a lot of  
9 evidence supporting the 10mg agreement and the  
10 appellants have not called the very two individuals who  
11 entered into the agreement. They have not called them  
12 to give evidence.

13 At the same time the evidence establishes that the  
14 agreement was not recorded in writing when it was  
15 reached in 2012 by Mr McEwan and Mr Patel because it is  
16 common ground that Mr Sully's efforts which led to the  
17 first written agreement were wholly retrospective.

18 Secondly, it is clear that the negotiations between  
19 Mr McEwan and Mr Patel took place verbally and  
20 informally and there are no written records of those  
21 meetings.

22 If the appellants wish properly to challenge the  
23 findings of fact made by the CMA on the basis of  
24 inference but on the basis of hard evidence, then they  
25 ought to have called the witnesses who could speak to

1 the facts and the fact that they have not done so  
2 severely limits the plausibility of their challenge.

3 I just want to pick up the *Paroxetine* judgment of  
4 the tribunal. Can I do that and then perhaps we could  
5 take the break.

6 THE PRESIDENT: Of course.

7 MS DEMETRIOU: If we go to {M/144/30}. Paragraphs 70 to 71.

8 The tribunal found there that:

9 "Apart from GSK, none of the other appellants put  
10 forward any factual witness evidence. We find it  
11 unfortunate that there was no direct evidence before the  
12 tribunal from any individual in any of those companies  
13 involved in either the negotiation of the relevant  
14 agreement or the selling of the generic *Paroxetine* which  
15 resulted, particularly when a relevant witness could be  
16 readily identified on the basis of the contemporaneous  
17 documents and statements given to the OFT/CMA in the  
18 course of the investigation. Mr Kon appearing for GUK  
19 urged that there was no particular need to call such  
20 witnesses, and in particular Mr Mike Urwin, who it is  
21 accepted was the key decision maker in the GSK-GUK  
22 litigation and as regards the GUK agreement, since they  
23 had given sworn witness statements to the CMA in the  
24 course of its investigation, accompanied by a statement  
25 of truth, had been interviewed by the CMA, he submitted

1           that such statements and interviews should therefore be  
2           given equal weight to evidence given in this appeal.

3           "We do not accept that submission. The prior  
4           witness statements and interview transcripts are of  
5           course admissible but they are not testimony before the  
6           tribunal and that evidence cannot be tested by  
7           cross-examination on behalf of the CMA or indeed  
8           explored by questions from the tribunal. Nor is it  
9           simply a question of the honesty of a witness: evidence  
10          can be unreliable through poor recollection or because  
11          a witness has genuinely persuaded himself of what  
12          happened many years before, without any element of  
13          recklessness. The offence to which Mr Kon referred only  
14          applies if a person either knows or is reckless as to  
15          whether the information supplied to the CMA is false or  
16          misleading."

17          You have heard similar submissions being advanced at  
18          least by Mr O'Donoghue: oh well, look, Mr McEwan was  
19          interviewed by the CMA and provided a witness statement,  
20          so that is enough, or the CMA should have called him.  
21          That is obviously wrong. Mr McEwan was a witness  
22          hostile to the CMA. He is a witness that should have  
23          been called by Advanz in this case and we adopt the  
24          findings of the tribunal in *Paroxetine* but they apply  
25          with greater force in the present case.



1           The reason why they apply with greater force in the  
2           present case is because in the *Paroxetine* case the terms  
3           of the agreement were set out in black and white in  
4           writing so there was no dispute about what was agreed  
5           between the parties. The question was how that is to be  
6           characterised in law, whether it is an infringement.

7           In the present case the appellants are seeking to  
8           challenge the factual findings made by the CMA without  
9           calling the people that entered into the agreement. We  
10          say that is beyond unfortunate. That is tactical. It  
11          is tactical. What the tribunal should, we say, avoid  
12          doing is giving the appellants any benefit of the doubt  
13          in circumstances where these witnesses were available  
14          and could have been called.

15          I am going to say more about this after the break  
16          but would now be a convenient moment to stop.

17       THE PRESIDENT: Yes, of course, Ms Demetriou. We will rise  
18          until a quarter to and we will give some thought over  
19          those ten minutes to how we can stretch time in the  
20          remaining days that we have.

21       MS DEMETRIOU: Sir, can I just ask one question about that.

22          I am looking at the time today and I was hoping to  
23          finish by now so Mr Jones -- he has about an hour to do  
24          on object infringement. I think I am not going to --  
25          I am not sure how long I am going to be. I hope to

1 finish by 4.30. But I just wonder if the tribunal could  
2 give some thought to how we might -- I think Mr Holmes  
3 was rather counting on a clean start tomorrow and it may  
4 be he has to slightly revisit his expectations, but  
5 I would be grateful if the tribunal ...

6 THE PRESIDENT: We will certainly give some thought to  
7 stretching times. There are certain difficulties about  
8 stretching it in certain places.

9 MS DEMETRIOU: Of course.

10 THE PRESIDENT: I fear that we need to rise ideally at 4.25  
11 today. I have something in the Rolls Building that  
12 requires my attendance but we will give thought to what  
13 time we can find.

14 MS DEMETRIOU: Thank you.

15 THE PRESIDENT: Right, ten minutes.

16 (3.38 pm)

17 (A short break)

18 (3.48 pm)

19 THE PRESIDENT: Ms Demetriou, if it is convenient to the  
20 parties, we will get you an extra hour by starting at  
21 9 o'clock tomorrow morning. Does that discombobulate  
22 anyone excessively?

23 MS DEMETRIOU: Can I just check with Mr Jones. No, that  
24 would be extremely helpful. Thank you very much.

25 THE PRESIDENT: Very good and we will --

1 MS DEMETRIOU: We are very grateful.

2 THE PRESIDENT: We are very keen, as I have said, to hear  
3 from everybody to a full and appropriate extent. We  
4 will also cut into the short adjournments tomorrow and  
5 Thursday.

6 MS DEMETRIOU: We are extremely grateful. We for our part  
7 will do our best to make as much progress as possible.

8 THE PRESIDENT: I am grateful.

9 MS DEMETRIOU: With that I am going to turn to adverse  
10 inferences, which is my tenth proposition on the  
11 evidence. Then I have got duration and then I am  
12 finished. I am hopeful I can do that by 4.25.

13 THE PRESIDENT: Thank you.

14 MS DEMETRIOU: So we do go further than I have said so far  
15 and we do say that the tribunal should draw adverse  
16 inferences from the absence of Mr McEwan and Mr Patel  
17 and indeed Mr Wilson, who I will return to when  
18 addressing Ms Ford's submission on the duration of the  
19 agreement.

20 The applicable test is common ground I think. We  
21 set it out in our opening submissions and in our written  
22 closing. If we take it from our written closing  
23 {IR-L/7/14}. This sets out the relevant paragraph of  
24 the *Efobi* case, which I think Ms Ford, but one of the  
25 appellants took you to it anyway. So that is common

1 ground. It is really a question for the tribunal in  
2 light of all relevant considerations.

3 If we go down to paragraph 36 of our written  
4 closings, I want to take these points in turn, because  
5 we say these are the considerations which all firmly  
6 indicate the tribunal should draw the adverse inferences  
7 identified by the CMA.

8 So we say, first of all, neither Advanz nor  
9 Auden/Actavis have stated that Mr McEwan or Patel are  
10 unavailable to give evidence.

11 Just as the tribunal said in *Paroxetine*, neither  
12 Advanz nor its solicitors nor Auden or its solicitors  
13 have suggested that they have been unable to contact the  
14 relevant individuals or they have been unwilling to  
15 testify. That is what the tribunal said in *Paroxetine*  
16 and the same applies here.

17 Secondly, we say Mr McEwan and Mr Patel and  
18 Mr Wilson "would plainly have been able to give (highly)  
19 relevant direct evidence".

20 As regards Mr McEwan and Mr Patel, they would have  
21 been able to give highly relevant direct evidence on the  
22 basis on which they agreed that Auden would supply AMCo  
23 with 10mg hydrocortisone at 97% discount to the market  
24 price. They were the very individuals who concluded  
25 that agreement and who supervised the operation of the

1           agreement for a significant period of time.

2           Moving down to the next point. We say that, third,  
3           they would have also -- and I am picking up on the  
4           relevant considerations in that passage of the  
5           Supreme Court -- they would have been able to speak to  
6           a wide range of other evidence in the case which bears  
7           on the existence of the 10mg agreement.

8           We explain what that is. That includes the 20mg  
9           agreement, which they both concluded. The fact that  
10          prior to October 2012 Auden was supplying Waymade with  
11          the 10mg product at the prevailing market price and then  
12          it dropped and then contemporaneous documents, if we can  
13          please scroll down, contemporaneous documents relating  
14          to the negotiations between Mr McEwan and Mr Patel, such  
15          as the email from Mr Clark to Mr McEwan that I took you  
16          to, that I cross-examined Mr Beighton on.

17          Can we carry on, please. Thank you. Then they  
18          could also speak to what they meant when they gave their  
19          own evidence when interviewed by the CMA and you will  
20          appreciate that as I have taken you to the excerpt from  
21          his interview set out in the Decision, Mr Patel's  
22          evidence, which is also relied on by Auden and Actavis  
23          is that the reason that Auden supplied AMCo at such  
24          a significant discount was to maintain our volumes and  
25          so we would have been able to put to him, well, that

1 must mean on the basis that AMCo did not enter.

2 Fourth, the point on which Messrs McEwan and Patel  
3 would have been able to provide evidence is of central  
4 importance in the case. Indeed, it is the critical  
5 issue on this part of the case. So did they have an  
6 understanding that in exchange for the substantial  
7 discount for the value transfers AMCo would not enter  
8 the market?

9 Fifth, evidence from them would have been all the  
10 more important in this case, given that there was no  
11 leniency applicant and so no admission of the  
12 infringement, that the common understanding was not  
13 recorded in writing and, thirdly, that there were  
14 plainly many conversations between Mr Patel and  
15 Mr McEwan which took place without being recorded,  
16 without any written record being produced.

17 Sixth:

18 "The effective enforcement of competition law by the  
19 regulator would be impeded if it were possible for  
20 addressees of a CMA Decision to seek to appeal against  
21 the central finding of fact made by the CMA, without  
22 putting forward the key factual witnesses able to speak  
23 to those facts who could accordingly be cross-examined  
24 and without any adverse consequences attaching to such  
25 failure."

1           I cannot remember now whether there is a seventh, so  
2           if we could scroll down that would be great. No, that  
3           was it.

4           Mr Brealey gave five reasons why he said that  
5           adverse inferences should not be drawn and I want to  
6           pick those up. They are at {Day14/15:1}. You see there  
7           in the middle of the page I have listed five. Those are  
8           five reasons why there should not be an adverse  
9           inference. His first is that Mr McEwan was under the  
10          supervision of Mr Beighton and they say we have called  
11          Mr Beighton and that is sufficient.

12          But this submission ignores the fact that the  
13          agreement was concluded in 2012 before Mr Beighton was  
14          involved and it is also belied by Mr Beighton's own  
15          evidence to the tribunal, which was that he made no  
16          enquiries of Mr McEwan about the basis on which the deal  
17          with Auden had been done.

18          The tribunal may recall that Mr Beighton first said  
19          on this point that he thought the arrangement was very  
20          odd, but he did not give any real thought to why Auden  
21          might have been willing to do it.

22          Just for your note, I am not going to turn it up in  
23          view of the time, it is {Day2/172:9-15}.

24          But, sir, the following day you asked Mr Beighton  
25          why he did not make enquiries of Mr McEwan at the time

1 and, in response, you may recall that Mr Beighton said  
2 that he had remembered overnight that he did discuss  
3 this with Mr Sully when AMCo acquired Waymade and he  
4 asked Mr Sully to make enquiries, including of  
5 Mr McEwan. Again, do not turn it up, but that is at  
6 {Day 3/43:4}.

7 We have addressed this at paragraph 52 of our  
8 written closings, which is at {IR-L/7/4}. The  
9 difficulty is that Mr Sully made no reference to any  
10 such discussions in his evidence. In fact, he said he  
11 had not even discovered -- he did not even know about  
12 the supply arrangement until summer 2013 and he actually  
13 denied knowing who negotiated the arrangement in the  
14 first place. When pressed, Mr Beighton said he did not  
15 recall these discussions with Mr Sully at all.

16 So we say that the idea that Mr Beighton or Mr Sully  
17 could therefore stand in the place of Mr McEwan is  
18 simply wrong and it does not take Advanz anywhere.

19 Mr Brealey's second point is that Mr McEwan left  
20 employment of AMCo in early 2014. It is interesting to  
21 see what he says. He says there may be a host of  
22 reasons why he is not being called, but he was very  
23 careful not to say that there are in fact good reasons  
24 why Advanz cannot call him and if you want to avoid an  
25 adverse inference, there does need to be a good reason



1           that you explain why the witness is not available. He  
2           is certainly not saying there that Advanz's solicitors,  
3           who represented Mr McEwan in the proceedings before the  
4           CMA, contacted him and tried to call him, but he was not  
5           available to them.

6           The third point that is made, if we can go down,  
7           please, is at line 14. The third reason that Mr Brealey  
8           puts forward is that the CMA has interviewed Mr McEwan,  
9           but that is not a good reason either, just as it was not  
10          a good reason for the tribunal in *Paroxetine*. Because  
11          Mr McEwan's was Advanz's witness to call, not the CMA's.  
12          He would have been a hostile witness for the CMA which  
13          would then have had to have examined him in chief, which  
14          would have been a hopeless endeavour.

15          Again, I am not going to turn it up, but I would  
16          just ask the tribunal on this point. We have put in the  
17          Court of Appeal judgment in *QX*.

18          That is at {M/195/31} and at paragraph 136 of that  
19          judgment, the Court of Appeal says that although there  
20          is no property in a witness, it is generally not the  
21          course that a party will take, because if a witness is  
22          hostile they would have to examine them in-chief and so,  
23          generally, what parties seek to do is say that failure  
24          by the other side to call a witness is detrimental to  
25          their case. That is indeed the position we take in the

1 present case.

2 The fourth reason given by Mr Brealey, if we go  
3 down, please, if we scroll down, is that he produced  
4 a witness statement. So we see that at lines 6 and 7.  
5 That is really the same as Mr Brealey's third point.  
6 The witness statement was not a witness statement for  
7 these proceedings. It was simply a summary of the  
8 evidence he had given in his first interview, in fact  
9 before the second interview had taken place. So it was  
10 just a summary of his interview evidence.

11 The fifth reason Mr Brealey says it is not the  
12 tribunal's practice to draw adverse inferences, but  
13 there is no practice of the tribunal either way, so far  
14 as we are aware. The tribunal will presumably exercise  
15 its judgment in the manner envisaged by the  
16 Supreme Court and if there are good reasons, in all the  
17 circumstances, to draw an adverse inference it will do  
18 so. We say that the reasons in the present case are  
19 compelling. Indeed, we say if not this case then which?

20 Because Mr McEwan's evidence would have been of  
21 central importance and in the absence of any other  
22 explanation, we say that the tribunal should draw the  
23 inference that Advanz did not call him, because his  
24 evidence would have been unhelpful to them.

25 For these reasons, for all of these reasons, the

1 reasons that I have elaborated, we say that the appeals  
2 against the existence of the 10mg agreement must fail.

3 I was going to go on to look at duration, which  
4 I think I can deal with before 4.25.

5 There are two arguments on duration of the 10mg  
6 agreement, advanced principally by Auden. The first is  
7 that the 10mg agreement came to an end when Actavis  
8 acquired Auden, because Mr Patel was no longer involved  
9 and, therefore, the common understanding came to an end.

10 The second is that the 10mg agreement came to an end  
11 when AMCo did eventually enter the market independently  
12 in May 2016. You will recall Ms Ford making submissions  
13 on both of those points.

14 Now, as the tribunal will apprehend, not much turns  
15 on the second argument, because, in any event, the CMA  
16 found the agreement came to an end in June 2016. So  
17 there is only really a month's difference. I do not  
18 propose to address it in any detail orally.

19 The short point in response is when AMCo entered  
20 in May 2016, it did not tell Auden, let alone give it  
21 three months' notice. So AMCo's conduct in that month  
22 was therefore essentially akin to cheating on a cartel  
23 and it is of course no defence to an allegation of  
24 infringement that you cheat on the agreement. We say  
25 that the same is true here.

1           For the tribunal's note, the relevant case law and  
2           reference to the Decision is cited at footnote 156 of  
3           the CMA's Defence, which is at {A/6/50}. I am going to  
4           focus on Auden's first argument about the Actavis  
5           period. That is Auden's ground 6. Miss Ford's  
6           submission in a nutshell was that the acquisition by  
7           Actavis created a firebreak. She made two points.

8           She said first the fact that Actavis continued to  
9           fulfil AMCo's orders, so continued to supply the product  
10          at the same price, was not sufficient for the CMA to  
11          find that the agreement was ongoing. Rather, the CMA,  
12          she said, must find an individual actor, find that an  
13          actor at Actavis, shared the same common understanding  
14          as had previously been shared between at least Mr Patel  
15          and Mr Beighton and Mr McEwan.

16          Secondly, she said that there was no evidence of  
17          a common understanding involving Actavis personnel and  
18          the latter was the point about the evidence of  
19          Mr Wilson, in particular, and how his interview  
20          transcript should be interpreted. I am going to take  
21          those points in reverse order, if I may, because if the  
22          tribunal finds that human actors at Actavis, and  
23          Mr Wilson, had the same subjective understanding as  
24          Mr Patel, then it is not necessary to consider whether  
25          there is some other basis on which to find that the 10mg

1           agreement continued. So that is why I am taking that  
2           evidential point first.

3           The starting point in this period is the same as it  
4           was in the earlier period. So Actavis knew that it was  
5           supplying AMCo at a 90% discount to market price and it  
6           knew it had the right to terminate the written supply  
7           agreements, yet it did not do so.

8           The tribunal, we say, can therefore infer,  
9           particularly in the absence of any witness from Actavis  
10          to attest to the contrary, that it understood that the  
11          premise for the deal was that AMCo would not enter the  
12          market independently.

13          Now, again, I say had Auden/Actavis put up witnesses  
14          to speak to this period, had they called Mr Wilson, the  
15          CMA would have had this point -- would have put this  
16          point directly to them. But the CMA cannot be  
17          criticised for inviting the tribunal to infer subjective  
18          understanding on the part of Actavis in circumstances  
19          where the tribunal has not heard from any of the  
20          individuals who are in fact involved.

21          As I say, that point applies particularly acutely in  
22          relation to Mr Wilson where Auden raises a specific  
23          issue about his evidence to the CMA in interview and  
24          where no reasons have been put forward why he could not  
25          have been called to give evidence.

1           Now, Ms Ford took you to the evidence that Mr Wilson  
2           gave in interview and I want to briefly revisit it. So  
3           if we go to {H/1194/16}. If we go to the bottom of that  
4           page, please. So we see Mr Wilson say at the bottom of  
5           the page:

6           "We were aware of the supply arrangements ... There  
7           was a forecast of orders from the customer, AMCo, for  
8           12,000, at a price, which was ... £1.78 ... various  
9           terms ... There was a notice period, so I was aware of  
10          the sort of main terms."

11          So the first point is that he understood the terms  
12          of the supply agreement at the time and that ties to the  
13          point I have already made about Actavis necessarily  
14          understanding that this was a bad deal on its face.  
15          They were supplying AMCo at this very, very low price,  
16          unlike all of its other customers, and it was foregoing  
17          profits. He must have understood that. We say it is to  
18          be inferred he must have understood there was some  
19          countervailing consideration by AMCo.

20          Then if we look further down that page at line 20:

21          "Well, as I have said, we inherited that agreement,  
22          so I am not the best person to ask for where the terms  
23          of that agreement come from. That was done prior to  
24          Auden. In terms of supply, as I sort of mentioned ...  
25          we saw it as a business-to-business relationship, where

1 AMCo's alternative was ... what plans AMCo had -- AMCo's  
2 alternative was using their MA and getting it contract  
3 manufactured elsewhere. So, it is a different sort  
4 of ... market in that sense, than supplying to  
5 wholesalers, who do not have the ability of an MA to go  
6 and source that product themselves. That is sort of how  
7 it was understood by myself at the time."

8 So the second point is that Mr Wilson understood at  
9 the time that AMCo's alternative was using its MA and  
10 getting it contract manufactured elsewhere, i.e. by  
11 Aesica, for example, bringing its own product on the  
12 market. He said that is how he understood it at the  
13 time.

14 Then if we go to page 26, line 16 {H/1194/26}, we  
15 see the question: I am pushing on this because it looks  
16 like "a very beneficial deal for AMCo":

17 "I am just trying to understand the rationale".

18 If we go over the page, we see that he says there:

19 "We would have assumed that [they] had an  
20 alternative supply ... they are weighing up the two."

21 So he would have known that at the time he says.

22 So he would have known at that time.

23 If we scan down the page, again, we see the same  
24 theme:

25 "Would AMCo continue -- or does AMCo continue

1 sourcing or does it go and get products elsewhere?"

2 If we go over the page:

3 "We are competing for that 12,000 for that customer  
4 against another source, their own source ...

5 "The other source being the CMO.

6 "Yes."

7 If we just keep going down:

8 "That is the market that we are competing on."

9 If we go down a bit more:

10 "Come back to the CMO question."

11 Sorry, that is the end of the page. I think that is  
12 probably enough.

13 So what we are saying is that this confirms the same  
14 point that at the time Mr Wilson understood, Actavis  
15 understood, that AMCo was weighing up two alternative  
16 sources of supply: Actavis supplying it or AMCo's actual  
17 CMO supplying it.

18 The CMA says that it is clear from this that  
19 Mr Wilson's understanding at the time was therefore  
20 essentially the same as the understanding advanced by  
21 Auden in this appeal, the CMO justification, and for the  
22 reasons I have already given, that boils down to an  
23 understanding that this supply was in return for AMCo  
24 not entering the market. So what he is saying is, we  
25 are supplying instead of AMCo coming on the market with



1           its own product from its own CMO.

2           So the CMA says -- the CMA has found that  
3           essentially his understanding is the same as his  
4           predecessors. So he is not responsible for concluding  
5           the agreement, but his understanding is this is instead  
6           of AMCo entering the market by itself.

7           Ms Ford says that Mr Wilson's evidence is open to  
8           interpretation and she says that the tribunal should be  
9           very slow to find any dishonesty on the part of any  
10          individual who has not appeared before you.

11          Again, I reiterate we are not asking you to find  
12          dishonesty. That is not part of the CMA's case. The  
13          tribunal does not need to find dishonesty on the part of  
14          Mr Wilson in order to agree with the findings made by  
15          the CMA in its Decision on this interview evidence. It  
16          simply requires a finding that Mr Wilson's  
17          understanding, based on his honest answers in interview,  
18          was that he understood that supply from Auden was an  
19          alternative to AMCo entering the market independently,  
20          that if Auden carried on supplying it, AMCo would not  
21          enter the market with its own product.

22          In any event, we say any doubt in the tribunal's  
23          mind about the correct interpretation of this evidence  
24          must be resolved in favour of the CMA, because the CMA  
25          gave notice of its interpretation of Mr Wilson's

1 evidence in the decision. That is Decision  
2 paragraph 6.762, which for your note is {A/12/769}, and  
3 Auden/Actavis now disputes the CMA's interpretation of  
4 Mr Wilson's evidence.

5 Mr Wilson is still employed by the appellants so far  
6 as we understand. As we understand it, he is the vice  
7 president for West Europe for Accord, the name for which  
8 used to be Actavis. So he is still a senior employee  
9 and yet the appellants have chosen not to adduce  
10 evidence from him, chosen not to have him give evidence  
11 before the tribunal about how his interview evidence  
12 should be understood and have chosen not to subject him  
13 to cross-examination from the CMA.

14 We say that is a tactical decision that the  
15 appellants have made. Had Mr Wilson been called, the  
16 CMA would have been able to put its case fully to him.  
17 What we say cannot be right is that the appellants take  
18 that tactical decision and then challenge the CMA's  
19 findings of fact, the inferences it draws, without  
20 calling Mr Wilson to speak to what he meant in  
21 interview, when really the basis for their appeal is, we  
22 do not think that is exactly what he meant in interview.

23 So we do say that more than simply resolving the  
24 dispute as to interpretation in the CMA's favour, the  
25 test for an adverse inference that Mr Wilson understood

1           that he was supplying 10mg hydrocortisone tablets at  
2           this very substantial discount in return for AMCo  
3           foregoing market entry, is readily satisfied. No  
4           reasons have been given why he could not give evidence.  
5           It must be assumed that he could have done. His  
6           evidence would go to precisely the point that the  
7           appellants seek to challenge; namely, the subjective  
8           understanding of individuals at Actavis at that time,  
9           specifically his own understanding. There is no other  
10          direct evidence of his subjective understanding save for  
11          the interview transcript, which the appellants say is  
12          open to interpretation.

13                 Now, for completeness on the question of other  
14          relevant evidence, there is contemporaneous evidence  
15          which supports the CMA's case on the understanding of  
16          Actavis. I do not have time to go to all of it, but  
17          there are three documents that I want to pick out.

18                 So one of them is at {H/790/1}. The tribunal may  
19          recall that Mr Bailey showed these slides to Mr Stewart.  
20          They were from October 2015, so shortly after the  
21          transfer of the Auden business to Actavis.

22                 If we go to slide 39, {H/790/39} we see there "Key  
23          Assumptions" and the assumptions indicate that AMCo,  
24          Almus and Actavis are all supplying the Actavis product,  
25          but there is an expectation of competition

1 from November 2015. It seems pretty clear from the  
2 bullets that that expectation was competition from  
3 Alissa.

4 There is "rumoured competitors", Bristol and  
5 Dr Reddy's, but no reference to AMCo coming on the  
6 market with its own product.

7 If we go to slide 40, "Hydrocortisone backup".  
8 Again, the tribunal may recall that AMCo is not  
9 identified here as a competitor. We see the  
10 understanding that AMCo is getting a 97.9% discount off  
11 the market price at this stage. You see that in the  
12 fifth row down or so and the forecast is that this will  
13 continue until the end of 2016.

14 Then if we go to {H/809/1} these are minutes from an  
15 Actavis generics commercial meeting on 13 January 2016.  
16 If we go to page 5 {H/809/5} and the bottom row of the  
17 table, "Hydrocortisone Tablets" and what we see is under  
18 "Noted":

19 "Bristol have an MA.

20 "Alissa and Bristol ...

21 "AMCo in the market as well (our product)."

22 Then "Decided:

23 "Can pull AMCo supply now there are more players in  
24 the market."

25 So they understood the reason that they were

1 offering this supply was to prevent independent  
2 competition. Now that there is independent competition  
3 anyway, they can pull the deal with AMCo. That is what  
4 that is saying.

5 As set out in the Decision at paragraph 6.779, that  
6 is {A/12/774}, the CMA's position is that this document  
7 is further clear evidence that Actavis understood that  
8 its supply to AMCo was in place of independent entry by  
9 AMCo. There was no point in continuing the deal now  
10 that other players had entered the market anyway and the  
11 CMA's interpretation of this document has not been  
12 challenged by Auden/Actavis.

13 Now, those documents are both internal Actavis  
14 documents, but I just want to remind the tribunal of one  
15 AMCo document at {H/720/1}. This is an email from  
16 Mr Beighton and they are saying if you see the middle:

17 "Will Actavis be as smart at pursuing this as Amit  
18 was?

19 "According to the Amit Actavis will continue his  
20 strategy."

21 We do not of course have Mr Patel here to ask him  
22 who he had spoken to at Actavis, but we say this report  
23 from Mr Patel is wholly consistent with Mr Wilson's  
24 evidence and the internal Actavis documents which we  
25 have just seen. All of them show that Actavis had the

1 same understanding as Auden had. AMCo was taking supply  
2 from Auden at 97.9% discount, instead of entering the  
3 market independently.

4 Standing back, the European Courts and the tribunal  
5 have spent years, we say, making this area of the law,  
6 competition law, enforceable by public authorities and  
7 the courts have recognised that documentary evidence may  
8 be sparse or non-existent even and that competition  
9 authorities can draw inferences from the material they  
10 have got. What we have here is a situation in this case  
11 where everything the appellants are saying, or a lot of  
12 what the appellants are saying, is designed to render  
13 these rules unenforceable by the public authorities,  
14 because they have approached these appeals in a wholly  
15 tactical way. They are taking potshots at the findings  
16 of the CMA and the evidence and not calling, not  
17 exposing to cross-examination, the key individuals who  
18 would be able to give evidence on what happened in  
19 circumstances where none of those individuals recorded  
20 their various discussions with competitors.

21 We say if that were a permissible approach the  
22 regulator's hands would be severely tied.

23 My final point is that the 10mg agreement continued  
24 in any event. If the tribunal is with the CMA on the  
25 evidence or the adverse inference it is not necessary to

1           consider this question of whether the 10mg agreement  
2           continued after the acquisition by Actavis even without  
3           any subjective understanding on the part of Actavis  
4           employees.

5           But for completeness, the CMA does say that the  
6           tribunal could make that finding in any event and the  
7           reason is essentially that which, sir, the tribunal  
8           canvassed with Ms Ford in the course of her submissions.  
9           So the 10mg agreement was concluded before the  
10          acquisition by Actavis. There was at various times,  
11          including in June 2014, a common understanding  
12          sufficient to give rise to an agreement. That agreement  
13          once formed then continued in existence until such time  
14          as something was done to bring it to an end. In this  
15          case until Auden ceased the supply.

16          It is not necessary to show that there was a common  
17          understanding each and every day. What you are looking  
18          for is a common understanding to give rise to the  
19          agreement in the first place.

20          We say that that is obvious from the fact that had  
21          the agreement been recorded in writing, there would be  
22          no debate about whether it continued after the  
23          acquisition of Actavis. The agreement would have been  
24          formed at the point that it was recorded in writing and  
25          it would surely have been common ground that it

1 continued in force including after it was inherited by  
2 Actavis until such time as it was brought to an end by  
3 one side or both.

4 The upshot of Auden's submission is that because the  
5 common understanding in this case was not recorded in  
6 writing it can somehow sidestep the liability and if  
7 that were correct we say it would create a perverse  
8 incentive for people not to write things down, and the  
9 reason of course that people should write things down,  
10 as the competition lawyers and courts and regulators  
11 say, is because not writing things down is often  
12 a hallmark of anti-competitive conduct.

13 We say that an analogy in a sense can be drawn  
14 with -- take my, going back to a price fixing cartel.  
15 Let us say you have an agreement to sell products at £10  
16 each and then company A, that is party to this  
17 agreement, is taken over by company B and company B does  
18 not know there has been a cartel but carries on charging  
19 the product at £10 each. The infringement is persisting  
20 even if there is not a fresh common understanding or  
21 fresh signing up to the cartel by anybody in the company  
22 that has taken over the cartel.

23 So that is the point we make on that. Now, just for  
24 completeness, the tribunal will be aware that Cinven and  
25 Advanz also raised some arguments in their notice of



1       appeal about duration and some of those arguments are  
2       essentially definitional so they say that liability  
3       should be determined by when the company, which they  
4       define as AMCo, came into existence. Really the reason  
5       I say it is definitional because they are alighting on  
6       the corporate form of AMCo which they say came into  
7       existence in March 2013 and the CMA's Decision is that  
8       the AMCo undertaking came into being in October 2012.

9       Cinven has confirmed that it does not pursue that  
10      point and we see that in footnote 291 of Mr O'Donoghue's  
11      closing submissions. It is unclear whether Mr Brealey  
12      pursues the point but if he does, it is a bad point  
13      because all the CMA is doing is attributing liability to  
14      the AMCo entity as defined in the Decision at the point  
15      when Waymade was sold.

16      Now, their other arguments about duration rest on  
17      the ebb and flow of the Aesica project, so broadly  
18      speaking they say there could not have been a common  
19      understanding during the periods in which AMCo pushed  
20      forward urgently with the Aesica project. I have  
21      already addressed that as part of my submissions more  
22      broadly on the common understanding, and we say that the  
23      evidence supports the common understanding even when  
24      they were pushing ahead with the agreement. So that is  
25      really my answer to that point.

1 I think that does take me to the end of my  
2 submissions unless the tribunal has any particular  
3 questions.

4 THE PRESIDENT: Unfortunately I do. Just one, but I will  
5 try and keep it short.

6 Can we open the Decision at {A/12/11} and move down  
7 so we can see the whole of paragraph 1.11. Now,  
8 I appreciate this is from the summary but nevertheless  
9 summaries are supposed to be an accurate statement of  
10 what has been decided. So we have in 1.11 a description  
11 of these agreements as "market exclusion agreements".

12 MS DEMETRIOU: Yes.

13 THE PRESIDENT: So you are putting it quite high there.

14 Then in 1.11(b) we have the articulation of the  
15 agreement that has been found between Auden and AMCo.

16 MS DEMETRIOU: Yes.

17 THE PRESIDENT: "... a payment of 21 million in return of  
18 which AMCo agreed to stay out of the market with its own  
19 10mg hydrocortisone tablets ... from 31 October 2012 to  
20 24 June 2016."

21 Now, my understanding from your submissions today is  
22 that is not actually the agreement that the CMA has  
23 found.

24 MS DEMETRIOU: There are two ways of reading this

25 paragraph: the way you have just read it and the way in

1           which the CMA intended it to be read which is that is  
2           a description of the duration of the agreement. So the  
3           agreement lasted in fact, that is the duration of the  
4           infringement.

5       THE PRESIDENT: Yes, but --

6       MS DEMETRIOU: They are not saying that in advance there was  
7           agreement that until 24 June 2016 they would stay out of  
8           the market. That has never been the CMA's case.

9       THE PRESIDENT: No, but the reason I raise it is because it  
10          does raise questions about duration and things like  
11          that.

12      MS DEMETRIOU: Yes.

13      THE PRESIDENT: I will try and unpack this. Let us suppose  
14          we have got an agreement between Mr Patel and  
15          Mr Beighton that we will stay out but no duration. What  
16          happens when one has got someone simply stepping into  
17          the shoes of, let us say, Mr Beighton, and controlling  
18          the operation of AMCo, let us suppose they understand  
19          that they are receiving bargain basement prices but they  
20          are not making any agreement with anybody, are they?

21      MS DEMETRIOU: We say that in a sense -- I mean I have just  
22          addressed it from the perspective of Auden in response  
23          to the analogous in response to Ms Ford's appeal. So we  
24          say two things. We say that if there is evidence the  
25          first thing the tribunal asks itself is: if there is

1 evidence that -- so first of all, if it is the same  
2 undertaking, then the undertaking is fixed with the  
3 common understanding. Ms Ford's point is a different  
4 point. She says, well, Actavis took over. At that  
5 point Mr Patel who was the protagonist in terms of the  
6 agreement had left and nobody at Actavis knew, had this  
7 common understanding, and the CMA says two things. We  
8 say well they did look at what Mr Wilson said. They did  
9 understand how it all operated. But, in any event, we  
10 say, well, the agreement was just continuing to be  
11 applied and that is enough.

12 THE PRESIDENT: But that begs, I think, the question of what  
13 is the agreement?

14 MS DEMETRIOU: Yes.

15 THE PRESIDENT: You see, as formulated in 1.11(b) it makes  
16 perfect sense. Indeed, you could frame it that we will  
17 just stay out until circumstances, namely other entrants  
18 make it impossible to maintain the market position. But  
19 the idea that one agrees to stay out from day-to-day  
20 implies a kind of revisiting of the decision from  
21 day-to-day.

22 MS DEMETRIOU: Sir, no. So I think, with respect, no. We  
23 say that the understanding was that supply from Auden  
24 will be instead of market entry independently.

25 THE PRESIDENT: Yes.

1 MS DEMETRIOU: So the understanding was so long as the  
2 supply continued they would not enter the market. That  
3 was the understanding. But we do not have to find that  
4 they reached an express agreement on duration. That is  
5 not what this is saying. This is in the summary. The  
6 actual finding in relation to the agreement is at  
7 paragraph 6.17 which is at page {A/12/559}. So let us  
8 just look at that.

9 So between those dates they shared a common  
10 understanding that "Auden/Actavis would supply first  
11 Waymade and then AMCo with 10mg tablets on terms that  
12 amounted to monthly payments (or value transfer) to  
13 them ..."

14 And over the page, please:

15 "In exchange for these payments, each of Waymade and  
16 AMCo would not enter the market independently with its  
17 own 10mg hydrocortisone tablets."

18 So that is what was understood.

19 THE PRESIDENT: Is there any need for there to be any kind  
20 of appreciation by persons later on in the AMCo history  
21 that they are aware that there is a countervailing  
22 promise for the largess being bestowed on the company by  
23 virtue of the lower prices?

24 MS DEMETRIOU: We say two things. We say first of all --  
25 because this point is raised by Ms Ford in relation to

1 Actavis. So we say first of all there was an  
2 appreciation in fact by Mr Wilson and by the people at  
3 Actavis that the quid pro quo was that supply was at  
4 this very low price and that in return AMCo would not  
5 enter, that supply was instead of entry. We saw that  
6 from those contemporaneous documents I took you to.

7 But we say, in any event, there does not need to be  
8 that understanding because the agreement has been  
9 concluded and it is trundling on. So until someone  
10 brings it to an end every one is operating on the basis  
11 that we are getting this supply and AMCo is not entering  
12 while the supply is happening. So a bit like, as I say,  
13 a sort of price fixing cartel where one of the  
14 cartelists has taken over and they carry on doing  
15 exactly what the cartelists have agreed so in fact they  
16 are selling at £10 an item but they have not been privy  
17 to the cartel arrangements but the cartel arrangements  
18 are still being implemented, so the second company is  
19 fixed with the infringement.

20 As I say, the primary way in which we respond to  
21 Ms Ford's appeal on duration is to say that there was an  
22 appreciation within Actavis that supply on these  
23 preferential terms, the value transfer were in return  
24 for AMCo not entering. That they appreciated that the  
25 supply was a substitute for market entry. They are

1 alternatives and that is what they were doing.

2 THE PRESIDENT: Okay. You have in your submissions  
3 articulated that we have got to think about what Auden  
4 on the one side and AMCo on the other were thinking,  
5 including thinking in an objective sense and you have  
6 made very clear that as far as AMCo is concerned, you do  
7 not see this as a dishonesty case. Is that also true,  
8 so far as Auden is concerned?

9 MS DEMETRIOU: Absolutely. So there has been no finding of  
10 dishonesty by the CMA and in this appeal we are not  
11 alleging any dishonesty.

12 What we are saying, sir, standing back is that this  
13 is a very odd arrangement because obviously on its face  
14 if you just look at the terms of the supply --

15 THE PRESIDENT: I understand that, my reason for asking is  
16 I raised it earlier I think with one of the counsel for  
17 the appellants but why is paragraph 3.5 in the Decision?

18 MS DEMETRIOU: Can we go to that, please?

19 THE PRESIDENT: Yes, let us go back to that. It is  
20 {A/12/41}.

21 MS DEMETRIOU: So this is in the Decision because again, we  
22 say this falls into the category of -- this is evidence  
23 which is admissible and which the tribunal must  
24 determine how much weight to give it. What I say about  
25 it is this: the CMA is not saying here, ah, we are

1           therefore finding that Mr Patel has been dishonest.  
2           There is not any finding like that in the Decision and  
3           we are not asking the tribunal to make any such finding.  
4           But what they are saying is well, he has done  
5           anti-competitive things before.

6           Now, the relevance of that, we say it is relevant,  
7           it is obviously a matter for the tribunal how much  
8           weight to give it, but the relevance of it is when one  
9           is considering submissions such as, well Mr Patel is not  
10          here and so one must assume he is not acting  
11          anti-competitively, is that this is a piece of evidence  
12          to put into context when one is considering that kind of  
13          submission, because he has acted anti-competitively  
14          before.

15          Whether or not -- it is not something I am seeking  
16          to place a great deal of weight on in this appeal. It  
17          is there by the by. It is admissible. It is relevant.  
18          How much weight you give it is really for you. I am not  
19          asking you to place much weight on it.

20       THE PRESIDENT: Okay, thank you very much, Ms Demetriou.

21               We will resume then at 9 o'clock tomorrow morning.

22               Thank you all very much.

23       (4.32 pm)

24               (The hearing adjourned until Wednesday, 21 December at

25                               9.00 am)