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IN THE COMPETITION APPEAL TRIBUNAL

1517/11/7/22

Salisbury Square House 8 Salisbury Square London EC4Y 8AP

Monday 18th November- Friday 20th December 2024

Before:

The Honourable Justice Michael Green Ben Tidswell Professor Michael Waterson

Merchant Interchange Fee Umbrella Proceedings

APPEARANCES

Sonia Tolaney KC, Matthew Cook KC, Owain Draper & Daniel Benedyk on behalf of Mastercard (Instructed by Jones Day and Freshfields Bruckhaus Deringer LLP)

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Thursday, 12 December 2024 1 2 (10.00 am)MS RACHEL WEBSTER (continued) 3 Cross-examination by MR SIMPSON (continued) 4 5 THE CHAIRMAN: Good morning. Good morning, Ms Webster. 6 MR SIMPSON: Good morning. THE CHAIRMAN: Yes, Mr Simpson. MR SIMPSON: I need to begin with an apology, sir. I saw on 8 9 the transcript yesterday that I described the operator 10 as having a "somewhat vulpine smile". I think that was the wrong word. I meant helpful and accommodating. So 11 12 apologies for that. THE CHAIRMAN: Being carefully noted. 13 14 MR SIMPSON: So, good morning, Ms Webster. 15 I want to start by going back to the issue of card 16 usage as a proxy for aggregate MSC costs. I think we ended yesterday -- correct me if I am wrong -- with you 17 18 accepting that your card usage graph was not reliable for the purposes that Mastercard relied on it for, but 19 20 it did show an upward trend? 21 A. So the chart that we are talking about --22 Q. Card usage. A. -- at figure 2 --23 24 Q. Yes.

A. -- shows the share of transactions accounted for by card

25

yesterday, that it would be appropriate to include

direct debit payments for regular payments that we were

shown in the UK Finance statistics. For the sectors

that that is relevant, that would be appropriate to

1

payments. I accept, given the exchange that we had

- include in the denominator. That would have the effect of reducing the rate of growth of card payments as
- 8 a share of transactions, but it would still show that 9 there would be growth.
- So the exact numbers for some sectors where regular payments are a feature in the retail economy would be not as shown in that graph, figure 2.
- Q. So is it reliable for card usage figures percentages, or not?
- A. So it may be indicative of the increase in card usage

 for sectors that do not include regular payments, but

 where sectors -- where retail sectors include regular

 payments, I think it is clear from the material that you

 showed yesterday that direct debits would be a form of

 payment used in those sectors for those products for

 regular payments.
- Q. So it may be indicative of the increase in card usage for sectors that do not include regular payments?
- 24 A. Making an assumption that it is regular --
- Q. That is the direct debit point?

- 1 A. Sorry?
- 2 Q. That is the direct debit point?
- 3 A. Yes, exactly.
- 4 Q. What about cheques?
- 5 A. So the issue with cheques is that there may be some that
- 6 are included in the early part of the period which
- 7 relate to payments which are not in the retail economy,
- 8 but I do not have any information to understand the
- 9 impact that that would have on the figures.
- 10 Q. It is not just the early part. Although the figure
- detects drops, you do not know the ratios of business
- 12 and consumer transactions across any year, do you, for
- 13 cheques?
- 14 A. For cheques, no, that is right.
- 15 Q. So the graph is not reliable, is it, for any purpose?
- A. No, the part that would be ... Sorry, as shown, showing
- the share of transactions, I agree that there are
- 18 uncertainties in relation to how that can be
- 19 interpreted. The numbers on which it is based show
- a very material increase in the underlying value of the
- 21 card transactions.
- 22 Q. So you cannot say -- is that the value?
- 23 A. That is of the value of the card transactions.
- 24 Q. But it is not reliable as an indicator of usage?
- 25 A. The exact numbers I think it is difficult to tell

- from -- sorry, the exact numbers are probably not
- 2 reliable in terms of showing the exact increase in the
- 3 proportion of transactions in the retail economy that
- 4 are associated with card payments. So I think that is
- 5 a fair statement.
- 6 When I have recalculated the chart, using different
- 7 assumptions of the relevant payment types to include in
- 8 the denominator, I still see a marked upward trend in
- 9 the share of transactions that is for card payments, but
- 10 the numbers change.
- 11 Q. So what the graph shows, or what we are left with, is
- 12 there was an upward trend but you cannot say what it
- 13 was?
- 14 A. In the share of transactions I cannot -- in the share of
- 15 transactions specific to retailers, that chart cannot
- inform that issue.
- 17 Q. Well, I can therefore deal quite briefly with another
- 18 flaw in your methodology on this, as we suggest it is.
- 19 You treat card usage as a proxy for aggregate MSC
- 20 costs?
- 21 A. Yes.
- 22 Q. But that only holds if there is no variation in
- aggregate MSC costs for merchants over the period?
- 24 A. I am not sure it means that it is not a proxy. It would
- 25 depend on the relative scale of the increase in card

- 1 usage relative to any change in MSC costs. So it may be
- 2 that the change in MSC costs is or is not sufficient to
- 3 outweigh the increase in card usage. I have made an
- 4 assumption, taken a view in my report, that any change
- 5 in MSC costs would not, on a per unit or a per
- 6 transaction basis, would not be sufficient to outweigh
- 7 the increase in card usage.
- 8 Q. So if that assumption is wrong, that is another reason
- 9 we cannot rely on the graph?
- 10 A. So if there were evidence that the MSC costs had fallen
- 11 to a degree that would offset the increase in card
- 12 usage, that would be correct.
- Q. Well, not quite, Ms Webster, because you are putting it
- forward as a graph the Tribunal can rely on.
- 15 A. So I am putting it forward as an indicator of the likely
- increase in MSC costs, because I consider that MSC costs
- are likely to be driven in large part by the
- increased -- sorry, by the number of -- the value of the
- 19 transactions processed.
- 20 Q. But you cannot say whether MSC costs change, can you?
- 21 A. So my understanding, and I mentioned this in the
- 22 hot-tub, I have had a look at the period in -- around
- 23 2015, which was my understanding of when MSC costs on
- a per unit basis would have come down due to the IFR,
- and the PSR study shows that there is largely a sort of

- 1 flat line in terms of MSC costs that were incurred by
- 2 merchants of different sizes across the period 2014
- 3 to 2018.
- Q. But you have not investigated or even considered any of this in your report, have you?
- A. In my report I have focused very clearly on usage, and
- 7 when writing that report, and looking at the -- looking
- 8 at the scale of the increase in card usage in terms of
- 9 the absolute increase in the value of transactions
- 10 processed by card payments, which is many orders of
- 11 magnitude, I have taken that as sort of the key point.
- I do not consider that -- I have considered that that
- 13 scale of increase is so substantial that, to the extent
- 14 that there was a reduction in per unit costs or ... you
- know, I did not consider that they would outweigh that
- 16 overall increase in usage.
- 17 Q. Now, sorry, Ms Webster, but you considered the increase
- was so substantial that it was not even possible that
- 19 there were facts out there that you did not know which
- 20 would affect that point?
- 21 A. I think that is a fair description. So taking into
- 22 account figure 3 also in my report, which shows the
- compound annual growth rates of card usage for specific
- 24 retail sectors, it is not possible to get this data on
- a share of transactions basis, but this is absolute

1	increases. The increases are very, very large.
2	THE CHAIRMAN: Perhaps we need to go to that. What is the
3	reference, if we are going to it?
4	MR SIMPSON: Yes, we can go to it. It is $\{RC-F/14/121\}$.
5	THE CHAIRMAN: Yes.
6	MR SIMPSON: Now, you mentioned I am going to go to this
7	out of order, because it has been mentioned.
8	So you mentioned figure 3 in your report several
9	times yesterday and its relation to figure 2. Just
10	before we go to it, can we pull up yesterday's
11	transcript {Day15/131}. I do not have an Opus reference
12	for it. Yes, just go back to 130, please {Day15/130}.
13	Is that Day at the bottom of 130? I am not seeing
14	it.
15	Can I read out in the record what I am looking at?
16	THE CHAIRMAN: Yes.
17	MR SIMPSON: So it says it is an answer from you, where
18	I put it to you that hold on one second, let me make
19	sure I have the right one. (Pause)
20	Yes, I put it to you that there was a catastrophic
21	error in relation to cheques, and you said:
22	"So I have explained that I think that a proportion
23	of cheques would not have been relevant to retail
24	payments, payments in retail stores, but I then also had
25	the charts that are available alongside this total

1	picture, so this is figure 3 in my report, which shows
2	specific retail sectors, and it looks at the use of
3	debit card and credit card in those sectors and shows
4	the increase these are annual rates of increase of
5	transaction value for each of these different retail
6	sectors. Putting that alongside figure 2 meant that
7	I was not entirely reliant on figure 2 in reaching my

view about the increased use of cards."

That, I think, is the point you are returning to now here?

11 A. Yes.

Q. Now, could we go back to the figure 3 diagram. Now, there we see -- if we go back a page, please, figure 6.31, you describe what you are doing here. Can we pull up 6.31 a bit more. {RC-F/14/120}

16 So:

"Figure 3 shows these trends were particularly pronounced for some retail sectors. For example, the annual average growth rate for the value of debit card payments in the entertainment sector between 1995 and 2022 was 18.4%, which implies that the value of debit card payments in the entertainment sector in 2022 was around 95 times higher than what it was in 1995. For credit cards, the annual average growth rate for the value of credit card payments in the sectors belonging

- 1 to the category of 'other services' between 1995
- and 2022 was 10.2%, implying a twelvefold increase over
- 3 the period."
- 4 Then we go over the next page and the graphs
- 5 $\{RC-F/14/121\}$. These are compound annual growth
- 6 rates --
- 7 A. Yes.
- 8 Q. -- for the top three sectors for debit cards and for
- 9 credit cards?
- 10 A. Yes, and also the total --
- 11 Q. The total --
- 12 A. The total --
- 13 Q. -- averaged across all.
- 14 A. The total is not specific to those top three sectors.
- 15 Q. No, the total runs across. This is also in your
- spreadsheet, is it not?
- 17 A. Yes.
- 18 Q. So just a point of principle to start with: this tells
- us nothing about card usage, does it?
- 20 A. I think it tells us that card usage has gone up for
- 21 these retail sectors and for the total.
- 22 Q. Well, if you mean the number of pounds spent on cards
- has gone up, then, yes, but it does not mean that card
- usage, as you are referring to it in your graph, has
- gone up, does it?

- 1 A. So on the basis that at least a proportion of MSCs would
- 2 have been incurred on the basis of the value of the
- 3 transaction undertaken, if the value of the retail
- 4 transactions paid for by cards has gone up, then that
- 5 would imply -- sorry, I am maybe mixing things up. I am
- assuming, therefore, there would be an increase in cost
- 7 associated with that, but ...
- 8 Sorry, perhaps you can put your question again, I am
- 9 not sure I have answered it.
- 10 Q. This may tell us how many more pounds have been spent,
- but it does not tell us the same thing as your graph,
- does it? Your graph tells us or purports to tell us the
- 13 percentage of transactions on credit and debit cards as
- a proportion of the retail economy; yes?
- 15 A. Oh, I see. So if it were the case that payment through
- 16 the other methods had also gone up 95 times in the
- 17 entertainment sector, then it would be the case that
- 18 card usage relative to other forms of payment has not
- increased.
- 20 Q. But these graphs take no account of the change in value
- of money or the growth of the economy, do they?
- 22 A. No, they do not. They are simply straightforwardly
- 23 reported from the UK Finance statistics about the value
- of transactions processed by card.
- 25 Q. So, other than telling us that the number of pounds

- 1 spent on debit cards and credit cards had gone up, and
- gone up differentially in different sectors, it tells us
- 3 nothing?
- 4 A. So what I have taken from the charts is that it tells me
- 5 that the value of the transactions processed by cards
- 6 has gone up very substantially over the relevant period
- 7 from when the data starts to the end of the period by 22
- 8 times for debit cards and by roughly six times for
- 9 credit cards. That is thinking about the totals there.
- 10 I think that those increases are so substantial that
- 11 I did not expect, when writing this report, that they
- 12 would be offset by changes such as the general increase
- in inflation in the economy.
- 14 Q. But --
- 15 A. Because the orders of magnitude are so large.
- Q. But let us just start the beginning of that, shall we.
- 17 Consumer price inflation, as we have seen, has
- 18 practically meant prices doubled over the relevant
- 19 period; yes? The Bank of England stats show that; yes?
- 20 A. I think that is right.
- Q. We have seen that GDP grew about 3.5 times over the
- 22 period; yes?
- 23 A. Which would include that --
- 24 Q. Which would include two things: which would include
- 25 inflation and economic growth; yes? If you were going

- 1 to have a figure that was going to assist the Tribunal,
- you would need to account for those, would you not?
- 3 A. So I think what I am saying is that these increases, as
- 4 shown in this chart, are so substantial that they
- 5 would -- I did not feel the need to point out an effect
- 6 net of inflation, given the overall scale of the
- 7 increases.
- 8 Q. Are you still content with that approach?
- 9 A. Yes. I am trying to make a quite simple point about the
- 10 overall increase in the scale -- the value of the
- 11 transactions that are processed by cards.
- 12 Q. But, Ms Webster, you say that in one sector they have
- gone up by 95 times. That is mathematically correct. I
- mean, you did not work that out, did you, because it is
- only shown by the figures in your spreadsheet?
- 16 A. Yes.
- 17 Q. You did work it out?
- 18 A. Sorry, it is shown --
- 19 Q. Your team did it?
- 20 A. Yes.
- 21 Q. You did not look at the underlying figures, did you?
- 22 A. At the time when this was produced, I did not. I looked
- at the charts, I spoke to my team about the charts.
- I have subsequently looked at the figures.
- 25 Q. So you are right, they have in absolute terms gone up 95

- 1 times. But if you factor in inflation and economic
- growth, you have to divide by 3.5, do you not?
- 3 A. Not quite. Anyway --
- 4 Q. "Yes" or "no"?
- 5 A. I am not quite sure whether that is quite the right
- 6 calculation, but what I would say --
- 7 Q. How is it wrong?
- 8 A. -- is that a factor of 95 relative to a factor of 3 is
- 9 quite a material difference, so that would tell me that
- 10 it is an increase in card usage, irrespective of the
- increase in inflation. It has gone up by relatively
- more.
- 13 Q. So let me repeat the question: they have, in absolute
- terms, gone up 95 times, but if you factor in inflation
- and economic growth you have to divide by 3.5, do you
- 16 not?
- 17 A. I do not think 3.5. I think it may be more appropriate
- 18 to adjust for inflation.
- 19 Q. Well, let us say 2. Let us say 3.
- 20 A. Yes, if I say 2, if that is the rate of inflation, then
- 21 that would be right. So it would have gone up by
- 22 40-something --
- Q. 47, whatever it may be?
- 24 A. Yes.
- 25 Q. But why did you not say that? Why did you use 95?

- A. So I am trying -- as I say, I am trying to make a sort
 of fairly simple point about the overall scale of the
 increase and, whether one takes account of inflation or
 not, the point is there is a very large increase in card
- The figures that I presented in the share, figure 2,

 which shows share of transactions, will already take

 inflation into account, and we have discussed figure 2.
 - Q. But we cannot mix apples and oranges, can we? This is saying something completely different.
 - A. I am bringing two sources of evidence on the -- trying to bring two sources of evidence that report the increase in usage of cards and take what they say in the round about the likely increase in usage of cards facing merchants.
- 16 Q. You say you are:

usage.

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- "... trying to make a sort of fairly simple point

 about [I am just quoting from the transcript] the

 overall scale of the increase ..."
- 20 But we cannot know the overall scale of the increase 21 unless we know what scale we are working on, can we?
- A. Well, to my mind, whether the increase is a 40-fold increase or a 95-fold increase, it is still a material -- a very material increase that I consider could be a factor affecting the treatment that merchants

- 1 made of MSCs.
- 2 Q. But if their costs and their prices were all going up at
- 3 the same rate, then how would it affect them?
- 4 A. So that is perhaps where the inflation effect comes in.
- 5 So that is my point, which is if costs facing a business
- 6 generally are going up by inflation, and then we have
- 7 got card usage going up by many multiples of that, then
- 8 my expectation is that the costs that would be facing
- 9 the merchants would be -- the MSC costs would become
- 10 then more visible, and that is --
- 11 Q. Hold on a second. Because they have more noughts on
- 12 them?
- 13 A. Because there would be a larger share of my overall
- 14 costs in running my business.
- 15 Q. But that is not right if all the costs have gone up at
- 16 the same rate, is it?
- 17 A. Is your point that all the costs would have gone up by
- 18 40 times?
- 19 Q. I am just suggesting you have to factor in inflation and
- 20 GDP growth, and economic growth, to make any realistic
- 21 comparison?
- 22 A. Yes, and I think my point is that the scale of the
- increase that I observe from figure 3 is such that if
- 24 one factored in inflation, it would not detract from the
- 25 point that overall, merchants can be expected to have

- 1 faced increased card usage and therefore likely
- increased MSC costs.
- 3 Q. Just to take one point. If the UK had suffered from
- 4 hyperinflation between 1992 and 2022, then the value of
- 5 card transactions could have gone up 10,000% or
- 100,000%; yes? It could have, if there was
- 7 hyperinflation?
- 8 A. Possibly, yes.
- 9 Q. But that figure on its own would tell us absolutely
- 10 nothing relevant to Mastercard's case, would it? It
- 11 would have to be considered in the context of the size
- by value of the UK retail economy, which might itself
- have gone up by 10,000% or 100,000%?
- 14 A. Yes, and in the ideal I would have liked to have had
- these figures as shares of transactions, but that data
- 16 was not available in the UK Finance statistics, so
- 17 I have reported the data as it is and consider that the
- scale of the increases for these sectors, and for the
- 19 total for the retail sectors considered, is such that
- I would not expect the increased usage to have been
- 21 offset.
- 22 Q. But the scale of these increases has to be put relative
- 23 to the scale of the increase in size of the UK retail
- 24 economy, does it not?
- 25 A. So if it were more marginal, then I think that would be

- 1 very important. The scale of the increases in here are
- 2 so large relative to any increase in inflation that
- I took the view that that was not necessary.
- Q. Well, let us go to figure 3 again which is in front of
- 5 us.
- 6 THE CHAIRMAN: Can I just ask. You said you took the view
- 7 that it was not necessary. Was that at the time you put
- 8 this in, you decided that it was not necessary to
- 9 consider inflation and growth in the economy?
- 10 A. I think that is right. I think I looked -- again,
- I think what I am clear about in this section of my
- 12 report is that I have got relatively limited evidence to
- 13 go on when going -- trying to look back in time, and
- 14 therefore I am trying not to push the evidence too far.
- I am reporting what I see in terms of increases in card
- 16 usage to give a view in the round about potential
- 17 expectations for MSC costs driven by changes in card
- usage.
- Then what I have here are two different ways of
- doing that, figure 2 and figure 3, where figure 3 is
- 21 specific to retail -- certain retail sectors, and where
- 22 the increases were so large that I thought that that
- point stood on its own. Maybe in hindsight I could have
- 24 included the inflation adjustment, but I think the
- 25 point --

- 1 THE CHAIRMAN: Or at least explained that that was your
- 2 thought process?
- 3 A. Yes.
- 4 MR SIMPSON: So, just in a nutshell, what do these graphs
- 5 tell us?
- 6 A. They tell us that for certain merchants in retail
- 7 sectors, there has been a very large absolute increase
- 8 in the value of transactions that are processed by
- 9 cards.
- 10 Q. Now, in order to calculate these figures and that these
- 11 are the top three, you must have, or your team must have
- 12 calculated the whole ranking?
- 13 A. The data is -- I believe it is in the spreadsheet that
- 14 was shared.
- 15 Q. Yes, it is. So why did you not include the whole
- 16 ranking?
- 17 A. Well, in effect I did, because I included the total,
- which includes both the three sectors that I have called
- 19 out as the -- where it is most significant, and then it
- 20 also includes the figures that are for the other sectors
- of the retail economy.
- 22 So I think the point that I make in paragraph 6.31
- is that the card usage data shows that there are
- 24 particular retail sectors that are more affected than
- others, and experienced a larger increase than others,

- 1 and then clearly when one looks at the total that shows
- 2 the overall picture.
- 3 Q. Now, there is no scale on these graphs, is there, to the
- 4 left?
- 5 A. No, but the percentages are noted at the top of the
- 6 bars.
- 7 Q. They are, that is right. But do you accept that someone
- 8 reading this quickly might potentially be misled by the
- 9 lack of scale, because they would look at the 21.2%
- 10 yellow block, and it looks almost exactly the same as
- the 10.2%? It is sort of half scale on the bottom one,
- is it not?
- 13 A. The increases are lower in the bottom chart, yes.
- Q. Do you think it would have been more satisfactory to put
- a scale on? I know the percentages are there, but it is
- 16 the visual effect of a graph which it is for, is it not,
- 17 these blocks?
- 18 A. I think it is quite clear with the percentages, so
- I would not have that worry.
- Q. So to get to these graphs, we have the source
- 21 underneath, the APACS UK payment statistics 2006. In
- fact it is also the 2016 ones, they have been omitted,
- but I am not saying anything turns on that, it is just
- an error, I am sure.
- 25 A. Right.

- 1 Q. Also the 2023 ones; you are using the same sources as
- 2 you are for figure 2?
- 3 A. Yes.
- 4 Q. Now, to get to the graphs, that involved collating
- 5 a very large number of figures from these tables, did it
- 6 not?
- 7 A. I mean, I think it is all in one table -- well, sorry,
- 8 because the data in any individual report only covers
- 9 a certain number of years, you have to go to the
- 10 different years to get the full time series, but it is
- table 17-point -- sorry, 18.2 and 17.2 in the latest
- 12 payment statistics. So the data is contained within
- a single table, I think, for debit cards, and a single
- 14 table for credit cards, from memory.
- 15 Q. I am just looking in principle at the exercise that
- 16 needed to be carried out to produce the graph. So the
- 17 table -- the figures had to be collated from those
- 18 APACS --
- 19 A. They were read from tables 18.2 and 17.2.
- Q. But they are from three different tables, are they not?
- 21 Sorry, there is an error there. Take it from me, and
- 22 I am sure I will be corrected, but they are from three
- 23 different tables?
- 24 A. In terms of having to bring together across the ...
- 25 Q. You have 2006, which goes back a certain way, to 2016,

- just as for the previous one?
- 2 A. Yes.
- 3 Q. So all the material had to be collated from that, and
- 4 then a spreadsheet had to be created which calculated
- 5 the compound growth for each of the ten sectors of the
- 6 economy into which APACS ultimately divides it, and
- 7 those are Mr Coombs' 12 sectors with a couple of them
- 8 aggregated; yes?
- 9 A. I think that is right.
- 10 Q. Take it from me for the moment, I am sure I will be
- 11 corrected.
- 12 That spreadsheet would then be created in order to
- produce a derivative number, which would be compound
- 14 growth?
- 15 A. Yes.
- 16 Q. Then, on that, it would, in the cleverness of Excel,
- 17 rank them in order, it would give them a ranking?
- 18 A. Yes. I am not sure we used that function but --
- 19 Q. You did. It is in the spreadsheet and we are going to
- 20 go to it.
- 21 A. Right, okay.
- 22 Q. So $\{RC-Q4/16/1\}$. I have gone, yes, to the second one,
- figure 3. The second tab, "Worksheet", sorry, at the
- 24 bottom. Sorry, my fault, I was not clear. If you
- 25 scroll down, please. Can you shrink this slightly.

- 1 Great, thank you, and scroll down.
- 2 So what we have is, as with a lot of these
- 3 spreadsheets, you have the intermediate output, that is
- 4 intermediate from your collation or your team's
- 5 collation of the APACS and UK Finance numbers?
- 6 A. Yes.
- 7 Q. Those numbers are taken from those tables?
- 8 A. Yes.
- 9 Q. Then we go up to final output and we see the final
- 10 collated figures. Then, at the bottom, you see, in very
- 11 light grey shading, the rankings, and those rankings are
- 12 a product of working out by Excel under the surface what
- 13 the top ones are; okay?
- 14 A. Yes.
- 15 Q. So for debit cards you have taken other services, 21%,
- 16 you have taken entertainment, 18%, and you have taken
- 17 hotels; yes?
- 18 A. Yes.
- 19 Q. They go down to the bottom one of 10 of mixed business,
- which is 9%; yes?
- 21 A. Yes.
- Q. If we scroll up.
- Now, I suggest to you, Ms Webster, that it would
- 24 have been just -- it would have been very easy to put
- 25 that final output in a table in your report?

- 1 A. Yes, I could have done that.
- 2 Q. Any reason you did not?
- I think there just are a lot of sectors, and the point 3 Α. that I wanted to make in paragraph 6.31 was that there 5 are some sectors for which this was a very material increase and therefore potentially a relevant factor, 6 7 card usage would be a relevant factor to take into account. So for ease of exposition I chose the top 8 9 three, and then included the total to make sure that the 10 full picture was available, and then obviously shared with the expert teams the spreadsheets. 11
- 12 Q. For ease of exposition?

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13 Yes. So what I have been exploring in this section Α. 14 about changes over time is whether there would have been 15 changes in MSC card usage that potentially have 16 a bearing on how merchants would have treated MSC costs 17 and whether that, therefore, is a relevant factor to 18 take into account, notwithstanding the fact that 19 I cannot draw inference specifically for the 20 implications for the rate of pass-on, but I am trying to 21 explore whether this is a relevant factor to take into 22 account.

So I have highlighted, for each of debit cards and credit cards, the particular retail sectors where there is the largest increase in usage, because I think that

- 1 it is more likely to be the case that usage has
- 2 a bearing on MSCs -- merchants' treatment of MSCs where
- 3 the increase in card usage is greatest. So that is the
- 4 point that I am seeking to make.
- 5 Q. But you do not carry out a sectoral analysis?
- A. I do not in the end develop pass-on rates which are
- 7 specific to different sectors. What I am trying to do
- 8 here really is illustrate that for some merchant
- 9 sectors, it would have been more significant in terms of
- 10 this increase in card usage.
- 11 Q. But what use is that to you in a context in which you
- 12 are not coming to any sectoral figures?
- 13 A. So in my findings in relation to -- sorry, my
- 14 conclusions in relation to the merchant claim period,
- 15 I identify a range for variable cost pass-on, and
- 16 I also -- so I do not -- I am not able to reach a view
- 17 specifically on fixed cost pass-on, and that is my base
- 18 case. Then the question is -- and I cannot
- 19 differentiate that across sectors because of the
- 20 limitations of the empirical evidence which I have
- 21 discussed. But that does not mean to say that if one
- 22 were looking back in time, one might want to have an
- 23 understanding about for which sectors would the increase
- in card usage be more significant, such that if the
- 25 Tribunal wished to make any adjustment to pass-on rates

- going back in time, it would know those sectors for
- 2 which it was a more important consideration.
- Q. But you do not tell them all the sectors. How can they
- 4 do that?
- 5 A. So I have highlighted those for which it would be most
- 6 significant.
- 7 Q. You think it would, but it is a matter of evidence for
- 8 the Tribunal to decide what it is going to decide on
- 9 these things, but you do not put all the information
- 10 before them, do you?
- 11 A. So I accept that I have not put all of the detail for
- 12 all of the sectors. I have provided the total which
- 13 gives an average.
- Q. You have not given any of the detail for seven of the
- 15 sectors, have you?
- 16 A. No. That is in the underlying spreadsheet.
- 17 Q. Which you did not supply with your report?
- 18 A. No.
- 19 THE CHAIRMAN: Mr Simpson, are you asking about other
- 20 services, or are you going to?
- 21 MR SIMPSON: I was going to go -- sir, you carry on, because
- I was going to move to credit cards for a second, but do
- carry on.
- 24 THE CHAIRMAN: Well, I was just going to ask what is
- 25 included in other services, because that is one of the

- 1 ones that you focus on.
- 2 A. Yes. So I have included that in my note to the table in
- 3 my report.
- 4 THE CHAIRMAN: Yes.
- 5 A. So it is financial -- it includes the financial services
- 6 sector and any other sectors other than --
- 7 THE CHAIRMAN: Other than.
- 8 A. -- food and drink, mixed business, clothing, household,
- 9 other retailers. That is the list that are separately
- 10 broken out. So other services captures all of that and,
- 11 perhaps most significantly, financial services.
- MR SIMPSON: Sir, I understand you puzzlement because I had
- not put the final bit of the jigsaw, in effect, which is
- 14 that these are the sectors relied on by Mr Coombs. This
- is why he broke it down in the way he did, because there
- is card expenditure data for these sectors. So the
- 17 other services sector is the same as the other services
- 18 sector that he relies on, because he needs to create the
- weighted average for the UK economy.
- 20 Mr Williams points out, and I think I have pointed
- out, it is ten, not 12, because the two have been
- 22 amalgamated in this, but I need not go into the
- interstices of that for these purposes.
- 24 So if we scroll across, please, on the spreadsheet.
- 25 Yes, I think I have dealt with the point, because the

points I have made would apply to credit cards. We can 1 go across to credit cards. You will see the figures 3 there and the rankings there which are the basis of credit cards.

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Now, what I just want to establish, Ms Webster, is why, for a Tribunal seeking to arrive at sectoral pass-on rates for a 32-year period, would it only be relevant to their consideration for you to present them with the top three claims in value?

So I think that, in preparing this material, I have been clear that I think the evidence available for understanding the extent to which pass-on would have been different, going back in time, the evidence is relatively limited, and so I have not sought to give -to be particularly precise in the estimates that I have provided.

What I wanted to signal is an overall increase in card usage, which, to the extent that that implies an overall increase in MSC costs facing merchants, that could have an impact on how the merchants treated MSCs in their pricing decisions, and it is more consistent with what I have done elsewhere in my report. sort of: in the round, these are some high level factors which appear to have been different as the period has gone on from 1992 onwards, and I have sought to draw

- 1 attention to the broad changes, rather than suggesting
- 2 a more precise approach.
- 3 Q. So, Ms Webster, you say that the evidence available is
- 4 relatively limited. In that context, it is all the more
- 5 important to put all the available evidence before the
- 6 Tribunal, is it not?
- 7 A. Yes. Well, in retrospect, that may have been helpful.
- 8 Q. Do you accept that you should have done so?
- 9 A. I accept that it may have been helpful.
- 10 Q. I suggest to you that you should have done so,
- 11 particularly in the context of limited evidence.
- 12 A. Okay.
- Q. That deals with figure 3.
- I would like to go back to where we came in, which
- is the issue of treating card usage as a proxy for
- 16 aggregate MSC costs. What investigations did you carry
- 17 out into whether there had been variations in aggregate
- 18 MSC costs for merchants over the period 1995 to 2022?
- 19 A. So, given the scale of the increases in usage, I took
- a broad view that, on the basis of my general
- 21 understanding of changes in MIFs, I did not expect those
- 22 changes to be of a scale likely to offset these
- increases in usage, so I did not investigate the changes
- in MSC costs at the time.
- 25 Q. Because you regarded it as inconceivable that you could

- 1 come across any evidence which might contradict your
- 2 conclusions?
- 3 A. I considered that the scope for change in MSC costs
- 4 would not be sufficient to offset the increased usage in
- 5 cards.
- Q. What if they dropped to zero?
- 7 A. Sorry?
- 8 Q. What if they dropped to zero?
- 9 A. So I think I must have had an awareness that that would
- 10 not have been the case.
- 11 Q. Well, they did in one year, off the top of my head
- I cannot tell you which year, but I think 2020 to 2021
- I think there was one part in which they did drop to
- 14 zero.
- 15 A. Right. But my understanding is that that is not
- 16 generally the case.
- Q. But, Ms Webster, what was that understanding based on?
- 18 A. So, again, this may be -- forgive me, this may have been
- 19 considerations that my team undertook, but at no point
- in the work that I have been doing have I been aware
- 21 that the MSCs had fallen to such an extent.
- Q. Did you ask anyone?
- 23 A. I do not now recall the conversations that I had at the
- 24 time, but my understanding is that they would not
- 25 have -- the changes in MSC costs would not have been

- 1 sufficient. Subsequently, I have checked in relation
- 2 to -- the one change which I understand that was
- 3 particularly significant was around the introduction of
- 4 the IFR and, as I say, having looked at the PSR study,
- 5 which reports MSC costs to businesses of different
- 6 sizes, there was no change in MSC costs on a per unit
- 7 basis over that period.
- 8 Q. So you did not know about the IFR drop when you wrote
- 9 your report?
- 10 A. So I was aware there were changes that were brought in
- 11 at around the time -- sorry, around the time of the IFR,
- 12 and my expectation was that they would not have been
- sufficient to counteract the very large increases in
- 14 card usage.
- Q. What was that expectation based on?
- 16 A. It was a general awareness of the nature of the reforms
- 17 that were made at that time.
- 18 Q. Well, what did you know about the reforms that were
- 19 made?
- 20 A. That the most material impact was on the credit card MIF
- 21 with a smaller impact on the debit card MIF.
- Q. Did you know the numbers?
- 23 A. I do not think I knew exactly. I think it was something
- 24 like 0.3 to 0.2 in relation to debit cards --
- Q. Did you know the numbers at the time?

- 1 A. I think I had a general awareness, yes.
- 2 Q. You do not mention them in your report?
- 3 A. No. That is because the increases in card usage are so
- 4 large that I did not expect the change in MSC costs on
- 5 a per unit basis to have been sufficient to offset that.
- In retrospect, it may well have been helpful to have
- 7 investigated further.
- 8 Q. Well --
- 9 A. This was a -- yes.
- 10 Q. So you know that MSC costs are comprised of the MIF, the
- scheme fee and acquirer fees; yes?
- 12 A. Yes.
- 13 Q. Did you seek to ascertain what proportion of the MIF
- 14 acquirers passed on to merchants that changes over the
- 15 period 1995 to 2022?
- 16 A. No.
- 17 Q. So you did not investigate blended contracts, IC+
- 18 contracts and IC++ contracts and their effects?
- 19 A. No.
- 20 Q. Did you know that Trial 1 dealt with all these issues?
- 21 A. I have not followed Trial 1.
- 22 Q. Did you know that Trial 1 dealt with all these issues?
- 23 A. I do not think I did.
- Q. Mastercard did not tell you that?
- 25 A. This was not in my view in putting together this section

- 1 of my report. It was not an important consideration for
- 2 me, given my overall expectation that changes would not
- 3 have been sufficient to offset these growth rates in
- 4 card usage.
- 5 Q. But an expert should not put their -- well, particularly
- an empirical expert should not put their expectation
- 7 over evidence, should they?
- 8 A. So I accept that it would have been helpful to confirm
- 9 my expectation and that -- I can see that that would
- 10 have been a helpful step to take. But I am looking at
- 11 these increases in card usage and they are so
- 12 substantial that that was the view that I took.
- 13 Q. Sorry, Ms Webster, but that last sentence, I suggest to
- 14 you, was not the sentence of an objective expert:
- "... it would have been helpful to confirm my
- 16 expectation ..."
- 17 It is not the sentence of an objective expert, is
- 18 it?
- 19 A. Sorry, I have -- I have tried to be objective here in
- 20 bringing what I see as relevant material to the
- 21 Tribunal. I have focused on changes in card usage,
- because those are the changes which appear to be
- greatest.
- Q. So Donald Rumsfeld, of blessed memory, used to talk
- about known unknowns, and I suggest to you that there

- 1 was a known unknown here for you.
- 2 A. I do not think it was entirely unknown. So my
- 3 expectation is -- so this was the expectation that
- 4 I had. My team were responsible for bringing together
- 5 this analysis for me. I trust my team to have told me.
- If it was the case that they found evidence that card
- 7 costs on a per unit basis had been materially lower to
- 8 an extent that would have offset this increase in card
- 9 usage, then they would have let me know.
- 10 Apologies, there was so -- a very, very large amount
- of work that was needed to go into producing my report,
- and so it has been necessary for me to rely on the input
- from my team. So therefore, in relation to some of the
- 14 specific questions like this one, I have not looked at
- 15 all of the detail.
- Q. You know that it is the obligation of an expert, when
- 17 they have relied on the work of others, to say so?
- 18 A. Yes.
- 19 Q. But you have not said so?
- 20 For the transcript, please.
- 21 A. I cannot now remember what is at the beginning of my
- 22 report.
- Q. I am sorry?
- 24 A. I cannot now remember if I state that I have relied on
- my team.

- 1 Q. You do not.
- 2 A. Right. That was an oversight.
- 3 Q. Now, you were appointed the expert for the Merricks
- 4 claim in October 2023.
- 5 A. That is right.
- Q. Card acceptance and card usage do not depend on any
- 7 merchant data, do they?
- 8 A. No.
- 9 Q. So there is no question of lack of time here to look at
- 10 these figures. You had plenty of time, did you not?
- 11 A. Yes, I did not start looking at -- well, sorry, in
- 12 October 2023 I think we were not clear that -- whether
- or not the Merricks claim would be joined with these
- 14 proceedings.
- 15 Q. But you knew you were the expert in the Merricks claim?
- 16 A. Yes.
- 17 Q. Also that it was a huge claim?
- 18 A. Yes, and I did not start work at that point on this.
- 19 Q. When did you start the work?
- 20 A. In relation to this specific point?
- 21 Q. Yes.
- 22 A. I believe that was after Mr Merricks had joined the --
- 23 this claim, these proceedings.
- 24 Q. So you did not look at card usage or card acceptance
- 25 until after Mr Merricks had been joined into the claim?

- 1 A. Yes.
- Q. On May 29, I think?
- 3 A. Yes.
- 4 Q. Why was that?
- 5 A. I do not recall at the time. I think there was
- 6 uncertainty as to whether Mr Merricks would be included
- 7 in the proceedings, so I had not treated it as
- 8 a priority to that point.
- 9 Q. When did you start work on other issues?
- 10 A. I began work on the public data and on the existing
- 11 studies in late January, from memory, which was after we
- had had the evidential hearing on the 10 and 11 January
- setting out the approach to evidence in this case.
- Q. Now, Dr Niels represented you at the meetings leading up
- to the joint expert report.
- 16 A. Yes.
- 17 Q. He says in the joint expert report that card acceptance
- 18 might affect pass-on.
- 19 A. Yes.
- Q. But he does not mention card usage as potentially
- 21 affecting pass-on.
- 22 A. I do not recall the details.
- Q. He does not.
- 24 A. Right.
- 25 Q. Did you discuss the issue of card usage and its

- 1 relevance, or not, before the JES was served?
- 2 A. I do not recall doing so.
- 3 Q. You do not, sorry?
- 4 A. I do not recall speaking specifically about card usage
- 5 at that time.
- Q. What did you discuss with him prior to the JES being
- 7 served?
- 8 A. So we talked through each of the different components of
- 9 the JES and they included, at a broad level, the factors
- 10 that can be expected to affect pass-on, and those were
- 11 factors that were relevant to -- sort of largely about
- 12 economic theory, and then a section that related to
- approach and the various sources of evidence.
- So I saw drafts of Dr Niels and his team's proposed
- entries, I read those and we talked about those, but
- 16 they were quite -- the JES was quite a high level
- 17 statement.
- 18 Q. But we can take it, then, that you agree with Dr Niels'
- 19 views as expressed in the JES?
- 20 A. Yes.
- 21 Q. You agree with the points of economic principle in his
- reports in Sainsbury's and AAM?
- 23 A. So I did not look at either of those reports.
- Q. No, I am not suggesting you did for the JES, no. But
- 25 having looked at them, you agree with them?

- A. I mean, they cover lot of ground, so you may want to be specific.
- Q. I just want to ask you whether there is anything in them
 on economic principle that you disagree with?
- I am trying now to remember. I think in one of them, in 5 Α. AAM, he may talk about the fact that all costs become 6 7 variable in the long-run. That is a discussion that we have also had in the hot-tub. I do not know 8 9 specifically exactly what Dr Niels meant by that. It is 10 clear that if he meant that all costs are avoidable in the long-run, then, yes, I take that view, they are 11 avoidable. My view is they do not become variable for 12 13 the purpose of price setting. If Dr Niels meant they 14 become variable for the purpose of price setting, then 15 that is not something that I would -- for 16 profit-maximising price setting, I would not agree with 17 that.
- 18 Q. Is there anything else you do not agree with?
- 19 A. I cannot recall anything, from the top of my memory.
- Q. Well, to be fair to you, when we have a break, perhaps
 you can have a think, and I will come back to it. Would
 that be sensible?
- I want to go back then to, finally, this point of -
 I call it the Rumsfeld point. So in order to -- now

 that these points on MSC costs have been brought to your

- 1 attention, do you accept that in order to work out
- 2 aggregate MSC costs across the economy for any given
- 3 year, you would have to ascertain the level of both
- 4 credit and debit card MIFs in that year?
- 5 A. The level of the credit card and debit card MIFs would
- 6 be relevant, in my view, to the -- I would expect they
- 7 would be relevant to the MSC that merchants would be
- 8 charged.
- 9 Q. Well, they are part of it.
- 10 A. So my understanding is with IC++ and IC+ contracts, they
- 11 would be passed straight through.
- 12 Q. I am not talking about pass-on, I am talking about the
- 13 components of an MSC at the moment, so perhaps I could
- 14 restate the question.
- Do you accept that in order to work out aggregate
- 16 MSC costs across the economy for any given year, you
- 17 would have to ascertain the level of both credit and
- debit card MIFs?
- 19 A. So I think they would be both relevant -- sorry, the
- 20 mix?
- 21 Q. MIFs.
- 22 A. The MIFs. So I expect that those would both be very
- 23 relevant factors that would affect an acquirer's
- 24 decision on what -- how to price the MSC.
- 25 Q. I am not talking about that. I am just asking a very

- simple question, which is a "yes" or "no" answer really.
- 2 A. Well, I understand that they are input to MSCs.
- 3 Q. So you would need to ascertain them in order to work out
- 4 aggregate MSC costs across the economy?
- 5 A. Yes, I think I can accept that.
- 6 Q. But you did not?
- 7 A. No.
- 8 Q. Do you accept that you would also have to work out the
- 9 balance between credit and debit card transactions in
- 10 any given year, ie the volume of transactions to which
- each MIF would apply?
- 12 A. So I think first best would, rather than going to the
- underlying MIFs, would be to observe directly MSC costs
- that were charged on a per unit basis by acquirers to
- merchants.
- 16 Q. Sorry, I do not understand that answer. We are looking
- 17 at your point about aggregate MSC costs to merchants in
- 18 a given year, which is what your card usage graph was
- 19 about.
- 20 A. Yes.
- 21 Q. I am suggesting that because MIFs are different between
- 22 credit and debit, you would have to know the divide, you
- 23 would have to know the percentages of each to work out
- 24 aggregate MSC costs?
- 25 A. I think one would need to know the absolute volume of

- each, rather than the share. So what I would need to do
- is I would say, if I am the merchant: I have this set of
- 3 transactions, they are processed on the debit card.
- 4 What is the associated MSC cost with those transactions,
- 5 versus this is the set of transactions that I processed
- 6 with a credit card, what is the associated cost with
- 7 that?
- 8 Now, what I do not know is how the acquirer has set
- 9 the MSC and whether there would be an MSC which is
- 10 dependent on the individual transaction.
- 11 Q. That is a fair point, you have to know both value and
- 12 volume.
- 13 A. Yes, so --
- Q. But you did not ascertain either?
- 15 A. So what I ascertained is that there is an increase in
- 16 credit card transactions, the value of transactions
- 17 processed with credit cards. There is also an increase
- in the value of transactions processed on debit cards.
- 19 So long as one were in a situation where there is not
- a material reduction in those across the piece, then,
- 21 because both credit card and debit card transactions are
- going up, I would expect overall cost to go up.
- 23 Q. But to come to a conclusion on that, you would have to
- investigate that, would you not?
- 25 A. Yes, or investigate, as I say, looking at the PSR study

- 1 which shows the overall MSC charge per unit across all
- 2 transactions.
- 3 Q. But you did not do that?
- 4 A. I have looked at that subsequently.
- 5 Q. You did not do it in your report?
- 6 A. As I said, I did not do that for my report.
- 7 Q. You would also have to know, would you not, to arrive at
- 8 aggregate MSC costs for any given year, the aggregate
- 9 level of acquirer pass-on of any reduction in MIFs in
- that year to the merchant?
- 11 A. As I said, I think if one can go straight to looking at
- the MSC costs, one does not need to then think about the
- degree to which there was pass-on, because, in effect,
- it is just looking at the end result.
- 15 Q. Sorry, how can you go straight to looking at the MSC
- 16 cost without working out the components of those and how
- 17 they are made up?
- 18 A. Because that is reported in the PSR study.
- 19 Q. Which you do not rely on.
- 20 A. Which I am saying -- so my expectation had been that any
- 21 change in the MIFs and in MSC costs would not have been
- 22 sufficient to offset the very large increase in usage.
- I have subsequently looked the PSR study and observed
- that actually, even around the time when there was, to
- 25 my understanding, one of the biggest changes to MIFs,

- 1 actually the MSC per unit prices charged to merchants
 2 was largely unchanged.
- Q. But I suggest to you that for this separate reason,

 unless you investigate all those things properly, you do

 not know whether you can treat card usage costs as

 a proxy for MSC aggregate costs?
- A. As I said, perhaps I made an assumption, but the scale
 of the increase in card usage to my mind was so
 substantial that I did not consider that it was
 realistic that it would have been offset.
- 11 Q. I just want to look at that answer. (Pause)

I just do not understand that answer, I am afraid,

Ms Webster. You are saying it just -- I mean, you might

put water on to boil and the temperature might be rising

and someone might throw a huge chunk of ice in it that

would bring the temperature down. Are you suggesting it

is inconceivable that any change could possibly have

affected your conclusion, such that you did not even

think you should investigate it?

A. I think that is right. So the data that underpins figure 2 in card usage, debit card usage, value of transactions, has gone up 2,500%, and the increase in credit card usage, value of transactions, is 400%.

Those figures are so substantial that, in my mind, it was so unlikely that any change in MSC costs could

- 1 offset those increases.
- 2 Q. So I suggest that you cannot tell the Tribunal your
- 3 graph is reliable without having investigated that?
- 4 A. Are you talking about figure 3?
- 5 Q. Figure 2.
- A. Figure 2. Which part of the inference is not reliable?
- 7 Q. Well, in figure 2 you treat card usage as a proxy for
- 8 MSC costs, and I am suggesting that unless you have
- 9 investigated MSC costs across the years, you cannot tell
- 10 the Tribunal your graph is reliable.
- 11 A. Yes, I am not sure that I would say they are a proxy.
- 12 They are an indicator, to my mind, of a likely increase
- in MSC costs. What I observe from the underlying data
- 14 in figure 2 is these very large increases that I have
- just read out. It may be the case that there is some
- 16 offset to that through a reduction in MSC costs per
- 17 unit, but I do not consider that they would be
- 18 sufficiently substantial that it removes the sort of
- 19 underlying point that card usage, and therefore likely
- 20 card costs, will have gone up substantially. It may be
- 21 that MSC costs have gone up by somewhat less than 2,500%
- for debit cards and 400% for credit cards, I fully
- accept that, but in my view, that does not remove the
- 24 point that it is more likely than not that MSC costs
- will have gone up for merchants.

- 1 Q. So you say you are not sure you would say they are
- 2 a proxy. You said they were in the hot-tub, in answer
- 3 to a question from Professor Waterson --
- 4 A. Sorry, yes --
- 5 Q. -- and you said so in an answer to me this morning.
- A. Yes, apologies, I think they are informative of. They
- 7 are not a proxy in the sense that you could say the rate
- 8 of increase for card usage would be the same as the rate
- 9 of increase for MSC costs. So apologies if I had left
- 10 that impression, it was not my intention.
- 11 Q. It was a firm impression. I want to go back to the
- exchange. It is {Day6/78}. So you say at the bottom:
- 13 "MS WEBSTER: It is perhaps also just worth
- emphasising the absolute change in volume -- in the
- value of card transactions. So between 1995 and 2022,
- 16 credit card transactions, the value of those grew by
- 17 400%, and debit card transactions by 2,500%. So there
- 18 really is a very --
- 19 "PROFESSOR WATERSON: In pounds?
- "MS WEBSTER: Yes, in absolute terms.
- 21 "So there is -- there just is a very marked change,
- 22 I think, sort of a bit reflecting your comment about
- 23 payment by cheque -- or standing behind people paying by
- cheque in Sainsbury's.
- 25 "So the question then -- so I have used these as

- 1 a proxy for MSC costs, I have looked at usage, and
- 2 I accept that usage does not equal cost, because it
- depends on the price that the merchants need to pay."
- 4 So you are changing that answer now, and you are
- 5 changing the answer you gave to me earlier this morning?
- 6 A. No, I stand by what's written here. I think the
- question is: exactly what is meant by "proxy"? So
- 8 I have gone on to clarify here -- I have looked at usage
- 9 as being informative of the likely increase in the costs
- 10 to merchants of -- MSC costs to merchants, and I am
- 11 clear here, and it is important, it is not -- the exact
- 12 percentages will not be exactly right for MSC costs
- because it depends on the price paid.
- So if one takes from the word "proxy" that it is the
- same rate applies, then that would not be quite right,
- 16 and I should be clear, but I think I have articulated
- 17 what I meant quite well there in the hot-tub.
- 18 Q. But if it is not a proxy, it does not tell us anything,
- 19 does it?
- 20 A. I think it is informative.
- 21 Q. Informative. How are you drawing a distinction? How
- 22 informative?
- 23 A. So my expectation, based on the very sharp increase in
- 24 card usage, is that MSC costs will have gone up to
- 25 a large extent because usage will drive the increase in

- 1 the costs, but to the extent that MSC costs are lower
- 2 later in the period, then that would have some
- 4 Q. Well, it would have --
- 5 A. So the rates would not have increased by quite as much
- 6 as the increases in card usage.
- 7 Q. You say "quite as much", but you do not know how much
- because you have not investigated?
- 9 A. So having looked at the -- so the ... Going back to the
- 10 point that I made: these increases in card usage are so
- 11 substantial that I considered it was not credible that
- any reduction in MSC costs would have offset it.
- 13 Q. Well, I suggest to you that it is not credible to put
- forward a graph as informative about card usage as some
- form of proxy for MSCs without investigating whether
- 16 they rose or fell or passed on or not during the whole
- 17 period?
- 18 A. Again, I was trying to make a simple point about the
- very high increases in card usage.
- Q. Well, we have dealt with that.
- 21 THE CHAIRMAN: We have rather dealt with it.
- MR SIMPSON: Yes, we have. I am moving on.
- 23 Sir, I am assuming a break at 11.25 for current
- 24 purposes, because we are doing a three-hour stint until
- 25 1.00. Is that wrong or ...

- 1 THE CHAIRMAN: I was thinking 11.30, probably.
- 2 MR SIMPSON: Of course.
- 3 THE CHAIRMAN: That would be halfway, I think, if my maths
- 4 is any good.
- 5 MR SIMPSON: What I was doing -- Professor Waterson is on
- 6 this one. What I was doing was dividing the time and
- 7 taking ten minutes out of it --
- 8 THE CHAIRMAN: Oh, you said 11.25? Sorry, I thought you
- 9 said 11.45.
- 10 MR SIMPSON: Yes, approximately.
- 11 THE CHAIRMAN: Yes, fine.
- MR SIMPSON: So I want to move on to card acceptance and
- that is figure 4 in your graph. I want to go first to
- 14 your report {RC-F/14/123}, paragraph 6.36:
- "As set out in section 3.4, the commonality of MSC
- 16 costs across merchants is likely to be a key driver of
- 17 the rate of pass-on -- that is, the rate of MSC pass-on
- for a particular merchant is likely to be higher where
- 19 its rivals also face these costs. The available
- 20 evidence indicates that many merchants began accepting
- 21 cards much later than the beginning of the Merricks
- 22 claim period and that some of these did so significantly
- later than their rivals, such that MSCs were not common
- 24 costs across all merchants during the Merricks claim
- 25 period."

- 1 So that is the premise of your point.
- Now, before going to your graph, I want to deal with
- 3 some more general points on card acceptance. Presumably
- 4 the growing of -- the effect of growing commonality will
- 5 be incremental. If, as you say, commonality affects
- 6 pass-on of MSCs, then the wider card acceptance is, the
- 7 more likely merchants are to pass on the costs, so it
- 8 will grow incrementally. As it widens, so it grows.
- 9 A. Sorry, could you -- what is your question?
- 10 Q. So what I am saying is that your point is that the wider
- 11 card acceptance is, the more market-wide a cost is, the
- more likely it is to be passed on, and I am suggesting
- that you would see a relationship between card
- 14 acceptance and the likelihood of that pass-on. So the
- more wide the card acceptance is, the more likely it is
- 16 to be passed on. There is not some binary break point
- 17 where they are going to be passed on as opposed to not
- 18 being passed on?
- 19 A. Yes, I agree with that.
- 20 Q. Now, would you accept that whether or not a cost is
- 21 market-wide is only one consideration in economic theory
- 22 for whether a cost is, all else equal, more likely to be
- 23 passed on?
- 24 A. I agree that it is one of a number of factors, as I set
- 25 out in my discussion of economic theory, I think it is

- 1 a particularly important factor that underpins the
- 2 conclusions that I reach about the likelihood of high
- 3 pass-on in my benchmark case.
- 4 Q. So it is one factor?
- 5 A. Yes, and in my benchmark case it is a particularly
- 6 important factor. It does a lot of the work in driving
- 7 the high pass-on rate.
- 8 Q. Now, the MSC is not a cost which is imposed on
- 9 merchants, like a price rise for their electricity.
- They choose to incur it. Do you accept that?
- 11 A. Yes.
- 12 Q. Now, when merchants opt to accept cards, they are opting
- for what they perceive to be the competitive advantage
- 14 over others in the same market, or trying to keep up
- with their competitors by deriving the benefits they do
- from card usage, are they not?
- 17 A. Yes. I think there is a number of reasons that I saw in
- the survey evidence that I quoted, which included
- 19 convenience for customers, driving additional sales,
- 20 keeping up with competitors.
- Q. Can we go to $\{RC-Q4/3/3\}$, the final paragraph on this
- 22 page. This is the article by Rochet and Tirole, 2006,
- that is referred to in Mr Coombs' report.
- 24 Could you just bring up the final paragraph, it is
- 25 the only one we are interested in, and could I just ask

- 1 the Tribunal and you to read that. (Pause)
- 2 A. Yes.
- 3 Q. Do you accept that?
- 4 A. Which part?
- 5 Q. Particularly the final sentence.
- 6 A. So this:
- 7 "Put differently, merchants may be willing to accept
- 8 cards even if doing is so a money-losing proposition
- 9 from a narrow accounting viewpoint, that is when the
- 10 merchant discount exceeds the convenience benefit
- 11 they ... derive ..."
- 12 Yes, I am not entirely sure I follow quite what that
- last bit means.
- 14 Q. If we go back to the previous sentence, that gives you
- a bit of context. Would you agree with that?
- 16 A. I think -- yes, I am not quite sure the point that you
- are putting to me. I think the question --
- 18 Q. Perhaps I will put the point a bit further when we have
- 19 gone a bit further through it.
- 20 A. Okay.
- 21 Q. So go over the page and the second paragraph. You can
- 22 skim the first, I do not think it is relevant but just
- skim it, but it is the second one I am interested in
- $\{RC-Q4/3/4\}.$ (Pause)
- 25 A. Okay, I have read that.

1 Q. Do you accept that?

prices.

2 I do not think that I do. So I think there may be many Α. reasons why a merchant may decide to accept cards, and 3 it may allow -- it may be that it enables them to put up 4 their prices because of the competitive advantage that 5 is conferred on them. It might be that they choose not 6 7 to do that and, in effect, they are driving additional sales by the convenience. So I do not think it 8 9 necessarily follows that, because a merchant has chosen 10 to accept cards, it has the ability to pass on the costs of doing so in processing transactions in its retail 11

I would add that also once a merchant has made the decision to accept cards, and let us say its competitors have not, and let us say it has put up its prices to reflect the costs that it faced, if that merchant then faced a reduction in MSC costs because its competitors did not face the same reduction in costs, there would be no necessity for the merchant then to pass on the reduction in the MSC costs.

- Q. Well, I think it is fair to put this to you, but I think the battle lines are fairly clear between you and

 Mr Coombs on this so I will not press the point further.
- 24 A. Yes.

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25 Q. I would like to go to {RC-G/12/148}. This is your

- 1 second report and if you could just skim through -- if
- we can go to 7.12 and 7.13, please. This is the card
- 3 acceptance graph I am going to come to in a moment, but
- 4 if I could ask you and the Tribunal to read 7.12 and the
- 5 first paragraph of 7.13. (Pause)
- A. Yes.
- 7 Q. I suggest to you that is slightly unfair to Mr Coombs,
- if we go to $\{RC-F/10/49\}$ at paragraph 2.72, because
- 9 Mr Coombs does acknowledge there are other factors --
- 10 can we go back to 2.70, please. I am sorry. Could
- 11 I ask you to skim 2.70 to 2.72. (Pause)
- 12 A. Yes.
- 13 Q. So would you accept you are being slightly unfair to
- 14 Mr Coombs in saying that this is the -- implying it is
- 15 the only factor they take into account? He also
- 16 mentions these other factors, does he not, in 2.72?
- 17 A. He does, and in 2.72 he makes the statement that I think
- I particularly disagree with, which is the one about, in
- 19 the second sentence, the advantages mean the ability to:
- "... 'claw back' the cost increase through
- 21 a commensurately higher price, which amounts to full
- 22 pass-on."
- Q. I think we know where the battle line is there and the
- 24 disagreement between you, but would you accept that the
- 25 advantages he mentions in the final sentence are

- 1 advantages, are real advantages, for merchants?
- 2 A. Yes, I would.
- 3 Q. When we are looking at whether a cost is market-wide in
- 4 relation to card acceptance, we need to look at the
- 5 level of the market in which the business operates, do
- 6 we not?
- 7 A. Yes.
- 8 Q. So you cannot really look at card acceptance on a UK
- 9 economy-wide level, because there could be very big
- 10 variations between sectors?
- 11 A. I think that is right, and the reason why I also looked
- to see if I could find examples where there would be
- instances of competitors in the same market not
- 14 accepting cards at the same rate -- sorry, having
- 15 accepted them at the same point in time, because that
- 16 would be relevant evidence.
- 17 Q. So a general card acceptance graph across the whole
- 18 economy does not tell us anything, does it?
- 19 A. It tells us that card acceptance rates in general were
- lower, and that could be for two reasons. It could be
- 21 because in any individual sector or for any individual
- 22 set of competitors, there is a lower rate of
- commonality, so some merchants accept cards and some do
- 24 not, or it could be the case, as I think Mr Coombs has
- 25 described, which is there could be whole competitor sets

- 1 that all adopt card payments at the same point in time,
- 2 and then the growth in acceptance over time is through
- 3 additional competitor sets seeking to -- making the
- 4 decision to adopt cards.
- 5 Q. But you cannot tell anything from a general card
- 6 acceptance graph about pass-on because card acceptance
- 7 is sector or market specific, is it not?
- 8 A. What do you mean by card acceptance is market or sector
- 9 specific?
- 10 Q. Well, your percentage of merchants accepting or not
- 11 accepting cards will differ between different sectors
- and markets; I thought we had agreed that?
- 13 A. Yes, sorry, I suspect that is likely.
- 14 MR SIMPSON: Thank you.
- Will that be a convenient moment?
- 16 THE CHAIRMAN: Yes. A ten-minute break.
- 17 (11.26 am)
- 18 (Short Break)
- 19 (11.35 am)
- THE CHAIRMAN: Yes, Mr Simpson.
- 21 MR SIMPSON: If I could go to paragraph 6.37 of your first
- report $\{RC-F/14/123\}$. If we can zoom in on 6.37,
- 23 please. Flip over to figure 4 for a second. This is
- 24 a graph we have not dealt with yet, the card acceptance
- commonality graph {RC-F/14/124}.

- 1 A. Yes.
- Q. Can we flip back so we know what we are talking about
- $3 \quad \{RC-F/14/123\}. \quad You say:$
- 4 "Figure 4 illustrates that a large number of
- 5 merchants began accepting cards after the beginning of
- 6 the Merricks claim period."
- 7 I may be being too subtle here, but by
- 8 "illustrates", you mean "shows", I assume?
- 9 A. Yes.
- 10 Q. But I suggest that there are a couple of problems with
- 11 this statement, because figure 4 tells us nothing about
- 12 the -- this is the precision point I raised at the
- outset -- tells us nothing about the number of merchants
- 14 who began accepting cards after the beginning of the
- 15 Merricks claim period, does it? It shows percentage
- 16 point differences?
- 17 A. Yes, so the chart shows the proportion of businesses,
- 18 the number of outlets -- sorry, the number of -- yes,
- 19 the number of outlets accepting cards, divided by the
- 20 number of registered businesses reported by the ONS.
- So, to the extent that there was a reduction in the
- 22 number of businesses in the ONS data, then this would --
- that would be consistent with what Mr Simpson is saying,
- 24 that the share was going up, because --
- Q. I was about --

- 1 A. -- the denominator has gone down.
- Q. I was about to promise you I was not being pedantic, but
- it is quite dangerous for a lawyer to promise that, but
- 4 ... because there is a deeper point here: it does not
- 5 actually show us, does it, the number? The graph is
- a product of underlying numbers?
- 7 A. Yes, that is right.
- 8 Q. The underlying numbers you had not looked at when you
- 9 wrote your report?
- 10 A. I looked at the chart and discussed that with my team.
- 11 Q. So if we go to the spreadsheet underlying it at
- 12 $\{RC-Q4/16/1\}$, and tab 4, worksheet 4. That is a graph.
- Can we go down. If we now look at these numbers, have
- 14 you looked at them since?
- 15 A. Yes.
- Q. When did you first look at them since?
- 17 A. I cannot now remember. I did look at them afresh
- 18 yesterday evening.
- 19 Q. Had you looked at them before that?
- 20 A. I do not think I have looked at the spreadsheet.
- I have talked about some of the entries for specific
- 22 numbers in the spreadsheet.
- 23 Q. Now, there are 13 years here within -- being a bit
- generous and taking the second half of 2010 included,
- 25 there are 13 years within the Merricks claim period from

- 1 1997 to 2010. If we look at the number of merchants
- 2 accepting cards over that period, it goes from 517,000
- 3 to 988,000; yes?
- 4 A. Yes.
- 5 Q. So that is -- trust me on the maths, because those
- 6 instructing will interrupt if I get this wrong, not that
- 7 they will enjoy that, but 471,000 is the difference
- 8 there.
- 9 Now, if we then take the 13-year period from 2008 to
- 10 2021, the rise is from 892,000 to 1.55 million.
- 11 A. Sorry, which --
- 12 Q. Sorry, I have the number wrong and everyone can rejoice.
- 13 So if we go to 2008 to 2021, then we go from 892,796
- to 1,660,430, before the drop that you exclude from your
- 15 graph; yes?
- 16 A. Yes.
- 17 Q. Mr Williams will now work out the difference. But it is
- bigger. It is fatal to say one has done things properly
- and then get it wrong, but it is bigger than the
- 20 difference -- even I can do that in my head, it is about
- 21 800,000 -- than the difference in the earlier period,
- than the Merricks period, is it not?
- 23 A. Yes. So in both cases, there is roughly a doubling.
- Q. Well, forget the doubling. What I am saying is that
- 25 when you do look at the underlying numbers, then in fact

- 1 you see that there is a greater rise in numbers during
- 2 the merchant period than during the Merricks period?
- 3 A. Yes, in absolute terms, that is right.
- Q. Yes. We were talking in absolute terms. We were
- 5 talking about numbers?
- 6 A. Yes, but I was just saying in relative terms it is
- 7 a similar in increase.
- 8 Q. Of course, I am just --
- 9 A. The numbers, I agree with you.
- 10 Q. Yes. So looking then at percentages and the numbers on
- 11 which your calculations are based, I want to deal with
- how your card acceptance percentages are calculated.
- Now, if we go to figure 4 in the report, just going
- back to the report we just had $\{RC-F/14/124\}$, and we
- look at the note, and we just scroll down very slightly
- if you could.
- So, the source here is ONS APACS data?
- 18 A. Yes.
- 19 Q. That is one side of the equation, so the ONS APACS data
- is used for one part of the calculation you are about to
- 21 do ...
- 22 A. Sorry, just to clarify, it is the APACS finance
- 23 reports --
- Q. So sorry, yes --
- 25 A. -- that we were just looking at.

- Q. I was eliding them, but it is APACS. It is not ONS at
- 2 this stage, just APACS. You are making sure --
- 3 A. Yes. So it is the same reports that we were looking at
- 4 earlier in relation to card usage --
- 5 Q. Exactly, yes.
- 6 A. -- and that tells us the number of outlets that are
- 7 accepting cards.
- 8 Q. I made a mistake. It is APACS for part 1 and it is ONS
- 9 for part 2.
- 10 A. That is right.
- 11 Q. We go on to ONS now. So the shares are calculated by
- dividing the number of outlets accepting card payments
- obtained by APACS and UK Finance by the number of
- ONS-registered business obtained from the ONS; yes?
- 15 A. Yes.
- 16 Q. So the percentages are the products of those two
- figures: number of registered businesses in the UK based
- on ONS figures, divided by number of businesses
- 19 accepting cards.
- 20 A. Yes, and I think specifically outlets.
- 21 Q. Yes. Now, you did not exhibit the ONS -- you did not
- 22 exhibit the ONS numbers, but -- you probably know
- 23 this -- but Compass have got from the ONS the numbers --
- 24 A. Right.
- 25 Q. -- and they have checked them, and the numbers are

- 1 agreed. So it is not the underlying numbers that are in
- 2 issue here.
- 3 A. Okay.
- Q. Now, neither we nor the Tribunal could calculate whether
- 5 you were right. We could not check these without
- 6 getting those numbers, I am afraid, and they were not
- 7 exhibited. But you say here for 2022, in the final
- 8 sentence:
- 9 "The figure for 2022 is excluded from the chart as
- 10 the data showed a significant and unexplained drop in
- 11 the number of outlets that accepted card payments."
- 12 A. Yes.
- 13 Q. Now, with hindsight, do you think that is a sufficient
- explanation for what happens in 2022?
- 15 A. Yes. I mean, the drop in the numbers, and it may be
- 16 helpful to go to the UK Finance statistics to show them,
- 17 there was a 22% drop in the number of outlets accepting
- card payments between 2021 and 2022. There was no
- 19 accompanying note to explain that drop that was reported
- 20 with the data, and it was out of line with the trend
- 21 that had been occurring prior to that point, which is --
- 22 can be seen on this chart.
- The other thing which was odd to me was the
- reduction in the number of outlets accepting cards
- 25 coincided with an increase, though, in both the number

- of transactions processed by cards and the value of
- those transactions, all as reported in table 15.1,
- I think, of the APACS data. So it really does look like
- 4 an anomaly and it was unexplained. So, therefore,
- 5 I thought it would -- that it was right to say that
- 6 I had excluded it and not to take that further.
- 7 Q. Do you think it would have been helpful to say what the
- 8 drop was and what it was to?
- 9 A. Maybe for full transparency, I can see that that may be
- 10 helpful. I think what I have otherwise observed in this
- data is a fairly steady upward trend, so also I do
- not -- my view on what this data shows is not contingent
- on that final data point.
- Q. Well, it is not because you do not include it.
- 15 A. So I think whether it is included or not, it would not
- 16 change the conclusion that I draw from this chart.
- 17 Q. Well, do you want to tell the Tribunal now what the
- 18 percentage drops to?
- 19 A. So I think it goes to about 40, from memory, from 60 to
- 40, something like that, no?
- 21 Q. It goes to 46.
- 22 A. 46.
- 23 Q. Let us go to your spreadsheet where your team calculated
- this. I think we have that ready loaded, do we not?
- Yes, thank you.

- 1 A. I see. Thank you.
- 2 Q. Rather than just dropping it out, without explaining, do
- 3 you think it would have been helpful to give the
- 4 explanation you have just given and tell the Tribunal
- 5 the percentage in the report?
- 6 A. Yes. I did not do that because I thought it was most
- 7 likely an error, given it seemed odd to me, and
- 8 inconsistent with the other data that was available
- 9 through table 15.1, and -- yes.
- 10 Q. But what I do not understand, Ms Webster, is how you
- 11 knew it was an error, or the magnitude of the error, if
- 12 you had not seen the numbers?
- 13 A. So, again, that was through discussion with my team.
- Q. Because it is not in the graph, is it? You could not
- have seen that from the graph, because it has dropped
- out of the graph.
- 17 A. No, but the graph stops at 2021.
- 18 Q. Yes, it does. In the discussions with your team, did
- 19 you ask to see the numbers?
- 20 A. No.
- Q. Do you think it would have been better to?
- 22 A. In an -- maybe in an ideal world it is always helpful to
- see more, but I trusted my team that they were putting
- forward a representative view of what this data shows.
- 25 Q. So do you recall exactly what your team said to you that

- was the basis of you dropping it out?
- 2 A. That it was unexplained. That there was a drop but it
- 3 was unexplained.
- 4 Q. Did they tell you how big it was?
- 5 A. I do not recall.
- Q. Did they tell you what percentage it went to?
- 7 A. I do not recall. I think they may have done, but the
- 8 key point was it is one data point for one year, which
- 9 looks very odd in comparison to the rest of the data
- 10 points, and so I thought that it was not going to be
- 11 material to my conclusion that I would wish to draw off
- 12 the back of this chart.
- 13 Q. Not for the conclusion you wished to draw, I am sure
- that was a slip, Ms Webster, but do you not think it
- 15 would have been helpful --
- 16 A. Sorry, that I considered it appropriate to draw, yes.
- 17 It was a slip. Thank you.
- 18 Q. But do you not think it would have been helpful for the
- 19 Tribunal to see it and know what the numerical drop was
- and see whether there had been any other changes like
- 21 that previously? Do you not think it would have been
- 22 helpful to put that before the Tribunal, and us, rather
- than us having to go and get a spreadsheet from a data
- 24 pack?
- 25 A. So I can only speak to how I treated that at the time,

- 1 and I was -- felt comfortable, given what I have just
- 2 described, that this is more likely an error than
- 3 a genuine change as a result of a substantial proportion
- 4 of outlets no longer processing card payments.
- 5 Q. So what investigations did you carry out into why this
- drop to 46% had occurred?
- 7 A. Can you clarify what you mean by "what investigations"?
- 8 Q. Well, you are dropping out what looks like a very
- 9 significant data point which would alter the trend
- 10 line in your graph, and I am asking you, before you did
- 11 that, what investigations did you carry out as to the
- 12 explanation for why this drop had occurred?
- 13 A. So, again, this was work that was undertaken by my team.
- 14 They reported to me that there was no explanation for
- 15 this drop. They reported that it looked odd, because it
- 16 was inconsistent also with the prior years of data which
- 17 had, across the whole period, largely shown a sort of
- 18 steadily increasing trend. So there was no explanation.
- 19 It looks an odd result in the context of the wider
- 20 dataset.
- Q. It does look odd, it does look odd, and that would mean,
- 22 surely, that it would need investigation. Why did
- 23 this -- is this an anomaly, is this -- why has this
- 24 occurred? Your team surely should have investigated
- 25 that. You should have investigated it?

- 1 A. Yes, the oddity of it in the context of the wider data
- 2 led me to believe that it was most likely an error. So
- 3 I was clear at the bottom of the table that I had
- 4 excluded it on that basis, but I have not written
- 5 exactly what the number -- well, I have obviously shared
- 6 what the numbers are in the data packs.
- 7 Q. But it is not good practice, is it, just to drop out an
- 8 anomalous number without considering why the anomaly
- 9 might have occurred?
- 10 A. But I have no information on why the anomaly occurred.
- 11 Q. Did you try and get any information?
- 12 A. No, I did not. I went with the rest of the dataset.
- Q. Can I suggest that there are several things you should
- 14 have done before dropping it out. The first is you
- should have looked to see whether there had been any
- 16 similar rises or falls in the number of businesses
- 17 accepting cards in, say, the last ten years; in other
- words, is this an exceptional magnitude of change; yes?
- 19 A. So that is apparent from all of the other data points
- 20 that are in the chart, so one can see the changes over
- 21 time.
- 22 Q. Yes, you can see, can you not, that in '16/'17 you have
- 23 a steep rise?
- 24 A. Yes.
- 25 Q. In fact it is '17/'18.

- 1 A. '17/'18.
- Q. If we look at the underlying data, in '17/'18 there is
- a rise of 233,000 outlets accepting cards compared to
- a drop of 376,000 which is the one you dropped out of
- 5 your chart.
- 6 So I suggest that, first of all, you should have
- 7 considered this point. Let me put that to you. If you
- 8 are dropping out an anomaly, you need to know whether it
- 9 is an anomaly, do you not?
- 10 A. Yes.
- 11 Q. It looks less of an anomaly when you see a big rise
- 12 a few years ago? There are big changes?
- 13 A. I think there is a difference with the increase that was
- 14 between 2017 and 2018 in that it was consistent with
- what is a continual upward trend in terms of the number
- 16 and proportion of outlets accepting cards, so it looked
- 17 less anomalous. Then what happened post-2018 is the
- number of outlets for the following three years remained
- 19 constant or grew a bit.
- 20 So, in that sense, I did not view the 2017 to 2018
- increase to be anomalous; also, I was not seeking to
- 22 place weight on any individual figure in this chart,
- but, rather, the overall increase which is the key point
- that I wished to draw attention to in the chart.
- 25 Q. But if --

- 1 PROFESSOR WATERSON: Could I just break in here? Do these
- figures get revised in subsequent years to any extent?
- 3 A. I do not know.
- 4 PROFESSOR WATERSON: Right.
- 5 MR SIMPSON: They do.
- 6 PROFESSOR WATERSON: Right. Thank you.
- 7 MR SIMPSON: So another question I was going to ask you,
- 8 Ms Webster, is -- another thing I am going to suggest
- 9 you should have done is get hold of the 2024 statistics.
- 10 A. Yes, I think they were not available when I wrote this
- 11 report.
- 12 Q. They were. They were published in July.
- 13 A. My apologies, I did not know that they were available.
- I thought they had recently been released.
- 15 Q. We uploaded them last week and Mr Draper put them to
- Mr Economides, not this bit of it, but he put the stats
- 17 to Mr Economides.
- 18 A. Yes, apologies, I thought they had been published only
- 19 recently.
- Q. No, they were published in July.
- 21 A. Okay.
- 22 Q. Even if they were published only recently, would it not
- have been better for you to look at them when they were
- 24 published and see whether this was just an anomaly?
- 25 A. So I have subsequently looked at the 2024 when I saw

- 1 them last week.
- 2 Q. Right, okay.
- 3 A. So that was the data for 2023. My observation is that
- 4 in relation to 2023, the figure is some -- is relatively
- 5 similar in terms of the number of outlets. It does not
- 6 look like there has been a revision.
- 7 THE CHAIRMAN: Similar to 2022?
- 8 A. Yes, so a similar low level. Again, there is no
- 9 explanation for that, and, again, it looks like this
- 10 lower number of outlets accepting cards is still
- 11 accompanied by an increase in the value of card
- 12 transactions and the number -- the volume of
- 13 transactions.
- MR SIMPSON: Ms Webster, I may have misunderstood, which is
- 15 why I intervened in Professor Waterson's question.
- The professor said:
- "Do these figures get revised in subsequent years to
- any extent?"
- 19 You said:
- "I do not know."
- 21 A. But I do not know whether they are revised.
- 22 Q. But they are. They are revised in the 2024 figures.
- Let us go to them $\{RC-Q4/26/1\}$. So if we go across,
- this is one of those ones where you go to the bottom and
- go across to table 15.1. Go down a bit, please. Stop.

- 1 Thank you.
- Number of outlets accepting card payments. So 2022,
- 3 we have 1,391,291, which is a revision slightly upwards
- 4 of the --
- 5 A. Right.
- Q. You had not looked at this?
- 7 A. I had not looked -- I have not studied it in detail.
- 8 What I observed is that there was still a drop and, as
- 9 you point out, that drop is less significant than it had
- 10 first been reported.
- 11 Q. Can we just clarify this slightly. You say you have not
- 12 looked at them in detail. Had you looked at them?
- 13 A. Yes, I had looked at them.
- Q. So you had seen this number?
- 15 A. Yes.
- 16 Q. You had seen it was a revised number?
- 17 A. No, I had not noticed that it was a revised number. I
- noticed that it was still lower than the 2021 figure,
- 19 and that it was still lower by a material amount, and
- 20 what I had not registered, when I looked at it, was that
- it was lower by a somewhat lesser amount.
- Q. But did you then look at the 2023 figure?
- 23 A. Yes.
- Q. That is lower than the 2022 figure.
- 25 A. Yes.

- 1 Q. Did you notice that?
- 2 A. Yes, I did.

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- 3 Q. Did that not concern you at dropping out the anomaly?
- A. So, again, there is still no explanation as to why there

 would be a reduction in the number of outlets that are

 accepting cards at the same time as an increase in the

 value of card transactions that are processed and at the

 same time as an increase in the volume -- and, so at

 this point my team has emailed UK Finance, APACS, the

 producers of the data, to try to understand and get

think we have a response to that.

When I had seen it as one data point, when I was preparing my report, I considered it to be anomalous. It still looks very odd to me, and I do not understand how it is the case that there can be a reduction in the number of outlets processing cards at the same -- of such magnitude at the same time as a very material increase in volume and value of transactions. It is a very odd result.

clarity on that. To the best of my knowledge, I do not

- THE CHAIRMAN: But can you still say it is anomalous if it has happened two years running?
- A. I now do not know what has caused it. It may be that
 there is a change in the way in which APACS has recorded
 the number of outlets, and I would have expected them to

- 1 have written about that in their report if that had been
- 2 the case, but there is no information. So when I saw
- 3 this figure had continued in 2023, that was when my team
- 4 emailed the producers of the data.
- 5 MR SIMPSON: You know, Ms Webster, when an expert finds that
- 6 something they have said inadvertently wrongly is wrong,
- 7 or there is updated information available, they have
- 8 a duty to draw it to the attention of the Tribunal?
- 9 A. So I do not know that what I said was necessarily wrong.
- 10 I still do not understand this data.
- 11 THE CHAIRMAN: When did your team email APACS?
- 12 A. Last week, or it may have been this week, apologies. It
- 13 might be -- I do not now recall whether it was the end
- of last week or the beginning of this week.
- MR SIMPSON: But you were concerned enough that your team
- 16 emailed APACS but not concerned enough to draw it to the
- 17 Tribunal's attention?
- 18 A. Yes, apologies, I -- maybe that probably would have been
- 19 helpful. I -- I really do not understand this data, in
- 20 the sense that I do not understand these particular
- 21 drops at the end of the period. The conclusion that
- 22 I was seeking to -- that I had taken from the data that
- was available is there has been this steady increase in
- 24 every year up until 2022.
- 25 Q. But do you accept it was your duty to draw this new

- 1 potentially material information to the attention of the
- 2 Tribunal?
- 3 A. So I think that is my question, which is I am not sure
- 4 how material it is.
- 5 Q. It is material enough that you emailed APACS to try and
- find out why it has happened. Is that not a threshold
- for saying to the Tribunal, "Look, this has emerged.
- 8 These are the changes. These are the numbers. This is
- 9 what it does to my graph. I have asked APACS and I will
- 10 get back to you". Did it have to wait for my question
- 11 to get to that?
- 12 A. No, apologies, perhaps I should have said that earlier.
- 13 Q. Well, let us look -- sorry, operator -- I have been
- 14 asked to call the operator "operator". I have asked his
- name and he prefers to be called "operator".
- 16 THE CHAIRMAN: It is a bit more polite than "vulpine".
- 17 MR SIMPSON: Thank you. I am grateful in a forensic way,
- 18 sir.
- 19 So, operator, I noticed you might have opened this
- as not read only, which is what I want. I want it not
- 21 read only, because what I want to do is insert the right
- 22 figures. I am so sorry, we need to take the figures
- 23 from this graph.
- 24 Can we go back to Ms Webster's graph, one you had
- open earlier.

1	THE CHAIRMAN: I am trying to picture you doing this back in
2	chambers for yourself.
3	MR SIMPSON: It is a very sad life!
4	So can we pull up this spreadsheet. It disappeared
5	off the side of the screen. I felt tempted to chase it.
6	That is the one, yes.
7	So what I would like you to do, if you could, is
8	these can be hard-coded. In 2022, the left-hand column
9	under UK that is the one. Next to 22, the red,
10	1,284, I would like you to change that to 1,391,291.
11	I would like you to change the next one, below that, the
12	one below the one we changed, to 1,336,081.
13	Right. Now, unfortunately that does not go on to
14	the graph, because the graph cuts off the dataset, and
15	I do not, however long I spend in chambers, have the
16	ability to change the dataset. I tried.
17	PROFESSOR WATERSON: It is not too difficult.
18	MR SIMPSON: Thank you, sir. After the hearing perhaps
19	I can have coaching.
20	But the important point is they drop to 50%. So it
21	goes up from 46% and then 49%.
22	PROFESSOR WATERSON: With the caveat, obviously, that that
23	figure might subsequently
24	MR SIMPSON: Of course it might. As you know, sir, what
25	happens is they revise them on a rolling basis, and the

- longer it goes on, the less likely they are --
- 2 PROFESSOR WATERSON: I understand.
- 3 MR SIMPSON: Yes, sorry, I fully accept that. But on the
- 4 best data available to us, we have 50% and 49%, and you
- 5 thought that that might be an anomaly sufficient to
- 6 email APACS to try and find out whether it was, but,
- 7 but, you did not bring it to the Tribunal's attention
- 8 and I suggest you should have.
- 9 A. I think also -- it is perhaps also worth saying that
- 10 I do not think that it materially changes the conclusion
- 11 that I reach, having looked at the chart, on the basis
- that the starting percentage, as can be seen here for
- 13 1997, is 33%. There is then -- so let us say we take as
- given the figures for 2022 and 2023 of 50%, one
- 15 therefore -- one then also has to factor in that there
- is a break in the data when the recording of the number
- 17 of businesses changed by the ONS such that there is a 10
- 18 percentage point jump in the middle of the series.
- 19 So, in effect, it would be -- if on a sort of
- 20 like-for-like basis, one would be comparing 33% in 1997
- 21 with 60% in 2023. So the point --
- Q. So, you dropped that out again?
- A. Sorry?
- Q. You are going to reverse that for these purposes, are
- 25 you?

- 1 A. Reverse what?
- Q. That change that occurred in '07/'08, you are going to
- 3 reverse that out, and that will leave you at 60%?
- 4 A. So if one -- so it is clear that over the period 1997 to
- 5 2006, which is reported on the same basis, there is an
- 6 increase in card usage which goes from 33 to 49% --
- 7 sorry, not card usage, card acceptance. So that is
- 8 looking at row 48 through to row 57.
- 9 Q. Can I pause you -- sorry.
- 10 A. Then there is a subsequent -- the data then resets back
- 11 to 41% and goes a further 10%, close to 10 percentage
- 12 points up to 2023.
- 13 Q. Well, I suggest the first thing this does is your
- 14 significant and unexplained drop becomes a trend
- 15 sustained for two years, which is far harder to see as
- an anomaly, is it not?
- 17 A. I still do not understand whether that is genuine, given
- 18 what I am also seeing in the volume and value of card
- 19 transactions that are processed. It is very odd to me
- 20 that there should also be a set of merchants that have
- 21 accepted cards that then choose not to accept cards.
- Now, I cannot read anything into it, that is a sort
- of factual matter as to whether that is the case or not,
- but it is an odd thing to observe at the same time as
- 25 continual increase in the value and volume of card

- 1 payments.
- 2 THE CHAIRMAN: The obvious thing that was happening then was
- 3 Covid, was it not?
- 4 MR SIMPSON: Actually, sir, you will find in the 2022
- 5 explanatory paper they say that the Covid effect has
- 6 gone and the economy is back, but --
- 7 THE CHAIRMAN: It has gone, okay.
- 8 MR SIMPSON: Obviously Ms Webster can answer, but that is
- 9 the --
- 10 A. That is my understanding.
- 11 Q. But Ms Webster, whatever the explanation, whatever the
- 12 Chairman has said, it was incumbent on you, was it not,
- to try and look for one?
- 14 A. So when I first prepared my report, it was a single data
- point which was out of sync with the rest of the trend
- 16 and out of sync with the increase in the volume and
- 17 value of card payments, and I noted that I had excluded
- 18 it because I did not trust the number.
- 19 THE CHAIRMAN: Well, is the answer then that you did not
- 20 actually look for an explanation?
- 21 A. No, I treated it -- at the time, I treated it as an
- 22 anomaly and excluded it and sought to draw my
- conclusions on the basis of the longer period of data.
- 24 MR SIMPSON: Do you think you would still have treated it as
- an anomaly for the second year?

- 1 A. It looks less likely to be an anomaly in a mistake
- 2 sense. It may be that it is due to some -- I really do
- 3 not know. I cannot explain how those numbers are
- 4 consistent with the value and the volume of the card
- 5 transactions.
- 6 Q. Let us assume it is not an anomaly for the moment. How
- 7 does that affect your conclusions on card acceptance
- 8 between the Merricks and the merchant claim periods?
- 9 A. Yes, so I think that is what I was trying to explain
- 10 earlier. What I would then see is an increase in --
- from 33% card acceptance to 49% card acceptance over the
- period 1997 to 2006, and then a subsequent increase from
- 13 49 -- where are we -- from 41% in 2007, and then that
- 14 41% either goes to 60%, which was the figure that
- I included in my graph, or it goes to 50% if we consider
- 16 that these new data are accurate. But either way, there
- is a material increase over the Merricks period --
- sorry, the period 1997 through to 2006 and then another
- increase after that.
- 20 Q. But it is a different increase, it is a lower increase?
- 21 A. It is a lower increase in the period 2007 through to the
- 22 most recent point.
- Q. Sorry, it is also a lower increase in 1992 to 2024?
- 24 A. So --
- Q. If you draw a trend line.

- 1 A. I think it is probably safer, given the break in the
- 2 data, given the calculation of the change in the way
- 3 that the number of businesses are recorded by the ONS,
- 4 it is safer to think about the period -- the increase in
- 5 the period prior to that change in recording and then
- the increase afterwards.
- 7 Q. That is all new. You do not say that in your report?
- 8 A. When I describe the change, I think I do it in those two
- 9 periods.
- 10 Q. You do, but --
- 11 A. 6.37.
- 12 Q. -- you do not explain that that is the reason you should
- 13 treat them differently?
- 14 A. I am simply describing what is in the chart at that
- point.
- 16 Q. But you are now saying that what is in the chart means
- 17 that you cannot rely on the data in the same way?
- 18 A. I do not think I am.
- 19 Q. Well, you observe that there was a break, and you
- 20 observe that that was because the ONS changed the way
- 21 they measured businesses, registered businesses?
- 22 A. Yes.
- 23 Q. But what is new now is you are saying that causes me
- 24 to demarcate Merricks from merchant period, that is new?
- 25 A. I do not think so. I am just trying to accurately

- describe what I see in the chart, sort of following the
 same way that I have done that in my first report.
- Q. But assuming we take out that point, then it means the trend line from 1992 to 2024 is flatter, is it not?
- The alternative -- if one wanted to have a trend 5 Α. line which went from 1997 to 2023, say, if we wished to 6 7 have that trend line, then one would need to make an assumption about what to do around this change in the 8 9 ONS reporting of the number of businesses. So one way 10 would be just to shift up the whole right-hand side of the graph for the percentage point drop that occurs at 11 12 the point in time when there has been a change in the 13 ONS recording.
- So I have chosen, in how I have described it in
 6.37, not to make that assumption.

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- Q. Sorry, I just need to look at that. As I understand it, what you say in your report is: "When I compare the beginning of the Merricks period with the end of the merchant period, then things are very different".
- A. So I have chosen to plot the available evidence that

 I have got over the full period that I have, and in this

 case it is 1997 through to -- and I chose 2021. Then

 one can read from that that the card acceptance rate at

 the beginning of that period is different from the

 acceptance rate at the end of the period, but in this

- 1 case, in this chart, one needs to recognise that there
- 2 has been a change in the basis on which the denominator
- is constructed and that complicates the comparison.
- 4 Q. It may complicate it, but --
- 5 MS TOLANEY: Sir, I am sorry to rise, because I have
- 6 actually tried to say this, but when Mr Simpson is
- 7 putting points that are not actually right or on a fair
- 8 premise, it is not acceptable, and if Ms Webster is
- 9 going to be told that things are not in her report when
- 10 they are in fact in her report, that is not a matter for
- 11 re-examination, she should be shown paragraph 6.37 of
- her report; and Mr Simpson should, if he is saying
- 13 things about the report, I think, try and show the
- 14 paragraph of the report he has in mind.
- 15 THE CHAIRMAN: I think she referred to that paragraph.
- MR SIMPSON: We have been to the paragraph.
- 17 THE CHAIRMAN: Yes.
- 18 MR SIMPSON: That is why Mr Williams did not interrupt me
- 19 when the point was made because we had been to the
- 20 paragraph.
- 21 MS TOLANEY: Questions have been put on the wrong premise.
- 22 MR SIMPSON: Perhaps Ms Tolaney can explain the wrong
- premise.
- 24 THE CHAIRMAN: All right, well --
- 25 MR SIMPSON: Ms Tolaney is not explaining the wrong premise

so I will carry on. 1 2 MS TOLANEY: I have made the point. MR SIMPSON: What is the wrong premise? 3 Sir, if it turns out, with the fisticuffs going on here, that it is the wrong premise, then obviously 5 I will re-put it, but until I know what it is that is 6 7 wrong, I cannot. THE CHAIRMAN: The wrong premise to which: your last 8 9 question or ... 10 MR SIMPSON: I do not know. THE CHAIRMAN: No. 11 12 MS TOLANEY: Throughout, that this was somehow new was the 13 point. 14 THE CHAIRMAN: What, the split in the periods you are talking about? 15 16 MR SIMPSON: Obviously that is not my point because it is in 17 the graph. My point is that the materiality or 18 otherwise of the split in the periods is now being relied on for not drawing a trend line between the two 19 20 ends. That is the new point. 21 THE CHAIRMAN: Right. Well, I think we have sort of have 22 both your points and Ms Webster's response on this. 23 MR SIMPSON: Yes.

So just looking then at the numbers you were running

just then, Ms Webster. At that figure in the card

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- 1 acceptance section, we have 1997 to 2010, and with the
- 2 revised figures still in there for the moment, we have
- 3 1997 to 2010, that is 13 years, and the rise in card
- 4 acceptance, we can see from the right-hand column, is
- 5 from 33 to 47%.
- A. Sorry, why are you going to 2010?
- 7 Q. Because I am looking at the rise between the earliest
- 8 year you have in -- we have in the Merricks period to
- 9 the end of the Merricks period.
- 10 A. So the data that you have just shared for 2010 is on
- 11 a different basis to the data that you have -- data
- point you have quoted for 1997, and that is because --
- 13 THE CHAIRMAN: I think we understand that.
- MR SIMPSON: Yes, we have that. But absent an explanation
- in your report as to how that should be applied, I am
- just looking at the numbers that are in your
- 17 spreadsheet.
- 18 A. So in my report I have deliberately avoided trying to
- 19 draw a direct comparison between the figures that are
- 20 calculated on the later basis with the change in the ONS
- 21 denominator. So I have strictly said 1997 to 2006 and
- 22 then looked at the increase in the subsequent period.
- 23 Q. Okay. Let us do that then for the moment. So we have
- 24 33% to 49%, that is a 16 percentage point rise?
- 25 A. Yes.

- ${\tt Q.}\ {\tt Now,}$ you have concluded that changes in card acceptance
- 2 had no effect on pass-on in the merchant period, your 70
- 3 to 100% base case applies for the whole period?
- A. Sorry, could you just repeat the start of that?
- 5 Q. Of course. We established yesterday that you concluded
- 6 that changes in card acceptance had no effect on pass-on
- 7 in the merchant period. Your 70 to 100% base case
- 8 applies, you explained, for the whole period?
- 9 A. So I think I explained that, on average, 70 to 100%
- 10 would be a relevant pass-on rate, in my view, for the
- 11 merchant period taken as a whole, and that there may be
- 12 differences in pass-on rates for any individual year,
- 13 but I could not be specific about what they would be.
- 14 So, in my view, it is appropriate to look at them, all
- of the years, as one group, and apply an average pass-on
- 16 rate.
- 17 Q. But whatever the magnitude of changes in card
- 18 acceptance, overall they had no effect on pass-on in the
- 19 merchant period?
- 20 A. They would not have been sufficient to apply a different
- 21 rate on average.
- 22 Q. Yes. So if we look at the merchant period, going from
- 23 2007 -- and let us just drop out the anomalies for now;
- 24 okay? When you wrote your report, you had dropped out
- anomalies; that is correct, is it not?

- 1 A. Yes.
- 2 Q. So if we look at the merchant period, it goes from 41 --
- it goes from 47 -- I am so sorry, 41% through -- it has
- 4 been a long cross-examination -- to 2021 is 60%?
- 5 A. That would apply to the earliest of the claims. So to
- 6 the extent that most of them were after 2011, it would
- 7 be 50 to 60%.
- 8 Q. But we have already discussed yesterday that who is
- 9 claiming against whom for what time is not relevant to
- 10 your economics.
- 11 A. No, I am just saying if one wanted to focus on the
- 12 pass-on rates that would be appropriate for the
- 13 individual merchant claimants, then one would --
- 14 Q. But I do not.
- 15 A. -- have a slightly different starting point, depending
- on which claimants we were talking about.
- 17 THE CHAIRMAN: It is all in the same methodology period?
- 18 A. Yes.
- 19 MR SIMPSON: That is the point I think I am establishing
- here, sir.
- 21 A. Yes.
- 22 Q. So it is the same methodology, and there is in that
- period from 2007, or 2008 we can take it, because it was
- 24 December 2007, through to 2021, there was a 19
- 25 percentage point rise?

- 1 A. Yes.
- 2 Q. So there is a greater percentage point rise, with all
- 3 anomalies removed, in the merchant period than the
- 4 Merricks period?
- 5 A. Yes.
- Q. But card acceptance changes had no effect in the
- 7 merchant period, sufficient to make you change your
- 8 conclusion?
- 9 A. Insufficient for me to think that the overall rate of 70
- to 100% would not be appropriate.
- 11 Q. So 19% is insufficient?
- 12 A. To change the average rate.
- 13 Q. 16% is sufficient?
- 14 A. So what I am comparing in this chart is to say that the
- 15 average acceptance rate or the individual levels of
- 16 acceptance rates in the earlier period are substantially
- 17 lower than the acceptance rate in the later period.
- 18 There is a continual upward trend in acceptance rates,
- 19 broadly.
- 20 Q. Where --
- 21 A. Apologies, this comes back to paragraph 6.24 that we
- 22 discussed yesterday, which is I am clear that there are
- 23 differences within the period, but I consider that the
- 24 differences between the periods, reflecting the fact
- 25 that the Merricks period is quite a lot earlier than the

- merchant period generally, with some overlap, that that

 is where the differences are greatest.
- Q. But what I do not understand, Ms Webster, is how you conclude that a 19 percentage point rise during the merchant period does not materially affect your base case, your 70 to 100%, but a 16 percentage point change in the Merricks period has a profound effect?
- 8 A. No, I am not sure I would say it has a profound effect.

10

- Q. I put that too strongly. It has a significant effect on lowering pass-on.
- So, again, I think that also goes beyond what I am 11 saying. What I am pointing to is the fact that 12 13 acceptance rates generally were substantially lower at 14 the beginning of the whole period for which I have data 15 relative to the end, which would be the 19% change 16 during the merchant period, plus the 16% change for the 17 Merricks period. It may be that that lower level of 18 acceptance at the start of the Merricks period is 19 a signal that there is less commonality of MSC costs 20 between merchants, also when put together with the examples of certain merchants that I have mentioned in 21 22 my report, and that taking those two things together may 23 mean that pass-on rates were lower at the beginning of the merchant period. 24
 - Q. But this is about commonality, is it not?

- 1 A. It is.
- Q. It is about card acceptance across the market, and it is
- 3 about the old trope that the wider the charge, the more
- 4 likely it is to be passed on?
- 5 A. You mean the more -- the wider in terms of the reach of
- 6 merchants?
- 7 Q. Yes.
- 8 A. So who would be incurring?
- 9 Q. I was being semantically imprecise.
- 10 But why, then, if you look at these numbers, which
- I appreciate you have not looked at until very recently,
- in 2009 you have 44% card acceptance; right?
- 13 A. Yes.
- 14 Q. In that year, you think it is sufficiently market-wide
- 15 that it does not affect -- card acceptance does not
- affect your pass-on conclusions?
- 17 A. So my pass-on conclusions are quite broad. So when
- I start with my theoretical benchmark case, I am
- 19 assuming a very high degree of commonality, and that
- 20 would push me towards an expectation of pass-on of close
- 21 to 100%. Then what I do is I look at the empirical
- 22 evidence, and that is going to be empirical evidence
- that is based on the pass on of other types of costs
- 24 which may be more or less commonly incurred.
- 25 I think I have agreed with Mr Coombs that I suspect,

- in things like the public data, where we have PPI data
- 2 representing, most likely, COGS incurred by businesses,
- it probably is the case that those costs are commonly
- 4 incurred. It may not be. You know, it might not be
- 5 100% that all businesses are facing the same costs.
- Therefore, what I have with the empirical estimates is
- 7 perhaps more of a real world situation of not 100%
- 8 commonality but somewhat less than that, and that may be
- 9 one of the drivers of a lower pass-on rate.
- 10 So 70 to 100% gives me a broad estimate to work
- 11 with, which I think is broadly applicable for the
- 12 merchant period.
- 13 Q. But why, then, is 44% sufficient for the charge to be
- market-wide in 2009 but 43% in 2003 is not enough to be
- 15 market-wide?
- 16 A. I do not think that is what I am saying. I am saying
- 17 that -- I am not taking any individual year in the
- 18 merchant claim and saying: this is the rate of card
- 19 acceptance, this is my view on commonality, this is my
- view on pass-on for that year. I am saying: in the
- 21 round, for the merchant period, card acceptance rates --
- 22 sorry, my expectations of commonality are such that
- there is a reasonable degree of commonality that would
- 24 be associated with pass-on in the range 70 to 100%.
- 25 Q. So what percentage does it reach market-wide enough

1 to --

- 2 A. I cannot make a comment on that.
- Q. But if you cannot make a comment on that, how can you say what the effect in the Merricks claim period would be?
 - A. I have not made any claim as to the degree to which pass-on would be lower in the Merricks claim period than in the merchant claim period. What I have pointed to is two things: general market stats here on card acceptance, which, if that implied that there were merchants within individual sectors who accept cards and some who do not, and they are competing, that would mean that there is less commonality, and that would point to lower pass-on of a variable cost, and that is one of the pieces of evidence that I point to.

Then the other is, because I accept Mr Coombs' point that one might expect competitors in a sector to be doing similar things, I have tried to understand whether there might be instances where that may not be the case, because that then would, again, be pointing to there are some merchant sectors with some merchants that are not doing the same as their rivals, they are not facing the same MSC costs, and then that, alongside this evidence on acceptance rates, gives me reason to think that it could be the case that commonality was less in the

- 1 Merricks period than in the merchant period, and that
- 2 would be -- could be a relevant factor to take into
- 3 account in assessing pass-on in the Merricks period.
- 4 Q. But I suggest you are falling into the very trap that
- 5 I think you accepted you were not doing or should not
- 6 do, which is dividing them into Merricks and merchant
- 7 claim periods. You are asked for the years.
- 8 A. Yes, and I cannot be specific, as I have said, about:
- 9 this is what is happening in any individual year. What
- 10 I can see over the period is that earlier in the period,
- 11 which would be relevant to the Merricks claim but does
- not have to be expressed as such, earlier in the period
- it is the case that -- sorry, card acceptance appears to
- 14 be materially lower than in the later period, and that
- is the key point.
- 16 Q. But just looking at the span from 1997, where we have
- 17 the statistics, through to 2024, ignoring, ignoring,
- 18 whether there is a Merricks claim or a merchant claim,
- 19 just looking at the economics, okay, where is the break
- 20 point?
- 21 A. So I do not think that there is a particular break
- 22 point. This was, again, what I set out in
- paragraph 6.24 explaining my approach. I have sought to
- 24 test the hypothesis of whether one might expect there to
- 25 be a materially different rate of pass-on earlier in the

- period, so during the 1990s, for example, relative to later in the period, and the evidence that I observe is
- 3 that that might be the case. There may be a difference
- 4 that may be relevant.
- Q. That all sounds very vague, Ms Webster, because if we take the period as a period of all those years, if you are going to say it was different, forgetting Merricks or merchant, you are going to have to pick a point at which you say it was different, and you cannot?
- 10 No, again, I come back to paragraph 6.24. There are -it is a continual change that takes place, and the 11 12 question is: when one looks in the round at the years that are affected by -- covered by the merchant period, 13 14 what does one make then of the changes that have 15 happened within that period? Here we have a range of 16 card acceptance rates from 40 to 60%, excluding the 17 final year, 40 to 50% if we take your -- the updated 18 figures. Then the question is: then, when I look at the 19 collection of years, or when one looks at the collection 20 of years in the Merricks claim, is there a reason then 21 to think that there would have been a difference in 22 market conditions and in the factors that influence 23 pass-on?
- Q. Please stop thinking about the Merricks claim. Please just look at the evidence in front of you, forgetting

- whether Merricks is making a claim. When did the change
- 2 happen that it became irrelevant to pass-on? Forget
- 3 Merricks.
- 4 A. So, again, coming back to 6.24, I have sought to provide
- 5 information about a change in one of the factors that
- 6 I consider to be important in determining the rate of
- 7 pass-on, and I have set out an analysis that shows that
- 8 there may be reason to believe that there was a change
- 9 in commonality informed by two things: change in
- 10 acceptance rates and the change -- sorry, and these
- 11 examples of merchants. That is the extent of the
- 12 evidence that I have.
- 13 Q. You are not relying on the usage data anymore?
- 14 A. The usage data informs a separate point. So the
- acceptance data here goes to the extent to which the MSC
- 16 was a common cost for merchants, and then that would
- 17 affect their rate of pass-on were they to treat the MSC
- 18 as a variable cost.
- 19 Q. We understand that.
- 20 A. The usage data --
- Q. It is about variable costs or not.
- 22 A. Variable or fixed.
- 23 Q. Sorry to hurry, but I have time constraints, but I think
- the Tribunal and I have that point.
- 25 THE CHAIRMAN: I think we have it.

MR SIMPSON: Just looking at the -- back at figure 2 then on 1 2 your usage figures. Now, let us assume against me, now, 3 that your usage figures are useful. If we go to figure 2, the first worksheet in this spreadsheet, 4 please. Thank you. If we go down a bit, please, and to 5 figures under "Intermediate output", and here we have 6 7 15 years of the Merricks period from 1995 to 2010, again being slightly generous, including the latter half 8 9 of 2010, and in that period card usage, according to 10 your graph, which obviously I disparage entirely --I think you will be familiar with that now -- but if you 11 are right, then it goes from 3.5% card usage to 20.9%. 12

So we see that share of card payments, halfway down the page -- sorry, yes, end of 2009. If we can go to 2010, we can go to 204.4. I was cutting off too early. So because I cut it off too early, I will have to do some mental arithmetic, which is always dangerous, and it is around a 21 percentage point rise.

So we have here 14 years of the merchant period, from 2008 to 2022, and there it goes from 18.5% to 81.1%; okay?

22 A. Yes.

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Q. So if a 62.6 percentage point rise in card usage over
a 14-year period, so merchant period, did not cause you
to alter your conclusions on pass-on for that period,

- 1 how could a 21% rise -- 21 percentage points -- it is 2 very important to be precise -- rise over a 15-year
- 3 period cause any change?

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Q.

A. So, as I have explained in figure 6.24, I am testing the proposition: is there change in market conditions over the whole period, here 1995 to 2022, that would cause me to take a view that pass-on rates may have been different?

In this case, I am particularly thinking about what does this tell me about the size of MSC costs for -likely MSC costs for merchants, and then, if that is a factor, if smallness is a factor that causes merchants to treat their MSCs as a fixed cost, then that may have -- the fact that payments would have been smaller -- sorry, MSC costs would have been smaller at the beginning of the period relative to the end may cause there to be a different treatment of MSC costs by merchants, and I cannot be specific about -- I think I have been clear, I cannot be specific about the materiality of that so as to give a number or to say when it would have tipped for merchants -- they would have included it as a variable cost at this point, they would have treated it as a fixed cost at that point, that is beyond what is capable to read from this data.

I do not think you are getting my point. I am sure

- 1 I have put it badly.
- 2 A. Sorry.
- 3 Q. You have a single 70 to 100% base case for 2007 to 2024;
- 4 yes?
- 5 A. Yes.
- 6 Q. In that time, there was a 61 percentage point rise in
- 7 card usage, according to your own graph?
- 8 A. Yes.
- 9 Q. If you do not accept it, that is what your premise is.
- 10 That has --
- 11 A. But this is not relevant to the 70 to 100% base case.
- 12 Q. No, it is not, that is exactly right. You do not make
- any change because of the 61 percentage point rise in
- 14 card usage.
- 15 A. But I would not make a change anyway, because the 70 to
- 16 100% only applies if merchants are treating the MSC as
- 17 a variable cost. If merchants are treating the MSC as
- a fixed cost, then my expectation is that pass-on will
- 19 be very low.
- Q. Of course. We have that.
- 21 A. So what this goes to -- this card usage point goes to,
- is if card usage is low, MSC costs are likely to have
- been lower, and then that may trigger merchants to
- think: well, actually, it is not worth me looking at
- 25 these MSC costs, factoring them into my pricing, I am

- 1 maybe more likely to treat them as a fixed cost. So it
- is not relevant at all to this 70 to 100%, and I have
- 3 made no prediction either --
- Q. You are not seeing the fatal flaw in that, Ms Webster.
- 5 The fatal flaw is that if they are more likely to treat
- 6 them as fixed rather than variable, they are going to
- fall out of your 70 to 100%. They are going to go out
- 8 of that 70 to 100%, and your 70 to 100% is going to
- 9 cover a narrower section of the economy, is it not?
- 10 A. Yes, I think that is my point.
- 11 Q. Right. But you do not say that here, do you? You have
- 12 a unitary number of merchants across the whole economy
- in your 70 to 100% for the whole period. It does not
- have any effect, this 61 percentage point rise?
- 15 A. No, I think the evidence that I have here is
- insufficiently clear for me to reach a judgment on that.
- 17 Q. But as I understand it, across the merchant period, you
- 18 say roughly 68% -- let us call it the Merricks economy,
- 19 once you have done the numbers, resellers and
- 20 restaurants and bars. You say about 68% of that economy
- 21 across the merchant period treats costs as variable?
- 22 A. Yes, that is my --
- 23 Q. Yes, and that is true across the whole period?
- 24 A. Yes, that is my best interpretation of the evidence that
- is available.

- 1 Q. Yes. If card usage affected anything, it would take
- people out of that base case, would it not?
- 3 A. Yes.
- 4 Q. But it does not take anyone out of the base case, does
- 5 it, on your findings?
- 6 A. I feel that I have insufficient evidence in order to be
- 7 able to do that.
- 8 Q. But you do not, do you, because you have come to
- 9 a conclusion that 68% are within your base case? You
- 10 have sufficient evidence to do that, do you not?
- 11 A. This, I think, comes back to what we were talking about
- 12 either yesterday or the day before. The evidence in
- 13 relation to whether merchants treated MSCs as fixed
- 14 costs for purposes of price setting or as variable costs
- is very limited. So I have come to the best view that
- 16 I can on the basis of that evidence in order to try and
- 17 be helpful and to avoid not reaching conclusions for
- 18 a larger proportion of the merchant economy.
- 19 On the basis of the evidence that I have, I have
- taken the view that 68% of merchants, you know, by card
- 21 fees, would have treated the MSC as variable, and I do
- 22 not consider that the evidence that I have put forward
- here in relation to card usage allows me to step away
- 24 from that.
- 25 Q. So I want to turn to -- much to the relief of everybody

- present, I am sure -- a different topic, 6.26 of your
- 2 report {RC-F/14/118}. Just refresh your memory on that,
- 3 Ms Webster. (Pause)
- 4 A. Yes.
- 5 Q. So your report is about whether merchants passed on MSC
- 6 costs to consumers in the period 1992 to 2024; yes?
- 7 A. Yes.
- 8 Q. That is pass-on of MSC costs across the whole retail
- 9 economy from 1992 -- I think some points we can agree
- on -- to 2024; yes?
- 11 A. So I think specifically I have looked at the whole
- 12 retail economy for the Merricks claim period, because it
- is the retail economy as a whole that is relevant to
- 14 Merricks. The claims that Mastercard is facing are
- 15 a more limited set.
- 16 Q. Yes. Let us take the Merricks period for the moment
- 17 then. Your conclusions that rest on the magnitude or
- 18 otherwise of the MSC costs that merchants faced in the
- 19 Merricks claim period, they depend on card usage in that
- period. I think we have that agreed between us?
- 21 A. Yes.
- 22 Q. Yes. Now, why would those conclusions be reinforced if
- 23 the Court of Appeal in 2025 upholds the CAT's decision
- 24 earlier this year that Mr Merricks' claim is restricted
- to cross-border EEA MIFs?

So I think there are two routes by which that would be 1 Α. 2 the case. So in my first report I describe the impact 3 of lower usage, to the extent that that implies lower MSC costs. It could have two effects on pass-on. The first is to the extent that a merchant treated the MSC 5 6 as a fixed cost, then if one were then only looking at 7 an overcharge which related to the intra-EEA MIFs, then the counterfactual where they are charged at a lower 8 9 rate would have a very, very small effect -- sorry, 10 smaller than in a world where all MIFs are relevant. The change in the counterfactual MIF -- MSC would be 11 smaller, and then that would mean it would be less 12 13 likely to trigger a change in investment decisions, 14 which is, as we have discussed some days ago, the 15 mechanism by which fixed costs are passed on. So that 16 is the, I think, primary route through which there would 17 be lower pass-on.

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It may be, also, that to the extent that the change in the counterfactual, where intra-EEA MIFs are charged at a lower rate, then means that the change in MSCs that businesses have faced is smaller, and then that may mean that it is less worthwhile a merchant thinking: I now need to fine-tune my pricing.

Q. Ms Webster, I am sorry, I do not understand that at all.

Go back to 6.26:

- 1 "[Your] conclusions that rest on the magnitude of
- 2 the MSCs that merchants faced would be reinforced if the
- 3 Merricks claim were to be limited for UK merchants to
- 4 cross-border EEA MIFs ..."
- Now, it was limited. Let us assume there is no
- 6 appeal, and let us assume the CAT decision
- 7 hypothetically stands.
- 8 A. Yes.
- 9 Q. Now, the decision by the CAT earlier this year that
- 10 restricted Mr Merricks' claim to cross-border EEA MIFs
- 11 did not change the magnitude of the MSC costs that
- merchants faced in the Merricks claim period?
- 13 A. No, I think that is right, and I have just remembered --
- sorry, I wondered if that could be a mechanism, so
- I have refreshed my memory, and I think it is the first
- of the two effects that I think is the one that would
- 17 lead to lower pass-on.
- 18 Q. Could you just refresh my memory on that?
- 19 A. The first one is that if a merchant is already in the
- 20 mindset of treating its MSC costs as fixed, then the
- 21 change that would result -- the change that would
- 22 result --
- Q. From what?
- A. In MSC cost as a result of a lower fee for intra-EEA
- 25 MIFs, the change to the MSC cost associated with that

- $1\,$ would be smaller than in a world where the total MIF was
- 2 relevant.
- Q. I do not get it. So you are talking about a decision
- 4 a merchant makes in the '90s to treat costs as fixed or
- 5 variable?
- 6 A. Yes. So we are assuming that they have decided that
- 7 they treat it as fixed. So if that were the world, that
- 8 is the world that I am describing --
- 9 Q. I am so sorry, I thought what you were saying is they
- 10 are more likely to treat it as fixed?
- 11 A. No, I am correcting myself. I think it is when they
- 12 treat it as fixed, the mechanism for pass-on is reduced,
- because the size of the cost change associated with the
- 14 lower intra-EEA MIF will be smaller than it would in
- a world where the whole MIF is being considered.
- 16 Q. Sorry, I do not understand. Because the merchant sees
- an MSC; right?
- 18 A. Yes, and then in this world that I am now describing, in
- 19 the counterfactual, the merchant would see a change in
- 20 the MSC as a result of the --
- 21 Q. Of what?
- 22 A. Of a lower MSC -- so I am assuming a counterfactual in
- which the MIF associated with intra-EEA payments is
- lower, and I am making an assumption that that then
- 25 feeds into the overall MSC that the merchant sees.

- 1 Q. I do not understand that because it assumes that the
- 2 CAT, powerful though it may be, it does not have a time
- 3 machine. I mean, no one in the 1990s is going to know
- 4 what the CAT is doing in 2024 because at present the CAT
- 5 has many powers but they do not involve time travel.
- A. So I am imagining a counterfactual in which the
- 7 infringement had not taken place, the MSC would have
- 8 been lower by an amount associated with the lower
- 9 intra-EEA MIF and the question is whether that would
- 10 have then been passed on in the form of lower prices to
- 11 consumers.
- 12 Q. No, that is not the counterfactual. That is not the
- 13 counterfactual at all. The counterfactual here is
- 14 a zero MIF.
- 15 A. So, if the infringement relates to the MIF which is
- 16 specific to intra-EEA transactions, then my assumption
- is that MIF then does not arise, it is not in the MSC,
- 18 so the question -- if that MIF is not in the MSC, would
- 19 the saving that the merchant made on its MSC be then
- 20 passed on in the form of lower retail prices?
- 21 Q. But the agreed counterfactual here is a zero MIF.
- 22 I just do not understand the counterfactual you are
- constructing.
- 24 THE CHAIRMAN: Is that actually the counterfactual?
- 25 MR SIMPSON: The counterfactual is a zero MIF.

- 1 THE CHAIRMAN: A zero MIF. Okay.
- 2 MR SIMPSON: How does that counterfactual alter with this
- 3 EEA decision?
- 4 A. So in the actual, the intra-EEA MIF was not zero. So
- 5 I am now assuming a counterfactual where the intra -- so
- I can assume an intra-EEA MIF was zero and then the
- 7 question is: what then is the impact of that on the MSC
- 8 cost that the merchant faced? The answer is: my
- 9 expectation is it will have gone down somewhat by an
- 10 amount which is commensurate with the intra-EEA MIF
- 11 being set at zero and then my question is: is that then
- 12 passed on to consumers?
- Q. But you are not --
- 14 A. I think that is what I am seeking to answer. My point
- is because the intra-EEA MIF is so small, a proportion
- 16 of the MSC, it is unlikely that if that is what the
- 17 claim related to that it would be passed on through the
- 18 fixed cost method.
- 19 Q. But they set -- merchants set a single price --
- 20 A. Yes. So my assumption is that they might have set
- 21 a different single price which reflected the lower
- 22 charge, non-existence charge, on intra-EEA MIFs.
- 23 Q. I am sorry, they would have set a different single
- 24 price, you say, in a counterfactual -- I am still
- 25 confused. I am sorry, in a counterfactual in which what

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happens would merchants have set a different single
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             price? They see a single MSC. They do not see behind
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 3
             the MSC. They do not see the components of the MSC.
         THE CHAIRMAN: That is your question -- that is what you are
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 5
             putting to Ms Webster, that merchants do not see the
 6
             components of the MSC so they will not know whether it
 7
             is an intra-EEA MIF or any other MIF?
         MR SIMPSON: Exactly.
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 9
         A. Yes.
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         THE CHAIRMAN: So how can you posit that there would be some
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             difference because of a change just to the intra-EEA
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             MIF? Is that what --
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         MR SIMPSON: Yes, that is exactly the question. As they
14
             say, you put it much better than I did, sir.
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         MR TIDSWELL: Surely the counterfactual we are working to --
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         MR SIMPSON: Sorry?
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         MR TIDSWELL: Surely the counterfactual we are working to
             only involves -- on the assumption that you do not
18
             succeed in the Court of Appeal, only involves the
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             intra- -- the cross-border EEA MIFs?
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         MR SIMPSON: That is relevant for the calculation of
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             quantum.
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         MR TIDSWELL: Well, it is also relevant to the
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             counterfactual, is it not? So what you cannot assume
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             for the counterfactual is that you have an infringement
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1	for the domestic UK MIF and therefore the merchant is
2	assumed to have been reducing that at well. You cannot
3	assume that because it is not in the counterfactual.
4	MR SIMPSON: Well, what you have, sir, obviously if the
5	decision stands and the quantum that is claimable by
6	Mr Merricks diminishes, but if you are looking at what
7	would have occurred but for the infringement, then the
8	counterfactual which in the world in the
9	counterfactual world in which the merchant is operating
10	is a zero.
11	MR TIDSWELL: Zero for the cross-border EEA MIFs only
12	because, as you say, but for the infringement, as
13	I understand it, in the Court of Appeal, unless you
14	succeed in the Court of Appeal, you are not entitled to
15	say that the domestic UK MIF is zero, are you?
16	MR SIMPSON: No, but the
17	MR TIDSWELL: So the infringement of that is not the
18	infringement. The infringement is the other MIF.
19	MR SIMPSON: This may be more a matter for submission than
20	anything else.
21	THE CHAIRMAN: I think it probably is.
22	MR SIMPSON: I have put the point and we can argue it out,
23	but the point, sir, is this: the query as to what is
24	claimable, what is within the scope of what Mr Merricks
25	can claim is a different query from what would have

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occurred in the counterfactual because the
1
             counterfactual is a Commission decision that you should
 3
             not charge MIFs. There is then an issue as to whether
             that was -- there is a causation issue as to what
 4
             occurred there, whether it is intra-EEA or whether it is
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 6
             domestic MIFs can be claimable, but what happened,
 7
             actually, was the Commission made a decision in the
             counterfactual where there is no infringement, the MIF
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 9
             would have been zero, the merchant would have got their
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             MSC and they would have passed it on, or not, in the
             same way.
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12
                 I think I have put the point to the witness
13
             sufficiently --
14
         THE CHAIRMAN: When you are exploring the counterfactual,
15
             you are trying to put to the witness what would have
16
             happened as a matter of fact?
17
         MR SIMPSON: Yes.
18
         THE CHAIRMAN: What decision would the merchants have taken
             in the light of that --
19
20
         MR SIMPSON: Yes.
21
         THE CHAIRMAN: -- counterfactual?
22
         MR SIMPSON: Yes. Yes, that is exactly right. I think
23
             I probably explored it enough as well.
24
         THE CHAIRMAN: Well, we can all think about it over lunch.
         MR SIMPSON: Sir, just one thing.
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         THE CHAIRMAN: Yes.
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                 You are going to finish shortly?
         MR SIMPSON: We are on target.
 3
         THE CHAIRMAN: Oh, that is good.
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         MR SIMPSON: Would it be possible to sit at 1.45? Is that
 6
             too much to ask?
 7
         THE CHAIRMAN: Will that be enough of a break for you?
         THE WITNESS: That will be fine for me, but --
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         THE CHAIRMAN: You have been in the box for a long time, so
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             I am fully aware of that, but I think that is -- we will
11
             do that.
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         MR SIMPSON: I am grateful.
         THE CHAIRMAN: So 1.45.
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14
         (1.05 pm)
15
                           (The luncheon adjournment)
16
         (1.45 pm)
         MR SIMPSON: So picking up on the point that came up just
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             before lunch, particularly from Mr Tidswell. Now,
             I have to give a caveat, because I was not involved in
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             the causation trial, but I have been asked to make
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             a correction on which, very unlike me, I will not
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             particularly want to answer questions, because I might
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             not know the answers, because I have not been involved
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             in that trial, but if I can make the point and then I
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will continue cross-examining.

So there has been a decision from the CAT that was upheld by the Court of Appeal that Mastercard -- that Mastercard is precluded in these proceedings from arguing that the intra-EEA could have been anything other than zero.

In a causation judgment earlier this year, the CAT ruled that Mr Merricks had not shown the UK domestic MIFs were causally affected as a matter of fact by the intra-EEA MIFs. Mr Merricks sought permission to appeal, which was refused.

There will now need to be a second trial, if the settlement is not approved, which will consider the issue of legal causation and the remainder of factual causation based on what is the relevant counterfactual. The first trial did not consider the counterfactual at all. That is subject to the submissions you have seen in relation to what counterfactual and whether a counterfactual is relevant. They are in our opening and they will be matters for closing.

But that is separate from the question in this trial, which is whether merchants did or did not pass on the MSC in whole. If they did, then we have to establish -- we have established pass on of the MSC, and fundamentally that is a factual issue.

So as matters presently stand, Mr Merricks' claim is

L	not	limited	to	intra	a-E	EEA MIF	transact	ions	and	would	only
2	be s	so limite	ed a	after	a	second	causatio	n tr	ial.		

I have just been asked to make that correction, and it will be a matter for closing submissions, but that is the current position as I am instructed it is, but I do not think it is relevant for Ms Webster's cross-examination.

THE CHAIRMAN: No.

MR SIMPSON: I will carry on with that now for a relatively short time and then Mr Williams will ask some questions.

Just picking up where we were before lunch. Another point, Ms Webster, that Mastercard makes is that Mr Merricks' claim is against Mastercard only, and almost exclusively in relation to credit card transactions, and they do some mathematical wizardry to demonstrate that this means that MSC costs for merchants -- you have seen it in their opening, I am sure -- in the Merricks claim period would have been so tiny as to be almost imperceptible.

Now, you do not mention this point as part of your reasoning that MSC costs would have been smaller in the Merricks period, this point about different claims in relation to different credit cards, etc, etc, one against Mastercard, one against Visa, but the fact that this claim is only against Mastercard, you do not

- 1 mention that point. Now -- and you do not mention in it
- 2 support of your reasoning that MSC costs would have been
- 3 smaller in the Merricks period, such that they would
- 4 have been more likely to treat them as fixed costs. Do
- 5 you agree with that reasoning?
- A. Sorry, do I agree with the reasoning that merchants
- 7 would have been more likely to treat MSCs as a fixed
- 8 cost if they were only thinking about the Mastercard
- 9 element, is that your question?
- 10 Q. No. The point Mastercard makes is Mr Merricks' claim is
- 11 against Mastercard only --
- 12 A. Yes.
- 13 Q. -- and almost exclusively in relation to credit card
- 14 transactions. Does that affect your thinking in
- relation to pass-on of MSC costs?
- 16 A. So I do not think it changes my view on the likelihood
- 17 that an MSC cost would have been viewed by -- treated by
- 18 merchants as a fixed cost. I am working -- in making
- 19 that statement, I am working on the assumption that
- 20 merchants see the MSC as a whole, and so the costs that
- 21 they would see would be an MSC associated with both
- 22 Mastercard and Visa costs. So I would not think it is
- 23 more likely that it would be -- that merchants would
- have treated the MSC as a fixed cost.
- 25 Where it may become relevant is to the -- related to

what we were just talking about, if the infringement relates to the element of the MSC, recognising that it is one charge, but if the infringement relates to an element of the MSC which is only on -- in relation to Mastercard and only in relation to credit cards, then the degree to which the MSC facing merchants is inflated by the existence of the infringement, that would be to a lesser degree than had the infringement been across both Mastercard and Visa.

To that extent, assuming a counterfactual where that higher rate of interchange is passed on through the MSC for Mastercard credit cards, that -- the change in the counterfactual could be -- would be relatively smaller than were it also across Visa, and then that would have implications for pass-on of MSCs if the merchant treated them as a fixed cost.

So apologies, that is very convoluted, but that is the mechanism by which I see there to be a potential effect on pass-on.

Q. Okay. I think I have the point, and I think that is a point then for submissions, rather than for anything else. We have your view on it.

So your reasoning, if the infringement were specific to Mastercard or specific to a particular credit card, would be the same, as I understand it, as the reasoning

- in relation to intra-EEA?
- 2 A. That is right.

- Q. I see. So it is a matter of principle that we can discuss with the Tribunal in due course.
- 5 A. Yes, and it relates to --
 - Q. Formally, I have to suggest that -- I put the same point, that your reasoning is wrong, but I have put the point, and you have explained, and we then make our submissions.

I want to move on then to the retail economy. In Coombs 9 -- it may not be necessary to go to it -- Mr Coombs used ONS statistics for the UK and Northern Ireland to produce figures for the UK retail economy. The context of Coombs 9 was the causation and volume of commerce trial, in which we were, you and I, were not involved.

Now, in order to produce a relevant volume of commerce, Mr Coombs needed to -- sorry for the long explanation, but I need to give you the background because this has been new to me. In order to produce a relevant volume of commerce, Mr Coombs needed to deduct amounts attributable for tourists, for reasons that I do not want to go into because I was not involved, but to do this he needed to estimate the total tourist spend as a percentage of the UK retail economy,

- so he had to work out what the retail UK economy was.
- Now, your colleague, Mr Parker, gave evidence at
- 3 that trial on causation and volume of commerce and, as
- 4 I understand it, your team assisted Mr Parker in that?
- 5 A. Some members of my team did.
- 6 Q. Some members of your team. Now, Mr Parker did not
- 7 challenge Mr Coombs' figures for the UK retail
- 8 economy -- as you know, he did not deal with them at
- 9 all -- and ultimately the volume of commerce was agreed
- 10 between them.
- 11 Now, in the hot-tub Mr Coombs referred to Coombs 9
- and these retail economy figures, and you quite fairly
- said that you would want to look at assumptions in
- 14 Coombs 9 as to what datasets had been selected.
- Mr Coombs gave evidence a week later, and Mr Cook did
- 16 not challenge the figures in Coombs 9, and so we have
- 17 taken from that that you have checked it and you are
- 18 okay with it?
- 19 A. I think that is broadly right. I think it is -- if I am
- 20 right, those figures were used as the denominator for
- 21 something.
- 22 Q. So I would like to go then to the numbers. They are
- summarised in a spreadsheet, as you have seen, that was
- 24 uploaded last week, comparing your numbers with Coombs 9
- $\{RC-Q4/23/1\}.$

- 1 So the left-hand column -- if we go to -- if we just
- do this fully. On the right hand spreadsheet, the
- 3 worksheet, UK retail economy, those are Mr Coombs' 1992
- 4 to 2022 figures, running from 283 billion to
- 5 1.5 trillion. He has limited himself in the first sheet
- 6 to the years that you are dealing with.
- 7 A. Yes.
- 8 Q. If we go back to the first sheet for comparison and to
- 9 the right, if we can move right, we see the graph that
- 10 is produced by these figures, and we see a fairly flat
- line for credit cards, 12 to 14% over the period, but
- a significant upward trend for debit cards, 8 to 48%
- over the period, and there is an aggregate line as well.
- So we have then the total percentage goes from 20%,
- adding them both together, 8 and 12%, at the beginning
- of the period, to 62% over the -- to the end of the
- period, and we compare that because Mr Coombs
- incorporated your spreadsheet in the next sheet, and we
- 19 can see that if we go to -- up a bit, to share of card
- 20 payments, the middle, yes, intermediate output, middle
- column, share of card payments, you go from 3.5% to
- 22 81.1%. That is if your graph is right, and we have been
- through all that.
- 24 A. Yes.
- 25 Q. So if we go back to the comparison tab at the top, and

- 1 across back, please, I suggest to you that we can see
- 2 how far off the figures in your sheet are. Mr Coombs'
- 3 retail economy is 355 billion in 1995, yours is just
- 4 over 2 trillion. So your retail economy is, as we see
- 5 in the next column, 569% of the actual retail economy?
- 6 A. Yes, and to be clear --
- 7 Q. Would you accept that that is a catastrophic error?
- 8 A. So I think I have been careful not to label it as the
- 9 retail economy, because that is not what it is an
- 10 estimate of. It is the total transaction values,
- 11 excluding direct debit and automated credit.
- 12 Q. I want to come back to that, because I just want to
- 13 check something, but I must say that is a new
- 14 understanding for me, because I understood you to accept
- from me yesterday that you were seeking to calculate the
- 16 retail economy.
- 17 A. So in order to be able to draw inference -- so what
- 18 I was seeking to do in this whole section is to
- 19 understand the change in the use of card payments, the
- 20 prevalence of that, in the retail economy. I have two
- 21 sources of data. I have one which is shown in figure 2,
- 22 which draws on these figures that are here. That is not
- the retail economy, that is just total transactions,
- 24 excluding automated credit and direct debit. I then
- 25 have figures in figure 3 which are specific to retail

- 1 sectors, but what I cannot do for the figures in
- 2 figure 3 is show a share of transactions. I can only
- 3 look at the absolute values.
- 4 Q. So, yes, I am a bit confused, but you are saying that
- 5 you are not -- in your graph, your denominator, your
- 6 overall universe, is not the UK retail economy?
- 7 A. That is right.
- 8 Q. So how can it be used for the purposes of this action?
- 9 A. So I had identified what I thought were the main sources
- 10 of payment types relevant to the retail economy, and
- 11 that is what I reported in the chart, and I had to make
- 12 some assumptions in order to do that.
- 13 Q. But that is a new position, is it not, Ms Webster,
- because {Day15/119}, I said to you:
- 15 "I think Professor Waterson raised this in the
- 16 hot-tub. It certainly came up that the denominator
- 17 column in your spreadsheet represents in figures the UK
- 18 retail economy as you saw it for the basis of this
- 19 graph?"
- 20 You said:
- "Yes, that is the denominator in my analysis."
- 22 A. Apologies, I realise I must have misspoken then. I did
- not have that in front of me and may have misremembered.
- Q. So I just want to go -- now, would you accept that the
- 25 card usage figures you give are fundamental to the

- 1 conclusions that you draw that Mastercard relies on?
- 2 A. I consider that those figures in figure 2 and the
- 3 figures in figure 3, and also some observations that
- 4 I make about the sophistication of pricing approaches
- 5 taken by merchants based on some of the factual evidence
- that I reviewed in Mr Harman's report, those three
- 7 things, taken together, give me cause to think that
- 8 there may be reason why merchants, going back further in
- 9 time, treated -- may have been more likely to treat MSCs
- as a fixed cost, and that is the -- that is the view
- 11 that I reach in my report.
- 12 Q. Well, perhaps I phrased the question wrongly.
- Would you accept that the card usage figures you
- 14 give are fundamental to the conclusions that you draw
- that Mastercard relies on, based on those figures?
- 16 A. So I have not, as I said I think yesterday, looked
- 17 specifically at the Mastercard statement openings that
- 18 are referred to. I am talking very specifically about
- 19 the analysis that I have brought in my report.
- Q. Well, let me just -- if you have not looked at it, let
- us just go to a couple of examples. $\{RC-A/5/4\}$,
- paragraph 6(2) of the opening we are looking at, if you
- can pull that up, please, operator.
- 24 "There was also low usage of credit cards, with the
- 25 available data indicating that the alleged MIF

overcharges only applied to a very small proportion of transactions specifically less than 1% (by value) at the start of the Merricks Claim period, rising to only 4% (by value) by the end. As a result, in rough terms, the claimed overcharge amounts to around 0.01% (of merchants' prices) in the earlier years of the claim, rising to a maximum of only around 0.04% by the end of Merricks claim period."

The footnote for the calculation sends us to -- if we go down to the footnote -- section H for note 4, and if we go through to page 72, it is in fact paragraph 214 which replicates this paragraph {RC-A/5/72}. So we have 214, which replicates what we have just seen in 6(2), and the first sentence of 214 then has another footnote of less than 1% by value, which is footnote 281, which itself goes to another footnote, which tells us to go to another footnote.

So I do not I know whose idea that was, but we do get there in the end, and the final destination of our travels is footnote 281 on the previous page -- no, it is not, it is footnote 276 on the previous page $\{RC-A/5/71\}$. So could we pull that up.

So this is:

"Based on the best data available [that is your data, Ms Webster], credit cards were used for around 8%

- of payments in 2008. Mastercard had around 50% of the $\,$
- credit card market in the UK."
- 3 Then we go to the previous footnote:
- 4 "Based on the best data available, credit cards were
- 5 used for 2.1% of payments (by value) in 1995."
- Now, do you accept, given what you have said in the
- 7 last couple of days, that this data is not reliable for
- 8 this purpose?
- 9 A. I think that the -- for the exact figures, I think that
- 10 is right. I think that is the discussion that we have
- 11 had. So the discussion that we have had is that I think
- 12 there has been this increase in trend in the share of
- transactions by card payments, but the precise figures,
- I think, are sensitive to what is assumed to be
- included.
- 16 Q. That follows for all the paragraphs that rely on those
- figures; yes?
- 18 A. I have not seen all of those paragraphs, but --
- 19 Q. As a matter of logic, it would follow?
- 20 A. I would think that would be a concern.
- Q. Is that a yes?
- 22 A. Yes.
- 23 Q. So then if we look at card acceptance. If we go back to
- paragraph 5 $\{RC-A/5/3\}$:
- 25 "The merchant claims relate almost exclusively to

- 1 the period from November 2010 onwards ..."
- Well, we have seen that is wrong -- well, in
- 3 principle, like we have said, most of them do, but
- I will not go through that.
- 5 "... and all the Mastercard and Visa transactions,
- 6 (including credit cards, debit cards, commercial cards
- 7 and inter-regional transactions). This was a time
- 8 period in which there was close to universal acceptance
- 9 of payment cards by retailers ..."
- 10 Now, the graph you -- the graphs you have given do
- 11 not show close to universal acceptance for cards, do
- they? The highest it goes to is 60, adjusted 50 to 49
- by the end.
- 14 A. That is what the graphs show.
- 15 Q. So you would accept, would you not, it is not close to
- 16 universal acceptance?
- 17 A. So when I have produced that chart, I have focused not
- on the absolute levels in the chart but more on the
- 19 trend over time, and the reason for that is that
- I have included in my denominator these businesses
- 21 identified in the ONS data that are either paying VAT or
- 22 PAYE, and I think, as Mr Coombs has pointed out, it is
- likely that that ONS data includes some businesses which
- are not in the retail economy, they are not
- 25 retail-facing, and therefore if one were to take those

- out, the levels in the chart would, to the extent that
- 2 those businesses are less likely to be accepting card
- 3 payments because they are not retail-focusing, the whole
- 4 level of the chart would shift up.
- 5 So I think it is dangerous to read too much into the
- 6 absolute levels of card acceptance.
- 7 Q. I am not asking about evidence you might have given,
- 8 Ms Webster; I am asking about the evidence you have
- given and the chart that you have put in your report.
- 10 A. Yes, I think I have described how that should be
- interpreted and I have looked at it for the change over
- 12 time.
- 13 Q. When you say "I have not focused on the absolute levels
- in the chart", I do not know what you mean. You come to
- a percentage of card acceptance for each year, that is
- 16 the basis of your spreadsheet. You may not have focused
- on it, but they are there, those numbers, are they not?
- 18 A. So in seeking to draw inference from the chart, it is
- 19 the figures that I have presented in paragraph 6.37,
- 20 where what I am focusing on is the change over time and
- 21 that is what I think is the key point.
- 22 Q. I am afraid we have to go back to your spreadsheet then,
- if I can remember the number of it. It is $\{RC-Q4/16/1\}$
- and the card acceptance tab, number 4, please. The
- 25 percentage then, as adjusted -- leave it there, thank

- 1 you very much. You may not have focused on them, but
- 2 those are the percentages of card acceptance you are
- 3 putting forward?
- 4 A. Yes.
- 5 Q. They do not show near universal card acceptance, do
- 6 they?
- 7 A. It is not possible to infer the level of card acceptance
- 8 purely in the retail economy from those figures, it is
- 9 possible to show a trend. Those figures are the best
- 10 estimate that I have, including using my denominator,
- 11 which is available to me, of the ONS businesses.
- 12 Q. But those are the best estimates, that is what you are
- putting before the court. Just as a matter of simple
- 14 truth, Ms Webster, they do not show near universal card
- 15 acceptance, do they?
- 16 A. Not if one includes in the denominator businesses which
- 17 are not in the retail economy.
- 18 Q. No, no, please, just look at the column.
- 19 A. Those figures do not show universal acceptance of cards
- 20 by businesses in the UK as measured by the ONS.
- Q. Or near universal?
- 22 A. For businesses in the UK, yes, that is right.
- 23 MR SIMPSON: Thank you.
- 24 Cross-examination by MR WILLIAMS
- 25 MR WILLIAMS: Good afternoon, Ms Webster. I have two topics

- 1 this afternoon, beginning with some questions on
- 2 econometrics. So I will leave you to guess who drew the
- 3 short straw between myself and Mr Simpson. I have a
- 4 tendency to be a bit Tiggerish at times and speak too
- 5 quickly, so if at any moment I do, please do ask me to
- 6 slow down.
- 7 So beginning with the questions on econometrics.
- 8 You would agree with me, would you not, that it is only
- 9 sensible to compare properly specified econometric
- 10 models against other properly specified econometric
- 11 models?
- 12 A. Generally, that is the preferred approach.
- 13 Q. Otherwise, if you were to compare the ranges between
- 14 a well specified model and a badly specified model, that
- 15 would not tell you anything useful about the accuracy or
- 16 the reliability of the well specified model, would it?
- 17 A. I think generally I can agree with that.
- 18 Q. You would also presumably agree with me, I hope, that a
- 19 model -- whether a model is well specified or not
- 20 includes consideration of what control variables or
- 21 dummy variables to include or exclude?
- 22 A. That would be part of the consideration. I think
- I would add that, consistent with the discussion that we
- 24 had in the hot-tub, I do think it is relevant to be
- 25 guided by what one thinks is relevant from an economic

- 1 perspective, so I think that should be taken into
- 2 account in thinking about how a model should be
- 3 constructed and how conclusions based on that model
- 4 should be drawn.
- 5 Q. Of course. So with that in mind, please can we go to
- 6 your second report at volume 2 and at page 60 of that
- 7 {RC-G/13/60}. I will just wait for you to get that,
- 8 Ms Webster.
- 9 A. Thank you.
- 10 Q. It is quite difficult to read because of the colours.
- 11 A. Yes, agreed.
- 12 Q. We should see there figure 4, which is entitled, "Range
- of pass-on estimates implied by inclusion of time trend
- and financial crisis dummies as defined by Mr Coombs".
- Now, this is just looking at Mr Coombs' public data
- 16 analyses, is it not?
- 17 A. Yes.
- Q. So what you will see on the left-hand side, and I will
- 19 describe this so that everybody in the room follows our
- 20 discussion, is a list of the public data analyses that
- 21 Mr Coombs conducts in certain sectors. So there is one
- 22 for the vehicle services sector, one for the travel
- 23 agents sector, one for other retail sector -- that is
- the jewellers -- one for the household sector, one for
- 25 hotels, two for food and drink, two for entertainment,

- and four for automotive fuels, that sector. You can see
- 2 that on the left?
- 3 A. Yes.
- 4 Q. So there are eight of the 12 sectors covered off by
- 5 these analyses. That is right, is it not?
- 6 A. Yes.
- 7 Q. Now, as I understand it, but, again, please do correct
- 8 me if I am wrong, what you are doing here is testing the
- 9 sensitivity of Mr Coombs' results for the inclusion or
- 10 the exclusion of some of the control variables that
- 11 Mr Coombs either includes or excludes in his analyses,
- namely the time trend and the financial crisis period
- dummies. Is that a fair description of what you are
- 14 doing here?
- 15 A. That is right. From memory, these were variables that
- 16 Mr Coombs identified as potentially relevant, and then
- 17 I think he ran his analysis but did not necessarily,
- I think, from memory, present the results. So I have
- 19 run the analysis and presented the results in this
- table.
- 21 Q. So if we look under the figure at the explanation of the
- 22 dots to see that, the colours are very difficult to
- read, but the first of the four in the top left is grey.
- 24 So that is where there is no time trend or financial
- 25 crisis dummy included. Then the red dot is the time

- 1 trend and where the time trend is included. The blue
- 2 dot is where the financial crisis dummies are included.
- 3 The purple dot, which is one in the bottom right-hand
- 4 side corner, is where both the time trend and the crisis
- 5 dummies are included. Does that follow?
- 6 A. Yes.
- 7 Q. So far, so good. I have been reading a book called
- 8 "Nearly Harmless Econometrics", and so far I think we
- 9 are nearly harmless, so so far, so good.
- 10 PROFESSOR WATERSON: It can become a habit, you know!
- 11 MR WILLIAMS: I skip the equations.
- 12 PROFESSOR WATERSON: (Inaudible) Mr Simpson, between
- spreadsheets and regression.
- 14 MR WILLIAMS: Now, you do not actually identify on this
- figure the dots for any sectors that are actually the
- 16 results that Mr Coombs uses in his pass-on estimates, so
- 17 what I will do is I will show you as we go through the
- 18 analyses, so there will be a little bit more description
- 19 before I put my punchline question to you, if you will
- forgive me for that.
- Now, before I do put some questions, just to set the
- 22 scene for this yet further, were you here for Mr Cook's
- cross-examination of Mr Coombs?
- A. Yes -- sorry, I saw it on the live stream.
- Q. So you have watched that exchange?

- 1 A. Yes.
- 2 Q. Now, Mr Cook did not refer to this figure specifically
- in his cross-examination of Mr Coombs, but it appears
- 4 that this figure must have underpinned at least some of
- 5 his questions, because he put a series of points about
- 6 whether Mr Coombs was right to include or exclude these
- 7 controls, and the point seemed to me, insofar as I could
- 8 follow it, that it would make a material difference to
- 9 the results whether one included or excluded the two
- 10 variables on this chart. Is that your understanding as
- 11 well?
- 12 A. Yes.
- 13 Q. Now, let us look at this figure and go through it bit by
- 14 bit. So the travel line, that is the second one, we can
- 15 see that it does not make much of a difference whether
- 16 one adds or excludes the variables, because the dots are
- 17 very closely clustered together. Would you agree with
- 18 that?
- 19 A. Yes.
- 20 Q. Likewise, if we look at the other retail line, that is
- 21 the third one, the same is the case, the dots are pretty
- 22 close together, it does not make a material difference?
- 23 A. Yes, they are fairly close.
- 24 Q. Again, the same for the household sector, that is the
- fourth one, would you agree with that?

- 1 A. Yes.
- 2 Q. Then if we go down to food and drink number 1, which is
- 3 actually the second one listed here, again, the results
- 4 are all very closely clustered together regardless of
- 5 whether the controls are included or excluded?
- A. Yes. It looks from that one that the difference in the
- 7 pass-on elasticity is about 10%.
- 8 Q. Then likewise, for all four of the auto fuel sector
- 9 ones, they are all closely clustered together?
- 10 A. Yes.
- 11 Q. So any issues, insofar as there are any, only arise for
- the ones where there are large ranges where Mr Cook's
- 13 point about large variability and changing results may
- 14 bite, so they are the four sector ones that I am going
- 15 to go through and ask you some questions about, just to
- orientate us for that.
- 17 So if we please start the top of the figure, which
- is the vehicle services sector. Now, Mr Coombs' result
- is the grey dot, so you will see that at the far
- left-hand side of the line, and interpreting what that
- 21 means, that means that he does not include a time trend
- 22 or any financial crisis dummies results and his
- elasticity result is therefore 0.88. Can you see that?
- I know you are following these on the grey dot.
- 25 A. Yes.

line, right at this side of it, that is the lowest

pass-on elasticity within the range. I confess that

I am a little bit surprised by any criticism on this

one, because I am right, am I not, that if Mr Coombs is

Given that his result is the furthest to the left of the

- 6 wrong, and so he should have included either of the
- 7 controls, then the pass-on elasticity and the absolute
- 8 pass-on rate would be higher than his actual result
- 9 represented by the grey dot?

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- 10 Yes, and perhaps it is important to clarify what I was seeking to do in producing this chart, which is not 11 necessarily to say Mr Coombs' estimates are wrong and 12 13 they are too high or they are too low, it was more to 14 show that there is a degree -- a high degree of 15 uncertainty with respect to the estimates. So it does not matter to me that Mr Coombs' estimate is at the 16 17 lower end of the range of estimates, what is important 18 is actually how stable are these estimates to the 19 inclusion of dummy variables that may be economically
 - Q. In making that assessment, I thought we had established at the outset, which is why I asked the basic questions as I saw them about only comparing well-established specifications of models against other well-established ones. So if it is not the case that one should include

- or exclude depending on what he has done, that range estimate here is not quite accurate, is it?
- 3 Α. So that is why I added the caveat that I did in response to one of your questions, which is if there is a set of 4 variables, these dummy variables, that you think may be 5 6 economically relevant to the relationship between cost 7 and prices, I consider that it is appropriate to explore the implications of including those dummy variables to 8 9 see the effect that it has on the coefficient of 10 interest.
- Q. Okay. So going back to my point on vehicle services and 11 how your chart may have been used in cross-examination, 12 13 even though it may not have been your point, Mr Coombs, 14 with his result at the far left of this using the grey 15 dot, or represented by the grey dot, rather, he is being 16 conservative and favourable to Mastercard on any basis, 17 because if he is wrong, he has underestimated the 18 pass-on, if he had actually included a time trend or 19 dummy variable according to this range. That is right, 20 is it not?

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A. So, sorry, it is right that he has been conservative in his estimate? I mean, I agree with that, but it was not the point that I was seeking to make with the chart. It is more that one needs to have a degree of caution in terms of how one assesses the pass-on rates estimated by

- 1 the public data and to recognise the uncertainty in
- 2 those estimates when using them.
- 3 Q. Okay. If we now move on to the hotels line in the
- 4 sector for that one. This is the fifth line down. Now,
- 5 Mr Coombs' result that he actually uses is the red dot,
- 6 so that is an elasticity of 0.42, and, again, it is on
- 7 the left-hand side of this line, so he includes a time
- 8 trend but excludes a financial crisis dummy. Again,
- 9 that is the lowest pass-on elasticity result shown here,
- 10 is it not?
- 11 A. It is the lowest shown here, yes.
- 12 Q. So even if he is wrong, which I do not accept, about
- 13 including a time trend or excluding a financial crisis
- 14 dummy, you would actually be increasing it if you made
- 15 changes to what he has done, and when I say increasing
- 16 it, I mean increasing the price pass-on elasticity and
- therefore the absolute pass-on rate?
- A. So if one made the changes which I have made based on
- 19 the set of dummies that Mr Coombs has identified, then
- 20 the effect would be to increase the pass-on rate. There
- 21 may be other changes to Mr Coombs' analysis which may
- 22 have the opposite effect, because in the time available
- I think we have done the analyses that we can, but there
- 24 may have been specifications that, as all experts, we
- 25 did not try, that would come up with different results.

- 1 O. I understand that.
- 2 PROFESSOR WATERSON: Can I just check, before we go further
- on this. When you or your team included these various
- 4 dummies that he had not included, or vice versa, the
- 5 results that we are looking at here, do they all relate
- 6 to variables which are statistically significantly
- 7 different from zero?
- 8 A. When you say "they", are you saying the statistical
- 9 significance of my dummy variable -- of these dummy
- 10 variables that I have put in?
- 11 PROFESSOR WATERSON: Yes.
- 12 A. I cannot remember the detail of that, because I think in
- some instances they may not and in some they may.
- 14 PROFESSOR WATERSON: Right.
- 15 A. I would need to check.
- PROFESSOR WATERSON: So if they were put in that they were
- 17 statistically insignificant, then that does not provide
- 18 evidence of a difference from a more parsimonious
- 19 result?
- 20 A. So what I have done -- I put them in, and they are
- 21 statistically insignificant. If they do not move the
- 22 estimate on the PPI, then I think I am sort of happy
- that that means that the estimate on the PPI is
- 24 relatively stable. If actually I think this dummy
- 25 variable could be informative and I include it, and

- I find that the inclusion shifts the coefficient on the 1 2 PPI, then that -- even if the -- even if the dummy 3 variable that I include, the coefficient is not statistically significant, I still consider that because 4 of the effect it has on the coefficient on the PPI, 5 I consider it still could mean that the base 6 7 parsimonious regression may be delivering a pass-on estimate that is not quite right. 8
- 9 PROFESSOR WATERSON: Thank you. I think that is clear.

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MR WILLIAMS: I am very grateful, that shortcuts some of my questions. I am quite relieved about that.

Just going back to the simple lawyer's point on this one. With Mr Coombs' dot being the far left one, the red one, for the hotel sector, again, I will be making the point that he has picked the lowest result, and that even if he were wrong, which I am not going to accept, obviously, then the result would actually be a higher pass-on rate than he has calculated. So this is actually a point in my favour, not in Mastercard's favour. Do you follow that, Ms Webster?

- A. When you say a point in your favour ...
- Q. In terms of it being a lower pass-on rate and therefore
 conservative. Mastercard's case is obviously that for
 the Merricks claim period the pass-on rate should be
 lower than what Mr Coombs has overall calculated, but

- 1 here he is using, for the hotel sector, the lowest
- 2 estimates from the public data.
- 3 A. Yes, for these set of sensitivities, absolutely.
- Just to say that when I have looked at the public
- 5 data, I have not thought about it in the context of what
- it tells me for either of the claims. I have thought
- 7 about: if this is the data that I have, what can I say,
- 8 with the data that I have, about the pass-on of
- 9 COGS-type costs --
- 10 Q. We will --
- 11 A. -- to retail prices.
- 12 Q. We will come on to that. I am just trying to ask some
- very narrow questions for the next 45 minutes or so.
- 14 A. Yes.
- 15 Q. That takes us, I think, to food and drink. If we look
- 16 down the left-hand side, you will see there are two
- 17 public data analyses for food and drink. You already
- 18 have my point that for food and drink specification
- 19 model 1, which is the second one listed here, the
- 20 results are all clustered together, so it does not
- 21 really matter whether one includes or excludes the
- 22 variables. But what is really crucial to note, before I
- ask my question, is that Mr Coombs in fact ultimately
- uses food and drink number 2, which is the first one
- 25 listed here, for his overall result, he does not use

- food and drink 1.
- Now, the result he uses for food and drink
- 3 specification model 2 is the red dot, which has an
- 4 elasticity of 0.85, and that is lower than all of the
- 5 results for food and drink model number 1, is it not?
- 6 A. Yes.
- 7 Q. So, again, you would agree with my suggestion that that
- 8 is being conservative and using the lower model
- 9 estimate, the red dot for food and drink 2, rather than
- 10 using the food and drink model 1, which would result in
- 11 higher pass-on rates estimate?
- 12 A. It is conservative for the set of options that are here.
- 13 Q. Yes, all of my questions can be taken on that premise.
- I am only looking at the universe of this figure.
- 15 A. Yes.
- 16 Q. Now to hone in on the food and drink model number 2, the
- 17 one he actually uses. His result is the red dot, the
- 18 0.85, because he includes a time trend but he excludes
- 19 a financial crisis dummy. Now, it looks like it will
- 20 only move ever so slightly lower to around -- lower than
- 21 0.85, the red dot, but still higher than 0.8, which is
- 22 only a minor difference.
- 23 A. Yes.
- 24 Q. Would you agree that you move to the purple dot, so it
- is not particularly a significance difference, is it?

- 1 A. It looks like a small difference.
- Q. That leaves entertainment, so I will be quite quick on
- 3 this one. Mr Coombs again explores two models, as you
- 4 will see here, but in fact, again, he only adopts one of
- 5 the results ultimately. So he uses entertainment model
- 6 number 1 which is the second one listed here. The
- 7 result that he adopts is represented by the grey dot, if
- 8 you can see that, which is a pass-on elasticity of 0.91,
- 9 if that helps find it?
- 10 A. It does. Thank you.
- 11 Q. So it is the one towards the right-hand side here.
- 12 A. Yes.
- 13 Q. So he does not include a time trend or a financial
- 14 crisis dummy. Now, he also adopts the grey dot, or his
- result is represented by the grey dot for the
- 16 entertainment model number 2, and if you look very
- 17 closely at that one, you will see that is the one that
- is marginally above 1, and his result there is 1.01.
- 19 So my point is very similar for the choice for the
- food and drink ones: by using his model number 1 and his
- 21 result 0.91, and not the 1.01 from his model 2, he is,
- 22 again being conservative, as we have understood that
- word, is he not?
- 24 A. Relative to his alternative choice for entertainment 2.
- 25 Q. Yes. You will be relieved to hear -- I am certainly

relieved to hear -- that is it on the econometrics, and we will now move on to the interpretation of the factual evidence for your economic analyses.

Now, in the break, sir, you should have received an A3 document, which is merely two pages from Ms Webster's report, and I have cleared this with my learned friends for Mastercard, and Ms Webster also has a copy that has been provided to her.

For the Opus reference, please can we turn to {RC-G/12/23}. Can we have a split screen, please, having table 1 on the left-hand side, and the next page, table 2, on the right-hand side {RC-G/12/24}. I am going to keep on coming back to these tables, so it will helpful to keep your folders open for tables 1 and 2 of Ms Webster's reply report or the A3 sheet of paper in front of you.

Now, if I can go through a slight description to unpack what we see in front of us, and you can correct me if I get anything wrong. This is intended to be entirely uncontroversial.

So table 1 on the left-hand side is your final results, your updated conclusions, for the merchant claimants, and the title for table 2 is, "Updated conclusions for the Merricks sectors during the merchant claim period (using the Mastercard sector definitions)".

- 1 So let us start by looking at table 1. You have the
- 2 left-hand column there entitled, "Category", and the
- 3 categories are now well-known, they are resellers,
- 4 producers and non-profit maximising entities, and they
- 5 are the three groups that you assign the merchants to.
- 6 Is that correct?
- 7 A. That's right.
- 8 Q. Now, although there are three groups listed there on
- 9 table 1, if you look at the equivalent for table 2, and
- 10 you look at the producers of products and services, then
- 11 you have "/unclear". So am I right in thinking that
- 12 actually there is a fourth category that could have been
- put under table 1 of unclears?
- 14 A. So had I had a merchant whose activities straddled
- producer and reseller and/or regulated, then it may have
- been appropriate to have an unclear.
- 17 Q. That is entirely understandable. I am just trying to
- 18 establish that actually you have resellers -- you have
- 19 three buckets: resellers, producers, non-profit
- 20 maximising entities, but there are some, across the UK
- 21 retail economy at least, which are unclear which of
- those three buckets they would be put into?
- 23 A. Yes.
- Q. If we look back at table 1, we will go to the third
- 25 column this time, "Associated document producing

- 1 claimants", and only counting Allianz once, you group
- 2 nine of the merchant claimants into those three groups,
- and I should alert you that the green highlighting there
- 4 means that designation is confidential.
- If I could ask you also to look at the note and read
- 6 that to yourself at the bottom of table 1.
- 7 A. Yes.
- 8 Q. So you actually also group Sony as a reseller and assign
- 9 it to the base case of 70 to 100% pass-on?
- 10 A. Correct.
- 11 Q. Now, on the right-hand side of table 1 in the final
- 12 column of "Relevant MSC pass-on scenario", you see the
- relevant scenarios that you assign to each category: the
- base case, which is your 70 to 100% pass-on, and the
- fixed cost scenario and the unclear scenario, I think
- 16 that is well established by now, and obviously "unclear"
- means unclear.
- Now, if we do the same exercise for table 2 as
- 19 quickly as possible in light of the time. This is the
- 20 key one for the Merricks claim, and again on the
- 21 left-hand side under the category heading you see your
- 22 groups again. Then in the second column, this time you
- have subcategories. Now, these are the 27 Mastercard
- 24 internal sectors that it divides the whole UK economy
- into, is that right?

- 1 A. Yes.
- Q. Now, these sectors are obviously different from the
- 3 classifications in the public data that Mr Coombs uses,
- 4 and the Mastercard data for its card expenditure data,
- 5 for its 27 sectors, is only from 2011, that is after the
- 6 Merricks claim period, until 2023. That is right, is it
- 7 not?
- 8 A. Yes.
- 9 Q. Also, it is only card expenditure data for Mastercard's
- 10 cards, not Visa's, for example?
- 11 A. Yes.
- 12 Q. As we know, there are public card expenditure data for
- the Merricks claim period from 1995 onwards and that
- 14 covers all cards, so it would include credit and debit
- 15 cards from Mastercard and Visa, for example?
- 16 A. Yes.
- Q. Now, I ask this because it is right, is it not, that we
- need card expenditure data to produce weights for each
- 19 of the sectors to derive a UK retail economy pass-on
- 20 rate, do we not?
- 21 A. Yes.
- 22 Q. For that purpose, would you accept that it would be more
- 23 accurate for the Merricks claim period to use card
- 24 expenditure data to weight the relevant sectors that is
- contemporaneous?

- A. I think that the -- sorry, did you say the UK PS data?

 Is that what you called it?
- Q. Essentially, yes. I am putting to you really that

 Mr Coombs' weightings are based on more accurate data

 because, in respect of the Merricks claim period at

 least, because they are contemporaneous to the claim

 period, and therefore that would be more sensible to

 use.
- 9 So I think that is right, that data covers much more --Α. 10 well, the data for Mastercard that I have used for the weightings here does not go back in time covering the 11 Merricks period. So one has a choice as to whether to 12 13 backward -- extrapolate backwards from the Mastercard 14 weightings from the period when they become available 15 in 2011, going back to the beginning of the Merricks 16 claim period, or to try to use the sector weightings 17 that Mr Coombs has used, and there are pros and cons of 18 each.
- Q. Going back to table 2, so on the right-hand side, I am
 now looking at the share of the Merricks claim column.

 What you see there is that you then produce a percentage
 for what portion of the Merricks claim value your base
 case is applicable for, and you come out with a total of
 68% for the base case of 70 to 100% pass-on rate which
 is formed of all the resellers, and one set of

- 1 producers, namely restaurants and bars?
- 2 A. Yes.
- Q. Then the 32%, you are unclear as to what percentage for pass-on should apply or not.

I would like to start, please, with thinking about
the producer and unclear group, for which you say it is
unclear whether they treated the MSCs as variable or
fixed, so the 32% here. Please can we go to page 61 of
this reply report {RC-G/12/61}, paragraph 4.46. I am
going to put two passages to you and then I will ask
a question. This is the first one just to read. It is

13 A. Yes.

12

Q. Then if we could turn over, please, to paragraph 4.50 {RC-G/12/62}. Please can I ask you to read that to yourself as well. (Pause)

at the top of the screen there. (Pause)

- 17 A. Yes.
- 18 Now, I have a lawyer's caveat before I get to the Q. 19 question, I am afraid, but I need to put this on record. 20 Now, obviously all of this depends on the subjective 21 treatment of how individual merchants treat the MSC, so 22 I need to make clear that Mr Merricks' position is that 23 basing conclusions on what we would say is a very small, 24 self-selected and unrepresentative evidence base, and a limited disclosure exercise to get to that limited 25

evidence pool, is not the approach. We also say that an 1 2 approach looking at the MSC treatment could not possibly 3 be replicated across the whole UK economy from between 1992 to 2010.

> Now, there will be legal submissions on that in due course, but I need to make clear upfront that I do not accept the premise of the exercise, but what I am concerned with, putting questions to you as an economic expert, is to take your approach at face value and see the implications of these two paragraphs and your approach. That is more for the Tribunal's benefit and my learned friends'.

> Now, what you are not saying in these two paragraphs, as I read them at least, is that you know for a fact that each and every producer and each and every non-profit maximising entity treated the MSCs in the manner that economic theory would predict for fixed costs. You are not saying that all of them would not?

Α. No.

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Q. I think we have that on the transcript? Yes. Sorry, I am slightly hard of hearing, so if you could speak up with the "yes" and "no", I would be very grateful.

So some portion of the 32% that we looked at in your table 2 could in fact have treated the MSC in the manner that economic theory predicts for variable costs. That

- 1 is right, is it not?
- 2 A. Yes.
- 3 Q. You are also not saying that there would be no pass-on
- 4 for the 32% unclears, only that it is unclear whether it
- is 70 to 100% base case or some other lower percentage.
- 6 Is that also correct?
- 7 A. That is correct.
- 8 Q. Now, please can we go to your first report and volume 1
- 9 and that is at $\{RC-F/14/27\}$. Can I ask you, please,
- once that is in front of you ... I will be asking you to
- 11 read paragraph 2.72, if the Tribunal is there more
- 12 quickly. (Pause)
- 13 A. Yes.
- Q. So you categorise Travix and Sony as resellers on this
- basis and you put them both in the base case?
- 16 A. Yes.
- 17 Q. That is because they set prices expressly based on MSC
- levels, including the fact they treated them as COGS?
- 19 A. Yes.
- Q. Now, as I understand it, that is because you looked at
- 21 what Mr Harman did, and you explored this with Mr Woolfe
- and how he assessed the documents, and then you also had
- your own look when you got to your second reply report.
- Is that understanding broadly correct?
- 25 A. Yes. So in both my first report and my second report,

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Q. We see here a defined term in paragraph 2.72 which is "document producing claimants". Now, that means that Mr Harman does not look at WorldRemit, because WorldRemit did not in fact produce any documents. So I would like to show you another expert's assessment of WorldRemit and see if, if at all, that affects your conclusions of the tables we have been looking at.

So if I could ask us, please, to go to Dr Trento's reply report at {RC-G/2/71}. Now, we are in paragraph 5.14 here, and I am interested in (iii), please. We will read this one together. So it says:

"Differently from other claimants, Travix and
WorldRemit treat the MSCs as COGS ... these are two
exceptions who both operate in an almost
undifferentiated product market ... Travix is a reseller
of aeroplane tickets and WorldRemit provides money
transfers. For both, the MSCs make up a significant
proportion [about four lines up] of the fee they charge
in excess of the costs they incur ... As a result, it is
not surprising that they monitor the MSCs closely ..."

So essentially, if I can summarise, WorldRemit treats the MSC as COGS and it closely monitors. So this I think you would describe as an explicit channel of

- 1 pass-on?
- 2 A. Yes.
- 3 Q. Now, so based on your reasoning and applying your own
- 4 logic for Travix, as we have already seen, for
- 5 consistency, would you also treat WorldRemit as falling
- 6 within your base case of 70 to 100% because they treat
- 7 MSCs as COGS?
- 8 A. Yes, based on what I have read I would agree with that.
- 9 Q. So with that in mind, if we go back to our split screen
- and the tables 1 and 2, please $\{RC-G/12/23-24\}$. In
- 11 table 1 you do not list WorldRemit on this table but,
- given what we have just said, as I understand it, you
- would put it in a base case?
- 14 A. That is right.
- 15 Q. Now, if we look at table 2, and looking at the list of
- 16 sectors matched to resellers, that is the grey box, it
- 17 does not seem to me at least, but please do correct me
- if I am wrong, that WorldRemit fits into any of the
- 19 Mastercard sectors set out in that resellers' list. Is
- that your understanding as well?
- 21 A. That WorldRemit would not fall in that categorisation?
- 22 Q. Would not fall within any of the subcategories which are
- 23 Mastercard's -- some of Mastercard's 27 sectors that are
- in grey. I am building this up bit by bit. I will go
- to the white one, if you agree with that so far.

- 1 A. I agree with that.
- 2 Q. So that then begs the question of into which --
- 3 A. Sorry, just to check, I assume it is not in other
- 4 retail, but I do not have that level of recall of
- 5 exactly the sectors.
- Q. It is genuinely an open question, I am not trying to
- 7 catch you out with this one.
- 8 A. Yes.
- 9 Q. But what I do see when I look at the producers set of
- sectors is quasi cash and other services, and it struck
- me that WorldRemit might fit into one of those sectors.
- 12 Would you agree with that?
- 13 A. I think that is probably right, yes.
- 14 Q. So that means, if that is right, and we will take that
- as an assumption at least for now, that means that you
- 16 are including merchants in your unclear base case that
- 17 for consistency you should actually include within your
- base case, and if that is right, that would mean that
- 19 the 68% is actually understated and your 32% is
- 20 overstated because actually some entities falling within
- 21 those sectors in white should actually be -- have the
- 22 base case applied to them?
- 23 A. So, the reason for the labeling in the table is that
- 24 I am working with Mastercard sectors which are at
- 25 a certain level of aggregation. So I think it is right

that table 2, those which I have labelled as unclear is correct. I think what is clear is that there may be some businesses which are sitting within those sectors that operate more as resellers, so I cannot move the whole sector up to the reseller category but there may be merchants that sit within there that are operating as resellers that therefore, on my framework that I have applied, would be more likely than not to treat the MSC as a variable cost and therefore the base case would apply.

So I think I am agreeing, therefore, with what you are saying. What I do not have is the ability to add any percentage -- be specific about the percentage uplift above 68% that it would be appropriate to attach.

Q. Now, you say you cannot move whole sectors up, so let us just take, for argument's sake, the fact that WorldRemit fits in with quasi cash. I do not know whether that is true but let us make that assumption for now.

For restaurants and bars, you were prepared to move the whole of that producer category up from what was unclear in your first report to the base case, just on the basis of Wagamama's. So applying the same reasoning and same approach that you have taken for Wagamama's and restaurants, would you not be moving the whole sector or sub-sector that WorldRemit falls into also into your

- 1 base case?
- 2 A. So I think that then depends on the similarity of the
- 3 businesses that are included in that sector. I would
- 4 need to do an investigation into quasi cash to
- 5 understand the nature of the merchants that are included
- in that and then, if actually they are all quite similar
- 7 to WorldRemit, then that would be an appropriate thing
- 8 to do.
- 9 Q. Okay. Can we please now turn to {RC-Q4/30/1}. Now,
- 10 this was a hand-up that was put to Mr Economides in his
- 11 cross-examination, so you probably have not seen it
- 12 before, but you have seen his three reports before, have
- 13 you not?
- 14 A. I have not read them in detail.
- 15 Q. Well, you will be very relieved to hear I am only
- 16 interested in column B here. We will not be looking at
- any of the numbers.
- Now, what Mr Economides has done, and this is merely
- 19 copying and pasting what he has done in column B, with
- one correction which is highlighted in green, is he has
- 21 labelled whole sectors as where he considers that
- 22 sector, the merchants falling within it, would likely
- treat the MSC as a COG or as overheads, and this is the
- 24 same logic by which you put certain merchants into your
- base camp, etc.

- 1 So looking down column B, you will see that he
- 2 places sector 4, digital products, in the COGS treatment
- 3 category, travel, online auction sites, cross-border
- 4 payments, and entertainment events and ticketing, all in
- 5 the sectors where he considers that merchants would
- 6 likely treat MSCs as COGS.
- 7 A. Yes.
- 8 Q. Now, this is relevant, is it not, on your approach,
- 9 because you look to get comfort, as you described it
- 10 with Mr Woolfe, from evidence that merchants in fact
- 11 treated the MSC as a variable cost such as COGS, and
- that feeds into your assessment as an explicit channel.
- 13 That is a fair assessment?
- 14 A. Yes.
- Q. So now if we keep this table showing and then on the
- 16 right-hand side of the screen, please, show your table 2
- 17 $\{RC-G/12/24\}$. What I am going to ask you is where each
- 18 of Mr Economides' sectors where he puts COGS, where they
- 19 may fall on your chart, and, again, so I am giving the
- game away really, but essentially I am wondering whether
- 21 the 68% is understated, because actually some of the
- 22 unclears, you may actually have evidence from
- 23 Mr Economides that suggests that they treat them as
- 24 COGS, and therefore I am going to ask whether the 68%
- 25 should be inflated now you have seen this evidence you

- 1 have not seen before.
- 2 So starting then with digital products, where would
- 3 that fall within your -- or Mastercard's 27 sectors, or
- 4 at least where would you match that up closely to?
- 5 A. I believe that is other services.
- Q. Okay. So that would, again, mean that if you are taking
- 7 a consistent approach, as you did for Travix, Sony and
- 8 WorldRemit, based on the treatment of MSCs, and if
- 9 Mr Economides is correct, then should that sector not,
- or at least part of it, also have the base case 70 to
- 11 100% pass-on rate ascribed to it?
- 12 A. So I would say a part of it could have the base case
- 13 ascribed to it. My understanding is that other services
- is quite a broad category, and so I recall, when
- thinking about Sony, which was the claimant that fell
- into this category, there is a question --
- 17 I specifically raised in my report a question about its
- 18 relevance for the wider sector in which it operates.
- 19 Q. That is quite understood. So we will just take
- 20 Mr Economides' next sector. He has travel and leisure
- brokers, number 7. I will ask the same question and we
- 22 will do the same exercise. What sector of Mastercard's
- 23 27 do you think that most likely falls into?
- 24 A. So part of that would certainly be in travel agencies,
- which is already identified as a reseller.

- Q. So that would not have any effect on the 68%?
- 2 A. No.
- 3 Q. I was wondering whether it might fall within other
- 4 transport?
- 5 A. No, I think it is more likely travel agencies. I think
- I may -- I am looking in my report, because there may be
- 7 a detailed description of these sectors, but ...
- Q. We might have to wait for re-examination for that one,
- 9 if that is okay?
- 10 A. Yes.
- 11 Q. So the third Mr Economides sector is the online auction
- 12 sites sector, and he again says COGS.
- 13 Where would online auction sites fall within your
- 14 categorisation, based on Mastercard's 27 sectors?
- 15 A. I do not know for certain. It could be other retail.
- 16 It could be other services.
- 17 Q. I think the same point follows, but if it is other
- 18 services --
- 19 A. Then a portion may be appropriate to categorise as base
- 20 case.
- 21 Q. So the 68% would go up and the 32% would go down but we
- do not know by how much?
- 23 A. Yes.
- Q. Then the fourth sector from Mr Economides is
- 25 cross-border payments. This one might be easier. I am

- going to suggest it might fall into quasi cash or other
- 2 services. Would you agree with that?
- 3 A. Yes.
- 4 Q. So the same point again: that would mean the 68% is
- 5 understated and the 32% is overstated?
- A. Yes, but without clarity on quite how much.
- 7 Q. That is understood. I am afraid we do not have the
- 8 detailed granular breakdowns matching this is all up.
- 9 I am just giving you some evidence and asking your view
- 10 whether this, taking account of the same sort of
- 11 approach that you took to Mr Harman's evidence, whether
- this may give you some comfort or cause you to re-assess
- 13 your conclusions?
- 14 A. Yes, I should say in doing that, I am taking these
- 15 categorisations and the evidence presented in column B
- 16 at face value.
- 17 Q. That is entirely fair.
- 18 Then, finally, Mr Economides labels entertainment,
- 19 event and ticketing. Again, I am going to suggest to
- you that it might fall within recreation, which is
- 21 listed under your producer/unclear category at the
- 22 moment. Would you agree with that?
- 23 A. Yes, I think it may fall there.
- Q. The same point again: it would mean the 68% is
- 25 understated, and so the base case of 70 to 100% pass-on

- should apply to more sectors or parts of sectors than is
- 2 labelled here. Would you agree with that?
- 3 A. Yes.
- Q. Okay. Please can we turn now to {RC-J4.2/141/1}. This
- is a study prepared for the European Commission, it is
- 6 dated 2020, and it is about interchange fees
- 7 specifically, because it is about the Interchange Fee
- 8 Regulation of 2015. Have you seen this document before?
- 9 A. I have been made aware of it and I think I have seen it
- 10 referred to in these proceedings. I have not read it
- 11 fully.
- 12 Q. Just so you know, it is referred to in Mr Coombs'
- thirteenth report and it is one of his previous studies,
- 14 so --
- 15 A. Yes, so in which case, one of my team will have read it.
- Q. When did you first look at this or have this referred
- to, Ms Webster, can you remember?
- 18 A. So I will have looked at it in my overview -- sorry,
- 19 I will have looked at the summaries produced by my team
- in my overview of the existing studies, but I have not
- 21 read the paper.
- 22 Q. I am reminded that Mr Woolfe also may have referred you
- 23 to this document or part or it.
- 24 A. Yes.
- 25 Q. I am going to go to page 189, please. If we could zoom

in on the bottom half of the page, "Interviews with selected merchants". If I could read with you the first paragraph and then the last paragraph.

So the first paragraph says:

"We have also interviewed pricing managers from ten large merchants in the retail, travel and accommodation sectors with activities in several EU Member States.

The interviews were conducted over the phone from

1 September to mid- 2019. They were typically with two to three pricing managers in each interview."

Then the last paragraph begins:

"A majority of the merchants operated a price calculation model to help them determine optimal pricing from the cost side."

This is the key sentence to focus on:

"In most calculation models, payment costs were an explicit variable cost category in line with many other variable costs within a main category, as, for example, store costs, station service costs or store expenses, and under control of the local store. In a single case, it appeared as though payment costs were treated as a fixed cost that was not controlled at a local store level."

Now, obviously I accept this is only ten merchants, so it is a limited pool of evidence, but that roughly

- doubles our pool of evidence available from the
 merchants in this case, does it not?
- 3 A. So when I have looked at the factual evidence, I suppose
- I have looked at it at a more granular level than is
- 5 summarised here. I think what this evidence shows is
- 6 that different merchants could treat it in a different
- 7 way, with the majority, in this case, reporting that
- 8 they treat it in effect as COGS.
- 9 Q. So I have two questions arising out of that. The first
- 10 is in response to what you have just said about the
- 11 majority. Does the fact that a majority of them put the
- 12 payment costs specifically into an explicit variable
- cost category give you any further comfort of your
- 14 approach saying that the majority of merchants in fact
- 15 treated the MSC as a variable cost?
- 16 A. So I feel somewhat nervous taking too much comfort from
- 17 this without having sort of looked at the underlying
- 18 evidence that goes into it. I think this is consistent
- 19 with the view that I have reached in relation to
- 20 resellers, that a relatively large proportion of
- 21 merchants may be more likely than not to have treated
- 22 the MSC as a variable cost. So I suppose I would say it
- is consistent with that. What I do not know is how
- 24 these merchants were selected or the questions that they
- 25 were asked or the materials that they produced.

- 1 Q. I do not want to over-egg it; neither do we.
- I have scoured this document from cover to cover and
- 3 there is no explanation of these interviews or the
- 4 methodology or how -- who these merchants were, it just
- 5 says there are ten large merchants in those sectors. So
- I am not hiding anything from you, and there is no
- 7 further comfort that I can give you on that.
- 8 So I accept it is a limited pool of evidence but it
- 9 is consistent?
- 10 A. Yes.
- 11 Q. So my second question is going to be based upon the
- first sentence of the first paragraph, which is that
- they interviewed ten large merchants in the retail,
- 14 travel and accommodation sectors. Now, with that in
- mind, please can we go back to our split screen for
- 16 table 2, please, and I am going to ask a very similar
- 17 question as I did for the Mr Economides' sectors for the
- 18 travel and accommodation sectors in particular
- 19 $\{RC-G/12/23-24\}$.
- You have put airline and other transport in your
- 21 producers/unclear, 32%. But does not this evidence from
- 22 the Copenhagen study at least suggest that some travel
- 23 sector merchants will categorise the MSC as variable
- 24 costs and should therefore be in your base case, even
- 25 though they are a producer/unclear?

- 1 A. I think it depends what is referred to by merchants in
- 2 the travel sector. So if they were travel agents, they
- 3 will already be in my reseller category. If they were
- 4 airlines, then that would be different.
- 5 Q. But it suggests that your 68% may be conservative,
- 6 because we have only had a limited evidence pool from
- 7 certain merchants in these proceedings. There may well
- 8 be others out there and, at least from what we can see,
- 9 at least somebody in the travel sector suggested that
- 10 they included the MSC in their variable cost category?
- 11 A. Yes, but that may be in the -- as I say, I do not know
- whether they are already in my reseller category or not.
- 13 Q. Then you have also put hotel/motel in the
- unclear/producers 32% camp too. But does not the
- evidence from the Copenhagen study, again referencing
- 16 accommodation service providers, suggest that perhaps
- 17 some hotel/motel sector merchants will also categorise
- the MSC as a variable cost and therefore should be
- included within the base camp?
- 20 A. So I think that is a possibility. I cannot rule it out.
- 21 I also note that we have -- Mr Harman has reviewed
- 22 evidence from one of the document producing claimants
- 23 that is in that category.
- Q. Please can we -- we already have it on the screen,
- 25 tables 1 and 2. Thank you very much, operator.

- 1 So I am going to move on to the same topic but from
- 2 a different angle. You will see in the first row of
- 3 table 1 that you assign Allianz ABSL to the resellers
- 4 category and the base case. Can you see that?
- 5 A. Yes.
- 6 Q. That is 70 to 100% pass-on. Then you will see in the
- 7 second row, although it is in the producers category,
- 8 you have an insurance provider subcategory, and Allianz
- 9 LVIC is in the base case?
- 10 A. Yes.
- 11 Q. Now, where would you assign the third Allianz entity,
- 12 Fairmead?
- 13 A. That would be the same as LVIC.
- 14 Q. So that is base case 70 to 100%?
- 15 A. Yes.
- Q. Even though they are a producer?
- 17 A. Yes. My understanding -- sorry, the reason for that is
- my understanding is that both Fairmead and LVIC are
- 19 insurance underwriters and the Fairmead business,
- I assume, was operated in a similar way to the LVIC one.
- 21 We did not have, from memory, much document -- many
- 22 documents produced by Fairmead, but there were quite
- a lot of documents produced by LVIC that Mr Harman
- 24 reviewed.
- 25 Q. With that in mind, can we look across at table 2 and you

- should see, three lines up from the bottom of your
- producer/unclear category, professional services. Now,
- 3 you can take it from me that is where insurance
- 4 providers sits within Mastercard's categorisation. Is
- 5 that also your understanding of where insurance
- 6 providers would fit?
- 7 A. I think that is probably right.
- 8 Q. So what -- given what you have said about Allianz and
- 9 all three Allianz entities, does that not mean that at
- 10 least some portion of the professional services group
- 11 representing insurance should not actually be labelled
- 12 unclear but should instead be labelled base case and
- have the 70 to 100% pass-on rate applied to that
- subcategory?
- 15 A. It may be that some portion of their professional
- services base case would apply.
- 17 Q. You say "it may be"; but it is the case that, taking
- 18 your own methodology where you have assigned, for
- 19 example, restaurants and bars, on the basis just of
- 20 Wagamama's disclosure, into the base case consistently,
- 21 the whole subcategory of professional services for
- 22 insurance should also be ascribed to base case, is that
- 23 not right?
- 24 A. So I would need to look again, but, from memory, the
- 25 professional services sector in Mastercard's data is

- 1 quite broad and would cover businesses which go beyond
- 2 insurance underwriting. So that is the reason for my
- 3 caution. If actually the insurance underwriting were
- 4 considered to be representative of the professional
- 5 services sector, then it would be appropriate to move
- 6 the whole of professional services up, but that is not
- 7 a view that I have taken.
- 8 Q. I think in fairness to you, I should show you another
- 9 passage of your report which has this exact same table
- 10 but with more notes ascribed to it. So if we go to
- page 123 of your second report, volume 1 {RC-G/12/123}.
- 12 So this table 11 is the same as table 2 that we have
- just been looking at but, as I say, it has a few more
- 14 notes. So if we can zoom in on the notes. Can you read
- 15 those to yourself. I am not yet going to ask you a
- 16 question before I show you another passage, but if you
- 17 tell me once you have read those, please. (Pause)
- This is table 11. It should be 111.
- 19 A. Yes, I think this is consistent with the point that
- I have just made.
- 21 Q. It is. Therefore, because you refer to, at the end:
- "See Webster 1, Volume 1, paragraphs 6.12 to 6.13)."
- For the reasoning, I would like to take you to that.
- 24 So if we could please go to Webster volume 1 of your
- 25 first report at paragraph 6.12 {RC-F/14/111}. This is

- 1 the passage you refer to.
- If we look at 6.12, you say there that LVIC and
- 3 Fairmead are professional services. Pausing there, that
- 4 does not actually tell us why you cannot draw inferences
- 5 for the insurance sector, does it?
- 6 A. No.
- 7 Q. So that leaves the only possibility of 6.13. So if
- 8 I could ask you to read that to yourself, please.
- 9 (Pause)
- 10 A. Yes.
- 11 Q. So all this says is that you cannot draw inferences from
- the insurance providers to the whole of the professional
- 13 services category, such as the estate agency services
- 14 category, but that does not justify why you do not split
- out insurance providers and assign just them to the base
- 16 case, rather than lumping them into the 32%, does it?
- 17 A. So I have been using Mastercard data at that level of
- 18 aggregation, which is professional services. I am
- 19 noting that there are a range of different business
- 20 types, one of which would include insurance
- 21 underwriters. So I am saying for the whole of the
- 22 professional services sector, Mastercard sector,
- 23 I cannot be clear about how merchants in that sector
- treated the MSC for the purpose of price setting.
- 25 Q. The last question of this sort before we finish and then

- we will look at one more table very briefly. If we can go back to table 2, please {RC-G/12/24}, it is on the right-hand side of the A3. If we look at that, you put all of the utilities, that is the penultimate line,
- within the unclear camp and the 32%, and you say the
 relevant MSC scenario is unclear.
- But please can we go -- I am sorry for jumping

 around -- to your first report at {RC-F/14/26}. I am

 interested in paragraph 2.70(a) and the last line of

 that, in particular:

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- "Many high street retailers fall into this category [which is your resellers category], for example Primark and M&S, and also firms like British Gas, the retail arm of Centrica."
- So at least some portion of your utilities group should also fall into your base case of 70 to 100%, considering it is a reseller, should it not?
- A. Yes. So that is right, it is the same reasoning that

 I have just been through in relation to professional

 services and just not being able to conclude for the

 whole of the utilities group.
- Q. So, again, just to put the punchline, your 68%
 applicability for the base case is understated and your
 32% is overstated?
- 25 A. I think that is right. What I have not pointed out,

1	I suppose, is there could be instances where there are
2	merchants who are resellers who are not passing on
3	sorry, not treating the MSC as a variable cost. I think
4	it is important just to recognise the level of
5	uncertainty, but I agree with the point that you have
6	just made, and in what I have set out, I have made an
7	assumption that it is more likely than not that
8	resellers as a group would treat the MSC as a variable
9	cost.
10	PROFESSOR WATERSON: Would you agree that the methodology
11	you have used here is to use the Mastercard sectors?
12	A. Yes.
13	PROFESSOR WATERSON: Therefore that means that you cannot
14	draw out, for example, insurance providers separately
15	A. That right.
16	PROFESSOR WATERSON: without using a different
17	methodology?
18	A. That is right.
19	Just going back to the comment we had earlier, this
20	is why slightly I have preferred using the Mastercard
21	sectors to the sectors that Mr Coombs has used, because
22	it has enabled because the Mastercard sectors are at
23	a lower level of granularity a higher level of
24	granularity, it allows me to reach a conclusion on
25	whether it is base case or not for a larger proportion

_	or the retain economy.
2	MR WILLIAMS: Sir, I have five minutes, and my learned
3	friend for Visa has said it is okay to use that, if that
4	is
5	THE CHAIRMAN: I was only getting concerned, because we did
6	start early, that we should that Ms Webster and the
7	transcriber should have a break.
8	MR WILLIAMS: Yes. My learned friend had 45 minutes. I am
9	well within my allocation at the moment. I am actually
10	coming in underbudget, so I have Is five minutes
11	okay?
12	THE CHAIRMAN: Yes, we will have five minutes and then we
13	will have a break.
14	MR WILLIAMS: Then my learned friend for Visa will ask some
15	questions. This is the very last series of questions.
16	I am going to go to one more table, but you will be
17	relieved to hear we will not go through it in anything
18	like the granular detail I have just gone through this
19	table with you.
20	If we could turn to volume 1 of your second report,
21	please, {RC-G/12/124}. Now, this is headed, "Updated
22	conclusions for the Merricks sectors using the merchant
23	claim period using the UK PS sector definitions".
24	So, as I understand it, this is equivalent to your
25	table 2 that we have been looking at, but this time it

- is done on the basis of Mr Coombs' public data sectors,
- 2 not Mastercard's 27 sectors?
- 3 A. That is right.
- Q. Now, you only list ten subcategories, ten sectors there,
- 5 rather than 12, but just so we bottom this point out
- 6 that we looked at earlier, that is firstly because you
- 7 combine automotive fuels with the vehicle sector. Is
- 8 that right?
- 9 A. Yes.
- 10 Q. Secondly, because you combine the financial services
- sector with the other services sector?
- 12 A. I think that is right, yes.
- 13 Q. But in fact there is separate card expenditure data
- 14 available from 2002 onwards for the financial services
- 15 sector, and there is separate data available from 2010
- 16 onwards for the automotive fuel sector, so that is why
- 17 Mr Coombs uses 12 and not ten?
- 18 A. Yes.
- 19 Q. Now, interestingly, if you look at the producers of
- 20 products and services/unclear, you have entertainment in
- 21 your producers/unclear category. Do you see that?
- 22 A. Yes.
- Q. But we have already seen in your version of this table,
- 24 table 2, that you actually have restaurants and bars,
- 25 which is part of the entertainment sector, as falling

- $1\,$ $\,$ within the base case. So does that not logically mean
- 2 that, for consistency, entertainment or at least some
- 3 portion of entertainment should also be in the base
- 4 case?
- 5 A. It would be some portion of entertainment.
- Q. I wonder whether what has happened here is that you
- 7 updated your conclusions between your first and second
- 8 reports as to whether restaurants and bars should be
- 9 included in the base case or the unclear case and that
- 10 it just has not followed through in this version of the
- 11 table in your second report?
- 12 A. So I think this is sort of following the description
- 13 that Professor Waterson gave in terms of I have taken
- 14 the sector as a whole and I have thought: can I allocate
- 15 this either to resellers or not, and because of the
- 16 breadth of the entertainment sector, UK PS sector,
- I have not been able to do that. That is why I prefer
- 18 the Mastercard sectors, because I can separately
- 19 identify restaurants and bars, and then I have a firmer
- view in relation to the likelihood that they passed
- on -- sorry, treated the MSC as a variable cost.
- 22 Q. Now, it obviously logically follows, but I want you to
- confirm this, that if your table 2's base case of 68% is
- 24 understated for any of the reasons that we have explored
- 25 this afternoon, then this table's base case is also

- 1 understated for the same reasons, so that I do not have
- 2 to go through each and every matching exercise that we
- 3 have done over the past hour. Is that a fair position?
- 4 A. I am happy to accept that.
- 5 Q. So you will be relieved to hear that I do not propose to
- 6 go through that again, and indeed, subject to one
- question that Mr Simpson has asked me to put to you,
- 8 because he did not come back to you, this will be last
- 9 question from me.
- 10 So we needed to come back to you as to whether you
- 11 disagreed with Dr Niels on any more issues in
- 12 Sainsbury's or AMM. Have you had a chance to reflect on
- that over lunch, his reports in those proceedings?
- 14 A. I briefly reflected. I cannot recall anything
- 15 particular.
- 16 MR WILLIAMS: In which case, I am grateful. Thank you very
- much.
- 18 THE CHAIRMAN: Okay. Right. So we will have a ten-minute
- 19 break.
- 20 (3.19 pm)
- 21 (Short Break)
- 22 (3.29 pm)
- 23 Cross-examination by MS BOYD
- 24 THE CHAIRMAN: Ms Boyd.
- 25 MS BOYD: Good afternoon, Ms Webster. I am conscious you

1	must feel like you have been sitting there for a very
2	long time and I will try and be as efficient as I can.
3	To that end, can I suggest that if you agree with
4	something I say, then maybe try and keep it short. If
5	you disagree, then of course feel free to explain your
6	position, but I imagine that you may be looking forward
7	to the end of the day possibly even more than the rest
8	of us, and so if we can collaborate on making it
9	efficient, that would be good for everyone.
10	So the other thing is at some point I will need to
11	look at some confidential material, so I will not
12	immediately, but I will tell you when that moment comes
13	THE CHAIRMAN: Right.
14	MS BOYD: So you have explained, Ms Webster, that in
15	reaching the conclusions you do on MSC pass-on in the
16	merchant claim period, you draw on economic theory,
17	empirical evidence and Mr Harman's conclusions on what
18	the factual evidence provided by the document producing
19	claimants shows, and the questions I am going to ask are
20	all about the last item in that list, so the document
21	your conclusions in relation to the document producing
22	claimants.
23	By way of review, and just to situate these question
24	in your analysis, what you call your base case is
25	a scenario in which merchants treat MSCs as variable

- 1 costs on a per unit basis for the purposes of their
- pricing decisions. Correct?
- 3 A. Yes.
- 4 Q. That is the base case, because MSCs are variable costs
- 5 as a matter of their economic characterisation, and so
- the base case is that those costs are treated as
- 7 economic theory predicts costs of that type will be
- 8 treated. Is that correct?
- 9 A. Yes.
- 10 Q. So just to be clear, when you speak of a merchant
- 11 treating a cost in the way that economic theory predicts
- for variable costs, what you mean is that they take that
- 13 cost into account in their pricing decisions, but that
- could be directly or indirectly, it could be consciously
- or unconsciously, explicitly or implicitly. Is that
- 16 correct?
- 17 A. Yes.
- 18 Q. You contrast this base case scenario with a fixed cost
- 19 pass-on scenario applicable where the factual evidence
- 20 indicates that merchants treat MSCs in the manner that
- 21 economic theory would imply for fixed costs?
- 22 A. Yes.
- 23 Q. Again, just to be clear, when you speak of a merchant
- 24 treating a cost in the way economic theory predicts for
- a fixed cost, what you mean is that they do not price by

- 1 reference to that cost, consciously or unconsciously,
- 2 directly or indirectly, explicitly or implicitly?
- 3 A. Correct.
- Q. So if the cost affects prices down the line in that
- 5 scenario, it will be by the way you very clearly
- 6 explained, which is by affecting investment or entry or
- 7 exit decisions which may have impact on the market and
- 8 therefore on prices?
- 9 A. Yes.
- 10 Q. In very broad terms, where a merchant treats the MSC as
- 11 a variable cost, both economic theory and the empirical
- 12 evidence suggests there is high pass-on?
- 13 A. Yes.
- Q. By contrast, when a merchant treats a cost as a fixed
- 15 cost, economic theory predicts lower pass-on?
- 16 A. Yes, particularly in the fixed cost scenario for a cost
- that is as small as the MSC.
- 18 Q. So far, so good.
- 19 In terms of which of these scenarios applies to each
- 20 of the individual businesses that have provided evidence
- in this case, can we turn up again, please, table 1
- 22 which you were looking at with Mr Williams a few minutes
- ago at $\{RC-G/12/23\}$. We have looked at this very
- 24 recently so I do not need to say much about it, but as
- 25 you have confirmed, in most -- in the case of most of

- the merchants, you have placed them in the base case in
 that table. In the case of two, you decided there is
 insufficient evidence, and Three is the only document
 producing claimant for whom you have concluded that the
 fixed cost scenario applies in your reply report,
 ie that the evidence shows they are likely to have
 treated costs in the manner economic theory would
- 9 A. So this was the view that I took when I did my reply
 10 report, and I made my comment about the treatment of one
 11 of those resellers at the beginning of my evidence.

predict for fixed costs, correct?

Q. Indeed. I think we can say that was Holland & Barrett,

and you concluded -- in this report you concluded that

they, like the majority, also treated MSCs as variable

costs, but you qualified that evidence on Tuesday in

your oral evidence and I want to come to that in

a minute.

So as you explain in your reports, and you confirmed in your evidence on Tuesday, your conclusions are not based on having reviewed the factual evidence in detail yourself?

22 A. That is correct.

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Q. You have relied on Mr Harman's assessment of the factual
evidence. But you have applied to Mr Harman's
assessment a framework for considering the factual

1		evidence, and you looked at this with Mr Woolfe on
2		Tuesday, but if we can turn it up again, please, it is
3		$\{RC-G/12/52\}$. This is in the same report. Thank you.
4		Can we zoom in a bit on the first thank you.
5		So the title is, "Framework for considering the
6		factual evidence". Taking this at a lick, at
7		subparagraph (a) you say:
8		"Economic theory indicates that MSCs should be
9		treated by profit maximising merchants in their pricing
LO		decisions as variable costs"
11		So that is the starting point?
12	Α.	Yes.
13	Q.	Subparagraph(b), but it is possible some do not, which
L 4		is why you need to look at the evidence, in your view.
15		Then going on to paragraph 4.23, you say there that
16		where MSCs are treated as COGS, it is clear in your view
L7		that they are treated as variable by the merchant.
18		Then the next paragraph, 4.24, where they are
L9		treated as overheads:
20		" the question [you say] is whether they are
21		likely to set prices taking MSCs into account, or would
22		take them into account if MSCs were to change."
23		Then going on to the next page {RC-G/12/53}, you
24		identify three important factors or indicia that if they
) 5		were manifest in the factual evidence would lead you to

- 1 consider it more likely that the merchant treats the
- 2 cost as a variable cost, and you looked at these with
- 3 Mr Woolfe.
- 4 A. Yes.
- 5 Q. But, again, just by way of review, factor (a) is that
- 6 a material proportion of overhead costs are variable in
- 7 nature or at least not obviously fixed. You explain
- 8 that is because you would expect a profit maximising
- 9 merchant to be looking for ways in which to identify
- 10 changes in such overhead costs and determine the
- implications for any such changes for pricing decisions?
- 12 A. Yes.
- 13 Q. You have -- you have helpfully clarified -- come back to
- 14 and clarified that insight a couple of times in your
- oral evidence, I think. But if I can just paraphrase,
- and tell me if I have not got it right, but the point is
- 17 that if a significant proportion of overheads are
- variable, then it is not in the interests of the
- 19 merchant to treat all overheads as fixed for pricing
- 20 purposes, because that is going to take them away from
- 21 profit maximisation, and you said yesterday in your
- 22 evidence that if a firm had overheads, 40% of which were
- variable, say, then it would seem, in your view,
- 24 irrational that the variable nature of the overheads
- 25 would not be taken into account in pricing?

1 A. Yes.

Q.

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pricing decisions involves it monitoring target margins
that are net of overheads and/or budgets for overhead
costs, and the merchant also has a process that allows

So the second factor is that the merchants' approach to

- it to adjust its prices depending on its performance
- it to adjust its prices depending on its performance
- 7 against the target margins or cost budgets, and again
- 8 you have helpfully added a bit more nuance in the course
- 9 of your oral evidence in relation to this factor, and
- I am hoping you will recall making these points without
- 11 my having to show them to you in the transcript, just
- from the point of view of timing, but do say if I have
- got them wrong or you would like to see where you said
- 14 that.
- So the first point is you have explained that, in
- 16 your view, the existence of EBITDA monitoring on its own
- is not enough. Do you recall saying that?
- 18 A. Yes.
- 19 Q. You said what you would be looking for instead was:
- 20 "... some recognition that the merchants look at
- 21 a more granular level and specifically identify, have
- the capability to identify, variable elements of
- overheads as distinct from fixed."
- 24 Do you recall saying that?
- 25 A. Yes.

- 1 Q. You said that what is relevant is whether the merchant
- 2 has:
- 3 "... processes in place which mean that it can look
- 4 distinctly at different types of overheads and then make
- 5 a decision as to whether to pass them on."
- 6 Do you recall saying that?
- 7 A. Yes.
- 8 Q. You said:
- 9 "They need to be able to monitor at a lower level of
- 10 aggregation and to understand the nature of the cost
- 11 changes."
- 12 Do you remember saying that?
- 13 A. Yes.
- Q. You did explain, however, that this mechanism:
- "... does not require the merchants, the people
- 16 setting prices in the merchants, to have had awareness
- 17 of the MSC. It requires the business as a whole to have
- identified that there has been a change in cost and/or
- a reduction in margin which is triggered by a change in
- 20 variable cost, and that could be the cost bucket that
- 21 includes the MSCs."
- 22 A. Yes.
- 23 Q. Do you remember that? You gave as a particular example
- of a way in which this might be monitored the use of
- a cost ratio or expense ratio. Do you recall that?

- 1 A. Yes.
- 2 Q. Mr Woolfe at one point characterised your position as
- 3 being:
- 4 "... that the merchant should also identify that
- 5 changes in its costs are due to the MSC and take action
- in respect of those."
- 7 You disagreed with that characterisation, and you
- 8 said:
- 9 "I do not think it is necessary. It could be the
- 10 case that the cost bucket that includes the MSCs has
- 11 gone up, and let us say that is caused by a change in
- 12 the MSC, then a merchant that observes that change in
- the cost bucket, and understands that is a change in
- 14 variable costs -- "
- Then you were cut off, but you were going to finish
- 16 the sentence something along the lines: would know
- 17 enough to pass on that increase in variable costs. Have
- I got that right?
- 19 A. I think that is correct.
- 20 THE CHAIRMAN: Ms Boyd, I think you are only entitled to
- 21 cross-examine on points of difference between Visa and
- 22 Mastercard.
- MS BOYD: I am sorry, sir, it is rather a long run-up, but I
- 24 absolutely am intending to cross-examine on points of
- difference.

THE CHAIRMAN: Okay. 1 MS BOYD: I am setting out what I understand to be 2 3 Ms Webster's framework and the implications of that framework, but I then want to put to her that, in 4 respect of her conclusions in relation to two merchants, 5 and they are Holland & Barrett and Three, in relation to 6 7 which she has reached conclusions that are not the same as Visa's conclusions, are adverse to Visa, and that 8 9 was -- in her reply report that was the case in relation 10 to Three, but it is also --THE CHAIRMAN: Right. It felt a little bit like it was 11 12 re-examination, but anyway. 13 MS BOYD: I take the point, sir, and that is not the 14 intention. 15 THE CHAIRMAN: Okay. 16 MS BOYD: But I will try and move on to something that may 17 be more clearly recognised as cross-examination. THE CHAIRMAN: Okay. 18 19 MS BOYD: Could I just wrap up what I have been saying in 20 relation to Ms Webster's evidence so far. Can I just summarise: your position, as I understand it, is that if 21 22 the evidence showed that MSCs are characterised as 23 overheads but the business monitors targets that are net 24 of overheads, and it monitors overheads at a level of

granularity that permits it to see which costs are

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- 1 variable and which are fixed, and there is a mechanism
- 2 whereby underperformance against its targets could lead
- 3 to an adjustment in prices, then that would suggest to
- 4 you that the merchant was likely to treat MSCs as
- 5 variable costs rather than as fixed costs?
- 6 A. Yes.
- 7 Q. Okay.
- Now -- then, sorry, factor (c), or factor 3, is
- 9 that -- the third factor is that ideally you say your
- 10 conclusion would be based on practical examples of
- 11 changes in the cost, triggering changes in prices, but
- 12 you explain that is not high priority in terms of those
- 13 factors?
- 14 A. I think that is a recognition of the available evidence
- but that has not generally been available.
- 16 Q. Yes. Now, before we move on, one factor you do not hear
- 17 mention as being relevant to your assessment is
- 18 benchmarking against competitors' prices, but you will
- 19 recall that that is one of the things that Mr Harman
- 20 identifies in relation to a number of the merchants as
- 21 a possible route of pass-on, and it is correct, is it
- not, that you accept that where there is evidence that
- a merchant prices by reference to competitors, and that
- 24 those competitors take into account the MSCs, that would
- 25 be a mechanism by which MSC are passed on. Is that

correct? 1 2 A. Yes, it requires the second of your two statements to 3 hold. So I agree that benchmarking prices against competitors could be a mechanism for the pass-on of the 4 5 MSC costs, but one would need to know that those competitors themselves passed on MSC costs. 6 7 MS BOYD: Thank you. Sir, I think now is the moment to go into private, if we may, because I want to look at some 8 9 documents. 10 THE CHAIRMAN: All right. Can we do that? Yes, we are in private now. 11 12 In Private 13 In Open Court 14 Housekeeping THE CHAIRMAN: So it is Dr Trento. 15 16 MR WOOLFE: I believe so, yes, starting on Monday morning at 17 10.30. 18 THE CHAIRMAN: We are hoping to get through him in three days. I hope that is possible. 19 20 MR WOOLFE: We will not be the ones cross-examining, so 21 those to my right are in charge of that. 22 THE CHAIRMAN: All right. Well, thank you all very much, 23 and we will see you at 10.30 on Monday. 24 (4.22 pm)25 (The hearing adjourned until 10.30 am

1	on	Monday,	16	December	2024)
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