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**IN THE COMPETITION**

Case No.: 1407/1/12/21, 1411/1/12/21-1414/1/12/21:

**APPEAL**  
**TRIBUNAL**

Salisbury Square House  
8 Salisbury Square  
London EC4Y 8AP

Tuesday 22<sup>nd</sup> November-Friday 23<sup>rd</sup> December 2022

Before:

The Honourable Mr Justice Marcus Smith  
Professor Simon Holmes  
Professor Robin Mason  
(Sitting as a Tribunal in England and Wales)

BETWEEN:

**Appellants**

**(1) ALLERGAN PLC (“Allergan”)**

**(2) ADVANZ PHARMA CORP. LIMITED & O’RS (“Advanz”)**

**(3) CINVEN CAPITAL MANAGEMENT (V) GENERAL PARTNER LIMITED &  
O’Rs (“Cinven”) (4)**

**(4) AUDEN MCKENZIE (PHARMA DIVISION) LIMITED (“Auden/Actavis”)**

**(5) INTAS PHARMACEUTICALS LIMITED & O’RS (“Intas”)**

AND

**Respondents**

**COMPETITION AND MARKETS AUTHORITY (“The CMA”)**

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## **APPEARANCES**

Mark Brealey KC (On behalf of Advanz)

Daniel Jowell KC & Tim Johnston (On behalf of Allergan PLC)

Sarah Ford KC & Charlotte Thomas (On behalf of Auden/Actavis)

Robert O'Donoghue KC & Emma Mockford (On behalf of Cinven)

Robert Palmer KC, Laura Elizabeth John & Jack Williams (On behalf of Intas)

Marie Demetriou KC, Josh Holmes KC, Tristan Jones, Nikolaus Grubeck, Michael Armitage,  
Professor David Bailey & Daisy Mackersie (On behalf of the CMA)

Thursday, 22 December 2022

(10.00 am)

Closing Submissions by MR HOLMES (continued)

THE PRESIDENT: Mr Holmes, good morning. Before I forget, there are simply a few factual queries that I will throw out there to be answered at some point.

First of all, is Plenadren under patent and what are the details of its patent protection, if it is?

Secondly, where do we find, amongst all the various very helpful graphs and diagrams, a pricing schedule for Plenadren itself? I am sure it is somewhere there, but we cannot work out where it is.

MR HOLMES: Certainly, sir, we will attend to that and get back to you as soon as we can.

THE PRESIDENT: There is no rush, but they are just two thoughts that occurred to us overnight.

MR HOLMES: I am grateful.

If I might just briefly tie up the question of timetabling, sir, it will only take a moment.

THE PRESIDENT: Of course.

MR HOLMES: First, we have discussed on our side and we are very content with the appellants' helpful proposal that there should be two further hearing days instead of three, if that meets with the Tribunal's approval. We are very grateful, I should say, to the Tribunal for its

1 willingness to accommodate the extra sitting days. We  
2 know that you are very busy people and we are very much  
3 appreciate your careful consideration of the case.

4 Secondly, can I give you our suggested path to  
5 Christmas?

6 THE PRESIDENT: Of course.

7 MR HOLMES: We propose to cover three matters today and  
8 tomorrow. First, I will deal with as much of dominance  
9 as I can. Secondly, Ms Demetriou will address you  
10 briefly this afternoon on the Oxera report for  
11 ten minutes. Thirdly, Mr Bailey will tackle penalty and  
12 the Allergan point, more likely tomorrow than today.

13 He is hopeful that he can conclude in time for the  
14 Tribunal's suggestion of an early finish, if that meets  
15 with your approval.

16 THE PRESIDENT: That certainly does. I am very grateful to  
17 all the parties for diffusing the situation. Thank you.

18 MR HOLMES: We plan to use our day in the new year then  
19 primarily for submissions on the topic of abuse, but  
20 there may be some overspill from dominance.

21 THE PRESIDENT: They are connected, are not they?

22 MR HOLMES: They are indeed, sir, yes.

23 Can I pick up then two points arising from  
24 yesterday. First, there was some discussion of the  
25 CMA's margin of appreciation in its economic assessment

1 of the market and it was the point you canvassed with me  
2 yesterday afternoon, sir. It is something on which the  
3 appellants are likely to return in reply, so could  
4 I just give you some references to sketch out our  
5 position.

6 The long and the short of it, sir, is that we  
7 respectfully endorse the position you set out in the  
8 *Meerkats* judgment in paragraph 105 as a helpful and  
9 succinct summation of the correct position in law. I do  
10 not think we need to turn to it. You are well familiar  
11 with it.

12 The second reference is to the *Aberdeen Journals*  
13 case from 2003. {M/27/47} at paragraph 125. Again, we  
14 do not need to go there, but it simply shows this is  
15 a longstanding aspect of the Tribunal's practice.

16 It is also to be found in the *Genzyme* judgment from  
17 2004 at {M/31/52} at paragraph 150. Again, not one that  
18 we need to visit now. That case indicates that the same  
19 point applies to economic assessment in the context of  
20 dominance.

21 Then the final authority is the one that you  
22 mentioned, sir, during the course of discussion, which  
23 is the Court of Appeal's judgment in *Phenytoin*. I will  
24 return to that to look at it carefully in the context of  
25 abuse, given what is said there about unfair pricing.

1           But can I just pick up one point on the relationship  
2 between the margin of appreciation and the Tribunal's  
3 task at the appellate stage. If we could go to that  
4 one, please, it is at {M/170/42}.

5           You see the heading in the middle of the page:

6           "The distinction between the CMA's margin of  
7 manoeuvre or appreciation and the supervisory  
8 jurisdiction of the Tribunal".

9           In paragraph 135 Lord Justice Green distinguishes  
10 between the judgment calls that competition authorities  
11 must make under the Chapter II prohibition and the  
12 powers of courts and Tribunals called upon to supervise  
13 the decisions of such authorities.

14           He accepts that the CMA has a margin of manoeuvre or  
15 appreciation or discretion and the legal test is  
16 broadbrush and necessarily confers a significant  
17 latitude upon a competition authority as to the methods  
18 and evidence bases that it resorts to.

19           He then says that this is different in principle in  
20 paragraph 136 to the question of whether the Tribunal  
21 must pay deference to the CMA's exercise of judgment.  
22 The Tribunal has a merits jurisdiction. It is not bound  
23 to defer to the judgment call of the authority and it is  
24 empowered to come to its own conclusions.

25           I should say immediately, we accept of course the

1 distinction drawn by Lord Justice Green and the merits  
2 standard before this Tribunal.

3 There is then a consideration of the case law,  
4 noting the quasi-criminal nature of competition law and  
5 at page 44 at paragraph 140, you see the conclusions  
6 drawn from the case law and they include in the final  
7 four lines a recognition of the margin of discretion,  
8 but the qualification that this does not dispense with  
9 the requirement for an in-depth review of the law and of  
10 the fact by the supervising judicial authority, here of  
11 course the Tribunal.

12 In my submission, that is consistent with the  
13 approach that you will see was taken in *Napp* and  
14 *Genzyme*, a margin of appreciation, but a need to  
15 consider whether the CMA has established the underlying  
16 facts, where they are under challenge, and a need for  
17 the Tribunal to be satisfied that the CMA's analysis is  
18 robust and soundly based with the correct legal  
19 conclusions drawn.

20 But Lord Justice Green does not stop there. You see  
21 the heading below paragraph 140, "The limits of the  
22 appellate jurisdiction" and he here points to the limits  
23 of the Tribunal's task on appeal.

24 At paragraph 141 you have the point that  
25 Ms Demetriou referred to, the Decision is the starting

1 middle and endpoint, and it stands except to the extent  
2 that the appellant has shown error, for example some  
3 error of fact.

4 At paragraph 142 the Tribunal can hear evidence,  
5 including fresh evidence.

6 But at 143 the point that a material error needs to  
7 be shown, the one you referred to in the *Meerkats*  
8 judgment. There is then a discussion of what is meant  
9 by materiality, which I know, sir, you will be well  
10 familiar with and I do not need to dwell on it now, save  
11 to make two points. The first is that the concept of  
12 materiality shows that the CMA may arrive at a decision  
13 which is right in terms of its overall conclusion,  
14 though its reasoning or analysis may be in some respect  
15 flawed. In those circumstances, the error may not be  
16 material.

17 You will recall that Ms Ford showed you one such  
18 example in the context of market definition from this  
19 Tribunal's judgment in the *Paroxetine* case. You have my  
20 submission on why the full versus skinny market  
21 definition point would not be material to the CMA's  
22 overall findings, if you were to consider it materially  
23 mistaken -- sorry -- even if you were to consider it  
24 mistaken, not materially so.

25 The second point on materiality appears on page 45



1 at paragraph 146 and you see that Lord Justice Green  
2 himself qualifies this as an important point and he says  
3 there that it is consistent with a merits appeal for the  
4 Tribunal, having heard the evidence, to conclude that  
5 the approach taken by the CMA and its resulting findings  
6 are reasonable in all the circumstances and to refrain  
7 from interfering on that basis. If the Tribunal  
8 considers that the findings of the CMA are reasonable,  
9 it might be difficult to say that any findings that it  
10 arrives at, which differ from those of the CMA, are  
11 material.

12 So, sir, this I think closes the belt. It shows  
13 that if the CMA reaches conclusions within its margin of  
14 appreciation and they are reasonable ones, it may then  
15 be difficult for the Tribunal to identify any material  
16 error, even were you to form a different view.

17 The upshot, we say, is crisply and correctly  
18 captured in the *Meerkats* judgment.

19 So that is the first point from yesterday. I hope  
20 that was useful. I suspect it is all quite familiar  
21 ground.

22 THE PRESIDENT: It is. I think it is useful really to  
23 provide a target for the appellants, because, to be  
24 clear, what we expressly were trying to do in *BGL* in the  
25 *Meerkats* was follow Lord Justice Green's approach and to

1 the extent that we, as articulated, have got that  
2 approach wrong or there are points which bring it  
3 outside that approach, well, I mean, it would be helpful  
4 from the appellants' point of view to articulate that.  
5 But the battle lines are, at least, clear on your side.

6 MR HOLMES: Yes, I am grateful.

7 The second point to pick up from yesterday is the  
8 question put by Professor Mason in relation to market  
9 definition. The question was whether a change in the  
10 valuation of a QALY might have caused a shift up in  
11 demand. It is a good question, if I might say so, and  
12 we are glad that you have raised it.

13 The first point is that despite Ms Ford's reliance  
14 on the QALY, that was entirely ex-post. There is no  
15 evidence that such a QALY assessment has in fact taken  
16 place in this case and no one has provided evidence of  
17 such an assessment having been conducted or that it  
18 affected demand for the product. Moreover, the evidence  
19 as to market outcomes is consistent with there being no  
20 such assessment or impact. The treatment guidelines  
21 that I took you to yesterday showed that hydrocortisone  
22 tablets were the recommended first line treatment for  
23 adrenal insufficiency and that did not change.

24 The graph of prices and volumes that I showed you at  
25 figure 4.3 of the Decision, demonstrates that there was

1 no change in prescribing practices. Despite the massive  
2 increase in price, the volume of prescriptions for  
3 hydrocortisone tablets continued to slowly rise in line  
4 with the increase in patient numbers.

5 To relate this to the unusual demand curve which you  
6 posited, we say that the evidence suggests we are at the  
7 point where demand is vertical at the quantity  
8 determined by the number of patients requiring  
9 treatment. I hope that addresses the point that you  
10 were putting.

11 PROFESSOR MASON: 95% but let us just close it off  
12 completely and, to be clear, it was me entering into the  
13 spirit of the exercise that you were conducting, which  
14 is stepping through different factors that might be  
15 considered to explain the Matterhorn, I think you called  
16 it.

17 Just to finish off on that, yes, I agree that one  
18 way of viewing this is that step-shaped step function  
19 for demand and the vertical section corresponding to the  
20 total number of patients in the UK.

21 So I take your answer then to be in explaining the  
22 height of the step there is no evidence that there was  
23 an evaluation done such as whether the QALY was higher  
24 than was previously thought to be the case. No  
25 contemporaneous evidence that an exercise was undertaken

1           that would make us think that the size of the height of  
2           the step changed over the period.

3       MR HOLMES:   Exactly.

4       PROFESSOR MASON:   Is that right?

5       MR HOLMES:   Exactly so, sir, that puts it very well, if  
6           I might say so.

7       PROFESSOR MASON:   Thank you very much.

8       MR HOLMES:   Can I now turn to the second pillar of  
9           Chapter II, the dominance assessment.  Despite the huge  
10          volumes of paper that have been devoted to this issue,  
11          the Tribunal, in my submission, should not lose sight of  
12          the fact that there is a bedrock of relevant and  
13          undisputed evidence in this case and we say that  
14          combines to produce a clear-cut case of dominance.

15               First, in the period prior to competitive entry the  
16          facts really speak for themselves.  If we are right  
17          about the market definition, Auden/Actavis was  
18          a monopolist, there was no other supplier of  
19          hydrocortisone tablets and no other product in the  
20          relevant market.  Auden's prices climbed inexorably  
21          throughout this period without loss of volumes and there  
22          could hardly be a clearer case of a firm which was  
23          appreciably free of competitive constraints.

24               The only challenge to the findings of dominance in  
25          the pre-entry period alleges that Auden's dominance was

1 constrained by countervailing buyer power and Auden is  
2 the key appellant in this connection, supported by  
3 Allergan.

4 Secondly, in the period following competitive entry,  
5 Auden/Actavis lost a proportion of its sales to skinny  
6 label suppliers and its prices fell in part due to the  
7 automatic operation of the drug tariff and Intas claims  
8 that these facts mean that Auden/Actavis no longer  
9 possess any dominant position of the kind that it held  
10 prior to competitive entry.

11 But it is well established that the existence of  
12 some competition does not preclude a finding of  
13 dominance and the relevant legal question is whether  
14 Auden/Actavis retained the power to behave to an  
15 appreciable extent independently of its competitors, its  
16 customers and, ultimately, of consumers. On this again,  
17 we say that the evidence is quite clear cut. Throughout  
18 the whole of the post-entry period, Auden/Actavis  
19 retained the ability to set prices very substantially  
20 above those of competing suppliers of fully  
21 bioequivalent products and it did so while retaining  
22 very high and stable market shares and it earned vast  
23 profits in doing so. This reflected a structural  
24 advantage, which it enjoyed by reason of the orphan  
25 designation and its impact on a sizeable section of

1 demand.

2 We say that these are all classic hallmarks of  
3 a dominant position. The basic underlying facts are  
4 largely undisputed. They show that although  
5 Auden/Actavis began to face some competition, it still  
6 possessed the ability to behave to an appreciable extent  
7 independently of competitive forces and that is what  
8 counts for dominance.

9 So that is the case just to layout my stand. I will  
10 come back to it in some detail, but that is the broad  
11 outline and I propose to begin by tackling  
12 countervailing buyer power, if I may, the key issue on  
13 the pre-entry period.

14 THE PRESIDENT: Can I just press you on the extent to which  
15 market definition really matters in relation to  
16 dominance. I mean, normally, you define the market in  
17 order to work out what is the terrain that you need to  
18 examine in order to see just how much of a market share  
19 you hold, because market shares are an indicator of  
20 dominance.

21 But suppose we decided against you on all of the  
22 four deltas that you articulated yesterday on market  
23 definition and just to trip through them. It is our  
24 non-hydrocortisone product substitutes. What about  
25 non-immediate release hydrocortisone tablets? So that

1 is the injectable product and the slow release product.  
2 What about the 10, 20mg differentiation and what about  
3 the full/skinny label? If, hypothetically speaking, we  
4 were to throw them all in and say, yes, they are all  
5 part of the market, they are all to a greater or lesser  
6 extent substitutes, what difference does it make to your  
7 dominance case?

8 MR HOLMES: As you know, sir, and as I think was alluded to  
9 during the expert evidence, there is a school of thought  
10 in competition policy and economics that the whole  
11 question of market definition is overblown and that very  
12 often one can step directly to an assessment of the  
13 underlying competitive constraints looking at  
14 competitive conditions using a range of indications.

15 If the Tribunal were to find that, one would  
16 obviously need to consider the basis on which that  
17 conclusion were reached, but the underlying quantitative  
18 evidence in this context, in my submission, is pretty  
19 clear and it shows that there were no significant  
20 constraints on pricing power during the pre-entry period  
21 and in the post-entry period, such constraints as there  
22 were, clearly weighed differently with Auden/Actavis by  
23 reason of this structural feature, this barrier to  
24 expansion represented by the orphan designation. They  
25 weighed differently with Auden/Actavis than they did

1 with other suppliers of at least the closest comparable  
2 product; namely, skinny label hydrocortisone tablets.

3 I do not know if that is -- it is a question I can  
4 perhaps return to as we go through the detailed  
5 discussion.

6 THE PRESIDENT: That would be helpful. I mean, I do not  
7 think I am putting to you quite the radical notion that  
8 if you can successfully abuse the market, then you are  
9 ipso facto dominant. That I think is something that  
10 I know is articulated in the literature, but I do not  
11 think it is a route that we are permissibly able to go  
12 down without substantially rewriting the approach.

13 So my question was a somewhat different one, which  
14 was: let us suppose we throw it all in and you end up  
15 with a market share which is obviously going to be lower  
16 rather than higher. You certainly will not be able to  
17 say the monopolist point, because there will be other  
18 products around and that means that the range of enquiry  
19 is going to be wider, we will have to look at other  
20 curves beyond simply the price volume curves in relation  
21 to immediate release hydrocortisone, full stroke skinny,  
22 we will need to look at, for instance, the data in  
23 relation to non-hydro products and the non-immediate  
24 release, non-tablet formulations in order to get a feel  
25 for what is going on in the market.



1           But taking that against you, although of course it  
2 widens the ambit of investigation in terms of the data  
3 we have to look at, does it in the end of the day make  
4 any difference, given the mountain that you articulated  
5 yesterday and how it appears not to have been affected  
6 by anything other than skinny?

7       MR HOLMES: I understand, sir. Yes, my submission would be  
8 that the findings of dominance would remain robust in  
9 a market which included all of the alternatives that  
10 have been posited, bearing in mind the enormous market  
11 shares that on that view would remain with  
12 hydrocortisone tablets and with the incumbent supplier  
13 of hydrocortisone tablets. We saw, for example, that  
14 Plenadren represented I think under 1% of the total  
15 demand for adrenal insufficiency treatments, 5% were  
16 represented by the other corticosteroids, so it is very  
17 hard to see how that could turn the dial on an  
18 assessment which took account of market shares which are  
19 a classic indicator of dominance, as we know, for all of  
20 Mr Palmer's able efforts to move attention away from  
21 them.

22           You would also be left, sir, with evidence of very  
23 high prices in the market. Now, the mountain, sir, just  
24 to take slight issue with the way in which you drew back  
25 from my original observations, may show pricing power

1           separate and distinct from the question of whether the  
2           prices charged are abusive. It is a separate conceptual  
3           exercise which is undertaken at the second stage or at  
4           the final stage when considering whether prices are  
5           abusive.

6           THE PRESIDENT: I completely agree, yes. Yes, it is  
7           a separate enquiry.

8           MR HOLMES: On any view, the mountain would still be  
9           relevant when assessing dominance.

10                  Does that address your question more closely?

11           THE PRESIDENT: Yes, that is exactly it. I was not going  
12           down a radical rewriting of competition law. What I was  
13           really articulating was, clearly it does matter because  
14           the process matters, but one often goes through stages  
15           of enquiry and actually, having done it, you go back and  
16           say, well, actually it was not necessary.

17           MR HOLMES: Yes.

18           THE PRESIDENT: I just wanted to get a feel, again to enable  
19           the appellants to pushback on this, for where the CMA  
20           stood on this.

21           MR HOLMES: Yes, well you have my submission --

22           THE PRESIDENT: I am very grateful.

23           MR HOLMES: -- should I be driven to it, but my primary case  
24           is very much that the markets are correctly drawn.

25           THE PRESIDENT: I entirely understand.

1 MR HOLMES: Turning then to the countervailing buyer power  
2 question. Auden's basis for resisting dominance during  
3 the pre-entry period turns on the Department of Health's  
4 powers to intervene and to regulate price during the  
5 infringement period. Auden claims that the existence of  
6 these powers provides clear evidence of a constraint in  
7 practice which was sufficient to remove any market power  
8 that Auden would otherwise enjoy.

9 I think it is common ground that countervailing  
10 buyer power is a matter of degree and depends on whether  
11 market power is in fact constrained as a practical  
12 matter. One gets that from Auden's Written Closings.  
13 We should perhaps look at those briefly. {IR-L/4/21} at  
14 paragraph 59.

15 You see there the well-known test for dominance in  
16 *United Brands*; a position of economic strength which  
17 enables an undertaking to prevent effective competition  
18 being maintained by affording it the power to behave to  
19 an appreciable extent independently of competitors,  
20 customers and, ultimately, of consumers.

21 That itself is a matter of degree, as the economists  
22 accepted.

23 Then at paragraph 60 a summary of the approach to  
24 countervailing buyer power:

25 "Competitive constraints may be exerted not only by

1 actual or potential competitors but also by customers.  
2 Even an undertaking with a high market share may not be  
3 able to act to an appreciable extent independently of  
4 customers' size or their commercial significance for  
5 dominant undertaking, and their ability to switch  
6 quickly to competing suppliers, to promote new entry or  
7 to vertically integrate and to credibly threaten to do  
8 so. If countervailing buyer power is of sufficient  
9 magnitude, it may deter or defeat an attempt by the  
10 undertaking to profitably increase prices."

11 So the relevant question is whether there is  
12 a constraint on the demand side that is sufficient to  
13 deter or defeat price increases.

14 Two points about that. Clearly a matter of degree.  
15 Is the constraint sufficient? Sufficient to do what?  
16 Effectively to constrain market power by deterring or  
17 defeating price increases. We completely agree with  
18 that. There is no difference between us on that point.

19 If we turn on to page 27, {IR-L/4/27}, we see again  
20 that Auden accepts the need for some constraint that is  
21 able to restrain market power in real practical terms.  
22 You see that at the foot of the page at paragraph 80.

23 You see how Auden puts its case in the bottom two  
24 lines:

25 "The existence of a concrete and undisputed legal

1 power to control prices is not merely theoretical; it is  
2 clear evidence of a constraint in practice. It would be  
3 perverse to dismiss such a constraint simply on the  
4 basis that the DHSC had chosen not to deploy it for  
5 reasons best known to itself."

6 So there is I think an acceptance of a need to show  
7 a constraint in practice.

8 That is certainly how the Tribunal has previously  
9 approached this question in other cases in the  
10 pharmaceutical sector where similar arguments have been  
11 repeatedly run.

12 If we could go, please, to the Tribunal's judgment  
13 in the *Phenytoin* case, it is {M/150/66}. The Tribunal  
14 sees the argument that was being pressed in 199 that the  
15 CMA was incorrect to find that the DH, that is the  
16 Department of Health, did not have countervailing buyer  
17 power sufficient to constrain Pfizer's or Flynn's  
18 conduct so as to prevent them holding dominant positions  
19 on their respective markets.

20 Then at paragraph 200, you see the arguments relied  
21 on by the CMA. One, the structure of the NHS meant it  
22 was difficult for the NHS to exert buyer power. I will  
23 return to that point in a moment.

24 Secondly, the clinical commissioning groups were not  
25 able to exercise any choice of product. In other words,

1 once a product is prescribed, the CCGs must pay for it.

2 Thirdly, the Department of Health did not have  
3 material countervailing buyer power through the power to  
4 regulate prices.

5 It was the third point that was the focus there.  
6 You see that in the final sentence and so that is also  
7 the case here.

8 At 201 there is again a recognition that this is  
9 a matter of degree:

10 "An undertaking with significant market power may  
11 not be dominant if the customer has a sufficient degree  
12 of countervailing buyer power effectively to constrain  
13 the undertaking's conduct."

14 Then a reference to previous case law, including  
15 from the pharmaceutical industry, the *Genzyme* case.

16 Turning on to page 67 at paragraph 203, you see the  
17 Tribunal summarises the state of the law based on its  
18 consideration of the authorities:

19 "It is clear from this jurisprudence that to be an  
20 effective constraint on behaviour the buyer in question  
21 must not only have the theoretical capability of  
22 exercising countervailing pressure on suppliers but  
23 there has to be a real possibility that this pressure  
24 will be exercised in practice and to a sufficient  
25 extent."

1           At paragraph 204 the Tribunal notes that  
2           countervailing buyer power in the classic sense is not  
3           applicable in this context:

4           "Countervailing buyer power is not as it is normally  
5           understood in competition law terms relates to the  
6           bargaining position of the buyer, and could arise, for  
7           example, if a commercially significant buyer was able to  
8           make a credible threat to switch to a competing  
9           supplier."

10          But for reasons the Tribunal then records, that is  
11          not how things work in relation to the NHS. That is due  
12          to the way the NHS is organised, but also, and  
13          importantly, because continuity of supply in the fourth  
14          line from the bottom of the page:

15          "Affected the extent to which clinical  
16          commissioning groups could choose to purchase  
17          alternative products. Thus, the CMA found that the  
18          structure of the NHS meant that it was difficult for the  
19          NHS to excerpt buyer power over Pfizer and Flynn and  
20          that CCGs had no choice but to purchase  
21          Pfizer-Flynn ..."

22          Turning over the page, you see part of the CMA's  
23          reasoning was not challenged and nor is it challenged in  
24          this case. The upshot is:

25          "It is hard to see how it could realistically be

1           said that the Department of Health could, in practice,  
2           excerpt any material buyer power, as normally understood  
3           in competition law terms, such as to influence  
4           the pricing behaviour of Flynn and Pfizer."

5           The short and central point is once the prescription  
6           is issued, there is an obligation to pay and that  
7           significantly constrains the ability to refuse to  
8           purchase, to walk away.

9       THE PRESIDENT: I mean, buyer power, however big the buyer,  
10           only really works if you have got an alternative,  
11           a threat to deploy. So here depending on how the  
12           evidence as to its use pans out, Plenadren might  
13           arguably have been an alternative in that it could be  
14           used though I note what you said yesterday about it not  
15           being as good a medicine for those who could take their  
16           hydrocortisone immediate release pills three times  
17           a day, but let us park that question and assume that it  
18           is in fact a different but more or less acceptable  
19           substitute for immediate release.

20           Buyer power would be helpful if you had Plenadren at  
21           a cheaper price, but Plenadren was more expensive and,  
22           in fact, we see the buyer power operating in that way,  
23           in that what was said in the literature that you showed  
24           us yesterday is that CCGs and others were saying do not  
25           go for Plenadren because it is too expensive.



1           Now, the question which one does ask oneself is why  
2           did the supply of Plenadren price at that level, but it  
3           does not assist -- it is an interesting question -- but  
4           it does not assist in why the NHS generally did not  
5           threaten to move to Plenadren because you would  
6           immediately realise that it is a hopeless threat. The  
7           threat would operate the other way. We will buy  
8           hydrocortisone. If you reduce Plenadren's price, maybe  
9           we will use that, but that is.

10       MR HOLMES: Sir, you are quite right to pull me up on that.  
11       You are right of course, sir, that one of the ways in  
12       which countervailing buyer power arises is where there  
13       is a credible outside option and, as you say, sir,  
14       depending on where you come out on the clinical  
15       evidence, it is difficult to see where that option would  
16       lie on any view given the pricing of Plenadren, which is  
17       the alternative hydrocortisone form.

18           The point that I perhaps leapt to too quickly is  
19           that another way in which countervailing buyer power  
20           might arise in some contexts would be a refusal to  
21           purchase at all, to walk away. That is an option in  
22           ordinary commercial negotiations, but here, clearly,  
23           that is not an option.

24       THE PRESIDENT: Yes.

25       MR HOLMES: Patients with Addison's disease needed treating.

1           You could not leave them to suffer and to suffer the  
2           life-threatening consequences. So, therefore, and given  
3           that once a prescription is written the pharmacies have  
4           to be reimbursed, that left no way out on a classic and  
5           traditional countervailing buyer power analysis.

6       THE PRESIDENT: Buyer power, it comes down to no more than  
7           this: if I as an individual go to a supplier and say,  
8           unless you give me a 10% discount, I am going to walk  
9           away. Well, I am afraid in most cases, they will tell  
10          me, well walk away, be my guest, because I am not  
11          economically significant enough. On the other hand, if  
12          I represent the purchase of a vast number of units and  
13          I say, well I am going to switch my supply, well then  
14          the suppliers is going to sit up and listen, but it is  
15          no more than that.

16       MR HOLMES: Yes, and here there is no possibility of  
17          threatening to walk away, as of course Auden must have  
18          been aware.

19               For the reasons we have been debating, the real  
20               focus of debate has therefore classically been not on  
21               countervailing buyer power in the classic sense that you  
22               have just adumbrated it, but rather, as set out in  
23               paragraph 205, a rather unusual form of buyer power  
24               deriving from the Department of Health's unique  
25               position, statutory powers and non-statutory leverage.

1 Do you see that in the third line?

2 THE PRESIDENT: Yes.

3 MR HOLMES: As the Tribunal observes, this aspect of  
4 countervailing buyer power is better described as a form  
5 of regulatory power: so not CBP in the classic sense at  
6 all.

7 Notwithstanding that point, if we turn on to  
8 page 69, it is clear from paragraph 207 the Tribunal  
9 regarded the underlying nature of the enquiry as the  
10 same.

11 Picking it up in the third line, the Tribunal said  
12 this:

13 "The question is whether the Department of Health  
14 was, as a matter of fact, able to exercise buyer power  
15 in the form of regulatory power materially to influence  
16 Pfizer and Flynn's pricing."

17 So still a matter of degree, still a question of  
18 real practical constraints, but deriving from regulation  
19 or the threat of regulation, rather than purchasing and  
20 the threat of not to purchase.

21 Now, Pfizer sought permission to appeal this  
22 approach, but was refused by Lord Justice Newey. The  
23 order is at {H/1173.3/1}.

24 THE PRESIDENT: By all means take us to it, but I have well  
25 in mind the points that Auden make that this is not

1           something more than in this case a statement of the  
2           reasons why permission to appeal was refused.

3           MR HOLMES: No, indeed, sir. We do not rely on it as  
4           formally binding upon you.

5           THE PRESIDENT: No.

6           MR HOLMES: Of course, sir. But it is interesting to see  
7           the trenchant terms in which the ground was dismissed.  
8           You see that he concludes that the Tribunal was clearly  
9           entitled to conclude that it did not need to decide  
10          the precise extent of the Department of Health's powers  
11          and to find that the department had no effective means  
12          of limiting the appellants' prices:

13                 "Both the case law and common-sense show that the  
14                 focus should be on whether there is an effective  
15                 constraint rather than the theoretical position."

16                 As I say, not formally binding, but it means that  
17                 the Tribunal's approach stands and we commend it to you  
18                 as clearly the correct approach.

19                 The proper focus is therefore upon whether there was  
20                 any effective constraint in practice.

21                 As a first point --

22           THE PRESIDENT: The trouble is theoretical is not quite the  
23           right word, because these powers in the NHS Act were  
24           there.

25           MR HOLMES: Yes.

1 THE PRESIDENT: There is no reason why they could not be  
2 exercised. They were not. Are you saying that  
3 a contingent restraint, in other words one that depends  
4 upon the Secretary of State choosing to act, is not for  
5 purposes of assessing dominance a relevant thing to take  
6 into account?

7 MR HOLMES: It may be relevant, sir, but you need to show  
8 that it has actually operated to constrain dominance and  
9 for that to you need to engage in a practical enquiry,  
10 not just looking at the words on the page, else it would  
11 be impossible to apply this aspect of competition law at  
12 all to the pharmaceutical sector, because it is common  
13 ground that there were in theory powers. There was text  
14 in the statute. But you need to look at whether that  
15 legislation was practically operable and I will show you  
16 why we say that it was not and, for that reason, it did  
17 not in fact constrain the market power of Auden.

18 It did not do so either through the exercise of any  
19 price regulation. It did not do so through the threat  
20 to exercise any price regulation and it did not do so  
21 based on any evidence before this Tribunal on the basis  
22 of a perceived risk on Auden's part that it might do so.

23 THE PRESIDENT: These provisions are relevant at two levels,  
24 are they not? They are relevant at the dominance  
25 question, but they are also relevant to the abuse by

1 excessive pricing question, because I think what is  
2 said, by at least some of the appellants, is the fact  
3 that there was no intervention enables us to make some  
4 sort of inference that in fact the prices were not  
5 perceived as excessive, because if they had been  
6 excessive, there would have been an intervention. You  
7 may want to address that point separately when you come  
8 to abuse, but it does impact at both levels, does not  
9 it?

10 MR HOLMES: It is also I see a point that may arise in  
11 relation to abuse and I will deal with that when I come  
12 to abuse, if I may.

13 THE PRESIDENT: Of course.

14 MR HOLMES: Can I show you for now why we say for the  
15 purposes of dominance there is not any practical  
16 constraint arising from the provisions that are relied  
17 upon.

18 Indeed, we say that this is an unpromising ground of  
19 appeal where in fact the prices are seen to have risen  
20 relentlessly and to extraordinary levels. If this is  
21 a case where prices really were constrained by  
22 regulation or the threat of regulation, it is hard to  
23 imagine what unconstrained pricing would look like. We  
24 saw the mountain figure, the 10,000% inflation with  
25 individual prices per tablet rising from a few pence to

1 several pounds. That is not suggestive of a constraint  
2 in practice.

3 There is no dispute that the Department of Health  
4 did not in fact exercise any regulatory powers to  
5 regulate the price of hydrocortisone. Nor has Auden  
6 relied on contemporaneous documents or witness evidence  
7 in these proceedings before the Tribunal to suggest that  
8 it in fact decided to restrain its pricing because of  
9 a concern that the Department might intervene.

10 On careful analysis, it will be my submission that  
11 none of the powers that were theoretically available,  
12 and I take your point about theoretically the powers  
13 that were available on the face of the statute to the  
14 Department, were in fact such as to exercise an  
15 effective constraint on Auden's pricing.

16 To see why that is the case one needs to consider in  
17 a little bit of granular detail the regulatory position  
18 as it changed over time and I propose to turn to that  
19 now, unless the Tribunal has further questions on the  
20 framework.

21 THE PRESIDENT: No, thank you.

22 MR HOLMES: Annex B of the Decision for your note addresses  
23 this in some length. As set out there, there are three  
24 distinct periods which need to be considered reflecting  
25 shifts in the regulatory position, either as a result of

1 changes in the status of Auden over time following its  
2 acquisition by Actavis or as a result of amendments or  
3 changes to the regulatory framework itself.

4 The first period runs from the start of the  
5 infringement in October 2008 until the end  
6 of August 2015. During this period, the only potential  
7 basis on which price could be regulated is  
8 section 262(1) of the NHS Act 2006. The version in  
9 force at the time is {M/55.2/3}. If we could go there,  
10 please.

11 As the Tribunal sees, subsection (1) permitted the  
12 Secretary of State after consultation with the industry  
13 body to do two things. First, at (a) to limit any price  
14 which may be charged by a supplier of a pharmaceutical  
15 product and, secondly, to give useful effects to such  
16 a limit to provide for any amount charged in excess of  
17 the limit to be paid over to the Secretary of State.

18 Subsection (2) then confined the power to cases  
19 where the supplier was not a member of a voluntary  
20 scheme. There were two potentially relevant voluntary  
21 schemes in existence at the time in this context. The  
22 first was the PPRS, which applied to branded  
23 pharmaceuticals and the second was Scheme M which  
24 applied to generic pharmaceuticals.

25 As we know, Auden was not a member of either



1 voluntary scheme until its acquisition by Actavis on  
2 31 August 2015 and, as a result, it is common ground  
3 that this power could, at least on paper, be used  
4 against it.

5 Last Tuesday you asked, sir, how often  
6 section 262(1) was used in practice by the Department.  
7 The answer, so far as the CMA is aware, is a short  
8 one: never. The provision was not used to regulate  
9 the prices of any pharmaceutical product at any point.  
10 There was never a limit imposed under section 262(1)(a).

11 One of the reasons for this was that the Department  
12 had no powers to gather information about the costs and  
13 pricing of products and no powers to enforce any price  
14 control imposed under section 262.

15 Can I consider in turn those twin gaps in an  
16 effective enforcement regime for section 262.

17 Starting with the power to gather information. We  
18 saw yesterday, just as a framing factual observation,  
19 that Auden repeatedly claimed that its prices were  
20 increasing during the upward march by reason of changes  
21 in its costs. It did so publicly in response to press  
22 scrutiny. You will recall Mr Patel's description of  
23 a state-of-the-art facility costing huge amounts and you  
24 will recall the emails to customers.

25 We saw that those claims were false. Auden bought

1 from a CMO at prices that remained very low throughout.

2 That was the kind of behaviour that the Department  
3 would need to be able to look behind and to deal with to  
4 regulate a company like Auden effectively. Without  
5 effective information gathering powers, the Department  
6 had no way of assessing the relationship between Auden's  
7 prices and its costs in order to challenge the prices.  
8 Auden was not a member of Scheme M. It did not provide  
9 data pursuant to category M and the Department did not  
10 have powers in secondary legislation to gather the  
11 information.

12 The NHS Act contained enabling provisions which  
13 would have allowed for information gathering and would  
14 have permitted enforcement.

15 If we could turn to page 4 of this document, please  
16 you see that at section 264(1) {M/55.2/4}, the statute  
17 made provision for enabling or facilitating the  
18 introduction of a limit under 262.

19 At subsection (2) such provision was permitted in  
20 particular to require any person to whom such a limit  
21 may apply to record and keep information and provide  
22 information to the Secretary of State.

23 Do you see that, sir?

24 THE PRESIDENT: Yes.

25 MR HOLMES: Such information was needed not only as

1 a practical matter in order to have any hope of  
2 identifying unjustified price increases in the face of  
3 dissimulation by suppliers like Auden. It was also  
4 necessary from a legal perspective in view of the  
5 requirements applicable to section 262(1) under  
6 section 266 of the Act. That is on page 5 of this  
7 document {M/55.2/5}.

8 As the Tribunal will see, pursuant to section 266(3)  
9 the power to impose a limit under 262(1) (a), this the  
10 putative power that is relied on here, was:

11 "Exercisable only with a view to limiting by  
12 reference to the prices or profits which would be  
13 reasonable in all the circumstances --

14 "(a) the prices which may be charged for, or

15 "(b) the profits which may accrue to any  
16 manufacturer or supplier in connection with, the  
17 manufacture or supply [of the product]."

18 At subsection (4) the Secretary of State must bear  
19 in mind two things in particular:

20 "The need for medicinal products to be available for  
21 the health service on reasonable terms, and

22 "The costs of research and development."

23 So the short point is this: in order to be able to  
24 decide what prices or profits would be reasonable,  
25 taking into account what terms may be reasonable and

1           what costs are entailed by research and development, the  
2           Department would in practice require plentiful  
3           information and that could only be obtained mandatorily  
4           with the enactment of further regulations pursuant to  
5           section 264 (2) which during the relevant period had not  
6           occurred.

7           So no powers to gather information.

8           As regards research and development, one of the  
9           matters to which regard had to be paid, the Tribunal  
10          will have well in mind the fact that Auden's owners were  
11          during this period obtaining transfer from Auden into  
12          offshore accounts on the basis of sham invoices alleging  
13          payments for research and development and the Department  
14          would need proper and searching powers to have any hope  
15          of lifting the lid in an effective manner on Auden's  
16          pricing when confronted with behaviour of this kind.

17         PROFESSOR HOLMES: Can I ask, I fully understand the point  
18          you are making. If supposing hypothetically the price  
19          was £5, I understand that, without enquiry, you do not  
20          know whether £5 is a low price, high price or whatever.  
21          But if the price changes dramatically from say £1 to  
22          £70, the mountain point, would that not put the  
23          Secretary of State on notice that there might be  
24          something that they would want to enquire about without  
25          having to have detailed information and costs on prices?

1 A related question is, even if where you do not have  
2 powers many statutory bodies have considerable  
3 influence, the CMA is an example, when it does not have  
4 statutory powers it has in practice the ability to get  
5 information without using its formal powers, in fact  
6 that is its normal modus operandis. I am slightly  
7 surprised there was not more of this going on.

8 MR HOLMES: Sir, one of the features, which I will come to  
9 in a moment, is the fact that the Department of Health,  
10 which has limited resources of course as every public  
11 authority does, is overseeing an enormous drugs budget  
12 with many, many different products and we will see that  
13 in the generic sector competition was relied on to try  
14 and keep prices in check and the focus was really upon  
15 blockbuster drugs. So that is part I think of the  
16 factual answer to your question, sir.

17 PROFESSOR HOLMES: The sort of below the radar.

18 MR HOLMES: Below the radar, a phrase indeed that -- one of  
19 the features of this case, of course, is that there has  
20 been another parallel case heard recently in which  
21 "below the radar" featured prominently in relation to  
22 exactly this argument with lots of contemporaneous  
23 documents suggesting that was exactly how the  
24 undertaking in question viewed matters. So there is the  
25 below the radar point and it is undoubtedly an important

1 aspect of the practical features at work.

2 But the underlying point that I am developing here,  
3 sir, is that what is said against me is that there was  
4 a real practical constraint arising from section 262(1)  
5 and the point I am making is that the statutory  
6 apparatus, the secondary legislation which would enable  
7 the kind of fine-grained enquiries that would be  
8 required, not only to identify but also then to police,  
9 to regulate prices of individual products, just was not  
10 in place during the relevant period as a result of  
11 conscious policy choices as to where to focus regulation  
12 and how to regulate different parts of the market. This  
13 was --

14 PROFESSOR HOLMES: Effectively, you are saying it was pretty  
15 toothless even if they had used informal influence.

16 MR HOLMES: You have hit the nail on the head, sir. That is  
17 exactly my submission: toothless, because there was none  
18 of the regulatory apparatus in place that could ever  
19 have given in force and that explains why there is no  
20 contemporaneous evidence suggesting the Department  
21 threatened it in this case or that any action was taken  
22 or that Auden was worried about such action being taken.  
23 It just was not realistic at all.

24 PROFESSOR HOLMES: Thank you.

25 MR HOLMES: The second gap in the Department's powers, which

1 gives the lie to any suggestion that 262 was effective  
2 as a constraint in practice, concerns the lack of  
3 ability to impose and enforce any regulation. As  
4 regards enforcement, section 265 similarly makes  
5 provision for secondary legislation.

6 If we could look, first at {M/55.2/5} at 265 (7).  
7 It defines enforcement decision in very broad terms. We  
8 will come to see the significance of enforcement  
9 decision in a moment. But it includes decisions of the  
10 kind we have just been discussing to require the  
11 provision of information. It also includes the decision  
12 actually to limit any price or profit, so the limiting  
13 decision under 262, the price regulation itself. It  
14 also includes decisions refusing to approve a price  
15 increase and it includes decisions requiring a specific  
16 manufacturer or supplier to pay any amount, which would  
17 arguably extend to the requirement to pay amounts in  
18 excess of a limit pursuant to section 262(1) (b), which  
19 is how the provision is given useful effect.

20 Subsection (8) provides that a limit under inter  
21 alia section 262 may only be enforced under section 265  
22 itself and may not be relied on in any proceedings other  
23 than proceedings under this section. This is the unique  
24 enforcement route. The only way in which a limit could  
25 be imposed and then enforced is via section 265.

1           Turning back to page 4, one sees that enforcement is  
2           to occur pursuant to regulations. You see the title of  
3           the section, "Enforcement" and then a series of things  
4           are specified for which regulation may provide: payment  
5           of penalties under subsection (1) and (2); interest  
6           under subsection (4) and also a right of appeal under  
7           subsection (5).

8           So the whole statutory scheme was premised on the  
9           enactment of secondary legislation in the form of  
10          regulations empowering the imposition of price limits,  
11          the enforcement of price limits and appeals from price  
12          limits and without such a regulatory scheme, the  
13          legislation was a dead letter. But such regulations  
14          were not in fact in place at any point relevant to this  
15          case. We say that without them enforcement would not  
16          have been possible, broadly understood as including the  
17          imposition of a limit itself and the practical  
18          enforcement of such a limit.

19          So the regulation really was a toothless power, as  
20          you put it, sir.

21          This practical difficulty is explained in the  
22          Decision at Annex B, which is at {IR-A/13/27} in  
23          paragraph 9. You see with respect to generic drugs  
24          there was no enforcement regime to underpin any exercise  
25          of the reserve power -- that is section 262 -- or the



1 supporting power in section 264 to require the provision  
2 of information -- the point I made earlier -- which  
3 would enable the Department to determine that a current  
4 price was excessive or what a reasonable price would be.  
5 So two points.

6 First of all, identifying excessive, but then also  
7 working out what price to impose, given the factors to  
8 which regard had to be paid.

9 Section 658 stated that any price limit or  
10 requirement under sections 261 to 264(a) could only be  
11 enforced under regulations providing for a right of  
12 appeal and no regulations existed.

13 During the course of her oral submissions, Ms Ford  
14 handed up a supplemental note on the Department's  
15 statutory powers and that makes the point that the  
16 provisions now contained in section 262(1) of the  
17 2006 Act were previously to be found in section 34 of  
18 the 1999 Act and that regulations were enacted pursuant  
19 to that provision.

20 Those were, however, revoked in May 2007 prior to  
21 the beginning of the infringement in this case. If  
22 anything, they underline how the regulatory framework  
23 had changed by the time of the infringement and why the  
24 power in section 262(1) was not, during the period  
25 relevant to this case, capable of supplying any

1 effective constraint in fact on Auden's pricing in the  
2 absence of further enabling legislation.

3 The reason why section 262(1) lacked a regulatory  
4 framework is explained in paragraph 9 (c) based on what  
5 the Department told the CMA:

6 "Instead of using the reserve power, the  
7 Department's policy with respect to the pricing of  
8 generic medicines was to rely on competition in the  
9 market to control prices. Where markets did not  
10 function well, the Department's policy was to have  
11 statutory or voluntary schemes in place, rather than  
12 consider one product in isolation."

13 At 9 (d):

14 "Although the DHSC was resourced to develop, operate  
15 and maintain its schemes, it did not have the resources  
16 or appropriate infrastructure and implementing framework  
17 in place to determine the fair and reasonable price of  
18 an individual generic drug."

19 This comes back to the point that I made in response  
20 to the question from Professor Holmes. The Tribunal  
21 will have well in mind that the NHS pays for many  
22 hundreds of drugs in many different treatment areas and  
23 even with the eye-watering price increases imposed by  
24 Auden/Actavis, hydrocortisone was still a small part of  
25 the overall drug reimbursement bill and with limited

1 resources and an asymmetry of information the Department  
2 could not realistically attend to individual drugs in  
3 the way proposed by Auden and the Department  
4 understandably did not attempt to do so. It would have  
5 required a really intensive forensic exercise where you  
6 see the types of practice which were in play in this  
7 case with sham research and development payments that  
8 would need to be looked behind.

9 Lest it be said against me that the Department could  
10 have enacted legislation to enable such an individual  
11 monitoring exercise, I should stress that it is not the  
12 job of either the CMA, or indeed this Tribunal, to  
13 second guess the Government, the choices made by  
14 the Government or the Department. This is a competition  
15 law case. It is not a public enquiry and the proper  
16 focus of the present enquiry is a consideration of  
17 a factual nature ultimately: was Auden in fact  
18 constrained by such regulation as there was or the  
19 threat of regulation? The only realistic answer to that  
20 question, in my submission, is that it was not.

21 So that deals with alleged countervailing buyer  
22 power in the first period, subject to any questions.

23 THE PRESIDENT: There is an end of the telescope question  
24 here, is there not? You say one needs to look at the  
25 effect of the legislation on the supplier and you say

1 well, for the reasons you have given, there was not any.  
2 I think Ms Ford would say, no, you should ask why the  
3 Department of Health did not do more to intervene, did  
4 not exercise the powers, including the ability to put in  
5 place secondary legislation in order to control  
6 precisely such abuses as these, if they existed. You  
7 say that is simply the wrong question. You have got  
8 to -- we will have to decide which end of the telescope.

9 MR HOLMES: Yes, the question -- I have no doubt that  
10 Ms Ford does say that and will say that, but the point  
11 is that we are only involved in a consideration of  
12 countervailing buyer or regulatory power to the extent  
13 that it qualifies dominance. The case law makes clear  
14 that that is a fact-sensitive enquiry which is a matter  
15 of degree. So this is, in my submission, rightly  
16 a consideration of how things actually panned out and  
17 whether there really was some constraint which bit such  
18 that there was no dominance here, such that dominance  
19 was circumscribed.

20 When you see the threshold that has to be met, as it  
21 is set out in the case law, you readily see the  
22 difficulty that Auden faces in doing so. I do, sir,  
23 very much maintain that it is not this Tribunal's task  
24 or the CMA's task to question why the legislature,  
25 primary or secondary, did not exercise its legislative

1 powers in a given case when assessing dominance and  
2 I also rely on the passages in the Decision which  
3 I showed in the annex, which show the position as to  
4 policy which explains that choice, which was in any  
5 event a reliance upon competition and a rolling back of  
6 regulation which is a perfectly legitimate regulatory  
7 choice.

8 Having done that, of course where competition is  
9 left to play out the general rules of competition law  
10 apply as a constraint to players in the market.

11 THE PRESIDENT: Yes, you are now addressing Ms Ford's end of  
12 the telescope, are you not? Ms Ford made the point,  
13 I think she made it, but the point has been made that  
14 there was a failure on the part of the CMA to ask the  
15 Department why it had not acted and that is very much  
16 looking at the reasoning behind the Department of  
17 Health's position.

18 Your answer to that is twofold. First of all, you  
19 say that is the wrong question. You have got to look at  
20 the actual effect on the market as it was and if there  
21 was no effect then it does not matter.

22 MR HOLMES: Yes.

23 THE PRESIDENT: But even if one looks at the other end, you  
24 say there is in fact a sufficient explanation as to why  
25 the Department did not act in the fragilities that you

1           have articulated in relation to the statutory powers.

2       MR HOLMES: Yes, and it was not only the Department telling  
3           the CMA in private discussion what its policy was. We  
4           will see there are plentiful indications as to the  
5           policy which applied to generic medicines at the time  
6           and the reliance on competition law and market pricing  
7           as the mechanism that would apply in relation to those  
8           products.

9       THE PRESIDENT: Are you going so far as to say that actually  
10           262, because when I read it initially, without looking  
11           at the later sections, it looks rather like a standalone  
12           provision that provided the Secretary of State consults  
13           with the industry body, the Secretary of State may limit  
14           any price charged, but I think what you are saying is if  
15           one followed to the letter the provisions in 262(1), you  
16           would actually be breaching later sections of the Act,  
17           which control that power.

18       MR HOLMES: It has to be read, sir, in the light of the  
19           conditions that need to be met as set out in subsequent  
20           provisions of the Act.

21       THE PRESIDENT: Yes. Does that then provide an answer to my  
22           judicial review question, because I put to Ms Ford that  
23           if this power was exercised, it would obviously be  
24           subject to JR.

25       MR HOLMES: It does.

1 THE PRESIDENT: In fact, it is dealt with in a statutory  
2 regime --

3 MR HOLMES: Yes.

4 THE PRESIDENT: -- later on.

5 MR HOLMES: I am very grateful. That was a point I had  
6 intended to incorporate in my script, but I am afraid in  
7 the small hours I failed to do so. But it struck me  
8 that exactly addressed the point you were putting. One  
9 can see the considerations that are identified as  
10 relevant considerations that require to be weighed.

11 THE PRESIDENT: Yes, thank you.

12 MR HOLMES: The second period to consider is Actavis's  
13 conduct of the business following its acquisition of  
14 Auden. This period begins in September 2015 and lasts  
15 until 6 August 2017 when the legislative framework  
16 changed once more. The reason why this period requires  
17 separate consideration is of course because Actavis was  
18 a member of both the PPRS, the voluntary scheme  
19 applicable to branded products, and to Scheme M, the  
20 voluntary scheme applicable to generic suppliers.

21 That meant the reserve power in section 262(1) could  
22 not be used against it by reason of the limitation in  
23 section 262(1) subject to the arguments which I will now  
24 come on to address.

25 During this period, Auden/Actavis relies on three

1 potential routes to price regulation. The first is  
2 section 262 (4) of the 2006 Act and that is at  
3 {M/55.2/2}. That provides that:

4 "If any acts or omissions of any manufacturer or  
5 supplier to whom a voluntary scheme applies ... have  
6 shown that, in the scheme member's case, the scheme is  
7 ineffective for either of the purposes mentioned in  
8 subsection (1), the Secretary of State may ... determine  
9 that the scheme does not apply to him."

10 The purposes identified in subsection (1) are  
11 limiting the prices or profits of a supplier to whom the  
12 scheme relates.

13 So 261 (4) confers a power to eject a supplier from  
14 a voluntary scheme and, so the argument goes,  
15 the Department could have used this power to eject  
16 Actavis, thereby enabling it to exercise the power to  
17 regulate price under section 262(1), which we have  
18 already considered. So it is a two step. First you  
19 chuck them out of the voluntary schemes and then 262(1)  
20 becomes available afresh.

21 There are two profound difficulties with this  
22 tortuous scenario. The first is that it simply takes  
23 you back into section 262(1) and that lacked teeth for  
24 all of the reasons that we have already discussed.

25 The second is that the Department would arguably



1 have needed to take the extreme step of expelling  
2 Actavis from both the PPRS and Scheme M. This is on the  
3 basis that on one widely held view at the time the  
4 limitation in section 262(2) prevented the application  
5 of section 262(1) to generic products, whether the  
6 supplier in question belonged to the PPRS or to  
7 Scheme M. The Tribunal will recall this is the  
8 uncertain legal question which the Tribunal concluded it  
9 did not need to resolve in *Phenytoin*.

10 The expulsion of Actavis from the PPRS would have  
11 removed all of its branded products from the profit  
12 controls applicable under the PPRS mechanism and that  
13 would have been an obviously undesirable outcome from  
14 the Department's perspective.

15 THE PRESIDENT: Yes, but only because of the toothlessness  
16 of the regime that operates.

17 MR HOLMES: Sir, it may be that my first answer is all that  
18 one needs, but I am now developing -- the first answer  
19 being 262(1), even once you are through, faces all of  
20 the same difficulties as it did in the prior period.  
21 But I would say that there are further significant  
22 difficulties involved in the step of expulsion, which  
23 presents another hurdle to the application of  
24 section 262(1) after Actavis's acquisition.

25 THE PRESIDENT: No, I mean my point is a rather more brutal

1           one which is: why would you bother expelling someone  
2           from either scheme, given that you have got an inability  
3           to control the prices outside the scheme because you  
4           have a toothless regime?

5           MR HOLMES: Yes.

6           THE PRESIDENT: So, in effect, you have got the  
7           toothlessness extending to the threat of expulsion from  
8           the scheme.

9           MR HOLMES: Yes, indeed, sir, I completely agree. I only  
10          take these points because there has been a root and  
11          branch --

12          THE PRESIDENT: I am just trying to understand how it all  
13          works.

14          MR HOLMES: Yes, indeed. These are supplemental points  
15          which may be entirely unnecessary, but the first is the  
16          need to expel from both PPRS and Scheme M and it is at  
17          least doubtful whether Actavis could have been lawfully  
18          expelled from the PPRS for its pricing of a generic  
19          product which was not subject to the PPRS.

20                 One of the curious features of the case, sir, is  
21          that we are rearguing points which have been debated  
22          several times before this Tribunal and the view that the  
23          Tribunal took in the *Genzyme* case, in respect of the  
24          equivalent power under section 33 of the Health Act  
25          1999, was precisely that it would not be possible to

1 expel from the PPRS by reason of a pricing of a generic  
2 product.

3 We do not need to go there, but for your note the  
4 reference is paragraph 273 of the 2004 *Genzyme* judgment,  
5 which is at {M/31/84}.

6 So that route would have been legally very difficult  
7 and at best uncertain. Given that uncertainty, and the  
8 litigious nature of this sector of economic activity,  
9 there would be a clear risk of judicial review here too.

10 There is of course no evidence that it was ever  
11 contemplated or that Actavis feared that it might occur  
12 in the present case or that there was any practical  
13 constraint at all.

14 The second regulatory route which Ms Ford relied on  
15 during this period was the power to control price under  
16 Scheme M. The relevant version of Scheme M  
17 from March 2010 is at {M/77/1}. Starting with the  
18 preamble on page 2 {M/77/2}, you see the explanation  
19 there that:

20 "The Scheme is a voluntary (non-contractual) one  
21 made by the Secretary of State and the representative  
22 industry body within the meaning of section 261 of the  
23 National Health Service Act 2006."

24 That is the British Generics Manufacturers  
25 Association.

1           The general approach is that Scheme M allows freedom  
2 of pricing. You see that in paragraph 27 and it is all  
3 of a piece with this policy choice that I was discussing  
4 a moment ago. If we could go, please, to {M/77/7}, you  
5 see at paragraph 27:

6           "The Scheme allows freedom of pricing subject to the  
7 following provisions ..."

8           The first sentence of the bullet:

9           "Any scheme member supplying a generic medicine to  
10 the NHS may set or alter the price at which that  
11 medicine is sold to wholesalers or dispensing  
12 contractors without any prior requirement to discuss  
13 such prices with the Department of Health."

14          So no automatic regulation or control of price under  
15 Scheme M. The default was freedom of pricing.

16          But if we read on, the second sentence notes:

17          "This freedom is allowed on the condition that, if  
18 requested to do so, a Scheme member shall provide the  
19 Department of Health with information sufficient to  
20 satisfy the Department of the reasonableness of prices."

21          And it cross-refers to paragraphs 30-34, and  
22 paragraph 30 lies at the heart of Auden's submissions on  
23 this point, and paragraph 30 is at {M/77/8}. The  
24 existence of the powers set out here is not in dispute.  
25 But we know that the Department never in fact used or

1 threatened to use the power against Actavis. You see  
2 the provision provides that, first paragraph 30:

3 "The Department will allow changes in the market  
4 prices to be influenced by existing market mechanisms."

5 Where there is effective competition then the  
6 Department will not intervene.

7 "However, should the Department identify any  
8 significant events or trends in expenditure that  
9 indicate the normal market mechanisms have failed ...  
10 then the Department may intervene to ensure that the NHS  
11 pays a reasonable price ..."

12 The CMA's position is that had the Department  
13 attempted to use this power it would have gone nowhere.  
14 For example, if the Department had attempted to  
15 intervene to ensure that the NHS pays a reasonable price  
16 for the medicines, Actavis could have opted to dispute  
17 the new price under the dispute resolution provisions in  
18 paragraphs 35-41. They are on page {M/77/9}. Had  
19 Actavis done that, then the Department could not impose  
20 the disputed price and that is because disputes were to  
21 be resolved by a three person panel consisting of  
22 a chair, a member appointed by the Department and  
23 another by the BGMA. So it would have been out of the  
24 Department's hands.

25 Even then if Actavis objected to the Department's

1 intervention under paragraph 30 or disliked the decision  
2 of a dispute resolution panel it could simply leave the  
3 scheme as per paragraph 44 which is on page {M/77/10}.

4 In that scenario the Department of Health would have  
5 been left without a leg to stand on. Why do I say that?  
6 Because we would then be back in a world in which the  
7 reserve power under section 262 could not be used  
8 against Actavis because it was a member of the PPRS and  
9 we would then need to consider removing it from the PPRS  
10 and if it were removed from the PPRS there would then be  
11 the problem of lack of necessary enabling provisions.  
12 So it is a real thicket.

13 The third route on which Ms Ford may have sought to  
14 place reliance during this period was section 261(8).  
15 That is in {M/55.2/2} at the bottom of the page. The  
16 Tribunal sees that it empowers the Secretary of State,  
17 so looking at the foot of the page to:

18 "... prohibit any manufacturer or supplier to whom  
19 a voluntary scheme applies from increasing any price  
20 charged by him for the supply of any health service  
21 medicine covered by the scheme without the approval."

22 And:

23 "... to provide for any amount representing any  
24 increase ... to be paid over to the Secretary of State."

25 But as Auden noted in its supplemental note

1 section 261(8) was not in fact in force during the  
2 second period. Enabling legislation was only introduced  
3 as part of the August 2017 changes, which I will come to  
4 in a moment.

5 For the period I am currently considering it was not  
6 available and could not possibly have exerted any  
7 countervailing constraint on Auden/Actavis. So in my  
8 submission it is a complete red herring. It required  
9 enabling legislation and there was none.

10 PROFESSOR MASON: Mr Holmes, can I just check with you then  
11 that I understand the exact argument. One  
12 interpretation of what you have just said is that all  
13 those dispute resolution provisions and three person  
14 panels and so on are not actually worth the paper they  
15 are written on because, as you have described it, there  
16 is no scenario in which they would be effective. Is  
17 that a general statement or are you particularising it  
18 to this case?

19 MR HOLMES: Again, to our knowledge, sir, the Scheme M  
20 mechanism was never used to regulate any pharmaceutical  
21 price. It was never applied in practice.

22 PROFESSOR MASON: Any?

23 MR HOLMES: Any. I see there may be some disagreement. If  
24 anyone on the other side of the Bar can point to a case  
25 I would be interested to see it of course but I am not

1           aware in the materials of any evidence that it was ever  
2           used in practice to regulate the price.

3       MR JOWELL:  If I may, so Mr Holmes knows our position.

4           There is recorded in the original *Phenytoin* judgment  
5           what occurred in that case which is the informal  
6           intervention as against Teva for its tablets where an  
7           enormous reduction was achieved by the Department of  
8           Health by virtue of -- in the context of Scheme M.

9       MR HOLMES:  Mr Jowell need have no concern.  He can of  
10          course address you in reply as he sees fit.  I will be  
11          coming to and we will deal with this rather discrete  
12          exercise.

13       MR JOWELL:  While I am on my feet and so that this is also,  
14          as it were, so Mr Holmes can also deal with this, we are  
15          slightly concerned that there is a sort of hinting at  
16          what was going on in the Department of Health's mind.  
17          For example, it is suggested that this was all under the  
18          radar.  It is suggested that --

19       THE PRESIDENT:  I do not think you need worry about that.

20       MR JOWELL:  Yes, but, well --

21       THE PRESIDENT:  No, do go on.

22       MR JOWELL:  If I may.  Then it was suggested this would all  
23          be toothless because it was anticipated that Actavis  
24          would leave the scheme.  We find that a very far-fetched  
25          proposition and we do not think that there is any



1 evidence to support it. One point that I think we have  
2 made very clear is there is a dearth of evidence from  
3 the Department of Health in this case.

4 THE PRESIDENT: That point has certainly been made and it is  
5 the telescope point that I made with Mr Holmes. I think  
6 we would be prepared to go so far as to understand the  
7 operation in the abstract of the legislation.

8 MR JOWELL: Yes.

9 THE PRESIDENT: To that extent it is helpful to be educated  
10 about it. But to go any further, in particular to do  
11 anything more than infer from the black and white  
12 wording of the legislation what was or might have been  
13 in the mind of the Department I think would be something  
14 that we would not be prepared to do as the evidence  
15 stands.

16 MR HOLMES: I am slightly concerned that Mr Jowell has now  
17 on several occasions made submissions during the course  
18 of my Closing submissions in circumstances where  
19 objection has been taken to the length of time that I am  
20 taking. At the beginning of yesterday we had further  
21 submissions on the economic literature. He can of  
22 course address --

23 THE PRESIDENT: No, gentlemen, the intervention was I think  
24 a helpful one and there have not been many. Let us be  
25 fair.

1 MR HOLMES: I am grateful, sir.

2 THE PRESIDENT: I will certainly shut up anyone who is  
3 taking too much time out of your time, including myself.

4 MR HOLMES: I appreciate, that, sir. I am conscious of the  
5 time. It may be that is a convenient moment to pause.

6 THE PRESIDENT: Yes, of course. We will rise for  
7 ten minutes and resume at 25 to.

8 (11.27 am)

9 (A short break)

10 (11.41 am)

11 MR HOLMES: Sir, that brings me to the third and final  
12 period, on which I think I can be quite short. This  
13 began with the legislative changes brought in on  
14 7 August 2017 and it ended up in July 2018 at the  
15 conclusion of the infringement period.

16 The changes were effected by the Health Service  
17 Medical Supplies Costs Act of 2017. We do not need to  
18 go there, but for your note it is at {M/137/1}. Intas  
19 places particular reliance on these legislative changes,  
20 describing them as "enhanced powers". For your note,  
21 that is Intas Written Closings at paragraph 106.

22 For present purposes, the 2017 Act did two things in  
23 particular. First, section 4 amended section 262 of the  
24 National Health Service Act, "the 2006 Act", to enable  
25 the Secretary of State to require companies to reduce

1 the price of an unbranded generic medicine  
2 notwithstanding their membership of the PPRS. So it  
3 resolved the uncertain legal point that was identified  
4 by the Tribunal in *Phenytoin* making clear that  
5 section 262 could be used notwithstanding a membership  
6 of the PPRS.

7 Secondly, section 8 inserted a new section 264A into  
8 the 2006 Act that enabled the Secretary of State to  
9 obtain information about the costs of producing  
10 medicines and the upshot of the 2017 Act was that the  
11 Department of Health could now use the reserve power  
12 under section 62 in respect of Actavis's UK 10mg  
13 tablets.

14 But even at this point the regulatory powers were  
15 not fully operational. It was not until the  
16 11 April 2018 that the Department was given powers to  
17 enforce directions to limit prices. That is explained  
18 in the Decision at footnote 265 and the relevant  
19 legislation is the Health Service Medicines (Price  
20 Control Penalties and Price Control Appeals Amendment)  
21 Regulations 2018. For your note, they are at {M/145/1}.

22 It was not until the final month of the infringement  
23 period on 1 July 2018 that the Department was given  
24 powers to gather information on manufacturing supply and  
25 distribution costs and the relevant statutory instrument

1 is the Health Service Products (Provision and Disclosure  
2 of Information) Regulations 2018. For your note, they  
3 are at {M/149/1}.

4 My short submission in relation to these  
5 implementing powers is that they were too little too  
6 late to make any difference to the tail-end of the 10mg  
7 abuse. Moreover, and in any event, we know that the  
8 Department was not ready to use its powers under  
9 section 262 even at this time. To make that good, can  
10 we go, please, to {IR-H/1141.1/1}. This is  
11 a consultation response from the Department and the  
12 title shows that it concerns legal requirements to  
13 provide information about health service products. It's  
14 dated June 2018. It preceded the Regulations which gave  
15 the Department information gathering powers  
16 in July 2018.

17 If we could go, please, to annex B of the  
18 consultation, which is at page {IR-H/1141.1/34}. As you  
19 see from the heading, this is a statement on prices of  
20 unbranded generic medicines. In the first paragraph in  
21 the third line we see the Department's view that  
22 effective competition between suppliers was an effective  
23 means of cost control in most cases.

24 The second paragraph reiterates in the fourth line  
25 that the Department is committed to allowing freedom of

1 pricing for unbranded generic medicines where there is  
2 effective competition.

3 So that is a statement of the general position. But  
4 then in the third paragraph the Department says this:

5 "The CMA has several live investigations into  
6 excessive pricing of unbranded generic medicines. It  
7 has become clear that where competition is not working  
8 effectively, some manufacturers or suppliers have  
9 increased their prices to what appear to be unwarranted  
10 levels. The Department recognises that there may be  
11 legitimate reasons for price increases. However, in  
12 cases where unwarranted prices are being charged,  
13 the Department has concluded that control of those  
14 prices is necessary."

15 The Department then sketches out how it might  
16 identify potentially unwarranted prices when normal  
17 market mechanisms have failed to protect the NHS.

18 We can see the list of factors it proposed to have  
19 regard to which are listed in the bullets.

20 Turning over the page, the Department explains how  
21 it would intervene, starting by engagement with the  
22 company, then information gathering and using the  
23 information in discussion with the company about  
24 the price level. If necessary, you see in the sixth  
25 line, the Department explains that it may use its powers

1 under section 262 after consulting the BGMA.

2 The Department also notes the possibility of referring  
3 cases to the CMA for investigation and the statement  
4 concludes:

5 "If the Department has not engaged with the company  
6 about the price of its unbranded generic medicine this  
7 must under no circumstance be understood as approval of  
8 that price."

9 So inaction should not be taken as acceptance.

10 Finally:

11 "The Department will consult the relevant industry  
12 bodies, the BGMA and the HDA, about its proposed policy  
13 and procedures for limiting the price of an unbranded  
14 generic medicine under section 262."

15 That is where matters were left at the time of the  
16 infringements. The Department of Health said it would  
17 consult on its policy and procedure for applying  
18 section 262. That did not happen during the  
19 infringements and, in my submission, the powers were  
20 therefore not, even then, realistically at a stage where  
21 they could be deployed during the infringement.

22 Standing back, we say looking at the evidence before  
23 the CMA and the Tribunal, it is fanciful to suppose that  
24 Auden/Actavis was constrained by the possibility of  
25 Department of Health regulation at any point in the

1 history of the case. There simply was not the legal  
2 apparatus in place for the Department to regulate  
3 hydrocortisone tablet prices. It did not attempt to do  
4 so. There is nothing to suggest that anyone in control  
5 of Auden/Actavis ever feared such intervention or  
6 modified their conduct in consequence and this point  
7 comes back in the end to the mountain. In the face of  
8 the price increases that were imposed, it is hopeless to  
9 suggest that Auden or Actavis was at any point seriously  
10 constrained by countervailing regulatory power.

11 On the contrary, the evidence shows that someone  
12 with an eye to a lucrative opportunity acquired an old  
13 drug with inelastic demand and then pushed the price up  
14 for great gain and the loser was the National Health  
15 Service.

16 The final point is Auden/Actavis's passing reference  
17 to Mr Beighton's evidence about a meeting with  
18 the Department of Health to discuss Phenytoin sodium  
19 tablets, an entirely separate product, during the first  
20 *Phenytoin* appeals in 2017.

21 It suggests that this shows that the Department was  
22 ready to flex its muscles in relation to other drugs.  
23 Now, I would make two points about this example. First,  
24 it relates to a single meeting in 2007 in relation to  
25 a single drug in a case in which the Tribunal concluded

1           that the Department of Health did not have regulatory  
2           power to constrain Pfizer or Flynn. It is not evidence  
3           of the Department regularly exercising its regulatory  
4           powers in respect of generic drugs during the  
5           infringement period.

6           The second point is that there is no evidence that  
7           Auden and Actavis knew about this meeting with Teva at  
8           any point during the infringement. Nor has  
9           Auden/Actavis claimed that it knew about this  
10          intervention and somehow felt constrained by it. There  
11          is no document recording any such inhibition.

12          The reality is that this Teva meeting, in my  
13          submission, has nothing to do with the facts of this  
14          case. So those are my submissions on countervailing  
15          regulatory power or, as I would say, the obvious lack of  
16          it.

17          I should say Intas has an additional argument on  
18          countervailing buyer power in the Intas period of a more  
19          conventional kind based on the alleged credibility of  
20          a threat of customers to switch to rival suppliers.  
21          Now, that is obviously not an argument that is open to  
22          any of the appellants in relation to the pre-entry  
23          period, for reasons that we have canvassed, but if  
24          convenient to the Tribunal, I propose to park that point  
25          and deal with it as part of the discussion of dominance.



1           So I will come back to it, because it really ties in  
2           with the assured customer base.

3           So that brings me to the other strand of the appeals  
4           on dominance, unless there are any final questions on  
5           countervailing regulatory power. I have obviously  
6           exhausted your appetite for further discussion of that  
7           topic.

8           This is whether dominance was retained by  
9           Auden/Actavis in the post-entry period. On this topic,  
10          the main running was made by Intas, for obvious reasons.  
11          I will focus on the arguments which it has advanced.

12          Can I start by addressing two overarching points  
13          that Intas has made about the CMA's approach in this  
14          case. The first is the need, as it is said, to consider  
15          the Intas period separately. The second is the  
16          distinction that Mr Palmer drew between a legal concept  
17          of dominance and an economic concept of market power.

18          The first point has been a recurring theme in  
19          Intas's written materials and the second point really  
20          hove into view during Mr Palmer's oral submissions on  
21          Monday. I would submit to you that those complaints are  
22          both unfounded as criticisms of the Decision.

23          In relation to the alleged need to focus on the  
24          Intas period, Intas's claim is essentially that the  
25          Decision fails to consider the key developments that

1           have taken place by the time of the Intas period. On  
2           this, I hope I can be brief.

3           I should say to begin with we absolutely accept that  
4           in this case, as in case of infringement, it is  
5           necessary for the CMA to show an infringement for the  
6           entirety of the period covered in which an infringement  
7           is alleged. You need to show it applied at the  
8           beginning. You need to show that it applied throughout  
9           and you need to show that it applied at the end. So  
10          there is no dispute about that.

11        THE PRESIDENT: No, but in some cases it matters less.

12          I mean, if you have got the middle locked away, you may  
13          not have very much argument about the beginning or the  
14          end because it is there. The problem I think here is  
15          that the point is sharpened by the differing ownership  
16          of, as it were, the 10mg hydrocortisone supplier and it  
17          is very much, as I put to Professor Valletti, the  
18          question that one perhaps would not normally ask arises  
19          with particular sharpness here, because one has got  
20          a particular point in time at which one needs to, or at  
21          least I am suggesting one needs to, revisit the points  
22          of dominance and indeed abuse, which are defined not  
23          causally but by virtue of the party who is paying the  
24          penalty.

25        MR HOLMES: Yes, so may I take it in stages. As an initial

1 point, I would fully accept that this case does require  
2 careful attention to be paid to the final period of the  
3 infringement because of significant changes that  
4 occurred at the point of entry and in the aftermath of  
5 entry. We do not demur at all from that proposition.

6 As a second point, I would accept there may be cases  
7 where at the stage of liability and the analysis of the  
8 stage of liability, a change of corporate ownership does  
9 have implications for the substantive analysis of the  
10 case. In fact, a good instance of that would be the  
11 need to factor in, in relation to Actavis's acquisition  
12 of Auden, its membership of the PPRS and of Scheme M,  
13 which is material to the discussion of countervailing  
14 buyer power and requires a differentiated analysis of  
15 the period before and after.

16 But on the proposition of whether a change in  
17 corporate control is in itself significant for the  
18 purposes of competition analysis, I think I may detect  
19 a difference between the way that you have canvassed  
20 matters, sir, and the position as we would see it and so  
21 it may be that I need to seek to persuade you.

22 THE PRESIDENT: Maybe that is right. Let us make sure that  
23 we are on different pages. I mean, Mr Palmer made very  
24 clear both in his submissions and in cross-examination  
25 that he was not suggesting any kind of causative

1 relationship between acquisition of an entity and  
2 competition law infringement and that is what  
3 I understood him to say and that is exactly where I am  
4 at. I am not suggesting that mere transfer of ownership  
5 is something that is necessarily relevant. It may be in  
6 some cases, but I do not think it is suggested here.

7 What I am saying is that it provides a peculiar  
8 sharpness to the enquiry. If one is saying to an entity  
9 that has acquired another, you are on the hook, then one  
10 needs to be more careful in assessing the infringement  
11 at that point in time than if one has simply got  
12 a single undertaking which is responsible for an  
13 undoubted infringement over 90% of the time when,  
14 frankly, you can say, well, the 5% at either end where  
15 you can argue, unless it is really material to penalty,  
16 does it matter?

17 MR HOLMES: Sir, I was not sure that I detected any  
18 difference between the position that Mr Palmer advanced  
19 and the position that I would adopt, which is that, as  
20 I understand it, he made clear that Intas is not  
21 contending that the change of corporate control made any  
22 difference to dominance and I think we are agreed about  
23 that, unless he indicates otherwise.

24 THE PRESIDENT: No, I think you are on the same page there.

25 MR HOLMES: As to whether a change of corporate control

1           might be relevant to the question of liability, I must  
2           say, sir, that applying the legal principles, as  
3           I understand them to be, I am sceptical about that  
4           proposition. Let me try to persuade you.

5           Obviously, the starting point is that one identifies  
6           and considers the conduct of an undertaking over  
7           a relevant period and one sees whether the undertaking  
8           has committed an infringement and one then turns to  
9           entities when one comes to the question of attribution  
10          of liability and the calculation of penalty. The  
11          principles for determining whether a parent is liable  
12          for the actions of its subsidiary are the classic  
13          principles of decisive influence, which do not turn on  
14          knowledge or, classically, have not been understood to  
15          turn on knowledge of the infringement either  
16          constructive or actual.

17          So for the purposes of liability, my submission  
18          would be that one approaches this at the level of the  
19          undertaking and one considers whether the undertaking  
20          can be said to have committed an infringement throughout  
21          the period and whether that is sustainable across the  
22          full sweep of time for which an infringement is found.

23          THE PRESIDENT: Yes, I do not think I am disagreeing with  
24          that.

25          MR HOLMES: Very good, sir.

1 THE PRESIDENT: What I am saying is that given the  
2 unfortunate, one might say for analytical purposes, the  
3 unfortunate temporal coincidence of the change in  
4 ownership and the entry of skinny label product into the  
5 market meaning that one has got a downward effect on  
6 prices because of a degree of competition, some form of  
7 competition, and the shift in parental liability, one  
8 must examine this phase with more care, simply because  
9 you have got a different parent being affected,  
10 vicariously, by the liability of that which it has  
11 acquired.

12 So that is why I am saying it is a point that means  
13 that if one did not have this sort of change, one could  
14 take a much lumpier approach to the infringement. Of  
15 course, you would say one has to establish the  
16 (inaudible) over the whole period: absolutely. But one  
17 is not going to be looking with the degree of scrutiny  
18 that I think one does have to do here, because of the  
19 non-causative coincidence of the two factors that I have  
20 identified and that I think is the point that Mr Palmer  
21 is making and that is the point that I am putting to you  
22 and, indeed, the one I put to Professor Valletti.

23 MR HOLMES: I will address you on the temporal coincidence  
24 in a moment.

25 THE PRESIDENT: No one is saying it is causal.

1 MR HOLMES: No, no. I apprehend from your question that the  
2 focus is perhaps more on questions of attribution of  
3 liability and of penalty than the analysis of dominance  
4 as such.

5 THE PRESIDENT: Well, no, I think the loss of dominance  
6 point is an important part of that. I mean, what  
7 Mr Palmer is saying is that you have got a situation  
8 where it is not excessive prices, it is the unreasonable  
9 maintenance of excessive prices that matters; going back  
10 to the face mask example. So you might well have  
11 a graph that looks in terms of shape exactly the same as  
12 the mountain that we are discussing here, albeit one  
13 would expect it would be of a shorter duration, which  
14 would show excessive prices, but not abusive prices  
15 because it is simply a temporary undersupply and  
16 over-demand.

17 MR HOLMES: Yes.

18 THE PRESIDENT: Now, I think what is being said is that  
19 there is something in the entry into the market of  
20 skinny label producers that meant that the end was nigh  
21 and that there was no longer a sustainable ability to  
22 maintain a dominant position and that is why I asked  
23 Professor Valletti the points about the temporal aspect  
24 or the gradient of the downward curve in that if you  
25 have a from one day to the next shift from an excessive

1 and abusive price to a proper price, then the dominance  
2 question obviously resolves itself alongside with the  
3 abuse question, because you have simply fallen off  
4 a cliff edge and gone down.

5 It is a question of the gradient and whether  
6 that degree of gradient affects the question of at what  
7 point is a dominant position or an ability to abuse  
8 a dominant position, the two questions are separate, has  
9 that occurred when you have got a slope rather than  
10 a vertical straight line?

11 MR HOLMES: Yes, sir. Where I think we are fully agreed is  
12 that it is necessary to show that dominance was retained  
13 by the undertaking in question throughout. But I think  
14 my submission would be in the light of what I have heard  
15 that we may part company to this extent: we say that the  
16 test for dominance is always the same and it needs to be  
17 met throughout and there is no difference of evidential  
18 threshold or of the assessment that requires to be  
19 undertaken based on changes in corporate control at  
20 least at the level of liability.

21 So that is the submission and the Tribunal obviously  
22 will take its view.

23 There is a separate point I think, regardless of any  
24 potential legal difference between us on that point,  
25 which I do need to tease out, which concerns whether in



1 fact there is a temporal coincidence and also, following  
2 from that, the extent to which the CMA attended to  
3 changes that were occurring in the market.

4 Again, I suspect that in terms of the question of  
5 principle there may be little between myself and  
6 Mr Palmer on this. He said that there is a real point  
7 of substance about the market conditions being  
8 different, dominance being lost, abuse ending and that  
9 focused, as I understand it, on whether the infringement  
10 is made out based on the extent to which dominance is  
11 found, which is a prerequisite for any finding of abuse.

12 Now, the short point is that the CMA in its analysis  
13 did capture market conditions throughout the post-entry  
14 period. It reflected the major change of market  
15 circumstances that occurred once the agreements with  
16 AMCo ended and competing suppliers began to enter the  
17 market.

18 We say that the temporal coincidence is not as exact  
19 as perhaps has been stated at times. It is striking in  
20 fact that the changes of market conditions to which  
21 Intas refers occurred before the Intas period began. So  
22 in the course of oral argument, Mr Palmer agreed with  
23 your characterisation, sir, of Intas's argument as being  
24 that there was a temporal coincidence between the change  
25 in ownership and the changes in the competitive

1 landscape, but we say that we do not share that view of  
2 the facts.

3 The competitive constraints which Intas invokes are  
4 not specific to the Intas period. We do not need to  
5 turn it up, but they are set out for your note, sir, at  
6 paragraph 93 of Intas's Written Closings. The principal  
7 constraints on which Intas relies are essentially  
8 twofold.

9 The first is the direct competitive constraint  
10 arising from entry by competing suppliers and Intas also  
11 relies on the indirect constraint arising from the  
12 operation of the drug tariff mechanism. But both of  
13 those constraints emerged well before the start of the  
14 Intas period. Competitive entry began in July  
15 and October 2015 and prices began to fall in April 2016  
16 and the drug tariff mechanism kicked in in October 2016.

17 As I will seek to show the Tribunal and to persuade  
18 you when we go through the key findings in the Decision,  
19 the CMA fully recognised the existence of both those  
20 direct and indirect constraints and it explained why  
21 they did not result in the loss of a dominant position  
22 on the CMA's view.

23 But as I will also show you, by the time of the  
24 Intas period, the initial effects of competitive entry  
25 had reached a relatively stable position. We will see

1           that Actavis enjoyed high and stable market shares  
2           during the Intas period following the initial decline  
3           when price-sensitive independent pharmacies switched  
4           away to the skinny label suppliers.

5           Significantly, once this had occurred, Actavis  
6           maintained a price premium over the skinny label  
7           suppliers which increased in relative terms over the  
8           course of the Intas period.

9           That brings me to the second overarching complaint  
10          made by Intas, which concerned the CMA's reliance on  
11          Actavis's ability to price well above its competitors.

12          The way Mr Palmer framed this point was by seeking  
13          to distinguish between dominance as a legal test and  
14          dominance as an economic concept. The legal test,  
15          Mr Palmer noted, was whether the competitive  
16          constraints, which by now had been identified, are  
17          sufficiently effective to mean that the undertaking is  
18          able to behave to an appreciable degree independently of  
19          competitors, customers and consumers. We say that is  
20          uncontroversial. It is clearly correct and it is how  
21          the CMA approached matters in the Decision.

22          But the question is how is one to assess whether the  
23          constraints to which a firm is subject are sufficiently  
24          effective that it is not able to behave to an  
25          appreciable degree independently of competitive

1 pressure. We say that the orthodox way of addressing  
2 that question is that you look at market outcomes over  
3 time, market shares and prices, and broader structural  
4 features of the market, such as barriers to entry and  
5 expansion.

6 These matters help to determine whether a firm is  
7 able to act appreciably independently of competition and  
8 in this there is no radical disjuncture, as we see it,  
9 between law and economics and, indeed, it would be  
10 surprising if there were such a separation. Competition  
11 law should generally be consistent with economic  
12 principles in this field of endeavour.

13 That is of course why the Tribunal sits in the  
14 formation it does with an expert economist as well as  
15 with legal representatives.

16 The correct approach, we say, is to look at the  
17 evidence on the extent of competitive constraints or the  
18 lack of them, having regard to all market indicators and  
19 features, including price, and see where it takes you.

20 Specifically, Mr Palmer contended that it was not  
21 part of the test for dominance whether a firm is able to  
22 price appreciably above the level of its competitors.  
23 Now, as to this, there was unequivocal consensus between  
24 Professor Valletti and Intas's own expert, Mr Bishop,  
25 that the ability to price above the competitive level is

1 a clear marker of dominance and it might be worth just  
2 turning it up. If we could look at the joint experts'  
3 statement at {G1/2/28} and look at proposition 45 at the  
4 bottom of the page. If we could enlarge the bottom of  
5 the page.

6 You see there:

7 "Dominance is a matter of degree, it does not imply  
8 a firm is free from all competitive constraints.  
9 Question for dominance is whether competitive  
10 constraints are strong enough to prevent a firm from  
11 pricing substantially above competitive levels."

12 That is the proposition that the economists were  
13 addressing. If we go up the page, we see that both  
14 Professor Valletti and Mr Bishop agree with this  
15 proposition and they do so without qualification.

16 During the course of cross-examination, you may  
17 recall, sir, Mr Bishop's observation that the next  
18 factor he would want to consider after market shares  
19 would be prices. On Opus the relevant exchanges begin  
20 at {Day7/17:12} and Mr Bishop confirmed that he would  
21 want to look at prices on page 18 between lines 1 and 5.  
22 I do not think we need to visit that now, for reasons of  
23 time, but you can do so at your leisure.

24 So it is therefore curious that Intas should now  
25 seek to disavow this approach.

1           Moreover, the pricing trend in the market is in fact  
2 a key part of Intas's own case, which makes this more  
3 curious still, as we see it. It relies on the fact that  
4 there were downward pressures on prices from the drug  
5 tariff and from skinny label competition to show that it  
6 cannot be dominant, but we say that this focus on  
7 absolute prices falling is to look at only one part of  
8 the picture.

9           The pricing data from the market needs to be  
10 considered in the round and not looking only at absolute  
11 prices, but also at the substantial price differential  
12 that Actavis was able to maintain.

13           The key point from the perspective of dominance is  
14 that Actavis was much less vulnerable to competitive  
15 pressures than its rivals. It maintained high and  
16 stable market shares, even though its competitors'  
17 prices were falling much faster than its own prices.

18           In terms of the legal test, that ability to price  
19 much higher in the market whilst sustaining substantial  
20 volumes, shows that it could behave to an appreciable  
21 extent independently of its competitors and its  
22 customers. So that is the case that I will be seeking  
23 to persuade you of at a high level.

24           Can I turn now, with those points in mind, to show  
25 you some of the key elements of the CMA's analysis in

1 the Decision. I am conscious that the Tribunal will  
2 have read the relevant parts of the Decision carefully  
3 and will no doubt do so again before giving judgment and  
4 so I will not go through the dominance analysis  
5 paragraph by paragraph, but, instead, I would just like  
6 to enumerate some of the key findings on dominance.  
7 I will focus on the 10mg position, given that they  
8 constitute 96% of all volumes. Intas has focused its  
9 submissions on the 10mg position as well so that seems  
10 a fair approach.

11 Can I run you through a few key points from the  
12 Decision. The aim is to show you that the CMA was not  
13 guilty of the errors of approach that Mr Palmer  
14 purported to identify and that the findings are robust  
15 for the Intas period, reflecting an approach to the  
16 question of dominance that is both correct and  
17 conventional.

18 The first point is that the CMA directed itself  
19 correctly by reference to the uncontroversial legal test  
20 for dominance. So if we could turn to the legal  
21 framework section first at {A/12/362}, 4.17. You see  
22 there the *United Brands* test set out and at the top of  
23 the next page the equally uncontroversial point that  
24 some degree of competition does not preclude a finding  
25 of dominance and 4.174 the need for a rounded assessment

1           considering a combination of factors.

2           The second point I want to emphasise is that the  
3           Decision fully recognised and took account of the direct  
4           and indirect competitive constraints on its prices on  
5           which Intas places central reliance.

6           So if we could turn, please, to page {A/12/385} and  
7           look at paragraph 4.243 of the Decision, which neatly  
8           summarises the position. We see that this is right at  
9           the start of the analysis of the post-entry period,  
10          which you can see is being considered separately. The  
11          very first line of the analysis of the post-entry period  
12          recognises that:

13          "From July 2015 onwards, competitors began to enter  
14          the market."

15          Reference is then made to the detailed factual  
16          findings in section 3.E. That is the long factual  
17          section and, for your note, the detailed consideration  
18          of competitive entry begins at paragraph 3.308 on  
19          {A/12/151}.

20          Remaining with paragraph 4.243, the CMA goes on to  
21          recognise that:

22          "Following this independent entry, Actavis's market  
23          shares and prices declined ..."

24          So a clear recognition that competitive entry  
25          resulted in a competitive constraint that affected



1 Actavis's market shares and price. But we see that the  
2 CMA then says that Actavis nevertheless retained its  
3 dominant position throughout the post-entry period.  
4 I will show you the evidential basis for those findings  
5 shortly.

6 So Intas is incorrect when it says the CMA simply  
7 ignored this feature of the market post-entry. It did  
8 take it into account. Equally, the CMA had proper  
9 regard to the indirect constraints arising from the drug  
10 tariff, but it found that this did not provide a fully  
11 effective constraint on Actavis's pricing.

12 The relevant section of the Decision begins at page  
13 {A/12/402}, if we could turn that up. I do not need to  
14 go through this in detail. You have the points I think,  
15 but at paragraph 4.278 you see that:

16 "Although the Drug Tariff provided some  
17 constraint ... that constraint was not sufficient to  
18 prevent Actavis's 10mg hydrocortisone tablets prices  
19 from profitably remaining at levels much higher than its  
20 competitors throughout the Post-Entry Period ..."

21 Turning on a page to {A/12/403} to 4.282 you see the  
22 way the drug tariff was calculated limited the extent of  
23 this constraint and this was because most skinny label  
24 tablet suppliers were not members of Scheme M and their  
25 prices and sales data did not contribute to working out

1 the drug tariff price.

2 The Department of Health has subsequently revised  
3 the method it uses and does take account of all  
4 suppliers' prices, but that happened only after the  
5 period of the CMA's findings on abuse of dominance.

6 So those findings about the limitations of the drug  
7 tariff are not contested in these proceedings.

8 That brings me to the third element of the CMA's  
9 analysis of dominance and this is the finding that  
10 throughout the post-entry period Actavis's market shares  
11 in absolute terms not only remained high, but also  
12 stabilised following an initial decline when a chunk of  
13 demand switched to the skinny label suppliers.  
14 Importantly, they had stabilised by the time of the  
15 Intas period.

16 To see this, can we please go to page {A/12/390} of  
17 the Decision and look at paragraph 4.249.

18 The CMA here finds that at every point during the  
19 post-entry period, Actavis's value market share for both  
20 tablet strengths remained above the 50% level at which  
21 dominance can be presumed.

22 Looking down at footnote 120, you see that reference  
23 is made to the Tribunal's judgment in *Aberdeen Journals*  
24 and we see a quotation from the judgment:

25 "In our view the Director is correct to conclude

1 that market shares of this order [78% by value/67% by  
2 volume; and 73% by value/63% by volume] suffice to  
3 establish that *Aberdeen Journals* was dominant unless  
4 exceptional circumstances are shown."

5 If we can then look at paragraph (a), you see there  
6 the point that:

7 "Actavis's value share of the supply of 10mg and  
8 20mg hydrocortisone tablets remained around 60% or above  
9 (for much of the Post-Entry Period, substantially above)  
10 despite independent entry."

11 Then subparagraph (b):

12 "For 10mg tablets: after declining  
13 until March-May 2016, Actavis's value share stabilised  
14 above 70%. In July 2018 (the last month of the abuse)  
15 Actavis's value share was 86%."

16 So it is important to know note this was not a case  
17 of inexorable decline in market shares with a decision  
18 to be made somewhere on the downward slope. It is  
19 a case in which there is an initial loss of market  
20 share, essentially reflecting the fact that a lot of  
21 independent pharmacies switched away to the cheaper  
22 skinny label suppliers, but there is then  
23 a stabilisation at above 70% from the middle of 2016,  
24 six months before the Intas period. Moreover, there is  
25 then a recovery to around 86% by the end of the Intas

1 period. These clear factual findings in the Decision  
2 are again not in dispute and they suggest that Actavis  
3 was managing to increase its market shares by value to  
4 even higher levels over the course of the Intas period.

5 Then if we could turn on to paragraph 4.250(a), we  
6 see what the CMA says about the 10mg market share trends  
7 by volume:

8 "For 10mg tablets: Actavis's volume share declined  
9 until mid-2017, at which time it stabilised at around  
10 50%. For seven months in 2017 (April to September,  
11 and December), Actavis's volume share fell below 50%  
12 (though for most of that period, it remained between 40  
13 and 50%). During 2018 it recovered to around 50%,  
14 fluctuating slightly above and below that level and  
15 reaching 53% in July 2018 (the last month of the 10mg  
16 unfair pricing abuse)."

17 So again, when the CMA looks at volume-based market  
18 shares, we do not see a picture of unremitting decline.  
19 We see an initial decline and then a stabilisation at  
20 around half of the market by volume and, in this case,  
21 the stabilisation occurs during the Intas period.

22 The CMA recognises that there are a number of months  
23 when Intas's volume shares dip somewhat between 50%, but  
24 then finds there is then a recovery which are market  
25 shares by volume returning to above 50% by the end of

1 the Intas period. Again, these factual findings are not  
2 in dispute.

3 We see that the CMA is considering trends across the  
4 period, including across the Intas period.

5 The fourth key point is the finding that Actavis's  
6 market shares, when measured by value, stabilised at  
7 a level which is well above the 50% threshold referred  
8 to in the cases on market shares. I will return to the  
9 legal significance of market shares of this order of  
10 magnitude when I come to my next topic, but for now let  
11 us just look at the significance that the CMA attached  
12 to high shares in the Decision.

13 We see this at paragraph 4.251 on page {A/12/391}  
14 and the CMA finds that:

15 "Actavis's retention of a very large value market  
16 share demonstrates its continued ability to act to an  
17 appreciable extent independently of its competitors,  
18 customers and ultimately of consumers throughout the  
19 Post-Entry Period. In particular, its market share by  
20 value remained above 50%, the threshold at which the  
21 reassumption presumption of dominance applies. In these  
22 circumstances even a downward trend in these shares does  
23 not prevent the CMA from relying on this presumption."

24 Could we look also at footnote 1422 on the same  
25 page. You see there a reference to the decision of

1 General Court in *Astrazeneca* and just looking at what is  
2 said in the footnote, we see that:

3 "The Court considered that Astrazeneca remained  
4 dominant in Germany, observing that although the data in  
5 Germany showed 'an uninterrupted downward trend in  
6 Astrazeneca's market share, it was still very  
7 significant in 1997 (53.9%). A dominant position may be  
8 presumed from market shares above 50%.'"

9 So that is a very clear statement from the  
10 General Court that market shares above 50% do indeed  
11 give rise to a presumption of dominance.

12 That presumption is not rebutted even in a case  
13 where there was an uninterrupted downward trend. In the  
14 present case, as the CMA notes at the end of the  
15 footnote:

16 "The downward trend in Actavis's market share was  
17 not uninterrupted."

18 We have seen that its market shares by both value  
19 and volume stabilised, in the former case at around 70%  
20 and in the latter case at around 50%. Indeed, the  
21 value-based shares increased again after an initial  
22 decline.

23 But I would not want the Tribunal to be under the  
24 impression that the CMA relied formalistically on the  
25 presumption of dominance arising from high market

1 shares. We can see that is emphatically not the case if  
2 we skip ahead to paragraph 4.255. One sees here the  
3 CMA's intermediate conclusion following its  
4 consideration of Actavis's high absolute market shares  
5 post-entry:

6 "Given that Actavis's shares remained at high levels  
7 through the Post-Entry Periods, and in the light of the  
8 factors explained in the following sections, the decline  
9 in Actavis's market shares does not indicate that it  
10 lost the appreciable independence which is the hallmark  
11 of dominance."

12 I would just invite the Tribunal to note the words  
13 "in the light of the factors explained in the following  
14 sections". In my submission, they show very clearly  
15 that the CMA did not rely exclusively on Actavis's  
16 absolute market shares and we will see it relied instead  
17 on a range of other factors.

18 Before leaving absolute market shares, I just want  
19 to emphasise a fifth element of the Decision. This is  
20 the CMA's finding that value-based market shares are  
21 a better metric than volume-based market shares in the  
22 circumstances of this case.

23 We can see that in paragraph 4.253, further up to  
24 page, and the CMA says there that:

25 "The decline of Actavis's market share was more

1 significant in volume than in value terms. Although  
2 value and volume market shares are both relevant  
3 measurements for assessing market power, the  
4 differentiated nature of full and skinny label tablets  
5 means that value market shares better reflect the  
6 relative position and strength of each supplier in the  
7 Post-Entry Period."

8 We then see at footnote 1424 at the foot of the page  
9 there are various authorities given in support of the  
10 proposition that value-based market shares are a better  
11 metric for market power than volume-based market shares  
12 in the case of differentiated products.

13 Then at paragraph 4.254, the CMA starts by  
14 reiterating that Actavis's decline in market shares by  
15 volume was more extensive than it was in value terms,  
16 but then we have the key point:

17 "Actavis was able to maintain its market position in  
18 volume and especially in value terms at a very high  
19 level. Despite competitors taking sales volumes,  
20 Actavis's hydrocortisone tablets were able to generate  
21 revenue for Actavis at far higher levels than  
22 competitors were able to achieve from their sales (as  
23 a result of the price premium it was able to charge over  
24 competitors' prices) and is more relevant for the  
25 assessment of its market power than the fact that its



1 sales volumes declined."

2 So the point that is being made there is really  
3 a matter of common sense. What matters in a case of  
4 differentiated products sold at different price points  
5 is the value of the sales that a firm is able to  
6 generate. Sales revenues are what matters to the firm's  
7 bottom line and, hence, to its economic strength.

8 But the CMA is of course not saying that  
9 volume-based shares are irrelevant. On the contrary, we  
10 have seen that it has looked at those too and observed  
11 that volume shares also stabilised at a high level, at  
12 or around 50%, with some periods both above and below  
13 that level in the post-entry period.

14 That brings me to the sixth element of the CMA's  
15 analysis of dominance and this is the finding that  
16 Actavis's shares, measured by both value and volume,  
17 were always considerably higher than those of its  
18 competitors, often by several multiples. They were also  
19 more stable than the rival suppliers' shares.

20 Relative market shares are addressed at {A/12/393}.  
21 Can we look, please, at the finding at paragraph 4.256.  
22 So referring back to the absolute market shares that we  
23 have already looked at, the CMA notes that:

24 "[These] show not only that Actavis retained  
25 a particularly high market share but also that it

1 retained its preponderant market position as its market  
2 shares were much higher than those of its competitors.  
3 Actavis maintained a substantial gap by value and by  
4 volume to its nearest competitor. This is an indicator  
5 of its continued substantial market power, which was out  
6 of all comparison to that of other market players."

7 Where an undertaking has a preponderant market share  
8 that is significantly higher than that of its rivals,  
9 that is a highly relevant factor that it holds  
10 a dominant position.

11 The footnotes to this paragraph refer to two cases,  
12 *British Airways* and the *Astrazeneca* case already  
13 mentioned, which provide clear authority for that  
14 proposition. I will come back to both of those cases  
15 when I come to develop my submissions.

16 If we could then look at paragraph 4.257, the CMA  
17 there states that:

18 "The evidence demonstrates that Actavis's  
19 competitors had unstable market shares, where new  
20 entrants initially obtained a higher market share before  
21 dropping following entry of other suppliers. This is  
22 indicative of a high degree of rivalry amongst new  
23 entrants. However, the fact that these market share  
24 fluctuations were primarily among new entrants but had  
25 less impact on Actavis's more stable market shares

1 confirms that, as the market developed, skinny label  
2 tablet suppliers competed more meaningfully with one  
3 another for the contestable portion of the market (sales  
4 to customers who were prepared to purchase skinny label  
5 product...) rather than with Actavis."

6 Then at paragraph 4.258 the CMA notes that in  
7 contrast:

8 "The shares attained by entrants were unstable  
9 throughout the Post-Entry Period, and there was greater  
10 volatility in those shares as compared with Actavis's  
11 more stable shares."

12 We do not need to go there now, but we see in  
13 paragraphs 4.259 and 4.260 the CMA makes various more  
14 specific observations about competitors' relatively  
15 small and fluctuating market shares.

16 I should say also that the relative market shares of  
17 Actavis's competitors can be seen at a glance in figures  
18 4.13 to 4.16 of the Decision. Remember those figures  
19 showing the different volumes over time.

20 The CMA, I should also say, has the underlying  
21 spreadsheets. I think the Tribunal mentioned that it  
22 might find it helpful to have the volume data as well as  
23 the graphic illustration. I am sure we can provide  
24 those in an uncontroversial form if the Tribunal would  
25 find that helpful.

1 THE PRESIDENT: I am sure that would be helpful.

2 MR HOLMES: Yes, very good. We will arrange that, sir.

3 You will recall there was some debate between  
4 Mr Bishop and Professor Valletti about how precisely you  
5 measure relative variability in market share. You  
6 remember the range versus coefficient of variation  
7 debate.

8 Mr Palmer did not address that orally and I will  
9 just therefore give the Tribunal a reference to where we  
10 address it in writing. It is in paragraphs 276-279 of  
11 the CMA's Written Closings.

12 But leaving that debate to one side, the important  
13 point is there is no dispute about the factual findings  
14 we have just seen concerning the relative size of the  
15 competitors' market shares and the fact that the rival  
16 suppliers were competing more closely with one another  
17 than they were with Actavis.

18 In my submission, these findings, on any view,  
19 provide an important indicator of Auden/Actavis's  
20 economic strength.

21 As Professor Valletti observed, when you just look  
22 at the price trends, you see that the competitors follow  
23 in lockstep. They are really very closely aligned and  
24 that is just not true of the Auden/Actavis trend. That  
25 shows intense competition amongst a fringe of much

1 smaller competitors with shares fluctuating sharply  
2 among them, but Auden/Actavis able to retain a larger  
3 and more stable share of the market and, as we will see,  
4 that is attributable to the structural characteristics  
5 of the market which the CMA identified.

6 The seventh point is that whilst Actavis's prices  
7 fell during the post-entry period, Actavis nevertheless  
8 throughout retained the ability to price significantly  
9 above its competitors' average prices. In fact, that  
10 price premium increased in relative terms over the  
11 course of the post-entry period in relation to 10mg. We  
12 can see this from figure 4.19 on page {A/12/398} of the  
13 Decision.

14 This shows the difference between Actavis's 10mg  
15 prices and its competitors' average prices. You can see  
16 the absolute price differential through the combination  
17 of the Y axis on the left-hand side and the solid red  
18 line and you can see there is a significant absolute  
19 price difference throughout the period, getting as high  
20 as £35 in December 2016.

21 We see that the absolute price difference was still  
22 in excess of £15 per pack at the end of the Intas period  
23 in July 2018.

24 Then the pink line --

25 PROFESSOR MASON: I am sorry, could we just zoom out ever so

1           slightly so we can see the legend. There we go. That  
2           is perfect. Thank you.

3       MR HOLMES: Very good.

4       PROFESSOR MASON: I just wanted to see --

5       MR HOLMES: Yes, of course.

6       PROFESSOR MASON: Because I forget which one is red and  
7           pink.

8       MR HOLMES: Not at all. Pink --

9       PROFESSOR MASON: Is relative.

10      MR HOLMES: Exactly so, sir.

11      PROFESSOR MASON: The right-hand Y axis.

12      MR HOLMES: Showing the percentage, yes.

13                 You will see that the pink line shows the relative  
14                 price difference and we say that it is a particularly  
15                 important observation in this case. It provides  
16                 important context for the appellants' submission that  
17                 the post-entry period was characterised by effective  
18                 competition which constrained any market power that  
19                 Actavis may have possessed. It shows a clear upward  
20                 trend in the relative difference between Actavis's  
21                 prices and its competitors' average prices. In other  
22                 words, the gap between Actavis's prices and its  
23                 competitors' prices was growing larger in percentage  
24                 terms throughout the post-entry period. Or put the  
25                 other way round, Actavis's prices were falling

1 considerably more slowly than its competitors' prices  
2 were.

3 We see the relative differential goes from around  
4 150% at the start of 2017 to around 500% by the end of  
5 the Intas period, so 5 times the price of its rivals.

6 Turning on a page at 4.272, the CMA gives some more  
7 concrete detail in relation to the 10mg market. We see  
8 the following two findings, both key in my submission  
9 (a):

10 "Although Actavis's price started to decrease  
11 following entry by further supply ... its competitors'  
12 prices decreased at a faster rate.

13 "(b) As a result, the premium Actavis charged over  
14 its competitors' prices increased substantially,  
15 speaking at £34.75 in December 2016 and remaining very  
16 large (£16.60) even at the end of the Post-Entry Period  
17 in July 2018."

18 So large absolute differences.

19 Then at (c):

20 "These significant absolute differences between  
21 Actavis's prices and its competitors' prices,  
22 particularly in the context of declining prices overall,  
23 meant that the relative price difference was growing  
24 throughout the period. Actavis charged a premium of, on  
25 average, 145% of its competitors' average prices during

1 the Post-Entry Period, and its price had reached ...  
2 over five times its competitors' average prices [at the  
3 end of the infringement in July 2018 which is also the  
4 end of the Intas period]."

5 Paragraph 4.273 then describes the position in  
6 relation to 20mg tablets. I will not read that out,  
7 but, again, the picture is one of a growing relative  
8 price differential.

9 If we move on to paragraph 4.275, we see a further  
10 highly relevant finding. This is the point that:

11 "As the number of entrants increased and competition  
12 intensified ... Actavis's price premium increased  
13 relative to its competitors. This is not the pattern  
14 that would be expected if competitors were able to  
15 appreciably constrain Actavis's conduct: instead, it  
16 would be expected that as more competitors entered,  
17 competition would become more intense between all  
18 suppliers and erode Actavis's ability to charge  
19 a premium over its competitors' prices. The increasing  
20 premium in the face of entry therefore demonstrates  
21 Actavis's ability to act appreciably independently of  
22 its competitors."

23 So the CMA is there making an intuitive point. If  
24 entry by rival suppliers in increasing numbers had given  
25 rise to effective competitive constraints on Actavis,



1 its ability to command a premium over its rivals would  
2 reduce and not increase.

3 But we see precisely the opposite here.

4 The eighth key element from the Decision is the  
5 related finding that Actavis was able to maintain this  
6 price premium for a sustained period without losing  
7 market shares.

8 We see this at paragraph 4.274 of the Decision,  
9 slightly up. This makes the important point that the  
10 observed price trends need to be considered in the  
11 context of the market share findings made earlier in the  
12 Decision. Picking it up at the end of the second line  
13 it explains that:

14 "Actavis's market share declined initially at a time  
15 when the absolute and relative premium between its price  
16 and that of its competitors was growing (particularly  
17 for 10mg hydrocortisone tablets). However, Actavis's  
18 market shares then stabilised, at a time when its  
19 competitors' prices continued falling faster than its  
20 own prices. This direct evidence that Actavis was not  
21 losing any market share despite its competitors' tablets  
22 becoming relatively cheaper in relation to its own, and  
23 provides a strong demonstration that Actavis retained an  
24 ability to price above competitive levels, thereby  
25 demonstrating its market power."

1           So the point the CMA is making is again an intuitive  
2 one. If your rivals are reducing their prices, but they  
3 are not taking market share away from you, that is  
4 a pretty compelling indicator that you possess market  
5 power. All of these factual findings in relation to  
6 pricing levels are uncontested. They show that the CMA  
7 did not inflexibly rely on the mere fact that Actavis  
8 was pricing above the competition. The CMA relied on  
9 the scale of the price premium and also the fact that  
10 the relative price differential increased across time  
11 during a period in which more competitors were entering  
12 the market and that Actavis was, nevertheless, able to  
13 retain high and stable market shares.

14           Pausing there, I would suggest that Intas has  
15 essentially skated over this detail about relative  
16 pricing that we see in the Decision and has instead  
17 presented what might perhaps harshly be described as  
18 a caricature of the CMA's approach. You remember  
19 Mr Palmer talked about a freeze-frame or snapshot of  
20 whether the prices are above a competitive level. That  
21 is not at all the analyses that we have just been  
22 looking at.

23           I would submit that Intas has skated over the  
24 relevant findings because it has no good explanation for  
25 the trends that are shown across time and the comments

1 that are made in relation to them in the Decision, other  
2 than that they are reflective of market power.

3 The closest we got to an answer to the point about  
4 relative price differential increasing was what  
5 Mr Palmer said on Monday. He said that all it shows is  
6 that prices generally were reaching lower levels,  
7 meaning the same or even lower absolute differentials  
8 were translated into higher relative differentials. The  
9 reference for that is transcript {Day15/137:1-12}.

10 But if the prices of two products X and Y are  
11 falling while the difference between their prices  
12 increases in relative terms, that means that the price  
13 of X is not falling as quickly as the price of product  
14 Y. It is simply a logical proposition. It is telling  
15 that Mr Palmer gives an example here in the transcript  
16 where the higher price product declines to a level that  
17 is twice that of the lower price product. In fact, as  
18 we have seen, Actavis's price was still five times  
19 greater than its rivals' average prices at the end of  
20 the Intas period.

21 So in my submission, the CMA's point on the  
22 increasing relative price differential is a good one and  
23 it is all the stronger when allied with the evidence  
24 that Actavis's market shares remained stable, despite  
25 the price premium.

1           We are nearly through the Decision, sir. There are  
2 two more points to note. The ninth finding in the  
3 Decision that I would emphasise is the point that  
4 Actavis earned extremely large profits on hydrocortisone  
5 tablets and did so right up until the end of the Intas  
6 period.

7           We see at paragraph 4.276 the CMA remarks on  
8 Actavis's ability to persistently earn an excessive rate  
9 of profit in the post-entry period and the CMA says that  
10 when combined the points just made about the price  
11 premium that Actavis commanded, this shows the  
12 durability of Actavis's substantial market power.

13           At paragraph 4.277, the CMA refers to Actavis  
14 earning supra-normal profits and it says that these  
15 profits:

16           "Did not represent a return on previous innovation,  
17 since Auden acquired the hydrocortisone tablet MAs  
18 rather than invented the drug, nor did it make any  
19 investments in hydrocortisone tablets".

20           Again, these findings about the lack of innovation  
21 and investment are not contested.

22           Then at subparagraphs (a) and (b), we see some more  
23 details about the profits. At (a) we learn that Actavis  
24 earned profits in excess of costs, including  
25 a reasonable rate of return, in percentage terms of

1           between approximately 1,000% and 3,000% for 10mg  
2           hydrocortisone tablets and between approximately 1,250%  
3           and 2,500% for 20mg tablets.

4           In each case, it did so throughout the post-entry  
5           period.

6           Then at (b) the CMA explains what this amounts to in  
7           terms of real term profits. I think the figures may be  
8           confidential, so I will not read them out, but you see  
9           the enormous profits earned on 10mg hydrocortisone  
10          tablets in the post-entry period. So that is the  
11          concrete reality of the near-term cash-cow that was  
12          anticipated in the document at the time of the Actavis  
13          acquisition.

14          In the final sentence, the CMA properly recognised  
15          here that profits declined as a result of the price  
16          falls following entry, but makes the point that they  
17          remained very high.

18          Then over the page at (c), we see the scale of  
19          Actavis's gross margins during the post-entry period  
20          and, again, I will not read the figure out, but it is  
21          strikingly high.

22          Those points about profitability received little or  
23          no attention in Intas's written materials or indeed in  
24          the limited submissions that Auden and Allergan have  
25          made on post-entry dominance. It was touched on briefly

1 in Mr Palmer's oral submissions on Monday.

2 Can we look at what he said, please, at  
3 {Day15/138:7}. Just looking at line 7, if we may.  
4 Mr Palmer suggests here that profitability is not really  
5 a separate point, because it is just a reflection of the  
6 increased differential, given that the costs in each  
7 case were not significantly different. So that is the  
8 submission.

9 It is certainly correct to say that profitability  
10 partly reflects Actavis's ability to charge higher  
11 prices than its rivals whilst costs remained constant,  
12 but it also, obviously, reflects Actavis's ability to  
13 retain high sales while doing so.

14 That is what generates the very large profits, not  
15 just profit margins that we observe in the Decision.

16 This is a point that we saw emphasised by  
17 Professor Valletti as being material to the assessment  
18 of market power. As I will come to a little later, the  
19 General Court placed heavy reliance on points of this  
20 nature concerning relative pricing and market shares  
21 when considering dominance in the *Astrazeneca* case.  
22 Again, in my submission, Intas has no good answer to it.

23 The tenth and final point from the Decision is the  
24 findings concerning the assured customer base. The key  
25 point can be seen in the final sentence of

1 paragraph 4.288 on {A/12/405} of the Decision. You see  
2 there that the CMA finds that:

3 "The orphan designation granted in respect of  
4 Plenadren was a key factor contributing to this ability  
5 [by which is meant Actavis's market power] because it  
6 formed a barrier to expansion and provided Actavis with  
7 an assured customer base."

8 I will come back to some of the more specific  
9 findings on the assured customer base later when dealing  
10 with Intas's specific arguments on that point, but, for  
11 present purposes, I would just observe that this shows  
12 very clearly that the CMA was not solely looking at  
13 market outcomes, let alone focusing on a freeze-frame of  
14 what prices were being charged at particular points in  
15 time. The CMA was here analysing a specific structural  
16 feature; namely, the barrier to expansion created by  
17 Actavis's privileged position as the only fully-licensed  
18 supplier of 10mg tablets.

19 Taking that feature together with all of the  
20 evidence of market outcomes, the absolute and relative  
21 market shares and the large price differential, my  
22 submission is that it provides a sound and orthodox  
23 foundation for the CMA's finding of dominance.

24 Sir, that is the Decision. Can I now turn to the  
25 submissions that are made, the specific challenges that

1 Intas has advanced in respect of the CMA's analysis of  
2 dominance during the Intas period.

3 I am going to split these into three headings:  
4 market shares, price and assured customer base.

5 I will deal with matters in that order, focusing  
6 principally on the points which Mr Palmer emphasised in  
7 his oral submissions for Intas on Monday.

8 Sir, on market shares, there are three main points  
9 of contention. The first concerns the significance to  
10 be attached to high absolute market shares. The second  
11 concerns the significance of relative market shares and  
12 the third concerns whether value or volume is the most  
13 appropriate measure.

14 I would like to begin, if I may, with the question  
15 of high absolute shares. I have shown you the  
16 undisputed facts: high market shares well above 50% in  
17 value terms and around 50% at the end of the period in  
18 volume terms sustained at a stable level throughout the  
19 post-entry period following an initial decline.

20 The weight concerns the legal significance of those  
21 facts and the question whether they give rise to  
22 a rebuttable presumption of dominance.

23 As Mr Palmer says, this is an argument that could  
24 easily occupy a day or more of court time, but I will  
25 endeavour to be as brief as possible. The first point



1 to note is that while the CMA referred in the Decision  
2 to the fact that Actavis's absolute market shares were  
3 an order of magnitude above the levels that gave rise to  
4 a presumption of dominance, it did not stop there. As  
5 I have shown the Tribunal at some length, it went on to  
6 consider a range of other factors.

7 It follows from that that the debate as to the  
8 precise legal significance of high absolute market  
9 shares is an interesting one, but it is arguably  
10 academic in the circumstances of this case. It is one  
11 that the Tribunal may very well not need to embark upon,  
12 if it is satisfied that the CMA's overall assessment of  
13 dominance is well founded.

14 Insofar as it is necessary to determine the point,  
15 the position in law is not as Intas would have it. In  
16 my submission, the special legal significance that  
17 attaches to market shares in excess of 50% is almost  
18 a matter of textbook EU competition law and it reflects  
19 the economic intuition that the most likely explanation  
20 for very high market shares, enduring across time, is  
21 the existence of market power, although that is  
22 obviously not always the case.

23 There are many cases that attach particular  
24 significance to market shares being in excess of 50%.  
25 As I will come to in a moment, the case law shows that

1 very high market shares are capable in themselves of  
2 proving the existence of a dominant position absent  
3 exceptional circumstances. Indeed, the market shares  
4 above 50% give rise to a rebuttable presumption that it  
5 is for the putatively dominant firm to displace.

6 Mr Palmer's position described this as a legal  
7 nonsense and divorced from economic reality. He sought  
8 to support that arresting submission by reference to the  
9 scepticism about the reliability of market shares as an  
10 indicator of dominance that is expressed in  
11 Faull and Nikpay and Bellamy & Child.

12 In my submission it is quite striking that he should  
13 found his oral submissions on this point on academic  
14 commentary. We will see in a moment that cases are very  
15 clear on this point, but given Mr Palmer's approach  
16 I would just invite the Tribunal to look at what the  
17 other main practitioner texts, Whish & Bailey, has to  
18 say on this point and Intas refer to Whish & Bailey in  
19 their Written Closing submissions but not the extract  
20 that I am about to show you.

21 The relevant extract appears at {M/186.02/2}. We  
22 see under little (viii), second bullet that market  
23 shares can provide important information about the state  
24 of existing competition within the market, but they  
25 cannot, in themselves, be determinative of the existence

1 of market power.

2 So the authors are obviously here referring to the  
3 economic concept of market power. It is obviously  
4 correct that market shares alone cannot tell you whether  
5 a firm possesses market power as a matter of economics.  
6 But then look at what the authors say under the heading  
7 "A final reflection on market shares". They repeat the  
8 point that market shares alone do not in themselves  
9 determine whether an undertaking has market power. But  
10 they then note there are a large range of situations in  
11 which the EU and UK competition law emphasises market  
12 shares. Reference is made to table 1.1 which sets out  
13 a series of market share thresholds that should be  
14 embedded in the mind of hypothetical in-house counsel.

15 Then look at what is said over the page about the  
16 threshold of 50%. If we could go on to the next page,  
17 please. You see at the 50% point:

18 "There is a rebuttable presumption that you hold  
19 a dominant position if your market share is 50% or more  
20 of the market other than in exceptional  
21 circumstances ..."

22 Then reference is made in footnote 32 to the Court  
23 of Justice's 1991 judgment in *Akzo* where the 50%  
24 threshold was first adopted by the court.

25 So in view of these authors in a leading text market

1 shares above 50% do indeed give rise to a rebuttable  
2 presumption of dominance. And I will turn after the  
3 short adjournment, if that is a convenient moment, to  
4 consider what the case law says about that question.

5 THE PRESIDENT: Thank you very much, Mr Holmes. How are you  
6 doing time-wise?

7 MR HOLMES: Well, sir.

8 THE PRESIDENT: Would it assist if we started at quarter to?

9 MR HOLMES: It will not be necessary.

10 THE PRESIDENT: Very well.

11 MR HOLMES: Also I have in mind that it might be convenient  
12 to fit Ms Demetriou, given her other commitments, in at  
13 2 o'clock when she is due to arrive at the Tribunal.

14 THE PRESIDENT: Very well. We will look forward to seeing  
15 her at 2 o'clock. Until 2 o'clock. Thank you very  
16 much.

17 (12.58 pm)

18 (Luncheon adjournment)

19 (2.00 pm)

20 Further Closing Submissions by MS DEMETRIOU

21 THE PRESIDENT: Ms Demetriou, welcome back.

22 MS DEMETRIOU: Thank you. It is a small cameo role at this  
23 stage.

24 The Tribunal asked me yesterday to comment on  
25 a section of a report prepared by Oxera, which is relied

1 on by Mr O'Donoghue and I just wanted to make some short  
2 submissions which I hope will be of assistance in  
3 relation to the CMA's position on that.

4 We have loaded the whole of the report on to Opus in  
5 case the Tribunal wants to look at it more broadly and  
6 you will find it at {H/0.35/1}. Perhaps if we turn it  
7 up so you can see the first page. Before turning to the  
8 passage relied on by Mr O'Donoghue, the Tribunal will  
9 see the date of the report, July 2001. So it was  
10 prepared a long time ago and, obviously, before any of  
11 the pay for delay cases, so before that case law.

12 Of course Oxera, the Tribunal may know, gave  
13 evidence in the *Paroxetine* case to the effect that the  
14 pay for delay agreements in that case were not  
15 anti-competitive.

16 Now, going to page 94, if we could, please,  
17 {H/0.35/94}, which is where the passage relied on by  
18 Mr O'Donoghue is located. (Pause).

19 Thank you very much. So the appellants rely on the  
20 statement here that cross-supply agreements,  
21 cross-supply arrangements were common in the industry at  
22 the time and that the ability to self-supply a drug is  
23 an effective and credible threat with which to negotiate  
24 supply from another manufacturer.

25 You see there the sentence that is relied on.

1           Sorry, I am not seeing it. I just wonder if it is --

2       THE PRESIDENT: Further down I think.

3       MS DEMETRIOU: Yes, can we perhaps scroll down. (Pause)

4           {H/0.35/94}. So we see the paragraph "Manufacturers  
5       confirmed" and then we see there:

6           "Ownership of a licence for a particular drug  
7       increases the leverage for that manufacturer in  
8       negotiating the price for supply from a rival  
9       manufacturer. The ability to self-supply a drug is the  
10      most effective and credible threat with which to  
11      negotiate supply terms from another manufacturer."

12          Then we see a reference in the immediately next  
13      paragraph to the prevalence of these cross-supply  
14      arrangements.

15          We say, even on its own terms, this is a single  
16      statement really in the context of a very lengthy report  
17      and Oxera does not say that this practice is legitimate  
18      or lawful and nor would an economic consultancy, we say,  
19      be qualified to give that view.

20          If the Tribunal were inclined to place any weight on  
21      this statement, we respectfully submit it should be read  
22      in the full context of the report, which, as I say, we  
23      have uploaded. These statements were made in the  
24      context of a discussion of practices in the sector that  
25      are negatively affecting competition: in other words,

1 companies holding on to or hoarding their licences in  
2 order to use them as leverage rather than transferring  
3 them to others who could use them to actually enter the  
4 market to compete.

5 The Tribunal will also see that this is a statement,  
6 a statement about leverage, that is made in the abstract  
7 divorced from any factual context. The CMA does not  
8 dispute the view of the economists at Oxera that the  
9 threat of self-supply, so meaning in other words the  
10 threat of independent entry, may very well amount in  
11 fact to an effective and credible negotiating tactic in  
12 securing more favourable supply terms. We can well see  
13 that. Indeed, that is wholly consistent with the CMA's  
14 case in this appeal.

15 However, there is no discussion here of any of the  
16 surrounding facts, so there is no discussion of whether  
17 the companies concerned were in fact potential  
18 competitors to those already on the market.

19 If they were potential competitors, the CMA's  
20 position is of course that it would be anti-competitive  
21 for a potential competitor to leverage its marketing  
22 authorisation to secure supply if the evidence showed  
23 that this was on the basis of a common understanding  
24 that in exchange it would not enter the market itself.

25 So that would have to be decided on the evidence of

1 any individual case and the Tribunal of course has our  
2 submissions on this case, which I am not going to  
3 repeat. But our primary submission is that this  
4 statement by a firm of economists, a very long time ago,  
5 before the pay for delay case law, divorced from any  
6 factual context, should be given very little, indeed, no  
7 weight, we say, by the Tribunal in carrying out its task  
8 of determining whether there is an infringement on the  
9 facts before you.

10 Sir, that is what I wanted to say about that.

11 I want to just for a moment return to one question  
12 where I felt we were at cross-purposes a bit yesterday  
13 and that relates to the question of dishonesty, because  
14 as the Tribunal pointed out yesterday, this arises  
15 potentially at two stages.

16 In my submissions, in my main submissions, I have  
17 been addressing the first stage, which is that the CMA  
18 did not allege dishonesty at the time that the agreement  
19 was formed. So there is no allegation of dishonesty in  
20 the Decision, in the CMA's Decision.

21 But then I apprehend that the question you were  
22 putting to me, sir, yesterday was a bit different to  
23 that.

24 THE PRESIDENT: It was, but it also was not. I mean, I am  
25 putting to you that both stages are at least potentially



1 engaged here and that is certainly, I think, how  
2 a number of the appellants view that. I mean,  
3 I entirely take on board your point that it is not  
4 a necessary part of establishing a competition law  
5 infringement to show dishonesty or anything like that.  
6 Of course that is right. But the probability, or  
7 otherwise, of an agreement that is infringing  
8 competition law is informed by, as you say, all the  
9 facts.

10 If one has a state of affairs where one has not got  
11 the inadvertent breach of competition law, where, for  
12 instance, one has got a Mastercard or Visa type MIF,  
13 which is there for all the world to see, no one is  
14 denying the agreement was made. The argument is is  
15 there or is there not an infringement? The questions of  
16 dishonesty of course do not arise. The point here is  
17 that we have got something, on the CMA's case, which is  
18 hidden behind the written agreement and not  
19 incorporated, for whatever reason.

20 So, obviously, one's antennae are twitching as to  
21 why it is that this sub silentio or unwritten agreement  
22 exists.

23 Of course, it may be, as you were submitting  
24 yesterday, that there is a tacit understanding which  
25 Mr Beighton slipped in and he is in innocent breach of.

1           Maybe that is right. All I am saying is that given  
2           where we are at, and certainly given the point that the  
3           appellants are making, you cannot exclude this as an  
4           outcome and, certainly, I am not doing so. We are going  
5           to look at the facts in the round and at the moment,  
6           I see this as potentially a dishonesty case at both  
7           stages.

8           Now, where we end up, who knows, but that is the way  
9           we are looking at this. I do not think we have got any  
10          choice about that. Wherever we end up, it is an outcome  
11          that is on the cards and that is why we had this debate  
12          with a number of people, but Ms Ford in particular,  
13          about the extent to which there is a burden of proof,  
14          which is to the civil standard, but involving the  
15          Hyde Park variant of something which is improbable, not  
16          because competition law is requiring of dishonesty, but  
17          because that is the most likely fact constellation, if  
18          there is an infringement.

19         MS DEMETRIOU: Sir, that is extremely helpful. Can I make  
20          two short points in the light of what you have just  
21          said. The first point relates to the first stage, if  
22          I can put it that way. I think we both understand what  
23          I mean by that. You make the point that the appellants  
24          say, and of course they do say, that there is  
25          necessary -- their case is, and one can understand

1 forensically why they put it that way, that this is  
2 a case of dishonesty and so there is an elevated  
3 standard of proof in some way.

4 Now, in relation to that, we say two things. One is  
5 that just on the case law, and I am not going to go into  
6 that because you know the *Napp* case law that there is no  
7 intermediate standard of proof, that this is a question  
8 on the balance of probabilities.

9 THE PRESIDENT: Yes.

10 MS DEMETRIOU: But, secondly, of course in any case --

11 I understand the distinction you make between a MIF type  
12 of case and many other types of competition  
13 infringement, but of course in most types of competition  
14 infringement, leaving aside the MIF type of case or  
15 vertical agreements, which might stray the wrong side of  
16 the line and so on, take a pricing-fixing cartel or  
17 a market-sharing cartel, you have the same position, but  
18 in none of those cases has any elevated standard of  
19 proof applied.

20 The second point I make -- because those are not  
21 inadvertent cases. Those are cases where the parties  
22 have colluded to achieve an anti-competitive objective  
23 and yet you do not see in any of that case law any  
24 elevated standard of proof or necessary finding of  
25 dishonesty on the part of the participants.

1           The second point we make is this --

2       THE PRESIDENT: Ms Demetriou, I mean, all I am doing is  
3           referring to the, I think pretty well-established case  
4           law, that the civil standard operates to a variable  
5           level in that the more improbable the matter that you  
6           are alleging, the more difficult it is to meet the same  
7           civil standard. That is what the House of Lords and the  
8           Supreme Court have said many times.

9       MS DEMETRIOU: Of course, I do not dispute that.

10      THE PRESIDENT: Right, that is all I am saying.

11      MS DEMETRIOU: No, that is fine. The appellants I think,  
12           some of them at least, put it a little bit more highly  
13           than that and we say that would not be right.

14           The second point, the other aspect of the point  
15           I was making in relation to the first stage is that of  
16           course it is not the CMA's case that there was some --  
17           and I hope I made that clear -- that there was some  
18           illicit side agreement or some conspiracy to hide the  
19           true facts.

20           Our case is that the premise on which the parties  
21           entered into the written agreement was the premise that  
22           AMCo would not enter the market, which is a bit  
23           different to saying that they approached the written  
24           agreement in a conspiratorial manner so as to hide the  
25           true state of affairs.

1 THE PRESIDENT: You have to be quite careful here,  
2 Ms Demetriou, because you quite emphatically have not  
3 made a case that this is simply an implied term arising  
4 out of the express agreement. If that was your case,  
5 then we would have a different debate altogether.

6 MS DEMETRIOU: No, I have not made that case.

7 THE PRESIDENT: No, it was, I think, attempted to be made  
8 and then moved away from, in the statement of objections  
9 I mean.

10 MS DEMETRIOU: I see in the statement of objections there  
11 was a case based on the wording of the agreement.

12 THE PRESIDENT: You have been quite consistent in this  
13 appeal. Do not get me wrong.

14 MS DEMETRIOU: Yes.

15 THE PRESIDENT: But if you are going beyond an implied  
16 promise, then there has to be something which is done or  
17 said or commonly understood. I appreciate you have got  
18 a case on tacit understanding. All of these things we  
19 have got well in mind.

20 MS DEMETRIOU: Yes.

21 THE PRESIDENT: But all I am saying is that we are going to  
22 look at the totality of the facts and, at the moment, it  
23 does not seem to me that your tacit agreement that is  
24 not dishonest, if it occurred, is highest in the order  
25 of probability in terms of what we are looking at.

1 MS DEMETRIOU: Sir, the only point I am making is this: the  
2 way that the appellants have sought to characterise the  
3 CMA's case is, and I dealt with all of this, I am not  
4 going to repeat myself, but it is a sham agreement,  
5 there is a side agreement that was covered up, and that  
6 simply is not the CMA's case.

7 Now, of course we say there was a crossing of the  
8 line, a shared understanding, a common understanding,  
9 but that operated by way of premise. That was what  
10 everybody knew the deal was, so there has to be an  
11 agreement, but we are not saying, and the CMA has never  
12 suggested, that there was some dishonest attempt to  
13 cover it up by not recording it in the written  
14 agreement. That is the only point I am making.

15 That is relevant to the House of Lords authorities  
16 you are talking about where -- obviously, if we were  
17 saying there was some cover up, then that is less  
18 probable and so one would look more carefully at the  
19 facts. That is really the only point I am making there.

20 Sir, the point I wanted to make about the second  
21 stage is that of course -- I think that of course we do  
22 say that various things said by the witnesses in their  
23 evidence to the Tribunal were factually wrong and we  
24 have gone through those in our written submissions and  
25 I picked some of them up orally. But there are various

1 potential reasons why that might be, as in any piece of  
2 civil litigation, and the Tribunal will be very well  
3 familiar, for example, with the frailty of memory,  
4 particularly when things occurred a long time ago,  
5 particularly under the pressure of litigation, and that  
6 is why it is generally not necessary for litigants to  
7 allege, or indeed for courts to find, that a witness has  
8 been dishonest just because his evidence is wrong.

9 That is really the point that -- the simple point  
10 I wanted to make in relation to the second stage,  
11 dishonesty at the second stage.

12 THE PRESIDENT: Ms Demetriou, let me set your mind at rest.

13 This is not a Tribunal that if it disbelieves a witness  
14 automatically proceeds to say that the witness is  
15 dishonest. We do not want to find people dishonest.

16 MS DEMETRIOU: No, of course, but I just wanted to make that  
17 rather obvious proposition, because I think that in my  
18 submissions I had been focusing on dishonesty at the  
19 first stage, because that is what the appellants had  
20 focused on and then I appreciated yesterday you were  
21 addressing actually a different thing, which is  
22 dishonesty at the second stage.

23 THE PRESIDENT: As I say, I think both aspects are in play.

24 Where we end up, who knows.

25 MS DEMETRIOU: Of course.

1 THE PRESIDENT: But that is the present thinking and it may  
2 be that that is where we do not end up, in which case  
3 the standard of proof moves to the ordinary unadjusted  
4 civil standard. But if one is looking at an outcome  
5 that is along the lines of stage one dishonesty, then  
6 one has to be pretty sure of one's ground in making such  
7 findings.

8 Clearly, if we find that it is something in the  
9 middle, that there is an infringement but it is an  
10 innocent one, then the improbability becomes less so.

11 MS DEMETRIOU: Sir, and I do not disagree with any of that.  
12 The only point I make is that the CMA's case in the  
13 Decision is not at the higher end, as it were, of your  
14 dishonesty scale at all, because it is the understood  
15 premise for this agreement, for this supply arrangement,  
16 was that AMCo would not enter.

17 Of course, as I have said now, I will not repeat  
18 myself, but we do -- of course we agree that there has  
19 to be a crossing of the line and I have made my  
20 submissions on that already.

21 Sir, I am extremely grateful for letting me --  
22 interpose.

23 THE PRESIDENT: Not at all.

24 MS DEMETRIOU: -- for a short time.

25 THE PRESIDENT: Thank you very much.



1 MS DEMETRIOU: I intend no discourtesy, but I think I will  
2 now leave, if that is all right, and let Mr Holmes carry  
3 on with his submissions.

4 THE PRESIDENT: Thank you very much.

5 MR O'DONOGHUE: Mr Brealey and I will join Ms Demetriou in  
6 the exodus. Can I just give you one reference?

7 THE PRESIDENT: I am sure Mr Holmes will not take it amiss.

8 MR O'DONOGHUE: He is secretly delighted. Can I give you  
9 one reference before I leave. It is {IR-E3/4/8},  
10 please. These are the Commission's horizontal merger  
11 guidelines. If we look at paragraph 65 and you will see  
12 in the middle:

13 "This would be the case if the buyer could  
14 immediately switch to other suppliers, credibly threaten  
15 to vertically integrate into the upstream market or to  
16 sponsor ... entry."

17 So Oxera is not a flash in the pan. In virtually  
18 every vertical merger context, one question would  
19 be: can the customers discipline the seller by  
20 threatening to potentially enter the market? So this is  
21 not some flash in the pan. This is normal and normally  
22 is pro-competitive.

23 THE PRESIDENT: Thank you very much, Mr O'Donoghue.

24 Mr O'Donoghue, you are not coming back, are you?

25 MR O'DONOGHUE: Sir, for gluttony we are back for penalty.

1 MR BREALEY: We are definitely here, yes.

2 THE PRESIDENT: I was just going to say should I wish you  
3 a merry Christmas or not, but not quite yet. You will  
4 be back. Very good. Thank you very much.

5 Closing Submissions by MR HOLMES (continued)

6 MR HOLMES: I should however warn Mr O'Donoghue and  
7 Mr Brealey there is a chance that penalty will commence  
8 this afternoon. It is only so they were aware.  
9 I should put immediately on the record that it is never  
10 my secret delight when Mr O'Donoghue leaves. On the  
11 contrary, it is always my pleasure to see him so he will  
12 be missed.

13 Sir, before I resume, can I just very quickly pick  
14 up the query you raised with me at the beginning in  
15 relation to Plenadren. Those behind me have done some  
16 digging and the position is as follows: first, Plenadren  
17 was and is the subject of a Europe-wide product patent,  
18 which was filed in April 2005. We are seeking to obtain  
19 a copy for the Tribunal. Normally of course that would  
20 have a 25-year term, which means that it remains valid  
21 and in force.

22 The second point concerned Plenadren pricing data.  
23 The relevant documents were I believe on the case file,  
24 but they have not been uploaded for the purposes of the  
25 bundle. So we are going to do that and we will give you

1 the reference in due course.

2 You saw in the BMJ editorial, which Ms Ford took you  
3 to and which I returned to, that Plenadren was at a much  
4 higher price point than hydrocortisone tablets.

5 THE PRESIDENT: Yes, we knew the general. We did not know  
6 the specific. If there is any objection to material  
7 being uploaded, then you can deal with it behind the  
8 scenes and we will resolve it if necessary, but I would  
9 not want something to be uploaded that was from the case  
10 file but not the Decision without everyone else being  
11 happy.

12 MR HOLMES: Of course, we will liaise, sir, to make sure  
13 that there are no objections.

14 THE PRESIDENT: Yes, thank you very much.

15 MR HOLMES: I should begin by saying before the short  
16 adjournment there were some quite dense submissions by  
17 reference to the Decision and I should perhaps  
18 immediately give the Tribunal an opportunity to raise  
19 any questions which occurred during the short  
20 adjournment, because it was rather a spiel on my part  
21 and that may not be conducive to assisting the Tribunal  
22 so if there is anything that arose out of what I said  
23 which you would like to raise with me immediately then  
24 I should pause.

25 THE PRESIDENT: It may not quite be arising out of what you

1           said, but it certainly was informative or triggering of  
2           our discussion over the short adjournment, and it is  
3           this: I appreciate of course that *Napp*, or the passage  
4           in *Napp* that I am going to cite, is to do with excessive  
5           pricing not dominance, but we will all recall the  
6           double-barrelled test that to show that prices are  
7           excessive it must be demonstrated, one, that prices are  
8           higher than would be expected in a competitive market  
9           and, two, that there is no effective competitive  
10          pressure to bring them down to competitive levels and  
11          I am sure we will be coming back to that next year.

12         MR HOLMES:   Yes.

13         THE PRESIDENT:  My question is: how far is this a test that  
14           is also informative of the question of dominance.  
15           Professor Mason over the short adjournment put the  
16           analogy rather nicely since we have been talking about  
17           mountains and hills.  If one assumes a particularly  
18           smooth contoured mountain and you put a marble at the  
19           top of the mountain so it has been crawling up and that  
20           is where the position is, as it were, in a case say to  
21           dominance, but the marble then rolls down the hill and  
22           if it rolls down very, very, very, very fast so that you  
23           move to a competitive price extremely quickly, is that  
24           not merely an indicator that the (ii) *Napp* test is not  
25           met, i.e. there is effective competitive pressure, but

1 is it also an indicator that there is no dominance or  
2 diminishing dominance to an extent that one can no  
3 longer say that there is dominance? Whereas if one has  
4 a very gradual decline, so the marble rolls down very,  
5 very slowly, so that one can maintain one's prices for  
6 longer, is that a situation where you have an easier run  
7 on dominance?

8 MR HOLMES: Yes, I should say to begin with that it is  
9 a helpful and illuminating analogy and a useful one.

10 The first point in relation to *Napp* is that it will  
11 be my submission in due course that what was set out in  
12 *Napp* in relation to excessive pricing was merely one way  
13 of approaching matters and that I think appears in the  
14 immediately following paragraph and indeed it is set out  
15 in Lord Justice Green's judgment.

16 THE PRESIDENT: Indeed.

17 MR HOLMES: It does not have authoritative force as a part  
18 of the test for pricing that is excessive and unfair,  
19 but that is to anticipate a submission that will come.

20 A second submission, and again anticipating what  
21 I will be saying in relation to unfair and excessive  
22 pricing, is that insofar as it is suggested that  
23 excessive pricing ceases in circumstances where entry is  
24 anticipated, it produces the perverse outcome, in a case  
25 such as this, that for the very period when prices are

1 pushed to their pinnacle they see the steepest and most  
2 extreme increases and the highest level of  
3 supra-competitive profits, the most exploitative  
4 behaviour, you cease to find an infringement.

5 We say that that as a proposition cannot be right.

6 It would be --

7 THE PRESIDENT: The darkest hour comes before the dawn is  
8 your point.

9 MR HOLMES: Yes, exactly, so, sir. But that is a point that  
10 perhaps I could leave over.

11 To give an immediate reaction in relation to the  
12 dominance question, what is distinctive in this case is  
13 not just the speed at which the Auden marble rolls down  
14 the hill, and I am sure that the Tribunal has this  
15 point, but the fact that it is rolling down the hill at  
16 a significantly lighter gradient than the other marbles,  
17 the prices of the other players in the market, and that,  
18 on my submission, meets the test for dominance. It is  
19 a sign, a clear indication, particularly when combined  
20 with the high market shares which are retained, and  
21 there the explanatory factor identified in the  
22 structural feature of this market which insulates Auden  
23 against competition that Auden continues to enjoy  
24 significant market power in the post-entry period.

25 There is another point that I think is worth teasing

1 out, which may be relevant to excessive pricing as well  
2 as to dominance. The marble analogy suggests that this  
3 is an entirely predestined path and there was a flavour  
4 of this in Mr Palmer's submission to you as well, that  
5 Auden/Actavis during the post-entry period was stuck on  
6 an ineluctable path where it had no choice. In my  
7 submission, that is not the correct analysis of the  
8 situation in which Auden/Actavis found itself in.

9 It is true that to an extent it was constrained.  
10 There is no doubt about that. It is accepted and it is  
11 agreed on all sides and that prevented it from keeping  
12 its prices up or raising them further. It constrained  
13 the extent to which it could maintain the very high  
14 prices that it had put in place. It was not as  
15 constrained as anyone else in the market and we say that  
16 that is sufficient to meet the test for dominance, both  
17 of the experts agreeing that a hallmark of dominance  
18 from an economic perspective is the ability to price  
19 appreciably above the competitive level.

20 But Auden always had the choice to bring its  
21 exploitative and unfair pricing to an end. The price  
22 has been marched up the hill. It has been ramped up to  
23 an extraordinary level. It is coming down the hill. It  
24 is coming down much more slowly for Auden/Actavis than  
25 it is for the new entrants, but imagine how different

1 the conditions in this market would have been if  
2 Auden/Actavis had reduced its prices to levels that are  
3 more reflective of its costs and it had ceased to milk  
4 the cash-cow and had instead corrected its prices,  
5 instead of pricing up to the highest level that it  
6 could, given the constraints that were imposed upon it  
7 by the drug tariff and by the existing but limited  
8 competitive constraints resulting from the skinny label  
9 suppliers.

10 But this is really, I think, to anticipate  
11 a submission that will need to be developed in the  
12 context of excessive pricing. It is simply that the  
13 marble analogy really suggests a flaw represented by the  
14 gradient of the ground down which the marble is rolling  
15 and I am just gently pushing back on that proposition.  
16 If you accept that there is abuse in the post-entry  
17 period, then it would not be correct to say that there  
18 is only one gradient that the marble could follow.

19 Auden/Actavis could bring an end to its excessive  
20 pricing by reducing its pricing more sharply, and that  
21 would of course benefit consumers, the demand side in  
22 this market, not only by removing the exploitative  
23 supercompetitive prices that Auden/Actavis was itself  
24 charging, but it would have prevented others in the  
25 market from benefitting under the umbrella of that



1           conduct because, as Mr Palmer observed, everyone in this  
2           market was pricing at very profitable levels during the  
3           post-entry period as prices came down.

4           THE PRESIDENT: I mean, does it amount to this,  
5           Mr Holmes: that obviously one must look at things in the  
6           round and we will be looking when evaluating all this at  
7           the entire picture, but that at a certain point in our  
8           analysis we ought to try to forget the past and just  
9           look at the pricing point and other metrics at a given  
10          point in time, forget that it has fallen in terms of  
11          price or volumes sold, however you want to look at it,  
12          forget about that and simply look at the point without  
13          reference to the past and say, look, at this point in  
14          time, assuming no prior knowledge, would one be saying  
15          that there is dominance at this point in time? I am not  
16          saying it is the only test, but as a means of being not  
17          seduced by falls in price volume share so that you see  
18          things in perspective.

19                 So look at them in the round of course, but also  
20                 take a step back and just forget about the overall shape  
21                 and look at the moment in time.

22          MR HOLMES: So certainly, sir, I think one needs to look at  
23          each period over time separately and in the light of the  
24          circumstances during that period. I think my submission  
25          would be that there is an inherently dynamic element to

1 the assessment of dominance and were Mr Palmer correct  
2 that the CMA or Professor Valletti had adopted a kind of  
3 snapshot and had simply observed the delta between two  
4 price points at a single moment in time, that would not  
5 be the correct approach.

6 One needs to see the flux, the dynamic, and how  
7 various factors in the market are evolving in  
8 conjunction with one another: in particular, the very  
9 telling combination of price differentials and  
10 maintenance of volumes.

11 So I would not want to accept a proposition that one  
12 freezes the frame, but I think the underlying  
13 proposition that you advance that one should look at  
14 each period on its own terms is one that I would very  
15 much adopt and endorse.

16 Does that address your question?

17 THE PRESIDENT: Yes, it does.

18 MR HOLMES: I am grateful.

19 Before the short adjournment, I was discussing the  
20 legal consequences of very high market shares. You have  
21 my point that this is, in our submission, a somewhat  
22 academic point, given that the CMA did consider a range  
23 of other factors besides market share and certainly did  
24 not fall back unthinkingly on high market shares and  
25 say: there, got you. That was not any part of the

1 analysis.

2 I should say as well, in order to avoid any risk of  
3 misunderstanding, that we also fully accept that the CMA  
4 as the authority needs to consider all of the  
5 circumstances relevant and it needs to consider all of  
6 the evidence which is brought forward by analogy with  
7 the approach that one sees in *Intel*. That is part of  
8 the duty of fair evaluation which is described by the  
9 Court of Appeal in *Phenytoin*.

10 The question is, what are the legal consequences at  
11 this stage of the process when evaluating whether there  
12 is error in the CMA's assessment? The only point that  
13 I am making is that there is clear guidance in the case  
14 law in support, I will submit, of a rebuttable  
15 presumption or, in any event, in support of the  
16 proposition that high market shares must carry  
17 significant weight. They are a very important  
18 indicator. They are not just one indicator amongst  
19 others. They are a factor to which significant weight  
20 needs to be afforded.

21 That is for sound reasons of economic principle  
22 because market shares -- but there may be other  
23 explanations for consistent market shares over a long  
24 period, but where one undertaking in the market manages  
25 to command a significant share above all of the others,

1 for a sustained period of time, that is in itself  
2 indicative of market power.

3 Can I just show where we say the case law lies by  
4 reference to a couple of decisions, one European and one  
5 domestic.

6 The European case is the Court of Justice's decision  
7 in *Astrazeneca*. It is at {M/92/1}. This is the Court  
8 of Justice's judgment in that case. We looked earlier  
9 at the General Court decision in the context of market  
10 definition and, indeed, I will return to that judgment  
11 on the question of price.

12 But for present purposes, I just want to look at the  
13 clear statement of principle from the Court of  
14 Justice on the significance of market shares.

15 If we could turn, please, to page 31 of the judgment  
16 {M/92/31} and look at paragraph 176. You see there the  
17 statement that:

18 "The Court has already clarified that, although the  
19 importance of the market shares may vary from one market  
20 to another, the possession, over a long period, of  
21 a very large market share constitutes in itself, save in  
22 exceptional circumstances, proof of the existence of  
23 a dominant position, and that market shares of more than  
24 50% constitute very large market shares ..."

25 So we say that is a pretty clear statement from the

1 EU's highest court that market shares above 50% are  
2 probative of dominance, absent exceptional  
3 circumstances.

4 We did note that Intas did not refer in its detailed  
5 excursus of the case law on market shares to that  
6 decision of the Court of Justice in *Astrazeneca*.

7 In relation to the domestic position, I showed you  
8 a footnote in --

9 MR PALMER: Would you mind reading the next paragraph as  
10 well?

11 MR HOLMES: Certainly. At paragraph 177 it continues:

12 "As the General Court pointed out ... it is common  
13 ground that AZ, during the reference period and on all  
14 the geographical markets in question, held very large  
15 market shares that were well above those of its  
16 competitors, its position on those markets sometimes  
17 being even overwhelmingly strong. The General Court was  
18 therefore fully entitled to hold ... that the  
19 Commission, in its detailed analysis of the competitive  
20 conditions which took into account a range of factors,  
21 [as of course was the case here] could rely specifically  
22 on AZ's generally very large market shares as an  
23 indicator of its market power, which was out of all  
24 comparison to those of the other market players."

25 Now, in relation to the domestic position, I have

1 shown you already the Decision and the reference there  
2 to *Aberdeen Journals* and we do not need to turn it up,  
3 but we saw that the Tribunal there held that market  
4 shares in the order of 70 to 80% by value and 60 to 70%  
5 by volume sufficed to establish dominance, absent  
6 exceptional circumstances.

7 For your note, that is at paragraph 310 of the  
8 judgment in *Aberdeen Journals* which is at {M/27/98}.

9 Instead, can I show you a more recent authority from  
10 this Tribunal which shows that the domestic position  
11 remains aligned with the approach of the Court of  
12 Justice and that is the *Churchill Gowns* judgment from  
13 earlier this year, which is at {M/190.1/1}. This was an  
14 abuse of dominance case brought against  
15 Ede & Ravenscroft and Mr Justice Zacaroli was in the  
16 chair. Somewhat disappointingly, it is not a case about  
17 barristers' wigs and gowns, but rather about  
18 Ede & Ravenscroft's other main line of business, which  
19 is the supply of academic garb for student graduation  
20 ceremonies.

21 If we could pick it up at page 20, we see that the  
22 Tribunal is considering dominance {M/190.1/20}. So you  
23 see there the statement at paragraph 55, please:

24 "While market share is not determinative, a share in  
25 excess of 50% is prima facie evidence of a dominant

1 position. In this case, as already noted, E&R have  
2 a market share of between 70-80%. Moreover, they had  
3 enjoyed a market share of this magnitude for at least  
4 five years prior to the claim period. It accordingly  
5 falls to E&R to displace the prima facie inference that  
6 they are dominant."

7 So the position adopted by the Tribunal in  
8 *Churchill Gowns* is again that sustained high market  
9 shares prima facie support an inference of dominance  
10 and, moreover, it is for the putatively dominant firm to  
11 displace that inference.

12 Given the need to make progress, I will not show the  
13 Tribunal this now, but in the Tribunal's consideration  
14 of whether the prima facie inference of dominance was  
15 displaced on the facts of Ede & Ravenscroft, I would  
16 invite you, sir, to read at your leisure paragraph 63-67  
17 of the judgment. They show that Ede & Ravenscroft had  
18 adduced evidence that there was active competition in  
19 the relevant market and that its prices had fallen  
20 throughout the relevant period and, indeed, that they  
21 were comparable to those charged by competing suppliers.

22 The court did not call any of that evidence into  
23 question, but it held that it was insufficient to  
24 displace the presumption, especially in the absence of  
25 analysis of whether the prices being charged by

1 Ede & Ravenscroft and its rivals were competitive  
2 prices, but it does show a situation in which prices  
3 were falling, but the conclusion of dominance was  
4 robust.

5 Mr Palmer did not address *Churchill Gowns* in his  
6 oral Closings. There was a suggestion at footnote 60 of  
7 the Intas Written Closings that *Churchill* may be  
8 different because it is a private damages case, but we  
9 could not see, for our part, why that should make any  
10 difference to the legal analysis on this point.

11 The *Astrazeneca* case was an appeal from a Commission  
12 Decision and yet we saw that it took the same approach  
13 in substance.

14 Mr Palmer said that if there is any presumption, it  
15 is weak and is evidential in nature only. But despite  
16 quite an extensive tour of the cases in its Written  
17 Closings, Intas did not identify any case in which an  
18 undertaking that enjoys sustained market shares of 50%  
19 or above has been found to be non-dominant and, on our  
20 side, despite the prodigious talents of  
21 Professor Bailey, who as we all know is a walking  
22 encyclopedia on matters of competition law, we are not  
23 aware of any such case either.

24 It is not just a jury point, sir, that I am making  
25 here. It reflects the intuitive economic point that the



1 best explanation for very high market shares is likely  
2 to be, absent exceptional circumstances or an  
3 explanation, that a firm enjoys market power.

4 Sir, we say that the legal position is actually very  
5 clear. Of course, it does not, as I have said, detract  
6 at all from the fact that the CMA always has to, and did  
7 in this case, properly consider other factors which are  
8 relevant to dominance, including relevant arguments and  
9 evidence that Intas put forward.

10 But given the array of other evidence pointing to  
11 dominance, extending right through the Intas period, we  
12 say the presumption certainly has not been displaced  
13 here.

14 Even if we take Intas's case at its highest and  
15 assume this is really a legal nonsense to say that the  
16 high market shares give rise to a presumption in law,  
17 the fact remains that it is, on any view, highly  
18 relevant to look at market shares as an indicator of  
19 dominance. The two expert economists in this case  
20 agreed with that and it would be frankly perverse to  
21 suggest otherwise, given the plethora of cases that  
22 consider market shares.

23 Mr Palmer appeared to suggest at one stage that  
24 market shares may not even be relevant. He said that  
25 market shares, taken alone, tell you nothing about

1 dominance, but if he intended to submit that market  
2 shares are an irrelevant consideration in this case,  
3 which I am sure is not the case, it was plainly wrong.  
4 There is a recent judgment of the General Court that  
5 makes this extremely clear. It is the judgment in the  
6 *Baltic Rail* case from November 2020 and it is at  
7 {M/177.05/51}.

8 So just looking at paragraph 345 of the judgment, if  
9 we can go down the page. The General Court is here  
10 considering the question of whether the applicant acted  
11 intentionally or negligently in committing an abuse of  
12 dominance and, in that context, the General Court makes  
13 the following observation about market shares. It says  
14 that:

15 "It is clear ..."

16 This is picking it up -- I am so sorry. It is  
17 paragraph 346. That is why I could not find my place:

18 "It is clear from the case-law that a prudent  
19 economic operator is in no doubt that, although the  
20 possession of large market shares is not necessarily and  
21 in every case the only factor establishing the existence  
22 of a dominant position, it has, however, a considerable  
23 significance which must of necessity be taken into  
24 consideration in relation to his or her possible conduct  
25 on the market."

1           The reference to the case law, we say, can only be  
2 a reference to the case law confirming that market  
3 shares above 50% are sufficient to prove dominance,  
4 absent exceptional circumstances.

5           Just to preempt the inevitable response from  
6 Mr Palmer on this case, we recognise, sir, that this was  
7 a case about a statutory monopoly, but the court's  
8 reference to the position in the case law is not  
9 confined to monopolies. You see on its face it refers  
10 to large market shares and it confirms that, at the very  
11 least, they have considerable significance and that they  
12 must necessarily be taken into account.

13           Sir, as a matter of law, they are not just an  
14 initial consideration or a filter. They are always, we  
15 say, a highly relevant indicator of dominance.

16           There is a further point from Intas's Written  
17 Closings submissions that I should briefly address in  
18 this connection, although I do not think it was  
19 developed orally. Can we look at Intas's Written  
20 Closings at {L/5.1/24}.

21           At paragraph 45 you see that Intas advances an  
22 alternative submission. It says that even if there is  
23 a presumption, it only applies if rivals with smaller  
24 shares are unable to meet rapidly the demand from those  
25 who would like to break away from the undertaking which

1 has the largest market share.

2 This is a proposition that Intas seeks to derive  
3 from the *Hoffmann-La Roche* case.

4 The first point to make is there is no suggestion in  
5 the much more recent Court of Justice decision in  
6 *Astrazeneca*, or in the domestic case I showed you, that  
7 the presumption only arises if you can also demonstrate  
8 that smaller rivals would be unable to rapidly meet  
9 demand from the dominant firm's customers if they wished  
10 to switch away.

11 Given the time, I will not go to *Hoffmann-La Roche*,  
12 but I would respectfully invite the Tribunal in its own  
13 time to read the court's analysis of dominance in the  
14 various vitamin markets which begin at paragraph 50 at  
15 {M/5/62}. In my submission, that analysis provides no  
16 support for the idea that the presumption of dominance  
17 only arises on the satisfaction of a freestanding  
18 requirement to show that rivals could not rapidly meet  
19 demand from the dominant firm's customers.

20 To the contrary, the court plainly considers that  
21 high market shares in themselves provide strong evidence  
22 of a dominant position in the various vitamin markets.  
23 Other relevant factors are certainly considered, but it  
24 is clear that market shares are, at the very least,  
25 a highly significant factor in the assessment.

1           The second issue related to market shares concerns  
2           the significance of relative shares. This was not  
3           a point that Mr Palmer developed orally so, again,  
4           I will be brief.

5           The point appears at paragraph 35 of the Intas  
6           Written Closings at {L/5.1/17}. So if we could go to  
7           that, please. You see that Intas here records that the  
8           evidence of Actavis's relative market share is not in  
9           dispute. Intas notes that, individually, skinny label  
10          producers did not gain market shares as large as  
11          Actavis. That is a mastery of understatement. The  
12          Tribunal may recall figure 4.13 of the Decision with the  
13          large expanse of blue showing how large Actavis's market  
14          shares were in relation to its nearest rival at all  
15          times during the infringement.

16          Intas then makes the point that in aggregate skinny  
17          label suppliers gained around 50% of the market by  
18          volume.

19          That of course reduces the assessment of relative  
20          market shares to an assessment of absolute market  
21          shares. It just lumps together the whole of the rest of  
22          the market.

23          At paragraph 36, we see reference to a dispute about  
24          whether individual or aggregate market shares are  
25          relevant. Looking just below halfway down the page, you

1 see that Intas notes that:

2 "A large number of competitors..."

3 It is about two-thirds down the screen:

4 "A large number of competitors in the market with  
5 a substantial volume of sales in aggregate would have  
6 (and in this case did have) the same effect on  
7 Accord-UK's prices as a single competitor with that same  
8 market share."

9 The point that Intas appears to be making here is  
10 that it is somehow inappropriate for the CMA to have  
11 relied on the fact that Intas's market shares were much  
12 higher than its rivals' individual shares and that the  
13 CMA should instead have focused on the aggregate  
14 constraint.

15 The first point to make is that the CMA obviously  
16 did consider the question of whether Actavis's pricing  
17 was constrained by its competitors generally, including  
18 through the operation of the drug tariff and I have  
19 shown you the key findings about that.

20 The second point to make is that there are many  
21 cases in which the courts have relied on the fact that  
22 a dominant firm has much higher shares than its next  
23 biggest rival as a strong indicator of dominance. This  
24 is not a formal or legalistic point. The reason why  
25 relative market shares are relevant is, with respect,

1 obvious. It is a clear indicator of comparative  
2 economic strength in the market. That is particularly  
3 the case where, as here, rivals' shares are also more  
4 volatile.

5 Can I show you just one example of this point being  
6 emphasised in the case law. It is the *British Airways*  
7 case, which you saw cited in the decision at  
8 {M/29.1/48}. I do not need to trouble the Tribunal with  
9 the background facts. The relevant point for present  
10 purposes is that BA was seeking to rely on a decline in  
11 its market shares as demonstrating that it was not  
12 dominant.

13 We see this from BA's argument recorded at 183.  
14 BA's market share fell from 47.7 to 39.7.

15 The General Court here emphasises at paragraph 210  
16 on {M/29.1/53} that:

17 "Account must be taken of the highly significant  
18 indicator which is the fact that the undertaking in  
19 question holds large shares of the market and of the  
20 ratio between the market-share held by the undertaking  
21 [concerned] and that of its nearest rivals ..."

22 We also see that rivals' shares are significantly  
23 below the levels that *British Airways* held of 46.3, and  
24 39.7% which I think is set out in paragraph 211. If we  
25 could go to the next page, please, to paragraph 211, you

1 see there the shares shown.

2 As the court puts it in the paragraph above the  
3 table:

4 "BA's market shares are to be regarded as large and  
5 they invariably constitute a multiple of the market  
6 shares of each of its five main competitors ..."

7 Even though those shares are below 50%.

8 Now, we say what can be inferred from these figures  
9 is that the aggregate market shares of the competing  
10 suppliers exceed 50% at all times and, yet, the court is  
11 never, nevertheless, placing significant emphasis on the  
12 fact that BA's shares are a multiple of its rivals'  
13 individual shares. The point emerges even more clearly  
14 at paragraph 224 on page {M/29/57}:

15 "The reduction in BA's market share cannot, in  
16 itself, constitute proof that there is no dominant  
17 position. The position which BA still occupies ...  
18 remains very largely preponderant. A substantial gap  
19 remained, during the whole of the period of the  
20 infringement found by the Commission, between, on the  
21 one hand, BA's market share, and on the other, both the  
22 market share of its closest rival and the cumulative  
23 shares of its five main competitors ..."

24 Then look at paragraph 225, the court holds that:

25 "The Commission was therefore right to hold that BA



1 held a dominant position ..."

2 So here we say there is an authoritative statement  
3 from the General Court that an undertaking to market  
4 share relative to the market shares of its nearest  
5 rivals is a highly relevant indicator of dominance and  
6 we say the CMA was right to have regard to it in this  
7 case.

8 The third issue on market shares concerns whether  
9 value or volume is the most appropriate measure. The  
10 CMA's position is that value-based shares are more  
11 informative in a differentiated product market with  
12 different price points. Firms are ultimately competing  
13 to maximise their profits and where prices differ  
14 between products, a value-based measure shows in clear  
15 terms who is winning in that process of rivalry.

16 As we saw earlier on, the Decision cites a number of  
17 cases, including pharmaceutical cases, in which this  
18 basic proposition has been emphasised.

19 Now, Mr Palmer dealt with it on the transcript for  
20 {Day15/130:15} if we could go there, please, and look  
21 at line 15. So he was here in the course of answering  
22 the question from the bench about whether cases  
23 generally favour a volume- or value-based approach and  
24 at line 16 Mr Palmer makes the point:

25 "In differentiated markets value would be more

1 helpful."

2 But he says:

3 "Value-based shares are less helpful when the  
4 products are exactly the same."

5 I must say we found that slightly perplexing. An  
6 important part of Mr Palmer's case on both dominance and  
7 abuse is that Actavis's product is differentiated from  
8 other products in the market by reason of the orphan  
9 designation and the CMA found as much in its Decision as  
10 well, that there was this differentiation in the  
11 product.

12 While the CMA disagrees with the relevance Intas  
13 attaches to product differentiation when it comes to  
14 both dominance and abuse, it agrees this is  
15 a differentiated product market. This is exactly why,  
16 consistently with other cases, the CMA observed in the  
17 Decision that it placed more weight on the value-based  
18 measure.

19 With that said, we see that Mr Palmer goes on to  
20 make clear, at this point in the transcript, that  
21 value-based shares are not irrelevant.

22 You may recall that Professor Valletti said in his  
23 oral evidence that both metrics are relevant. The  
24 Decision, as we have seen, looked at both and it is  
25 clear that, on any view, Intas held a commanding

1 position, maintaining very large shares of the market by  
2 both value and volume at levels from which dominance may  
3 safely be inferred.

4 In terms of value, we saw Intas's market share was  
5 very considerably above the level at which dominance is  
6 usually inferred. They are in the mid 80%, 80th  
7 percentile by the end of the Intas period. In terms of  
8 volume, it is the case there were some months during the  
9 Intas period when Actavis's market share dipped below  
10 50%, but the key point, in our submission, is that they  
11 stabilised at around that level and were above 50% at  
12 the end of the period.

13 On both metrics they were not only large in absolute  
14 terms, but were always preponderant. They were several  
15 times bigger than any competitors' market shares and  
16 that preponderance is the factor that the General Court  
17 in *British Airways* described as a highly relevant  
18 indicator of dominance.

19 We say on this, as one of the other aspects of the  
20 analysis relating to market share, the approach taken in  
21 the Decision was unimpeachable, both as a matter of law  
22 and of common sense.

23 I am going to deal now, sir, with price, unless  
24 there are any questions on market share.

25 What I propose to do in relation to assured customer

1 base is to park that topic, because we think that it is  
2 closely bound up with the analysis of abuse. As you  
3 pointed out this morning, sir, abuse and dominance  
4 really go hand in glove and one does need to consider  
5 them together and we think we will have enough time on  
6 our day in the new year to address both. So with the  
7 Tribunal's permission, I will leave those aspects of the  
8 case, both abuse and the assured customer base, for the  
9 new year. That will also ensure that Professor Bailey  
10 can commence today and will be in good shape to finish  
11 by lunch tomorrow.

12 Let me just briefly give you some points on price  
13 and then, if I may, I will cede to my learned friend  
14 Professor Bailey.

15 THE PRESIDENT: Of course.

16 MR HOLMES: So on price, I can take this quite briskly, as  
17 I have already shown you the key factual material. The  
18 appellants focus on the fact that prices were falling  
19 due to the direct and indirect constraints that were  
20 operative on Actavis during the post-entry period.

21 They say that where an undertaking is compelled to  
22 reduce its prices by the fact that competitors are  
23 lowering their prices, this shows that it was not able  
24 to behave to an appreciable extent independently of  
25 competitors or customers.

1           They derive that proposition from *Hoffmann-La Roche*  
2 at paragraph 71. We do not need to turn that up, but in  
3 my submission it is clear that the court was not there  
4 laying down any principle that where an undertaking is  
5 driven to reduce its absolute prices, as a result of  
6 competition, this means that it is not dominance.

7           On the face of the relevant paragraph of the  
8 judgment, the court was at most making a general  
9 observation. I referred you to the discussion of price  
10 in the *Churchill Gowns* case and the Tribunal there  
11 observed that you cannot simply equate a decline in  
12 absolute price levels with the absence of dominance.  
13 You also need to consider what competitive price levels  
14 are and a dominant firm's price may fall as it starts to  
15 face some competitive pressure, but still remain well  
16 above the competitive level in a manner that indicates  
17 its ability to act appreciably independently of  
18 competitive forces.

19           There may of course be other factors, other  
20 indicators, that point towards dominance, despite  
21 declines in absolute price levels.

22           So that is why Intas's and Auden's focus on what  
23 happened to Actavis's absolute price levels is, we say,  
24 too simplistic.

25           I have already shown you the key uncontested

1 findings in the Decision. They show that Actavis at all  
2 material times remained able to price very considerably  
3 above its competitors' prices. I have also shown you  
4 what Professor Valletti and Mr Bishop thought about  
5 that. They were ad idem in thinking this was a highly  
6 material indicator of dominance.

7 Intas's answer to this is that price differentiation  
8 on its own tells you nothing in a differentiated market.  
9 That is how Mr Palmer put it in {Day15/19:3}.

10 The CMA would respectfully agree if that was all  
11 there was. But of course in this case the answer is  
12 that the CMA did not rely on the mere fact that there  
13 was a price differential between Actavis's prices and  
14 its competitors' average prices.

15 First, the CMA relies on the sheer magnitude of  
16 the price differentials. We saw from the Decision that  
17 even at the end of the Intas period Actavis was charging  
18 nearly £17 more for a pack of 10mg tablets than its  
19 competitors' average prices.

20 Just on a commonsense basis, product differentiation  
21 alone cannot explain price differentials on this scale.

22 We must bear in mind of course that while these  
23 products are somewhat differentiated, they are entirely  
24 bioequivalent. In terms of the costs, what they are,  
25 the nature of the product, they are the same. They are

1 commodities that do exactly the same thing.

2 Secondly, we have seen that the CMA relies on the  
3 fact that the relative price differential between  
4 Actavis and its rivals' prices increased during the  
5 post-entry period. By the end of the post-entry period,  
6 as we have seen, Actavis was charging five times more  
7 than its rivals and product differentiation cannot  
8 explain this trend, unless it is supposed that the  
9 products become more differentiated as time progressed.  
10 But that is not Intas's case and there is no evidence to  
11 support the suggestion. The products did not in fact  
12 change.

13 Thirdly, and perhaps most significantly of all,  
14 there is the fact that Actavis not only maintained  
15 a price differential vis-à-vis its rivals, but that it  
16 did so whilst still retaining very high market shares.  
17 We say that is a compelling indicator of dominance.

18 The fourth point is that differentiation can itself  
19 confer dominance. Here, the differentiation was as  
20 a result of a regulatory happenstance that conferred  
21 a unique advantage on Auden/Actavis. None of its  
22 competitors could hope through competitive effort in the  
23 market to match that and influence demand conditions in  
24 ways I will develop in the new year, but that in itself  
25 may be a factor which creates dominance. You can have

1 dominance in differentiated markets and, here, that is  
2 the only factor which explains the differentiated  
3 position of Auden/Actavis by comparison with its  
4 competitors.

5 Now, I would like, if I may, to show you an  
6 authority that places particular emphasis on the  
7 combination of high relative prices and the retention of  
8 high market shares as evidence of dominance. That is  
9 the General Court's decision in the *Astrazeneca* case.  
10 We saw the Court of Justice's judgment and I showed you  
11 the decision referred to the General Court's findings in  
12 relation to the German market. The case concerned  
13 abuses of dominance in various European markets for  
14 medicines treating heartburn and indigestion.

15 *Astrazeneca* was found to have engaged in an  
16 exclusionary strategy relating to its dealings with  
17 patent authorities. So it was not an excessive pricing  
18 case, but the findings on dominance are, nonetheless,  
19 highly germane.

20 The General Court's decision is at {M/79/1}. It is  
21 a very long judgment, but, for present purposes, can we  
22 pick it up at {M/79/84} under the heading "Dominance".  
23 Can we look first at paragraph 224 where we see what  
24 EFPIA, the European Federation of Pharmaceutical  
25 Industries and Associations was arguing in support of



1           Astrazeneca's appeal.

2                     {M/79/83}. It says:

3                     "In the absence of a thorough analysis of  
4           competitive conditions on the market in question, high  
5           market shares are not sufficient to conclude that there  
6           is dominance. That is particularly the case in the  
7           pharmaceutical sector, which is characterised by strong  
8           competition by innovation, where substantial market  
9           shares are noticeably less meaningful than in other  
10          industry sectors."

11                    So that is what was being said: market shares not  
12          determinative.

13                    At paragraph 225, we see that the applicants  
14          submitted that the Commission relied excessively on  
15          factors relating to prices and market shares and  
16          suggested:

17                    "That pharmaceutical companies cannot exercise  
18          market power in respect of price, even if they have high  
19          market shares".

20                    Various further arguments are then recorded.

21                    Can we see what the General Court makes of it all.  
22          If we could go to page {M/79/93} and pick it up at 255.  
23          So the court there records that EFPIA were disputing  
24          that the higher prices charged by AZ for Losec, its PPI  
25          product, amounted to evidence of the existence of AZ's

1 market power. And as we will see, the court dismissed  
2 this argument.

3 If we could turn on to page {M/79/95} at  
4 paragraph 261 you see that the court states that:

5 "As the Commission claimed ... the fact that AZ was  
6 able to maintain a much higher market share than those  
7 of its competitors while charging prices higher than  
8 those charged for other PPIs is a relevant factor  
9 showing that AZ's behaviour was not, to an appreciable  
10 extent, subject to competitive constraints from its  
11 competitors, its customers and ultimately, consumers."

12 If we turn on to page 97, could I ask the Tribunal  
13 just to read to itself paragraphs 264-266. {M/79/97}.  
14 Perhaps when the Tribunal is ready we can scroll down at  
15 that point. (Pause).

16 THE PRESIDENT: Next page please. (Pause).

17 MR HOLMES: So in my submission those paragraphs are highly  
18 germane to the present indicates. The court is not  
19 focusing simplistically on what was happening in terms  
20 of absolute price levels. Indeed it was not looking at  
21 absolute price trends at all. Rather the court was  
22 focusing on what could be inferred from the combination  
23 of high market shares and the charging of higher prices  
24 than rivals.

25 The court finds that this very combination of

1 factors shows that *Astrazeneca* possesses the ability to  
2 act to an appreciable extent independently of  
3 competitors, customers, consumers.

4 It is saying that this is the case, notwithstanding  
5 arguments about the market being heavily regulated. We  
6 have seen that this is exactly the combination of  
7 factors to be observed in this case.

8 Now, during his oral submissions Mr Palmer sought to  
9 contend that these observations in *Astrazeneca* are to be  
10 explained by the fact that this was not a differentiated  
11 product market in contrast to the present case. For  
12 your note he said that at page 136, lines 4-14 of the  
13 day 15 transcript. {Day15/136:4-14} There are two points  
14 to note about this.

15 The first point is that the paragraphs of  
16 *Astrazeneca* we have seen do not rely on the fact that  
17 the relevant products were undifferentiated. That forms  
18 no part of the reasoning we have just seen. The second  
19 point to make is that Mr Palmer suggested that the  
20 General Court in *Astrazeneca* had specifically rejected  
21 the argument that the relevant product market was  
22 differentiated and in support of this he referred to two  
23 paragraphs, paragraphs 73 and 220. I need to show you  
24 them because they do not support the point that was  
25 being made.

1 Paragraph 73 is at page {M/79/29}. We see that the  
2 court records the conclusion that the commission was  
3 right to find that there was a relevant product market  
4 comprising PPIs only. The court here rejected  
5 *Astrazeneca's* argument that the relevant product market  
6 also included an alternative treatment with a different  
7 type of active ingredient and a different therapeutic  
8 mode of action, H2 blockers.

9 But it simply does not follow that there was no  
10 product differentiation within the relevant product  
11 market that the Commission had Identified being  
12 *Astrazeneca's* Losec drug and other competing PPIs with  
13 different variants on the same active ingredient.

14 Then let us look at paragraph 220 which is the other  
15 paragraph that Mr Palmer relied on. That is on page  
16 {M/79/82}. We see here that the court is upholding the  
17 Commission's conclusion that H2 blockers did not  
18 exercise a significant competitive constraint over PPIs  
19 during a given period.

20 That is again a point about market definition. But  
21 it does not show that there was no product  
22 differentiation as between different PPIs. On the  
23 contrary, as we have seen, prices for different PPIs  
24 varied and on its face that suggests that there was  
25 some degree of differentiation at work.



1 note, which I hope has now made its way to you.

2 THE PRESIDENT: It has, thank you.

3 MR BAILEY: That was served on the parties earlier today.

4 I understand from my learned friend for Allergan  
5 that the note, in terms of the legal principles, is  
6 agreed. Those are not in dispute. So what I would  
7 propose to do is to invite the Tribunal, perhaps if  
8 I may, to read the note this evening and of course if  
9 you have any questions that arise from it, I would be  
10 very happy to answer them tomorrow morning.

11 THE PRESIDENT: Yes.

12 MR BAILEY: But just to give you a couple of highlights, if  
13 I may. I am not going to talk you through the note, but  
14 just say that the CMA attributed liability to  
15 Allergan Plc, because it formed part of the same  
16 undertaking as the subsidiaries, AM Pharma and  
17 Actavis-UK, which were found to infringe the competition  
18 rules.

19 The test we applied was the decisive influence test  
20 and that is set out at paragraph 9.117 of the Decision  
21 at {IR-A/12/870}. No need to turn it up.

22 In any my submission, therefore, the CMA did not  
23 need to make a finding of vicarious liability for the  
24 actions or knowledge of [REDACTED] or Mr Stewart and  
25 that is because, we say, the domestic rules of

1 attribution do not apply in this context.

2 As the Tribunal noted, and in my submission  
3 correctly, at paragraph 363(20) of its judgment in  
4 *Sainsbury's* -- and it might be worth just to turn that  
5 judgment up. I am sure, sir, you will recall it. It is  
6 at {M/122/225}, please.

7 The Tribunal is saying in this subparagraph that,  
8 conceptually, the questions of the existence of an  
9 undertaking, on the one hand, and attribution of  
10 liability to companies within an undertaking are  
11 distinct. But the Tribunal went on to observe, and in  
12 my respectful submission correctly, that in fact they  
13 are very closely related and, indeed, the European case  
14 law very often does conflate them as two sides of the  
15 same coin.

16 So if I may just ask the Opus system to move down to  
17 subparagraph (22), please, there is a pithy, and in my  
18 submission correct, summary of the circumstances in  
19 which a legal person may be liable for a breach of  
20 competition law and we say at (ii) that is the legal  
21 approach to be taken in deciding whether or not Allergan  
22 is liable: did it exercise a decisive influence over  
23 AM Pharma and Actavis UK who have participated in the  
24 infringement?

25 Sir, actually last week, I do not need to take you

1 to it, but at {Day13/47:1} you had an exchange with  
2 leading counsel for Allergan and sir, if I may say so,  
3 you put your finger on it, when you said:

4 "The question is simply is there or is there not  
5 decisive influence over the subsidiary?"

6 That is the question I am going to focus on.

7 Sir, you also indicated last week that you had not  
8 yet seen a crisp articulation of the battle line between  
9 the CMA and Allergan on the hold-separate point. So in  
10 light of that, I am going to structure my submissions in  
11 five parts.

12 First, I will identify the battle line. It is  
13 a short but important point. Second, I will make  
14 a couple of observations on the legal principles.  
15 Third, what I propose to do is look at the hold-separate  
16 period from different perspectives. So, third, I will  
17 start with Allergan and what it did before and during  
18 the hold-separate period. Fourth, I will look at the  
19 hold-separate manager and what her role was and the  
20 point being that she was responsible for the day-to-day  
21 running of the business, but we say in line with the  
22 existing business plan and budget. Then, fifth and  
23 finally, I will turn to the monitoring trustee and what  
24 its role was in all of this.

25 So in terms of the battle line, sir, we identified



1 that at paragraph 260 of our opening written  
2 submissions. That is at {L/6/73}. It is this: it is  
3 whether Allergan has rebutted the presumption that it  
4 actually exercised decisive influence over Actavis UK  
5 during the period 10 March 2016 to 1 August 2016.

6 In case it is helpful that is, I hope, common  
7 ground, because the parties before the hearing prepared  
8 an agreed list of facts and issues and at paragraph 19  
9 (b) {IR/L1A/32/8} that is exactly the way the issue is  
10 framed.

11 Now, on one side of the battle line, you have  
12 Allergan and they say the presumption is rebutted and  
13 they refer particularly to the commitments to which I am  
14 going to come. They say they could not exercise  
15 decisive influence over Actavis UK.

16 On the other side, you have the CMA and we say that  
17 Allergan has not rebutted the presumption, because  
18 Actavis continued to implement the strategy that had  
19 been set under Allergan's decisive influence.

20 Last week, my learned friend referred to this as the  
21 drag forward theory at {Day13/55:1}. I think for our  
22 part the way we would characterise this is that what the  
23 commitments did, as I will seek to show you, was to  
24 cement the status quo ante. That is the wording of  
25 paragraph 9.186 of the Decision at {IR-A/12/891}.

1           So what we say occurred was that Allergan had  
2           overseen the business strategy during its ownership  
3           before the commitments came into force and then that was  
4           carried through. As Mr Stewart accepted, it was  
5           business as usual during that period.

6           If I could turn then, please, to the legal  
7           principles and, happily, there is much common ground  
8           between the parties on that. We summarise them at  
9           paragraphs 345-351 of our Defence and that is at  
10          {A/6/129}. Today, if I may, I would like to highlight  
11          two points that I hope will inform the Tribunal's  
12          consideration of this ground.

13          The first is that decisive influence does not have  
14          to be manifested in the giving of instructions to the  
15          subsidiary. The second is that decisive influence does  
16          not have to be exercised over the infringing conduct.

17          To make good those two propositions, I would like  
18          just to take you to one authority of this Tribunal and  
19          that is a judgment of Vivien Rose, now Lady Rose, in the  
20          *Durkan* case. That is at {M/81.1/1}. I would like to go  
21          to that, please.

22          At page 5 at paragraph 10, the Tribunal is  
23          describing the issue in that case. In essence, it was  
24          whether the shareholders, the parent companies, *Durkan*  
25          Holdings Limited, exercised a decisive influence over

1 the infringing subsidiaries, in that case involving  
2 cover pricing.

3 If I may, I would commend paragraphs 13-22 of this  
4 judgment as a helpful and authoritative overview of  
5 attributing liability for an undertaking.

6 But the Tribunal pulls the threads together at  
7 paragraph 22 and that is what I would like to address  
8 you on. That is to be found at {M/81.1/11}. The first  
9 thing you will see in the opening part of paragraph 22  
10 is that, perhaps unhelpfully, but maybe understandably,  
11 the courts over the years have expressed the test in  
12 a number of different ways. There is no sort of one  
13 uniform way of putting the point.

14 But then the Tribunal helpfully in my submission  
15 distills four propositions. The first at  
16 subparagraph (a) is really the point in issue between  
17 the CMA and Allergan. It is the rebuttable *Akzo*  
18 presumption. My learned friend took you to the *Akzo*  
19 case at paragraph 60, which is the authority for that  
20 point.

21 But it is the proposition at subparagraph (b) that  
22 I say is also important, because it makes in fact two  
23 points. The first is it says that the exercise of  
24 influence can be indirect and that, in particular, the  
25 parent does not need to interfere with the day-to-day

1 business of the subsidiary. That is a point I am going  
2 to come back to in explaining the role of the  
3 hold-separate manager.

4 The other thing that one sees here is the Tribunal  
5 says:

6 "The influence is not reflected in instructions or  
7 guidelines emanating from the parent to the subsidiary."

8 Now, a number of times last week it was said by  
9 counsel for Allergan that there was no way it could give  
10 instructions to Actavis UK during the hold-separate  
11 period and that it was said, well, case closed.

12 I would respectfully differ about that, because that  
13 is not the litmus test for decisive influence.

14 I accept of course, as paragraph 22 makes clear, one  
15 does see reference to this idea of instructions, but it  
16 is only one formulation. In my submission, like the  
17 *United Brands* test, one must be careful not to read it  
18 too literally or, as the Chancellor of the High Court  
19 said in *Phenytoin* "as if it were a deed", and instead  
20 take note of 22 (b) which makes clear that instructions  
21 are not a mandatory requirement in all cases. So I am  
22 saying that instructions can be an indicator of decisive  
23 influence in some cases, but it is not a sine qua non.  
24 It is not a mandatory requirement in all cases.

25 The third proposition in paragraph (c) is that the

1 test is not whether the parent actually exercised  
2 influence over the infringement. Sir, you may recall  
3 last week, this is {Day13/41:1} you were looking at  
4 paragraph 9.186 of the Decision. It perhaps would be  
5 helpful to turn that up. It is at {IR-A/12/891},  
6 please.

7 My learned friend for Allergan, very fairly, took  
8 you to this paragraph and said this is where the CMA's  
9 case is being made and one of the points that you  
10 raised, sir, was when it says in the second sentence  
11 "The commercial strategy of Accord-UK was set under  
12 Allergan's decisive influence" in the period May 2015  
13 to March 2016, you asked "Should the word 'unlawful' be  
14 read in or inserted to that passage?"

15 Counsel for Allergan very fairly said, well, that is  
16 a question you will have to put to the CMA and so  
17 I would like to answer it and our answer is: no, you do  
18 not need to insert that word and the reason being is  
19 that, as *Durkan* shows, we do not need to show decisive  
20 influence over the infringing conduct.

21 If there were any doubt about that, I will just  
22 simply give you the reference. Page 9 of the judgment  
23 in *Durkan* there is a quote to the Advocate General's  
24 opinion in *Akzo* to which my learned friend took you and  
25 at paragraph 90 she points out that it is not required

1 for the parent to know about or be involved in the  
2 infringement.

3 So with that introduction, I would like to turn, if  
4 I may, to start with Allergan. It bought Auden and  
5 AM Pharma at the end of May 2015 after detailed due  
6 diligence. That is summarised at paragraphs 9.138-9.158  
7 of the Decision, which is {IR-A/12/875-882}.

8 The Tribunal will recall that the PwC report -- my  
9 learned friend Mr Holmes showed that to you yesterday  
10 and of course I also canvassed it with Mr Stewart.

11 I do not think we need to turn it up. I can just  
12 simply make three points about that report.

13 The first is the Tribunal will recall that PwC said  
14 that Auden was a highly cash-generative company selling  
15 niche high margin drugs of which hydrocortisone was one  
16 and it drew attention to the significant price increases  
17 of the product and also its highest absolute gross  
18 margin.

19 That is at {IR-H/639/8}, {IR-H/639/18} and  
20 {IR-H/639/23}.

21 The other point that Mr Stewart fairly confirmed was  
22 that Allergan knew that Auden's strategy was similar to  
23 its own. One can see that if we briefly look at one of  
24 the Project Apple presentations. That is at  
25 {IR-H/922/4}, please.

1           The reference is {IR-H/922/4}, but I can probably  
2           make the point without even going to the document. The  
3           point is simply that is a document that records -- here  
4           we are. If we look at the fourth bullet. It talks  
5           about:

6           "The Auden portfolio and pipeline is well aligned  
7           with our existing GX strategy -- specialised, niche, low  
8           competition products."

9           And we can see the internal message, second row,  
10          first bullet:

11          "Auden McKenzie has a solid business that is highly  
12          profitable -- 70% plus EBITDA margin driven by  
13          exclusive, semi-exclusive products and low cost  
14          structure."

15          Mr Stewart fairly accepted that hydrocortisone was  
16          one of those products.

17          So Allergan clearly had a good understanding and  
18          appreciation of Auden McKenzie's strategy and the  
19          importance of hydrocortisone. But on the other side of  
20          the ledger what these due diligence materials also show  
21          is that Allergan was modelling what might happen when  
22          entry occurred, because that affected the bottom line,  
23          it affected how much it wanted to pay for the business.

24          Counsel for Allergan emphasised last week the  
25          prediction that there would be a 90% price erosion over

1 a three-year period. In relation to that, I would  
2 invite the Tribunal just to bear in mind two points.

3 The first is that the model itself predicted that  
4 most of that price drop would not occur until two years  
5 after entry occurred. We can see that in this document  
6 if we go to page 15 {IR-H/922/15}. Entry was predicted  
7 to occur at that time in the second quarter of 2015. We  
8 can see that the market share and the prices and  
9 the price changes and everything looks rosy, if I may  
10 say so, between 2012 and 2015 and then things do change  
11 when entry is predicted to occur. One has to accept  
12 that. There is no impact on price in 2015, but there is  
13 some indeed in 2016, essentially reversing the price  
14 increase of 2014.

15 But my point is that the business was not expecting  
16 there to be a significant price drop until 2017. That  
17 is some two years after entry was predicted to occur.  
18 So that is just the first point.

19 The second point is that we know that that model  
20 turned out to be wrong and we saw that in Allergan's own  
21 2015 update and 2016 budget, which was presented to  
22 Mr Stewart. He accepted that at {Day10/174:1}.

23 What we did in our Written Closings was to try and  
24 summarise some of the highlights of that document at  
25 paragraph 322. That is {L/7/138}. But the submission



1 I would make in relation to that presentation, I do not  
2 think we need to turn it up as such, is that it shows  
3 Allergan keeping a close eye on the performance of  
4 hydrocortisone, flagging the significant contribution to  
5 the profitability of the generics business, and making  
6 a prediction that there would be high net sales and high  
7 net margins in 2016. Just to give the Tribunal the  
8 reference, that is at {IR-H/790/39}.

9 So all of this is to say by way of context that  
10 Allergan clearly reviewed and must have been taken to  
11 approve the performance, the profitability and the  
12 projections for hydrocortisone in the UK before the  
13 10 March 2016.

14 But of course my learned friend rightly then says,  
15 well, things changed. At the point of the 10 March the  
16 commitments entered into force. So I do need to address  
17 you on that change.

18 Before I do so, I just must pick up one point that  
19 seems to have crept into Allergan's written submissions.  
20 There was a reference to 4 March being the relevant  
21 date. That was the date on which the commitments were  
22 signed, but I hope that it is common ground that they  
23 only came into force when the European Commission  
24 adopted its Decision and that was on 10 March 2016.  
25 Just for your note, members of the Tribunal, at

1           {H/986/19}, that is the commitments themselves, one can  
2           see that where it says in terms the commitments come  
3           into effect on 10 March. So I say that is the relevant  
4           date.

5           MR JOWELL: Just to clarify, that is absolutely correct.

6           MR BAILEY: I am very grateful. So if we can turn then to  
7           the commitments and I would like to go through those, if  
8           I may, with you.

9           They are to begin at {IR-H/986/4}. I begin with  
10          commitment 1, simply for the proposition as to which  
11          commitments bound Allergan, because not all of them  
12          actually applied to Allergan and it is right to  
13          acknowledge that.

14          You can see there 30 to 41, I am going to come to  
15          some of those; 72 and 73, and I am going to come to 73.  
16          That deals with the derogation.

17          If we could then move in numerical terms to  
18          commitment 36 at {IR-H/986/8}, please. Now, this  
19          required, relevant for our purposes, Allergan until the  
20          completion of the divestiture to preserve and procure  
21          the preservation of the viability, the marketability and  
22          the competitiveness of the divestment businesses, in  
23          accordance with good business practice.

24          Pausing there just to see what does that positive  
25          obligation mean? We would invite the Tribunal to have

1 regard to what the Commission says about this interim  
2 preservation of the divestment businesses at  
3 paragraph 110 of its notice on remedies. So if I may  
4 just take you to that so you can read it for yourselves.  
5 It is at {M/62/23}, please. If I could ask the  
6 Tribunal, please, to read paragraph 110. My learned  
7 friend did take you to that, but I would be grateful if  
8 you could refresh your memory of it.

9 THE PRESIDENT: Yes. (Pause). Yes, thank you.

10 MR BAILEY: I am grateful. Sir, the point that I take from  
11 this is particularly in the last sentence:

12 "The parties must maintain the business in the same  
13 conditions as before the concentration [that is the  
14 legal word for 'merger'], in particular provide  
15 sufficient resources, such as capital or a line of  
16 credit, on the basis and continuation of existing  
17 business plans."

18 That is going to be a theme of my submissions and  
19 something I am going to come back to.

20 But what I say that this is doing is that this is  
21 requiring the parties to preserve the business so that  
22 it is in as good a state before the merger at the point  
23 at which the remedy is implemented. The Commission very  
24 helpfully at paragraph 108, on the previous page,  
25 please, explains why this is so important under the

1 heading "Interim preservation of the divested business"  
2 and paragraph 108 explains that the parties have  
3 a responsibility essentially not to allow the businesses  
4 to be run down or neglected, but then the last sentence:

5 "Only such commitments [we can see they are talking  
6 about essentially commitment 36] will allow the  
7 Commission to conclude with the requisite degree of  
8 certainty that the divestiture of the business will be  
9 implemented in the way as proposed by the parties in the  
10 commitments."

11 Now, in my submission, what that is doing is saying  
12 when the Commission takes a Decision to clear  
13 a concentration on condition of certain remedies, here  
14 a divestiture package, it needs to be confident that  
15 when it takes that decision in March of 2016 that when  
16 that remedy takes effect in -- in fact it goes to Teva  
17 in August, but actually it takes effect in January 2017.  
18 I am going to come on to explain Teva's position in  
19 a moment if I may -- it needs to be confident that that  
20 business is going to be as effective, as promising, have  
21 the competitive potential, the viability, so that when  
22 it reaches independent hands, in this instance in  
23 Intas's hands, that that will address the significant  
24 impediment of effective competition that the Commission  
25 was concerned about.

1           Otherwise, if one thinks about it, if there were to  
2           be material changes of direction, products being  
3           withdrawn from the market, perhaps new products being  
4           launched, there would be a degree of uncertainty that  
5           the Commission could not be confident that the package  
6           of assets to be sold are going to be the ones that  
7           actually fix the competition problem that it has  
8           identified.

9           So what the Commission is keen to do, and it says  
10          that in its notice, is it wants to preserve the  
11          businesses to be divested in this interim period, by  
12          which is meant the period from the date of the decision  
13          to the date of the completion of the transaction and it  
14          is all about sort of holding the ring and ensuring that  
15          there are no material changes.

16          So we then say it is important to see some of the  
17          specific obligations that are imposed on the parties.

18          I acknowledge some of those are favourable to the  
19          CMA's case and some of those are challenging and so one  
20          has to look at, I think, the commitments as a whole.

21          If we can go back to them, please, it is at  
22          {IR-H/986/8}. Please could we go down the page.  
23          I would like to go through each of the subparagraphs.  
24          The first one is clearly a restriction on Allergan. It  
25          says so in terms it cannot take action that may have an

1 "adverse impact on the value, management and  
2 competitiveness of the Divestment Businesses." In my  
3 submission, that is all of a piece of: you must preserve  
4 the business prior to completion of the sale. But  
5 I absolutely acknowledge it goes on to say:

6 "That might alter the nature and scope of activity,  
7 or the industrial or commercial strategy or the  
8 investment policy of the Divestment Businesses."

9 So this clearly is stopping Allergan from altering  
10 the industrial commercial strategy. It says so.  
11 Subject only to a proviso that if Allergan pulled out of  
12 the deal, of course the commitments fall away. But if  
13 we just deal for the moment with the commitments for  
14 what they say. If I may borrow a metaphor, and I hope  
15 it is one that is fitting with the wintery conditions,  
16 we say that what the commitments are doing here is  
17 effectively putting the divestment businesses in a sort  
18 of permafrost. They are going to be run in the ordinary  
19 course in line with existing business plans and they  
20 only thaw at the point at which the business is then  
21 sold to a suitable purchaser.

22 Now, of course I need to make that good and I am  
23 going to try and do so by reference both to some of the  
24 other commitments and also the protagonists and how they  
25 understood these commitments were to be applied and, in

1 particular, Actavis UK, Allergan's lawyers and the  
2 hold-separate manager herself.

3 Before I do, if I may just continue with going  
4 through commitment 36 and move to commitment 36 (b). Of  
5 course the CMA does attach importance to this, because  
6 this is the one that says that the parties, so Allergan  
7 prior to completion, must:

8 "Make available, or procure to make available,  
9 sufficient resources for the development of the  
10 Divestment Businesses, on the basis and continuation of  
11 the existing business plans."

12 Now, pausing there. It does not say that the  
13 divestment businesses are autonomous and they already  
14 have all their resources. If that were the case, you  
15 would not need this commitment. Nor does it say that  
16 Allergan must provide any resource that the  
17 hold-separate manager considers in her business opinion  
18 that she needs for the business. Instead, we say it  
19 means what it says. That the expectation is that the  
20 divestment businesses will be developed on the basis and  
21 continuation of existing business plans.

22 I am going to come on to develop that is how  
23 Allergan's lawyers understood it, that is how the  
24 hold-separate manager understood it and, indeed, that is  
25 how Actavis UK understood it.

1           But before I do that, I think it is right to  
2           acknowledge that there are other commitments that indeed  
3           limit Allergan's involvement still further. I have to  
4           address those. Those are at page 9 and my learned  
5           friend showed you these last week. It is commitment 37  
6           and commitment 40. I assure you I am going to come on  
7           to commitment 38 as well in a moment.

8           But commitment 37. That is the restriction on  
9           Allergan's staff. They are not to be involved in the  
10          running of the divestment businesses. Commitment 40 is  
11          the one that ring-fenced confidential information.

12          So as to those, we say that meant that Allergan's  
13          staff could not be and should not be involved in the  
14          day-to-day running of the business. We are going to see  
15          in a moment that was the job of the hold-separate  
16          manager. The corollary of that of course was that  
17          Allergan could not and should not receive flows of  
18          confidential information about the divestment  
19          businesses. So, in my submission, what those things are  
20          doing is they are taking Allergan out of the day-to-day  
21          running of the business.

22          The reason why that is so important is because that  
23          is what the hold-separate manager is there to achieve.

24          Now, one of the things that my learned friend said  
25          last week was that, well, where do the commitments say



1           that the hold-separate manager must slavishly follow the  
2           existing business plans? I have two answers to that.

3           The first is commitment 36 (b), which we have seen,  
4           which is consistent with what the Commission says at  
5           paragraph 110 of its remedies notice: that you have to  
6           continue on the basis of the existing business plans.

7           But the second is actually about the role of the  
8           hold-separate manager and something that you have not  
9           yet seen, but I think is important to show you.

10          That is at page 3 of the commitments and this is in  
11          section A, which are the definitions of the various  
12          terms and one of them is the definition of the  
13          hold-separate manager. The relevant one for our  
14          purposes is that "IE [so that is Ireland] - UK  
15          Hold-Separate Manager". You can see that the definition  
16          is:

17          "The person(s) appointed by the Parties for the  
18          IE-UK Divestment Businesses to manage the day-to-day  
19          business under the supervision of the Monitoring  
20          Trustee."

21          In my submission, there is a distinction here that  
22          needs to be drawn between day-to-day business, on the  
23          one hand, and strategic control on the other hand.

24          I will explain the distinction and then give you the  
25          authority that supports the distinction.

1           The distinction we say in running the business  
2           day-to-day, that is keep the lights on, produce and sell  
3           the products, deal with the customers, deal with the  
4           staff in the ordinary course of business. The strategy  
5           on the other hand, that is the business plan, the  
6           budget, the making of major investments, the launch of  
7           new products and this distinction was in fact recognised  
8           by the Tribunal itself in the *Durkan* judgment.

9           THE PRESIDENT: Just pausing there --

10          MR BAILEY: Of course, sir.

11          THE PRESIDENT: Just to make good one sort of point which  
12           relates to what you are saying. Could you go back to  
13           provision, I think it is, 30, where there is an  
14           obligation to adequately resource the ring-fenced  
15           entity. It was page {IR-H/986/8}.

16          MR BAILEY: Is it 36, sir?

17          THE PRESIDENT: Yes. 36 (b). That obligation which of  
18           course you have taken us to.

19          MR BAILEY: Yes.

20          THE PRESIDENT: It is not something which is informed by  
21           anyone in the ring-fenced entity itself. This obliges  
22           Allergan to itself consider what is necessary to enable  
23           the continuation of the existing business plans, what is  
24           necessary to be made available or procured made  
25           available, and it is their judgment that is central

1           here, because it is their obligation.

2           MR BAILEY: In my submission, sir, respectfully, that is  
3           absolutely right. This commitment is addressed to the  
4           parties. So it is right to say it is addressed to Teva  
5           after the transaction and Allergan beforehand, but you  
6           are quite right, sir. One can see that at the end of 36  
7           and in particular "the parties undertake" and that is  
8           defined by reference to Allergan and Teva and so this is  
9           not part of the clean team, for example, that Mr Stewart  
10          described in his witness statement. This is absolutely  
11          an obligation on the parties.

12                 It is the part of the commitments that we say is the  
13          basis upon which the existing business plan and budget  
14          were carried forward. More particularly, we say as  
15          a matter of fact that is what indeed happened on the  
16          ground. I think that is important, because the  
17          appellant is inviting you to see that the presumption is  
18          rebutted of actual exercise of decisive influence and so  
19          I think it is important to see what the actors did.

20                 I hope I gave the Tribunal the reference, but it was  
21          paragraph 58 of the *Durkan* judgment which is at  
22          {M/81.1/22}. It occurs to me on my feet that there is  
23          also a reference in a document that is not in the  
24          bundles, but of course we can provide it to the Tribunal  
25          at paragraph 67 of the European Commission's

1 Consolidated Jurisdictional Notice, which  
2 Professor Holmes can no doubt recall from his days in  
3 private practice. That also deals with this distinction  
4 and of course I am sure the CMA would be happy to  
5 provide a copy of that to the parties and to Tribunal.

6 Could I move then perhaps to the hold-separate  
7 manager, because she really is at the heart of this.  
8 I have shown you the definition of her role and I think  
9 I now need to deal squarely with commitment 38, because  
10 that really is the centre piece of Allergan's ground 3.

11 So, if I may, could I ask to go to page  
12 {IR-H/986/9}. The opening sentences just simply talk  
13 about the appointment of [REDACTED]. But the key  
14 sentence that is relied upon and that I need to address  
15 is the one that says:

16 "The IE-UK Hold Separate Manager shall manage the  
17 Divestment Businesses independently and in the best  
18 interest of the business with a view to ensuring its  
19 continued economic viability, marketability, and  
20 competitiveness and [of course] its independence from  
21 the businesses retained by the Parties."

22 So that is what it says on paper. But in my  
23 submission what one has to do is to say, okay, how was  
24 that interpreted and applied in practice.

25 I am going to try and show you that by looking at

1           how it was understood by her employer, Actavis UK, then  
2           look at it from Allergan Plc's external lawyers, highly  
3           regarded and experienced firm in competition law,  
4           Cleary Gottlieb, and then finally look at [REDACTED]  
5           herself, her actions and what she was doing at the time  
6           on the ground.

7           So if we could start with her employer, Actavis UK.  
8           Its understanding of the commitments is set out, in my  
9           submission, in her amended contract of employment and  
10          that is at {IR-H/858/2}. Could I ask the Tribunal,  
11          please, to read the second paragraph. You are welcome  
12          to read the whole thing, but it is the second paragraph  
13          that I think is the bit that I would like to.

14        THE PRESIDENT: Beginning "Under Commitments"?

15        MR BAILEY: Yes, please, sir. (Pause).

16        THE PRESIDENT: Yes.

17        MR BAILEY: So you can see that they were referring to the  
18          commitments, so they obviously have those before them.  
19          If we could just scroll up, please, just to see the date  
20          of this or maybe scroll down to the next page,  
21          I apologise. Yes, it is dated 18 April 2016.

22          So they have the commitments when they are amending  
23          this contract of employment. The simple point that we  
24          make is that this is saying in terms: you need to go out  
25          and promote and commercialise, sell essentially, the

1 divestment business products, which of course include  
2 hydrocortisone and that your efforts are to remain  
3 substantially unaltered. That is why we used the  
4 permafrost analogy.

5 But of course Actavis UK is not alone in having this  
6 understanding. We can also see a similar point being  
7 made by Cleary Gottlieb. You recall, sir, we took those  
8 to Mr Stewart during evidence and I just want to take  
9 you to a couple of passages, if I may. It is at  
10 {IR-C1/2/6}. This of course was, as we discussed during  
11 the cross-examination, a draft memorandum of legal  
12 advice. I do not think we know of a final version, so  
13 I just have to accept that. But it does come from  
14 a very eminent law firm experienced in anti-trust and  
15 here they are providing granular guidelines on the  
16 hold-separate regime in the EU.

17 So if I can just take you to paragraph 7, if we can  
18 scroll down please, where they have a summary. We can  
19 see first of all that bullet and that first bullet, what  
20 that is doing is essentially summarising commitment 38.  
21 That's the gist that is being put there. But then it is  
22 important to see what is then said in the second bullet:

23 "The hold-separate managers must run [so it is being  
24 very clear and mandatory] the relevant divestment  
25 businesses in the ordinary course of business [business

1 as usual] based on existing business plans and budgets."

2 We can see an echo. I mean lawyers repeat  
3 themselves, just I guess to drive the point home, in  
4 paragraph 8 after business as usual. If we can turn to  
5 page 7, please, we can see in the first bullet the:

6 "The CEOs of the Divestment Businesses ... "

7 So that would be Mr Wilson. He was the managing  
8 director of Actavis UK at the time:

9 "Must continue to run their operations in the  
10 ordinary course and within existing budgets/business  
11 plans, under the instructions and guidance of the  
12 hold-separate managers."

13 So at the moment we have got Actavis UK says you  
14 must not alter your commercial efforts. Cleary Gottlieb  
15 have told Allergan you must preserve and abide by  
16 existing business plans and budgets, but then what does  
17 the hold-separate manager, what does she do in all of  
18 this?

19 My learned friend showed you last week, and I am not  
20 going to go back to it, unless the Tribunal wishes me  
21 to, the first monthly monitoring trustee report. He  
22 very fairly took you to the passage that the CMA relies  
23 on at {IR-C1/3/18}. That was the bit that explained how  
24 she had had meetings with management and then they had  
25 cascaded the message down that you have to execute the

1 2016 business plan. That is section 3.5 of that report.

2 But the bit I wanted to show you was a bit that  
3 I had shown Mr Stewart relating to the strategies and  
4 goals for hydrocortisone. One of those was  
5 from February before the hold-separate period and one of  
6 those was from May in the middle of the hold-separate  
7 period.

8 Could I ask if it is possible to bring up two  
9 documents side by side please. So the first is  
10 {IR-H/815/3} and then the second is {IR-H/868/3}.

11 So here, rather delightfully, we have a plan on  
12 a page for hydrocortisone and there are various  
13 highlights, disappointments. The bit I want to focus on  
14 is in the bottom left-hand corner and I apologise it is  
15 now quite small to read.

16 THE PRESIDENT: No, not at all.

17 MR BAILEY: But basically what one sees if we start on the  
18 left-hand side in February, we have five strategies and  
19 goals. They are delivering NR, I believe that is net  
20 revenue -- of 37.9 million. Second, review penetration  
21 from Alissa and AMCo in the more than 18 -- I think that  
22 is in other words the adult indication part of the  
23 market.

24 Continue communications to pharmacy decision makers  
25 on dispensing guidance due to different licence



1 indications. That is a reference to Project Guardian,  
2 trying to persuade pharmacies not to dispense the skinny  
3 label product.

4 Increase scheme penetration following scheme launch  
5 in Q4, 2015. That, as I understand it, is a reference  
6 to a buying scheme which wholesalers are invited to join  
7 in order to get preferential terms and then you have  
8 wholesale support for the defence campaign agreed with  
9 and then various wholesalers are listed.

10 Now, if we look then at the right-hand side, and  
11 I am not going to read it out, but each and every one of  
12 those strategies and goals are identical, except for the  
13 final one, where there is a difference in wording. It  
14 says:

15 "Continue to use campaign to reinforce benefits of  
16 Actavis/Auden Hydrocortisone."

17 In my submission, that is all apiece with Actavis UK  
18 continuing the existing business plan in that instance  
19 to persuade stakeholders of the alleged virtues of their  
20 full label product.

21 So if I may, I have looked at it from the point of  
22 view of -- I am sorry.

23 MR JOWELL: I wonder if my learned friend could just clarify  
24 he is not alleging that the plan on the right-hand side  
25 was ever seen by Allergan. It would have gone to

1 monitoring trustee, I assume.

2 MR BAILEY: I am very happy to confirm that it is no part of  
3 the CMA's case that the document on the right-hand side  
4 in May went to Allergan, no.

5 The submission I am making is that this is the  
6 hold-separate manager's documents and that she is  
7 applying exactly the same strategies and goals, which it  
8 is common ground prior to 10 March both Allergan and the  
9 CMA agree that the presumption of actual exercise of  
10 decisive influence has not been rebutted. That is  
11 common ground. The point I am making, just to assuage  
12 my learned friend's concerns, is it is not that Allergan  
13 would have seen this or approved this or done anything  
14 of that kind, but rather this is a continuation of the  
15 business plan and strategy.

16 Now, I think it is right, particularly because  
17 Professor Holmes asked a question last week about the  
18 monitoring trustee and I think you asked leading counsel  
19 for Allergan about potentially its liability as well.  
20 I would like to address that question if I may.

21 But before I do so, if I could just show you again  
22 another part of the commitments you have not yet seen  
23 and that is on the monitoring trustee. Its duty,  
24 Duff & Phelps, is set out in commitment 37 and there was  
25 quite a number of them. It is at {IR-H/986/13}.

1           Sir, I see the time. I am optimistic, if I may,  
2           that I will be able to finish this ground in about 15 to  
3           20 minutes, if that is acceptable to members of the  
4           Tribunal.

5           THE PRESIDENT: Yes, of course, do go on.

6           MR BAILEY: I am grateful.

7           So here we have commitment 57 and, as I say, please  
8           do read these at your leisure in more detail, but the  
9           one I am going to focus on just for present purposes is  
10          at (ii). If I could just ask you to read that.

11          (Pause).

12          THE PRESIDENT: Yes. I assume there is more after the  
13          second dash.

14          MR BAILEY: There is more to come. You will be reassured  
15          I am not going to go through each and every one of  
16          those.

17          THE PRESIDENT: If I could move it up then. Thank you.

18          (Pause).

19          MR BAILEY: I am grateful. So the monitoring trustees' job  
20          was essentially twofold: to oversee the ongoing  
21          management of the divestment businesses and,  
22          particularly, to ensure the commitments were complied  
23          with. We do not need to turn it up, but paragraph 112  
24          of the remedies notice says essentially the same thing  
25          and, moreover, so does the definition of the monitoring

1 trustee in section A at {IR-A/986/3}.

2 So how does the monitoring trustee fit in? We say,  
3 first, Allergan is exercising decisive influence by  
4 virtue of having set the business plans that are applied  
5 during the hold-separate period. The hold-separate  
6 manager has been appointed to run the business  
7 day-to-day, business as usual. Then the monitoring  
8 trustee, it is there to ensure both the parties and the  
9 hold-separate manager comply with the commitments.

10 Indeed, my learned friend showed you in the remedies  
11 notice that the monitoring trustee could issue  
12 instructions and we entirely accept that, but they are  
13 instructions to ensure that the commitments are complied  
14 with. They are not instructions to simply do whatever  
15 it so wished.

16 Now, to address then Professor Holmes question,  
17 could the CMA have held the monitoring trustee liable  
18 for the alleged breach of competition law? It is at  
19 {Day13/21:1}. My answer is, respectfully, no. It could  
20 not have held the monitoring trustee liable. That is  
21 because the monitoring trustee did not exercise decisive  
22 influence over the divestment businesses. Its job was  
23 to preserve the divestment businesses and, essentially,  
24 get them in the same state from the date of the  
25 Commission's decision into the hands of a third party

1 purchaser as quickly and as effectively as possible.

2 Sir, there were some exchanges last week between  
3 yourself and leading counsel for Allergan about various  
4 scenarios that did not in fact arise. They were sort of  
5 hypotheticals, but they might still be playing in your  
6 minds and so, therefore, if I may, I would like to  
7 address those scenarios before I finish.

8 Before I do that, one thing that you may be  
9 wondering is, well, why do we not hold Teva liable?  
10 Because of course it owned the business between  
11 1 August 2016 until 8 January 2017 before then Intas  
12 acquired it on 9 January. I certainly asked myself that  
13 question and so you might have also.

14 THE PRESIDENT: Is that because of the indemnity?

15 MR BAILEY: It is not, sir. The answer is given -- alas, it  
16 is buried in a footnote -- at footnote 3,126. It is  
17 there. {IR-A/12/894}. But the reason I bring it up is  
18 because actually it shows or it illuminates a relevant  
19 difference between Teva and Allergan. I am sorry that  
20 the footnote runs over the page, but if I could ask you  
21 to read the footnote and then I will make the point.

22 (Pause).

23 THE PRESIDENT: Next page, please. (Pause).

24 MR BAILEY: So, sir, the relevant difference in my  
25 submission is this: we say that Allergan did in fact

1 exercise decisive influence during the first sort of  
2 nine or ten months of the ownership and then that was  
3 carried through the hold-separate period. That is the  
4 cementing the status quo ante.

5 Of course, when Teva acquired the business, it never  
6 had that opportunity. It was already ring-fenced hands  
7 off, it is subject to the hold-separate regime from day  
8 one and so, in my submission, that means it never in  
9 fact exercised decisive influence and it would have been  
10 wrong, if I may say so, for any authority to have sought  
11 to hold Teva liable in those circumstances and so that  
12 is the distinction that we draw between them.

13 The scenario that was canvassed -- it came up in the  
14 hearing and it is also raised in Allergan's reply at  
15 paragraph 56 -- was, well, what would have happened if  
16 the hold-separate manager had discovered, lo and behold,  
17 that the divestment product was, say, dangerous or  
18 unsafe? What do we say would have happened? Of course,  
19 that is not a situation which actually arose, but it may  
20 be is interesting just to sort of explore how we say  
21 this regime operated.

22 So we say, first of all, could the hold-separate  
23 manager unilaterally have withdrawn such a product that  
24 is suspected to be unsafe? So in my submission, the  
25 answer to that is no, because that is not just

1 day-to-day running of the business. That is the end of  
2 that business. In fact, more than that. It would have  
3 fundamentally changed the composition of the businesses  
4 to be divested.

5 So what should she have done, because, clearly, I am  
6 not saying she should continue to sell a dangerous  
7 product. My suggestion is that what she should have  
8 done is raise it with the monitoring trustee, because we  
9 know that she acts under the supervision of the  
10 monitoring trustee.

11 The monitoring trustee then its obligation, as eyes  
12 and ears of the Commission, is to ensure the commitments  
13 are complied with. We saw commitment 36. Commitment 36  
14 says in terms that the parties must preserve viability,  
15 marketability, competitive potential of the divestment  
16 business. Clearly, a dangerous product is going to  
17 potentially jeopardise viability and saleability and so  
18 the monitoring trustee would have told the parties: this  
19 engaged your obligation just as much as the  
20 hold-separate manager.

21 What should then have happened, correctly, is that  
22 the Commission needs to be told about this, because,  
23 ultimately, these commitments are given to the  
24 Commission.

25 If one looks at commitment 73, could we go to

1 {IR-H/986/16}, please. You will recall, sir, I think  
2 I went to this particular clause with Mr Stewart and we  
3 say that if a product was discovered to be dangerous,  
4 that actually is a good example of an exceptional  
5 circumstance and, moreover, that is something that no  
6 doubt the Commission would be concerned about, because  
7 if the product is dangerous and needs to be withdrawn,  
8 then we say the correct approach would have been for the  
9 parties then to request the Commission for a derogation  
10 so that it can be withdrawn. Moreover, that would allow  
11 the European Commission to be apprised of the situation,  
12 which is exactly the right approach, but also to review  
13 whether or not the remedy is still effective and  
14 appropriate, given the concerns that the commission had  
15 identified.

16 Now, of course that does require some fairly nimble  
17 communication between hold-separate manager, monitoring  
18 trustee, parties, European Commission. In my submission  
19 that is precisely how the hold-separate regime was  
20 supposed to work and so that is how we say that would  
21 really operate.

22 To conclude, if I may, I might ask a slightly  
23 different question to one I started with and look at it  
24 from the other end of the telescope. So look at it from  
25 the perspective of, well, okay, was Actavis UK an



1 autonomous and completely independent entity on the  
2 market? In my submission the answer to that is no. No  
3 because it was expected to continue and adhere to the  
4 existing business plans and budgets set by Allergan.  
5 No, because it relied on Allergan for sufficient  
6 resources to develop the divestment businesses, and  
7 I realise I am now saying no three times, but no, for  
8 a third time because ultimately Allergan did have the  
9 power, and I accept this is a nuclear option, but it had  
10 the power to pull out of the deal and discard the  
11 commitments and it did in its form 10K filing at  
12 {IR-H/646.2/46}. It did tell investors and the US  
13 regulator there are risks and uncertainties with this  
14 deal. It is not done and dusted.

15 The General Court in the Parker-Hannifin case did  
16 refer to this particular factor at paragraph 66. That  
17 is {M/123/11}. Now, just to anticipate an objection  
18 that might be raised I am not saying that this case is  
19 analogous to the facts of Parker-Hannifin. I think it  
20 has emerged from the written submissions that Allergan  
21 and the CMA agree that this is not a direct analogue.

22 What I am saying is when you are considering the  
23 factors as to whether or not Allergan continued to have  
24 decisive influence I would invite you, as one of the  
25 factors to bear in mind that it retained that power.

1           In conclusion, we say it is no part of the  
2 hold-separate manager's remit to make major investments,  
3 launch new products, open new factories, change the  
4 branding which of course are the hallmarks of an  
5 autonomous entity on the market. I mean, in fact if she  
6 had done so in my submission there would have been  
7 a real risk to the viability or the marketability and  
8 the competitive potential of the divestment businesses,  
9 and that is the very thing that Allergan was required to  
10 preserve.

11           So for all those reasons we say that Allergan has  
12 not rebutted the presumption of actual exercise of  
13 decisive influence in the facts of this case.

14 PROFESSOR HOLMES: Can I ask one question: you helpfully  
15 answered a question which I put to Mr Jowell which was  
16 to the effect that if his argument, was the corollary of  
17 his argument that if Allergan did not have decisive  
18 influence then the monitoring trustee did and that he or  
19 she might be held liable, and I think his answer was  
20 yes, it was that corollary.

21           Understandably you have said in answer to that  
22 question because you think that Allergan retained  
23 decisive influence that the CMA could not have held the  
24 divestment trustee liable.

25           Can I ask, if you were wrong on that assessment

1           would the logical corollary, would you agree that the  
2           logical corollary would be that the divestment trustee  
3           had decisive influence and therefore could be held  
4           liable or is there some third possibility that I have  
5           not thought of?

6           MR BAILEY:  Sir, if we are in a world where I am wrong about  
7           the role of the monitoring trustee such that it did  
8           exercise decisive influence over the divestment  
9           businesses during the hold-separate period, then I think  
10          I would have to accept that, given the decisive  
11          influence test, that it would be part of the undertaking  
12          with the divestment businesses.

13                 The only point I would perhaps add in answer to your  
14          question is that although there is a discretion for the  
15          authority and indeed the court to hold liable particular  
16          corporate legal entities within the undertaking, there  
17          is no obligation to do so.  If it would assist the  
18          Tribunal, I can provide authority to support that  
19          proposition.

20                 So although technically, yes, it would be part of  
21          the undertaking and in principle could be fined, I would  
22          hope that a responsible authority acting reasonably  
23          would not fine the monitoring trustee in those  
24          circumstances.

25          PROFESSOR HOLMES:  Thank you.

1 THE PRESIDENT: You addressed the hypothetical that we  
2 debated earlier in these proceedings by reference to an  
3 unsafe product.

4 MR BAILEY: Yes.

5 THE PRESIDENT: Which is a different hypothetical to the one  
6 that we used but I take it that your answers would be  
7 the same if the hypothetical that we did use, namely the  
8 discovery of the unlawful conduct.

9 MR BAILEY: Yes, I am very happy to address you on that as  
10 well, sir. You are quite right. I used a different one  
11 I think that came from the reply, but my answer is, yes,  
12 you are right. I actually had three answers, and the  
13 third one was the one I addressed you on, dangerous  
14 products. Effectively yes, there would have to be that  
15 liaison between them.

16 The other two points are very short. The first is  
17 that I probably would not accept the premise of that  
18 scenario, if only because I think, as Mr Holmes said to  
19 you earlier today, there is no reason why we say that  
20 the undertaking could not have terminated the  
21 infringements well before the hold-separate period. One  
22 did not need to wait until that point. Of course that  
23 is not a complete answer because you were interested in  
24 the hold-separate period itself.

25 The only point that I make is of course it was

1 a hypothetical because she did not discover it but, yes,  
2 the short answer is my answer is the same.

3 THE PRESIDENT: I quite understand why you used a different  
4 example. It keeps it a little bit cleaner but I just  
5 wanted to make sure it was a transferable example if we  
6 were to use a different hypothetical.

7 MR BAILEY: Yes, sir, it absolutely is, a transferable  
8 example.

9 THE PRESIDENT: Very grateful to you, Mr Bailey. What time  
10 tomorrow? Mr Jowell.

11 MR JOWELL: May I just clarify one point for Mr Holmes  
12 because I just want to be clear what is our position is  
13 on the hold-separate manager.

14 Two points. First of all, we entirely agree with  
15 Mr Bailey, we are not seeking to suggest that somehow  
16 the monitoring trustee should have been held liable.  
17 There is absolutely a discretion and one would not  
18 seriously expect one regulator to hold another person in  
19 a quasi-regulatory position liable for an infringement.

20 But secondly, also just to be absolutely clear,  
21 whilst we do say that the correct analysis is actually  
22 if you ask yourself, who was exercising decisive  
23 influence in that period, it would be the monitoring  
24 trustee or perhaps even ultimately the  
25 European Commission for whom they are the eyes and ears.

1           Nevertheless, we do not say that is, if you like,  
2           a necessary corollary of our argument. It is perfectly  
3           possible to conclude that Allergan did not have decisive  
4           influence without also concluding that someone else did.  
5           I mean, because, if you like, it is ultimately  
6           a negative test, did we have and anyone can have  
7           subsidiaries that are effectively just purely  
8           autonomous.

9       THE PRESIDENT: Yes, it is quite possible that the decisive  
10           influence was dissipated as it were, in the morass of  
11           involved parties.

12       MR JOWELL: Indeed, and there is nobody up the chain.

13       PROFESSOR HOLMES: Thank you.

14       THE PRESIDENT: Thank you very much, Mr Jowell. Mr Bailey.

15       MR BAILEY: Tomorrow morning I will be addressing you on  
16           penalties and I would be grateful if the Tribunal would  
17           be willing to start at, say, 10 o'clock and then I would  
18           do my level best to be done by lunchtime.

19       THE PRESIDENT: Very good. We will start at 10 o'clock and  
20           we will adjourn until then. Thank you very much.

21       (4.34 pm)

22           (The hearing adjourned until Friday, 23 December at  
23   10.00 am)

24

25