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IN THE COMPETITION

Case No.: 1407/1/12/21, 1411/1/12/21-1414/1/12/21:

APPEAL
TRIBUNAL

Salisbury Square House
8 Salisbury Square
London EC4Y 8AP

Tuesday 22nd November-Friday 23rd December 2022

Before:

The Honourable Mr Justice Marcus Smith
Professor Simon Holmes
Professor Robin Mason
(Sitting as a Tribunal in England and Wales)

BETWEEN:

Appellants

(1) ALLERGAN PLC (“Allergan”)

(2) ADVANZ PHARMA CORP. LIMITED & O’RS (“Advanz”)

**(3) CINVEN CAPITAL MANAGEMENT (V) GENERAL PARTNER LIMITED &
O’Rs (“Cinven”) (4)**

(4) AUDEN McKENZIE (PHARMA DIVISION) LIMITED (“Auden/Actavis”)

(5) INTAS PHARMACEUTICALS LIMITED & O’RS (“Intas”)

AND:

Respondents

COMPETITION AND MARKETS AUTHORITY (“The CMA”)

A P P E A R A N C E S

Mark Brealey KC (On behalf of Advanz)

Daniel Jowell KC & Tim Johnston (On behalf of Allergan PLC)

Sarah Ford KC & Charlotte Thomas (On behalf of Auden/Actavis)

Robert O'Donoghue KC & Emma Mockford (On behalf of Cinven)

Robert Palmer KC, Laura Elizabeth John & Jack Williams (On behalf of Intas)

Marie Demetriou KC, Josh Holmes KC, Tristan Jones, Nikolaus Grubeck, Michael Armitage,
Professor David Bailey & Daisy Mackersie (On behalf of the CMA)

Tuesday, 29 November 2022

(10.00 am)

Submissions re further witness evidence

THE PRESIDENT: Good morning. We have received some communications from the CMA regarding the suggestion made at the end of last week. We also have one other housekeeping matter to raise, but I suggest we deal with that point first. I do not know who wants to address us first on this.

MS DEMETRIOU: Sir, we have explained our position in the submissions that you have read and unless the Tribunal has any questions about those, would you like me to take you through the submissions and explain --

THE PRESIDENT: You certainly do not need to take us through the submissions. What I think you are saying is that it is on the would be nice to list, but should not derail the timetable and certainly the CMA would be wanting to cross-examine rather than examine in chief. That is what I got from this.

MS DEMETRIOU: That is certainly right sir on both of those points. So we say that it should not derail the timetable, because that would be -- that would not be desirable. That if the Tribunal compelled Mr McEwan then we say that he is not the CMA's witness. He is a hostile witness to the CMA and so we should be

1 permitted to cross-examine him and put our case to him
2 in the same way that we did to Mr Beighton and Mr Sully
3 and, on that basis, we would like the Tribunal to compel
4 him, but it really is subject to those two provisos.

5 THE PRESIDENT: But you would not have a problem, I take
6 it -- because I would not be regarding Mr McEwan, for
7 example, as being Advanz's witness, so we would -- let
8 us leave the mechanics out of the way at the moment. My
9 thinking would be that this would be a case where anyone
10 interested in his evidence would cross-examine.

11 MS DEMETRIOU: Sir, I am not sure that can be right, with
12 respect, because he is somebody who has been represented
13 by Advanz's solicitors throughout the investigation and
14 the evidence that he gave in interview was materially
15 the same as Mr Beighton's, so he said we did not commit
16 the infringement and he answered the CMA's questions and
17 he was represented throughout by Morgan Lewis. So it
18 would not be right, with respect. So we have made our
19 point about the adverse inference.

20 Our position is simple. We say he is a witness
21 who -- unless some compelling explanation is given, he
22 is a witness who is presumably available to Advanz.
23 Their solicitors have represented him throughout. They
24 haven't said, well, he is not available to us, because
25 he refused to cooperate. We have not heard anything

1 like that.

2 So they have not called him and, as you see, we
3 rely -- we ask the Tribunal to draw an adverse inference
4 from that.

5 THE PRESIDENT: Ms Demetriou, let us park the adverse
6 inference point, because we are quite clear that we
7 would have to hear about that in closing, but I am not
8 going to be drawn on the sort of inferences that we are
9 likely or permitted to make at this stage. At this
10 stage, all we are doing is working out whether there is
11 sufficient need in augmenting the factual record by
12 exceptionally using the Tribunal's powers having heard
13 the factual evidence.

14 Many times one has got a situation where one can on
15 a given point call five or six witnesses and, actually,
16 only two will do and no one is going to be saying that
17 three, four, five and six make any difference at all.

18 The point that I made on Friday was that the factual
19 questions that we are likely to have to deal with go to
20 the very heart of what both Mr Sully and Mr Beighton
21 said and are, as I think Mr Sully suggested in his
22 witness statement, depending on what findings we
23 ultimately make, are likely to be career-ending ones, if
24 it goes one way rather than the other.

25 So these are not unimportant points and, therefore,

1 it seemed to us appropriate that we raise this important
2 question at a time when something could be done about
3 it.

4 I am not in the business of talking about
5 inferences. We can talk about that later on. I am not,
6 at the moment, particularly inclined to treat Mr McEwan
7 or anyone else as someone that Advanz could have, should
8 have called, but did not. That may be a point for
9 later.

10 So what I am saying, and we will hear what
11 Mr Brealey says in a moment, what I am saying is that if
12 this happens we will be neutral in how the witness is
13 treated and it will be cross-examination for all.

14 Now, does that make a difference to the CMA's
15 stance?

16 MS DEMETRIOU: Sir, yes, it does and may I make two points?

17 THE PRESIDENT: Yes, of course.

18 MS DEMETRIOU: I understand that you are saying you do not
19 want to deal with the adverse inference point now and of
20 course had this point not arisen it would be a point for
21 closing submissions. We understand that.

22 THE PRESIDENT: Yes.

23 MS DEMETRIOU: How it is inextricably linked in my
24 submission with what you are proposing to do in terms of
25 cross-examination for all. Because the adverse

1 inference submission rests on the basis that he was
2 Advanz's witness to call. That is how you get to an
3 adverse inference. So if he is -- if we are right about
4 that, then they should not be permitted to cross-examine
5 him. So there is a point of principle that we do say
6 would need to be grappled with now and there is also
7 a second point, which is one of practicality which is
8 how would it work?

9 Because if I am to cross-examine -- we say that we
10 would need to cross-examine Mr McEwan in the same way
11 that I have cross-examined Mr Sully and Mr Beighton. So
12 if I do that, and cross-examine him and then Mr Brealey
13 stands up and asks a bunch of leading questions in
14 response, I do not think that is going to assist anyone
15 and it would not be fair. We say that would not be
16 a fair process.

17 It does, with respect, arise now, the substantive
18 point and it does make a difference to us, because we
19 say that if that were the premise, then that would not
20 be a fair process and we would not want him to be called
21 under those circumstances.

22 THE PRESIDENT: Thank you. That is very clear. Mr Brealey.

23 MR BREALEY: No surprise that we take issue with that. We
24 say that it is completely unfair and prejudicial what
25 the CMA are suggesting; that we somehow be forced to

1 call a witness through the Tribunal.

2 THE PRESIDENT: That is not going to happen.

3 MR BREALEY: No, well --

4 THE PRESIDENT: I am more interested in whether you think it
5 assists with the process.

6 MR BREALEY: We are concerned it will derail, because it may
7 well be that Mr Sully and Mr Beighton would have to be
8 recalled. This will be new evidence and so no one has
9 really thought that one through yet as to whether our
10 witnesses of fact, in all fairness to them -- I hear
11 what you have just said, sir, about Mr Sully. It would
12 be inappropriate for someone to give evidence without
13 Mr Sully or Mr Beighton even having seen it.

14 So there is an issue of due process here.

15 Also, we have appealed by reference to the Decision
16 and that is what we have done and that is how it should
17 rest in our submission. To derail the process now we
18 say is unsatisfactory, but if he is to be called, he is
19 to be called. He is certainly not our witness and we
20 would want to cross-examine him. I cannot just say is
21 this your evidence and then sit down, as I have done --
22 as you said, sir.

23 THE PRESIDENT: No, there is no evidence.

24 MR BREALEY: The fact that Morgan Lewis did represent

25 Mr McEwan, well, that was in his personal capacity -- he

1 was not employed by the company at the time, but as you
2 will appreciate, sir, these people go into an interview.
3 They are told that they will be liable to prosecution if
4 they tell stuff that is not true and, therefore, they
5 need legal representation. But that is by the by.

6 This should have been raised at the PTR. This is an
7 issue that has been raised very, very late, adverse
8 inferences and then the question of well, if it is not
9 going to be adverse inferences, should we call
10 Mr McEwan?

11 THE PRESIDENT: Mr Brealey, let us be fair about this. The
12 adverse inferences point has, if I may respectfully say
13 so, been absolutely plain from very early on in this
14 case, that there was a patchy covering of witnesses who
15 could give evidence and it is something that, speaking
16 entirely for myself, I have been very conscious of from
17 the very early days of reading into this. That --

18 MR BREALEY: I hear what you say, but I would want to see
19 where the CMA has said that in the Decision, because it
20 really only came in their opening submissions.

21 THE PRESIDENT: We are not saying anything about what
22 inferences should be drawn or how we should go about
23 drawing them. These are, I think, extremely difficult
24 questions, which, as I say, we are going to deal with in
25 closing and Ms Demetriou, I am afraid, I am not going to

1 be drawn, however much you press, on the need to make
2 any kind of finding one way or the other today about
3 inferences.

4 To deal with your second point, Mr Brealey, this is
5 late, but it isn't being raised by the CMA. It is being
6 raised by us and it is being raised by us, having heard
7 the factual evidence, as a suggestion to the parties to
8 see how they react to this proposal and I summarise the
9 CMA's position as being yes, but only if they get to
10 cross-examine and it is your witness. That is the CMA's
11 position.

12 What is your position?

13 MR BREALEY: Our position is we do not want the -- we should
14 not -- he should not be forced to give evidence. We are
15 not really saying it should not happen, but we are
16 concerned about the due process, about derailing, about
17 that we have appealed against the Decision. We have
18 called two senior employees who -- one was the general
19 counsel close to Mr McEwan. The other was Mr Beighton,
20 the boss, both on the board of directors.

21 The CMA have to prove a consensus on the unwritten
22 agreement and so we have quite reasonably said we have
23 called two senior people on the board. If he was
24 junior, they can put the case to these two witnesses,
25 which they have. So we believe that -- this may be for

1 later submissions, but we believe that we have done what
2 we should have done, called two senior people who are
3 responsible for the decisions and they are relevant to
4 the consensus. There is no doubt that the CMA rely on
5 the evidence of Mr McEwan at length in the Decision,
6 whether it is in the witness statement that they
7 obtained or the interview.

8 So the Decision is replete with reliance on
9 Mr McEwan. The stance that we took was that we call the
10 two senior people and then we look at the called
11 evidence. That is why we had the ambulatory draft, that
12 chronology which -- I do not want to make too many
13 submissions now, but you will see Mr McEwan is trying to
14 expedite matters and we say that is inconsistent with
15 their case.

16 So we have looked at Mr McEwan, we have looked at
17 the documentary evidence and we have called the two
18 senior people and we are appealing against the Decision.

19 So this is late, but if the Tribunal is minded to
20 call him or Mr Patel, because obviously Mr Patel is --
21 is in a similar boat, we will live with it, but we were
22 very, very concerned when we got the note last night
23 with the suggestion that we would not be able to
24 cross-examine if he gave evidence which was unfavourable
25 to the company or to the two witnesses.

1 So the answer -- the short answer is I get the
2 perception that it is a 'nice to have' rather than
3 a must. The CMA are saying you can decide this by
4 reference to the evidence that is going to be heard. We
5 say the same, but we are certainly not shying away from
6 it but we do say it has come very late in the day. We
7 have done what is really expected of us, called two
8 senior employees. We have dealt with the documentary
9 evidence insofar as it relates to Mr McEwan and we
10 should -- at the end of the day, as you have said so
11 many times, sir, these are quasi-criminal proceedings
12 with severe consequences for individuals and the notion
13 that the CMA can just rock up at some point and say
14 adverse inferences and then call someone after -- just
15 before the expert evidence and say it is all our fault
16 I think is extremely unfair.

17 THE PRESIDENT: As I say, that is something we will be
18 coming to, but again in a nutshell, if I can articulate
19 what I have gained from your very helpful submissions,
20 it is this: you regard it very much on the 'would be
21 nice' rather than this is something which we are for --
22 we are very keen to accept and press the Tribunal to go
23 forward with this. You are not on that front. You are
24 on the front, well, if you want to do this, it is of
25 marginal benefit.

1 MR BREALEY: The issue is about consensus, whether there was
2 an agreement, and we have called two people and should
3 we call a third or fourth? I mean there are other
4 people. I mean, how many do we need to call?

5 THE PRESIDENT: Mr Brealey, that is a slightly more proof of
6 point, because having heard the evidence, particularly
7 of Mr Beighton, but also Mr Sully, they both said they
8 had less good information than Mr McEwan and that was
9 not because of any fault of their own. It was because
10 they came on to the scene somewhat later than he did.

11 MR BREALEY: Yes.

12 THE PRESIDENT: So that is why specifically we made the
13 point in connection with Mr McEwan.

14 MR BREALEY: Yes, but that is very important, because at the
15 end of the day, if it is the case that Mr McEwan entered
16 into a market sharing agreement, as alleged by the CMA,
17 what the CMA needs to put to Mr Sully and to Mr Beighton
18 is how would it get past those two gentlemen? As you
19 actually put to Ms Demetriou: are you saying that these
20 men are complicit in this and so if he did make some
21 sort of side agreement, how does that then pass through
22 to AMCo and to the board of directors? That is a key
23 question that the CMA would have to tease out with
24 Mr McEwan and Mr Sully.

25 THE PRESIDENT: Again, questions of attribution, we will,

1 I am quite sure, be spending a good deal of time on, but
2 to go back to the buttons you are pressing, this is of
3 marginal benefit and only acceptable to your clients if
4 there is an equality of arms, which, having heard
5 Ms Demetriou, that is unacceptable from the CMA's
6 standpoint. I think that is where the battle lines are
7 drawn.

8 MR BREALEY: Yes, they kind of diametrically opposed red
9 lines.

10 THE PRESIDENT: Yes. Mr O'Donoghue, anything to add?

11 MR O'DONOGHUE: Sir, if I may three very quick points. I do
12 not want to get into a prequel of closings. Putting
13 this as neutrally as I can, my first point is that we,
14 Cinven, do not rely on the evidence of Mr McEwan and we
15 do say and we will say in closings that the CMA -- there
16 are a dozen references to Mr McEwan in the CMA's
17 openings and it is paragraphs 13, 18, 25 and 29, in
18 particular, extensive reference to these interview
19 transcript. But that is for another day, but we do not
20 rely on Mr McEwan's evidence is my first point.

21 Second, sir, are the practicalities. In my
22 submission, all this has been rather dealt with glibly.
23 I mean, if one looks at rule 22, the first thing is
24 that -- does the Tribunal have that?

25 THE PRESIDENT: Yes.

1 MR O'DONOGHUE: So the first requirement is that the summons
2 witnesses is given at least seven days' notice. So even
3 if an order were made today, Mr McEwan could not appear
4 until at the earliest next --

5 THE PRESIDENT: Mr O'Donoghue, rapidly moving into an area
6 of practicality, which I was minded to address with
7 Mr Brealey, about, if we were going down this route, how
8 it would work.

9 MR O'DONOGHUE: Sir, can I just give you the composite
10 points?

11 THE PRESIDENT: Of course, but you are very much dealing
12 with something which I have in mind as in a sense the
13 tail to the rather more important dog that we are
14 considering, which is -- but do go on.

15 MR O'DONOGHUE: In my submission once one accumulates the
16 practical points it ends up becoming the dog,
17 a substantial part of it. Forgive me for murdering
18 the metaphor.

19 So seven days' notice, that takes us to Wednesday.
20 There is a realistic prospect that the evidence of the
21 experts and Mr Stewart will not conclude until Thursday
22 the 8th. Now, given what we saw of Mr Beighton and
23 Mr Sully and given the thorny issues as to whose witness
24 it is and who has a right to cross-examine, it is, we
25 say, putting it neutrally, realistic to assume that

1 Mr Beighton's evidence could occupy up to two days of
2 court time.

3 Now, that takes us at least into Friday, closings
4 due on Saturday and there is, therefore, real concern,
5 we say, that the remainder of the trial timetable is not
6 simply squeezed, but is derailed in a very serious way.
7 There may be an issue -- less of an issue for some of
8 the evidence, but it is a significant issue for quite
9 a number of us.

10 We do not accept the CMA's suggestion that one could
11 safely put Mr McEwan at the end or after the expert
12 evidence. At least speaking for myself, there is
13 factual material that I would wish to put to the expert
14 witness and one cannot exclude. In the ordinary course
15 of events, of course, the expert evidence follows the
16 factual evidence for a very good reason and the
17 suggestion that this would come at the end, or
18 substantially so, we say is unworkable.

19 Now, leaving aside the thorny question as to who
20 exactly gets to cross-examine, there is a fundamental
21 question as to what exactly is Mr McEwan's
22 evidence-in-chief. The CMA of course is now keen to
23 downplay his witness statement and, therefore, suggest
24 that may not represent the full extent of his evidence.
25 In any case, rule 22.2(a) requires a summons to make

1 clear upon which facts the witness is to be questioned.
2 So that question has to be grappled with, at least on
3 a preliminary basis, under the rules, but in my
4 submission that still does not resolve the issue as to
5 what exactly is his evidence-in-chief and what would
6 Mr Brealey or Ms Demetriou or myself be effectively
7 attacking.

8 Second, there is a further practical question as to
9 a question of substantial preparation. At least
10 speaking for myself, had Mr McEwan been a witness that
11 I was intending to cross-examine, it would be
12 a substantial exercise, perhaps involving many days, if
13 not a week or two, of preparation and that all needs to
14 be factored into the practicalities as well.

15 Finally, on the documents, since Mr McEwan has not
16 been suggested until now as a witness in these
17 proceedings, there are important questions as to whether
18 the full extent of his documents is carefully reflected
19 in the Opus bundle and it would be a substantial
20 exercise to traverse the case file, for want of a better
21 word, to make sure the Tribunal and the advocates have
22 the material they need.

23 As Mr Brealey says, to the extent witness summons
24 are ever issued, which is of course rare, they are
25 issued well in advance of trial, precisely to allow all

1 parties and the Tribunal to prepare in a careful and
2 fair manner.

3 Just for your note, sir, under CPR Rule 34.3, the
4 court's permission is required if a summons is issued
5 less than 7 days before trial. Now, I appreciate that
6 Rule 22.1 mentions at any time, but we would suggest
7 that it is a basic and obvious question of fairness that
8 if this is to be done, it has to be telegraphed and
9 choreographed well in advance of trial.

10 One final point, sir, again, just for the Tribunal's
11 assistance. I mean, there are some questions of
12 principle. The question of summonsing and whose witness
13 is it has been addressed in a number of recent Tribunal
14 cases. I will just give you the references. The first
15 is Tesco, M94, and sir, in particular, 124C:

16 "It is not the task of an appellant nor of the
17 tribunal to supplement the evidence relied upon by the
18 CMA."

19 There is a cross-reference in that case to *Dirkin*
20 M81.1 and of course you will remember in *PGL*, M192,
21 2355:

22 "The OFT should consider to what extent such
23 statements are necessary and desirable in order to
24 support those facts of appeal. It is of course not
25 normally the role of the Tribunal to decide whether and,

1 if so, which witnesses should be deposed or called to
2 give evidence by any party."

3 Sir, our fundamental position today is one of
4 pragmatism. We say this 11th hour, where in effect
5 factual evidence has concluded, to add a substantial
6 witness at this stage would have a significant adverse
7 effect on the fair conduct of the remainder of these
8 proceedings.

9 THE PRESIDENT: Yes, thank you, Mr O'Donoghue. Ms Ford.

10 MS FORD: Sir, I focus my submissions on the position of
11 Mr Amit Patel of Auden rather than Mr McEwan, but the
12 submissions that I make about the trial timetable apply
13 equally to both of them and even more so if they were
14 both to be compelled to attend.

15 THE PRESIDENT: Yes.

16 MS FORD: As to Mr Patel, the CMA has invited the Tribunal
17 to draw an adverse inference in respect of the fact that
18 we did not call him. We say that that is not
19 appropriate. But we are happy to park that issue for
20 another day.

21 THE PRESIDENT: Yes, I do not think we have made any
22 indication, at least I hope we have not, as to what we
23 are going to be doing by way of inference drawing. What
24 we have indicated, I hope, is that it is something that
25 we are going to require the assistance of the parties

1 on, because it is quite clear that we have an
2 interestingly patchy profile of evidence and that is
3 actually peculiarly dangerous, because what one gets is
4 colour from some witnesses, which does not colour events
5 to which they cannot speak and so there is at any rate
6 a mismatch in prominence which is something that I am
7 acutely alive to which certainly affects the way in
8 which one sees the facts. It is different looking at
9 things on the documents to having someone speak to
10 documents, having been there.

11 So it is obviously a live issue, but where it goes
12 is something which we obviously are going to require
13 a great deal of assistance on.

14 MS FORD: Sir, yes, we are very happy to address the
15 Tribunal in due course.

16 THE PRESIDENT: Indeed.

17 MS FORD: In terms of Mr Patel, as the CMA explained in its
18 letter which came yesterday, he attended an interview
19 with the CMA on 26 July 2016. He provided a witness
20 statement, dated 12 September 2016, and he also attended
21 a second interview. That was actually on 23 May 2018.
22 I mention that because I think there was an inadvertent
23 error in the CMA's letter. They referred to a second
24 interview on 28 March 2018, which was Mr Amit Patel of
25 Waymade. So the reference for the Tribunal's assistance

1 to the second interview of Mr Amit Pater of Auden is
2 {IR-H/1141/1} on the 23 May 2018.

3 As the CMA indicated in that letter, it relies on
4 Mr Patel's evidence at various points in the Decision
5 and just very briefly to give the Tribunal some
6 examples.

7 If we look at {IR-A/12/628}, please.

8 THE PRESIDENT: There seems to be ... it looks like
9 a connectivity failure.

10 MS FORD: I am hoping it may be a temporary one.

11 THE PRESIDENT: Yes, me too. (Pause).

12 MS FORD: Perhaps I can ask the Tribunal to take a look at
13 a couple of references when it has the opportunity.

14 THE PRESIDENT: Yes, of course. Let us proceed with the
15 submissions, but it does look as if we have got
16 a connection failure rather than an Opus failure.

17 PROFESSOR HOLMES: It has just come up, but it does look
18 very slow. Whether it is the Opus server or something.
19 (Pause).

20 THE PRESIDENT: Okay. Do proceed, Ms Ford, anyway. We will
21 certainly look up the references after the event.

22 MS FORD: I am grateful. So what one sees, if one looks at
23 the Decision, is heavy reliance on Mr Patel's evidence
24 and footnoted references to the witness statement where
25 that evidence is set out.

1 Just to give the Tribunal a couple of references to
2 look at. It is {IR-A/12/628}, paragraph 6258 and
3 Ms Mockford has very kindly passed me a paper copy.
4 What we see there for example -- and it may be about to
5 come up -- is a finding that the timing of the price
6 reduction set out paragraph 6256 above is claimed to be
7 no coincidence. It occurred because once Waymade
8 obtained a 10mg MA, Auden perceived it as a competitive
9 threat that was worth buying off in order to avoid
10 having to compete, which Amit (Auden) Patel explained
11 and then there was a quote from his witness statement:

12 "We did not offer this price to other customers as
13 those other customers would have been pure wholesalers,
14 whereas Amdipharm Waymade was not only a wholesaler, but
15 carried out a range of work including product
16 development and product marketing and sales. We wanted
17 to protect and maintain our volumes ordered through
18 Tiofarma for 10mg tablets as well."

19 So there is a quote from his witness statement and
20 then the footnote is to the relevant part of the
21 statement and I had a couple of other examples of
22 essentially reliance in the same way. There are many of
23 the same nature and in our submission it is the CMA that
24 bears the burden of proof in respect of any infringement
25 and it is the CMA that is purporting to rely on the

1 evidence of Mr Patel contained in his witness statement
2 and cited in the Decision.

3 So we say if anybody should have called Mr Patel in
4 support of their case, it is the CMA.

5 But we say it is far too late now for them to seek
6 to rectify that by means of the Tribunal's power to
7 summon a witness. We say neither calling Mr Patel nor
8 Mr McEwan could realistically be accommodated in the
9 current trial timetable, still less both of them.

10 I gratefully adopt the submissions that
11 Mr O'Donoghue made gave concerning the likely timing
12 involved. It is reasonable to expect they might take
13 the same amount of time at least as was occupied by
14 Mr Sully and Mr Beighton. There is simply no spare room
15 in the timetable to accommodate that and, in our
16 submission, it is clearly imperative that the trial
17 timetable should not be jeopardised at this late stage
18 of the proceedings.

19 It is also -- again, I gratefully adopt what
20 Mr O'Donoghue said about the need for preparation in
21 order to be in a position to deal with unexpected
22 witnesses.

23 THE PRESIDENT: Ms Ford, I did not intend any disrespect to
24 Mr O'Donoghue when I said his points were tail rather
25 than dog. That remains my view. I entirely accept that

1 there are considerable difficulties that would have to
2 be addressed if, in principle, we were going to go down
3 this route, but, for my part, I would rather we worked
4 out whether it is actually in any sensible way a point
5 that in principle we ought to be dealing with now before
6 we deal with the difficulties.

7 At the moment, given what Ms Demetriou and what
8 Mr Brealey have said, it does not seem to us to be
9 a starter anyway.

10 If we get past that, then there would be a great
11 deal of consideration to have to be given not least
12 about, for instance, witness availability and how one
13 can make this work, which we would have to address in
14 order to be fair, but at the moment I do not think we
15 are there yet. So, in a sense, I would rather have your
16 take on the in principle question where I think your
17 position is: although this is a suggestion emanating
18 from the Tribunal, not the CMA, it is one that is in any
19 event too late, whatever the reasons for it, and it is
20 not something that the Tribunal ought to be pressing too
21 hard of its own motion, because it is something which if
22 it will so find important, the CMA should jolly well
23 have thought of it long ago. I am putting it rather
24 tendentiously. I am sure Ms Demetriou will have
25 something to say about it. To be clear, it is not what

1 I think. It is what I understand you to be saying.

2 MS FORD: Sir, that is a fair summary. We would strongly
3 resist any suggestion that Mr Patel should now be called
4 for those reasons.

5 THE PRESIDENT: Is there anyone else who wants to say
6 anything more about this?

7 MR JOHNSTON: No adverse inferences drawn as regards my
8 clients and I will not detain -- we have the same
9 positions.

10 MS DEMETRIOU: May I just reply on one point?

11 THE PRESIDENT: You may. Let me just -- Mr Brealey, I think
12 if we went down this route it would be -- at least with
13 Mr McEwan, it would be you that we would be relying upon
14 on the mechanical details of communicating with him and
15 drawing thereon the Tribunal doing so simply for the
16 saving of time. Is there anything you can say on
17 Mr O'Donoghue's practical points? In other words, if he
18 is going to be away for the next four weeks then in
19 a sense that answers the point anyway. Do you
20 have-anything? If you do not I do not have any --

21 MR BREALEY: Can I just ask?

22 THE PRESIDENT: Of course. (Pause).

23 MR BREALEY: I am just the messenger not the piano player.

24 Miss Murphy says we have not picked up with him yet,
25 because of his age and he is unwell. That relates to

1 a point that I was -- I forget and Mr O'Donoghue kind of
2 flagged it, but I do not think in this court we should
3 ignore it that we have to be fair to him as well.

4 THE PRESIDENT: Indeed. How old is he as a matter of
5 interest?

6 MR BREALEY: Age is all relative now, but late 60s, early
7 70s.

8 THE PRESIDENT: I am grateful.

9 MR BREALEY: It did occur to me as Mr O'Donoghue was
10 speaking that clearly he would have to be brought up to
11 speed with the documents and ...

12 THE PRESIDENT: Yes, thank you. Ms Demetriou.

13 MS DEMETRIOU: Sir, I totally understand and I am not
14 seeking to persuade you otherwise that you have parked
15 the adverse inference point until closing. So what I am
16 about to say is not intended to persuade you that that
17 is not the right course to follow. But I do want to
18 make this point, that I am now apprehending, from what
19 my learned friends are saying for the first time, they
20 have indicated that they are going to seek to draw an
21 adverse inference from the CMA's failure not to call
22 Mr McEwan. That is not something that has ever been put
23 at any point to the CMA.

24 We say that that is completely unfounded. I am just
25 going to make the submission, but knowing that, sir,

1 that you are not going to determine it now, but it is
2 relevant to what I am going to say next.

3 The cases that Mr O'Donoghue talked about which of
4 course the Tribunal is very familiar with, Tesco and
5 *Dirkin* and so on. *Dirkin* and *Willis* were cases where
6 there was a leniency applicant and the question was
7 whether the employee of the leniency applicant, which
8 had admitted the infringement, should have been called
9 by the OFT.

10 THE PRESIDENT: Ms Demetriou, you can take it -- I do not
11 quite know them backwards, but I think I do know them
12 very well, these cases.

13 MS DEMETRIOU: Yes. So, sir, the short point is that this
14 is a very different case, because in this case the
15 witnesses were hostile to the CMA's case that they were
16 saying there was no infringement and, sir, you can see
17 readily, I hope, that even if those witnesses could have
18 been persuaded to give evidence on behalf of the CMA,
19 which of course they would not have done, because they
20 were not cooperating, they were there with their own
21 lawyers giving hostile evidence in interview, then the
22 CMA was not -- was in no position to call them, because
23 if the CMA had called them, then the CMA would have had
24 to have elicited evidence-in-chief which we knew from
25 their interview transcripts was going to be unhelpful

1 because they were hostile witnesses.

2 So that simply was not on the cards. Now, if my
3 learned friends are going to press that submission at
4 closing, then we do, with respect, urge the Tribunal to
5 call Mr McEwan now, because it would be grossly unfair
6 to be in a position where it is being argued that the
7 CMA -- an adverse inference should be drawn from the
8 CMA's failure to call hostile witnesses. If that is the
9 submission that is going to be advanced, understanding
10 that you are not going to determine it now, then we very
11 much do urge the Tribunal to take action now and, in
12 those circumstances, we think that perhaps one practical
13 way of overcoming some of the practical issues in terms
14 of who cross-examines is this. That there is evidence
15 on the transcripts that they gave, so they can be
16 cross-examined on what they said in the interviews and,
17 as long as we go first and can put our case first, then
18 I do not object to Mr Brealey -- I do not object to him
19 asking leading questions afterwards, but we need to put
20 our case first, because they are hostile witnesses.

21 If that is the point that is going to be pressed,
22 then we do urge the Tribunal to call Mr McEwan.

23 THE PRESIDENT: Thank you very much.

24 Mr Brealey, do you have anything more to say? That
25 is a slightly new point, I think.

1 MR BREALEY: Not in response, but Ms Demetriou keeps on
2 saying that Mr McEwan is a hostile witness, but yet the
3 Decision is replete with references to his evidence upon
4 which they rely.

5 So, okay, he hasn't confessed to a market sharing
6 agreement, as I understand it, in the interview or the
7 witness statement, but they do rely on a lot of his
8 evidence, so ...

9 THE PRESIDENT: Thank you all very much.

10 We are going to take this away and think about it.
11 We will give a clear indication at 2 o'clock as to
12 whether we are going to take this matter any further,
13 but I think the failure to press Mr O'Donoghue on the
14 very serious practical problems he rightly highlighted
15 gives you a flavour of where we are going on this, but
16 we will keep you in suspense until 2 o'clock because we
17 ought to talk about it amongst ourselves. So thank you
18 all very much for that. At least it has, I think,
19 indicated where the crossfire is going to lie in terms
20 of inferences and, to that extent, it has at least been
21 helpful.

22 I said we had one housekeeping matter ourselves.
23 I am afraid it concerns an unexpected but unavoidable
24 unavailability on the part of one of us on the morning
25 of 6 December. There will be no problem in commencing

1 at 2 o'clock, but I am afraid the morning is going to be
2 lost. We regret that. It is the Tribunal's issue. It
3 is unfortunately unavoidable. I do not think we can
4 debate how to deal with it now. We clearly will have to
5 deal with it. It is in the middle of
6 Professor Valletti's evidence and we put it out there
7 for the parties to think about how best to address
8 matters. We will of course look ourselves to how the
9 Tribunal's timetable can be re-arranged to accommodate
10 this, but, obviously, we do not want anyone to be short
11 of time. I am very sorry that we have to raise this,
12 but these things, I am afraid, do happen.

13 So we will park that on the list of problems to be
14 addressed but not now.

15 Mr Brealey, I think it is your experts we are going
16 on to now, is that right?

17 MR BREALEY: It is, sir, yes. So it is Dr Newton.

18 DR RINA NEWTON (affirmed)

19 Examination-in-chief by MR BREALEY

20 THE PRESIDENT: I think you have just been handed your
21 report. I will hand you over to Mr Brealey who will act
22 as a ringmaster in the first instance. Mr Brealey.

23 A. Thank you.

24 MR BREALEY: I you should have a report in front of you and
25 it should be titled "Pharmalex", is that right?

1 A. That is right.

2 Q. It is at {IR-D2/2/1} for Opus. Can you confirm, please,
3 to the Tribunal that this is your report?

4 A. It is indeed.

5 Q. Could you, please, go to page 23 {IR-D2/2/23} and
6 confirm that is your signature?

7 A. Yes, it is.

8 Q. Then looking at paragraph 7 of annex 4, can you confirm
9 that you have made clear which facts and matters
10 referred to in the report are within your own knowledge
11 and which are not?

12 A. I confirm that.

13 Q. Lastly, can you confirm the opinions you have expressed
14 in the report represent your true and complete
15 professional opinion?

16 A. They are.

17 MR BREALEY: Thank you. There will be some questions for
18 you.

19 Cross-examination by MR JONES.

20 MR JONES: Good morning, Dr Newton. I am going to ask you
21 some questions on behalf of the Competition and Markets
22 Authority.

23 I want to start with some questions about your own
24 background and your own expertise. Could we go, please,
25 in this document in your this report to page 12.

1 {IR-D2/2/12}. What we are looking at here is the second
2 page of your CV and we see there is a heading "Other
3 Employment History", underneath that "Education". Now,
4 my understanding from this is that you finished your PhD
5 in 1996 and then at least until 2010, I think it is, you
6 worked for various pharmaceutical companies. Is that
7 right?

8 A. That is correct, yes.

9 Q. In those roles with the pharmaceutical companies you
10 focused particularly on regulatory issues?

11 A. No, that is not necessarily true. The only true
12 regulatory time I had was 1999-2001 as a regulatory
13 affairs officer.

14 Q. I understand. So when you had, for example, 2002/2004
15 senior medical information pharmacist, what would that
16 have been looking at?

17 A. Medical information is a function within
18 a pharmaceutical company. It is mandatory and it is
19 a scientific service which is responsible for answering
20 questions which can come from members of the public,
21 patients, health care professionals.

22 Q. I understand. Then if we go, please, to page 11, so
23 this is the first page of your CV. I think we see at
24 the top there that since March 2010 you worked with
25 a consultancy -- I apologise -- a compliance consultancy

1 which again was focusing on pharmaceutical companies.

2 Is that right?

3 A. That's correct, yes.

4 Q. To be clear, when we talk about -- when you talk about
5 pharmaceutical companies, you mean companies which were
6 involved in the development and manufacture of
7 pharmaceuticals; is that a fair summary?

8 A. That as well as marketing. Sometimes companies
9 distribute, yes.

10 Q. Also the marketing?

11 A. Yes.

12 Q. You also refer in the first paragraph on this page
13 {IR-D2/2/11} to the ABPI Code of practice. The ABPI,
14 that is the Association of the British Pharmaceutical
15 Industry, yes?

16 A. That's correct.

17 Q. It is a voluntary code which applies to pharmaceutical
18 companies which have signed up to it; is that right?

19 A. Nearly. It is not voluntary for ABPI members. It is
20 mandatory, but they have a large group of non-members
21 who voluntary adhere.

22 Q. Are you still employed now as the managing director of
23 CompliMed?

24 A. No, since the merger I am now a consultant to Pharmalex.

25 Q. When would that have been then? When would you have

1 started being a consultant to Pharmalex?

2 A. June 22.

3 Q. Since June 22. So in that consultancy role are you
4 still advising pharmaceutical companies?

5 A. I am indeed, yes.

6 Q. I think it is clear that when you are working in
7 compliance, it is inevitable that you face some issues
8 which are, as it were, at the interface between industry
9 practice and the law. Now, would you agree with me that
10 some of the issues you have addressed in your report
11 have a legal dimension to them?

12 A. Yes, that is true. The code is -- extends and reflects
13 the law, so that would be true.

14 Q. Now, in relation to these topics with, as I put it,
15 a legal dimension, I want to make sure I understand how
16 you would describe your own expertise. Would you say
17 that you consider yourself to be an expert on the law or
18 would it be fairer to say that you consider yourself an
19 expert on how the law is understood by those in the
20 pharmaceuticals industry?

21 A. I would say that I am an expert on the ABPI Code and
22 where the code reflects the law, I am an expert on those
23 matters as well.

24 THE PRESIDENT: But how do you know that it reflects the
25 law?

1 A. Because all of the requirements for advertising are all
2 contained in the code and then the code has all sorts of
3 other things which have just come from European codes,
4 international codes that are not in the law.

5 MR JONES: So if I can just pick up my second possibility
6 that I put to you. I suggested that you might consider
7 yourself to be an expert in how the law is understood in
8 the pharmaceutical industry. Could I just clarify
9 whether you think that is part of your expertise or not?

10 A. I would -- just to clarify that, the legal matters that
11 pertain to the advertising of prescription only
12 medicines, I would be an expert on, because they are
13 contained also within the code.

14 Q. I understand that. I appreciate it might sound like
15 I am dancing on the head of a pin, but I understand you
16 say you are an expert on the legal issues as you have
17 described them, but do you think you are also an expert
18 on how those issues are understood more widely in the
19 industry?

20 A. Sorry, sir. Could counsel just repeat that?

21 THE PRESIDENT: Of course.

22 MR JONES: Do you think that you are an expert also on how
23 these legal issues are understood in the wider
24 pharmaceutical industry?

25 A. Yes, I would say I am, because my expertise spans lots

1 of companies and their understanding is varied, so
2 I would be an expert in ensuring that there is
3 a consistent understanding of how those laws and codes
4 apply to them.

5 THE PRESIDENT: I mean, carrying on the dance on the head of
6 a pin, but I think it is quite an important pin. We do
7 not in this jurisdiction receive expert evidence on law,
8 because, for better or worse, the position is that we
9 understand and decide the law and that is that. So I do
10 not think it can be right, maybe we will come further
11 into this, that you can purely and simply be an expert
12 on the law. What you are doing I think is you are
13 saying this is how in -- at the coalface, at the front
14 line, this is how the code and the law that lies behind
15 it is consistently applied in the industry and this is
16 what you would expect to happen or not happen as
17 a matter of practical practice, not as a matter of what
18 the words in the documents say, but as a matter of what
19 actually happens.

20 That is what you are assisting the Tribunal on.

21 Would that be a fair description of what you are doing?

22 A. Yes.

23 THE PRESIDENT: Does that approach the pinhead you were
24 dancing on or are we dancing on quite different pins?

25 MR JONES: Yes, thank you. When I ask you questions about

1 your report in a moment, I do want to probe your
2 understanding of the law in some of these areas. I need
3 to do that. But can I just make clear that if you think
4 I am stepping into territory that really is outside your
5 expertise, because it is just a legal point and outside
6 something you would consider yourself to be an expert
7 on, do just say, because, as the President has just
8 explained, there is a line that we need to tread in this
9 Tribunal.

10 There is one other aspect of your expertise which
11 I want to ask you about, which is the regulation of
12 dispensing pharmacists, because you were just talking
13 about pharmaceutical companies and we mentioned the
14 ABPI Code, but part of your report also talks about
15 obligations on dispensing pharmacists. It is right, is
16 it, that you have never worked as a dispensing
17 pharmacist?

18 A. Oh, I have worked as a dispensing pharmacist. It was
19 not substantial enough to fit into the CV so from --
20 during my entire PhD and up until my first job at Sanofi
21 I was a dispensing pharmacist.

22 Q. When you then came to take employment following your
23 PhD, can I clarify this point: I think you explained
24 that you were advising -- you have always been working
25 for or advising pharmaceutical companies. Is it right

1 for me to draw from that that you have not been advising
2 dispensing pharmacists?

3 A. I have been -- in the capacity of being a healthcare
4 compliance expert, I have never had to advise
5 a dispensing pharmacy.

6 Q. So when in your report you talk about the obligations on
7 dispensing pharmacists, could you help us with what you
8 would say your expertise is? What is the basis for your
9 expertise on that topic?

10 A. It comes probably from several different areas. It
11 would be interpreting the MHRA's guidance on off label
12 prescribing, as well as understanding where a pharma
13 company might fit in with supporting or encouraging off
14 label use.

15 Q. Thank you. I am going to move next away from your
16 background and look then at the obligations on
17 pharmaceutical companies. Could I just give you a sense
18 of where we are going to go? We are going to start with
19 obligations on pharmaceutical companies. I am then
20 going to look at obligations on prescribers, mainly
21 doctors here, and then on the obligations on dispensing
22 pharmacists. So we will touch on all of those, but I am
23 going to take it in stages, as I say, starting with
24 pharmaceutical companies.

25 Could we go, please, to your report, the document

1 which we have here, page 3 {IR-D2/2/3}. Picking it up
2 in paragraph 8, you explain there that under the Human
3 Medicines Regulations 2012:

4 "A person may not publish an advertisement for
5 a medical product with a marketing authorisation ...
6 unless the advertisement complies with the particulars
7 listed in the [SPC]."

8 Is that right?

9 A. That's correct.

10 Q. Then further down the page if we look, please, at
11 paragraph 13. Actually, it is on page 4. You explain
12 that similar things are said in the code and we can see
13 there from the way that you have quoted it or summarised
14 it you have introduced bold to present the obligation in
15 two parts. Firstly, it must be in accordance with the
16 terms of its marketing authorisation and, secondly, it
17 must not be inconsistent with the particulars listed in
18 the SPC. Is that right?

19 A. That's correct.

20 Q. They are broken into two parts, but in a sense they
21 overlap because the SPC is always included in the
22 marketing authorisation, is it not?

23 A. That is correct.

24 Q. In terms of what is covered by promotion under the code,
25 we can see from your paragraph 14 that it has a broad

1 definition, including any activity undertaken by
2 a pharmaceutical company (or with its authority), which
3 promotes various things including the sale of its
4 medicines, yes?

5 A. That's correct.

6 Q. Now, I want to look next at some of the SPCs which are
7 relevant in this case. We will start with the Auden
8 10mg product. If you could look, please, at
9 paragraph 24 of your statement, which is on page 6 of
10 this document. {IR-D2/2/6}. You give the number there
11 for the marketing authorisation of the Auden product,
12 which is 175070097 and then you quote from it in
13 paragraph 25.

14 Now, I think the quote is slightly wrong. Nothing
15 may turn on it, but I think it is important to make sure
16 that we have got the exact quotes and the correct
17 references. So, for accuracy, I just want to show you
18 the correct version. Before we go there, can I just ask
19 you to look at 25 of your statement and do you see that
20 you have included there essentially one sentence. You
21 quote this indication as though it is all one sentence?
22 Do you see that?

23 A. Yes.

24 Q. Then if we can look at the actual SPC. It is in bundle
25 {H/35.1/1}. If we just turn to the last page, page 9

1 {H/35.1/9} just to show you that it has the PL number
2 there, so that is the marketing authorisation that we
3 are concerned with. It is the Auden one. Then if we
4 look at the therapeutic indications, they are on page 1,
5 could we go there, please. (Pause). You will see there
6 under 4.1, "Therapeutic Indications", that essentially
7 it is the same wording as you had, but they are
8 presented as two indications there. Is that right?

9 A. That would be correct.

10 Q. So we know that Auden can promote its product for these
11 indications, yes?

12 A. That is right.

13 Q. The next SPC I want to look at is the AMCo SPC, please.
14 I am afraid I am, again, going to suggest some
15 corrections to your statement. If you could look at
16 paragraph 22 of your statement, please. It is on
17 {D2/2/6}. You say there that during the period
18 2012-2016 AMCo had an MA for 10mg which was held by
19 Amdipharm and you say its MA is 0644/0701.

20 Now, the first mistake I am going to suggest is that
21 your reference to number 0701 is incorrect. Could we
22 turn, please, to tab {H/822/1}. Just while we wait for
23 it, can I explain that what we are about to look at here
24 is a document provided by the MHRA in 2016 which lists
25 all Hydrocortisone marketing authorisations. If you

1 look at the third row down, you will see, I think, the
2 number on the left-hand column that you had referred to,
3 the one ending 0701. But if you look along the row,
4 there is another column, "Formulation Strength" you will
5 see that that is for the 20mg product. Do you see that?

6 A. I do.

7 Q. I think the one you meant to refer to is the 10mg
8 product on the next line, which is a similar number, but
9 it ends 2876. Is that right?

10 A. For 10mg, yes, that is right.

11 Q. Now, the other point that I just want to correct while
12 we are on this is that you said in your report that this
13 was the marketing authorisation for the period
14 2012-2016. But if you look at this document, do you see
15 that it was actually cancelled in 2013?

16 A. I can see that.

17 Q. Then if you go across to the "comment" row, you will see
18 that it says it changed ownership to PL200720238. Do
19 you see that?

20 A. Yes.

21 Q. That is the Amdipharm MA and we can see that one on the
22 next page. Could we go to page 2. Do you see that that
23 is the one which is highlighted in yellow on that page.
24 {H/822/2}?

25 A. Yes, I see that.

1 Q. So that is the one which I want to focus on, that
2 Amdipharm marketing authorisation. To look at the SPC
3 for that particular product, could we go, please, to
4 {H/132.2/1}. Now, this document you will see is
5 a UKPAR. That is a public assessment report. Is that
6 right?

7 A. That is right.

8 Q. On the first page you will see the MA number that I just
9 showed you. Do you see that?

10 A. I do.

11 Q. Then the indications are on page 2. Could we go to
12 page 2, please. {H/132.2/2}. You will see there the
13 medicine is used:

14 "As a replacement therapy for children with
15 congenital adrenal hyperplasia which affects your body's
16 natural production of steroids."

17 Then in another bullet points:

18 "In an emergency to treat severe asthma and allergic
19 reactions in adults and children."

20 Do you see that?

21 A. I do.

22 Q. Again, I am afraid I am just going to correct another
23 small error in your report, because you haven't quite
24 quoted this correctly. You have merged those two into
25 one sentence again. Could we just look at that quickly,

1 please. It is {D2/2/6}, paragraph 23. Do you see that?

2 A. Yes.

3 Q. The errors which I have shown you so far are reasonably
4 minor. But could I ask you how you think they might
5 have crept into your report?

6 A. I mean, I would have probably just read them and then
7 written it out as a single sentence. I apologise if it
8 would have been clearer to put them as two separate
9 bullet points.

10 Q. I am talking about all the ones we have looked at, so
11 not just the bullet points, but the references to MAs
12 and so on. Can I ask, did you write your report
13 yourself from the documents or were you copying and
14 pasting from material given to you by somebody else or
15 how did it come together?

16 A. It was probably a combination of being given specific
17 questions which I was to answer and being given specific
18 documents for me to look at as well.

19 Q. Can we look, then, please at the next page, I think it
20 is, of your report. I am on page 7 paragraph 30.
21 {D2/2/7}. You are talking about promotion, but you are
22 giving examples by reference to AMCo, so I want to look
23 at this in light of the AMCo SPC that we just looked at.
24 You are describing here various things which you say
25 would constitute promotion and which AMCo therefore

1 cannot do.

2 At (a) you say they cannot proactively highlight
3 that it is bioequivalent to the Actavis indication.
4 I think you are saying that would be contrary to the
5 code; is that right?

6 A. That is right, yes.

7 Q. The reason, as I understand it, why AMCo cannot say
8 this, even if it is true, is that you would say drawing
9 that sort of link would be a form of promotion; is that
10 right?

11 A. It is not that it is a form of promotion. It is a form
12 of off label promotion, because it would have inferred
13 by talking about bioequivalence that it could be used in
14 adults.

15 Q. Yes. Then at (b) you say they must be accurate about
16 the licensed indications and must not mislead
17 wholesalers into believing it has the same indications
18 as the Auden product. Is that right?

19 A. That's correct.

20 Q. Then at (c) you say this, and I will just read this one
21 out it says:

22 "As an MA holder, AMCo has responsibilities for its
23 mid scenarios throughout its supply chain. Therefore,
24 AMCo sales representatives MUST NOT knowingly allow any
25 agent or other third party in the supply chain for the

1 AMCo medicine to claim or suggest that AMCo's reduced
2 indication hydrocortisone tablets can be used in place
3 of the Actavis full indication Hydrocortisone tablets."

4 Now, I think I understand what you are saying here,
5 but I want to understand, or to make sure I have
6 understood, the limits of it. I am going to give you
7 a couple of scenarios and just test to make sure I have
8 understood where the line is drawn.

9 Could we start with this scenario: assume that AMCo
10 knows that a wholesaler is promoting AMCo's product to
11 pharmacists as being suitable for adult adrenal
12 insufficiency. So that is the scenario.

13 Just focusing on that scenario, I think what you are
14 saying in (c) is that if that were to happen then AMCo
15 could potentially get into trouble under the code. Is
16 that right?

17 A. That is exactly right.

18 Q. Now, I just want to then think of a different scenario,
19 which is a little bit more complicated. So I will build
20 it up in stages. Mr Beighton, who was a witness here on
21 behalf of Advanz, AMCo, told the Tribunal that AMCo
22 thought that only 2% of patients would fall within the
23 conditions covered by AMCo's SPC. So that is the
24 starting point. You understand that.

25 Now, on the other hand, when the CMA looked at

1 AMCo's market share after AMCo entered the market, it
2 went well above 2%. I just want to show you that in the
3 Decision. Can we go, please, to bundle {A/12/388}. We
4 are looking at figure 4.14. So could I just say, for
5 clarity for others here, that this was one of the
6 figures that the CMA later updated, but in a way which
7 is not material to what I am about to put, which is why
8 I am looking at this one.

9 But you will see I think looking at that, you will
10 see that AMCo is along the bottom. It is the sort of
11 third from last blue colour. It is a blue colour.
12 Unfortunately, it looks the same blue as the Actavis
13 one, but the one which is AMCo is the small blue on the
14 graph and the numbers are not that clear, but I think
15 you will see that, for example, around June 2017 -- I do
16 not have the precise number but we can all look at that
17 and see that its market share is 10% or something
18 perhaps more than that. Do you see that?

19 A. I do, yes.

20 Q. Now, just pausing there, if Mr Beighton is right about
21 the 2%, only 2% of patients fall within the conditions,
22 and if this is right, that AMCo in fact acquired much
23 more than 2% of the market, what it looks like is that
24 these tablets are being given to patients off label,
25 yes?

1 A. It does indeed.

2 Q. Now, I am going to come on, as I said, in due course to
3 discuss what this means for pharmacists, but just
4 sticking with AMCo for now, would you agree with me that
5 AMCo would not break the code and was not breaking the
6 code just because they knew that their products were
7 being used off label. They would only break the code if
8 they had actually promoted that in some way?

9 A. Yes, there is a difference between the retrospective
10 tracking versus the prospective intent.

11 Q. Versus the?

12 A. If there was a prospective intent to promote off label.

13 Q. Yes, I see. But if the intent is just to sell to
14 whoever puts in an order and, as it turns out, you know
15 that these orders are going to people off label, that is
16 not a breach of the code?

17 A. That is not a breach of the code.

18 THE PRESIDENT: To put it slightly differently, when you
19 look after the event you see a volume of sales which
20 just does not match the profile of permitted uses and
21 you therefore infer that something very odd has happened
22 in terms of strange coincidence that everyone has been
23 buying from this one source or it is an off label
24 purchase. So that is looking backwards. But looking
25 forwards, when someone comes in to buy the medicament,

1 you do not know, necessarily, and you do not
2 cross-examine them exactly as to the purpose. If they
3 choose to buy it then that is that.

4 A. That is exactly right.

5 MR JONES: So the important line that cannot be crossed is,
6 as you have described, promoting the product for use off
7 label, yes?

8 A. That's correct.

9 Q. That line, I assume, would be well understood in the
10 industry, would it?

11 A. Extremely well understood.

12 Q. Would you expect AMCo to understand it?

13 A. 100%.

14 Q. In your report you are referring to the 2021 version of
15 the ABPI Code of Practice. But as far as you are aware,
16 has this particular line that we are talking about, has
17 it changed in the last 10 or 11 years?

18 A. I do not think it is changed since 1968.

19 Q. Thank you. The next SPC that I want to look at then is
20 the Alissa marketing authorisation or the Alissa SPC and
21 you say in your report -- we do not need to go there,
22 but just -- you have it in front of you, so if you did
23 want to check to anchor yourself in the report, it is
24 paragraph 34. You pointed out this started out as
25 a marketing authorisation granted to Orion and for that

1 reason I want to look at the Orion SPC, please. That is
2 at bundle {H/1151/17}. This is the Orion then Alissa
3 SPC.

4 Now, if we look at the first bullet point there that
5 is telling you one indication. I apologise, I should
6 have said, one condition and who can use it for that
7 condition, do you agree?

8 A. I do.

9 Q. The second bullet point is telling you another condition
10 and who can use it for that condition. Do you agree?

11 A. I do.

12 Q. The third bullet point is telling you some other
13 conditions and who can use it for those conditions.
14 Would you agree with that?

15 A. I do.

16 Q. Then what comes at the bottom after the bullet points is
17 this:

18 "Hydrocortisone 10mg tablets are indicated in adults
19 and children aged from 1 month to 18 years where the
20 dose of 10mg and tablet formulation is considered
21 appropriate."

22 So that last point does not identify any condition,
23 does it?

24 A. No, and that is not an indication.

25 Q. It is a reference to the dose?

1 A. It is indeed.

2 Q. All right. That is the SPC. If we then look, please,
3 at the leaflet which you criticise. That is at
4 {D2/2/14}. If we could just -- could we Zoom in,
5 please, where it says "Therapeutic Indications" and just
6 get that corner. Thank you.

7 There are the therapeutic indications. Apart from
8 the bullet points, the text is identical to the SPC that
9 we have just looked at, is it not?

10 A. Apart from the bullet points, yes.

11 Q. Yes, and you emphasise apart from the bullet points, but
12 even when one looks at it laid out like this, it is
13 still clear, is it not, that that text at the bottom is
14 not suggesting any condition, it is simply suggesting
15 the dosage?

16 A. It is -- where that text is is under a title saying
17 "Therapeutic Indications" and that fourth line is not an
18 indication. If you look at the SPC that comes with the
19 flyer, there are three bullet points in that, not four.
20 So to portray the text like that in four distinct points
21 misleads as to the fact that it looks like tablets can
22 be used in adults.

23 Q. Let me take that in stages, if I may. Let us put
24 ourselves in the position of a pharmacist reading this
25 and they read that last one on its own. What disease do

1 think they it is going to treat?

2 A. It actually does not matter. That is -- they may well
3 read the indications. They may not read any of the
4 indications. They may only read that tablets are
5 indicated in adults. The point around why I said this
6 leaflet or flyer was misleading is because there are
7 cases that have ruled that healthcare professionals are
8 busy and the onus should be on the pharmaceutical
9 company to clarify, particularly if the SPC has
10 ambiguous wording.

11 Q. But if you were to look at this to understand the
12 therapeutic indications, you are trying to understand
13 the condition, is that right, that it is indicated for,
14 is that why you would look at the therapeutic
15 indications?

16 A. I mean -- sorry, is counsel ask asking as a dispensing
17 pharmacist or as a prescriber or --

18 Q. Is there a difference?

19 A. Yes, there is a huge difference.

20 Q. Talk us through what the difference would be. Let us
21 start with the prescribers and why you would look at the
22 therapeutic indication?

23 A. As a prescriber, I would look at the indications so
24 I know what I am going to write on my prescription the
25 next time I see a patient with congenital adrenal

1 hyperplasia or with AI. As a dispensing pharmacist or
2 an independent one, I might need to know what this
3 medicine is licensed for in order to understand: do
4 I stock it or not.

5 Q. You also mentioned the SPC. I think you are referring
6 to the SPC on the leaflet. Did you mean the SPC on
7 page 2 of the leaflet?

8 A. I did, sorry, yes.

9 Q. If we can just go to page 2.

10 A. I know.

11 Q. Actually, it is clinical particulars. There it is. So
12 if we zoom in on number 4 there towards the top. But
13 you mentioned that that has the bullet points. It does
14 have the bullet points like the SPC and then it also has
15 at the end of it the sentence that we have been
16 discussing. So, again, anyone looking at this would
17 understand that that sentence is talking about the dose,
18 not about the conditions and populations?

19 A. No, anyone looking at this would understand that
20 sentence relates to the third indication, which is
21 adults and children.

22 Q. Could we look at your report, please. It is {D2/2/8}.

23 Then do you see at paragraph 35 you say:

24 "The flyer promotes Alissa's reduced indication ..."

25 Then you set it out. But there is another error,

1 because do you see there that you have actually not
2 quoted the flyer there. You have quoted the SPC with
3 the bullet points. Can you see that?

4 A. So I have included bullet points that were not in the
5 flyer.

6 Q. Yes, that is right.

7 A. Yes, that is right.

8 Q. Then you go on in the next paragraph to say that it is
9 misleading. Now, can I ask you, did you know when you
10 wrote this that the wording which you were criticising
11 is identical to the wording in the SPC?

12 A. I did know that, yes.

13 Q. I wonder about that, Dr Newton, because you have
14 misquoted the leaflet and then you have not highlighted
15 the facts that the text is identical to the SPC. Do you
16 think perhaps you just did not realise that the text on
17 the leaflet, apart from those bullet points, is the same
18 as the text on the SPC?

19 A. I am not criticising the text in the SPC. The onus on
20 a pharmaceutical company should be about the flyer and
21 the promotion and the words used in the claims. Just
22 because the SPC says it and someone has copied and
23 pasted it does not mean the flyer is not misleading.

24 Q. It would be quite a powerful response, would it not, if
25 the ABPI were to try to take action against Alissa on

1 the basis of its flyer for Alissa to say, this is
2 exactly what the SPC says?

3 A. I mean, there are cases, sorry, where that has occurred.
4 Companies have said, oh, but it is in the SPC and the
5 PMCPA who enforce the ABPI Code will say, but it is your
6 responsibility to make that clear. SPCs are often
7 ambiguous.

8 Q. Could I put it to you, Dr Newton, that if you did
9 realise that this was identical to the SPC, you really
10 should have drawn that -- as an independent expert, you
11 should have drawn that fact to the Tribunal's attention?

12 A. I did not realise it was relevant as to whether the
13 flyer, which was what my instructions were, was
14 misleading or not.

15 Q. I understand that, but I assume you looked at the SPC.
16 So for some reason you had looked to see whether it was
17 the same as the SPC. That is why you have misquoted the
18 SPC. So you must have thought it was relevant in some
19 way?

20 A. I do not believe I have misquoted the SPC in terms of
21 the flyer and the -- sorry, the flyer and the SPC that
22 is page 2 of the flyer, I can see that Alissa has copied
23 and pasted that. So I think that was appropriate. What
24 I am saying is not that they have not copied and pasted.
25 What I am saying is that by doing so they have misled,

1 because the fourth line is not a therapeutic indication.

2 The fourth line sits with the third indication.

3 Q. You are not saying, I think, that the content of the SPC
4 is irrelevant to whether or not this is misleading?

5 A. I am not saying the SPC is irrelevant but certainly the
6 format of the SPC is relevant.

7 Q. The format of the SPC is relevant. But that is also
8 a point which you have not made in your report because
9 in fact what you are saying is misleading is the format
10 on the SPC not the format on the leaflet?

11 A. No, sorry, I will just be clearer on that. It is the
12 format in the SPC, which is on page 2 of the leaflet, is
13 pretty clear. There are three indications. There are
14 three bullet points. But the copying and pasting into
15 the flyer has translated into four distinct points. The
16 fourth one is not an indication. So the SPC is of
17 course relevant but the flyer is not clear on those
18 points.

19 Q. No, I understand. You are placing a lot of emphasis on
20 the bullet points but the point which I keep coming back
21 to is when you look at your report not only have you not
22 made that point at paragraph 35, but you have made
23 a completely different point because what you are
24 actually criticising in 35 has the bullet points in it
25 because you have misquoted it. That is the point I am

1 putting to you.

2 A. Okay.

3 Q. Can we look back at paragraph 13 of your report, please
4 which is on page 4. {D2/2/4}. Just to remind ourselves
5 of the clause that we are talking about.

6 "Promotion of medicine must be in accordance with
7 the terms of its marketing authorisation and must not be
8 inconsistent with the particulars listed in the
9 [SPC] ..."

10 It is not, is it? The Alissa leaflet is in
11 accordance with the MA and it is not inconsistent with
12 the SPC?

13 A. Sorry, could counsel repeat whether the question was
14 about the flyer.

15 Q. It is about the flyer.

16 A. So the flyer, there is intent and there is impression
17 and the impression that the flyer leaves a reader with
18 is that the medicine is licensed in adults which it is
19 not, so it would be in breach of clause 11.2.

20 Q. Were you aware when you wrote your report that a company
21 associated with Auden had complained to the MHRA
22 actually about the wording in the SPC?

23 A. I did not know that, no.

24 Q. Were you given, Dr Newton, a bundle of documents, maybe
25 yesterday or over the weekend, that we at the CMA had

1 put together so that you could know where we were going
2 to. Have you had a look at those now? Are you aware of
3 that point now?

4 A. I am aware of it now, yes.

5 Q. It is quite an intricate chain of correspondence but
6 I will go through it and I think you should just show
7 you the main points. Let us go through some of these
8 letters. Can we start, please, at {H/621/1}. You will
9 see this is an email, it is actually from someone at
10 a company called SNS which is part of the Auden group,
11 as I understand it, and it starts by saying
12 essentially: we hold the full label indication.

13 Then if you look halfway down where it says:

14 "Taking the above into consideration" he says the
15 SPC for PL27925/0078 is misleading. So he is talking
16 there about the Orion product, yes?

17 A. Yes, that's correct.

18 Q. You will see he fastens on to the last sentence, as you
19 have. Then if you look, please, on the next page,
20 {H/621/2}, there is a bold paragraph at the end. You
21 will see that what he is suggesting is:

22 "This problem might cause healthcare professionals
23 to dispense the product incorrectly."

24 Do you see that?

25 A. I do.

1 Q. Then if we can look, please, at the MHRA response. It
2 is at {H/645/1}. This covers a variety of issues,
3 a number of issues including the dispensing issue which
4 I am going to come back to later when we talk about
5 pharmacists. But on the point about SPC all it says on
6 page 2, if we could look at that, please, {H/645/2}. Is
7 this:

8 "On the inadvertent prescribing or dispensing of a
9 hydrocortisone tablet product that excluded the
10 orphan-protected indication a parallel can be drawn with
11 "usage patents" where some parts of the SmPC of the
12 reference product are under patent protection. In that
13 case, a generic medical product can still be authorised
14 if the product information ... exclude the indications
15 still covered by patent law. CMDh guidance is available
16 and provides agreed standard text for the package
17 leaflet in this situation ..."

18 You will see the text there. Then at the bottom:

19 "We propose to explore with the MAHs of the recently
20 granted hydrocortisone tablet products that exclude the
21 orphan-protected indication, the possibility of adding
22 the above statement to the product information."

23 Do you see that?

24 A. I do.

25 Q. Just to continue with the chain. If we go, please, to

1 644. {So H/644/1}. You will see here there is an email
2 which is essentially -- you may have read this over the
3 weekend. I am not going to go through it in detail now.
4 But it is essentially reiterating the same points from
5 SNS and they are worried about the impression which may
6 be given by the SPC. Do you see that?

7 A. I do, yes.

8 Q. Then we have the MHRA's response. It is at tab 703,
9 please. {H/703/1}. You will see if you read --
10 I will not read it out, but if you look at that
11 paragraph beginning "the MHRA's regulatory powers", the
12 MHRA basically refused to do anything more. Do you see
13 that? Do take your time if you want to read that
14 paragraph. I do not mean to rush you.

15 A. Yes, I agree.

16 Q. You agree. So the MHRA obviously did not think the SPC
17 was misleading, did they?

18 A. I am not sure they are saying we do not think it is
19 misleading. I think they are saying they do not intend
20 to require any changes.

21 Q. They could require changes and would you not expect them
22 to do that if they thought it was misleading?

23 A. Not really, no. There are lots of SPCs of products that
24 are ambiguous.

25 Q. Can we look next at the Alissa version of this, please,

1 which is the current version of the SPC. It is bundle
2 {H/1293.021/1}. If you look there at the bottom of the
3 page under "Therapeutic Indications", I think we may
4 need to look at that and the top of the next page. Can
5 we look at them both together? No, maybe not. If
6 you -- the point I am going to make is a simple one.
7 You will see that the bullet points have actually been
8 dropped now from the SPC. Do you see that?

9 A. Can I just ask when the date of this SPC was?

10 Q. Yes, this is the current -- actually, if we go to the
11 last page. Let us go to the last page and look at the
12 date. This is the most up-to-date one so it
13 is January 2022, but I should say, just for clarity,
14 I understand there have been a couple of revisions and
15 I do not know precisely when that bullet point change
16 that I just pointed out to you was made. But this is
17 the current version.

18 But you see that the bullet points have been
19 dropped. Do you see that?

20 A. Yes.

21 Q. Again, the MHRA has approved writing in the SPC which
22 actually corresponds precisely to what is in the leaflet
23 that you criticise. Do you see that?

24 A. I do.

25 Q. Can I just put it to you again, Dr Newton, that

1 especially given the history of the correspondence with
2 the MHRA that we have seen, they really would not have
3 done that if they thought this was misleading?

4 A. It is not about whether they dropped the bullet points
5 or not because of that matter or not. I am not sure why
6 they have dropped the bullet points or where the
7 communication is from the MHRA on why that has happened.
8 I could show you the most recent Hydrocortisone SPCs for
9 others on the electronic medicines compendium and they
10 have not got those points in. Some of them have got
11 those points in. So I do not think we can say
12 consistently this is the MHRA's belief because the SPCs
13 differ in this area too, I believe.

14 MR JONES: I understand. I think that would be a convenient
15 moment, if it is convenient for the Tribunal, to pause.

16 THE PRESIDENT: Yes, thank you very much, Mr Jones.

17 Dr Newton, I say this to all witnesses including
18 experts, please do not talk about your evidence to
19 anyone. We will rise for ten minutes and resume at 20
20 to. Thank you very much.

21 (11.32 am)

22 (A short break)

23 (11.44 am)

24 MR JONES: Dr Newton, I want to turn next to the obligations
25 on prescribers when they prescribe a medicine. Now,

1 I should say this is not a topic which is covered in
2 your report or at least it is touched on, but it is not
3 a particular chapter in your report as such. But it is
4 relevant because it is the step between the marketing
5 and the dispensing pharmacist and so, obviously, the
6 obligations at each stage overlap to some extent. So
7 I do want to go through this and understand your
8 understanding of it.

9 Now, the guidance regarding prescribing does become
10 a little bit complex when applied to the unusual
11 circumstances of Hydrocortisone. So what I would like
12 to do is to start by asking you some questions about
13 prescribing in general terms without talking
14 specifically about Hydrocortisone and then I will come
15 back to talk specifically about how this works in the
16 context of Hydrocortisone. So I hope that is clear?

17 A. Yes.

18 Q. The first point I want to address is open and closed
19 prescriptions. Could we go, please, to the Decision
20 which is {A/12/60}. If we can zoom in on 3.63, please.
21 You will see there a distinction between open and closed
22 prescriptions. I will just pause so everyone can read
23 it, but my question is simply going to be whether that
24 is also your understanding of the difference between
25 those terms. (Pause).

1 A. That is fine.

2 Q. Yes.

3 A. Thank you, yes.

4 Q. Then at 3.64 do you see that it is said that prescribers

5 are generally encouraged to write open prescriptions

6 using a medicine's generic name, for example

7 Hydrocortisone tablets, regardless of whether a generic

8 product is actually available.

9 Do you agree with that?

10 A. I do, yes.

11 Q. Would you also agree that one reason why open

12 prescriptions are encouraged is to save the NHS money?

13 A. Yes, I think that would be fair.

14 Q. Perhaps we could just have a quick look at the guidance

15 at {H/1319/1}, please. This says "NICE" at the top. It

16 is published by the National Institute Of Clinical

17 Excellence, but, just to be clear what it is, it is the

18 British -- in fact you can slightly see this -- "BNF"

19 above "guidance". It is the British National Formulary,

20 which is a joint publication of the British Medical

21 Association and the Royal Pharmaceutical Society. So

22 would you be aware of this document?

23 A. I was sent this on Friday.

24 Q. I see, but, more generally, the British National

25 Formulary?

1 A. The BNF, absolutely, yes.

2 Q. If we go then to the bottom of page 4, please. Do you
3 see the heading there "Non-proprietary Titles":

4 "Where non-proprietary ('generic') titles are given,
5 they should be used in the prescribing. This will
6 enable any suitable product to be dispensed, thereby
7 saving delay to the patient and sometimes expense to the
8 health service. The only exception is where there is
9 a demonstrable difference in clinical effect between
10 each manufacturer's version of the formulation."

11 So I think you had already agreed to this, but
12 I wanted to show you the guidance, prescribers are
13 encouraged to use generic titles where clinically
14 appropriate, in part to save the NHS money?

15 A. Correct, yes.

16 Q. The next piece of guidance then that I want to come to
17 is the MHRA guidance, which you discuss in your report
18 and, again, to be clear, I want to talk about this,
19 firstly, just in general terms. We will come back to
20 Hydrocortisone. But {D2/2/17}. This is produced by the
21 MHRA and you can see it refers in the title to
22 "prescribers' responsibilities" in relation to off label
23 use of medicines. Just pausing there. I think we agree
24 that a medicine is used off label if it is used outside
25 the terms of its marketing authorisation?

1 A. That's correct.

2 Q. Could I also just check this with you, please, we often
3 see references to medicines being used outside of their
4 licence. That is the same thing, is it not? The
5 licence tends to be a reference to the marketing
6 authorisation?

7 A. There is a lot of interchangeable terms. I think you
8 will find unauthorised, unlicensed, off label could be
9 the same thing.

10 Q. Almost the same thing. Although, again just to be
11 clear, unlicensed, if one talks specifically about
12 unlicensed medicines, that is normally talking about
13 a medicine that does not have a marketing authorisation
14 for anything, but is nonetheless available for use,
15 would that be right?

16 A. Not always. I think you will find even in the GMC
17 guidance skinny Hydrocortisone used in adults is an
18 unlicensed product. In other areas someone will say,
19 well, that is a licensed medicine used in an unlicensed
20 indication. So, again, I think it just varies whoever
21 you are talking to.

22 Q. I understand. In terms of off label prescribing here,
23 we can see an example of it, please, it is on page 19.
24 {D2/2/19} So the MHRA gives an example. The first
25 example which they give is a medicine which is licensed

1 for the treatment of various cancers being used instead
2 in an ophthalmology setting. Do you see that?

3 A. I do, but I believe they've changed their mind on that.

4 Q. That particular example -- I notice from the way they
5 have then clarified it that it all becomes a bit
6 complicated, but, at the high level, that is the sort of
7 example one might think about?

8 A. Yes.

9 Q. Whether this particular example holds water any more is
10 maybe by the by?

11 A. Yes.

12 Q. So that would be an example of off-label prescribing.
13 The key advice that we can see at the bottom of page 19,
14 and this I think is what you emphasise in your report,
15 "Advice for prescribers" and then there is a list of
16 bullet points. The one that you highlight in particular
17 is that second one, prescribers should:

18 "Be satisfied that such use would better serve the
19 patient's needs than an appropriately licensed
20 alternative before prescribing a medicine off label."

21 A. Yes.

22 Q. I want now to turn then to how all of this works in the
23 case of Hydrocortisone. Are you aware that the CMA
24 found that almost all prescriptions for Hydrocortisone
25 tablets are open prescriptions?

1 A. I was aware, yes.

2 Q. I think you are also aware that the large majority of
3 patients are adult patients?

4 A. I understood that.

5 Q. So when a doctor writes an open prescription for
6 Hydrocortisone tablets for an adult patient, would you
7 call that an off-label prescription?

8 A. No, not at all.

9 Q. Doctors are able to write open prescriptions for
10 Hydrocortisone tablets without, in your view, needing to
11 follow these steps in the MHRA guidance that we have
12 just looked at. They would not need to treat that as
13 off-label.

14 A. Well, an open prescription for Hydrocortisone in adults
15 there is a licensed treatment so that is not off label
16 prescribing.

17 Q. Yes, but of course we will come on to the dispensing in
18 a moment, but of course the background point being that
19 an open prescription could be satisfied in principle by
20 a skinny label product. So I just wanted to clarify
21 whether that possibility would in your mind change an
22 open prescription to being an off-label prescription and
23 I think your answer is no, it would not?

24 A. I am not 100% sure of the question. If you could just
25 repeat that, counsel, sorry.

1 Q. Well, the question was -- I think you have answered the
2 main question, which was whether if a doctor writes an
3 open prescription for Hydrocortisone tablets for adults
4 you would not consider that to be an off-label
5 prescription?

6 A. No.

7 Q. You would not, therefore, think that the prescribing
8 doctor would need to follow the MHRA guidance?

9 A. No, the MHRA guidance does not even apply, because an
10 open script in adults is not off-label. The MHRA
11 guidance only applies if the doctor was saying I want to
12 give 50mgs to a child. That would be off label.

13 Q. I am sorry, Dr Newton. I am being slightly slow about
14 this. Let us go back to AMCo's SPC. It does not cover
15 adults, you accept that?

16 A. Yes, that is right.

17 Q. So let me maybe start it this way. If a doctor wrote
18 a prescription which was closed and specified the AMCo
19 product for an adult that would be off label?

20 A. That is correct.

21 Q. That is correct, yes. Whereas, and I appreciate I have
22 now asked this a couple of times, but just to expand it
23 slightly, make sure we are on the same page, whereas if
24 the doctor wrote for that same patient just an open
25 prescription, you would say that is not off-label?

1 A. That's correct.

2 Q. Let us turn to the obligations on dispensing
3 pharmacists. Now, the pharmacist is handed
4 a prescription and we have just established that almost
5 all prescriptions are open prescriptions, yes?

6 A. Correct.

7 Q. Now, the CMA also found that Hydrocortisone
8 prescriptions typically do not specify the patient's
9 condition. Would you have any reason to disagree with
10 that?

11 A. No, no reason.

12 Q. Pharmacists are of course obliged to dispense the drug
13 written on the prescription, I think you would agree
14 with that?

15 A. I agree.

16 Q. In terms of patient safety, you do not have any reason
17 to think that it would be risky or unsafe to dispense
18 a skinny label product to an adult?

19 A. In terms of patient safety alone, no. They are
20 bioequivalent so, no.

21 Q. But I think what you say is, doing that, when faced with
22 an open prescription, would be contrary to this
23 guidance. Is that right?

24 A. Yes, because it would not -- it is not contrary to the
25 guidance if the guidance had been followed, you know,

1 prescriptively as per those bullet points. What would
2 be contrary to the guidance was if a skinny label had
3 been dispensed to an adult without the pharmacist
4 checking these points.

5 Q. Yes, exactly. So the pharmacist, you say, would have to
6 check these points. Can we just start with a simple
7 point. If we go back to page 17 and the start of the
8 guidance, please. {D2/2/17}. It is on the face of it
9 about dispensing, is it? It is about prescribing. Do
10 you agree with that?

11 A. I mean the title would imply that, yes.

12 Q. So if the prescriber has decided that the product which
13 they have written on the prescription is appropriate,
14 and the prescriber has not had to follow, in your view,
15 the off-label guidance, then that is sufficient, is it
16 not? There is no need for the pharmacist to second
17 guess what the prescriber has done. They simply need to
18 dispense the product on the prescription.

19 A. It is actually slightly worse, because if the prescriber
20 does not know that the product that is being dispensed
21 is off-label, then they have all this liability and none
22 of the knowledge. So, actually, they could very well
23 assume that what they have prescribed and what the
24 patient gets dispensed is in line with the licence.
25 They probably are not even thinking about this guidance,

1 because why would they think it is applicable.

2 Q. I am sorry. I need to go back just to make sure I have
3 understood that exactly.

4 You say they have all of this liability and none of
5 the knowledge. I am struggling to understand who would
6 have the liability. I think we established that
7 prescribers do not need to follow the guidance to write
8 an open prescription. So you are not saying that
9 doctors would have this liability, are you?

10 A. A doctor has the liability for knowingly prescribing
11 a medicine off-label. What I am suggesting is that this
12 guidance, whilst it does absolutely focus on
13 prescribers, a lot of NHS policies etc out there reflect
14 the same for dispensing pharmacists, and if a dispensing
15 pharmacist knowingly dispenses a medicine that is
16 skinny, for adults and the prescriber does not know, my
17 suggestion is how can the prescriber be held liable for
18 that?

19 Q. What would be the answer to that? Can the prescriber be
20 held liable for that?

21 A. Not if they can demonstrate that they did not know that
22 their patient was being dispensed an off-label medicine.

23 Q. So then we go back to the pharmacist and the pharmacist
24 is faced with an open prescription. They have to
25 dispense what is on the prescription. We have agreed

1 that these products are bioequivalent and what I am
2 suggesting to you is that there is not -- just on the
3 face of this guidance, there is nothing that says the
4 prescriber then has to do the job that the -- sorry, the
5 dispenser then has to do the job that the prescriber did
6 not do. So it does not make sense, does it, to push
7 these obligations on to the dispensing pharmacist?

8 A. I mean, bioequivalence is just one aspect. When you are
9 fulfilling a prescription for dispensing, you check that
10 the medicine that you are dispensing is the same as the
11 medicine and the next thing you check is the licence,
12 the dosage, the patient population. So there is a huge
13 chunk that we are not talking about, which is not just
14 bioequivalence. It is, is it, the right one licensed
15 for that patient and all prescriptions have the age of
16 the patient on there straightaway, so I do not really
17 need to know the indication, because I know if it is an
18 adult or not.

19 Q. So let's just think this through in practical terms.
20 When you say you would not need to know the indication,
21 is that important? Is that because pharmacists do not
22 generally know the indication?

23 A. I think it depends on the patient management system that
24 pharmacies use, but a lot of pharmacists would
25 absolutely know the indication either from a summary

1 record or from medicines usage reviews and what have
2 you. But in the instance I am suggesting in a very busy
3 pharmacy where not everything is known and checked, then
4 it might suffice just to know the age of the patient,
5 particularly if it is a repeat prescription.

6 Q. But do you remember that the Alissa indication is
7 different to the AMCo indication? I am sure you
8 remember that. So they are both skinny label, but one
9 is skinnier than another, if you like. The AMCo one is
10 skinnier. So, in fact, I think in practice the only way
11 this would work on your approach would be that
12 pharmacists would have to work out not only the age of
13 the patient, but the condition which it has been
14 prescribed for. Do you agree with that?

15 A. I do agree.

16 Q. Just putting ourselves into the pharmacy, the pharmacist
17 says to a patient -- we do not have access to the
18 records -- is this for congenital adrenal hyperplasia or
19 is it for adrenal insufficiency? Is that what they need
20 to ask?

21 A. No, what tends to happen in practice is that they ring
22 the doctor for that information.

23 Q. It would be unworkable, would it not, to require
24 pharmacists to go through this process?

25 A. That is why the guidance is the guidance, because it is

1 ensuring someone has carefully, thoughtfully considered
2 these very key points about safety. So it is not
3 designed to be super easy, because otherwise it would
4 happen a lot.

5 Q. Dr Newton, you say it is about safety. But is not the
6 point here that when we have a bioequivalence generic
7 there is not a safety issue?

8 A. I mean, I think the Hydrocortisone issue is very
9 different to most generics on the market, which would be
10 fully bioequivalent and not have orphan drug
11 designation. It is a different point.

12 Q. Hang on. The difference that you are highlighting is
13 the orphan drug designation, not a bioequivalence or
14 safety issue?

15 A. From a safety perspective, a generic, two generics on
16 the market, which have the same bioequivalence and are
17 licensed for the same population, can quite easily be
18 dispensed off an open script. That is not a problem.

19 Q. Yes, but you added in there a licence for the same
20 indication, but I am just making the point that whatever
21 the licence is, if they are bioequivalent and there is
22 not a patient safety issue, it just does not make sense
23 to require pharmacists, as you would want to require
24 them, to apply this guidance which should apply to
25 prescribers?

1 A. Which is why, in my experience, the easiest thing and
2 the normal thing would be to ring the doctor, check that
3 they know and then you have transferred the liability.
4 That is what happens in practice.

5 Q. Are you aware that back in 2014 Auden McKenzie raised
6 the question of dispensing off-label with various
7 people, including the chief pharmaceutical officers in,
8 I think, England and Scotland?

9 A. Yes, I saw that.

10 Q. You saw that in the documents. Can we look at the Auden
11 letter, please. It is at bundle {H/418/1}. Now this
12 says "Draft", but I think it is all that we have. So
13 I think, I will be corrected if this is wrong, but
14 I think this is the only version of this letter that we
15 have got. You will see it says at the top addressed to
16 chief pharmaceutical officers.

17 If you go to page 2, please H/418/2}, you will see
18 there that they are drawing attention to some GMC
19 guidance, not the MHRA, but it is similar, it is making
20 similar points, and at the bottom of the page do you see
21 where it says "We would welcome discussing with you",
22 they are asking for a discussion about giving
23 potentially appropriate guidance to senior pharmacists.
24 Do you see that?

25 A. Yes, I do.

1 Q. Then if we could go, please, to the chief pharmaceutical
2 officer's response at {H/635/1}, and you will see on
3 page 1 he starts by saying:

4 "Colleagues at the MHRA have informed me that there
5 are no material differences between the available
6 generic immediate release and they are all
7 bioequivalence to the brand leader."

8 Do you see that?

9 A. Yes, I do.

10 Q. Then on page 2, please. {H/635/2}. If you just read
11 that, you will see he is saying he does not think there
12 is any need to write to senior pharmacists. Do you see
13 that?

14 A. I do.

15 Q. I then want to take you to what the chief pharmaceutical
16 officer said to the CMA when this was discussed with
17 him. Can we go, please, to {H/1245/1}. You will see
18 this is a note of a call between the CMA and NHSEI,
19 which includes, you will see there on page 1, the chief
20 pharmaceutical officer. Do you see that?

21 A. Yes, I do.

22 Q. If we go, please, to page 3. Under the heading
23 "Dispensing", there is a record there of what NHSEI
24 said. You may well have had an opportunity to read this
25 over the weekend, but I will just give you another

1 chance now. Could you read to yourself 5.1 actually to
2 5.8. So maybe if you give an indication, please, when
3 you have read these paragraphs.

4 THE PRESIDENT: Ask to turn over the page when you need to.
5 (Pause).

6 A. The next page, please. (Pause) Okay, thank you.

7 MR JONES: So could I suggest to you, Dr Newton, that the
8 NHSEI and the chief pharmaceutical officer in England
9 have a very different view of pharmacists' obligations
10 to your view.

11 A. Yes, I agree.

12 Q. Can I then suggest that your understanding of the
13 obligations on dispensing pharmacists is wrong and the
14 correct position is that they can dispense off-label,
15 provided they are meeting a prescription which has been
16 written?

17 A. So I think this actually -- there is a degree of
18 agreement here. So I am not contesting at all that the
19 products are not bioequivalent or that there is any
20 threat to patient safety. I think everyone agrees on
21 that point. On a very specific licensing liability
22 perspective on section 5.8, the chief pharmaceutical
23 officer does not give an opinion and says there are
24 matters for pharmacists to consider when they are
25 knowingly dispensing products off-label for cost saving

1 rather than medical reasons and that is the point that
2 I am saying where I believe the liability sits and I do
3 not believe I am disagreeing. I believe they have not
4 really given a strict opinion on that.

5 Q. But if you look at 5.7, the dispensing pharmacist is not
6 obliged to establish what condition an open prescription
7 is intended to treat "and attempting to do so may
8 present patient confidentiality issues."

9 I mean that is completely inconsistent with your
10 view, is it not?

11 A. It is completely inconsistent with medicine usage
12 reviews and care quality. There is a lot of instances
13 where a dispensing pharmacist absolutely has to know
14 what that indication is and checks that with the
15 prescriber.

16 Q. Dr Newton, just reminding ourselves of the discussion at
17 the start about your own background and expertise. Can
18 I put to you that you are not really an expert in the
19 obligations on dispensing pharmacists?

20 A. I mean, I am a pharmacist and I have to sign up to the
21 nine standards of care for the GPHC so, according to
22 those standards, I know what the key principles are and
23 they would be around all care being person centred. So
24 the point I was trying to make by looking at 5.8 is this
25 cost saving over and above patient care.

1 Q. Finally, Dr Newton, I have one last question, which
2 I wonder whether we might agree on this one. Would you
3 agree even if I am right about the law that pharmacists
4 are allowed to dispense off-label, provided only that it
5 is in accordance with the prescription, would you agree
6 that even then there is a group of pharmacists who take
7 a more cautious approach and for that reason would
8 prefer to avoid if possible dispensing off-label?

9 A. I would not necessarily say that is the cautious
10 approach. I would say that is the appropriate approach.
11 It is not about whether it is unlawful or -- of course
12 they can dispense off-label as long as the particulars
13 in the MHRA guidance are met. It is not unlawful to
14 prescribe or dispense off label.

15 MR JONES: Thank you very much, Dr Newton. I do not have
16 any further questions, but I believe others may have
17 some more questions.

18 THE PRESIDENT: Just to fully articulate that last answer.
19 Counsel entirely appropriately characterised the
20 difference between cautious and not so cautious.
21 Leaving the labelling of caution or what is appropriate
22 on one side, would you agree that there is a broad
23 bifurcation in the market where you have got some people
24 who are, I do not want to be tendentious to either side,
25 more rigorous versus less rigorous in terms of off-label

1 prescribing? Is there a difference in practice of
2 approach between segments of the industry?

3 A. In terms of pharmacies and wholesalers, there definitely
4 is a difference and I would assume one of the reasons
5 would be around professional liability.

6 THE PRESIDENT: Thank you.

7 MR JONES: Thank you, sir. No further questions.

8 THE PRESIDENT: Who has any questions for -- Mr Palmer.

9 Cross-examination by MR PALMER.

10 MR PALMER: Dr Newton, these obligations that you refer to,
11 both in terms of prescribing and in terms of dispensing,
12 apply equally whether the setting is typically say the
13 GP prescribing and a community pharmacy dispensing or
14 whether it is a hospital doctor prescribing and the
15 hospital dispensary dispensing. Is that right?

16 A. That is correct.

17 Q. There is no difference at all?

18 A. In terms of the --

19 Q. Appropriateness of off-label dispensing?

20 A. Completely the same.

21 Q. The guidance does not distinguish between the two cases?

22 A. Agree.

23 Q. Can I just take you to the Decision of the CMA at page
24 {A/12/343} and ask you to look at paragraph 4.128 at the
25 bottom of that page. Do you see that?

1 A. Mm-hm.

2 Q. Just take a moment to read that paragraph to yourself,
3 which will continue over the page. (Pause).

4 A. Next page, please. (Pause).

5 Q. Do you see that? If we just go back to the previous
6 page, the bottom of the page again and look at the
7 footnote which is given, 1259, right at the bottom of
8 the page. There is reference there given to some
9 details of the tenders. We can turn that up if
10 necessary, but let me just run you through them.

11 NHS England ran a tender for Hydrocortisone tablets
12 in respect of the period running
13 from March 2017-February 2020 and they awarded for 10mg
14 tablets that contract to AMCo, a skinny product, over
15 and above the Actavis product, which was the full label
16 product. They did so on grounds of price. That meant
17 that all English hospitals would then dispense that AMCo
18 Hydrocortisone tablet to patients who were prescribed
19 Hydrocortisone tablets in hospital, does it not, over
20 that three year period?

21 A. Yes.

22 Q. The same goes for NHS Scotland from May 2017
23 to April 2019, although there the contract was given to
24 Teva, also a skinny product, and awarded on price
25 grounds over Actavis and the same for Wales, the most

1 recent tender from February 18 onwards, also awarded to
2 Teva on price grounds over Auden/Actavis.

3 So this means that hospitals across Great Britain
4 would be routinely dispensing skinny products in
5 relation to all prescriptions for Hydrocortisone tablets
6 or at least open prescriptions for Hydrocortisone
7 tablets, does not it?

8 A. Yes, that's correct, but I would assume that the
9 guidance had been considered and when it is done at that
10 high level, the NHS can act at public health level if
11 they considered bioequivalence and cost.

12 Q. Also patient safety and of course that question is
13 answered, is it not, by the bioequivalence?

14 A. Yes.

15 Q. So there is no consideration there that what they are
16 doing is inconsistent with the MHRA guidance, is there?

17 A. No, not really. I think that MHRA guidance tends to be
18 about very specific scenarios and in tenders it is often
19 the case that companies win those based on price. There
20 is very recent case for Sanofi who were then found in
21 breach for talking about it. The NHS can do it, but the
22 company cannot talk about it.

23 Q. So the company cannot promote. That is under one level
24 of guidance, but under the MHRA guidance -- just go back
25 to your expert report, please, at page 4 {D2/2/4}. You

1 see you have got that heading "Dispensing off-label".
2 Do you see that? Which follows the section which has
3 dealt with the promotion of a medicine. You have dealt
4 with that quite separately quite properly.

5 In terms of dispensing, you have referred to the
6 MHRA guidance and set out the provisions of that
7 guidance which you consider relevant and that at
8 paragraph 17 on the next page, {D2/2/5}, from that
9 guidance you say that means:

10 "That pharmacists should not dispense off-label
11 unless the specific circumstances described above exist.
12 In summary, these are that off-label dispensing should
13 only occur [where certain conditions are met] and the
14 best interests of the patient... "

15 At the bottom of paragraph 19, you say that if
16 skinny products were dispensed then off-label dispensing
17 was not compliant with the MHRA guidance if that was
18 only on cost grounds.

19 A. If patient care had not been considered and it was only
20 based on cost grounds.

21 Q. Right. So there is no patient care issue here, is
22 there, between full and skinny tablets in circumstances
23 where they are bioequivalent?

24 A. No, there is no patient safety issue. The difference
25 between an NHS tender and possibly the situation with

1 a small independent pharmacist is the recording of the
2 reasons for buying skinny and off-labelling. That is
3 really quite key.

4 Q. That can be in circumstances where they are
5 bioequivalent, there is no patient care issue, it can
6 just be cost, as the NHS has shown in all three of those
7 tender exercises. That is a good and sufficient reason
8 for providing a generic product in those circumstances,
9 is it not?

10 A. That is what the tender process is about.

11 Q. Yes. Can we next turn to bundle {N/155/1}. I think it
12 is just one run of documents in {N/155/1}. Sorry,
13 I gave a different reference. I think it will be tab 17
14 {N/17/1}. Go to {H/822/1}. No, sorry, I have got
15 a different reference, which is not working out.
16 (Pause).

17 Sorry, {H/1251/1}. That is the document. That is
18 a note of a call between the CMA and the MHRA. Have you
19 seen that document before?

20 A. Yes.

21 Q. If we can turn to the next page, please. One more,
22 paragraph 3.1. You see at 3.1 the MHRA confirming that
23 there was no patient safety issue arising from skinny
24 dispensed off-label, because they were bioequivalent.

25 That accords with your understanding as well, does

1 it not?

2 A. Yes.

3 Q. So at 2, 3.2, the MHRA also confirmed that there was no
4 regulatory barrier to skinny label suppliers selling
5 their products to UK pharmacists, as their products were
6 licensed for supply in the UK for other indications.
7 The success of skinny label tablets would depend on the
8 willingness of pharmacies to stock the skinny product.

9 At 3.3 they confirmed that pharmacists would be able
10 to dispense a skinny label product against an open
11 prescription:

12 "If a prescription is open, the pharmacist can
13 dispense any product that fits the description and when
14 dispensing a skinny label product against an open
15 prescription, the pharmacist is following the
16 instructions on the prescription accurately."

17 You agree with all of that?

18 A. I agree in part with it. There is an element that is
19 missing out of it and that would be when dispensing
20 a skinny label product against an open prescription, the
21 pharmacist is following the instructions on the
22 prescription accurately and as per the licensed
23 indication.

24 Q. Okay. Let us move on then down to the bottom of the
25 page at 4.

1 You see how it says at the bottom of 4.1 it does not
2 issue prescribing and dispensing guidance unless there
3 are public health grounds for doing so.

4 Then over the page:

5 "The MHRA must otherwise maintain a neutral position
6 on prescribing and dispensing decisions and it will not
7 intervene in the marketplace. No public health concern
8 with respect to hydrocortisone tablets because the
9 skinny and full labels were bioequivalent and the MHRA
10 therefore considered switching from full to skinny label
11 hydrocortisone tablets to be a commercial decision for
12 pharmacies to take and outside of the remit of the
13 MHRA."

14 In other words, a matter of price and something
15 which they are not concerned with, outside their remit.

16 Because there were no public health issues the MHRA
17 did not need to issue guidance on the Hydrocortisone
18 tablets.

19 4.2, finally:

20 "They also needed to remain neutral in terms of how
21 the marketplace worked. It was not within their remit
22 to influence commercial decisions nor to encourage
23 switching from full to skinny label tablets because they
24 were cheaper. They need to respect the orphan
25 designation that had been granted. Accordingly, the

1 MHRA would not have considered issuing guidance to
2 pharmacists either encouraging switching or saying that
3 switching was not problematic."

4 They would just leave that to the market. Do you
5 see all that?

6 A. Yes, I do.

7 Q. That is because the orphan designation is not something
8 which raises any issue for the MHRA, save in terms of
9 their separate function of regulating the contents of an
10 SPC and, thus, the promotion of a medicine in accordance
11 with the SPC. In terms of dispensing obligations, the
12 orphan designation has no relevance at all, does it?

13 A. It sort of depends on the question they have been asked.
14 If they had been asked about patient safety, their
15 answer is there is no patient safety concern.

16 Q. So the only reason for the distinction in the case of
17 Hydrocortisone between full label and skinny tablets is
18 the consequence of that orphan designation?

19 A. That's correct and the consequences to the licensed
20 indications.

21 Q. Yes, so no clinical difference between them at all. So
22 no liability issues between them at all.

23 A. I think that is probably why it is an unknown, because
24 there have not been these horrendous adverse events from
25 switching, there has not been a need to kind of test who

1 exactly is liable here.

2 Q. It is not that it is unknown. It is said with
3 confidence -- I will not go through all the references
4 with you, because the Tribunal has it -- that they are
5 bioequivalent, that there are no patient safety issues
6 arising and, indeed, that is what the CMA found in its
7 Decision in this case having considered all the evidence
8 on it including from an expert consultant
9 endocrinologist?

10 A. Sorry. What was counsel's question?

11 Q. It is not just that it is an unknown area, but there is
12 confidence that there is no patient safety issue at all?

13 A. Sorry. That is not what I meant by liability. I will
14 go back to -- sorry, just to clarify. What I mean by
15 liability is who is liable in the event someone reports
16 an adverse reaction from an off label use?

17 Q. But that in itself is assuming that there is some
18 relevant difference between off-label and on-label use
19 in the specific case of Hydrocortisone and I think we
20 are agreed there is not one?

21 A. So far no.

22 MR PALMER: Thank you very much.

23 THE PRESIDENT: Mr Brealey, before you start, is there
24 anything arising out of that or anyone else have any
25 questions of this witness?

1 MR JONES: No.

2 THE PRESIDENT: Mr Brealey.

3 MR BREALEY: I have no re-examination, sir, thank you.

4 THE PRESIDENT: No, thank you very much for attending. We
5 are very grateful. You are released from the witness
6 box. Thank you very much.

7 (The witness withdrew)

8 THE PRESIDENT: Mr Brealey, is there a need for musical
9 chairs with regard to the configuration of the courtroom
10 for Mr Holmes. I see there is.

11 MR JONES: Just a little bit.

12 THE PRESIDENT: Would it assist if we rose for a couple of
13 minutes to enable Mr Holmes to move forward.

14 MR JONES: Yes.

15 THE PRESIDENT: We will rise for a few minutes just to allow
16 that to happen.

17 (12.26 pm)

18 (A short break)

19 (12.28 pm)

20 MR HOLMES:

21 THE PRESIDENT:

22 MR BREALEY: Thank you. Sir, I now call Mr Holt.

23 MR DEREK HOLT (affirmed)

24 Examination-in-chief by MR BREALEY

25 THE PRESIDENT: Mr Holt, good afternoon. Do sit down.

1 MR BREALEY: Mr Holt, there should be a report just in front
2 of you.

3 A. Yes.

4 Q. Could you just look at that. It should say
5 AlixPartners?

6 A. It does.

7 Q. Could you and for the -- you are there in the electronic
8 bundle. Could you just flick through that. Could you
9 confirm to the Tribunal that this is your report?

10 A. It is.

11 Q. Then if you go to page 64 {D2/1/64}, hopefully you have
12 a copy?

13 A. I see it on the screen, yes.

14 Q. Is that your signature?

15 A. It is actually blacked out on the screen, so I should
16 probably have a look. The answer will be, yes, but
17 I should probably look at it before I say so. Sorry,
18 let me just get to the declaration.

19 Q. 64?

20 A. Thank you, yes.

21 Q. Then we need to go to another document. So this is the
22 joint statement. I do not believe you have got that in
23 front of you?

24 A. No.

25 Q. I think that is {IR-G1/1}.

1 A. Yes.

2 Q. So obviously you have not got it in front of you, but
3 that is 22 July 2022. You prepared a joint statement
4 between the experts. Is that correct?

5 A. That is correct.

6 Q. Then if you go, please, to the last page, page 53. Can
7 you confirm that is your signature?

8 A. It is.

9 Q. In respect of both reports, can you confirm that you
10 have made clear which facts and matters referred to are
11 within your own knowledge and which are not?

12 A. Yes.

13 Q. Lastly, can you confirm the opinions you have expressed
14 in both reports represent your true and complete
15 professional opinion?

16 A. They do.

17 Q. I am obliged. The gentleman to my right, Mr Holmes,
18 will have some questions for you.

19 Cross-examination by MR HOLMES.

20 MR HOLMES: Good afternoon, Mr Holt. Thank you for joining
21 us today.

22 A. Good afternoon.

23 Q. To give you due notice, we are going to be splitting
24 cross-examination between myself and Mr Jones, not
25 Mr Grubeck. I will be dealing with market definition

1 and he will be dealing with the agreements part of your
2 report.

3 A. Thank you.

4 Q. So you explain at the start of your report that you have
5 been asked as one of the topics to consider the CMA's
6 findings on market definition with particular reference
7 to its findings on the relevant product market. That is
8 right, is it not?

9 A. Yes, that is right.

10 Q. You refer at the outset of your report to the period
11 covered by the 10mg agreement. That is 31 October 2012
12 to 24 June 2016 which you define as the relevant period?

13 A. Yes, that is right.

14 Q. But your consideration of product market definition is
15 not focused in particular on that period, would you
16 agree?

17 A. I think it takes into account all of the evidence that
18 I have seen, which may include evidence beyond that
19 date.

20 Q. The specific focus is on the period following
21 independent entry in 2015 though, would you not agree?

22 A. That is I think the primary evidence base in terms of
23 data, yes.

24 Q. That is because you are considering, in particular,
25 whether skinny label Hydrocortisone tablets competed in

1 the same market as full label Hydrocortisone tablets of
2 the same strength following entry?

3 A. Yes, it was to assess whether those products were
4 exerting direct competitive pressure upon each other.

5 Q. Yes. In section 4 of your report you provide a helpful
6 summary of the approach to market definition. So if we
7 could start there, please. It is at {IR-D2/1/18}.
8 Focusing on 4.1.1 at the top of the page, you have set
9 out there a quotation from the European Commission's
10 notice on market definition. That explains that market
11 definition is a tool to identify and define the
12 boundaries of competition between firms and that it
13 involves systematically identifying the competitive
14 constraints that the firms involved faced.

15 At its most basic level, would you agree that the
16 objective of market definition is to identify the
17 competitive constraints facing a firm or firms in the
18 supply of a particular product?

19 A. Yes, I think that is right.

20 Q. At 4.1.2 you pick up the important point in a quotation
21 from the UK guidelines that market definition is not an
22 end in itself. It is an important step in the process
23 of addressing other questions relevant to the
24 application of competition law?

25 A. Yes.

1 Q. I think it must be the case, given that you have
2 reproduced the quotation, but can I confirm that you
3 agree that market definition is therefore an
4 intermediate step in a wider process of assessment?

5 A. Yes, I think that is a fair statement.

6 Q. In particular, it is the usual first step in the
7 assessment of market power or dominance for the purposes
8 of applying the Chapter II prohibition?

9 A. Market definition can be used in a variety of types of
10 competition issues, but that is one of them.

11 Q. Yes. You see that at the end of the quotation at 4.1.2:
12 "Market definition is usually the first step in the
13 assessment of market power."

14 A. Yes, that is right.

15 Q. In the context of the Chapter I prohibition, the
16 agreements part of the case, it may be relevant when
17 considering whether parties are actual or potential
18 competitors. Is that right?

19 A. Yes, that might be one of the reasons for which you look
20 at it.

21 Q. Yes. In your reports your focus is on the market
22 definition and you do not proceed to consider subsequent
23 stages of the competitive assessment. Is that correct?

24 A. Yes, that is correct. That is effectively in line with
25 my instructions and the scope of my report.

1 Q. So you do not, for example, consider the question of
2 dominance in the post-entry period?

3 A. No, I do not.

4 Q. You do not address whether your consideration of the
5 appropriate market definition in this case would have
6 any implications for the analysis of the 10mg agreement?

7 A. I haven't carried out that particular analysis.

8 Q. Looking down the page at paragraph 4.1.3, you turn to
9 consider what is meant by the competitive constraints
10 facing a firm or firms in the supply of a particular
11 product. You identify there that the exercise involves
12 considering the economic substitutes for the product in
13 question or focal product.

14 By substitutes you mean the other products that
15 customers may be prepared to purchase instead of the
16 focal product. Is that right?

17 A. Yes, that is right. A product substitute is essentially
18 an alternative product that a customer may wish to
19 purchase and the other aspect here, we may come on to
20 it, is the matter of degree to which that constraint is
21 effective.

22 Q. Yes. Indeed, that was in fact my very next question.
23 You explain that the question of whether another product
24 is sufficiently substitutable to serve as a competitive
25 constrain can be approached by considering the extent to

1 which a customer would be -- or customers would be
2 prepared to switch away from the focal product if there
3 were a small permanent increase in price in the focal
4 product relative to a potential substitute. That is
5 correct, is it not?

6 A. Yes.

7 Q. If such switching would be enough to make the change
8 unprofitable, the potential substitute can be viewed as
9 a competitive constraint?

10 A. Yes, that is the SSNIP or hypothetical monopolist test
11 framework.

12 Q. Pausing there, can we consider for a moment the types of
13 evidence that might be of particular relevance when
14 assessing whether there is sufficient demand side
15 substitutability between the focal product and
16 a potential substitute product so as to place them in
17 the same market?

18 A. Yes.

19 Q. First, can we agree that the characteristics of each of
20 the products will be relevant for the purposes of
21 assessing whether they are potential substitutes from
22 the point of view of customers?

23 A. They can be relevant, but only insofar as they determine
24 the purchasing behaviour of the consumers in the market.
25 So they could be relevant in the sense that if the

1 characteristics were not perceived to be substitutable,
2 then that would be clear in the purchasing decisions,
3 but the converse does not follow that just because the
4 characteristics are similar that necessarily suggests
5 that they should be in the same product market.

6 Q. No, indeed, we will come on to that, but nonetheless it
7 is relevant to consider whether they are functionally
8 substitutable, because that may shed light on whether,
9 as a practical matter, customers are prepared to switch
10 between them?

11 A. It may do. As I say, it might be that it is sort of
12 something that you could screen out at an early stage
13 that if they are not functional substitutes at all then
14 you might not need to explore any of the further
15 questions.

16 Q. Yes. Secondly, can we agree that the extent to which
17 customers do in fact switch between products will also
18 be a relevant factor to consider?

19 A. Yes, that can be a relevant factor when paired with the
20 evidence in relation to the nature of the price
21 differentials that are being examined.

22 Q. Indeed, so as a third point, the evidence on price
23 trends in relation to the products will also be relevant
24 evidence to consider?

25 A. It may be relevant evidence to consider.

1 Q. Yes. Indeed, if we could go in your report to
2 paragraph 1.11 in the executive summary {IR-D2/1/6}, you
3 say in the final sentence of paragraph 1.1.11 that in
4 this case you consider that key evidence would include
5 the extent of pharmacies switching away from full label
6 to skinny label, the switching, and evidence on price
7 trends for full and skinny label Hydrocortisone tablets,
8 as well as product characteristics such as
9 bioequivalence and dispensing practices.

10 A. Yes, these are all the sorts of factors that I was
11 taking into account and then, obviously, what you then
12 need to do is try and understand what is happening in
13 terms of the competitive dynamics within the market, so
14 those are all sort of inputs to the assessment.

15 Q. Yes, and taking those three types of evidence together,
16 thinking in general terms rather than about this
17 specific market which we will come to later, if the
18 evidence showed that two products are potential
19 substitutes for customers and that a price change in
20 product A is followed by price or volume changes or both
21 in product B, that would be consistent with product A
22 acting as a competitive constraint on product B. Would
23 you agree?

24 A. I am sorry. I think I missed the first part of that.
25 Could you repeat the scenario?

1 Q. So taking these three types of evidence together,
2 product characteristics, price trends and volume trends,
3 if the evidence shows that two products are potential
4 substitutes for customers and that a price change in
5 product A is followed by price or volume changes or both
6 in product B, that would be consistent with product A
7 acting as a competitive constraint on product B?

8 A. I would sort of agree with that other than -- sorry,
9 with the clarification that it could be consistent. It
10 would not necessarily follow that they are in the same
11 product market, but it could well be consistent with
12 that, yes.

13 Q. Resuming our discussion of section 4 of your report,
14 could we now turn a page and consider paragraph 4.1.4.
15 That is on {IR-D2/1/19}.

16 You say there at the top of the page that the
17 hypothetical monopolist framework helps to answer the
18 question of how much substitution is required for
19 competitive products to be in the same relevant market
20 and you say that it is often measured through a SSNIP
21 test?

22 A. Yes.

23 Q. So you do not consider that a SSNIP test is the only
24 available way of arriving at a definition of the
25 relevant product market. Is that right?

1 A. Well, I agree that the application in terms of the
2 quantification of a SSNIP test is not the only way of
3 carrying that approach out. I think at the same time
4 I would say that it is the standard methodology that
5 both the European Commission and the CMA or at least
6 formerly the OFT in their guidance on market definition
7 emphasise as the overall framework that should be
8 (inaudible).

9 Q. Am I right that you are distinguishing between the
10 framework that one uses to conceptualise how competitive
11 constraints may arise and the formal application of the
12 SSNIP test by means of quantitative modelling. Is that
13 a fair distinction?

14 A. That is indeed the distinction. Just to be clear on
15 that, the framework I think is a relevant one in the
16 sense that what you are seeking to understand is the
17 extent to which other potential products beyond the
18 focal product may lead to a constraint on the pricing
19 and competitive conditions of the focal product. That
20 is essentially what the hypothetical monopolist test or
21 the SSNIP test are seeking to do. It may be that
22 a broader range of evidence can be used in order to
23 apply that framework.

24 Q. So it is not necessary in every case to have undertaken
25 a formal SSNIP analysis?

1 A. That is right.

2 Q. You elaborate on this point in the joint experts
3 statement. If we could go to that, please. It is at
4 {IR-G1/1/3}. The relevant discussion is at proposition
5 4 and you see starting in the first column that the
6 proposition is that it is not necessary to apply a SSNIP
7 test where it is possible to observe as an empirical
8 matter how much switching occurred in practice in
9 response to actual price changes.

10 Looking across at the final column where you set out
11 your position, you explain that:

12 "I consider it preferable to use a data-driven
13 approach for market definition, and the SSNIP test is
14 one available approach. However, there are often
15 real-world challenges with the implementation of SSNIP
16 tests which may make it necessary to consider
17 alternative approaches."

18 I think you make a similar point in paragraph 4.1.5
19 of your report -- we do not need to go there -- when you
20 highlight potential drawbacks of the hypothetical
21 monopolist tests, in particular where products are
22 differentiated.

23 Can I check that -- would it be a fair summary of
24 your position to say that market definition should
25 ideally involve quantitative assessment by reference to

1 the available data, but that it need not necessarily
2 involve the application of a SSNIP test?

3 A. Yes, I think that is correct. It provides an
4 appropriate framework to identify the nature of the
5 constraints that are relevant from a product market
6 definition perspective. It is important to understand
7 that the aspect of the degree to which the substitution
8 is occurring is important. It is important to take into
9 account the nature of the price differences which are
10 taken into account in that calculation, but you can
11 often apply a market definition assessment using
12 a broader array of evidence as opposed to in every case
13 carrying out a full SSNIP assessment.

14 Q. As regards the practical difficulties, can we just spend
15 a moment considering what the formal application of
16 a SSNIP test would involve. Can I put a series of
17 points to you and you can tell me whether you agree that
18 they are steps that would be involved in formal SSNIP?

19 A. Sure.

20 Q. First, you would need to assess what would be an
21 appropriate competitive price level for the focal
22 product?

23 A. Yes, yes, that is important. The reason that is
24 important, obviously, is that if you are looking at
25 a comparison against a benchmark and the benchmark is

1 too high relative to a competitive one, there is a risk
2 of over-inclusion in the product market definition and
3 that is something you would ideally want to correct for.

4 Q. That is because you might see switching away from the
5 focal product because of its excessive price that would
6 not be observed in a market absent that distortion?

7 A. Yes, although I perhaps would not use the word
8 "excessive" given its legal connotation, but, yes.

9 Q. Second, you would need to hypothesise a small but
10 significant non-transitory increase in the price of the
11 focal product while holding the potential substitute
12 product price unchanged. Is that right?

13 A. Yes, so the importance of that is essentially to
14 understand that the degree of market power that the
15 hypothetical monopolist is understood to be limited by
16 these products has to be a matter of degree. So in
17 other words, if you were just thinking about, well,
18 could it be profitable to raise the price by 100%, for
19 example, then that would be inappropriate, because that
20 would give in a sense too much leeway in terms of the
21 profitability of a very large price increase, to suggest
22 that the substitutes are really effectively constraining
23 it.

24 Q. The exercise involves holding everything else equal, but
25 imagining that the focal product goes up by a certain

1 amount?

2 A. Well, that is one way of looking at it. I think it is
3 fair to say and I think the European Commission's
4 guidance on market definition emphasises the relative
5 price difference. That is what is important. In other
6 words, when two products, which are potential
7 substitutes or potentially in the same product market,
8 demonstrate a relative change in prices then that
9 should, if they are indeed close substitutes, engender
10 a switch in purchasing decisions. So it is not strictly
11 necessary from an economic standpoint to hold one price
12 absolutely constant and then move the other one. If you
13 can observe evidence of the two moving, as long as there
14 are relative price changes and you can observe the
15 reaction that, then that is evidence that should be
16 relevant.

17 Q. Yes, so does this come back then to the distinction
18 between observing quantitative evidence of trends in the
19 market where relative price changes will be relevant and
20 the formal exercise that is involved in hypothesising
21 a price increase in the focal product which is the
22 typical execution of a formal SSNIP analysis?

23 A. Yes, I think it is perhaps one aspect. When I say that
24 perhaps it is not always feasible to fully implement
25 a SSNIP, but rather you use it as framework and look at

1 all the evidence in the round, one of the factors is
2 that you may not have enough elasticity evidence, for
3 example, or you may not, because you are sort of often
4 positing a counterfactual where you have a hypothetical
5 monopolist, then you might not have actual evidence to
6 look at that particular situation.

7 So those are reasons why you need to sort of
8 sometimes look at this as a framework and then apply the
9 evidence in the round.

10 Q. To be clear, you would need the elasticity evidence
11 because you need a demand function to understand how
12 the price change could be expected to impact on the
13 volumes supplied of the focal product, is that right?

14 A. Yes, that is fair, because the reaction, if you were to
15 have a relative price change, then the important issue
16 is to what extent does that relative change in prices
17 engender switching to the extent that it might be
18 unprofitable or (inaudible).

19 Q. So the third point would be then that you would need
20 some sense of the demand elasticity to estimate how many
21 customers would respond to the change in the competitive
22 price level if it were sustained over a non-transitory
23 period, typically a few months?

24 A. A year or so.

25 Q. A year?

1 A. That is right.

2 Q. Fourth, you would then need to assess whether overall
3 the price change was profitable and that would involve
4 a comparison of the profits lost through lost sales with
5 the profits generated by the price increase; is that
6 correct?

7 A. Yes, that is a critical also analysis type test, yes.

8 Q. I think it follows from your previous observations but
9 all of this would require quite a lot of information.
10 It would involve judgments about matters that may be
11 uncertain and about which evidence may be lacking.
12 I think you mention, for example, there might not be
13 evidence as to the extent of the demand elasticity?

14 A. Yes, that might be something that one would need to
15 investigate and in my report I looked at other forms of
16 evidence including that set out in the Decision.

17 Q. Indeed.

18 A. I do not think I meant to suggest that that was the only
19 way to do it.

20 Q. No.

21 A. And that a quantitative approach could not be
22 appropriate.

23 Q. Indeed. In this case you have opted for an alternative
24 data driven approach based on a quantitative assessment
25 of the available market evidence. That is correct, is

1 it not?

2 A. That is correct.

3 Q. Just to make the point transparently clear, you have not
4 considered it necessary to undertake any formal SSNIP
5 assessment or critical loss analysis yourself in order
6 to reach your conclusions in this case?

7 A. That is correct.

8 Q. Could we turn on for a moment to propositions 9 and 10?

9 A. Perhaps I could just, in terms of that last question,
10 that is correct in the sense that I haven't formally
11 carried out the quantitative aspect but what I have done
12 is rooted my analysis in the specific framework that is
13 identified by the very same principles of the SSNIP.

14 Q. Yes?

15 A. So I would not say I have not rooted my analysis in that
16 underlying set of principles. I have done.

17 Q. No, certainly. Could we turn on for a moment to
18 propositions 9 and 10 in the joint experts statement
19 which are at {G1/1/7}. If you look at proposition 9
20 that is stated as a conclusion:

21 "Auden/Actavis, a monopolist of full label 10mg HT,
22 finds it profitable to charge a price that is
23 (substantially) more than 10% above the competitive
24 level."

25 Looking across the column you see in the first

1 column Professor Valletti disagrees, Dr Bennett agrees
2 and in your column you very fairly say that the point is
3 not addressed in your report?

4 A. Yes.

5 Q. And proposition 10 states that:

6 "A SSNIP test, whereby the price of full label 10mg
7 HT is increased, starting from competitive levels while
8 holding everything else constant, has not been performed
9 in the current case."

10 You see that Professor Valletti agrees, Dr Bennett
11 disagrees, although he accepts that it is correct that
12 the precise test set out was not performed. In your
13 column you say again that the SSNIP test is not
14 addressed in the scope of your report?

15 A. Yes.

16 Q. The point is a simple one. Those questions reflect the
17 fact that you have not considered it necessary to do
18 a formal SSNIP assessment yourself. Instead you have
19 relied on an alternative quantitative analysis rooted in
20 the hypothetical monopolist framework; is that fair?

21 A. Yes, correct.

22 Q. Can we go back to proposition 4 at {G1/1/3}. If we
23 could return to the alternative data driven approach
24 which you identify in the second paragraph, you see
25 there:

1 "An alternative data-driven approach to determine
2 whether substitution is sufficient to consider full and
3 skinny label to be in the same market is ..."

4 Then you describe what particular things you have
5 looked at.

6 A. Yes.

7 Q. We can consider the substance later, but looking at
8 subparagraph (a) you say:

9 "There has been no material switching beyond 2017"
10 despite the relative price difference in 2018 and 19.

11 Then at (b) you conclude from this evidence that
12 there has been a bifurcation of the market.

13 Now, in a nutshell your alternative data driven
14 approach therefore involves an examination of the
15 evidence as to price and volume trends across full and
16 skinny label tablets to see whether they suggest an
17 ongoing competitive interaction; is that fair?

18 A. Yes, that is fair. I think my answer in that particular
19 column probably does not represent the entirety of the
20 evidence base on which I was relying which obviously
21 would be difficult to claim.

22 Q. But it is a summary?

23 A. But it was one of the points amongst various others,
24 yes.

25 Q. Indeed. I will come to discuss the specific analysis as

1 you develop it in detail.

2 Sir, if that is a convenient moment perhaps we could

3 ...

4 THE PRESIDENT: Indeed. The only thing, Mr Holmes, I am
5 conscious that we lost half an hour which was for
6 evidence through debating other matters. Are you
7 comfortable with the time? If so, then fine but if you
8 feel that you need a bit more time, if the witness is
9 happy, we can run on for another ten minutes now and
10 then perhaps start a little bit early before 2 o'clock.

11 MR HOLMES: I think, sir, we are in pretty good shape. I am
12 comfortable that we will be done with Mr Holt today and
13 may very well be able to start on Dr Bennett.

14 THE PRESIDENT: Very good. In that case we will rise now.

15 Mr Holt, you no doubt heard what I said to previous
16 witnesses. Do not speak to anyone about your evidence.

17 I will see you again at 2 o'clock. Thank you very much.

18 (1.02 pm)

19 (Luncheon Adjournment)

20 (2.00 pm)

21 THE PRESIDENT: Mr Holmes, before you resume your questions,
22 just to say that we will not be proceeding to consider
23 making an order to require the attendance of any
24 witnesses. We are not going to make any ruling, but it
25 will no doubt form a part of our judgment to explain why

1 it was raised and why it was not taken any further. So
2 we are very grateful for the parties' help this morning,
3 but I do not think we have put anyone particularly out
4 of their suspense because I think you saw which way the
5 wind was blowing, but anyway that is the way the wind is
6 blowing. We will not be making such an order.

7 Mr Holmes.

8 MR HOLMES: Thank you, sir.

9 So, Mr Holt, when we broke off for the short
10 adjournment, I think we had just agreed that your
11 alternative data-driven approach involved an examination
12 of the evidence as to price and volume trends across
13 full and skinny label tablets to see whether they
14 suggested an ongoing competitive interaction.

15 A. Yes, albeit that I considered other evidence as well,
16 such as the evidence the CMA provided in the Decision in
17 relation to how pharmacies were acting in the market.

18 Q. Yes.

19 A. Amongst other things.

20 Q. Yes. While there are some differences, obviously, and
21 we will come on to those, in the conclusions you reach
22 on the evidence, you would accept that the CMA market
23 definition exercise also involves a quantitative
24 assessment by reference to price and sales data for full
25 and skinny tablets?

1 A. Yes, I do. Well, I think it has not answered the
2 question. I mean, perhaps -- would you like me to
3 expand on that point a little bit?

4 Q. Please.

5 A. It obviously has referred to various price and volume
6 trends. I do not think it has answered the question of
7 market definition properly by asking itself what is the
8 impact of the migration, which I think is what has
9 happened in the initial period after skinny label entry
10 happened. It has not asked itself the question: what is
11 the impact of that on the focal product from
12 a perspective of the ability to maintain prices above
13 a competitive level, and in my view the answer to that
14 question is quite clearcut based on the evidence which
15 is that the hypothetical monopolist, and in this case it
16 is Auden, is able to maintain prices above a competitive
17 level.

18 Q. Yes, as I say, you differ in the conclusions that you
19 reach, but you do not dispute that the CMA's
20 quantitative evidence focused on price and sales data
21 for Hydrocortisone tablets following independent entry?

22 A. I do not dispute that they looked at some evidence.
23 I think I dispute that they arrived at the same -- the
24 right finding, yes.

25 Q. Can we now return to paragraph 4.1.4 of your report.

1 That is at {IR-D2/1/19}. In the second sentence you
2 note that in the present case the CMA started with the
3 focal product full label Hydrocortisone tablets and then
4 assessed the extent to which substitution of other
5 products would be sufficient to warrant widening the
6 relevant product market beyond the focal product?

7 A. Yes, that is right.

8 Q. You agree that the CMA was right to take full label
9 Hydrocortisone tablets as the focal product?

10 A. I agree with that, yes.

11 Q. That is on the basis that Auden/Actavis supplied only
12 full label tablets throughout the infringements?

13 A. That is not necessarily the reason in the sense that
14 even if hypothetically there had been two providers of
15 full label product, it may still have been relevant to
16 look at a focal product being the full label product.
17 So it is not necessarily following that only because
18 Auden was a monopolist at that particular way of
19 defining the product that you would look at it. But
20 I do not disagree that was the right focal product.

21 Q. Because that was the one that Auden/Actavis was
22 supplying?

23 A. Yes.

24 Q. You agree that the CMA was also correct to assess the
25 sufficiency of substitution by reference to the most

1 likely substitute products over the period of the
2 infringement?

3 A. Yes, that is right.

4 Q. If we could -- the passage you quote in 4.1.4 is drawn
5 from paragraph 4.40 of the Decision. If we could look
6 at that, please. It is at {IR-A12/311/1} and looking at
7 4.40 you see here the potential substitutes considered
8 by the CMA: skinny label Hydrocortisone tablets for the
9 period after 3 November 2011, Plenadren, other forms of
10 Hydrocortisone and corticosteroids. You do not take
11 that as a list of the most likely substitutes?

12 A. No.

13 Q. You do not dispute the CMA's conclusion that the
14 potential substitutes identified in (b) to (d) of
15 paragraph 4.40 fall outside the relevant product market?

16 A. I do not. I did not look at that in detail, but, yes,
17 I do not have any reason to dispute those findings.

18 Q. If we could just briefly consider at a high level the
19 evidence in relation to that. If we turn on in the
20 Decision to page 320 {A/12/320} and look at figure 4.3,
21 that shows the volume trends for Hydrocortisone tablets
22 across the infringement period. The red bars are
23 Hydrocortisone 10mg and the blue bars, very much
24 smaller, are Hydrocortisone 20mgs. Then you also see
25 plotted on top of that the price trends, the blue line

1 for 10mg and the red line for 20mg.

2 This shows that the volume trends for Hydrocortisone
3 tablets remained constant, well broadly constant,
4 despite enormous changes in price over the period
5 considered, does not it?

6 A. Yes, that is what that figure seems to show, yes.

7 Q. You would agree that if other medicines in the treatment
8 area had exerted a competitive constraint on
9 Hydrocortisone tablets, you might have expected to see
10 tablets losing volumes as prices rose during the period
11 prior to entry?

12 A. That might be what you might expect, yes.

13 Q. Equally, as prices fell, you might have expected an
14 increase in the volume trend as switching occurred to
15 Hydrocortisone tablets?

16 A. Yes, that might be -- again, I haven't really looked at
17 this issue in any detail, but that might well be what
18 you would expect.

19 Q. As we discussed, you accept that quantitative evidence
20 of this kind as to actual market trends can serve as
21 a basis for defining the relevant market without the
22 need to engage in any formal SSNIP assessment?

23 A. Yes, I think if you -- my only qualifier to that would
24 be that you need to look at the wider context, not just
25 the trends themselves, but also the other evidence that

1 might demonstrate what is happening in the market
2 dynamics in which to interpret those trends.

3 Q. So a broader range of qualitative material which informs
4 the quantitative assessment?

5 A. Exactly.

6 Q. So the only area of potential disagreement between
7 yourself and the CMA relates to its conclusions on the
8 question of whether skinny label tablets were in the
9 same market as full label tablets following entry in
10 2015 by the skinny label suppliers, is that right?

11 A. By reference to those set of bullets that you showed me
12 earlier, yes, that is correct.

13 Q. Yes. It must therefore follow that you do not dispute
14 any aspect of the CMA's market definition prior to 2015
15 when the only candidate substitute products were other
16 medicines for treating the same condition?

17 A. Yes, I think that is fair. I haven't examined that in
18 detail, but, yes.

19 Q. Could we turn now to consider skinny label tablets. You
20 deal with this in section 6 of your report starting at
21 {IR-D2/1/28}. So if we could go there, please and in
22 paragraph 6.1.2 you identify three elements of the CMA's
23 analysis. The first is the relevance of product
24 characteristics, prescribing practices and dispensing
25 practices.

1 Just pausing there, this would be, I suppose, part
2 of the relevant qualitative information which informs
3 the quantitative data, would you agree?

4 A. Well, I think it goes beyond that. It also relates,
5 I think, to the interpretation of the quantitative
6 evidence.

7 Q. Yes.

8 A. In other words, these factors and, in particular, the
9 implications of the OD status and how different
10 pharmacies reacted to that situation I think are
11 integral to the analysis of the market definition issue.

12 Q. The second is the direct constraint resulting from
13 competition between skinny label and full label and the
14 third is the indirect price constraint resulting from
15 the entry of skinny label suppliers who compete on price
16 leading to a fall in the drug tariff. Can we begin with
17 the first of those three elements; the product
18 characteristics, prescribing practices and dispensing
19 practices.

20 You do not disagree that product characteristics are
21 relevant for the purposes of market definition?

22 A. They can be, as I mentioned earlier. They can help you
23 rule out or screen out things that are clearly not
24 substitutable.

25 Q. Yes, so they shed light on whether two particular

1 products can be used by customers as substitutes for one
2 another?

3 A. I think they let you move on to a deeper analysis of the
4 facts.

5 Q. Yes.

6 A. They do not in themselves suggest that they are
7 necessarily product substitutes.

8 Q. No, indeed, so your point is that they are not
9 a sufficient reason in themselves, functional
10 substitutability, to conclude that two product are in
11 the same market. Is that right?

12 A. Correct, yes.

13 Q. I think that is the point you make at 6.2.2 of your
14 report?

15 A. Yes.

16 Q. If we could look at the Decision at {IR-A/12/306} and
17 look at 4.26, you see the point is made there by the CMA
18 that:

19 "Functional interchangeability or similarity of
20 characteristics will not, in themselves, provide
21 sufficient criteria to determine whether two products
22 are demand substitutes because the responsiveness of
23 customers to relative changes in price may be determined
24 by other considerations as well."

25 Then a quotation to that effect from the

1 European Commission Decision in Astra Zeneca.

2 So you and the CMA are in agreement that functional
3 interchangeability is not sufficient for market
4 definition?

5 A. Agreed.

6 Q. You do not suggest the CMA ended its analysis with
7 product characteristics. In fact, it went on to
8 consider the quantitative evidence about price and
9 volume trends as well?

10 A. Yes, and I think that is where we diverge in our
11 perspective.

12 Q. Part company?

13 A. Yes.

14 Q. As regards the product characteristics, the CMA found
15 that full and skinny label Hydrocortisone tablets are
16 bioequivalent. In other words, they have identical
17 effects on the body and can be used to treat the same
18 conditions. In fact, they are the same product with the
19 same active ingredient in the same concentration and
20 administered in the same form. There is no dispute as
21 to the CMA's conclusions in that regard, is there?

22 A. No.

23 Q. You would accept that this functional substitutability
24 shows that there is a very obvious potential in this
25 case for them to serve as economic substitutes?

1 A. Subject to the dispensing practice.

2 Q. Yes.

3 A. Yes.

4 Q. Turning to prescribing practices, the CMA found that
5 prescribers typically write open prescriptions for
6 Hydrocortisone tablets rather than specifying particular
7 brands or indications. I think you would accept that
8 this finding is also a relevant matter to take into
9 account as part of the market definition exercise?

10 A. Well, again, it allows you to move to the next stage.
11 Essentially, all of these screening issues are past, but
12 then you get to the more critical issue which is the
13 dispensing practice so everything really rides on that.

14 Q. It shows the proper focus of selection between products
15 is not done at the level of prescribers. It is done at
16 the level of dispensers and so that is the appropriate
17 place to focus the exercise?

18 A. That is agreed.

19 Q. You pick that point up in 6.2.2 where you set out
20 a quotation from -- sorry, this is back in the Decision.
21 Sorry, in the report at {D2/1/28}. You set out
22 a quotation from the Decision that because scripts were
23 open the choice was left to pharmacists to dispense full
24 or skinny label.

25 Again, I think you accept the relevance of the CMA's

1 analysis of prescribing practice and your point is
2 simply that it is not conclusive?

3 A. Yes.

4 Q. You would not suggest that the CMA presented it as such
5 in the Decision?

6 A. No, I do not think it has done.

7 Q. Finally, dispensing practices, you and the CMA therefore
8 agree that it is the pharmacists that make substitution
9 decision between full and skinny label tablets, so one
10 needs to focus on the choices made by pharmacists
11 following entry. That is right, is it not?

12 A. Yes, I mean it is the choice of pharmacists that are
13 relevant.

14 Q. So those elements together make up the first of the
15 three parts of the CMA's analysis you identify and on
16 this part I think we have established that there is no
17 real disagreement between the approach which you take in
18 your report and the approach taken by the CMA in the
19 Decision?

20 A. I think that is right.

21 Q. Can we now consider the other two elements you identify
22 in the CMA's analysis, namely its assessment of the
23 direct and indirect constraints on full label tablets
24 arising from skinny label entry.

25 Now, starting with the common ground, you agree that

1 the entry of skinny label tablets had a significant
2 impact on Auden's volumes and its prices?

3 A. Yes.

4 Q. As regards volumes --

5 A. Perhaps I could qualify that. There was clearly
6 a migration which happened which meant an impact on
7 volumes.

8 Q. Yes.

9 A. I think there is a difference of view between myself and
10 the CMA in relation to how one characterises the impact
11 on Auden's prices.

12 Q. Yes. But you do not dispute though that it was the
13 entry of skinny label tablets that affected the prices,
14 because as a result of the entry the prices came down?

15 A. I think I would qualify that statement as follows: there
16 was no immediate direct impact on prices when the first
17 skinny entrant came in, I think it was in
18 about October 2015 with Alissa. My understanding from
19 the CMA's charts and price trends is that at that point
20 the full price did not fall. It actually continued to
21 rise for as many as about six months. It was only at
22 a later stage once, in my view, the impact of the drug
23 tariff really came into effect that the full price began
24 to fall.

25 THE PRESIDENT: So I think, Mr Holt, you are drawing

1 a distinction, quite a clear distinction, between impact
2 on volume and impact on prices.

3 A. Yes, because I think --

4 THE PRESIDENT: The question put to you by counsel
5 was: tying the two together and you then said, well, you
6 accepted the impact on volumes, but you are, I think,
7 taking a rather different stance as regards the impact
8 on prices.

9 A. Yes, my qualification relates to the characterisation of
10 the entry of skinny as having a direct impact on volumes
11 and a direct impact on prices. I agree that there was
12 a direct impact on volumes, but not that there was
13 a direct impact on prices.

14 THE PRESIDENT: Right.

15 MR HOLMES: We might tease this out in a moment, but the
16 causal factor which led to the prices falling, there may
17 be different constraints at work, but it was clearly the
18 entry of the skinny label tablets which led to
19 the prices falling by one means or another.

20 A. Well --

21 Q. Do you agree with that?

22 A. Indirectly, I think that is right, in the sense that the
23 skinny prices were a factor in the drug tariff, but that
24 was only apparent later on as the category M scheme --

25 Q. We will come to that, but, nonetheless, the causal

1 factor which led to dramatic reductions in price was the
2 entry of skinny label producers which then triggered
3 other constraining effects?

4 A. Yes, I think my qualification stands, which is that
5 there was no direct effect, as can be seen by that first
6 six months of evidence, ie the absence of any direct
7 impact on price and the fact that it rose and it was
8 only with the impact of the drug tariff that that
9 downward effect began to take shape.

10 Q. We will look at that in a moment. As regards volumes,
11 can we look together at figure 6.1 of your report, which
12 is at {D2/1/33}. So this shows the volumes of total
13 sales of 10mg Hydrocortisone tablets divided between
14 full and skinny and the full label tablet sales shown in
15 dark blue are all Auden/Actavis, because it was the only
16 supplier of 10mg with the full label marketing
17 authorisation. That is right, is it not?

18 A. Yes.

19 Q. The light blue shows supplies made by the various new
20 entrants to the market who could only supply skinny. Is
21 that right?

22 A. Yes.

23 Q. The figure starts at 2015, because the first independent
24 entry occurred in October of that year when Alissa
25 launched its competing 10mg Hydrocortisone tablet

1 product?

2 A. Agreed.

3 Q. One of the reasons why the share taken in 2015 is so
4 small is because it was won in the space of two or three
5 months at the end of the year, would you agree?

6 A. That is possible. I have to admit I haven't looked to
7 see whether it won a much greater share than that, but
8 it was just then sort of pro rated over a small number
9 of months.

10 Q. If 2014 had been included in the figure, it would have
11 been a 100% dark blue because Auden/Actavis had a
12 monopoly in the supply for Hydrocortisone tablets until
13 then that is right, is it not?

14 A. Yes, again, if you sort of abstract from the sales that
15 other parties such as AMCo were making.

16 Q. I am so sorry.

17 A. Sorry, I think there were sales of full label tablets by
18 some other parties, but they were supplied by
19 Auden McKenzie.

20 Q. You would accept that this graph shows evidence of
21 pharmacies responding to the new competitive entry of
22 skinny label providers by substituting the new skinny
23 products for Auden/Actavis's full label tablets, which
24 they were previously obliged to purchase because there
25 was no alternative independent source in the market; is

1 that right?

2 A. Yes, that is right. I think where, and I think
3 I agree -- obviously, that is a matter of fact -- that
4 there was that amount of substitution happening. Where
5 I think I disagree with the CMA is how one interprets
6 that from a perspective of market definition.

7 Q. Can we also agree that there is a process of competition
8 playing out through this substitution? It is clear that
9 a new rival product is winning business from the
10 incumbent?

11 A. Yes, it has won business from the incumbent. In my
12 view, what has happened is, as I have described it,
13 bifurcation of the market. The market is essentially
14 split into two. Auden McKenzie is focusing on the full
15 label market. Alissa, and then subsequently other
16 entrants, are focusing on the independent -- mainly
17 independent pharmacies who were very price sensitive and
18 there is very little competitive tension and interaction
19 between the two and that is the main basis on which I
20 find that they are in different markets.

21 Q. Leaving aside the question of whether there is an
22 ongoing competitive constraint subsequently, the
23 switching, that initial switching that you describe,
24 from full to skinny label shows Auden/Actavis losing
25 a substantial proportion of their previous demand, the

1 demand they previously met, to new entrant suppliers who
2 were pricing their products more cheaply. That is
3 correct, is it not?

4 A. Yes, the migration happened and their market was
5 smaller.

6 Q. If that is not a competitive interaction, what is?

7 A. In order to understand whether that represents
8 a competitive interaction, you need to think about what
9 is the implication of that for the pricing strategy of
10 the focal product, in this case the full label product.

11 Q. Whether there is a competitive constraint is -- ongoing
12 competitive constraint is one question, but you would
13 accept that there is competition to meet the customers,
14 the ones that you describe as price sensitive, following
15 the entry of the skinny label providers and the skinny
16 label providers win that competition, do they not?

17 A. Yes, there is no doubt that the skinny label providers
18 by offering a cheaper price won the business of the
19 independents and essentially the price-sensitive group.
20 That is not to say that they are necessarily in the same
21 product market. It is possible they are. It is
22 possible that they are not. One needs to understand
23 what are the competitive dynamics between those two
24 products.

25 Q. The ongoing competitive dynamics and whether they create

1 a competitive constraint?

2 A. That is one aspect is what is the ongoing basis of that,
3 but even during the process of that migration, one can
4 also look at competitive dynamics and understand whether
5 from the focal market perspective there was any
6 competitive reaction to that and my reading of the CMA's
7 evidence and price trends is that there was not. In
8 other words, rather than there being a lot of marginal
9 consumers who were finally weighing up the advantages
10 and disadvantages of skinny, what was happening was that
11 you had one group who would not consider switching, and
12 that was I think what Auden McKenzie was focusing on,
13 and another group that did focus on price and did not
14 worry about the full indication issue and that there
15 were sort of competitive dynamics within that market,
16 but there was not a significant interaction between the
17 two, absent the drug tariff.

18 Q. But the 50% of demand that was previously served by
19 Auden/Actavis, as this graph shows, is lost by
20 Auden/Actavis --

21 A. Yes.

22 Q. -- as a result of a cheaper product in the market?

23 A. Yes.

24 Q. You would accept -- laying aside questions of market
25 definition, would you accept that just as a matter of

1 ordinary language the skinny label suppliers have
2 successfully competed for and won that portion of the
3 market?

4 A. I think what is happened is that they have revealed two
5 distinct aspects of the market. They have certainly won
6 the price-sensitive group by bringing forward a product
7 that was attractive to that group.

8 Q. Yes.

9 A. That again does not suggest that there was competitive
10 interaction between the two, in the sense that from the
11 full label provider how was it reacting to that and what
12 was its pricing incentive to that? What were the
13 customers that it had thinking about and were there any
14 marginal customers, which of course after all in a part
15 of market definition, or in many aspects of economies,
16 it is really all about customers at the margin and
17 rather than a situation, which could be the case,
18 I agree, in the context of the introduction of a new
19 product, that there was a lot of marginal customers
20 which creates competitive tension and, therefore,
21 disciplines the providers, theoretically in this case
22 the full label provider. The situation and the facts in
23 this case suggest there were not such marginal
24 customers. They were essentially polarised or
25 bifurcated or binary in nature.

1 There were very price sensitive ones who did not
2 really care about the degree, one might say, of price
3 savings, as long as they got price savings, and then
4 there were other customers who did not really care that
5 much about price at all.

6 Q. We will come to that in a moment, but can we first of
7 all just consider things in this way?

8 A. Sure.

9 Q. Looking at this scenario that has played out ex ante
10 from the perspective of Auden/Actavis in 2014, this
11 process of switching to a cheaper alternative is one
12 that Auden/Actavis would surely very much have preferred
13 to avoid, would you agree?

14 A. I mean, that is -- the perspective of Auden in that
15 period I haven't sort of made a lot of comment on. It
16 may well be that it would prefer to avoid losing
17 business. I would not disagree with that.

18 Q. Just as a matter of common sense and rationality, we
19 have seen what effect this is having on its volumes. We
20 can turn to see what effect the entry has on its prices.
21 That is rivalry that it would for the half of the market
22 which it has lost that it would prefer to avoid, is it
23 not?

24 A. Well, again, I cannot really comment on Auden's
25 preferences, but, yes, I think, you know, companies

1 rather have more market than not.

2 Q. Charge higher prices rather than be faced with lower
3 prices?

4 A. Yes, and it is that sort of pricing incentive which is
5 at the heart of market definition and on which I base my
6 findings.

7 Q. Okay. If we could turn on to figure 6.4 in your report
8 at {D2/1/37}. This shows the effect of competitive
9 entry on the prices of both full and skinny label
10 tablets. The solid red line is the 10mg full label
11 tablet price and it declines from £70 in late 2015 to
12 around £3 in early 2021. The dotted black line below it
13 shows the 10mg skinny label tablet price, which also
14 drops rapidly once there are multiple skinny providers
15 in the market.

16 Again, would you accept that by one means or another
17 the arrival of skinny label suppliers on the market had
18 a significant constraining effect on the prices of full
19 label, as well as skinny label tablets?

20 A. My interpretation of this evidence, plus the other
21 evidence I have seen, is that there was strong
22 competition within the skinny market and that is why you
23 saw a very rapid reduction in skinny prices. There
24 clearly was a downward impact on the full label prices
25 and that sort of coincides very closely with the

1 downward pressure on the drug tariff. So I think
2 I would agree with you that there was an impact, albeit
3 indirect and via the drug tariff mechanism. Where
4 I then I think disagree with the Commission, sorry, the
5 CMA rather, is that that is something that is relevant
6 from a market definition perspective and the reason for
7 that is that a drug tariff constraint being a regulatory
8 constraint is essentially about countervailing buyer
9 power. It is not about the risk of switching to an
10 alternative product which would have been relevant from
11 a market definition perspective.

12 Q. So I will come on to consider with you the direct and
13 indirect constraints arising since the skinny label
14 tablets launched in a moment. But for now can we agree
15 there were constraints on the pricing of full label
16 tablets that arose by reason of the skinny label tablets
17 launching and offering lower prices in the market.

18 A. Again, the qualification has to be that it is not simply
19 that skinny entered, but it was the impact of the drug
20 tariff. In other words, had skinny only entered alone
21 without drug tariff, I do not expect that the trends
22 that we observe here would have happened in that the --

23 Q. I understand your point about that.

24 A. Okay.

25 Q. I understand that you are suggesting that there are

1 a direct and indirect constraints at work and we will
2 see what the Decision says about that as well.

3 A. Yes.

4 Q. But the direct and indirect constraints both originated
5 and were a consequence of the entry of skinny label
6 tablets in the market?

7 A. Yes, I think that is fair, because the drug tariff had
8 an input including the skinny pricing.

9 Q. Just looking at the trends that are shown on figure 6.4,
10 I think you referred specifically to the period when
11 only one entrant was in the market. That is to say
12 Alissa. You referred to the first six months and that
13 is because Alissa launched in October 2015, I think, and
14 then you had Resolution and Bristol joining the market
15 in March 2016. That is right, is it not?

16 A. Yes.

17 Q. So that is the six month period that you referred to
18 I think in one of your previous answers?

19 A. That is right.

20 Q. You said there was no evidence of an impact on price
21 during that period, is that right?

22 A. There is no evidence of a downward impact on full price
23 and, if anything, it appears that the full price
24 increased to some extent during that period.

25 Q. Just looking at that, so this is the plateau, is it not?

1 Sorry, you see the start of the dotted line and there is
2 a horizontal dotted line. You see the lower dotted
3 line. Actually, we can see this more clearly perhaps if
4 we go to the Decision. Why do we not take it from
5 there. If we could go in the Decision to -- sorry, let
6 me just find the best graph. It is K -- in corrected
7 form it is at $\{K/60/2\}$. So if we could go to $\{K/60/2\}$,
8 please. Just -- I think this shows it clearly. You
9 have got the Alissa entry in October 2015. That is
10 right, is it not? That is the vertical line, the first
11 vertical line on the left, do you see that?

12 A. Yes.

13 Q. Then in March 2016 you have another vertical line which
14 indicates Resolution and Bristol entry?

15 A. Yes.

16 Q. Now, we know between those two vertical lines there is
17 no impact on the drug tariff, because Alissa is not in
18 Scheme M. Were you aware of that?

19 A. Yes, I am aware of that.

20 Q. You see, consistent with that, that there is no sign of
21 the drug tariff reducing during this time?

22 A. That is agreed.

23 Q. In fact, it continues to rise?

24 A. Yes.

25 Q. We see that there is only one competitor, one skinny

1 label competitor, during this six month period in the
2 market and that is the brown horizontal line, which is
3 Alissa's pricing?

4 A. Yes.

5 Q. What we see is, as you say, an attempt is made by
6 Auden/Actavis to increase the price on the previous
7 trend following Alissa's entry. Do you agree?

8 A. Yes, that appears to be the case.

9 Q. But it appears to stutter, does it not? It appears to
10 be unsuccessful? It dips back down. Do you see that?

11 A. I see that. I am not sure how much weight you would put
12 in in that sort of stuttering back up, because it
13 immediately goes back up. I think in interpreting data
14 like this you would want to sort of look at it over that
15 period as a whole and I think it is clear from that
16 period as a whole that it was still on an upward trend
17 throughout, despite the fact that the skinny product had
18 entered.

19 Q. The prior trend was a relentless upward march, was it
20 not?

21 A. Yes, yes, it looks like it was at a steeper rate.

22 Q. There are so many figures and charts, but we have seen
23 it is like the north face of the Eiger prior to the
24 launch of Alissa's product, is it not, with the price
25 steadily increasing?

1 A. Yes.

2 Q. Yet we see following the entry by Alissa, when there is
3 no possibility of an indirect constraint, this
4 stuttering effect?

5 A. Well, I would not -- I do not think that you could read
6 into that that suggests that there was direct
7 competitive pressure. Obviously, even for a monopolist,
8 there are trade-offs to take into account in terms of
9 pricing and it may simply have been that at that stage
10 it had already raised prices a lot. There was a little
11 bit further to go and then it implemented those prices.

12 Q. What might have changed the trade-off from the
13 relentless upward rise during that first six month
14 period, if not the launch of a skinny label competitive
15 in the form of Alissa?

16 A. I am not sure what other factors it may have been
17 thinking about. Obviously, the relevant question here
18 is what might have been the price in the counterfactual
19 and I do not think we have any evidence as to what that
20 might have been. I think what we do have evidence on is
21 the extent to which it was clearly trying to reduce
22 prices in order to avoid the migration effect that we
23 observe and clearly it did not do that. That market
24 sort of fell away from it, in a sense unavoidably,
25 because of the price-sensitive nature of that group of

1 customers and I think naturally it focused on the set of
2 pharmacies that were focused more on the full label.

3 Q. Did I understand you rightly, so it was clearly trying
4 to reduce prices, that is Auden/Actavis, is that right?

5 A. No.

6 Q. You said Auden/Actavis was trying to reduce prices?

7 A. No, what I think I meant -- I certainly meant to say
8 a strategy would be that it would respond to entry by
9 trying to avoid the loss and the migration and one
10 strategy might have been to significantly reduce prices
11 in order to avoid that situation happening. That might
12 be what you might have expected had there been close
13 product substitution within this market. In fact, what
14 it did was the opposite. It let that other part of the
15 market go on the basis that that was a different segment
16 that it was not best placed to compete for.

17 Q. It looks as though its first instinct was to attempt to
18 continue to increase prices. Alissa, it has to be said,
19 is the only entrant, perhaps rationally, was not
20 competing hard during this period. It was keeping
21 prices static. But even that limited competitive
22 constraint appears to have led to a reversal in the
23 upward trend, does it not?

24 A. Well, no, I would not say it is a reversal, because,
25 again, if you look at that six month period as a whole,

1 the price was still going up. So it may be that more or
2 less it was operating independently within that part of
3 the market and had already set the price more or less at
4 the appropriate profit maximising level.

5 Q. I would like now to consider with you how the pharmacies
6 viewed full and skinny label tablets. Can we look to
7 see what the Decision has to say about this first,
8 please. If we could go to {A/12/331} and look together
9 at paragraphs 4.100-4.103. Looking at 4.100 first it
10 notes that short line wholesalers explained that their
11 customers, predominantly independent pharmacies,
12 switched to purchasing skinny label tablets as they
13 became aware of their availability based on their
14 decision to purchase the cheapest product that is
15 available to fulfil a Hydrocortisone tablet
16 prescription.

17 So that is how some of the pharmacies, primarily
18 independent pharmacies, reacted. By switching from
19 Auden's full label product in response to the price
20 competition introduced by the skinny label entrants.
21 Would you agree?

22 A. Yes.

23 Q. Then at paragraph 4.101 the views and actions of some of
24 the pharmacies contacted by the CMA demonstrate that
25 a number of large pharmacies had no choice but to

1 purchase Auden/Actavis's tablets with 8 out of the 10
2 largest pharmacy chains indicating a requirement for
3 full label Hydrocortisone tablets.

4 That is how some other pharmacies reacted by
5 concluding that they had to purchase Auden's product,
6 despite the lower prices offered by the skinny label
7 entrants. Again, you would agree with that?

8 A. I do, and just to add that that is essentially the same
9 evidence, albeit I have other evidence I comment on as
10 well, which indicates to me that there had been this
11 binary split in the market. Price sensitive group that
12 was essentially the subject of strong competition due to
13 skinny entry and regulatory focused or essentially not
14 focused on price factors and they obviously stayed with
15 Auden McKenzie.

16 Q. At 4.102 you see the explanation for the unwillingness
17 of some pharmacies to switch:

18 "Pharmacies have explained that their reasons for
19 dispensing only or mostly full label Hydrocortisone
20 tablets, regardless of full and skinny label tablets
21 being bioequivalence, are related to non-price factors
22 such as the following:

23 "Believing they could not dispense off-label for
24 regulatory reasons, and not wishing to dual stock full
25 and skinny label tablets, in particular, for

1 administrative ease and to reduce the risk of errors in
2 dispensing. This meant that those pharmacies who had no
3 choice but to purchase Auden/Actavis's tablets would not
4 dual stock with skinny label tablets."

5 Then finally at paragraph 4.103 the CMA's
6 conclusion:

7 "These views show that full and skinny label
8 Hydrocortisone tablets were perceived by some pharmacies
9 to be interchangeable and by some other pharmacies to be
10 differentiated products where they had no choice but to
11 purchase full label Hydrocortisone tablets."

12 Now, in your report, I think, as we have just
13 established, you agree that pharmacies can broadly
14 speaking be divided up in this way between some who are
15 price sensitive and will switch and some who are what
16 you call regulatory focused who feel they cannot do so.
17 That is right, is it not?

18 A. That is correct, yes.

19 Q. To that extent you agree that there is a degree of
20 product differentiation between full and skinny label
21 tablets here? That is to say, some pharmacy customers
22 attach significance to attributes of the product other
23 than price, namely whether they are full and skinny
24 label?

25 A. I think that mischaracterises it in the sense that it

1 puts far too little weight on the nature of the
2 differentiation. In other words, it is not that -- in
3 many differentiated product markets you have a whole
4 range of quality and price, for example, in autos and
5 you have all sorts of customers who would be weighing up
6 these trade-offs and, therefore, there is a whole bunch
7 of customers who might switch if you were sort of at the
8 mid range and tried to raise price or at the lower end
9 of the price and tried to raise price. There are
10 a whole range of customers who would potentially switch
11 to a different version of these different differentiated
12 products and that would induce an effective constraint
13 on the behaviour of anybody.

14 In my view, here we do not have -- the entire basis
15 of this part of the debate and the decision is what is
16 the nature of this differentiation and, in my view, it
17 is very clear cut. It is binary. There are people who
18 focus on price and will take the best deal and there is
19 a big group over here who do not care about price. They
20 care about the indication. There is not much in
21 between. There is no marginal customers who are the
22 ones who effectively impose these sort of competitive
23 constraints that can arise in a differentiated product.

24 Q. I understand that is your position. But just taking the
25 questions as they come and one by one?

1 A. Sure.

2 Q. My question was: I think you accept and agree that there
3 is product differentiation, because some customers
4 attach significance to a factor other than price. Now
5 whether that --

6 A. Yes.

7 Q. We agree about that?

8 A. We agree about that. I think it is just a matter
9 of degree of importance.

10 Q. Insofar as there is a difference between your position
11 and that of the CMA, it is that you view the
12 differentiation as leading to a market bifurcation.
13 Whereas the CMA has decided in favour of a single
14 differentiated product market. That is right, is it
15 not?

16 A. Correct.

17 Q. On your account, the more price sensitive pharmacies
18 switched away from full label in response to the price
19 competition introduced by the skinny label suppliers
20 over the period from October 2015 to about 2017; is that
21 right?

22 A. Yes, about a year, a bit more or less.

23 Q. As you see it, Auden/Actavis was then, after that
24 switching, left in the case of 10mg tablets as the
25 monopoly supplier of full label tablets with an assured

1 customer base of regulatory focused pharmacies to whom
2 it could price at a substantial premium. Is that right?

3 A. That is correct, but I would qualify it by saying
4 I would not characterise it, as you did, by saying only
5 from that point, ie after 2017. That was the state of
6 the market in the interim period as well.

7 Q. But I think we have also established that you accept
8 that there is an initial competitive interaction in the
9 sense that the skinny suppliers win business which
10 Auden/Actavis was previously supplying?

11 A. Yes.

12 Q. Because they price more cheaply and that is what
13 the price sensitive pharmacies are interested in?

14 A. Yes.

15 Q. You do not disagree with any of that, do you?

16 A. No, I do not disagree with that statement. The question
17 is then what is the degree of competitive constraint
18 that that fact that I think we agree on is imposing and
19 my view is it was not imposing a competitive constraint
20 on the pricing.

21 Q. Understood, and this is what you refer to as the ongoing
22 competitive constraint?

23 A. I would not even characterise it that -- the ongoing is
24 over the duration of the evidence that we observe over
25 the much longer period. My view is that even during the

1 migration this point about competitive interaction on
2 the pricing of the focal product also applies.

3 Q. Very good. To explore why you have reached a different
4 view from that of the CMA on this question of
5 bifurcation, can we just consider now the nature of
6 the price constraints that have operated. This is to go
7 back to the different nature of the effects resulting
8 from the drug tariff on the one hand and from
9 competitive constraints on the other.

10 Can we begin again by considering what the Decision
11 says. If we could turn to {A/12/346} and look together
12 at 4.133. You see that this refers to:

13 "The facts that it was skinny label entry that led
14 to full label tablet prices falling (reversing the
15 upwards trend up until that point) and that following
16 skinny label tablet entry both full and skinny label
17 tablet prices have followed a similar trend ..."

18 Now, pausing there. As we have discussed, you
19 agree, I think, with the basic proposition that skinny
20 label entry led to full label tablet prices falling, as
21 well as to skinny label tablet prices falling, subject
22 to the mechanism involved. That is correct, is it not?

23 A. Yes, with the qualification that it did not directly do
24 so and as observed by the upward trend in the full price
25 immediate upon entry but, yes.

1 Q. But for skinny label entry, prices of full label would
2 not have fallen?

3 A. Yes, I think that may well be the case. Full pricing
4 might have stayed at a higher level in the absence.
5 Full label pricing --

6 Q. What impacted full label pricing other than the entry of
7 skinny label?

8 A. Again, it is back to the impact of the drug tariff,
9 which I think is the essential component here. Without
10 a drug tariff, I do not think there would have been any
11 impact, but I think we are agreed that skinny is an
12 indirect aspect to the impact of the drug tariff.

13 Q. The drug tariff only changed because of skinny label
14 entry?

15 A. Yes, yes.

16 Q. Paragraph 4.133 then observes that those facts support
17 the CMA's conclusion that skinny label tablets have
18 acted as a competitive constraint on full label tablets
19 and then it state:

20 "These falls in price can be attributed to two
21 factors, though the size of each effect is not clear
22 (nor is it necessary to determine the size of each
23 effect):

24 "a. Direct price competition between full and
25 skinny label ...

1 (b) for 10mg tablets the indirect price constraint
2 arising from the drug tariff mechanism whereby (lower)
3 skinny label tablet prices progressively reduced the
4 level of the drug tariff price."

5 Then at 4.134 there is a further explanation of the
6 latter of those two constraints:

7 "The Drug Tariff price is calculated based on
8 average selling prices and suppliers then set their own
9 selling prices taking account of the drug tariff price
10 and the need for a discount to allow for wholesaler
11 margins. This means that lower average selling prices
12 will, by reducing the Drug Tariff price, indirectly
13 constrain future selling prices. Such an indirect price
14 constraint is directly attributable to the entry of the
15 skinny label tablet suppliers because the Department of
16 Health did not differentiation between full and skinny
17 label tablets and therefore took into account both full
18 and skinny label hydrocortisone prices in setting the
19 Drug Tariff price."

20 So that is what the Decision says. You agree,
21 I think, that the CMA is right to distinguish between
22 these two separate ways in which the full label tablets
23 could in principle have been affected by the pricing of
24 skinny label tablets. You agree it is important to
25 tease out that distinction?

1 A. I do for the reason that one is a product
2 substitutability question and the other is
3 a countervailing buyer power question, which is best
4 assessed under an assessment of dominance or assessment
5 of market power.

6 Q. To see your position, can we turn to the joint expert
7 statement at {G1/1/25} and look at proposition 39,
8 please.

9 A. 39?

10 Q. Yes. 39. You see that the proposition is:

11 "It is unclear as to the extent to which the
12 reduction in price of full label ... was caused by its
13 link via Drug Tariff mechanism versus the direct
14 constraint of customers switching, or both."

15 Going across to the final column, where you set out
16 your views you disagree and you continue:

17 "In my view the evidence indicates that the
18 correlation between full and skinny label prices is
19 mainly driven by the indirect price constraint via the
20 Drug Tariff rather than by a direct constraint of demand
21 substitution between full and skinny label."

22 So if we were to try and capture the difference
23 between you and the CMA on this issue, it is that you
24 think that the price reductions are mainly driven by the
25 indirect price constraint. Whereas the CMA considers

1 that the division between the direct and indirect price
2 constraints is unclear, as we saw from the Decision. Is
3 that fair?

4 A. I think the CMA has gone beyond saying it is unclear.
5 I think they have attributed some impact to a direct
6 effect, which I disagree with. But leaving that aside,
7 yes, I agree that that is the main source of difference
8 between us, ie our interpretation of which of those
9 factors is the predominant one.

10 Q. Your view is that it is important to distinguish in the
11 weight of each or the contribution of each, because you
12 think that the indirect price constraint, which you
13 agree existed, should not be "given the same weight" as
14 the constraint from direct switching in the assessment
15 of market definition. Is that right?

16 A. Yes, that is right and that stems from an understanding
17 of what the purpose of market definition is in trying to
18 identify which alternative products to a focal product
19 may be constraints and, therefore, should be in the same
20 product market. What that presupposes is that there is
21 the threat of switching to that product, which is
22 creating a competitive constraint. Whereas in the
23 assessment of the drug tariff and the wider assessment
24 of the facts as I have seen them in the Decision, it is
25 not that far off constraint which is leading to a fall

1 in the full prices, but rather the fact that the drug
2 tariff is coming down and that provides countervailing
3 buying power to the -- essentially to the pharmacies
4 dispensing full label product.

5 Q. But you accept that there is a separate and additional
6 constraint that applies and that the skinny label
7 product, and competition in relation to the skinny label
8 product, exerts on the full label product here by reason
9 of the drug tariff?

10 A. Yes, there are a number of factors that could affect the
11 drug tariff price. One of which is the price of
12 skinny -- sorry, the price of the skinny label product
13 to the extent that that it is included within the drug
14 tariff and I am not sure we have time to go into the
15 detail, but, obviously, it is a category M drug. Some
16 suppliers are Scheme M members and, therefore, their
17 volumes count. So therefore a number of factors can
18 affect the drug tariff. One is the price of skinny.
19 One is the volume weight of skinny amongst those who are
20 in category M, but then there are further factors as
21 well, such as changes in time when the full price can
22 essentially itself reinforce or have a persistent effect
23 and then, finally, there is another factor, which is
24 that the Department of Health sets a margin on top of
25 the average supplier price in order to allow a margin

1 for the pharmacies when they dispense the drug and that
2 can change over time as well.

3 Q. You are not suggesting that the factors which led the
4 drug tariff to fall here are anything other than the
5 results of reductions in the skinny label prices and the
6 impact that they then had on the pricing of full label,
7 are you?

8 A. I am agreeing that those are amongst the drivers. The
9 other ones I mentioned may also have been factors, but,
10 in any event, all of those which lead to a change in the
11 drug tariff level are of the variety of a countervailing
12 buyer power issue.

13 Q. Just taking the various factors affecting the drug
14 tariff that you mentioned. I think you mentioned the
15 entry of additional suppliers that that are Scheme M
16 members?

17 A. Yes.

18 Q. Those suppliers are all suppliers of skinny label
19 tablets, do you agree?

20 A. Yes, with the exception of AMCo itself, where I think
21 some of its supplies of the Auden product were included
22 in category M.

23 Q. Laying that on one side. In terms of the price
24 reductions that have been seen since the arrival of
25 skinny label tablets on the market, it is the skinny

1 label tablet suppliers whose prices have fed into the
2 drug tariff. Do you agree with that?

3 A. Yes, amongst others. So, in other words, there was also
4 some full label volumes that were taken into account in
5 addition.

6 Q. The --

7 A. The Auden/Actavis but also the AMCo earlier in the
8 period, the AMCo sales of the full label product.

9 Q. But you are not suggesting they had a downward impact on
10 the --

11 A. No, they were, I think, the only value in the earlier
12 phase of category M.

13 Q. So in terms of the reductions in the drug tariff, that
14 was the result of skinny label suppliers coming in and
15 the price competition that resulted from that skinny
16 label entry forcing down the level of the drug tariff.
17 That is correct, is it not?

18 A. Yes, I think that is right, so that was one of several
19 factors, yes.

20 Q. Would you accept that this indirect constraint that
21 applies in this case is a rather unusual feature of this
22 product in that the drug tariff mechanism creates a link
23 in the pricing between full label and skinny label
24 tablets?

25 A. Well, unusual in the sense that it does not apply in

1 unregulated markets, perhaps, yes. It is a regulatory
2 constraint. I think my point is that any two goods or
3 services, which are linked by something like the drug
4 tariff, will inevitably have a price correlation, ie if
5 one is moving down, then the other one will
6 automatically move down as well, and that is the case
7 even if it is clear that they are not in the same
8 product market in the sense that they are not close
9 economic substitutes.

10 Q. The effect of that mechanism is to carry across the
11 effects of price competition on skinny label tablets so
12 as to exercise some constraint on the pricing of full
13 label tablets. That is right, is it not?

14 A. Yes, yes, so I think as multiple skinny entrants came
15 into the market, that led to some competition within the
16 skinny segment, lower average prices and then as
17 a result of the drug tariff falling, that imposed
18 a further constraint, ie a constraint on Auden McKenzie,
19 due to the countervailing buying power that the
20 pharmacies therefore had.

21 Q. We are not here talking about some totally unrelated
22 product, are we? We are here physically identical
23 products, which are partially differentiated only by one
24 regulatory feature, namely the orphan designation, are
25 then connected as respects their pricing by another

1 regulatory feature, namely the drug tariff. That is
2 correct, is it not?

3 A. Well, I would sort of suggest that that characterisation
4 fails to capture the fundamental issue at play in
5 a market definition exercise, which is it is not about
6 what are the characteristics and how many of the
7 characteristics might vary. In this case, the OD
8 characteristic being one obvious one. But rather what
9 is the nature of the closeness of substitutability from
10 the perspective of the buyers or, in this case, the
11 pharmacies who dispense.

12 In that case, essentially if you are a regulatory
13 focused buyer, then price does not matter and there is
14 no substitutability. If you are a price-sensitive
15 pharmacy, then of course you have migrated to the
16 cheapest product, but is there any sense in which the
17 full prices is an ongoing constraint? I do not think
18 so, because as long as the price of skinny is below
19 the price of full, you would never really consider going
20 back and it is not really a realistic scenario that any
21 party has put forward that there be a price inversion
22 between full and skinny label. I would discount that
23 scenario.

24 Q. Sure. I will come back to the direct constraints in
25 a moment, but we have agreed, I think at the beginning,

1 that the purpose of the exercise ultimately is to
2 understand competitive constraints upon a given product,
3 the focal product. That is correct, is it not?

4 A. Yes, overall, to the extent that there are other
5 constraints that might operate on a supplier, then they
6 are relevant to be taken into account. My point is that
7 there is a standard framework in the European Commission
8 notices on market definition and abuse of Article 82 and
9 then, similarly, OFT guidance in a similar respect
10 between market definition and assessment of market
11 power.

12 Q. But we have agreed --

13 A. One is about product substitutability. The other is
14 about other constraints that might apply out with
15 product substitutability and that is what we are talking
16 about in terms of the drug tariff.

17 Q. Yes. I think we have agreed that it is a rather unusual
18 context where this regulatory mechanism creates a link
19 between the competition -- the price determined by
20 competition between skinny label suppliers and the price
21 of full label tablets?

22 A. I mean, I do not have a comment on whether -- how
23 unusual it is. It is obviously something that is common
24 in the context of category M drugs whereby there are
25 lots of drugs that might be in Scheme M. I think the

1 important point is there is a regulatory constraint.

2 I think nobody is saying it has no impact on the market.

3 I have acknowledged that and what I am saying is that

4 the nature of that constraint is not a product

5 substitutability one, but rather a countervailing buyer

6 power issue.

7 Q. But it is a constraint?

8 A. It is a constraint.

9 Q. On a key parameter of competition, price?

10 A. It is a constraint on price. I would certainly agree

11 with that.

12 Q. It is a real-world characteristic of the supply of this

13 product that the drug tariff links the pricing of the

14 full and skinny label so that competition, even in one,

15 will have a constraining effect on the other. I think

16 you have agreed with that, yes?

17 A. Yes, but in the sense that the regulatory constraint is

18 the thing that operates and that is something that

19 affects countervailing buyer power in the pharmacies

20 because they can then decide -- if the pharmacies were

21 saying, well, the drug tariff has come down, therefore,

22 I am going to go to my full label buyer and say, you

23 know, my margin is too low, I am going to switch to

24 skinny, I would agree. That is a product market

25 substitutability issue.

1 The evidence is that they were not doing that. What
2 they were doing is saying, you know, the margin has come
3 down, the drug tariff is now too low, I do not have
4 enough margin, reduce the full label price or either
5 I will not stock it or maybe I will exercise my leverage
6 in terms of my wider portfolio, but it is not -- that is
7 not a product substitution question.

8 Q. Yes. I understand and you view the process of market
9 definition as narrowly confined to questions of product
10 substitution, even where there is a constraint on
11 a parameter of competition, like price, arising from
12 another mechanism in the market. Is that a fair
13 summary?

14 A. It is to the extent that the other constraint is not one
15 that relates to product substitutability and that is
16 directly taken from the European Commission guidance.

17 Q. Yes. You do not go so far as to suggest that that
18 indirect constraint should be afforded no weight in the
19 market definition exercise. You say it should be
20 afforded different weight. Is that correct?

21 A. Well, yes, I put limited weight on it. I think I have
22 described why I put limited weight on it. Obviously, if
23 there was other evidence that suggested that there were
24 direct implications of the drug tariff on the
25 willingness to switch to a different product, then

1 I think that would be a factor. I haven't seen any
2 evidence of that type.

3 Q. You do not exclude that there may have been at least
4 some direct constraint on the price of full label
5 tablets as a result of the price competition from skinny
6 label suppliers. Is that fair?

7 A. I think that is fair in the sense that I haven't seen
8 any evidence of it. Had there been evidence of it,
9 I would have taken it into account. All the evidence
10 I have seen suggests that there was no such effect and
11 that includes the size of the price gap, the fact that
12 even as the price gap started to narrow there was no
13 switching back, so if there was competitive constraint
14 it should have operated in both directions and that did
15 not happen.

16 Q. In proposition 39, just to recap, you say:

17 "I think that the evidence indicates that the
18 correlation between full and skinny label prices is
19 mainly driven by the indirect price constraint via the
20 Drug Tariff."

21 A. Yes.

22 Q. So you accept the possibility there may have been direct
23 constraints as well?

24 A. The logic of the wording suggests that is the case.

25 I have not seen any evidence that it could be anything

1 other than the drug tariff.

2 Q. Can we consider just a few examples. You recognise in
3 your report that in tendering to purchase for hospitals
4 the NHS did not distinguish between full and skinny
5 label Hydrocortisone tablets. That is right, is it not?

6 A. Yes, I think that is right.

7 Q. This is discussed in the Decision at paragraph 4.128,
8 which is at {A/12/343}. If we could just turn that up,
9 please. Picking it up at the end of the second line,
10 this explains:

11 "That the NHS did not distinguish between full and
12 skinny label hydrocortisone tablets in its hospital
13 tenders in England, Scotland and Wales, which included
14 hydrocortisone tablets amongst a range of drugs."

15 You see that these tenders were generally won by
16 skinny label suppliers, but turning over the page and
17 looking at footnote 1260 at the foot of the page, it is
18 apparent that Actavis participated in the tenders and
19 that it won the Welsh tender for 20mg Hydrocortisone
20 tablets but lost the others. Do you see that?

21 A. Actavis lost on price for 10 and -- sorry, does it not
22 say lost on price to AMCo for 10 and then lost to
23 Bristol for 20.

24 Q. There are various tenders. There is the NHS England
25 tender. There is the NHS Scotland tender, but in Wales

1 it won 20mg Hydrocortisone?

2 A. Okay.

3 Q. In relation to this portion of demand, would you accept
4 there was a process of direct price competition for the
5 business of the customer that did not regard full and
6 skinny as differentiated products?

7 A. Well, I have to admit I did not really examine the
8 hospital part of the market. It is obviously a separate
9 market with separate types of demand and I think the
10 main thrust of the debate has been really on the vast
11 majority of it going through the pharmacies, so that is
12 really what I focused on.

13 Q. We looked at what proportion of the hospital pharmacy
14 purchasing represented.

15 A. I do not think that the markets sort of interact, so
16 I do not know how much goes through the NHS tender
17 process.

18 Q. Were you aware that the average selling price data,
19 which is considered in the Decision, included supplies
20 made pursuant to these tenders?

21 A. I have not explicitly considered the -- which market
22 these were going through, no.

23 Q. Would you accept that there may have been some
24 pharmacies with regulatory concerns, but for whom if
25 the price differential became too pronounced they may

1 have been prepared to switch perhaps generally or
2 perhaps for dispensing specifically for use by children?

3 A. Well, I think those are two different sorts of issues.

4 I think dispensing specifically for use by children is
5 obviously not sort of skinny label in the sense that you
6 are going off-label or off-licence. On the other hand,
7 I think that is a minority of drugs, I think something
8 like 5%, and my understanding of the CMA's description
9 of the evidence is that in the main the regulatory
10 focused pharmacies effectively in many cases did not
11 want to sort of dual stock for various logistical
12 reasons.

13 Q. Insofar as a pharmacy was prepared to consider dual
14 sourcing, then even the regulatory focused pharmacies
15 would have a choice, would they not, between skinny
16 label and full label?

17 A. Yes, but only for the bit that they would potentially
18 have dispensed to children. But my understanding is
19 that that was not a sufficiently important part of the
20 market for them to want to dual stock full and skinny
21 label entrants -- sorry, full and skinny label products.
22 Instead, they went and basically dispensed the full
23 product, even in the context of children being the
24 source of the demand.

25 Q. If the price differential became sufficiently

1 pronounced, would you accept that they might have been
2 prepared to accept the additional cost and burden of
3 dual stocking?

4 A. Well, again, the evidence I have seen is that price was
5 not a very important consideration in that, because
6 there were a series of regulatory and licensing and
7 logistical reasons why they did not want to do that.

8 Q. If we could go, please, to a contemporaneous document
9 that is relevant to this point. It is at {IR-H/844/1}.
10 If we could go to the foot of the chain, please on
11 page 2 {IR-H/844/2}. Just blow up the top half of the
12 screen, please. You see that this is an email from
13 a Mr RB, the marketing and business development director
14 of Focus Pharma. Are you aware that focus is
15 a subsidiary of AMCo?

16 A. Yes.

17 Q. That subsequently acquired a skinny MA in October 2016
18 and entered in the second half of 2017.

19 A. Yes.

20 Q. He is emailing GR, Mr GR, and if you go up to the foot
21 of the first page just for a moment, you see that he is
22 the head -- can we enlarge that, please -- of generics
23 at Celesio?

24 A. Yes.

25 Q. Celesio is the parent company of Lloyds Pharmacy chain?

1 A. Yes.

2 Q. Also of the full line wholesaler AAH, is that right?

3 A. Yes.

4 Q. It is one of the pharmacies you identify as in the
5 regulatory focused group. That is right, is it not?

6 A. Yes.

7 Q. If you go back to page 2, you see the purpose of Mr RB's
8 email. So after pleasantries he explains that he wanted
9 to check what Celesio's superintendent pharmacists' view
10 was on the Hydrocortisone tablets indication issue. He
11 says that he assumes that Celesio's pharmacies could not
12 use a product unless it has the full indications.

13 Do you see that?

14 A. Yes.

15 Q. Then turning back to page 1, you see in the bottom half
16 of the page Mr GR's reply. He says in the second full
17 paragraph that the assumptions are correct.

18 "Need all indications to be of any use to us
19 really."

20 Then:

21 "For sure independent pharmacies won't care but just
22 not worth the hassle for us at the moment."

23 But he then adds:

24 "That may change if the price differential grows."

25 Do you see that?

1 A. Yes.

2 Q. Then at the top of the page we see the email is
3 forwarded internally within AMCo in March 2016 as
4 "a note from Celesio in relation to their pharmacy
5 chains back in December ..."

6 A. Yes.

7 Q. So on its face this would tend to indicate that even
8 some of the regulatory focused pharmacies could
9 potentially have been tempted to switch if the price
10 differential grew too pronounced?

11 A. I am not sure I would interpret that. I think what he
12 is saying is that the regulatory focused pharmacies need
13 all indications ie full indication to be of any use
14 ie they would not see skinny label as a viable
15 substitute. I think he is then saying that maybe
16 independent pharmacies would see it differently and that
17 is because they are more price sensitive.

18 Q. He says that:

19 "... for sure independent pharmacies won't care, but
20 just not worth the hassle for us at the moment".

21 Do you see that?

22 A. Yes, I see that, so.

23 Q. Then he goes on to say -- sorry.

24 A. Yes, but of course AAH is, as you say, linked to Lloyds.
25 Their main business is amongst the national chain

1 providers. Their main business focus is regulatory
2 focused pharmacies. Yes, they might have a small subset
3 of other pharmacies that they might sell to but if that
4 is a relatively small part of their business, that
5 business mainly being dealt with by short-line
6 wholesalers, then I can see why it would not be a big
7 focus for them and that it would depend on the balance
8 of independent pharmacies that they had on their books.

9 Q. Look at the top of the chain, Mr Holt. The
10 interpretation of this email within AMCo is referring
11 not to the AAH business but to Celesio's pharmacy
12 chains. Do you see that?

13 A. Yes.

14 Q. So they read it as referring to the willingness of
15 Celesio's pharmacy chains to take some or to purchase
16 some or all of their needs from skinny label suppliers,
17 did they not?

18 A. I do not know what this author meant, but my reading of
19 it is that he is accepting the distinction between the
20 pharmacies who really are needing to be full indication
21 and the independents who do not.

22 Q. But he distinguishes, does not he, between the
23 independent pharmacies "and us". So:

24 "... the independent pharmacies won't care but just
25 not worth the hassle for us at the moment.

1 "That may change if the price differential grows."

2 Is not that a sign, an indication that some of the
3 regulatory focused pharmacies could have changed their
4 approach if the price differential became too marked?

5 A. Celesio and AAH are essentially wholesalers. They are
6 obviously vertically integrated to Lloyds and therefore
7 a large part of their business presumably does go
8 through Lloyds but to the extent they have some
9 independent pharmacies, then they are buying on behalf
10 of them. I think what he seems to be describing here is
11 as a wholesaler he is reacting to the underlying
12 preferences of the dispensing community ie the
13 pharmacies, and it seems to me he is indicating the very
14 different positions of those types of pharmacies.

15 Q. But why do you interpret this as relating to AAH rather
16 than Lloyds?

17 A. I thought you said it was from Celesio.

18 Q. Celesio owns both Lloyds and AAH. They own a pharmacy
19 chain and they own a wholesaler.

20 A. Yes, yes. Well, okay, well, I do not know what this
21 person is talking about in terms of which of those two
22 situations it is, but if he is referring to Celesio then
23 that is obviously, as you say, both but perhaps it
24 depends whether he is thinking about the wholesaler
25 perspective or his retail business perspective.

1 Q. But would you accept that if there were some pharmacies
2 with regulatory concerns for whom the price
3 differential, if it became too pronounced, could have
4 led them to switch, that would have implications for the
5 direct competitive constraint that skinny label tablets
6 would impose on full label?

7 A. Yes, I agree that if the regulatory focused pharmacies
8 were actually closely weighing up the potential savings
9 to be had, but further more, doing so in a context that
10 avoids the cellophane fallacy, in other words, that we
11 are talking about a difference in price that is
12 reflective of competitive underlying pricing as opposed
13 to a cellophane fallacy perspective, then I think that
14 would be the case.

15 But the evidence that the CMA itself provides is
16 that even when the price gap was I think 30 or 40 from
17 around late 2016/2017 there was no such switching. So
18 to the extent that this idea that there were a lot of
19 regulatory focused pharmacies who were at the margin in
20 weighing up these situations, that seems to be disproven
21 by the evidence.

22 Q. Would you agree that insofar as direct constraints do
23 arise it would be very difficult to unpick such effects
24 from the constraint arising from the drug tariff?

25 A. I mean, I think you need to investigate a number of

1 issues in order to try and assess that. That is what
2 I have done. I can see many drivers through the drug
3 tariff which I have explained and I cannot see any
4 drivers through the direct effect through switching or
5 the fact that the aggregate volumes were constant
6 despite great changes in relative prices. I think those
7 are all indications of the sort that would lend you to
8 make that assessment. I am not saying it is easy, but
9 I think there is evidence to take into account.

10 MR HOLMES: Sir, I was going to move now to another topic.

11 I do not know if that is a convenient moment to take
12 a short break.

13 THE PRESIDENT: Yes, that would be convenient. We will
14 resume in ten minutes at just before half past.

15 Thank you very much.

16 (3.17 pm)

17 (A short break)

18 (3.27 pm)

19 MR HOLMES: Mr Holt, could we now turn to consider, briefly,
20 the position in relation to 20mg Hydrocortisone tablets?

21 A. Yes.

22 Q. The easiest way to discuss this may be by reference to
23 figure 4.11 in the Decision in its corrected form. That
24 is at {K/60/10}. If we could just enlarge that, please.
25 Looking first at the blue and the brown lines, the blue

1 line is the full label price for Auden/Actavis and the
2 brown line is the full label price for Waymade and the
3 dotted line is the skinny label price.

4 Just considering what this shows, as a first point,
5 can we agree that full label and skinny label tablets
6 fell following skinny label tablet entry, as in the case
7 of 10mg Hydrocortisone tablets?

8 A. Yes. I should point out that I did not spend much time
9 in my report on 20mgs.

10 Q. No.

11 A. But I am happy, obviously, to try and answer your
12 questions on these charts, so --

13 Q. I am grateful. But the trend is there is a downward
14 trajectory?

15 A. Yes, I agree.

16 Q. As a second point, can we also agree that this was not
17 due to any indirect constraint, given that 20mg
18 Hydrocortisone tablets were in a different category of
19 the drug tariff, namely category A, and, therefore, were
20 not based on weighted average ASPs of suppliers, but
21 effectively on the list price of Auden/Actavis and its
22 wholesalers, AAH and Alliance. Were you aware of that?

23 A. Yes, so I am aware this was a category A, if that is
24 what you are getting at.

25 Q. One can see the lack of indirect constraint at work here

1 from the dashed line at the top of the page, which is
2 the drug tariff and it remains very high until July 2019
3 when the calculation method changed and with no drop at
4 all during the infringement period, which ends with that
5 grey vertical line. Do you agree?

6 A. Yes.

7 Q. Now, as a third point, there was an added wrinkle in the
8 case of Hydrocortisone tablets, which is that one of the
9 entrant suppliers, Waymade, was granted its MA prior to
10 the Plenadren orphan designation and it could therefore
11 market full label tablets. Does that accord with your
12 understanding?

13 A. Yes.

14 Q. It entered in July 2015 and its prices are shown by the
15 brown line. Then two skinny label suppliers entered
16 in March 2016 and two more joined in 2017. So in the
17 case of 20mg there were both full and skinny label
18 competitors in the market alongside Auden/Actavis?

19 A. Yes.

20 Q. Would you agree that it is difficult to separate out any
21 direct constraints posed by the competition from the
22 full label product from the direct constraint arising
23 from skinny label product?

24 A. I mean, I think that is fair just looking at the trends.
25 I think, albeit I have not focused on this market, maybe

1 what you could do to try and unpick those trends is look
2 at the other underlying evidence, such as in the context
3 of the 20mg market what were the factors that dispensing
4 pharmacies were taking into account. I would note that
5 it was a much, much smaller market and I think
6 accounting for something like, is it, 4%. That sort of
7 order of magnitude. So given that, it may be that other
8 and different factors might have affected pharmacies
9 dispensing practices. I do not know.

10 Q. Can we at least agree that the speed of decline does
11 appear to have increased following the entry of the
12 skinny label suppliers when the dashed line is shown?

13 A. Yes, I mean, obviously, again, you cannot really
14 distinguish between when the Waymade -- its price was
15 starting to fall quite rapidly at that point as well so
16 it is unclear whether the average -- what were the
17 competitive dynamics at this point. Was it primarily
18 the two full label markets suppliers competing closely
19 together and their trends were quite common, albeit
20 I understand that there might have been some brand
21 differentiation, or was it the skinny product? I have
22 not investigated that side of the market enough to
23 answer that question.

24 Q. But we can at least agree that whatever the competitive
25 dynamics which drove the falls in the full label prices

1 here, they are not attributable to any indirect
2 constraint which arose in relation to 10mg tablets?

3 A. That seems very likely, unless there was some sort of
4 portfolio bundling type process going on which I am not
5 aware of.

6 Q. You are not aware of anything of that nature?

7 A. No.

8 Q. One final topic and it is really going back to where we
9 began.

10 A. Yes.

11 Q. Let us assume for the moment that you are right and that
12 product differentiation in the case of some pharmacies
13 is better described as having given rise to a market
14 bifurcation following skinny label entry, rather than
15 a differentiated product market. We have already
16 discussed that your report focuses on this intermediate
17 step in the competition assessment, the market
18 definition exercise, and it does not extend to consider
19 other stages of the analysis. But would you indulge me
20 for a moment if we just consider what the consequences
21 might be in terms of market power and in terms of the
22 assessment of potential competition?

23 A. I am happy to try and answer your questions even though
24 I did not address it in my report, yes.

25 Q. I do not think they will be particularly controversial,

1 because I am not asking you to reach any final
2 assessment. As regards market power, would you agree
3 that the effect following bifurcation would be that
4 Auden/Actavis was a monopolist having lost a portion of
5 its previous market to the skinny label entrants?

6 A. I think that follows from the product market finding
7 that full constituted a product market, so, yes.

8 Q. So its market share following the bifurcation would be
9 100% in the case of 10mg tablet?

10 A. Yes.

11 Q. That would consist of its assured customer base of the
12 regulatory focused pharmacy multiples. Is that right?

13 A. Yes.

14 Q. Increased market shares by volume and value in relation
15 to 20mg tablets following exclusion of the skinny label
16 suppliers, that would be a market of 2, a duopoly of
17 Waymade and Auden/Actavis?

18 A. Well, I have not examined the underlying competitive
19 dynamics in the 20mg market, so you are now presuming
20 I think that full and skinny are in separate markets in
21 that situation. I have not --

22 Q. You have not --

23 A. -- have not specifically reviewed that, but if you are
24 suggesting that for hypothesis sake is the case, then
25 I would agree that obviously within that market you can

1 identify a number of suppliers in the market share.

2 Q. Very good. I am happy to stick with 10mg?

3 A. Okay.

4 Q. The basis for this narrowing of the 10mg market would be
5 that the skinny label suppliers were not capable of
6 imposing any ongoing competitive constraint on
7 Auden/Actavis in its supply of either 10mg or 20mg
8 tablets. Just leave it at 10mg tablets.

9 A. I think it is a matter of sufficiency. So "capable" is
10 obviously a more extreme word in that sense, but from
11 a market definition perspective, it is about a matter
12 of degree and, further, I note that there may be other
13 external constraints that need to be taken into account
14 in pricing ability or market power more generally as
15 well and the drug tariff is one of them.

16 Q. But I thought your position was that they would not have
17 a disciplining effect on price?

18 A. They would not have a sufficient disciplining effect on
19 price sufficient to draw the two buyers together.

20 Q. So they might have some disciplining effect on price,
21 but you think that that effect would not be sufficient
22 that they should be regarded as falling in the same
23 market?

24 A. Yes.

25 Q. That is all I really wanted to ask you about market

1 power.

2 Can we now consider the consequences for the
3 analysis under Chapter I and on this issue could we go
4 to the expert statement at {IR-G1/1/28} and just look at
5 proposition 44. This states that:

6 "Exact market definition does not matter to the
7 assessment of the 10mg Agreement."

8 In the final column you very fairly explain that
9 this is not addressed in the scope of your report. So
10 you have not considered whether your differences with
11 the CMA's market definition have any practical
12 implications when assessing the 10mg agreement. Is that
13 right?

14 A. That is right.

15 Q. But can I just check on one point. It is clear, is it
16 not, that the entrants by launching their skinny label
17 products succeeded in winning a portion of the demand
18 for 10mg Hydrocortisone tablets that was previously met
19 by Auden. There is no dispute about that?

20 A. No, I think that -- yes, there was a migration of
21 volumes, yes.

22 Q. That was because they priced more keenly and
23 the price-sensitive pharmacies switched?

24 A. Yes.

25 Q. I am sorry.

1 A. Yes.

2 Q. When they were working to enter or were agreeing not to
3 enter, if that is what the Tribunal finds, before they
4 launched, they were just as surely potential competitors
5 of Auden's for that portion of the demand, were they not
6 they?

7 A. Well, they might have been, but I think all that depends
8 on their status in that sort of pre-entry scenario in
9 terms of the supply and demand conditions that they were
10 perceiving in the market. So in other words, it matters
11 what you understand the situation to be between your
12 make or buy Decision, in the context of AMCo for
13 example, and, also, the information you are getting from
14 the market around the demand. So I think you are making
15 a general statement about all skinny entrants, where
16 I would suggest that is not necessarily the appropriate
17 way to look at it. You need to think about the context
18 that any given supplier is encountering in its
19 perception of the market.

20 Q. Just teasing that out. If they were seeking to enter,
21 they were doing so because they thought there would be
22 some demand for their product?

23 A. Yes.

24 Q. Demand that was being met exclusively by Auden/Actavis
25 prior to entry. Do you agree with that?

1 A. Yes, although "exclusively" is again sort of a point
2 that needs some clarification, because there is
3 exclusively from the own sales of Auden McKenzie and
4 then there is exclusively in the sense that it is the
5 supplier, but there is a supply arrangement with
6 a different retailer.

7 Q. Yes. Laying that on one side, it was the only source
8 of --

9 A. Yes, that is right.

10 Q. -- of 10mg Hydrocortisone tablets that were available
11 prior?

12 A. Correct.

13 Q. They were seeking these potential entrants to win
14 a portion of that volume away from Auden/Actavis, no?

15 A. I would presume so. Again, I have not really commented
16 on that or looked at their intentions, but that might be
17 what they were hoping to do.

18 Q. We have seen what happened subsequently. They won 50%
19 of that demand?

20 A. Yes.

21 Q. So does it really matter the market definition to any
22 issue in this case? They were seeking to compete to win
23 that 50%, whether or not they were able to contest all
24 or only a segment of Auden's monopoly prior to entry?

25 A. Well, I think in terms of that set of issues and

1 interpreting the impact of the agreement, I think you do
2 need to understand the relative perceptions of the
3 ability to enter and the likely impact of that entry
4 that the different parties were perceiving in the market
5 and that is not an issue I have explored in detail.

6 Q. You have not?

7 A. I acknowledge and I see that others have done that and
8 I think that is a useful debate in terms of
9 understanding what is the impact of the so-called
10 agreement.

11 Q. But in terms of what you have covered, you have left it
12 at the market definition?

13 A. I have.

14 Q. And taken it no further?

15 A. Yes.

16 Q. I am grateful, Mr Holt. There are some questions that
17 we have in relation to the agreements.

18 Sir, it is Mr Jones who will be putting those.

19 Shall we conclude our cross-examination before any of
20 the other parties proceed or would you rather hear
21 questions on the market definition part first?

22 THE PRESIDENT: Are the other parties all happy that they
23 are so rigorously segregated that we can safely do that?
24 I would not want there to be a confusion.

25 MR HOLMES: It may be better to do them in the round.

1 I understand there are only a short number of questions.

2 THE PRESIDENT: We will let Mr Jones do his worst before
3 that happens. I just had one question on this matter
4 and I will raise it now since -- could we bring up
5 today's transcript. It is page 155, going to 156.
6 Mr Holt, this is your cross-examination and you were
7 just being asked about the process of direct competition
8 for tenders within hospitals and you can see the
9 question at line 11.

10 A. Yes.

11 THE PRESIDENT: You can see that there was put to you
12 certain tenders and you say "okay" and then you see the
13 question that is there put. Then you answered, line 19,
14 you say:

15 "I have to admit I did not really examine the
16 hospital part of the market."

17 It is obviously a separate market, you say, with
18 separate types of demand.

19 What drew my attention was the use of the word
20 "obviously"?

21 A. Yes.

22 THE PRESIDENT: Did you carry out any analysis to exclude
23 this part of the market or this separate market from
24 your market definition?

25 A. No, no, I did not. Perhaps I should add some context to

1 the use of the word "obviously". What I meant there,
2 perhaps I should have said it, is that that it is
3 obviously a bidding market, a tendering market, and
4 different types of economic factors can apply in
5 a tendering market for large scale volumes that
6 a hospital would tend to sort of bid on and sort of take
7 bids from a series of parties.

8 I guess the other point I might add is that to the
9 extent that hospitals treated the indication issue much
10 like the independent pharmacies, in other words, they
11 were not concerned about that issue, they did not see
12 any regulatory or licensing or other logistical risk
13 associated with that, then I would clearly put them on
14 a par with the price-sensitive segment of the market.
15 So it might be that their volumes would have flown
16 through the price-sensitive part of the market when
17 looking at the volumes of sales from skinny versus full
18 label.

19 THE PRESIDENT: Granted that market definition is
20 essentially concerned with substitutability, I am
21 talking at a high level of generality here, the fact
22 that different purchasers may purchase in different ways
23 does not necessarily mean you should exclude them from
24 your market definition. You ought to be looking at all
25 different purchasers of a given focal product in order

1 to work out what is going on.

2 A. Yes, I think that is fair that it might well have been
3 interesting to look at them. I think my report was
4 essentially responding to certain issues raised in the
5 Decision and that was really a primary focus -- was the
6 pharmacy dispensing part of the market and that was
7 really what I was focusing on.

8 THE PRESIDENT: I see. So that is very fair. I think what
9 you are saying, and do tell me if I am characterising
10 you wrongly, is that your report is very much responsive
11 to the Decision here under appeal in that you are taking
12 what they have, they, the CMA have decided in the
13 Decision and you are using that to establish the
14 parameters of your own report in critiquing that
15 decision.

16 A. That is entirely correct. So I was responding to the
17 CMA's findings in relation to whether 10mg skinny label
18 and full label products were in the same market and,
19 essentially, the analysis that was the focus of that
20 analysis in the CMA Decision was in large part focusing
21 on the pharmacy sales as opposed to the hospital sales.
22 I am not saying that there was not any reference to the
23 hospital part of the market, but the overall
24 predominance sort of basis of the evidence was in
25 relation to pharmacies.

1 THE PRESIDENT: I suspect that is the answer to my next and
2 final question, which is: you clearly have drawn a clear
3 differentiation in terms of what you examined between
4 10mg Hydrocortisone tablets and 20mg Hydrocortisone
5 tablets. If one was approaching matters with a blank
6 sheet of paper, so leaving on one side all of the CMA's
7 hard work, you would presumably want to satisfy yourself
8 that there was no question of substitutability in
9 relation to those distinct products.

10 A. Yes, I think that is fair. There was some commentary in
11 the Decision on this and I think the fact that the 20mg
12 accounted for such a small percentage of the market
13 essentially was driven by dispensing practices and the
14 size of the active content in 10 being effectively the
15 right amount for subdivision for the purpose of
16 individual patients and so forth.

17 So that gave a sense that there was really a quite
18 distinct sort of set of market conditions. In addition
19 to that, obviously, you had very different dynamics in
20 terms of the two full indication providers, which meant
21 that, as I think we have seen, some of the price trends
22 might have evolved somewhat differently.

23 THE PRESIDENT: Thank you very much, Mr Holt.

24 Cross-examination by MR JONES.

25 THE PRESIDENT: Mr Holmes, if there is anything arising out

1 of that do ask.

2 MR HOLMES: No, further questions.

3 THE PRESIDENT: Thank you.

4 MR JONES: Thank you, sir. Good afternoon, Mr Holt. As

5 Mr Holmes explained, I am going to be addressing the
6 issues in table 3 of the expert report, which is the
7 table concerning agreements. As you will know, you only
8 comment on a couple of those points that arise there.

9 So my questions will be very brief and they concern
10 section 7 of your report really, which is where you pick
11 this up. Could we have a look at that. It is in
12 {D2/1/45}, please. You explain there in 7.1.1 what you
13 are looking at in this section of your report. The
14 section is, "Was AMCo's conduct rational?" and you
15 explain you have been asked to consider from an economic
16 perspective concerning AMCo's conduct at three specific
17 decision points in the period 2012 to 2016 having regard
18 to the relevant circumstances when the decisions were
19 taken.

20 Then you list there, as you put it, three decision
21 points and you are asking whether AMCo's conduct was
22 rational at those three decision points. Is that a fair
23 summary?

24 A. Yes.

25 Q. I see that you were asked these particular questions so,

1 just to be clear, you were not asked to address whether
2 Auden's conduct was rational?

3 A. No, I was not asked that.

4 Q. In relation to AMCo, you were just asked to address its
5 behaviour in relation to these three decision points.
6 Is that right?

7 A. That is right.

8 Q. You will know that there has been a debate between the
9 experts about whether rationality is even relevant to
10 the issues that this Tribunal has to deal with. Can
11 I explain to you my understanding of your position and
12 you tell me if I have understood it correctly and if
13 not, then correct it.

14 Firstly, you are absolutely not saying that just
15 because behaviour is rational that means it is not
16 anti-competitive?

17 A. Correct.

18 Q. What you are saying, as I understand it, is that where
19 you have two competing accounts of the facts, one of
20 them anti-competitive, one of them, let us call it
21 innocent, one question you can helpfully ask yourself is
22 whether the innocent explanation taken on its own terms
23 would be rational?

24 A. Yes.

25 Q. So it is perhaps just a more sophisticated way of asking

1 a question which comes up in a lot of court cases: does
2 what this person is saying make sense?

3 A. Yes, I think it is just saying, I understand that the
4 CMA's interpretation of that set of facts is that there
5 was an anti-competitive agreement and I think this is an
6 examination of facts to understand whether there is an
7 alternative explanation for the decisions being made
8 that do not rely on an anti-competitive agreement as the
9 basis.

10 Q. If the -- I have called it the "innocent explanation",
11 so an explanation which does not involve an
12 anti-competitive agreement, if that is rational then,
13 just to be clear, it does not mean that it is true? It
14 is just something to put in the balance?

15 A. Yes, I think I have been very clear in one of my
16 paragraphs to identify that it is obviously for the
17 Tribunal to form its view of the interpretation of the
18 facts and I am merely providing economic context to
19 these facts and what the decision making factors would
20 be in that context.

21 Q. I think the paragraph you are referring to is 7.1.2,
22 which is on the page that we were looking at?

23 A. Yes.

24 Q. I think just to take that point just a step further. It
25 is also clear from that that the facts you are focusing

1 on are the facts essentially as told by AMCo. That is
2 its facts as explained in its notices of appeal and, as
3 I understand it, you are looking at that and you are, as
4 I said earlier, asking yourself whether if this is
5 right, is it rational?

6 A. Yes, I think that is right, yes.

7 Q. I suppose one complication with this approach that you
8 have adopted would be that at the end of the day this
9 Tribunal might not agree or disagree with AMCo on
10 everything. They might agree with some of those facts
11 and disagree with others of those facts and if that is
12 where the Tribunal comes to, then if it wants to ask
13 itself the question: is this rational, it would
14 essentially need to redo that exercise, because your
15 report has focused on the facts as they appear to you at
16 this moment, but would not necessarily translate; is
17 that right?

18 A. I think that is the case in a matter of detail. If you
19 were to go through all of those annexes as the Tribunal
20 tried to form a view as to which ones are accurate and
21 which ones are not, then you may well need to do that.
22 I think in one sense all of this can be simplified by
23 saying what were the demand side fact factors and what
24 were the supply side factors that the company, in this
25 case AMCo, was confronting at these points in time, and

1 were those factors significant enough that it in a sense
2 justifies taking the agreement not for an
3 anti-competitive reason, but because it actually enabled
4 them to continue to serve the market, in a sense hang on
5 for a longer period of time or to provide a launch point
6 for a later entry should conditions change.

7 So I think while agreeing that there are a huge
8 amount of facts and in principle it could be that the
9 Tribunal agrees with some and not all, I think it boils
10 down really to those two broader perspectives.

11 Q. You have not done the exercise, I think, of asking
12 whether, if the CMA's account of the facts is true, in
13 other words if there is an agreement, AMCo's behaviour
14 would be rational?

15 A. No, I have not done that.

16 Q. Just to round this off, if the Tribunal were to come to
17 the view that there are two different accounts, they are
18 both rational on their own terms, then essentially it is
19 just a matter for the Tribunal to decide on the evidence
20 which one of them is true?

21 A. I think that is essentially what I am saying in 7.1.2.

22 Q. Yes. Thank you, I have no further questions, thank you.

23 THE PRESIDENT: Mr Holt, just to follow on from that. The
24 big difference, it can be put variously and it is
25 something we will have to decide, but the big difference

1 between the AMCo position and the CMA position is that
2 the characterisation of the agreements as simply
3 a purchase of a supply is incomplete and there was an
4 unspoken, well, unwritten rider regarding entry into
5 market.

6 A. Right.

7 THE PRESIDENT: That is something on which, quite properly,
8 you have expressed no view. You cannot. Were you in
9 court to hear the evidence on this?

10 A. I am sorry. I was not in court to hear that evidence.

11 THE PRESIDENT: Entirely understandable also. So the first
12 question is a slightly cheeky one, but what is the
13 characteristics of someone who is assessing the
14 rationality of an agreement? Do you say that it is
15 always irrational to enter into an unlawful agreement?

16 A. No, I think that was sort of more or less the question
17 that counsel was putting before. If it is profitable
18 and profitability is rational and leaving aside risks
19 and deterrents and all the negative consequences, then
20 in principle it could be rational. I am not discounting
21 that.

22 What I am suggesting here is that when you take into
23 account the supply situation that the company faced and
24 the demand situation that it faced from its own
25 perception, then those are potentially relevant factors

1 to interpret the context by which it was reaching the
2 supply agreement.

3 THE PRESIDENT: It is actually quite a narrow test of
4 rationality, because, as you have just mentioned, in
5 considering whether it is rational to do something, it
6 might very well be profitable provided you do not get
7 caught and you might feed into your rationality
8 consideration the illegal aspects of the agreement and
9 say, well, it may well be very profitable, but I am
10 still not going to do it because if I get caught the
11 consequences are horrendous.

12 A. I think that would be a factor that a firm would take
13 into account, yes.

14 THE PRESIDENT: Right. The witnesses who gave evidence in
15 relation to this said, and I am not going to quote them,
16 that the Auden approach to this was in some way odd and
17 the oddity was the low price at which the supply was
18 provided to AMCo and there was no explanation and it is
19 not for them to give, because it is Auden's choice to
20 provide a supply at that level, but they found it odd
21 and not capable of explanation.

22 Is the oddity that one is being handed over product
23 at a margin which is enormous and one sided something
24 that a rational person ought to take into account even
25 if they do not understand why it is that this largess is

1 being bestowed on the person buying the product?

2 A. I think my -- I can offer a comment on the issue of
3 the price, albeit a limited one in that I have not
4 investigated this in detail, as is clear from my report,
5 but there is an issue around differential expectations
6 by the supplier and by the prospective entrant and that
7 could be a factor which could explain what the level of
8 the price was.

9 Another factor that could explain what the level of
10 the price was is what are the outside options from the
11 perspective of the person taking the supply. Those are
12 two points which I think would be factors that affect
13 the level of the supply. It is not quite answering your
14 question as to whether you should take into account what
15 are the motivations of the other party when accepting
16 something. Well, you know, it depends what is your --
17 you do not know what they know. You do not have the
18 market insight that they are picking up. You have your
19 own market insight and I think that is really what you
20 would be focusing on.

21 THE PRESIDENT: So in a sense, the sheer scale of the margin
22 that was being made by AMCo, so a purchase price of
23 a pound or a 1.78 or so and a sale price of £38 odd,
24 that is not something -- on one level, on the profit
25 maximising level, leaving everything on one side that is

1 clearly rational. The size of the margin is not
2 something that you fed into your rationality analysis.

3 A. Well, it was in the sense that -- I did sort of look at
4 the profitability impact of taking versus not taking the
5 supply arrangement, but I think the important
6 consideration was, was there a realistic and extensive
7 prospect of entry, taking into account the supply and
8 demand situations as perceived by the company, as laid
9 out in annexes 1-5, which I appreciate are open to some
10 challenge perhaps or at least have been challenged.
11 I do not know what the outcome of that will be of
12 course.

13 But it was a factor that I took into account in that
14 context when weighed up against how successful and how
15 much product could have been brought to market on what
16 timetable and what sort of customers were interested.
17 All of which essentially, based on the evidence I looked
18 at, was suggesting that there were quite severe supply
19 side problems and quite severe demand side problems and
20 in that context can it be an agreement not to enter if
21 your entry prospects were so limited. I think that was
22 really my point.

23 THE PRESIDENT: Yes, thank you. Mr Jones, is there
24 anything -- no. Anyone before Mr Brealey? Yes,
25 Mr Palmer.

1 MR PALMER: Yes, thank you, sir.

2 Cross-examination by MR PALMER.

3 MR PALMER: I am taking up my usual position at the fag end
4 of the day and ask some further questions if I may.

5 Mr Holt, I am going to ask you some questions about
6 really what is one of the key premises of your report
7 that there was an assured customer base of what you call
8 a regulatory-focused group of eight pharmacy chains or
9 supermarkets, which was distinct from a price-sensitive
10 group made up of independents; Day Lewis, Tesco, as we
11 have heard just now hospitals who were tendered by the
12 NHS England, Scotland and Wales centrally.

13 A. Yes.

14 Q. The key issue you say in your report is the extent to
15 which pharmacies were willing and able in practice to
16 substitute between full and skinny labels when filling
17 in an open prescription.

18 The term regulatory focused group is yours and what
19 you say defined them as a group is that they had "no
20 choice, but to purchase Auden/Actavis Group tablets and
21 were not able to switch". Is that a fair summary of
22 that central premise?

23 A. Yes, I think I was actually -- well, that is also
24 language used by the CMA, so I might have been in
25 a sense paraphrasing.

1 Q. That is what I want to ask you. Again, you use
2 language -- you say they were locked in. You say they
3 were *de facto* incontestable, but my first question to
4 you is, to what extent is that simply derived from the
5 CMA's findings and to what extent is that the result of
6 some independent exercise which you have gone through?

7 A. It is largely defined -- sorry, derived from the CMA's
8 findings, but not just the concluding line that I have
9 also looked at the evidence that they have relied on to
10 get to that point, which includes the evidence that they
11 describe from the interviews with all of them. So that
12 is a key source of the evidence base, but it is also
13 some other evidence that I was looking at in relation to
14 price gaps and switching rates and market share levels
15 being stable over time and so on.

16 Q. It is in your report?

17 A. Yes.

18 Q. But the existence of this regulatory focused group, that
19 is something which you took from the finding of the CMA
20 that they were a group who had no choice. You looked at
21 the underlying documents which the CMA had quoted
22 presumably in their Decision so that you could
23 understand something about that and what was driving
24 that, but you did not, I think, conduct a factual
25 exercise yourself in going through absolutely everything

1 that was said by the pharmacies, by the wholesalers, by
2 the suppliers in order to reach independent conclusions
3 of your own on that factual question?

4 A. Well, I think that it is fair that I did not -- I do not
5 even know what the full breadth of that potential
6 information set would have been. I looked at the
7 information that the CMA was relying on and I satisfied
8 myself as to the implications of that.

9 Q. Was there a package or selection of evidence that was
10 provided to you by the solicitors instructing you or how
11 did you identify that package?

12 A. It was essentially through looking at the Decision and
13 the associated documents.

14 Q. So you were directly referencing documents which were
15 referred to in the Decision?

16 A. Yes, I think in the main, yes.

17 Q. But you were not looking at, for example, documents that
18 were not referred to in the Decision?

19 A. I believe so, but, yes.

20 Q. So you took that as a starting point and really you were
21 asking yourself, now I understand that starting point
22 and I understand the effect of some of the underlying
23 documents, what consequence does that have for a proper
24 analysis of market definition. Is that a fair summary
25 of your approach?

1 A. Yes, I think, again, it is the combination of the
2 evidence that the CMA was describing and my own
3 quantitative assessment.

4 Q. I think another premise which you took, which I think is
5 not derived from the CMA's Decision, is that which you
6 refer to at your paragraph 6.2.3. That is page 28 of
7 your report. In fact, the top of page 29 {D2/1/29}:

8 "... in the same market as full label HTs is the
9 extent to which pharmacies are willing and able in
10 practice to substitute between these indications when
11 filling an open prescription."

12 You give us footnote 99 there, which we can see at
13 the bottom of that page is a reference to Dr Newton's
14 expert report. You take a sort of representative quote
15 from her report to communicate the substance and effect
16 of her opinion that we heard earlier today?

17 A. Yes, yes, I see that.

18 Q. You took that as a given I think as well. You did not
19 seek to go behind what Dr Newton had said?

20 A. No, I did not.

21 Q. So you took as a given that there was in fact
22 a regulatory obstacle to dispensing skinny
23 Hydrocortisone tablets off label?

24 A. I think I put it slightly differently in that I examined
25 the evidence as to whether the factors that pharmacies

1 took into account, many of them described regulatory
2 constraints, whether they existed or not almost is
3 secondary. What really matters is what did they
4 actually do as a matter of practice, and that was looked
5 at both from the how did they describe what they were
6 doing and also the evidence about things like switching
7 and volume trends and so on.

8 Q. So what mattered for you in this regard was the
9 perceived regulatory risk which those pharmacies
10 referred to?

11 A. Yes.

12 Q. Whether or not --

13 A. To the extent that that is what is driving their actual
14 Decision, then that is what is important.

15 Q. Whether or not that perception was accurate?

16 A. Yes, yes.

17 Q. Good, thank you.

18 If we turn to paragraph 6.3.8 of your report,
19 {D2/1/32}, perhaps we could look at 7 first of all just
20 to put this in context what you are talking about here.
21 You are talking about the evidence which shows that all
22 independent pharmacies, along with Day Lewis and Tesco,
23 switched you say by November 2017, in fact many switched
24 substantially earlier --

25 A. Yes.

1 Q. -- than that?

2 A. Yes.

3 Q. But you do not have evidence beyond that date. But you
4 refer to the aggregate supply of data suggesting that
5 remained consistent. Again, you distinguish between
6 what you say is the price-sensitive category and the
7 regulatory-focused category.

8 Now, I just want to explore this distinction with
9 you, because you then say at 6.3.8:

10 "This again reinforces that there are two separate
11 groups of pharmacy customer, one that is highly price
12 sensitive and one that is not."

13 I am just going to suggest to you that is an unfair
14 characterisation of the position of the group which you
15 call the price-sensitive group. I do not think you are
16 suggesting that those customers do not care about
17 compliance. I think you would accept simply they had
18 a different perception of what compliance entailed?

19 A. I am not really commenting on what their intention was
20 or whether they were or were not behaving in the right
21 way. All I am saying is that they did not see the need
22 to sell full indication in contrast to the other group
23 of pharmacies who did see that.

24 Q. If there was therefore no regulatory obstacle, then it
25 was a perfectly rational choice, price sensitive or not,

1 to choose a cheaper product?

2 A. Yes, I think I would agree. Subject to a separate
3 debate about whether there were any risks and
4 consequences to doing that, and I am not suggesting
5 there were, that wasn't my focus, then I agree they were
6 taking the cheapest available product.

7 Q. If you understand, first of all, that their perception
8 was there was no regulatory risk and, indeed, I think
9 you were here for Dr Newton's evidence earlier today,
10 were you?

11 A. I was listening in an associated room, yes.

12 Q. You heard Mr Jones on behalf of the CMA put it to
13 Dr Newton that she was simply wrong about her
14 understanding of the regulatory regime and, in fact,
15 there was no regulatory bar to off-label dispensing.
16 You heard that being suggested to Dr Newton?

17 A. Yes.

18 Q. So clearly, I will put it at its lowest, it is perfectly
19 possible for a pharmacist to have taken the view, with
20 some confidence, there is no regulatory risk here, so my
21 decision will be determined by other factors?

22 A. I suppose that is what those pharmacies were doing and
23 I am not suggesting that they were irrational in doing
24 so.

25 Q. No. Taking into account the lower price would be --

1 THE PRESIDENT: Sorry, when you said "rational", I think you
2 meant "irrational"; is that right?

3 A. I think I said I would not suggest they were being
4 irrational.

5 MR PALMER: I heard "irrational".

6 THE PRESIDENT: I heard "irrational" too, but the [draft]
7 transcript said "rational" so I thought we had better
8 ...

9 MR PALMER: I am grateful. Of course, that on its own says
10 nothing about their price sensitivity. What might say
11 something about their price sensitivity is whether the
12 mere fact that the price was lower was enough for them
13 or the extent to which they balanced that lower price
14 against any other advantages of the full label product
15 security of supply, reputation of the manufacturer and
16 so forth, whatever they may be, and how they evaluated
17 and valued the differences and the pros and cons in that
18 sense?

19 A. I agree that in principle a number of factors could be
20 weighed up, but they themselves clearly demonstrated
21 from their actions that full label was not a concern,
22 but having a cheaper price was a priority.

23 Q. Those who went for it can be assumed, amongst other
24 things, to have been attracted by the price. That tells
25 us nothing about how they valued the other things which

1 may have been associated with a full label product?

2 A. It is obviously possible there are a number of other
3 characteristics between skinny suppliers and they had to
4 make choices between the brand, prior relationships and
5 so on. That is all possible factors that they might
6 have taken into account, but not relevant to the
7 question of are they in the same market with full label.

8 Q. It would not be right for anyone to suggest that those
9 who you call the price-sensitive group were not in fact
10 equally regulatory focused in the sense of paying
11 serious attention to their compliance responsibilities.
12 It is just that they perceived what those
13 responsibilities were in a different way. They arrived
14 at a different result.

15 A. That is possible, but it would not affect my findings,
16 because by regulatory focused in a sense I do not mean
17 they were on the right side of being correct about the
18 regulations and the others were on the wrong side of it.
19 That may or may not be the case. The question is does
20 their purchasing behaviour focus on the full versus
21 skinny issue in the sense that they felt they could not
22 or should not or would not substitute to skinny. That
23 was what I am calling the regulatory-focused group.
24 Whether the others fully took account of their
25 regulatory obligations and had very good compliance

1 policies is simply not relevant to my assessment of what
2 their behaviour ultimately was, which was demonstrated
3 to be a price-sensitive focus on that issue.

4 Q. Thank you. So now let us concentrate on what you call
5 a regulatory-focused group. I think we have agreed that
6 just what defines their membership is those who if
7 properly categorised, I am not going to argue with them,
8 I will be submitting in due course that some of these
9 eight who you have put in that category do not belong on
10 that at all, but that is a matter on the facts and
11 submission on the documents, not for you.

12 But for those who could properly be said to be
13 regulatory focused in the way that you identify them to
14 be, that you accept, I think, what is sufficient is that
15 was their perception of what regulation required, rather
16 than what regulation did in fact require?

17 A. I think that is fair. I am not really making a point
18 about what was or was not the right regulatory approach.
19 I am talking more about what happened in the market.

20 Q. Now, perceptions can change over time, can they not?

21 A. Potentially, yes.

22 Q. Particularly if your original perception is as a matter
23 offer fact wrong?

24 A. Potentially, yes.

25 Q. You are more likely to change that perception if you are

1 wrong?

2 A. Agreed.

3 Q. Because it could be pointed out to you or you could
4 learn or you could review a decision and take
5 a different view and say, well, initially we thought
6 there was a compliance problem here, but actually on the
7 strength of better information we now take a different
8 view?

9 A. That is possible, yes.

10 Q. It is perfectly possible, right. In fact, there are
11 examples of pharmacists doing that. Did you look
12 closely at the evidence surrounding Day Lewis, for
13 example?

14 A. I mean, I commented to some extent on Day Lewis and
15 I think that was one example which did form the view
16 that they could sell skinny label product.

17 Q. Eventually they did, yes?

18 A. Yes.

19 Q. You were not here I think for Mr Beighton's evidence
20 where he explained that when they approached Day Lewis,
21 when what is now Advanz or AMCo approached Day Lewis
22 in May 2014, the supervisory pharmaceutical officer was
23 adamant that they would not touch skinny products
24 essentially for regulatory compliance reasons?

25 A. I wasn't here for that, but I accept that position.

1 Q. So if that was the view, as Mr Beighton said it was,
2 in May 2014, we know that by September 2016 a different
3 view had been reached by Day Lewis?

4 A. Yes, I suppose that is consistent with that fact as you
5 mentioned.

6 Q. In fact, we can look in your report, where you refer to
7 Day Lewis on page 31 at paragraph 6.3.6 at (a).
8 {D2/1/31}. You refer to some of the evidence concerning
9 Day Lewis. I will not go through all of the evidence
10 with you now, but do you see about eight lines down the
11 words:

12 "TM confirmed it was likely that
13 after September 2016-Day Lewis's pharmacies dispensed
14 skinny label tablets off-label when filling open
15 prescriptions."

16 A. Yes.

17 Q. Did you attribute any significance to that
18 date, September 2016?

19 A. No, I did not.

20 Q. Did you wonder why after 2016 -- after September 2016
21 and not just in general, what the significance of those
22 words were?

23 A. I did not assess that, no.

24 Q. What I am going to put to you, and I can show you the
25 dispensing data if you like, is that was a marked shift

1 in the dispensing practice of Day Lewis when they went
2 from dispensing almost all full label tablets to
3 dispensing almost all skinny label tablets, but there is
4 no change in the market, there is no change in the
5 regulatory environment in September 2016. There is just
6 at least by then a change in perception as to what is
7 permitted or not. That is right, is it not?

8 A. Well, I mean, it is right and I have already accepted or
9 agreed with you that the perception is an important
10 factor. My question is really what were the actual
11 behaviours of the different pharmacies and, obviously,
12 you need to look at the market as a whole and there were
13 essentially two types of -- whether it be actual
14 regulatory policy or perceived regulatory risk and
15 so on, but there were broadly two categories. One which
16 thought you more or less had or should dispense full and
17 another group that was price sensitive and did not feel
18 that way.

19 I think what is happening here is that Day Lewis
20 clearly moved from one group to the other and I am
21 not -- I think that is the case. I am not challenging
22 that, but it does not affect my conclusions.

23 Q. You see, the point I want to put to you is that your
24 analysis of these two categories and who was in them is
25 one which you have conducted after the event with the

1 benefit of the CMA's investigation, the documents that
2 they exhibited to their Decision and which you reviewed,
3 that includes notes of calls, interviews they had with
4 different pharmacies, many years after the relevant
5 events, allowing them to obtain an insight into what was
6 happening in their minds at the time.

7 But if I ask you for a moment to put yourself in the
8 shoes of Auden/Actavis, without that benefit of
9 hindsight at the time facing skinny entry, they do not
10 know, do they, who is going to change their perception
11 of regulatory risk at any given time?

12 A. They may not. I do not know. Obviously, they will
13 perhaps have made their own enquiries or formed their
14 own view, but you are right, I cannot comment on what
15 their view of how the market might have evolved.

16 Q. There is no evidence that they knew what was driving the
17 purchasing decisions and, in particular, of the
18 perception of regulatory risk and how firmly that
19 perception was held by any one pharmacist at the time?

20 A. I mean, I cannot really comment on what Auden knew or
21 did not know at any given point in time. All I can
22 comment on is the facts and evidence that I have seen
23 around the volume trends, the decisions, which did
24 include, as you say, summaries of interviews and so on.
25 Some of that might well be in retrospect but some of it

1 is also real time market information, ie what actual
2 switching, what actual --

3 Q. Internal emails which were contemporaneous, but, again,
4 not available to Auden/Actavis at the time?

5 A. Yes, that may well be the case. I have not looked at
6 what Auden knew at the time.

7 Q. When I say at the time, we must not lose sight of the
8 time we are concerned here with a spread of time. We
9 heard from Mr Beighton that there was a serious
10 development, a change in the market, as he described it,
11 in April 2016 and he explained, for example, how AAH
12 wholesalers suddenly became interested in buying skinny
13 products, having completely ruled it out a couple of
14 years earlier.

15 Again, that is a moving picture, is it not?

16 A. Well, I think the likely explanation there and, again,
17 you know, I would be happy to comment if I am presented
18 other facts, but the likely explanation there is that
19 AAH being a wholesaler provides derived demand. In
20 other words, what they want to supply reflects what the
21 pharmacies want to supply. So if they had seen possibly
22 an important client form a different view on the
23 regulatory perception, then that would very well be
24 a reason why they might move, at least in respect of
25 their sales, to that particular pharmacy to acquire some

1 skinny product. I agree with that.

2 Q. If there was a new demand from pharmacies who had not
3 expressed it before, because of a change in regulatory
4 perception, then they may change as well?

5 A. Yes.

6 Q. Including as to the assessment of any of their own
7 regulatory obligations which they felt they had?

8 A. Yes. I think just one -- briefly, one piece of colour
9 I have commented on, which I think is relevant to all
10 this, is the extent to which there was ongoing switching
11 after that initial period which, as you say, was
12 primarily within the first year and the evidence that
13 I have seen suggests that there was fairly modest
14 other -- basically, the market was fairly stable. So
15 there may well have been some movement, albeit I think
16 the September 2016 is within the year actually.

17 Q. As it turns out --

18 A. As it turns out, exactly, yes.

19 Q. But during that time, one thing which was becoming
20 clearer was the attitude of regulators towards the sale
21 of skinny products off label. Are you aware of that?
22 Regulators gradually making their views known when asked
23 by operators such as Auden who wrote to the MHRA, for
24 example, and they received answers and the MHRA wrote
25 to, amongst others, AMCo as to how their products could

1 be marketed and what information could be or did not
2 need to be contained in the patient information leaflet.
3 These were developments which were happening over time,
4 were they not?

5 A. There may well have been developments happening over
6 time. Obviously, we do see the possibility of those
7 developments happening over time also being reflected in
8 the volume trends and price trends and switching
9 decisions that people have made. My additional comment
10 on that is that even if there were such developments,
11 I am focusing on how the pharmacies were actually taking
12 into account all of that information and despite some of
13 that potential change happening, you still had the --
14 effectively the binary decisions with very limited
15 exceptions of people having switched a bit later on,
16 but, essentially, the aggregate data shows that once the
17 bifurcation had happened, that is more or less how it
18 stayed and that is despite the fact that the pricing
19 differential came rapidly down due to the drug tariff
20 and, again, you would have thought that would have
21 triggered some reverse movement back from full -- from
22 skinny back to full and yet that does not happen either,
23 so I do not disagree that there might have been other
24 sort of regulatory factors that might have evolved over
25 time, but really what I am focusing on is what was

1 happening in the market from a pharmacy dispensing
2 decision perspective.

3 Q. What I want to put so you is that when turning to the
4 consideration of the extent to which skinny prices
5 formed a direct constraint on full label prices, we must
6 remember, must we not, that Auden/Actavis at the
7 relevant times did not have access to all the
8 information which you have based that analysis on and
9 they did not know how marginal their customers were at
10 the time, did they?

11 A. They may have not. I am not disagreeing that -- what
12 information they had. I do not know what information
13 they had, but it is fair to say that at some point in
14 time they might not have had all the information that
15 later evolved in the market. I think that is a fair
16 statement.

17 Q. Yes. If we turn to your paragraph 6.3.28 at {D2/1/39},
18 at the foot -- sorry, just over the page at 40 in fact.
19 At 29 -- sorry, 28 you refer to the evidence not
20 suggesting that:

21 "The threat of pharmacies switching to lower priced
22 skinny label HTs did not provide an effective direct
23 constraint on Actavis's price ... Instead the
24 bifurcation of the market into a price sensitive
25 contestable customer group and a regulatory-focused

1 group highlighted clearly that Actavis had an assured
2 market that did not regard skinny label as a suitable
3 alternative. As explained above, Actavis had the
4 ability to increase the price of full label tablets to
5 this group without fear of losing sales due to switching
6 to skinny label HTs, and it appears to have acted on
7 this to protect its high margins ..."

8 What I want to put to you is certainly by the time
9 of 2017, and indeed earlier than that, when there was
10 market competition, Auden/Actavis could not have known,
11 nor proceeded on the basis that it need not fear that
12 anyone would switch to skinny just because they had been
13 buying full label tablets up to that point?

14 A. Well, I think the evidence was that for a significant
15 period of time they were selling to some pharmacies,
16 which I have characterised as regulatory focused, at
17 a significant price premium without them switching and
18 with them having said, albeit I appreciate what they
19 have said was perhaps to the CMA in an interview, that
20 there were very good reasons why they did not consider
21 switching to skinny. Now, I do not know whether
22 Auden McKenzie had any particular views on that. My
23 focus is on what was happening in the market and
24 the price trends and the switching trends.

25 Q. You see, up to August 2016, Auden/Actavis could have

1 said to them, well, Day Lewis are buying our full label
2 products with the price premium entailed, but then
3 suddenly they lose that business overnight?

4 A. Yes, that is part of the migration that I described
5 earlier. It wasn't --

6 Q. Much later than you really described earlier and the
7 point is that they tipped at that point. How is
8 Auden/Actavis to know that no one else is going to tip?
9 The reality is they are going to respond to the price of
10 skinny tablets, because they want to ensure that the
11 price differential does not increase, thus giving an
12 incentive on people to re-evaluate their regulatory
13 position and switch at that point.

14 A. The first comment is that that migration took place over
15 about a year and that is within that same period and,
16 secondly, the evidence that I have seen suggests that
17 the price premium was maintained for a very long period
18 of time without inducing any further switching. So that
19 to me suggests that there was a product market
20 segmentation.

21 Q. Can we just turn to your evidence on the suppliers as
22 well, which you referred to at page 36. That is
23 {D2/1/36.} That is 6.3.17. You say that your analysis
24 is corroborated by the evidence from suppliers. I just
25 want to take you down quickly through this. Under (a)

1 you refer to the position of Celesio, the parent company
2 of AAH Lloyds. Mr Holmes took you to an email from
3 them. If you go down four lines:

4 "Following contact from Actavis these two customers
5 decided not to go forward with stocking our product as
6 Actavis claimed that without the adult adrenal
7 insufficiency indication our product could only be
8 dispensed to 10% of patients taking Hydrocortisone."

9 That was the position that Alissa told the CMA
10 in June 2016, is it not?

11 A. Yes.

12 Q. But things subsequently changed with AAH actually
13 supplying a much higher percentage of skinny products to
14 its customers than previously. Is that right?

15 A. I do not know to what extent -- it may have had some
16 increase in skinny subsequently, but my understanding is
17 perhaps you are referring to the Day Lewis switch, which
18 I agree happened, I think, and a bit later in 2016, but
19 by the end of the year effectively of migration there
20 was stability.

21 Q. I am also now talking about sales to AAH?

22 A. Sales to AAH reflect what it is selling to the
23 pharmacies. One key element of AAH pharmacy sales is
24 its own integrated pharmacy, Lloyds. Now, it might have
25 had others as well, but overall I think primarily

1 focused I believe on the national chains. It may have
2 also had some independents, but I am not sure that the
3 balance of its sales transitioned extensively from full
4 to skinny.

5 Q. Let us look at (b). Bristol Laboratories told the CMA
6 in April 2016 that full-line wholesalers are still
7 evaluating the list of their skinny product, but, in
8 fact, we know that that evaluation continued
9 beyond April 2016 and they did start stocking skinny
10 products.

11 What you have done here, Mr Holt, no doubt
12 inadvertently, is focus on evidence which freezes the
13 frame, April 2016, June 2016 when in fact the market was
14 still developing and as far as Auden/Actavis knew could
15 continue to develop thereafter?

16 A. This set of paragraphs focus, and you can see that there
17 were sort of interviews happening somewhat later as
18 well, 2017. Obviously, this is evidence about
19 suppliers' understanding of the market, which I am only
20 able to obtain from what the CMA was saying. I have not
21 relied only on these points, but I actually have looked
22 at the evidence as to what the pharmacies were talking
23 about and also the aggregate and individual discussions
24 around switching factors. So it is really the body of
25 that entirety of the evidence that I am focusing on.

1 Q. We will be addressing the Tribunal in detail about that
2 evidence. I will not go through it all with you --

3 A. Okay.

4 Q. -- now. Can we just see how this translates. I will
5 not go through each of those examples. I could make
6 similar points. If we go to your page 39, please and
7 6.3.26 {D2/1/39}, where you say it appears from the
8 available evidence that Actavis did not reduce prices in
9 order to compete directly with skinnies but rather
10 continued to maintain high prices and margins on its
11 assured sales to and, in fact, initially increased its
12 price as demonstrated by and then your (a): They
13 increased prices following the entry of Alissa,
14 Bristol Labs and Resolution.

15 Can we just look in that context at the figure which
16 Mr Holmes showed you earlier, which is at {K/60/2}. Do
17 you remember this figure?

18 A. Yes.

19 Q. I just want to remind you you were having a debate with
20 Mr Holmes about the effect on the blue line, the
21 Auden/Actavis line, between October 15 and March 16,
22 which is when Alissa was the sole skinny competitor. Do
23 you remember that?

24 A. Yes.

25 Q. Then we get to the line, the dotted line,

1 marked March 2016 when Resolution and Bristol enter. Do
2 you see after that market entry the blue line starting
3 to go down again, turning at that point and going down?

4 A. Yes.

5 Q. Do you also see above it the drug tariff, the dashed
6 line, also going down?

7 A. Yes.

8 Q. Let us just put that in context. I think as you
9 explained earlier in your report, neither Alissa nor
10 Resolution nor Bristol were Scheme M manufacturers, were
11 they?

12 A. Yes, that is right.

13 Q. So that line going down for the drug tariff
14 after March 2016 has not been affected directly by the
15 entry of Alissa, Resolution and Bristol. What I mean by
16 that it does not reflect their prices. It continues to
17 reflect only the fact that Auden/Actavis's price is
18 going down. That is right, is it not?

19 A. I think it is actually AMCo's price which went down
20 quite a lot during that period of time.

21 Q. AMCo comes in in May 2016. You see that is the next
22 dotted line. Do you see that?

23 A. Sorry, what I meant by that was the AMCo sales of the
24 full product.

25 Q. AMCo's sale of the full product. That is the

1 Auden/Actavis product, is it not?

2 A. Yes, but there was maybe a small price differential that
3 might have been happening there and that, I believe, was
4 in the Scheme M.

5 Q. There is only that product which is being reflected by
6 the drug tariff, is it not?

7 A. At that point, yes.

8 Q. Yet it is going down and it is turning on each occasion,
9 because of the market entry by the skinnies, and that
10 can be taken as evidence of a direct constraint
11 presented by the skinnies on Auden/Actavis's processing?

12 A. Not necessarily, because I think obviously what you also
13 had was a downturn in -- firstly, you can see that the
14 main sort of downward movement of Auden took place some
15 time after that, but, by that point, the drug tariff was
16 having a significant impact because there were some --
17 by the time AMCo's entry came in, there was already
18 significant levels of skinny competition at that level,
19 so a volume weighting on AMCo's skinny sales in 2016
20 would be something that would have an important downward
21 effect and I think that is what is shown here.

22 Q. Certainly, AMCo's entry has an effect on the drug
23 tariff, as does subsequently Teva and Genesis. At that
24 point, it becomes harder to disentangle direct from
25 indirect constraints, but the point I am putting to you

1 is before AMCo's entry there must have been a direct
2 constraint presented by skinnies on the full label
3 product?

4 A. Not necessarily, it could be the direct impact of the
5 other AMCo sales level.

6 Q. That is the full label product?

7 A. Yes, it is, but that might be where the source of
8 competitive tension is. That was driving the drug
9 tariff price and if that was lower, then that would have
10 affected indirectly --

11 Q. You do not think that either AMCo's full label product
12 bought from Auden/Actavis or Auden/Actavis's product,
13 you do not think that the prices were affected at all by
14 the entry of those skinny products which we can see on
15 that chart?

16 A. That is my reading of not just this evidence, but also
17 the way in which the CMA's findings are presented in
18 terms of what are the pharmacies actually thinking
19 about. It is consistent with that as well.

20 Q. I think you will agree with me, at this point, they did
21 not know how all the pharmacies would react to skinny
22 entry?

23 A. They may not have done. Yes, they may not have done.
24 That is fair.

25 Q. Moving on lastly, to your paragraph 6.5 -- sorry, 6.4.3,

1 your page 41, {D2/1/41}, where you are dealing now with
2 the indirect constraint provided by the drug tariff
3 price. And you say six lines down:

4 "... wholesalers in this situation have a credible
5 threat to delist the full label product ..."

6 I should put this in context with the previous
7 sentence:

8 "Knowing the drug tariff price wholesalers target
9 a required margin (which includes allowance at the
10 retail/pharmacy level) and use this to negotiate with
11 Actavis. Wholesalers in this situation have a credible
12 threat to delist the full label product, because if
13 the price of full label is too high (particularly if
14 the price is at or above the drug tariff price), then
15 they are better off not buying the product (as any stock
16 purchased could not be sold to their own customers)."

17 That makes obvious economic sense that if they are
18 going to lose money by selling a product they are not
19 going to buy it in the first place.

20 I would just ask you to re-evaluate that. You say
21 in that circumstance, I think you suggest over the page
22 at 6.5.5, that they may delist Hydrocortisone tablets
23 all together. That is at page 44, end of 6.5.5.

24 {D2/1/44} I just want to challenge you as to how
25 realistic that proposition is.

1 The reality is, is it not, Mr Holt, that if
2 Auden/Actavis had not maintained a sufficient margin
3 under the drug tariff that pharmacy customers even those
4 who you put it are regulatory focused would look again
5 at providing skinny products rather than not providing
6 Hydrocortisone tablets at all. What do you say about
7 that suggestion?

8 A. I mean, it is obviously a possible reaction that they
9 could have had but the evidence suggests that they did
10 not consider and would not consider skinny. There are
11 a number of alternatives that they had which could be to
12 continue to secure the full label product that they
13 wanted, albeit at a lower price due to the falling drug
14 tariff level.

15 One would be essentially negotiation directly with
16 the full label supplier on the basis that they might not
17 stock it. The other would be that they could use
18 obviously the portfolio of products that they bought
19 from that supplier as leverage. So those would be two
20 clear sources of negotiating power, countervailing buyer
21 power that they could have used to exercise in their
22 negotiations.

23 Obviously it is helpful to them in those
24 negotiations that there is a drug tariff because that
25 removes one of the possible medication sources which is

1 a pass-on type argument. If actually they could have
2 easily just passed on any increase in sales in terms of
3 a higher downstream price, then that would have lessened
4 their countervailing buyer power because that would have
5 been a legitimate alternative option.

6 Since the drug tariff constrained that, one has to
7 look at other sources of countervailing buyer power
8 which are the two that I just mentioned.

9 Q. It is to large extent speculative but may I put this to
10 you: would it not be precisely that scenario of trying
11 to reduce or eliminate that margin under the drug tariff
12 which from Auden/Actavis's point of view would be
13 precisely the sort of thing which they would fear would
14 lead to a re-evaluation of the regulatory risk by those
15 pharmacies?

16 A. I cannot comment on whether that was a realistic
17 proposition. The evidence seems to be that that was
18 not -- the pricing situation was not the primary
19 concern. It was ensuring compliance with the full label
20 indication.

21 Q. They negotiated hard to retain their margin under the
22 drug tariff, did they not?

23 A. The pharmacies?

24 Q. Yes, and wholesalers.

25 A. I understand that they would do and again they would

1 have had sources of leverage in order to enhance their
2 bargaining position.

3 Q. In those negotiations efforts were successful in
4 maintaining that margin under the drug tariff, were they
5 not?

6 A. It seems so although I think the margin may have been
7 falling just by looking at in recent years the size of
8 the difference between the average supplier price
9 somewhat narrows.

10 Q. I am looking at the infringement period for the moment.
11 The margin did reduce as prices got lower?

12 A. Yes, that is right.

13 Q. But during the time which is said to be the infringement
14 period the margin was essentially maintained, was it
15 not?

16 A. I do not know whether it was necessarily maintained but
17 I am sure they did their best to maintain it.

18 Q. We will no doubt hear about, and that is because they
19 had that negotiating power to maintain that and from
20 Auden/Actavis's point of view that is something which
21 they were anxious to preserve so that they did not
22 re-evaluate that regulatory position and make a jump to
23 skinnyies as half the market already had done?

24 A. Again, that sort of concern seems inconsistent with the
25 evidence that I have seen, that those pharmacies were

1 not considering skinny. It was not merely a price
2 issue. They had other non-price reasons to adopt that
3 but nonetheless they were able to exercise some
4 constraints on the level of price as a result of the
5 drug tariff for the other reasons I mentioned.

6 Q. This is all in a context where, as you acknowledge right
7 at the outset of your report, that these are
8 bioequivalent products with no clinical difference and
9 from that clinical point of view are completely
10 substitutable. That is something which you would expect
11 Auden/Actavis to have well in mind alongside any
12 understanding that this regulatory risk which was
13 perceived by some was in fact written water and could
14 easily change overnight, as it had done with others?

15 A. I think the crucial thing, as I was saying earlier, is
16 what was the perceived regulatory risk and I think the
17 evidence suggests that a significant part of the markets
18 perceived that that to be extensive and therefore did
19 not wish to consider alternatives.

20 Q. We will make submissions on what the evidence shows
21 about that in due course.

22 A. Understood.

23 MR PALMER: Thank you very much. That is all my questions,
24 thank you.

25 THE PRESIDENT: Thank you, Mr Palmer. Mr Holmes, you have

1 no further questions.

2 MR HOLMES: Nothing arising from that, sir.

3 THE PRESIDENT: Mr Brealey, I see the time. I have

4 a meeting which I am late for but I would very much want

5 to finish this witness tonight if we can.

6 MR BREALEY: I have no re-examination for Mr Holt.

7 THE PRESIDENT: That answers that question. Thank you very

8 much.

9 MR HOLMES: Sir, on timing we are well ahead of ourselves.

10 THE PRESIDENT: You are. I have looked at this and we did

11 have an overrun for Mr Holt which we will not need which

12 is very good.

13 It struck me that it would be helpful if only to

14 keep him from going mad on a non-sitting day to try and

15 finish Mr Bishop tomorrow.

16 MR HOLMES: We can do our best, sir.

17 THE PRESIDENT: We are starting at 10 o'clock. Would it

18 assist if we tried to carve out a little bit more time

19 or is that something we should not ...

20 MR HOLMES: I certainly would not favour before starting

21 before 10. I even wonder whether a 10.30 start would be

22 sufficient but we are in the Tribunal's hands.

23 THE PRESIDENT: We will stick with 10 o'clock and so until

24 then.

25 Mr Holt, thank you very much for your assistance.

1 You are released. Thank you very much.

2 A. Thank you.

3 (The witness withdrew)

4 (4.50 pm)

5 (The hearing adjourned until Wednesday, 30 November at

6 10.00 am)

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