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**IN THE COMPETITION**  
**APPEAL TRIBUNAL**

1517/11/7/22

Salisbury Square House  
8 Salisbury Square  
London EC4Y 8AP

Monday 18<sup>th</sup> November- Friday 20<sup>th</sup> December 2024

Before:

The Honourable Justice Michael Green  
Ben Tidswell  
Professor Michael Waterson

**Merchant Interchange Fee Umbrella Proceedings**

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**A P P E A R A N C E S**

Ben Lask KC and Thomas Sebastian on Behalf of Allianz (Instructed by Pinsent Masons)

Sonia Tolaney KC, Matthew Cook KC, Owain Draper & Daniel Benedyk on behalf of Mastercard  
(Instructed by Jones Day and Freshfields Bruckhaus Deringer LLP)

Daniel Jowell KC, Jessica Boyd KC, Isabel Buchanan, Ava Mayer & Aislinn Kelly-Lyth on behalf of  
Visa (Instructed by Linklaters LLP and Milbank LLP)

Kieron Beal KC, Philip Woolfe KC, Oscar Schonfeld, & Reuben Andrews on behalf of the SSH  
Claimants (Instructed by Scott + Scott UK LLP and Stephenson Harwood LLP)

Mark Simpson KC, Jack Williams & Alastair Holder Ross on behalf of Walter Merricks CBE (Instructed  
by Willkie Farr & Gallagher)

Friday, 29 November 2024

(10.00 am)

In open court

THE CHAIRMAN: Good morning.

Good morning, Mr Holt.

MR DEREK HOLT (continued)

THE WITNESS: Good morning.

Cross-examination by MR BEAL

MR BEAL: Good morning, Mr Holt. I think you have

acknowledged, have you not, the general imprecision of  
estimates of pass-on based on public data?

A. Yes.

Q. Could we look, please, in your eleventh report,  
{RC-F/19/130} at table 6.1, and we see here the  
statistically significant results in bold; is that  
right?

A. Yes.

Q. In the "P-Value" column?

A. That is right.

Q. So a sizeable number do not pass the test for  
statistical significance, do they?

A. That is right. It is 8 of the 25 I carried forward.

Q. The P-value essentially tests the null hypothesis, which  
would recognise that the independent variable may have  
no correlation with the dependent variable?

1 A. Yes, and to be precise, it is a test on the joint  
2 significance of all four variables, so --

3 Q. So a coefficient of zero would represent no effect?

4 A. Yes. A coefficient -- a coefficient of zero would  
5 represent no effect between the dependent and  
6 independent variable, that is right.

7 Q. A statistically insignificant result means one where the  
8 outcome range within a confidence interval would include  
9 that zero coefficient?

10 A. That is correct.

11 Q. Generally, a P figure above 0.05 means the analysis  
12 cannot, with 95% confidence, be found to produce  
13 a non-zero coefficient?

14 A. That is the interpretation of a P-value, yes.

15 Q. Now, if we look in this report, please, at page 150  
16 {RC-F/19/150}, paragraph 421, you have nonetheless  
17 chosen to take into account these statistically not  
18 significant calculations in your estimate of pass-on;  
19 correct?

20 A. For these eight cases, yes.

21 Q. If we look, please, at paragraph 422 over the page  
22 {RC-F/19/151}, you also recognise that removing these  
23 results would lead to a lower overall pass-on estimate?

24 A. Hang on, I am not sure that is correct. (Pause).

25 Q. You say:

1           "Further, removing statistically insignificant  
2           estimates would lead to lower overall estimates for most  
3           sectors, which makes my inclusive approach ...  
4           conservative."

5       A. Sir, I think there is an error there. In general,  
6           removing statistically insignificant estimates which are  
7           more likely to be closer to zero, for the reason that  
8           you are more likely to not have a result pass  
9           a significance test if it is closer to zero than if it  
10          is further from zero, so, therefore, I think I have made  
11          an error in saying that -- in terms of the direction.

12          As a general matter, removing the insignificant  
13          results would lead to somewhat higher estimates overall  
14          for the remaining statistically significant ones, rather  
15          than perhaps what it says here. I should clarify.

16       Q. Please go to page 129.

17       PROFESSOR WATERSON: So it is the opposite of what you --

18       A. It is the opposite, I am afraid. The correct part is  
19          that the inclusive approach is conservative. That is  
20          indeed what I meant to say. There was an error, I am  
21          afraid, in the drafting; "lower" should have been  
22          "higher". Because some of the insignificant ones on  
23          average, and there are some that are high, and I have  
24          excluded some high ones as well, and some low ones, but  
25          on average the insignificant ones are lower than the

1           significant ones.

2       THE CHAIRMAN: Can I just ask, I have got a new hard copy  
3           bundle which says "Updated Versions of Expert Reports of  
4           Derek Holt".

5       MR BEAL: Yes, there have been some redactions removed.

6       THE CHAIRMAN: That is as a result of the confidentiality  
7           ...

8       MR BEAL: There have been some revisions to the confidential  
9           treatment, yes.

10      THE CHAIRMAN: All right.

11      MR BEAL: I am sorry about that. If you have previously  
12           marked up a hard copy, I do not think it matters,  
13           strictly speaking, until obviously we need to worry  
14           about what the confidentiality marking should be.

15      THE CHAIRMAN: Right. Okay.

16      MR BEAL: I appreciate, of course, it is really not helpful  
17           to have bundle changes at this stage.

18      THE CHAIRMAN: Well, yes. Never mind.

19      MR BEAL: It is just the process that has happened, sadly.

20           Page {RC-F/19/129}, please, of this report,  
21           paragraph 348, you end up with a pass-on rate for the  
22           legal and accounting services of 93%; can you see that?

23      A. Yes.

24      Q. I mean, I did not increase my fees as a result of MIF  
25           charges. I do not know if your firm increased your

- 1           consultancy hourly rate as a result of MIF charges?
- 2       A.   Again, what I am looking at here is an overall effect  
3           over a period of time. I am not looking for specific,  
4           individual changes of that nature; they would be  
5           accumulated into an overall set of costs.
- 6       Q.   How have you accounted for demand in your public data  
7           analysis?
- 8       A.   I have accounted for demand in my public data analysis  
9           in the inclusion of a time trend and seasonal dummies.
- 10      Q.   But no specific demand variable?
- 11      A.   I have also had a sensitivity for a specific demand  
12           variable, which is consumer expenditure, but as  
13           I mentioned I think the other day, I put less weight on  
14           that because of some problems with that variable in  
15           relation to the impact of Covid.
- 16      Q.   You did include a demand variable in your analysis of  
17           the claimant data?
- 18      A.   In the claimant data, which in general is a panel  
19           dataset because of the disaggregated nature of it,  
20           I have used time fixed effects, which is a very flexible  
21           way to account for any variation in the impact of  
22           factors, other than the costs in the model over time to  
23           have had an impact on price. So that includes demand.
- 24      Q.   You have accepted, I think, there are large standard  
25           errors in your public data analysis?

1       A. In some of it, not all of it, but for the seven cases  
2       where there are insignificant results, I -- sorry,  
3       eight, rather. Eight cases where I have carried forward  
4       results, those clearly do have quite high standard  
5       errors.

6       Q. Now, in terms of what you are comparing with what, you  
7       are using the Consumer Prices Index for prices; correct?

8       A. In general, yes. There are a few exceptions where I use  
9       more specific prices relating to a sector, such as data  
10      in relation to fuel prices and things like that. But  
11      generally, yes, the CPI is the usual approach.

12      Q. For costs, you use a mixture of the PPI, Producer Price  
13      Index, the Import Price Index, the IPI, and then the  
14      Average Wages Index that we have already looked at, the  
15      AWE?

16      A. Yes, again that is generally true, and there are some  
17      exceptions where I have specific sectoral costs, such as  
18      the oil price, for example, for the fuel sector.

19      Q. The PPI output price essentially captures the main  
20      changes in the costs of goods made by producers, doesn't  
21      it?

22      A. Yes.

23      Q. So it typically reflects the price charged for a good at  
24      manufacturing or wholesale level?

25      A. Yes, it would be the costs -- the prices associated with

1           the production of the upstream input that the downstream  
2           product relates to.

3       Q.   There is also an index for input price for  
4           manufacturers, is there not, but you have not used that  
5           measure?

6       A.   I have used input prices -- indices of input prices,  
7           although I am aware that Ms Webster has raised some  
8           concerns regarding the precise definition of those and  
9           how appropriate they are to take into account.

10      Q.   The AWE you have used as a proxy for labour costs; is  
11          that right?

12      A.   Yes.

13      Q.   You would accept, wouldn't you, that the PPI and the CPI  
14          measure different things?

15      A.   Well, they are intended to measure different things.  
16          One is an output price and one is an input price.

17      Q.   Well, the CPI measures price increases for both domestic  
18          sales of domestically produced goods as well as domestic  
19          sales of imports?

20      A.   Yes, I think that is fair, yes.

21      Q.   Whereas the PPI only measures the price of domestically  
22          produced goods?

23      A.   I think it depends on which PPI you are using.

24      Q.   Could we look, please, in your twelfth report, at 272,  
25          which is {RC-G/17/90}. Now, you explain there about

1 unit aggregation effects.

2 A. Yes.

3 Q. In essence, you say:

4 "Unit aggregation effects arise if the relevant  
5 units are not known, which ... may [for example] arise  
6 when attempting to calculate costs from aggregate data."

7 Correct?

8 A. Yes.

9 Q. That is the first line of 272(b). Would you agree that  
10 a unit aggregation effect is quite prominent in the  
11 CPI/PPI analysis?

12 A. At one level I would disagree, because the indices are,  
13 by definition, intended to capture the price change from  
14 one period to the next, and that is controlling for  
15 mixed effects as a general matter.

16 Q. Well, it is controlling within a single index for that  
17 over time.

18 A. Yes.

19 Q. The point I am making is you have a different basket of  
20 goods for the CPI from the basket of goods you would  
21 have in the PPI?

22 A. Yes, that is a different issue which I have recognised  
23 in my report. That is an issue of the closeness of the  
24 match of the products between the price index and the  
25 cost index.

1 Q. That would produce a mismatch, would it not, between the  
2 publicly available price and the costs measures that  
3 lead to the same effect in the above examples that we  
4 have just been looking at?

5 A. Yes, I agree with you that there are a number of factors  
6 that could lead to a mismatch between the cost and the  
7 price index. One is the definition of the actual  
8 indexes to which products are included, and the other  
9 may be the extent to which imports are taken into  
10 account.

11 Q. Well, if a customer goes into Marks & Spencers and buys  
12 Italian wine, French cheese and a German sausage, that  
13 would all feature, would it not, in the CPI, but the  
14 relevant inputs would be in the IPI, not the PPI?

15 A. I think that is fair, and that would be one cause of  
16 a potential reduction in the degree of the matching of  
17 the two series. The general implication of the  
18 reduction of the matching, however, is essentially  
19 a measurement error, or an attenuation bias.

20 So essentially what is happening is some of the  
21 price variation that you might have hoped would be  
22 explained by the cost variation is not, because it is  
23 not measuring quite the same thing, and that would tend  
24 to add noise to the estimate. Or, in the case of the  
25 cost variable being broader, some of the variation of

1           the cost variable would not be actually relevant to the  
2           price and that would lead to downward bias.

3           So there is either a noise effect or a downward bias  
4           effect depending on which of the indices is the broader  
5           one.

6       Q. Well, you say there is a downward bias effect. What  
7       evidence do you have for that?

8       A. I think it is a well understood proposition amongst all  
9       the experts that if you have variation in the  
10       dependent -- sorry, yes, in the dependent variable,  
11       which is not related due to measurement error, of which  
12       a mismatch is an example, then that would lead to  
13       a downward effect on the parameter estimate.

14      Q. Well, you say it is not a measurement error. If you  
15      have compared the wrong thing with the wrong thing, why  
16      is that not a measurement error?

17      A. It is equivalent to measurement error. The measurement  
18      error is that you do not have a like-for-like exact  
19      match that introduces some error, the impact of the  
20      error is either adding imprecision to the estimate or  
21      downward bias to the estimate, depending on --

22      Q. Well, you say downward bias. Can we look, please, at  
23      {RC-J1.6/56/283}. This is an extract from the seventh  
24      edition of Greene, which I assume you are familiar with?

25      A. Sure.

1 Q. {RC-J1.6/56/1}, that is the right one, and then at  
2 {RC-J1.6/56/283}.

3 My marking has disappeared. Give me a moment.  
4 (Pause)

5 Thank you very much. Right at the top of the page  
6 it says:

7 "A badly measured variable contaminates all the  
8 least squares estimates. If more than one variable is  
9 measured with error, there is very little that can be  
10 said. Although expressions can be derived for the  
11 biases in a few of these cases, they generally depend on  
12 numerous parameters whose signs and magnitudes are  
13 unknown and, presumably, unknowable."

14 That is not suggesting you can predict a downward or  
15 upward bias, is it?

16 A. Well, I think it depends on the nature of the error. In  
17 this case, if there is additional variation in a cost  
18 variable, which is something that is not something that  
19 you would expect to be explaining the dependent  
20 variable, in that case there would be generally  
21 a downward bias estimate.

22 Q. You say generally downward, but why? It does not make  
23 any sense statistically, because the errors could go  
24 either way.

25 A. In general, there is -- the additional noise associated

1 with the variable that would not be expected to be  
2 related to the variable in question would mean that  
3 there is unlikely -- it is essentially an averaging.  
4 Let us say there is a true effect and an additional  
5 effect. Let us say the true effect, is for the sake of  
6 argument, 80%, if you had a good match. You then say,  
7 well, let us have the cost variable, add on  
8 an irrelevant amount of further products, there is going  
9 to be a lot of variation associated with that product.

10 As a general matter, that would typically lead to  
11 a downward bias, because the variation in that will not  
12 be perfectly correlated with the underlying variation  
13 that is relevant.

14 PROFESSOR WATERSON: I think, perhaps, in fairness to  
15 Mr Holt, we should read the previous part of this  
16 paragraph on the previous page.

17 MR BEAL: Yes, the previous sentence says "biased toward  
18 zero".

19 A. Yes, that is my point, thank you.

20 MR BEAL: That is if there is one measurement error, is it  
21 not?

22 PROFESSOR WATERSON: Yes.

23 MR BEAL: So if you have multiple measurement errors it is  
24 unknowable?

25 A. I think the main measurement error we have here is known

1 in terms of the nature of it, which is additional cost  
2 variation, which is not relevant to the price variation,  
3 and that is the case where it would be bias towards --

4 Q. If you had known what the magnitude or extent of the  
5 downward bias was, I have no doubt you would have  
6 excluded it, and led to a higher estimate of pass-on in  
7 your report?

8 A. No, I have not done that. I do not know the extent of  
9 it, so that is one reason why I have not tried to make  
10 any particular adjustment. I have just noted that while  
11 I would have preferred perfect matches, they are  
12 obviously not always available. In that regard, I think  
13 it is still an informative and helpful estimate despite  
14 the fact that there is some risk that it is conservative  
15 for this reason.

16 Q. Now, your price variable in the case of the operation of  
17 personal transport equipment is the CPI; is that right?

18 A. Yes. Yes.

19 Q. Would you say that all the variation in the average  
20 weekly earnings in retail trade and repairs is related  
21 to a variation in your CPI variable?

22 A. No.

23 Q. So, for example, if there is a variation in wages paid  
24 to opticians that is reflected in the variation of the  
25 CPI in operation of personal transport equipment, there

1 would not be, would there?

2 A. Yes, I think that is fair. It is an example of my  
3 general point, which is if the labour or PPI index  
4 includes costs that are not pertinent to the output, the  
5 product, which is the CPI index, then that part of the  
6 variation would not obviously be expected to be  
7 relevant, and that is an example of the attenuation bias  
8 I referred to earlier.

9 Q. Now, more generally, obviously if you are using  
10 a significant price index like the PPI, and using that  
11 effectively as a proxy for the key variable costs in the  
12 given sector, what you are tracking is the correlation  
13 between a very significant index of costs and prices; is  
14 that fair?

15 A. Yes.

16 Q. Ie, PPI is likely to capture a very significant  
17 component of the key variable costs in a given sector?

18 A. Yes, that is the idea, that PPI is intended -- I have  
19 selected PPI in order to try and represent the variable  
20 costs relevant to the product, yes.

21 Q. If the MIF is not a key variable cost, that is not going  
22 to help us very much, is it?

23 A. I think that is down to the small size debate we had  
24 yesterday. My point is that the MIF changes would be  
25 essentially accumulated with other cost changes.

1           The simplest example of that is perhaps just to say:  
2       well, let us say there are ten possible changes, but you  
3       are not really looking out for anything that is less  
4       than a 10% change. So if you have ten 1% changes, then  
5       you might say none of them have any impact because they  
6       are all below the threshold by which you bother looking.  
7       But obviously if you take them together, then that does  
8       lead to an effect, and I would say that --

9       Q. The difference in our case is we are only interested in  
10      one change, are we not, which is 0.2%?

11      A. Yes, that is right. But the analogy is, let us say it  
12      is the third of the ten sources of change, but the  
13      actual rate of pass-on would be essentially the same for  
14      the entire group.

15      Q. Could we look, please, in your eleventh report,  
16      paragraph 365, that is {RC-F/19/135}.

17            You say here you:

18            "... do not include relatively minor variable costs.  
19       For example, I do not generally include energy costs in  
20       my --"

21      A. Sorry, which paragraph?

22      Q. Paragraph 365, the last sentence or second to last  
23      sentence:

24            "... I do not generally include energy costs in my  
25       analysis, other than for my analysis of the utilities

1           sub sector ... energy is not a proportionally  
2           significant cost."

3       A. Yes.

4       Q. So you stripped out energy on the basis that it was  
5       perceived to be an insignificant cost, is that right?

6       A. Yes, again there are trade-offs in the modelling  
7       approach. Obviously you could try and add more and more  
8       potential variable costs, but that comes at a cost of  
9       over-fitting in the model, and also would tend to remove  
10      the degrees of freedom available to estimate the  
11      parameters of interest, so essentially that is the  
12      modelling choice I have made.

13      Q. Linking the PPI with the CPI also gives rise to the risk  
14      of reverse causality, does it not?

15      A. This goes back, I think, to the debate that we had in  
16      the hot tub, the simultaneity point. I already gave a  
17      very brief answer to that. I am happy to either repeat  
18      that or expand a little bit.

19           Essentially, to be extremely concise, I do recognise  
20      that in principle that could be an issue in the public  
21      data. I do not consider it likely to be a major concern  
22      for a number of reasons: one, I have accounted for  
23      a demand variable, although, as I noted, it is  
24      an imperfect one; secondly, I have carried out the  
25      analysis at a disaggregated level, whereas the

1 literature that Dr Trento refers to in this regard  
2 focuses on the aggregate macroeconomy areas where it is  
3 more likely that there would be bi-directionality  
4 between output prices and input prices, because  
5 obviously at the macroeconomy level you do not have any  
6 possibility of substitution of all the inputs throughout  
7 the economy, because the entire -- prices across the  
8 entire economy set of inputs are all going up. So I do  
9 not think that is certainly as significant a concern  
10 when you are looking at more disaggregated subsector  
11 levels, as I am.

12 Then the final point I think I made in the hot tub  
13 is that were this to be a concern, it could potentially  
14 lead to an upward bias, I agree. But I also look across  
15 at the claimant data evidence in relation to pass-on and  
16 I find that, if anything, those estimates tend to be  
17 higher. So that gives me some comfort that there is no  
18 significant effect here.

19 Q. Well, you say there is no significant effect. Let us  
20 think of a recent example. When we had very high  
21 inflation, 10%, 11% CPI rates, which was obviously fed  
22 through to rent increases, telecoms bills increases and  
23 various things, but principally it also triggered a wage  
24 increase, did it not?

25 A. Yes, I think -- well, there are a number of factors that

1           could be going on.

2       Q.   You are using AWE.  It is being triggered -- the CPI  
3           reports inflation, that gets fed into labour costs.  AWE  
4           then reports labour costs, and you have CPI influencing  
5           AWE rather than the other way around; no?

6       A.   Well, again, this topic came up in the hot tub, as to  
7           whether general inflation has an impact on wages in  
8           a way that would be detrimental to the modelling  
9           approach.  Given that all the experts -- and myself  
10          included -- are looking at essentially a lagged approach  
11          to the effect of wages on the output price, the concern  
12          here is that you would be looking ahead to output prices  
13          and saying: well, okay, wages are then going up, because  
14          people are saying: well, I have got a purchasing power  
15          problem, I need to increase my wages.  That would be,  
16          essentially, a forward-looking model and that is not  
17          what we have got here.

18       Q.   Please can we look at {RC-F/19/137} where you have  
19           conducted regression analysis over the length of the  
20           claim period.

21       A.   Yes.

22       Q.   Paragraph 376.  You explain what you have done there.

23       A.   Yes.

24       Q.   But you only regress costs up to a year before the  
25           analysis of price, do you not?

1       A. Yes, so that is the case for 28 of my 30 public data  
2       estimates. Those are the ones that are based on first  
3       divergences, so this is back to the Q3 minus Q2  
4       approach, and in those cases I did need to have  
5       a particular structure to capture pass-on, because  
6       I would not have expected it all to happen within  
7       a quarter, and I took it back to a year. So there is --  
8       the costs going back up to a year are examined to see if  
9       they affect price changes.

10      Q. If we then look at paragraph 379, please, over the page  
11      {RC-F/19/138}. It should be at {RC-F/19/139}.

12             Now, you say:

13             "The risks of including too many or too few lags are  
14             not symmetrical. Including too few lags will certainly  
15             bias estimates of long-run pass-on towards 0, leading  
16             pass-on to be underestimated."

17      A. Yes.

18      Q. "On the other hand, including too many lags will not  
19      bias pass-on in one direction or another, but will cause  
20      pass-on to be estimated less precisely."

21             Essentially, the degree of correlation becomes less  
22             precise the longer your analysis goes over a period,  
23             does it not? Or the longer the period is?

24      A. So what I am saying here is I have chosen a one-year  
25      pass-on timeframe. It is possible that some of these

1 cost indices that I am looking at will take longer than  
2 that to work into the output prices, in which case I may  
3 not be capturing that, and I think it would be  
4 conservative as a result.

5 One option would have been to say: well, instead of  
6 one year worth of lags, let us have more quarters going  
7 back to, say, two or three years.

8 There are two problems with that. One, I would then  
9 significantly reduce the degrees of freedom associated  
10 with the model, because there is only a certain amount  
11 of observations, and then I would have more and more  
12 effective parameters to estimate.

13 So my judgment was that a one-year approach is  
14 appropriate, particularly given I am mainly focusing  
15 here on variable costs, and I am expecting the variable  
16 costs to have a relatively rapid transmission mechanism.

17 Q. Can we look, please, at {RC-F/19/141}, paragraph 390.

18 At 390, you seek to exclude a regulatory period from  
19 2019 for gas and electricity because of price caps; is  
20 that right?

21 A. Yes.

22 Q. That necessarily excludes from the analysis the period  
23 where pass-on is intuitively going to be lower because  
24 of the effect of the price cap?

25 A. I do not agree that it is intuitively going to be lower.

1           It is a different mechanism. Obviously price caps are  
2           set specifically on a basis to allow for the average  
3           supplier to earn a reasonable margin, so they will be  
4           updated over time to take into account changes in costs.  
5           Indeed, that is what happened in the period of the high  
6           energy inflation that you referred to earlier. That is  
7           when Ofgem did make cap changes to the retail energy  
8           price.

9       Q. When we look at regulation in other areas such as  
10       university fees, you have accepted that you cannot show  
11       pass-on into domestic regulated university fees  
12       precisely because they are regulated?

13      A. I have accepted that in the case of universities,  
14       because the price has been locked in for -- at a capped  
15       tuition level for many, many years, that it is unlikely  
16       that variation in costs over time would have been passed  
17       through into those tuition fees.

18           I then also noted that 90% of the MIFs, as  
19       I understand it, are paid by international students for  
20       which the tuition fees are not capped.

21      Q. Could we look, please, at paragraph 396, {RC-F/19/143}.  
22       You have chosen to exclude the Covid period as well;  
23       correct?

24      A. I have in the specific context of the public data, where  
25       I am using first differences, and it is essentially for

1 the reason I described earlier. With the lag structure,  
2 to exclude a period has a bigger impact than if you  
3 exclude a period in a level structure. The reason is  
4 that, in addition to excluding the period in question,  
5 you have to exclude the observations where the lags  
6 would have had an impact as well. So that is,  
7 essentially, four extra exclusion observation points.

8 The cost of that in terms of the impact on my  
9 overall data series I judge to be too great in the  
10 context of the first difference modelling where there is  
11 already, in general, more imprecision as a result.

12 Q. The SSH Claimants carried on trading throughout the  
13 Covid period, did they not?

14 A. Yes, I imagine they did.

15 Q. You have not taken into account external price shocks  
16 that might well go the other way, such as the invasion  
17 of Ukraine, for example?

18 A. I think it is slightly complicated. In my baseline  
19 results for the cases where I have used first  
20 differences, that is a fair statement, because I have  
21 not included in my baseline the Covid period, and  
22 obviously the Ukraine event happened -- sorry, that is  
23 not quite true. Actually, sorry, I have excluded the  
24 Covid period. I have not excluded from the Covid period  
25 onwards.

1           So, therefore, to the extent that the Covid period  
2           would have overlapped with the Ukraine impact, then that  
3           is perhaps true. I cannot quite recall -- so I had  
4           April 2020 to late 2021, I think. When was the Ukraine  
5           invasion? Some time in 2022.

6       Q. February 2022.

7       A. So that is not correct: I have got the Ukraine effect.

8       Q. Now, are you aware that some of our claimants did not  
9           start trading until 2021?

10      A. I was not specifically aware of the precise data for  
11         individual claimants. I am not looking at individual  
12         data for individual claimants in any of this analysis,  
13         other than the willing claimants.

14      Q. Your extrapolation necessarily excludes the period in  
15         which they began trading?

16      A. That is true. But the purpose of all this analysis is  
17         to get an over time estimate of the rate of pass-on of  
18         an industry-wide variable cost. I have no reason to  
19         believe that it would, at least as an underlying  
20         relationship that would apply in the longer term, be  
21         different.

22           Now, perhaps I could see that if conditions were  
23           different, specifically since 2021 when some of these  
24           claimants came in, then maybe that could lead to  
25           an impact on the pass-on rate. That is a possibility.

1 Q. Could we look, please, in your eleventh report, at  
2 page 33, paragraph 31. I am moving on to surcharging.

3 PROFESSOR WATERSON: Could I, just before we do that, could  
4 I come back about energy costs?

5 A. Yes.

6 PROFESSOR WATERSON: So to the extent that energy cost  
7 changes are related to the general CPI changes,  
8 excluding energy costs will mean that the effect from  
9 the regression will mean that the effect of that is  
10 to -- is for the CPI variable to pick up any changes,  
11 which potentially enhances the coefficient on the CPI  
12 variable?

13 A. I think -- so if it is a sector where energy costs are  
14 materially important.

15 PROFESSOR WATERSON: Yes.

16 A. Yet not one where I have said it is important so  
17 I should include it. So in the cases where I have not  
18 deemed it to be sufficiently important to include, but  
19 it is still important, let us say, hypothetically, then  
20 if there is variation in those costs but they are not in  
21 the model, then there would generally be imprecision in  
22 my estimate, because I would be having price variation  
23 that would move around in the output variable. Some of  
24 it would, of course, in this hypothetical case, be due  
25 to energy cost changes, potentially, and yet those are

1           not there.

2                 Now, the impact of that could either be imprecision,  
3           because you have got some price variation but nothing to  
4           explain it. So that would just be the model is trying  
5           to find the variation in the variables that are there,  
6           of course not really finding it because energy costs are  
7           not there, and therefore it is less able to precisely  
8           identify the effect of what is there. So that is,  
9           I would generally say, an imprecision point.

10                If, on the other hand, there was a high correlation  
11           between energy costs and the variable I have, and it was  
12           affecting price as well, that would be an omitted  
13           variable bias problem, potentially, and that could lead  
14           to an upward impact on my elasticity estimate.

15                But we discussed this in the hot tub as well. My  
16           response to that at that point was: I acknowledge that  
17           that can be a possibility to some extent if I have not  
18           included all the relevant potential costs, and,  
19           furthermore, if one would assume they are also highly  
20           correlated with one another, I am not sure that is a  
21           fair ... you know, that is a reach to say that was  
22           necessarily the case. But even if it was the case,  
23           because I am then using a gross margin mark-up, the  
24           price-cost ratio to convert the elasticity to the  
25           pass-on rate, and that would capture all the variable

1 costs because that is what a gross margin does, then it  
2 would neutralise that impact. The reason being that, to  
3 the extent I have overestimated the elasticity, I have  
4 then under marked up, because I have marked up for  
5 a full set of costs rather than the costs in the  
6 regression.

7 So if they are closely correlated, which I am not  
8 sure they would be, I have got an admitted variable bias  
9 problem potentially pushing up the elasticity, but I am  
10 using a price-cost ratio that is overencompassing the  
11 variables I have, and therefore I am marking up too low  
12 compared to the variable costs I am actually measuring.

13 PROFESSOR WATERSON: I think I follow that, yes.

14 A. So basically there would be two problems. One is the  
15 admitted variable price, and the other, it would not  
16 offset it.

17 MR BEAL: Back to an area I feel more comfortable with,  
18 which is surcharging.

19 A. Okay.

20 Q. Page 33 of your eleventh report, paragraph 31  
21 {RC-F/19/33}.

22 A. Yes.

23 Q. You say:

24 "Surcharging is a distinct channel ... While it was  
25 open to the Claimants to impose surcharges throughout

1           most of the claim period ..."

2           Just pausing there. You would accept, wouldn't you,  
3           that that is largely a legal matter?

4       A. Yes. Yes.

5       Q. I assume you are not trying to make a legal submission?

6       A. No.

7       Q. I also assume that you are not seeking to go behind the  
8           submissions that were made on behalf of Visa at Trial 1  
9           as to the period over which surcharging was or was not  
10          lawful?

11      A. No.

12      Q. Now, do you recall in Trial 1, Visa's position was that  
13          surcharging was very uncommon --

14      A. Yes.

15      Q. -- and therefore the no surcharge rule was said not to  
16          have any effect?

17      A. Yes.

18      Q. Can we look at {RC-F/19/81} in this report,  
19          paragraph 207. You say there:

20                "In practice, only a minority of merchants appear to  
21                have decided to make use of surcharging."

22                I think we know, do we not, if we look at page 198,  
23                please, paragraph 623 {RC-F/19/198}, you have identified  
24                20 SSH Claimants out of some 2,000 who brought claims  
25                who are identified to have surcharged in practice. Is

- 1           that fair?
- 2       A.   Yes.
- 3       Q.   So it is right that the vast majority of SSH Claimants
- 4           did not impose surcharges?
- 5       A.   I think that is fair. Obviously there is a little bit
- 6           of uncertainty as to whether the information is accurate
- 7           as to who surcharged, but otherwise I am agreeing --
- 8       Q.   You are not seeking to extrapolate and apply a
- 9           surcharging rate on a sector or UK-wide basis, are you?
- 10      A.   I am not. I am treating it as a claimant-specific
- 11         issue.
- 12      Q.   Now, in terms of the analysed claimants who were
- 13         surcharging, we have Travix, who has settled its claim
- 14         against MasterCard, and Pendragon, is that fair?
- 15      A.   I cannot recall the precise details as to which ones
- 16         were SSH Claimants, and so on, but yes, I am happy to
- 17         accept that.
- 18      Q.   Can we look, please, in your twelfth report,
- 19         paragraph 494, that is {RC-G/17/156}. You say:
- 20                 "Contrary to Dr Trento, I consider that surcharging
- 21                 above 100% could be causally linked to the MSC and needs
- 22                 to be taken into account for the quantum assessment."
- 23      A.   Yes.
- 24      Q.   But that is speculative, is it not? You are not saying
- 25         it would have been, you are saying it could have been?

- 1       A. Yes, that is correct. I do not think any --
- 2       Q. Higher --
- 3       A. Sorry, yes, I am happy to stop there.
- 4       Q. Higher surcharges could have caused, for example,
- 5       customer friction and jeopardised sales, so there are
- 6       good reasons why merchants might not choose to surcharge
- 7       in their given circumstances?
- 8       A. But this issue is, for those who are surcharging, how
- 9       much less they would have been surcharging if you change
- 10      the MIF. The debate between Dr Trento and I is that he
- 11      says if the MIF would have gone down by 0.3, then the
- 12      surcharge must only have gone down by a maximum of 0.3.
- 13      I am saying that if the surcharging is, say, twice the
- 14      MSC, then the ratio might be 2:1.
- 15      Q. But you would not be able to show that the higher level
- 16      of surcharge was causally connected to an increase in
- 17      the MIF itself, would you?
- 18      A. No, because there is no data to do that. Obviously
- 19      again we are talking about counterfactuals here that we
- 20      have not had the opportunity to examine that.
- 21      Q. Now, in this paragraph 494, I think you also seek to
- 22      allow for surcharging pass-on rates to exceed 100%; is
- 23      that right?
- 24      A. That goes back to my prior point. It depends on whether
- 25      the claimant in question is surcharging, let us say, 2%

1           when it is MSCs or 1%. If that is the case, I am  
2           indicating that a change in the MIF, leading to a change  
3           in the MSC, could have had an impact on the degree of  
4           surcharging.

5       Q. Could we look, please, in this report starting at  
6       page 200, you have a series of estimated figures over  
7       a series of tables for what the pass-on rates would be  
8       for various surcharging entities; is that right?  
9       {RC-G/17/200}

10      A. Yes. Sorry, which report is this, is it 12, or 11?

11      Q. This is the twelfth, volume 1.

12      A. Yes.

13      Q. We see, for example, there you are dealing with  
14      FRF Motors, and then the following pages, we can scan  
15      through them and take each of them in turn.

16      A. Yes.

17      Q. Now, in relation to somebody like the University of  
18      York, your analysis ends up producing a figure to be  
19      knocked off the quantum that actually exceeds the  
20      surcharging revenue they received; would you accept  
21      that?

22      A. If that is the case, then I am happy to accept it.

23      Q. Well, let us look at page 211 {RC-G/17/211}. We have  
24      here the University of York figures. I see they are  
25      marked in green, so could I perhaps invite you to read

1           ... well, the 2015 to 2017 figures, on your analysis,  
2           sum to -- if you just do the maths in your head, you can  
3           see what it sums to.

4       A.   Sorry, bear with me.

5       Q.   Well, I do not think the total ... well, the total would  
6           be confidential. But the far right-hand column, you  
7           see --

8       A.   Yes, possible mitigation of claim.

9       Q.   -- there is a figure there --

10      A.   I can see that.

11      Q.   -- which is produced.

12      A.   I have it in mind.

13      Q.   If we look at {RC-F/2/304}, this is in Dr Trento's first  
14           report, he gives us a figure here, again confidential,  
15           for the total revenue derived from surcharging over the  
16           same period in the first column. Strictly speaking, the  
17           second --

18      A.   Yes, I see that.

19      Q.   That total figure is substantially less than the total  
20           figure you have essentially deducted from the claim?

21      A.   Yes.

22      Q.   So your analysis, does it not, leads to a situation  
23           where the estimated mitigation for a given claimant is  
24           actually higher than the mitigation they achieved in  
25           practice?

1       A. I think that is a fair point. I have not really thought  
2       about it. It seems like a fair point and it would,  
3       subject to further reflection, clearly be the case that  
4       if the total surcharge amount in Dr Trento's report was  
5       correct, then I think that would be a reasonable upper  
6       bound for the impact on the mitigation calculation.

7               I would say that there are quite a number of  
8       uncertainties here, at least in respect of data I had.  
9       I did not have the actual totals, I had general policies  
10      that were applied and under what circumstances, so I was  
11      making some estimates based on that information.

12             I fully appreciate that -- and I think I have noted  
13      it, and I believe Dr Trento also noted it -- that the  
14      topic of surcharging is such a claimant-specific,  
15      data-specific issue, that there may be need for more  
16      information from those claimants to be precise as to  
17      what they surcharged, how much, and under what  
18      circumstances in order to then adopt the general  
19      methodology that either I or Dr Trento has put in place.

20      Q. I think you would accept, would you not, that the  
21      surcharging deduction from quantum should only be  
22      applied to transactions that were actually surcharged?

23      A. Yes, although I think there is a question as to whether  
24      the way in which the surcharging was done could have  
25      captured MIFs on a range of types of transactions, but

1 sort of uniquely applied the surcharge on a certain set  
2 of them.

3 So, for example, let us say there were debit and  
4 credit card MIFs that were taken into account but only  
5 credit ones were surcharged. In that context, under my  
6 methodology, I think it would be relevant to look at the  
7 implications of the changes in MIFs in the round, rather  
8 than just say the impact would be limited to any change  
9 in the credit card ones, because they might have taken  
10 into account all of the MIFs but then made a decision  
11 that from an operational perspective, or how they were  
12 precisely applying the surcharge, they were only doing  
13 it on certain transactions.

14 Q. Well, it is not going to be appropriate to over-deduct,  
15 is it?

16 A. No, I am not saying over-deduct. I entirely agree with  
17 you that the amount of surcharging that they actually  
18 did almost certainly must be the maximum that the  
19 mitigation could be in terms of surcharging. I am not  
20 disagreeing with that at all.

21 Q. So page 159, please, of this report {RC-F/2/159}.

22 THE CHAIRMAN: Which report?

23 MR BEAL: This is number 12, volume 1. We are in the  
24 document already.

25 THE CHAIRMAN: I think we are in Dr Trento's report.

1 MR BEAL: You are quite right, I am so sorry.

2 So it is {RC-G/17/159}, paragraph 507(a).

3 As I understand your modifying approach, what you  
4 have done is you have calculated a mitigation rate,  
5 effectively, a surcharging pass-on rate, and then  
6 applied it to the Visa claim values provided by  
7 Dr Trento; is that right?

8 A. Yes, I think so.

9 Q. But of course in some cases the Visa claim values  
10 include transactions that were not subject to  
11 surcharging?

12 A. Yes.

13 Q. So, for example, the University of York only applied  
14 surcharging to card present transactions and not to any  
15 others; correct?

16 A. That may well be the case.

17 Q. If Dr Trento's quantum of the claim has not been able to  
18 split out the card present transactions from the others,  
19 then you are applying that pass-on rate to transactions  
20 which were not actually surcharged?

21 A. I think that seems possible, yes.

22 I think this is back to my prior point: I would need  
23 more information on what was surcharged, the amounts and  
24 under what circumstances, in order to apply this  
25 methodology in a more precise way.

1 Q. I mean, cutting to the chase, the simplest way of doing  
2 it, surely, would simply be to deduct surcharging  
3 revenue from the quantum recovered from Visa?

4 A. Yes, and that is actually the approach I have taken in  
5 the cases where the claimants acknowledged, or said in  
6 their pleadings, that that was what they thought was  
7 reasonable.

8 So all these approaches are on the alternative case  
9 where the claimant is not, presumably, already accepting  
10 that the surcharge should just be removed from the  
11 claim.

12 Q. My next topic is supplier pass-on, but I think I can  
13 take this very shortly. You do not really have a view  
14 on supplier pass-on, do you?

15 A. Not much, no.

16 Q. That is that one done.

17 That leads me on to claimant data. It is at this  
18 stage probably going to be easier for us to go into  
19 closed.

20 THE CHAIRMAN: Right.

21 Do we need to rise for that purpose or can it just  
22 be done?

23 MR BEAL: I think it can just be done, as long as the live  
24 feed is turned off.

25 THE CHAIRMAN: Everyone here is within the confidentiality

1 ring, yes?

2 MR BEAL: I think we have an extant undertaking from both

3 Ms Robertson and her solicitor?

4 THE CHAIRMAN: We do, which still applies. So no one is

5 objecting to Ms Robertson staying?

6 MR BEAL: No, not on our side.

7 THE CHAIRMAN: Thank you.

8 In Private - Redacted

9 In open court

10 THE CHAIRMAN: Thank you, Mr Beal.

11 Ms Tolaney.

12 MS TOLANEY: I have no cross-examination.

13 THE CHAIRMAN: No cross-examination, right.

14 Shall we do re-examination first, or ...

15 (Pause)

16 MR JOWELL: If it may be of assistance, I have no

17 re-examination.

18 THE CHAIRMAN: That resolves that debate, then. Thank you,

19 Mr Jowell.

20 All right, we have got a couple of questions for

21 you.

22 A. Great.

23 Questions from THE TRIBUNAL

24 MR TIDSWELL: Mr Holt, I want to ask you a little bit about

25 the long-run treatment of variable costs on profit

1           maximisation. I think, as I understand it, you said in  
2           the long run, a variable cost will be taken into account  
3           for the purposes of profit maximisation as a general  
4           principle?

5       A. Yes.

6       MR TIDSWELL: If we assume for present purposes, and  
7           I appreciate there may be some argument about this, but  
8           let us just assume that we have got a claimant which  
9           does not take the MIF into account when it sets the  
10          gross margin in that part of the real time price setting  
11          process.

12      A. Yes.

13      MR TIDSWELL: I am not here asking you about any of the  
14          evidence, I am asking you as a point of principle and  
15          common sense, if I can put it that way.

16      A. Yes.

17      MR TIDSWELL: I think you say that the variable cost will  
18          find its way through in other channels.

19      A. Yes.

20      MR TIDSWELL: I want to focus for a moment on setting the  
21          target margin, which I think largely refers to the  
22          budgeting process.

23      A. Yes, correct.

24      MR TIDSWELL: I think you are saying that the variable cost  
25          will be treated differently and will have a different

1 effect from a fixed cost in the budgeting process; is  
2 that right?

3 A. I am not making a statement as a matter of fact, because  
4 I do not think the factual evidence is comprehensive  
5 enough to reach any detailed views as to which types of  
6 overheads might be treated in which way.

7 I did comment in my reports on some evidence that  
8 different operators within a sector seem to categorise  
9 MSCs in a different way. The examples were in the  
10 retail sector where -- and I acknowledge that it is  
11 online providers like ebay and Etsy do refer in the  
12 public domain to MSCs in their cost of goods sold  
13 equivalent, and that other -- I think it was the travel  
14 agency sector, there was a mix.

15 So some did and some did not treat MSCs in that way.  
16 But my point was not really about the facts of how they  
17 would, but rather that the incentives for the firm would  
18 differ according to whether an overhead was a variable  
19 industry-wide cost, a firm-specific cost, a fixed cost,  
20 and so on.

21 In other words, the underlying characteristics of  
22 overheads, which is a mix of things, vary according to  
23 the type, and that the upward pressure for a cost  
24 increase would be different if it is an industry-wide  
25 variable cost compared to a fixed cost of

1           a firm-specific nature.

2       MR TIDSWELL: Yes, that is helpful. I think that is the bit  
3       I wanted to drill down into.

4       A. Yes.

5       MR TIDSWELL: Because it seems to me, and I really am not  
6       asking you to comment on the evidence at all, but just  
7       to think about this from the point of view of principle.

8       A. Yes.

9       MR TIDSWELL: I think the question I am asking you is: is it  
10      necessary as a precondition for your theory for the firm  
11      to be able to make that distinction, in other words, in  
12      the budgeting process, to be able to distinguish between  
13      variable and fixed costs and to treat them in  
14      a different way. Are you saying that is something that  
15      would need to happen in order for this to work?

16      A. No. The reason I am saying it is not a precondition is  
17      I am not saying that there is a conscious -- so I guess  
18      I can see that if they treated -- if they treated the  
19      overheads costs differently, then that would be a more  
20      direct mechanism. So in other words, if they examined  
21      and looked at different components of the overheads, and  
22      said: look, the nature of some of these costs are  
23      different, we have recognised that, we have opened  
24      a distribution centre, but that is not a basis on which  
25      we can raise costs.

1           An example is Three having said it could not expect  
2           to recoup the extra cost it had in its wider network.  
3           But other costs that were in its overheads of a customer  
4           and retention cost type were the sorts of costs that  
5           were industry-wide and variable and therefore  
6           potentially relevant.

7           So to the extent that there is a distinction drawn,  
8           then I can see that that would be potentially relevant,  
9           at least to the timing.

10          If a distinction is not drawn, which I think is  
11          really your hypothesis, or at least sort of the scenario  
12          that we are discussing, then the question is: okay,  
13          well, how might that lead to a higher price in time?  
14          The answer to that is that either it would be through  
15          the approach to looking at financial information over  
16          time and recognising that a whole series of costs are  
17          taken into account, and if there is a movement you might  
18          have a change to the margin, and then that change to the  
19          margin would filter into individual prices, or it would  
20          be through the competitive reaction aspect.

21       MR TIDSWELL: Yes, can we put that to one side for a moment.

22          I understand what you say about all that. But just  
23          focusing on the budgeting process, I am just not sure we  
24          are quite on the same page. When you are talking about  
25          the distinction between variable costs and other

1           overhead costs, I am talking about it simply in the  
2           context of the budget-setting process.

3       A.   Yes.

4       MR TIDSWELL:   So we are now in the longer run.   We are not  
5           in the short run, we are in the longer run, and we are  
6           in the long run in circumstances where no distinction  
7           has been made and, in fact, let us say the merchant has  
8           set its prices in the short run through COGS which does  
9           not include the MSC or any reference to it.   That is the  
10          hypothesis.

11      A.   Yes.

12      MR TIDSWELL:   So my question is, I am just trying to work  
13           out how this works in the longer run and where you talk  
14           about the upward pressure on the price, and I think you  
15           are saying to us that that is likely to be a pressure  
16           from variable costs more than from fixed costs, but I am  
17           trying to get from you in a way what is the practical  
18           way in which that flows through a normal budget process,  
19           if one can postulate such a thing.

20           In other words, when somebody sits down and looks at  
21           forming a budget and going through a process of testing  
22           that with a business, the finance people testing it with  
23           the business people and the executors finally signing it  
24           off, are you saying that somewhere in that process the  
25           variable costs will be treated differently from fixed

1 costs as far as pricing is concerned?

2 A. I am saying that, but I am not doing it from a bottom-up  
3 approach of saying let us examine all the processes and  
4 identify process 800 out of the many thousands of  
5 processes that any firm will have, and say that is the  
6 process by which this will happen.

7 That will be a potential bottom-up way to say: here  
8 are all the ways in which things can happen. You can  
9 set new incentives, you can monitor the overall movement  
10 and profitability and recognise that, as a result of the  
11 trends in profitability, certain business decisions have  
12 to be made, and identify a number of particular business  
13 operations that would change as a result.

14 I have not adopted that sort of detailed bottom-up  
15 assessment. I have said as a result of the change in  
16 an industry-wide variable cost, I cannot see that it  
17 would be reasonable to suppose that a firm would act  
18 against the incentives of that cost change over the  
19 longer term, and that there are a number of channels  
20 through which that could operate, they being either  
21 direct pricing strategy or some of the other channels  
22 that we have discussed.

23 I have not then really tried to say: well, let us  
24 unpick the individual firms' budgeting, management  
25 incentives, pricing. You know, obviously within pricing

1           there are all sorts of potential variations around how  
2           they might do that. I have not really gone down that  
3           road.

4       MR TIDSWELL: No. Thank you.

5           So I suppose we might, just to get your  
6           characterisation of top-down and bottom-up, we might  
7           take that as being the top-down, your position being the  
8           why, because of the economic incentives. My question is  
9           really about the how, because I think you are rightly  
10          identifying I am asking you about the how.

11       A. I understand.

12       MR TIDSWELL: You are saying, I think, you have not got any  
13          specific how in mind, but that you believe that, what,  
14          the economic incentive will drive people to find a how?

15       A. At a broad level, I have identified the general channels  
16          through which it could occur, ie monitoring various  
17          types of movements in profitability, and that creating  
18          incentives for people to act differently. Or through  
19          reacting to competitors. I have not then traced it  
20          through in a more disaggregated way to say: here is the  
21          step by step, or here is the precise information that  
22          this management team would take into account and feed  
23          into that management team. In my view, that would be  
24          a very large potential exercise requiring a very  
25          comprehensive assessment, perhaps.

1 MR TIDSWELL: Yes, of course. I suppose I am almost  
2 inviting you to tell me one way in which it might  
3 happen. Just to take an example, you can see that if  
4 someone were to say: as a result of that view of  
5 profitability the costs have gone up, we need to do  
6 something about it, and one response to that might be to  
7 look at cost efficiencies.

8 Now, obviously if you do that someone is going to  
9 need to think about whether the costs can be changed,  
10 and that probably is an assessment of how variable they  
11 are. So you can see as you go down the chain of logic  
12 there, if you are dealing with this as a businessperson,  
13 one assumes at some stage you are going to start  
14 thinking about the distinction between the costs you can  
15 change and the costs you cannot.

16 But when it comes to thinking about the impact of  
17 those costs on pricing, I am not so sure I see that  
18 logical flow. I think I am inviting you to tell me  
19 whether there is some logic that would lead someone to  
20 think that I should think about my fixed and my variable  
21 costs differently if I am thinking about going back and  
22 looking at the price.

23 A. Well, I think the logic is that the -- the simple logic  
24 is that the benefit of bringing in more customers  
25 depends on the margin, and if there are changes that

1           affect the margin, and that is where the distinction  
2           between variable and fixed costs comes, then you will  
3           either have an incentive to move the needle in the way  
4           of let us get more customers in, with a price discount,  
5           or generalised or targeted price discounts, or move it  
6           the other way. Look, the margin is tighter, we at the  
7           margin are not as keen to sort of expand, in terms of  
8           our customer base, and let us dial the needle back the  
9           other way, ie through price increases or less frequent  
10          use of discounting and so on. So that is the mechanism.

11       MR TIDSWELL: So you are saying that there is a benefit to  
12          the firm in getting its gross margin calculation more  
13          accurately predicted, and therefore that is the  
14          incentive, if you like, to think about the variable  
15          costs separately from the fixed costs. Is that another  
16          way of putting what you have just said?

17       A. Yes, I think that is fair. The gross margin is, in  
18          a sense, the equivalent to, you know, how much money are  
19          we making from each given sale, and if there are changes  
20          in that, then it makes sense to sort of try and get more  
21          sales if the margin is going up, or fewer sales if the  
22          margin is going down. So I think that is --

23       MR TIDSWELL: Could I ask you just to switch topics  
24          slightly, to talk about another channel, to talk about  
25          the management incentives.

1 A. Yes.

2 MR TIDSWELL: Again the same analysis, really: do you have  
3 in mind any particular way in which the pressure of  
4 management incentives would encourage anybody to think  
5 about particular costs as being variable as opposed to  
6 fixed, or is it really the same answer, which is that  
7 the general incentive to get (inaudible) margin right  
8 would drive that sort of behaviour?

9 A. Yes. I think it is more the top-down approach, really.  
10 The management incentives, in my view, will be said to  
11 improve the outcomes for the firm, and I do not think it  
12 would make sense for the incentives to do anything other  
13 than that.

14 To the extent that reacting to changes in costs is  
15 consistent with that, ie because it is an industry-wide  
16 variable cost it would be better for the firm to react  
17 to some extent to that type of cost and to not react to  
18 the fixed costs, then if there are management incentive  
19 programmes that relate to profitability -- and that  
20 profitability is affected by those decisions -- then  
21 that is the channel that I have described.

22 Exactly how the management incentive would transmit  
23 to the change would, of course, need to then filter  
24 through into information it disseminates down the road  
25 into the pricing decisions.

1           But essentially I am identifying the channel as  
2           being one where the general profit maximising incentives  
3           that I have described and recognise may not happen  
4           immediately, and certainly no one is monitoring in real  
5           time all the information.

6           But if the management incentives focus on profit  
7           maximisation type things, like profitability, then my  
8           expectation is that they would take decisions and  
9           require their staff to take decisions that are  
10          consistent with profitability.

11          That draws the link back to, okay, well it is more  
12          consistent with profitability to respond to competitors  
13          when there is an industry-wide change than it is to try  
14          to raise prices for a firm-specific cost increase where  
15          we will just lose business to a much greater extent  
16          because the rivals are not doing it.

17       MR TIDSWELL: Just one last question. If, a firm, instead  
18       of doing it perhaps the way you are suggesting that they  
19       should, instead they decide that they are just going to  
20       look more generally at their costs, and not distinguish  
21       between fixed and variable, and their decisions about  
22       pricing, or indeed other matters, are made by reference  
23       to that wider bucket, what are the implications of that  
24       for, if you like, the causal connection between MIFs and  
25       the pricing outcomes? Do you think that makes any

1 difference?

2 A. Well, I think if that were right, then that would limit  
3 the use of some of the channels, ie some of the  
4 channels, I think by the definition of what you have  
5 described as applying over the long term, would mean  
6 that the direct pricing strategy, and possibly even the  
7 target margin approach, would not be necessarily ways by  
8 which you would distinguish an industry-wide fixed cost.  
9 Sorry, a variable cost from a fixed cost.

10 In that context, it would seem that the more  
11 relevant likely way in which the underlying incentives  
12 of the firm, and indeed for the whole sector, would take  
13 effect, would be through the fact that any of the close  
14 rivals would take into account any of the channels.

15 It would not have to be a direct pricing strategy,  
16 it could be also an indirect channel. But it would  
17 require, I think, that at least one other firm, amongst  
18 your rivals, is, in the counterfactual, doing something  
19 different. That is a fair statement.

20 MR TIDSWELL: Yes, and the reason for that is because,  
21 effectively, your proxy is no longer necessarily the  
22 right proxy in either of the gross margin calculation or  
23 the targeted budget setting process. You cannot be sure  
24 that that proxy is replicating the real drivers of  
25 price.

1       A. Yes. If the evidence were to be, I think, that there is  
2       no capability of distinguishing, and no interest in  
3       understanding the distinction between the nature of the  
4       different costs, then I think that would be fair to  
5       suggest that somehow firms would be -- well, what it  
6       would mean is that firms are just not engaging with the  
7       underlying economic incentives associated with the  
8       different types of costs. I could sort of see that as  
9       an argument for a limited period of time. I would be  
10      surprised if that would be a sustainable position in the  
11      longer run, because it would mean all sectors are always  
12      out of equilibrium and not reacting to incentives, so I  
13      would not really see how that would be sustainable.

14             But it would then, I think, primarily leave one to  
15      focus on the competitor reaction channel. If, you know,  
16      the proposition you had made was really absolute and  
17      there was no way in which any decisions could be made  
18      based on cost type, then I think sure, okay, well then  
19      you are sort of almost by assumption ruling out quite  
20      a broad range of potential ways in which the underlying  
21      incentives could be put into practice. But still  
22      leaving the competitor reaction one.

23      MR TIDSWELL: Thank you. That is very helpful. Thank you  
24      very much.

25      A. Thank you.

1 THE CHAIRMAN: Could I just ask one further question on  
2 that.

3 So you are saying -- I understand what you are  
4 saying about the incentives and the indirect channels,  
5 but you still have to explain, do you not, how through  
6 those indirect channels it will still filter down into  
7 a pricing decision?

8 A. Yes. Well, I think the way in which it would filter  
9 down into a pricing decision would be -- so obviously  
10 the direct one is direct.

11 THE CHAIRMAN: Yes.

12 A. So let us put that to one side.

13 The indirect ones are: first, target margin; second,  
14 management incentives, and; third, the competitive  
15 reaction. So what are the ways in which that might  
16 happen?

17 So target margin first. The general point is, if  
18 there is management information regarding operating  
19 margins, profitability, things of that nature, then if  
20 they are monitoring that and trying to maximise their  
21 margins and their profits, which I would expect they  
22 would do --

23 THE CHAIRMAN: Yes.

24 A. -- then if there are changes in the market or changes in  
25 their costs, then they would react to that by -- in any

1 of a number of ways.

2 One way would be to say: look, the pressure is that  
3 we need to raise prices so we are going to raise our  
4 gross margin target from 30% to 35%, for example,  
5 because of a range of costs outside of the gross margin  
6 calculation have moved and we want to, therefore, recoup  
7 that broader set of costs through a higher gross margin  
8 target. That would then be taken by the individual  
9 pricing managers and they would update with that target  
10 individual pricing or change the frequency of discounts  
11 and so on.

12 THE CHAIRMAN: So there would have to be something specific  
13 going to the pricing department, or managers, in that  
14 respect?

15 A. Well, I mean, I have not tried to identify exhaustively  
16 all the precise ways by which this information could get  
17 transmitted down into pricing. It could be that it is  
18 done centrally. It could be done by any number of  
19 product level teams. It could be done through  
20 generalised statements. It could be done through  
21 directions on how often to do discounts per month.

22 You know, it is an almost -- virtually infinite  
23 number of particular ways in which that could actually  
24 happen, and I have not tried to say: look, here are 100  
25 ways, and 40 of them seem to make sense and 60 do not.

1           It seems to me that, given the underlying strength  
2           of the incentives, the fact that the incentives can be  
3           considered to operate over the longer term, one can  
4           suppose that there are so many channels that some of  
5           them are going to be adopted. I do not know which ones.

6       THE CHAIRMAN: So, one way or another, it is going to filter  
7           into the price setting?

8       A. Yes. There are, in a sense, too many potential  
9           challenges, and too much uncertainty about the  
10          distinction between a general rule and how it is applied  
11          in practice and how it is moved over time, and whether  
12          different staff apply the rules in the same way.

13          I think it is just clearer and not -- sorry. It is  
14          certainly not, in my view, necessary to try and go down  
15          and navigate that precise path because there are just  
16          too many potential variables.

17       PROFESSOR WATERSON: So to sort of summarise, you have  
18          said -- you had a phrase some way back, "reasonable to  
19          suppose".

20       A. Yes.

21       PROFESSOR WATERSON: That is essentially your top-down  
22          approach to looking at this?

23       A. Yes. Yes. I am not saying that I have identified  
24          a factual proof that draws the precise path. I think  
25          that would be extremely difficult, in my view, sort of

1 impossible with the amount of evidence actually  
2 available in the case.

3 One could, of course, try and massively expand the  
4 evidence base, and then say: well, now let us try and  
5 identify the path with all of the evidence of cost  
6 changes, all the evidence on price changes, every  
7 incentive plan that has ever been produced, every target  
8 margin that has ever been produced, and now try and  
9 navigate the pathway. Maybe you could do it. I -- you  
10 know, it might be quite an industry for a lot of people  
11 to investigate it.

12 My point is that we can bypass that because the  
13 underlying incentives are so clear, and the general  
14 economic principles so clear, and that while I recognise  
15 that there are some real-world short-term  
16 considerations, that in the longer term all of these  
17 channels exist, and which ones will be adopted in any  
18 particular set of circumstances is almost impossible to  
19 say. Therefore, in my view, on a balance of  
20 probabilities, or what is likely to happen, it is better  
21 to look to the economic principles.

22 PROFESSOR WATERSON: Thank you.

23 THE CHAIRMAN: Can I just ask one further question?

24 You have been instructed by Visa since 2015, I think  
25 it was your evidence.

1 A. Yes, that is right.

2 THE CHAIRMAN: Or been involved advising them.

3 A. Yes. Yes.

4 THE CHAIRMAN: Presumably pass-on has been quite  
5 an important issue throughout that time?

6 A. It is a reasonable question. It is actually not the  
7 case, and the reason is that the first period of time  
8 was only a liability case.

9 THE CHAIRMAN: Right.

10 A. The 2015-2017 case against Sainsbury's and Asda was  
11 about the liability points and not the damages  
12 calculation one. So no pass-on assessment was carried  
13 out in any great detail at all in that context.

14 THE CHAIRMAN: Presumably it was a concern of Visa, looking  
15 further down the line, that this would be a potential  
16 defence that ...

17 A. It may well have been, in the sense that depending on  
18 had that proceeded to a further trial on quantum, then  
19 no doubt it would have been a factor.

20 But then after the liability trial and the Court of  
21 Appeal's decision, all those cases settled, so it never  
22 went there.

23 Again, the EC one was about exemption, not pass-on.  
24 So again relating to a liability question.

25 So this is actually the first time that merchant

1           pass-on has been dealt with in any detail by Visa.

2       THE CHAIRMAN: I think it was dealt with in one of the

3           earlier cases, or was that Mastercard?

4       A. That was Mastercard against Sainsbury's.

5       THE CHAIRMAN: Yes.

6       A. So they had a full damages case before the CAT, and some

7           of the experts -- at least one of them -- was involved

8           in that. I was not involved in that.

9       THE CHAIRMAN: Right. So when did you first consider this

10           question in relation to Visa?

11      A. Well, in these proceedings it was always identified as

12           a relevant issue. Obviously it was put as a Trial 2

13           issue, not Trial 1. So essentially it has been my

14           approach in respect of this trial, which is where the

15           pass-on debate that I have been thinking about has

16           arisen --

17      THE CHAIRMAN: So it was in the context of this --

18      A. Of this.

19      THE CHAIRMAN: So relatively recently, then?

20      A. Yes. I am trying to think is there any other occasion.

21           I mean, not really, because of the fact that the other

22           cases were focused on liability and not a quantum

23           estimate.

24      THE CHAIRMAN: Right.

25      A. I mean, I think there might have been some evidence

1           discussed at some level around what has been the impact  
2           of regulatory interventions in Australia on the broader  
3           market, and some comment, a bit like what Counsel was  
4           putting to me on Australia, for example, about what have  
5           been the broader consequences of regulation.

6           But certainly no detailed evidence on pass-on of the  
7           type that we are dealing with here.

8       THE CHAIRMAN:   When did you sort of come to the conclusion  
9           that COGS was going to be the most appropriate proxy?

10      A.   Quite early on.   So you will have noticed that the  
11           numbering of my reports looks high, ie Holt 11 and  
12           Holt 12.   I am not sure if you had the pleasure of going  
13           back to some of the earlier reports.

14      THE CHAIRMAN:   I tried to avoid that!

15      A.   I do not blame you for that at all, and I was glad that  
16           I did not have too many questions on Holt 8, to be  
17           honest, myself.

18           Because it was always contemplated that there were  
19           pass-on issues and that that was a significant  
20           evidential issue in the context of the proceedings for  
21           2,000 plus claimants, early reports amongst the  
22           experts -- including myself and a few of the others --  
23           were trying to engage on what is the right methodology  
24           for dealing with the pass-on question.

25           I cannot remember the Holt numbering, but it was

1           probably around 3 or 5 where I started to investigate  
2           this in more detail. That is when I identified some of  
3           the top-down methodologies as being a relevant source of  
4           evidence, like existing studies and public data, and  
5           that claimant data would be potentially helpful for  
6           gaps, and that that, in my view, was the overall  
7           methodology that would be helpful.

8           So I think --

9       THE CHAIRMAN: You came to quite an early conclusion that  
10       COGS was going to be the proxy that you would think was  
11       most appropriate?

12      A. Yes. I think that reflects the approach I took to the  
13       economic principles, which was captured in the Joint  
14       Expert Statement in, whenever it was, December 2023.  
15       But on which there had been some earlier reports that  
16       basically covered similar issues. So in some of my  
17       earlier reports I covered all that type of ground about  
18       what are the principles of pass-on.

19           I think the reason I came to a view about COGS  
20       relatively early is that the evidence in relation to the  
21       parts of the economic principles I deemed most relevant  
22       was actually quite obvious; in other words, the variable  
23       nature of it, the industry-wide nature of it, and the  
24       fact that the counterfactual requires a long-term  
25       assessment. It was largely that combination of

1           understanding of that data and information that led me  
2           to a view.

3       THE CHAIRMAN: I understand that. Okay.

4           Well, I think that is the end. So that is the end  
5           of the marathon. You can go away and relax, and we have  
6           got an early finish.

7           I assume we are not going to start with any other  
8           witnesses now?

9       MR BEAL: An early bath, because the next witness is not  
10          until Monday.

11       THE CHAIRMAN: All right.

12          Thank you very much, and well done for doing it  
13          within the time.

14       MR BEAL: A first time for everything!

15       THE CHAIRMAN: Hopefully the other witnesses will follow  
16          a similar form.

17          So we will start at 10.30 on Monday.

18       (12.51 pm)

19               (The hearing adjourned until 10.30 am  
20               on Monday, 2 December 2024)

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