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1 Tuesday, 16th March 2004 2 (10.30 am)3 THE PRESIDENT: Mr Morris. MR MORRIS: Good morning, sir. A couple of matters of 4 5 housekeeping. The first is that I have been provided 6 with a sheet of information from Umbro in relation to 7 figures. If I could hand that up, I apologise for not having given it to the tribunal before. I have given 8 one each to my learned friends. I am a little bit 9 10 limited in numbers; it has been provided by Umbro. 11 I have a couple spare here. 12 I should say that Miss Roseveare is not going to be here until 12.00/12.30. 13 14 Can I just give the information that has been given to me about these figures. The first section --15 THE PRESIDENT: I am just wondering about confidentiality. 16 17 LORD GRABINER: Do we have copies? MR MORRIS: I gave one copy to Mr Rees and one to 18 19 Mr West-Knights. I have one here and I would like to 2.0 retain one for myself. I will not read any figures out, sir. 21 The first section is "Physical Goods Sold, Umbro to 22 23 Sports Soccer"; the second heading is "Other Income". 24 The first of those headings, "Licence", I am instructed to include I think it is invoices 1 and 2 on page 2 of 2.5

- 1 the Umbro document given in yesterday which I do not
- 2 have to hand.
- 3 Invoices 1 and 2 are likely to be the net figures of
- 4 those two invoices.
- 5 THE PRESIDENT: That would get you up to 6.6.
- 6 MR MORRIS: 6.6. As to the remainder, what I am instructed
- 7 is that that includes some of invoices 3-6. When I say
- 8 some, it is only because I do not precisely know because
- 9 the figures do not precisely match. They were included,
- 10 I am instructed, even though not paid until June 2001.
- 11 THE PRESIDENT: Invoiced but not paid.
- 12 MR MORRIS: Invoiced but not paid, but they were included as
- income.
- 14 The second heading is "Royalty Income in Respect of
- 15 Umbro's Other Licences for its Worldwide Licensing
- 16 Business".
- 17 THE PRESIDENT: That is other existing licences.
- 18 MR MORRIS: I think manufacturing licences around the world.
- 19 THE PRESIDENT: But this is not to do with Sports Soccer
- 20 now.
- 21 MR MORRIS: Nothing to do with Sports Soccer. This is just
- 22 to make up the figure at the bottom there --
- 23 THE PRESIDENT: Which is the figure in the accounts, or
- 24 close to it.
- 25 MR MORRIS: So I understand. The third item is something in

- 1 relation to an item called the Umbro soccer league,
- which is a football league in the United States which
- 3 Umbro sponsors.
- 4 And the fourth item I have marked against it "No
- 5 idea of the detail".
- 6 THE PRESIDENT: But it is rental income of some kind.
- 7 MR MORRIS: That is the position to that. If a further
- 8 explanation is required, Miss Roseveare might be able to
- 9 assist.
- 10 That deals with one matter. There is one further
- 11 matter that needs to be canvassed in relation to my
- 12 learned friend's Lord Grabiner's indication of yesterday
- as to witnesses required. Could I ask that this be
- 14 heard in the absence of Mr Fellone, who is the next
- 15 witness in the trial.
- 16 THE PRESIDENT: Thank you, Mr Fellone. If you would retire
- 17 for a moment.
- 18 MR MORRIS: I am grateful. Can I say at the outset here
- 19 that we have a party, JJB, now seeking to withdraw
- 20 evidence which has been placed before the tribunal.
- 21 Those witness statements are in and they have been
- 22 referred to in their skeleton arguments amongst other
- things. We would suggest it is not really the most
- 24 satisfactory way of proceeding in circumstances where
- 25 the tribunal is seeking to get to the truth. We would

- 1 remind the tribunal of its power to call a witness if it
- 2 thought it appropriate.
- 3 THE PRESIDENT: Yes.
- 4 MR MORRIS: As to the position of Mr Preston, his evidence
- 5 primarily goes to the meeting of 7th or 8th June -- let
- 6 us assume it was on the 8th for present purposes --
- 7 2001 in relation to the Manchester United Centenary Kit.
- 8 And the Office's position is that it cannot take a view
- 9 as to whether it would be appropriate for him to be
- 10 called as one of the three people available who were at
- 11 that meeting until after Mr Fellone has given his
- 12 evidence.
- Now, I can explain that a little further --
- 14 THE PRESIDENT: Who was at that meeting apart from
- 15 Mr Preston?
- 16 MR MORRIS: Mr Ronnie, Mr Fellone, Mr Sharpe, and for
- a small part Mr Russell, but only for a very small part.
- 18 I think Mr Russell actually himself says in his
- 19 witness statement that he was only there for a moment.
- 20 THE PRESIDENT: Thank you.
- 21 MR MORRIS: So we would say that he is a material witness to
- 22 what happened at that meeting. And we would suggest
- 23 that whether or not the Office considers it appropriate
- 24 for the tribunal to hear Mr Preston's account of that
- 25 meeting depends largely or to some extent upon what

- 1 Mr Fellone says.
- 2 THE PRESIDENT: Yes, go on.
- 3 MR MORRIS: So that is Mr Preston.
- 4 So far as Mr Bryant is concerned, we would say that
- on balance -- well, Mr Bryant goes to three main points.
- 6 He is the author of the May 2001 monthly management
- 7 report which again goes to Centenary Kit, in which he
- 8 makes a point about the cancellation of the order and
- 9 makes reference to Sports Soccer's discounting in
- 10 the sector.
- 11 Secondly, he is relevant in relation to the Carlisle
- 12 store discount. And thirdly, he is important as regards
- 13 a conversation he had with Mr Russell in relation to
- the 8th June 2000 meeting.
- 15 THE PRESIDENT: Yes.
- 16 MR MORRIS: He is also relevant more generally as being
- 17 the JJB account manager and therefore would be the first
- port of call or first recipient of complaints from JJB.
- 19 The Office's position on this is that on balance it
- does not need to cross-examine Mr Bryant. But we would
- 21 draw to your attention the fact that in paragraph 14 of
- 22 his witness statement which has been submitted there is
- 23 material which were it before the tribunal the Office
- 24 would seek to rely upon.
- 25 If, as I understand to be the position, JJB now seek

- 1 to withdraw Mr Bryant then that witness statement,
- including the last paragraph of that witness statement,
- 3 would not technically be before the tribunal, and we
- 4 would suggest that actually in practice that is a rather
- 5 artificial exercise.
- 6 Nevertheless, if it were the case that by Mr Bryant
- 7 not being asked to give evidence the tribunal considered
- 8 that on that basis it could not look at the written
- 9 evidence at all then in those circumstances the OFT can
- 10 live with that because it considers that the same point
- 11 arises elsewhere and can be made in relation to other
- 12 evidence.
- 13 That, sir, is our position in relation to Mr Preston
- and Mr Bryant.
- 15 THE PRESIDENT: Yes, what about Ms Charnock?
- 16 MR MORRIS: I think the position is that we are not as far
- 17 up the line on that. Essentially we would like
- 18 Ms Charnock to be called to be cross-examined.
- 19 THE PRESIDENT: As I understood it last night, there is now
- 20 a real difficulty in getting hold of Ms Charnock.
- 21  $\mbox{MR MORRIS:}$  I understand that. Of course, if she cannot be
- got hold of and the process does not work the process
- does not work.
- 24 Unless I can assist further --
- 25 THE PRESIDENT: Let us see what Lord Grabiner says about

- 1 this.
- What is the effect of withdrawing the evidence?
- 3 LORD GRABINER: It happens all the time, it happens all
- 4 the time in my experience in Chancery court and
- 5 commercial litigation. The effect is that you simply do
- 6 not rely on that material.
- 7 THE PRESIDENT: You do not or we do not?
- 8 LORD GRABINER: I do not rely on the material. There are
- 9 mechanisms for adducing the evidence, for example under
- 10 the Evidence Act you can get the evidence in as
- 11 a hearsay statement.
- 12 Otherwise, if somebody says this is my appeal, I no
- longer wish to rely upon this statement and I am
- 14 prepared to withdraw it, if it were a jury who had
- 15 already seen the evidence that might be another matter.
- But when you have a tribunal of this quality, it is
- 17 perfectly easy for you to put out of your minds
- 18 the matter that might be the subject of that particular
- 19 witness statement.
- 20 So far as these two gentlemen are concerned, we are
- 21 very happy to wait until after the evidence of
- 22 Mr Fellone just to see how it sits then, so that is not
- 23 a problem. So far as Mr Bryant is concerned, I am happy
- 24 to do it any way which my friend wishes. If he would
- like the statement in because he wants to refer or to

- 1 rely upon paragraph 14, fine. If he does not then it is
- 2 to be excluded. But if it is to be included, I can rely
- 3 on anything in it I want to.
- 4 That statement would be in exactly the same position
- 5 as any other statement put in by either side where
- 6 the other side had indicated that it did not want to
- 7 cross-examine the witness. In that case, all parties
- 8 can refer to the evidence and make whatever argument
- 9 they want off the back of it.
- 10 So far as Mr Bryant is concerned, our thinking in
- 11 relation to him is that he is essentially concerned with
- 12 the centenary kit debate. We are content to fight that
- battle on the basis of the evidence that we have heard
- 14 from Mr Ronnie, for reasons which I suspect may be
- 15 obvious to the tribunal, and we will stand on that. As
- 16 far as Mr Preston is concerned, we are happy to wait and
- 17 see and maybe renew the debate when Mr Fellone has
- 18 concluded his evidence.
- 19 THE PRESIDENT: Mr Morris, I suggest we park this issue for
- the time being.
- 21 MR MORRIS: Yes:
- 22 "If a party who has served a witness statement does
- 23 not (a) call the witness to give evidence at trial or
- 24 (b) put the witness statement in himself, any other
- 25 party may put in the witness statement as hearsay

- 1 evidence."
- 2 And I think there is a general discussion --
- 3 THE PRESIDENT: So you would want to put in Mr Bryant's
- 4 witness statement?
- 5 MR MORRIS: We will reserve on that as well. But that is
- 6 the position as far as what happens.
- 7 THE PRESIDENT: Let us get on with Mr Fellone.
- 8 MR WEST-KNIGHTS: Sir, before we do, at some stage I would
- 9 like just, as it were, to air one or two difficulties
- 10 that I have with this. (Indicating). But this may not
- 11 be the appropriate moment.
- 12 At some stage I think my learned friend is going to
- 13 be making an application -- perhaps you are not.
- 14 MR MORRIS: Not for the moment.
- 15 MR WEST-KNIGHTS: I think at some stage my learned friend
- 16 will be addressing you about some material that he wants
- 17 the tribunal to look at and that will be an appropriate
- 18 moment to pick up some other things that have been
- 19 mentioned.
- 20 But I just wanted to clarify the position about
- 21 Ms Charnock. It is not simply that she is spatially
- 22 interposed. Just for the note, the original witness
- 23 statement from Ms Charnock gave two pieces of evidence:
- first, that in her view, for what it is worth, shirts
- and socks -- it is shirts on the one hand and stuff on

- 1 the other -- are sold to different types of people.
- She was making a point about the nature of the market.
- 3 That is not picked up or disputed in the defence.
- 4 The argument ranges on a rather wider basis. Frankly
- 5 the factual evidence from Ms Charnock on this is limited
- 6 and her opinion, with the greatest respect to a booking
- 7 clerk, might not be the most powerful to influence
- 8 the tribunal.

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The second point she made and the purpose of her witness statement was to do with a meeting she had had with somebody at Umbro on 24th October 2000. I daresay you have a distant memory of it. At any rate it has not featured in these proceedings. The reason is that when the Office produced its note specifying those matters upon which it relied, for the purposes of improving pressure on the part of Allsports it excluded any reference to that event. So that has now fallen by the wayside.

However, she went a little more widely in her statement and as a result the Office sought to amend its defence and place reliance on Mr May, whom we had not seen before.

The short point is this: we do not need to rely upon anything Ms Charnock has said now. Because unlike the position when her first witness statement was served

- 1 we did not know what the status of
- 2 the 24th October meeting was and because there was some
- 3 suggestion that it might be adverse to Allsports it was
- 4 covered, but there is no suggestion now made.
- 5 Second, as I say, she gave factual evidence about
- 6 the kind of buying and selling that is well superseded
- 7 by other information.
- 8 THE PRESIDENT: So you do not need Ms Charnock?
- 9 MR WEST-KNIGHTS: I do not, sir. I go slightly further:
- 10 having asked questions of Mr May, I hope that
- 11 the tribunal shares the view that we have formed, which
- is that he, as it were, disavowed the impression of
- 13 pressure, expressly disavowed the impression of pressure
- 14 which his statement might otherwise have given. He said
- 15 that in terms.
- 16 In those circumstances I do not need Charnock 2 to
- 17 rebut May 1. Is your Lordship with me?
- 18 THE PRESIDENT: You are saying I can rely on the evidence
- 19 that Mr May gave.
- 20 MR WEST-KNIGHTS: I am content to park Mr May's evidence.
- 21 Indeed we say it is favourable to us overall. But so
- far as Ms Charnock is concerned, we do not need her
- 23 evidence and it is no longer material to any issue, we
- say, before the tribunal. It is as simply as that. I
- 25 doubt very much whether my learned friend would want to

- 1 put in Ms Charnock's statement himself under
- 2 the equivalent jurisdiction under CPR part 32 but that
- 3 is really not the point. It does of course have the
- 4 additional advantage that it is less irrelevant material
- 5 for the tribunal to canvass and consider. Thank you.
- 6 THE PRESIDENT: I think we will just note that for the
- 7 moment, Mr Morris.
- 8 MR MORRIS: That is the way I would like it to be left, and
- 9 I will have a think about it.
- 10 THE PRESIDENT: Yes, and come back in due course.
- 11 MR WEST-KNIGHTS: Could I just enquire, sir --
- 12 THE PRESIDENT: Yes, the situation was we discussed, if you
- remember, briefly, the question of serving a summons by
- 14 text message.
- 15 MR WEST-KNIGHTS: I think that is where we left it on Friday
- 16 evening.
- 17 THE PRESIDENT: Yes. We needed to be clear as to exactly
- 18 what date we were talking about so it could be an
- 19 effective service. In the meantime her mobile phone has
- for some unexplained reason become inoperable or out of
- 21 service or unavailable or otherwise disconnected so that
- 22 particular avenue is not as available as it was.
- 23 MR WEST-KNIGHTS: If I could just complete the picture as
- I understood it to be: I spoke to the referendaire, as
- 25 it were, channels on Friday and said it might be wise in

- any event to park the question of doing something with a
- very big stick until it had been resolved whether that
- 3 stick was required. However unsatisfactory
- 4 the position, there is no point in dragging her here
- 5 simply to tick her off for ignoring a summons when she
- 6 is then released.
- 7 THE PRESIDENT: It was a wise decision to park it --
- 8 MR WEST-KNIGHTS: In any event, the technology has not
- 9 resulted in the stick being made visible to her.
- 10 Just a tiny point which arises out of the Umbro new
- 11 piece of paper. We now have some surprisingly low
- 12 figures for Sports Soccer. I am not sure where that
- fits in, but the other aspect of this has always been a
- 14 list of the top 10 accounts on the same basis and we
- 15 still do not have it.
- 16 THE PRESIDENT: See if you can pursue that, because I do not
- 17 think we have been asked about it.
- 18 MR WEST-KNIGHTS: I have mentioned it but I have not asked
- 19 you to help with it yet.
- 20 THE PRESIDENT: Very well, Mr Morris. Can we start with
- 21 Mr Fellone now?
- 22 MR MORRIS: Yes, indeed.
- 23 (10.50 am)
- 24 FILIPPO FELLONE (sworn)
- 25 THE PRESIDENT: Thank you very much, Mr Fellone. Do take

- 1 a seat. I am sorry you have been kept waiting last week
- 2 and yesterday. Thank you for coming.
- 3 Yes, Mr Morris.
- 4 Examination-in-chief by MR MORRIS
- 5 Q. Mr Fellone, your full name is Filippo Fellone but
- 6 everyone knows you as Phil?
- 7 A. Yes, correct.
- 8 Q. Can you tell the tribunal what your present position is
- 9 at Umbro?
- 10 A. I am the MD of Umbro UK.
- 11 Q. You have in front of you a file. In the course of
- 12 the OFT proceedings in July 2002 you provided a witness
- 13 statement to the Office of Fair Trading?
- 14 A. I did.
- 15 Q. Could you perhaps go to that file and turn to page 262.
- 16 A. Okay.
- 17 Q. Can you confirm that that is the witness statement that
- you provided to the Office of Fair Trading in July 2002?
- 19 I think if you go to page 270 --
- 20 A. Yes, it is.
- 21  $\,$  Q. Can you confirm that that is your signature at
- the bottom of page 270?
- 23 A. It is.
- 24 Q. And would you confirm that the contents of that witness
- 25 statement are true to the best of your belief and

- 1 constitutes your evidence before this tribunal?
- 2 A. I do, I will.
- 3 THE PRESIDENT: Thank you.
- 4 MR MORRIS: I just want to ask you a couple of questions.
- 5 At paragraph 12 of that statement, on page 264, you say
- 6 that you had a close relationship with all the national
- 7 High Street accounts including JJB, Allsports, JD and
- 8 First Sport.
- 9 First of all, could you tell the tribunal who you
- 10 dealt with -- and I am talking now about the period from
- 11 2000/2001 -- who you dealt with at JJB and how often you
- 12 would speak to whoever you dealt with at JJB?
- 13 A. At JJB it was Mr Sharpe, my main contact at the top.
- 14 The replica buyer, Mr Colin Russell, who was the replica
- buyer, as I said. There was then a Mr Parkin who was
- head of footwear. I am trying to think ...
- 17 THE PRESIDENT: Those are probably the main ones, thank you
- 18 very much.
- 19 MR MORRIS: Can you give us some idea of roughly how often
- 20 you would be speaking to those individuals?
- 21  $\,$  A. Mr Sharpe was not very often. It was probably once
- 22 a fortnight, once every few weeks, maybe. The replica
- buyer, Mr Russell, it was probably at that stage
- 24 a couple of times a week.
- 25 THE PRESIDENT: Yes.

- 1 MR MORRIS: Thank you. Can I ask you about in relation to
- 2 Allsports. First of all, who was it that you --
- 3 A. My main contact was a Mr Guest. I would probably speak
- 4 to him on, again, once or twice a week. I did not have
- 5 much contact with the buyers below Mr Guest; he was
- 6 responsible for the buyers.
- 7 THE PRESIDENT: Yes.
- 8 MR MORRIS: Do you recall who the buyers below Mr Guest
- 9 were?
- 10 A. Ms Charnock I think at that time was the replica buyer.
- 11 Mr Hartgrave was the footwear buyer. Mr Wilson was
- 12 apparel and used to deal with the licensed buying as
- well.
- 14 THE PRESIDENT: As far as you are concerned, it was mainly
- 15 Mr Guest.
- 16 A. My main contact was Mr Guest, yes.
- 17 MR MORRIS: Thank you very much. You also recall that you
- provided earlier statements in connection with Umbro's
- 19 leniency application. You will find at page 245 of that
- 20 bundle, if you turn back two tabs to where the F is,
- 21 that is what has become known as your first draft
- 22 leniency statement. I think you will find at the end at
- 23 249 that it is unsigned.
- 24 A. Okay.
- 25 Q. Yes?

- 1 A. Yes.
- Q. 245 is the beginning and 249 is the end, with
- 3 the unsigned bit.
- 4 Can you just read the top of the page, right from
- 5 the top, the "Strictly Private and Confidential", and
- 6 read down from there to the bit before the title? So in
- other words the bit before it says, "I, Philipo
- 8 Fellone ..."
- 9 A. Okay. Yes.
- 10 Q. Can I ask you, who drafted that?
- 11 A. That was done by Miss Roseveare.
- 12 Q. Thank you. If you then go to 254, which is
- 13 the February version, this is your second statement
- 14 which you signed. Again you will see the signature,
- 15 I think you will find your signature at page 258.
- 16 Again, looking at the beginning of the statement at
- 17 254 and the heading and the statement as a whole, could
- 18 you tell the tribunal who drafted this document?
- 19 A. I think I -- well, I drafted it in conjunction with
- 20 Miss Roseveare.
- 21 THE PRESIDENT: Yes, thank you.
- 22 MR MORRIS: Again, at page 262, the one we have just been
- 23 dealing with, again could you perhaps describe
- 24 the drafting process there, how that would have
- 25 happened?

- 1 A. Again, it was the same process: I drafted it in
- 2 conjunction with Miss Roseveare in terms of the specific
- 3 areas, A-F.
- 4 Q. Yes, thank you. I would like to ask you one further
- 5 question arising out of these leniency statements, and
- 6 it is this: I would like you to cast your mind back to
- 7 the period we are talking about, which is
- 8 November 2001 to February 2002, when Umbro was making
- 9 its application. From your own point of view and that
- of Umbro, what did you see as being the risks and
- 11 benefits of giving these statements to the OFT about who
- was involved in price-fixing?
- 13 A. I think at that stage, as all the way through
- the investigation, we had just been asked to tell
- 15 the truth as we recalled it.
- Are you referring to the leniency ...?
- 17 Q. (Indicates assent).
- 18 A. Again, we were just asked to try to detail as much
- information as we could recall at the time of the whole
- 20 process, what happens day-to-day.
- I do not know if I am answering your question,
- 22 Mr Morris.
- 23 MR MORRIS: I was asking whether at the time that that
- 24 application was made you personally were aware of what
- 25 the factors were in Umbro's decision to apply for

- 1 leniency.
- 2 A. Yes.
- 3 Q. Could you perhaps elaborate on that?
- 4 A. My understanding was again, as I said, that we were
- 5 applying for leniency and we had to get our witness
- 6 statements in pretty quickly. It was just a case of
- 7 trying to remember the events of 1999 and 2000 as
- 8 clearly as possible, and on that basis telling
- 9 the truth.
- 10 That is as much as I --
- 11 THE PRESIDENT: That is as you remember it, yes, thank you.
- 12 MR MORRIS: Thank you very much. I have one final question
- and it is this: can you tell the tribunal who the major
- 14 customers are that you now deal with in your position as
- managing director, I believe, of UK.
- 16 A. Yes, I deal with JJB, Sports World, who were known as
- 17 Sports Soccer, Allsports, JD. They are our top sort
- 18 of -- our four main accounts that we deal with and
- 19 I have regular contact with.
- 20 Q. Have the people that you have contact with changed in
- 21 the light of your position now at Umbro or is it
- 22 broadly same people?
- 23 A. Pretty much the same people. The same people.
- 24 MR MORRIS: Thank you. Those are all the questions I have.
- I am sure there will be more questions for you.

- 1 THE PRESIDENT: Lord Grabiner.
- 2 (11.00 am)
- 3 Cross-examination by LORD GRABINER
- 4 Q. Mr Fellone, I have a few questions for you. I think you
- 5 said a little while ago to the tribunal that you are now
- 6 the managing director of Umbro UK?
- 7 A. Correct.
- 8 Q. I think that at the relevant time that these proceedings
- 9 are concerned with you were the sales director?
- 10 A. Correct.
- 11 Q. How long had you held the position of sales director?
- 12 A. For approximately four years. Almost four years.
- 13 Q. Am I right in understanding that Mr McGuigan is
- the chief executive of Umbro?
- 15 A. Correct.
- 16 Q. And that he was then your boss and is still your boss?
- 17 A. Yes, yes, correct.
- 18 Q. I know it is difficult for a managing director to
- imagine that he has a boss, but you know what I mean?
- 20 A. I have lots of bosses.
- 21 Q. You report to him?
- 22 A. I do, yes.
- 23 Q. Looking back, if you would, to the period that we are
- 24 concerned with, would I be right in assuming that
- 25 you can recall conversations with retailers about other

- 1 retailers who discount?
- 2 A. Yes. Yes.
- 3 Q. I suppose that that kind of conversation must have taken
- 4 place quite frequently?
- 5 A. Yes, it did.
- 6 Q. And it would be or would have been a fairly typical
- 7 conversation between any manufacturer or supplier and
- 8 his retailer?
- 9 A. Yes, yes.
- 10 Q. Now I want to ask you about a few passages in your third
- 11 witness statement, which is the one you might still have
- open. It starts at page 262; it is that one.
- 13 A. Okay.
- 14 Q. I want to look at a particular point where I think we
- may have a disagreement, and I want to try to clarify it
- with you.
- 17 Could you look at page 266, in particular at
- paragraph 17.
- 19 A. Okay.
- 20 Q. If I can just read that to you:
- 21 "One example of the kind of pressure that they put
- on us was in May 2001 relating to a repeat order for
- 23 the Manchester United centenary shirt. An initial order
- 24 had been placed for ..."
- 25 And it is blotted out but I think it is a known fact

- and is ancient history that "40,000 shirts" should be
- 2 underneath the black mark:
- 3 "... and they had subsequently placed a repeat
- 4 order ..."
- 5 So there were two orders each of 40,000 for
- 6 Manchester United home shirts.
- 7 "At the time Sports Soccer were discounting
- 8 the England shirt."
- 9 And I emphasise that sentence:
- 10 "I received the cancellations which were reported in
- 11 the May 2001 trading report."
- Now, you seem to have thought that JJB cancelled
- the repeat order for the Manchester United centenary
- shirt, so that seems to have been your view when you
- 15 prepared this paragraph?
- 16 A. Correct, yes.
- 17 Q. And you mention that Sports Soccer were discounting the
- 18 England shirt at the time?
- 19 A. Correct.
- 20 Q. Now, are you suggesting that there was some connection
- 21 between the cancellation of the 40,000 centenary shirts
- and Sports Soccer's discounting of the England shirt?
- 23 And I emphasise the England shirt because I am going to
- 24 suggest to you that you are mistaken about that.
- 25 A. At the time of the cancellation I recall Sports World

- 1 were discounting the England shirt. My interpretation
- of the cancellation was that it was because of
- 3 the England shirt being discounted. But I think this is
- 4 a point which I have raised with my legal counsel at
- 5 Umbro, that after reading the evidence from Mr Russell
- 6 and a few others from JJB quite recently, I can now
- 7 understand and appreciate JJB's reason for cancelling
- 8 the centenary jersey which in their statement is nothing
- 9 to do with the England shirt, it is in relation to
- 10 a clearance order we supplied to Sports World which
- 11 obviously frustrated JJB and caused them to make that
- 12 cancellation.
- Now, at the time this was my feeling; I thought it
- 14 was to do with the England jersey. It is not until much
- 15 later when I have read everybody's documents that it now
- 16 makes sense what JJB was saying at the time.
- I do not know if that answers your question?
- 18 Q. Yes, it is extremely helpful actually.
- 19 THE PRESIDENT: What JJB is now saying?
- 20 LORD GRABINER: No, was then saying. I think that is quite
- 21 an important point, actually.
- 22 THE PRESIDENT: Yes, but anyway the JJB account makes sense.
- 23 A. Yes.
- 24 LORD GRABINER: Perhaps I can go through that bit of
- 25 the story.

- 1 A. Okay.
- 2 Q. And you will forgive me going back over what you have
- just been saying, but I want to get it absolutely clear.
- 4 Mr Ronnie's evidence and JJB's case is that JJB was
- 5 annoyed to discover that Umbro had sold to Sports Soccer
- 6 at knockdown prices a large quantity of MU home shirts.
- 7 Does that accord with your recollection?
- 8 A. Correct.
- 9 Q. And the result of the sale to Sports Soccer at knockdown
- 10 prices of the MU home shirts was to enable Sports Soccer
- 11 to retail at a huge discount?
- 12 A. Correct.
- 13 Q. I think they were selling the adult shirts at something
- 14 like £20 a go?
- 15 A. I think so, yes.
- 16 Q. Now, it is also the case that JJB responded by
- cancelling the order for 40,000 of the MU shirts, and
- 18 I think that is common ground.
- 19 A. Yes.
- 20 Q. When Mr Ronnie gave evidence about this -- I think it
- 21 was last week some time. Were you in court for that?
- 22 A. It depends which day it was. I was not here on Friday.
- 23 Q. There have been some days when you have not been here?
- 24 A. Yes.
- 25 Q. Very good, very wise.

- 1 When he gave his evidence, and I do not know if you
- were here when he gave it but perhaps you can tell me,
- 3 when he explained that he had -- he did not use the word
- 4 "neatly"; I think I did. He explained that he had
- 5 thought up a global commercial solution to the problem.
- 6 Were you in court when we had that discussion?
- 7 A. No, I was not.
- 8 Q. And the global deal that he had thought up and that was
- 9 done was that the rest of the Manchester United shirts
- 10 which were then held by Umbro were sold to JJB at
- 11 clearance prices, and as a result that lowered JJB's
- 12 average cost price for all the stock it then had of
- 13 Manchester United home shirts. Does that accord with
- 14 your recollection?
- 15 A. Not -- not directly. My recollection is that after
- 16 Mr Ronnie had sold the Manchester United home jerseys to
- Sports Soccer, we then found that we had excess fabric
- in the Far East to produce a further -- I think the
- 19 figure at the time in my head was -- well, it was quite
- 20 a large figure available, and it was on that basis that
- 21 Mr Ronnie went back to JJB.
- 22 Q. Absolutely. There is no disagreement between us.
- I think I just meandered around.
- 24 THE PRESIDENT: You fill in the details when you want to, Mr
- 25 Fellone. That helps us.

- 1 LORD GRABINER: Essentially I think that I am not
- 2 disagreeing what you just said.
- 3 A. Okay.
- 4 Q. What I am suggesting is that Mr Ronnie -- as part of
- 5 the deal that was eventually done with JJB, that stock
- 6 was sold to JJB at a clearance price?
- 7 A. Correct.
- 8 Q. And that the effect of the clearance price acquisition
- 9 was to produce the result that JJB's then stock of
- 10 Manchester United shirts, including the fabric of shirts
- 11 for the moment, would be at an average lower cost than
- was previously the case?
- 13 A. Correct.
- 14 Q. The result of that was that JJB could then sell this
- 15 "stuff", as my learned friend Mr West-Knights would put
- it, in the marketplace --
- 17 MR WEST-KNIGHTS: No, they were shirts not other stuff.
- 18 LORD GRABINER: He would call them "socks" -- at a competing
- 19 price with Sports Soccer.
- 20 A. Correct.
- 21 Q. One of the factors here was that it had been announced
- 22 that Nike was about to replace Umbro as the main sponsor
- for Manchester United?
- 24 A. Correct.
- 25 Q. So there was no future, if I can put it that way, in

- 1 Umbro shirts with a Manchester United connection?
- 2 A. Correct.
- 3 Q. As part of the global deal that was done JJB agreed to
- 4 restore the cancelled centenary shirts order?
- 5 A. That is my understanding, yes.
- 6 Q. And also to buy about £2 million worth of additional
- 7 goods from Umbro?
- 8 A. Correct.
- 9 Q. Now, in the light of that, do you agree that JJB's
- 10 cancellation of the order for the 40,000 MU centenary
- 11 shirts had nothing to do with the fact that
- 12 Sports Soccer were discounting the England shirt?
- 13 A. I think in the light of the evidence I have read over
- 14 the last three or four months I would agree; at the time
- 15 I have to stick by my statement that that was my view.
- 16 At this stage now having read the evidence from JJB,
- 17 I would agree with that comment.
- 18 Q. Do you also accept that the cancellation was prompted by
- 19 a genuine commercial concern on the part of JJB which
- 20 was later resolved by the commercial package devised by
- 21 Mr Ronnie that benefited everybody in the story?
- 22 A. Again, based on the information I have read, yes, I do
- now. Yes.
- 24 Q. Could you look at paragraph 18, which is the following
- 25 paragraph after the one we have been talking about.

- 1 You say:
- 2 "We requested a meeting with JJB to understand why
- 3 such a big order had been cancelled. Duncan Sharpe,
- 4 Colin Russell and Steve Preston were present.
- 5 I attended the meeting with Chris Ronnie. The JJB
- 6 representatives asked us if we could guarantee the price
- 7 at which Sports Soccer would sell the centenary shirts
- 8 at launch. We said that we could not guarantee
- 9 the price [and I just want to emphasise those words] but
- 10 we were confident that Sports Soccer were not going to
- 11 discount the product at least for the first few weeks
- 12 after launch as Mike Ashley had told us that this was
- his intention. JJB then reinstated the order. In fact
- 14 Sports Soccer did discount the kit one month after
- 15 launch, however, by that time JJB was selling its shirt
- so well that it did not react."
- Just looking at that paragraph can I ask you this:
- 18 you are not suggesting, I think, that it was an agreed
- 19 condition of the global settlement between Umbro and
- 20 JJB Sports that Sports Soccer would not discount
- 21 the Manchester United centenary shirts at least for
- the first few weeks of the launch?
- 23 A. I do not quite understand the question.
- 24 THE PRESIDENT: Have you had a chance to re-read
- 25 the paragraph?

- 1 A. Yes, I have read that.
- 2 LORD GRABINER: What I am suggesting to you is that you are
- 3 not suggesting there, and you do not suggest, that there
- 4 was an agreed condition of the deal that was done
- 5 between JJB and Umbro that we have just been discussing,
- 6 you are not suggesting that it was a condition of that
- 7 deal that Sports Soccer would not discount the MU
- 8 centenary shirt?
- 9 A. No.
- 10 Q. Now, the position then was that JJB was concerned for
- 11 reasons that we have just been discussing that there
- 12 would not be a repeat performance of what had just
- 13 happened with the Manchester United home shirt. Is that
- 14 a fair summary of one of the concerns which was in
- the mind of JJB at the time?
- 16 A. I think at the time I was not involved in any
- 17 conversations with JJB that told me at that stage that
- 18 their biggest concern was Umbro clearing the Manchester
- 19 United jersey to Sports Soccer at the time. As I said,
- 20 most of this has become known to me when I read
- 21 the statements. I do not think that was covered at
- 22 the meeting that I attended with Mr Ronnie; it was never
- 23 made clear at that point, which is why my evidence was
- 24 a little bit vague at that stage.
- 25 It was only later on when I read the statements that

- it becomes clear why JJB were not happy with Umbro,
- because of the clearing of the Manchester United
- jerseys.
- 4 Q. Well, it may be -- I do not want you to speculate about
- 5 these things and it may be that you simply do not know.
- 6 But can I put a scenario to you, just to see if it rings
- 7 any bells with your knowledge at the time and your
- 8 understanding of the facts.
- 9 First of all, we have agreed that everybody knew
- 10 that Nike was due to take over from Umbro as the kit
- 11 manufacturer for Manchester United?
- 12 A. Correct.
- 13 Q. I think that had already been publicly announced?
- 14 A. I think so, I think so, yes.
- 15 Q. In those circumstances, JJB would have been concerned
- that Umbro might actually sell the centenary shirts to
- 17 Sports Soccer at a clearance price, just as it had sold
- 18 the Manchester United home kit to Sports Soccer at
- 19 a clearance price; that would have been one of
- 20 the commercial concerns, would not it?
- 21 A. Maybe. Maybe.
- 22 Q. Do you have any recollection of any discussion along
- these lines at the time?
- 24 A. No, no, I do not, I am sorry.
- 25 Q. But if you were sitting in JJB's position against

- 1 the background, is that the kind of commercial
- 2 consideration you might have had in mind?
- 3 A. Yes.
- 4 Q. So that JJB is looking at committing itself to buying
- a large quantity, 80,000, and restoring the 40,000 to
- 6 make it 80,000 shirts, centenary shirts, and
- 7 the possible risk that having done so the bottom might
- fall out of the market, for example, because they find
- 9 themselves confronted with a repeat performance from
- 10 Sports Soccer?
- 11 A. Yes, maybe.
- 12 Q. What I am suggesting to you is that that might have
- been -- and I know it is a long time ago now -- that
- 14 might have been the thrust of what you say in
- paragraph 18 of your witness statement.
- 16 A. Yes. Yes, I can accept that, yes.
- 17 Q. Now, if you leave aside the specific example that you
- give in paragraph 17 -- and we looked at the specific
- 19 example in paragraph 17 of the cancellation of
- 20 the 40,000 shirts order -- if you leave that example out
- of the picture completely on the basis that we have been
- 22 discussing, just forget about it. What is left,
- I suggest, is what you called in paragraph 14 "implied
- threats". Would you look at the first line of
- 25 paragraph 14 on page 265:

- 1 "Most of the time retailers gave me implied threats
- as to what might happen if we do not help them to
- 3 control the retail price of replica products ..."
- 4 And you interpret the conversations as meaning what
- 5 you then set out.
- 6 Now, similar descriptions are used by other
- 7 witnesses in this case, sometimes with and sometimes
- 8 without the use of the word "implied". I just want to
- 9 show you some examples, and it may be actually that
- 10 you have read some of these; have you done so?
- 11 A. Yes, yes, I have.
- 12 Q. Could I just show you Mr Ronnie on this subject. If you
- look at file 3 -- perhaps that can be shown to you.
- 14 Leave that one aside; it is a different bundle. Witness
- statements file 3, page 239.
- I want to show you two paragraphs from Mr Ronnie's
- 17 fourth witness statement. In paragraph 8 he says:
- 18 "When we received complaints from Allsports and JJB
- 19 about discounts offered by other retailers there was
- 20 an underlying threat that they would withdraw support
- 21 for Umbro as a brand in their stores if we did not do
- 22 something about it. This would have serious
- 23 re-percussions for the business."
- In paragraph 9 he says:
- 25 "... also perceived pressure because nothing that

- was explicitly stated came in the form of order 1 cancellations, a sudden reduction in the volume of 3 a particular product that had been ordered and a perceived reluctance to place orders for Umbro products in future. These actions were not limited to 5 replica kit, but extended to footwear, apparel and other sports goods. Their timing would normally coincide with the recent retail promotion by one of Allsports' or
- 10 So that there the language that he uses is not implied threat but underlying threat, he says that 12 the pressure was perceived and he says that nothing was 13 explicitly stated.

Now what I suggest is that he is making the same point in very similar language to the one that you are making in paragraph 14 that I showed you a moment ago. You might just want to glance back at paragraph 14.

> Before you answer that I want to show you another example but just bear in mind what you said in paragraph 14. Look then at Mr McGuigan's statement; that is in file 2. You can put the other one aside now.

Page 253, paragraph 8. He says: 22

JJB's competitors."

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" I have received telephone calls from Dave Whelan to discuss business in general. On several occasions he would discuss Mike Ashley and the effect of

- 1 Sports Soccer's entrance into the replica market. He
- 2 would state that there was no need for Sports Soccer to
- 3 discount the products as they fly out of the store. He
- 4 did not like the fact that Sports Soccer's market share
- 5 was increasing and was having an impact on
- 6 the traditionally high profit margin that JJB made on
- 7 replica shirts."
- 8 What I want to suggest to you is that what you are
- 9 saying in paragraph 14 is much the same as is being said
- 10 both by Mr Ronnie in those two paragraphs I showed you
- and by Mr McGuigan in that paragraph I just read to you?
- 12 A. Yes, yes, I agree.
- 13 Q. Can I ask you something else. If a retailer complained
- 14 about discounting by a competitor, did you ever react
- 15 sympathetically and do some sort of special deal with
- the retailer to meet the retailer's complaint?
- 17 A. I think on occasion, yes. Yes, I think I did and
- 18 I would.
- 19 Q. I have an example I want to show you: if you look at
- 20 file 3, we will look at a bit from Mr Russell's witness
- 21 statement. File 3, page 371. Do you have that? It is
- page 371, paragraph 6.
- 23 THE PRESIDENT: Can we put Mr McGuigan away now?
- 24 LORD GRABINER: I think you can, sir, yes. No guarantees,
- 25 but I think so.

- 1 THE PRESIDENT: I am sorry, I missed the last page
- 2 reference.
- 3 LORD GRABINER: Page 371, paragraph 6, the last paragraph on
- 4 the page. He says:
- 5 "Discounting was therefore a general argument in
- favour of better deals. In some cases, however,
- 7 the argument would be related to discounting of
- 8 a particular shirt and used as a way of getting early
- 9 clearance deals from suppliers.
- 10 "For example, the Umbro Manchester United third
- 11 jersey was launched in September 2000 at normal trade
- 12 prices. Following discounting by Sports Soccer
- I managed to buy 48,000 adult and children's shirts at
- 14 clearance prices of 9.75 for delivery from
- 15 13th December 2000. This was significant since
- 16 the delivery was due in the all-important period
- 17 immediately before Christmas when demand would be at its
- 18 peak. A similar case was when the Umbro Chelsea away
- 19 shirt launched in May 2000. Again following discounting
- 20 by Sports Soccer to £30 only 75 days after launch,
- I managed to buy 20,000 adult and children's shirts at
- 22 prices of £6.50 and £5.50 on 15th December 2000. I used
- 23 the same strategy with all suppliers. For instance,
- 24 with a Nike Arsenal away shirt which was launched in
- July 1999 I managed to obtain 13,000 at prices of £6.50

- and £5.50 on 5th December 2000.
- 2 "I mention these because they demonstrate that I was
- 3 able to persuade Umbro and other suppliers to offer
- 4 specially advantageous terms to JJB by pointing to
- 5 discounting in the market. Similarly, I was able to
- 6 obtain improved terms from Reebok in 2001, FILA in
- 7 2000 and Le Coq in June 2000. In each of these cases,
- 8 terms had been agreed just a few months before. I was
- 9 making regular demands for improved terms and was using
- 10 discounting as a strong argument in favour of better
- 11 terms."
- 12 Now, can I ask you this: does any of that come to
- 13 you as any surprise?
- 14 A. No.
- 15 Q. And did you do -- and I am not interested in details,
- still less am I going to tax you of your memory of such
- 17 transactions -- did you do similar deals at the time?
- 18 A. I am sure I did, yes.
- 19 Q. And they would have been driven by complaints being made
- 20 to you by retailer X who says: you know that retailer Y
- 21 is discounting strongly in the market and you have to do
- me a deal in order that I can respond accordingly?
- 23 A. Yes. Yes.
- 24 LORD GRABINER: Thank you very much indeed.
- 25 (11.25 am).

- 1 Cross-examination by MR WEST-KNIGHTS
- 2 Q. Mr Fellone, I hope that I will not be very long.
- 3 A. Fine.
- 4 Q. Your statement that we have been looking at, that is to
- 5 say what we rather carelessly called Fellone 3, if we
- 6 could turn to that, please, again, page 262 of
- 7 the bundle that has your evidence in it.
- 8 You describe at paragraph 6 the process of ordering
- 9 these replica kits; yes?
- 10 A. Yes, correct.
- 11 Q. I am going to try to describe the thing that goes over
- the top part of a person's body as a jersey and to avoid
- reference to anything else. If I say "stuff", I mean
- 14 the bits that go from the waist down.
- 15 A. Okay.
- 16 Q. In fact, I see that it was you, although we accidentally
- 17 ascribed it to Mr Ronnie yesterday, this estimate of
- 18 the shape, the curve of sales of statement product in
- 19 particular, ie very, very popular in the first immediate
- launch, and you state something like 60 per cent sold
- 21 within the first four weeks?
- 22 A. I think at that time, yes, that was -- that was a rough
- 23 calculation.
- 24 Q. That is fine. It may be that the picture has changed,
- but I am content with that at the time.

- 1 Do you remember -- and if you do not it does not
- 2 matter -- that obviously the Euro 2000 thing was
- 3 absolutely different because there was not, as it were,
- 4 a fixed launch date?
- 5 A. Correct.
- 6 Q. It was simply a period where certainly everybody was
- 7 expected to be very interested in the England shirt
- 8 immediately before Euro 2000 and during it, at least
- 9 until England did the usual; yes?
- 10 A. Yes.
- 11 Q. But people had been hoping that the shirt would pick up
- 12 really rather earlier than it did?
- 13 A. Yes, correct.
- 14 Q. You remember that?
- 15 A. Yes.
- 16 Q. And that unlike, curiously, other retailers Allsports
- were actually selling the England shirt well in May?
- 18 A. Correct.
- 19 Q. Which was of course a period that we all now know was
- 20 during which Sports Soccer were discounting still
- 21 the England shirt; yes?
- 22 A. Yes.
- 23 Q. Just to remind you they put the price up, in fact,
- 24 exactly a week before the tournament started, which
- 25 everybody might have expected to be peak demand time;

- 1 yes?
- 2 A. Yes.
- 3 Q. By then at least certainly the newspapers, the kind of
- 4 newspapers that football supporters read, were full of
- 5 Euro 2000?
- 6 A. Yes.
- 7 Q. Of course the other people who were discounting at this
- 8 time were JD Sports. Do you remember, they had
- 9 an Admiral cap promotion?
- 10 A. Yes, I do.
- 11 Q. Just before we leave paragraph 6, the JD Sports
- 12 promotion was one that Umbro was, if I can put it this
- 13 way, quite independently of anybody else really quite
- 14 upset about?
- 15 A. Yes, correct.
- 16 Q. Partly because they felt that it was wholly
- inappropriate for JD Sports to mix somebody else's
- product with one of your two absolute premium products,
- 19 the England shirt?
- 20 A. Correct.
- 21 Q. And that was a concern that Umbro had quite, as it were,
- for itself in terms of its statement product; yes?
- 23 A. Yes.
- 24 Q. And its brand image, frankly: Umbro is not Admiral?
- 25 A. Yes, correct.

- 1 Q. I do not want to ask you any questions about
- 2 the negotiation of wholesale prices, except this: how
- 3 much did you know in 2000 about the arrangement that had
- 4 been reached between Chris Ronnie and Michael Ashley
- 5 about the fixed dividing mechanism for working out
- 6 Mr Ashley's buying price?
- 7 Sorry if I sound elliptical. There came a time when
- 8 in relation to all product, including replica, he was
- 9 not, as it were, on a 1.88 less N per cent, but one
- 10 took -- in the case of replica it said 39.99 and divided
- 11 it by 2.5. How much did you know about that in the year
- 12 2000?
- 13 A. I cannot remember exactly how much. I knew of the 2.5
- on branded product. On licensed my understanding was
- 15 that there was not 2.5.
- 16 Q. Okay, I understand. Let me tell you what our
- 17 understanding is and it may be that if you cannot
- 18 comment we can be put right in some other way.
- 19 We have seen an example of a credit invoice passing
- 20 between Sports Soccer and Umbro; I do not need to take
- 21 you to it. But we have derived from that and from other
- 22 evidence that there are, we have been told, two quite
- 23 distinct arrangements.
- 24 The first is that on stuff and indeed jerseys that
- 25 have nothing to do with licensed, just pure branded,

- 1 the formula would be that Mike Ashley would, as it were,
- 2 set his selling price and he would buy it from Umbro at
- 3 divide by 2.5 per cent on that?
- 4 A. Correct.
- 5 Q. So far as replica is concerned, we have been told that
- 6 the same mechanism applies in principle except that it
- 7 is not Mr Ashley who chooses the start point of
- 8 the calculation but that it is what has rather slackly
- 9 been called Umbro's retail price, but at any rate
- 10 the start point for replica jerseys is 39.99 and
- 11 the calculation is done back from that.
- 12 That is what we have been told is the difference
- between branded and licensed on that deal. Am I right
- 14 about that? Or perhaps you cannot help.
- 15 A. I was not involved in the Sports Soccer account from
- 16 2000 -- actually, I was not welcome in Sports Soccer
- 17 until last March, so I was not involved in the meetings
- 18 with them, but I did get copied in on I think
- 19 the majority of the file notes.
- 20 My understanding at that time looking back to
- 2000 was that the 2.5 deal did not apply at that time.
- I think they were requesting it on numerous occasions,
- 23 but to my knowledge I certainly was not aware that
- we had agreed that principle.
- 25 Q. If you keep looking at the tribunal you will find it

- less distracting than those people on the front row on
- 2 the left who are busily nodding.
- 3 THE PRESIDENT: They were requesting it but you were not
- 4 aware that Umbro had agreed it.
- 5 MR WEST-KNIGHTS: That is very helpful, Mr Fellone. We do
- 6 not have a handle on when some of these arrangements, to
- 7 use a colloquial expression, kicked in.
- 8 A. Okay.
- 9 Q. You deal with price information here and you talk at
- 10 paragraph 12, as you have already noted, that
- 11 Chris Ronnie, whatever the date was -- you say 1999
- here, 2000 in an earlier statement; it does not
- matter -- he, as it were, took over the Sports Soccer
- 14 account to avoid conflict?
- 15 A. Correct.
- 16 Q. I am chancing my arm slightly here, Mr Fellone. Is
- 17 there or was there at the time any disagreement as to
- 18 strategy between you and Chris Ronnie in terms of
- 19 dealing in large amounts of bulk sales with
- 20 Sports Soccer?
- 21 A. I think we constantly had conversations going back to
- 22 1999, 2000 and closer, in general about strategy, what
- we should do, which direction we should take and so on.
- 24 So I would say that we were constantly not at
- loggerheads but in conversation, yes.

- 1 Q. I understand that, that is one of the reasons why
- 2 companies employ people like you, because it contributes
- 3 something to the debate.
- 4 It strikes us as slightly odd, and perhaps you can
- 5 help with this, that Umbro is trying to do two things at
- 6 this time. First to establish itself -- I do not mean
- 7 to be rude when I say that -- more firmly as a brand;
- 8 yes?
- 9 A. Yes, correct.
- 10 Q. And we have done quite a lot on this and perhaps
- 11 you have listened to it. The advantage of being a known
- 12 brand, especially if you are a sexy brand or
- 13 a performance brand, is that people want your gear more?
- 14 A. Correct.
- 15 Q. And there comes a point where people, all things being
- equal, will either buy more of or pay more for a thing
- because it has Umbro on it; it is the ideal, is it not?
- 18 A. Yes, correct.
- 19 Q. And I think we see some moans in the monthly management
- 20 reports for the relevant period in this case where
- 21 people are saying: the public are buying the Nike
- 22 whatever it is, not because it is any better, simply
- 23 because it has the name Nike on it?
- 24 A. Yes, of course.
- 25 Q. Ideally of course Umbro would like to be in that

- 1 position, and for all I know today is? I am not asking
- you to give away any trade secrets, Mr Fellone. You
- 3 would like to think so.
- 4 A. Yes, we would like to be in that position.
- 5 Q. You are aspiring if not actually there?
- 6 A. Correct.
- 7 Q. At the same time that Umbro is doing that, which
- 8 involves taking steps of course to preserve the image of
- 9 the brand?
- 10 A. Correct.
- 11 Q. At the same time an arrangement appears to be being
- 12 entered into which prospectively at least, that is to
- say for the future, gives the capacity to a third party
- 14 not under Umbro's control to sell a huge quantity of
- 15 stuff with Umbro's badge on it at relatively low prices?
- 16 A. I think that point of outside of Umbro's control,
- 17 I would say there was a great level of control from
- 18 Umbro in terms of product development, designing,
- 19 authorising the product. It was controlled in our view.
- 20 Q. Certainly. I think the position was that the price at
- 21 which Mr Ashley could sell it, there was a limit on how
- far he could go down; do you remember this?
- 23 A. Yes, yes.
- 24 Q. Obviously one of the dangers for Umbro would be that if,
- for whatever reason, say Mr Ashley or somebody has got

- 1 an enormous contract with somebody else, they could
- 2 knock out Umbro product as a loss leader at £1 a go and
- 3 that would be bad news. So there is a formula I think
- 4 that limits the price Mr Ashley can go down to?
- 5 A. Correct.
- 6 Q. It is a certain percentage of -- the bottom line is that
- 7 it is a certain percentage below what Umbro would sell
- 8 things at, or the Umbro recommended retail price?
- 9 A. Correct.
- 10 Q. Right. But nonetheless is there not a conflict between,
- 11 as it were, having an aspirational aspect to the Umbro
- 12 product, particularly the statement product, where in
- 13 particular I think the clubs do not want the thing
- 14 discounted -- right?
- 15 A. Correct.
- 16 Q. -- and an arrangement which is more towards: sell a very
- 17 large quantity at relatively low prices?
- 18 A. Yes.
- 19 Q. Is there a conflict? I perceive there to be one.
- 20 A. Yes, there is, but I think the way we looked at it was
- 21 that we separated the licensed or the replica business
- 22 versus our -- the Umbro branded business, which was our
- own business, let us say, and we almost looked at them
- in two different ways. So we tried to maintain
- 25 the brand image on the licensed product because that was

- 1 very much in the consumers' face, whereas the branded
- business, we were competing with a lot more brands and
- 3 we did not have any -- we did not have a particularly
- 4 high profile at that stage. So we were trying to treat
- 5 the two as almost separate businesses. That was my
- 6 understanding.
- 7 Q. That is very helpful. So in effect you have your
- 8 ordinary brand -- at that time certainly you had to be
- 9 realistic that you were just not yet a Nike back in
- 10 2000?
- 11 A. Correct.
- 12 Q. As far as the licensed is concerned that is rather
- different, because it is on the backs -- indeed I think
- 14 your logo is only on the front. But I meant in terms of
- the jerseys, it is being worn by some very popular
- 16 figures on occasions where tens of millions of people in
- 17 the country would be watching?
- 18 A. Correct.
- 19 Q. And in the case of clubs, of course, they have their
- 20 interest because they want their shirt to be regarded as
- 21 a premium product because it makes them feel good.
- 22 A. Correct. I think most -- my interpretation is that
- the main reason ... that was one of the reasons.
- 24 The main reason is that most of the clubs, apart from
- 25 England, have their own retail arm to their business, so

- 1 they obviously sell the product as well and they want to
- 2 maximise their profit on the kit.
- 3 That is my view.
- 4 Q. Again it is the fault of my memory, somebody has said,
- 5 and I do not think it is you, that at this time shirts,
- 6 jerseys, and other stuff represented between 40 and
- 7 50 per cent of Manchester United's merchandising income?
- 8 A. It was not me. But it would not surprise me, that
- 9 figure. It would not surprise me.
- 10 THE PRESIDENT: Are you likely to finish shortly,
- 11 Mr West-Knights, or should we break?
- 12 MR WEST-KNIGHTS: It would be a convenient moment to break.
- I am going to finish before lunch, but not in the next
- 14 few minutes.
- 15 THE PRESIDENT: We will break for ten minutes.
- 16 Please do not take about your evidence, Mr Fellone,
- 17 while you are giving it?
- 18 A. No.
- 19 (11.45 am)
- 20 (A short break)
- 21 (12 noon)
- 22 MR WEST-KNIGHTS: I am going to keep this as short as I can,
- I am conscious of the amount of Mr Fellone's time which
- has been taken up, to use a neutral word.
- 25 You worked I think quite closely with Michael Guest

- 1 at Allsports?
- 2 A. Correct.
- 3 Q. He tells us that you and he would meet really quite
- 4 frequently?
- 5 A. In work or out of work, sorry?
- 6 Q. Taking everything together.
- 7 A. Yes, yes.
- 8 Q. I think it is right that you are actually godfather to
- 9 Michael's son?
- 10 A. Yes, correct.
- 11 Q. He tells us that during the year in which we are
- interested, 2000, that he, that is to say Allsports and
- 13 Umbro, and you were working pretty closely together to
- 14 develop the branded side of the relationship between
- 15 Allsports and Umbro?
- 16 A. Yes, correct.
- 17 Q. I think it is fair to say that both sides invested
- a considerable amount of time, energy and indeed money
- in developing some aspirational sub-brands, if I can put
- 20 it like that. Perhaps I can give you what I mean:
- 21 Choice of Champions?
- 22 A. Yes.
- 23 Q. And indeed the Pro-Training collection.
- 24 A. Correct.
- 25 Q. They were a joint effort by Allsports and Umbro

- specifically to put products into those categories, you
- 2 hoped, into the Nike and Puma sort of league; yes?
- 3 A. Yes.
- 4 Q. And indeed I think it is fair to say, and it may not be
- 5 a commercial secret, that to a large degree you were
- 6 successful at that?
- 7 A. Yes. Yes.
- 8 Q. So, as it were, there was a considerable joint
- 9 investment between both companies working cooperatively
- 10 together on that aspect of branded product?
- 11 A. Correct.
- 12 Q. Although in the year 2000 we know that the turnover as
- between Allsports and Umbro was pretty small in respect
- of branded -- we have heard a figure of something under
- a million and half all in?
- 16 A. Yes.
- 17 Q. That is something that both sides were working together
- 18 to increase?
- 19 A. Correct.
- 20 Q. Thank you. When you meet with Michael, what he says
- 21 about the question of discussions between you and him is
- 22 that they would be ... well, always friendly for
- 23 a start. Yes?
- 24 A. Yes.
- 25 Q. But that from time to time it was inevitable, the two of

- 1 you being so close and having a business relationship as
- well, that the subject of other people discounting would
- 3 come up; that would be right, would it?
- 4 A. Yes.
- 5 Q. Just as part of general conversation. It would be daft
- 6 if you did not?
- 7 A. Yes.
- 8 Q. Unless you were both wearing a badge saying: cannot talk
- 9 about the market?
- 10 A. That is a good idea, I will try that one.
- 11 Q. In retrospect perhaps it may be right. But the
- 12 conversations with Mike were entirely innocent, were
- 13 they not? You were just exchanging information about
- 14 what was going on?
- 15 A. We kept that to a minimum. It was not a standard -- we
- 16 tried not to discuss outside of business -- we very
- 17 rarely spoke about business.
- 18 Q. Yes, I understand that, but in business, say when you
- 19 have lunch with Michael as you do from time to time I
- 20 think?
- 21 A. Yes.
- 22 Q. Working day type lunches?
- 23 A. Yes.
- 24 Q. That is business. But you do not meet for the purposes
- of talking about price discounts, you meet for a lot of

- 1 reasons. There is an awful lot going on between you and
- 2 Allsports?
- 3 A. Yes.
- 4 Q. But from time to time conversation would turn to what
- 5 other people were doing?
- 6 A. Yes.
- 7 Q. And if, for instance, Allsports had ordered forward
- 8 a large quantity of dog leads, just to take a completely
- 9 irrelevant example, a wholesale price based upon
- 10 the retail selling price, which is the way it was done,
- and it turns that the bottom has fallen out of
- 12 the market for dog leads when it came to delivery, in
- 13 quite a few situations they are actually entitled,
- 14 because they have to order forward, not to take delivery
- of those things without penalty. In some cases?
- 16 A. The word "entitled" -- we do not ... we had a no
- cancellation policy which was part of our trade terms.
- 18 So as far as we are concerned, and it is easy for me to
- say this, there is a no cancellation policy. We do not
- 20 force retailers to place the orders; they place them and
- 21 it becomes their responsibility. That is the true
- 22 position from Umbro's point of view.
- 23 Q. But from time to time as part of the ordinary flow of
- 24 commerce between two companies that rely on each other
- to a degree, people want stuff and arrangements are

- 1 made?
- 2 A. Of course, if we can help them in any way, from
- 3 a commercial point we do.
- 4 Q. And there is nothing sinister in that?
- 5 A. No.
- 6 Q. We know that the sales of the Celtic shirt were very
- 7 disappointing at one stage in early 2000 because Celtic
- 8 were doing -- as Celtic perceived it to be -- badly, and
- 9 their supporters were just not interested?
- 10 A. I cannot remember that specific example. But if that is
- 11 stated in one of the ...
- 12 THE PRESIDENT: Anyway, you have no memory about that.
- 13 A. No, I do not have a specific memory on that point.
- 14 MR WEST-KNIGHTS: Okay. Can we have a quick look at
- paragraph 19 of your witness statement in these
- 16 proceedings.
- 17 A. Yes.
- 18 Q. Page 266.
- 19 A. Yes.
- 20 Q. If you take it in bite-sized lumps: when you say that
- 21 Allsports were one of the first customers to call us,
- 22 who would that be a reference to?
- 23 A. That would be Mr Guest most of the time if it was direct
- to myself.
- 25 Q. But it would not be in any way hostile?

- 1 A. No. No.
- 2 Q. And of course your perception that he might be one of
- 3 the first people you might speak to about anything was
- 4 that you had the kind of relationship where you spoke to
- 5 each other a lot. If there was something of interest
- 6 going on you would not hesitate to speak to each other?
- 7 A. Yes.
- 8 Q. There is nothing sinister about the fact that Allsports
- 9 might be the first people to have conversations about
- 10 what was going on in the market?
- 11 A. No, I mean in fairness to Allsports they encouraged
- their buyers to go out into store. They are probably
- 13 the most proactive, they go out once a week, so they are
- 14 probably more aware than some other retailers of what is
- happening in the marketplace in terms of brands and
- 16 prices and so on.
- 17 Q. Particularly at the time that you were developing
- 18 Pro-Training and Choice of Champions, the key question
- there is going to be are you going to be able to fight
- 20 in the marketplace with the big players like Adidas and
- 21 Nike?
- 22 A. Yes.
- 23 Q. And one of the things which you suggest is clear from
- the monthly management reports is that Umbro, perhaps
- with the assistance of people like Allsports, keeps

- 1 a pretty close eye on what Nike and Adidas are actually
- achieving in the marketplace, and say: watch out,
- 3 they have a boot at £89.99 doing jolly well?
- 4 A. Yes.
- 5 Q. So that gives you an indication, and it is very helpful
- 6 for you to know that sort of thing because you would
- 7 have to think: dare we put our Pro-Training kit at
- 8 that price or are we going to have to be realistic and
- 9 take a tenner off it, bearing in mind that Nike at the
- 10 moment is more sexy than us. That is the kind of thing.
- 11 A. Correct.
- 12 Q. So none of this information is unwelcome?
- 13 A. No.
- 14 Q. Can you help us with the expression "putting pressure on
- us to resolve retail pricing issues".
- 16 What you said in your first two statements about
- 17 that was asking us to look into it. Can you remember
- 18 why that changed: instead of "putting pressure on us to
- 19 resolve retail pricing issues", why it does not appear
- in the first two statements?
- 21 A. I think certainly the first one or maybe two statements
- 22 were put together quite quickly in terms of our
- 23 claim for leniency. I think in the later statements
- I probably expanded a little more. That is the reason.
- 25 Q. Okay. But the relationship between you and Michael is

- 1 not one where he puts pressure on you, is it?
- 2 A. It is not, but it is. If you look at it from a business
- 3 point of view, and there were examples, whereas my
- 4 comment really relates to the fact that Allsports were
- one of the first to call me and tell us of a particular
- 6 retailer discounting, because the pattern that we were
- 7 concerned with, and it has happened on a number of
- 8 occasions, is because Allsports place their orders, as
- 9 with other retailers, in advance, they place their
- orders on the basis of what they see where
- 11 the marketplace will be in six months' time.
- 12 When we get to that period, because they place
- multiple orders, an initial order and one, two or three
- orders for a later date, it is quite possible that when
- 15 the initial order goes in the marketplace has changed,
- and most of the time it is the price of the product in
- 17 the marketplace that has changed, because Allsports have
- 18 also retailed at the recommended retail price their
- 19 sales dip.
- What happened, and it happened a few times, was that
- 21 when Michael Guest called me I saw it as an implied
- 22 threat that our sales are dipping now because of what is
- going on in the marketplace. He did not carry on
- the comment to say: if they continue to drop we will not
- 25 require the next delivery or the next delivery after

- that, but history told me that that was usually
- 2 the case. He tried to tell me that the price had
- 3 dropped, their rate of sales had dropped, so they would
- 4 probably not need the repeats, which then put pressure
- on Umbro to find an alternative home for those products.
- 6 So that is basically the --
- 7 Q. That is very helpful, Mr Fellone. On the other hand
- 8 that is a fact of life. If they had predicted a certain
- 9 level of sales and it did not look as if the sales were
- 10 going to come off, he is giving you the advance warning
- 11 that the repeat order might not come through?
- 12 A. Yes.
- 13 Q. Indeed, the earlier you know the better. Because he
- 14 knows that if the repeat order comes through in
- 15 circumstances where he is still entitled to cancel it
- then that leaves you with a problem?
- 17 A. Correct.
- 18 Q. And it is best, especially if there is an amicable
- 19 relationship between you and Michael, for you to know
- 20 sooner rather than later?
- 21 A. Correct.
- 22 Q. Thank you. What we are talking about here, of course,
- is the England shirt around Euro 2000 and the Man U
- 24 shirt. And there is no question of any order
- 25 cancellation, even having been briefed about it, in

- 1 respect of either of those two shirts?
- 2 A. No. No.
- 3 Q. Thank you very much. Just lastly, Mr Fellone, you talk
- 4 about the golf day at paragraphs 22-24 of your
- 5 statement?
- 6 A. Yes.
- 7 Q. I am just going to ask you two questions, really, two
- 8 groups of questions.
- 9 The first is David Hughes's recollection that any
- 10 reference to Man U came after a general sounding off by
- 11 him about brands generally. You do talk about that, but
- 12 you put them in the other order if you look at
- paragraphs 23 and 24.
- 14 A. (Pause).
- 15 Q. If you cannot help, do not worry.
- 16 A. Paragraph 23, you say, sorry?
- 17 Q. Yes, paragraph 23 deals with a statement, you say David
- raises the Man U shirt; and paragraph 24 deals with, as
- 19 it were, an across the brand type of discussion.
- 20 Can you help with that, the order of play, as it
- 21 were?
- 22 A. No. No, that is my recollection. I do not know if
- there was any significance in that order at the time,
- 24 I really do not know.
- 25 Q. It just happens to be David's recollection. One of

- 1 the jobs I have is to put his case.
- But it was a debate, was it not? It gave rise to
- 3 a discussion?
- 4 A. From my recollection it was not really a discussion
- 5 because the brands were very embarrassed and we kept it
- 6 very short. There was nothing we could do about it. It
- 7 was not a discussion as such.
- 8 Q. Okay. But there was a bit of a debate, was there not?
- 9 A. Again it depends what you determine a debate. It was
- 10 very closed answers, basically. We did not expand in
- any one.
- 12 Q. The reason I ask, there is no trick in this, is in your
- first and second statements you start the equivalent to
- 14 paragraph 24 by saying:
- "The debate continued as David Hughes said ..."
- Does that ring any bells?
- 17 A. No, it was obviously a word I used, but for no reason.
- 18 Q. The focus of what David was saying was that the Predator
- 19 boot -- do you remember that?
- 20 A. Yes, I do.
- 21  $\,$  Q. -- for some reason one of the retailers was able to
- 22 knock it out at £40 off, as it were, the RRP that gave
- rise to the wholesale price; does that ring a bell?
- 24 A. Yes.
- 25 Q. £80 as opposed to £120.

- 1 You say in paragraph 23 that you were embarrassed
- 2 first about David's blurting out the number of shirts
- 3 that he ordered from Umbro?
- 4 A. Yes, correct.
- 5 Q. I do not quite follow the second part of paragraph 24.
- 6 You said that all the brands together said: there is
- 7 nothing we can do, although I daresay you all shared
- 8 the regret that a super-product like the Predator boot
- 9 was not earning what it ought to be?
- 10 A. Again, I do not recall us actually having a discussion
- 11 about it. There were comments and we, from my
- 12 recollection, just cut it very short and did not expand.
- 13 Q. Okay. But you go on to say, and I have to deal with
- 14 this specifically, halfway through paragraph 24:
- 15 "The comments of David Hughes, however, put Umbro in
- 16 a difficult position as it was known to not only
- 17 David Hughes but also Umbro's competitors that Umbro was
- 18 at the time negotiating the renewal of its contract and
- 19 that other manufacturers were bidding for the deal."
- Just stopping there, everybody else at this time --
- 21 and I will remind you that it is 25th May 2000 --
- 22 thought and say in their statements that as far as
- 23 they were concerned nobody knew about the negotiations
- 24 at that time except that they thought that David did
- 25 because he had made some comment about the outturn.

- 1 Just think about that. This is May. Umbro, if
- I can remind you, were entitled in fact not to have, as
- 3 it were, to renegotiate until August 2001 unless Man U
- 4 opened the negotiations at an earlier stage, in which
- 5 case Man U could talk to Umbro and others. Does that
- 6 ring any bells, it all happened earlier than you thought
- 7 it did?
- 8 A. Yes, I am not aware of the actual -- I was never
- 9 involved with the contract, so I am not aware of
- 10 the actual timings.
- 11 Q. But why did you think when you wrote this statement --
- 12 and it might just be that you got some wrong
- 13 information; I am not going to criticise you for that --
- that everybody knew in May 2000 about these negotiations
- 15 when everybody else's view is that it was very secret?
- 16 A. From my recollection it was, as does happen in this
- 17 industry, officially there are certain times when clubs
- can negotiate a contract, but unofficially there are
- 19 conversations being had, and it is whispers from
- 20 retailers and brands that come to light. My
- 21 recollection here is that we were aware, and I am sure
- other brands were aware, that there were conversations
- going on behind the scenes.
- 24 THE PRESIDENT: Yes.
- 25 A. That is what I refer to in that paragraph.

- 1 MR WEST-KNIGHTS: But at worst this was, as it were,
- 2 a blurting out of something that you felt was
- 3 embarrassing, you felt embarrassed by it?
- 4 A. Yes.
- 5 Q. You thought this is a blast to everybody, but not now,
- 6 please, because of the Man U situation?
- 7 A. Yes. I think it was probably more embarrassing in
- 8 a bizarre kind of way. Because, I recall it, the figure
- 9 that David actually mentioned was considerably higher
- 10 than he --
- 11 Q. The numbers are out. You quote 50 and he quoted 80?
- 12 A. He quoted 80. The problem with that is that actually
- would in my view at the time help the other brands.
- 14 Because the other brands did not really have a total
- understanding of what the sales were.
- 16 Q. No, all information is power.
- 17 A. So that was even worse, the fact that he had
- 18 exaggerated, I am sure not intentionally.
- 19 Q. So of the two in the statement the one that embarrassed
- 20 him was the shirts number?
- 21 A. Yes.
- 22 Q. Whilst it may have embarrassed you in respect of Man U,
- that is as far as it went; David had no power in that
- 24 matter, did he?
- 25 A. No.

- 1 MR WEST-KNIGHTS: No, okay, thank you.
- I have no further questions for Mr Fellone.
- 3 Thank you very much.
- 4 THE PRESIDENT: I think Mr Prosser has a question.
- 5 Questions from the Tribunal
- 6 MR PROSSER: Before you leave, going back to what
- 7 Mr West-Knights asked you, you were talking about
- 8 working closely to develop these aspirational brands
- 9 with Allsports, and you said that it was successful and
- 10 that you had a joint investment with them.
- 11 Can you expand on the joint investment, was it time
- or money or what?
- 13 A. I think the Choice of Champions, the specific example,
- 14 was an SMU, a special make-up programme, an exclusive we
- did with Allsports at the time. The Pro-Training was
- not, it was something available to all retailers, but
- 17 all worked closely with us to try to develop that.
- 18 When you say investment, I think that was not one of
- 19 my terms --
- 20 MR PROSSER: It was used by Mr West-Knights.
- 21 A. It was an investment in terms of certainly time,
- 22 a commitment in working together to try to develop
- 23 something that will work in retail, and a commitment to
- 24 space in reality from of Allsports: they gave us X
- 25 amount of space in their stores to hopefully try to sell

- 1 the product through.
- So it was time and space, which all relates to money
- 3 in the end.
- 4 MR PROSSER: But no financial investment.
- 5 A. No, certainly there was no financial link there.
- 6 MR WEST-KNIGHTS: Just to make it clear that the purpose of
- 7 those questions was -- perhaps I --
- 8 THE PRESIDENT: No, we have the point, Mr West-Knights.
- 9 MR WEST-KNIGHTS: You have the point.
- 10 THE PRESIDENT: Yes. Mr Morris.
- 11 (12.20 pm)
- 12 Re-examination by MR MORRIS
- 13 Q. First of all, can I take you to paragraph 18 of your
- 14 witness statement which you were questioned on by
- 15 Lord Grabiner. I will ask you in a moment to read it,
- but I signal that that is where we are going.
- 17 Could you actually read that paragraph again to
- yourself, paragraph 18. (Pause).
- 19 A. Okay.
- 20 Q. Can I ask you first of all to leave aside what you have
- 21 heard since, what you have read since you made that
- 22 statement, and can you now tell the tribunal what is
- 23 your recollection of what happened at that meeting?
- 24 A. Well, it is as -- at the time it is as is stated in my
- 25 statement.

- 1 Q. What if anything sticks in your mind about that meeting?
- 2 A. I think that -- well, I think it was the question of
- 3 the centenary shirt, whether we could guarantee what
- 4 Sports Soccer would sell the centenary shirt at.
- 5 I remember the comment. What I cannot recall
- 6 unfortunately is who actually made that statement,
- 7 whether it was Mr Sharpe or Mr Preston, I really cannot
- 8 recall.
- 9 Q. And why does that particularly stick in your mind?
- 10 A. I think because not too long before Chris Ronnie had
- 11 informed me that Mike Ashley, he and Mike Ashley had
- 12 agreed that Sports Soccer at the time would not discount
- 13 the Manchester United Centenary jersey at launch, so it
- 14 was very close to the conversation that I had had with
- 15 Chris Ronnie. So I knew the answer to the question
- 16 very, very quickly, because we had talked about it
- 17 previously.
- 18 THE PRESIDENT: Yes.
- 19 MR MORRIS: Thank you, can I move on now.
- 20 Can you tell the tribunal, do you recall whether
- 21 you were involved in the preparation of Umbro's written
- 22 materials that it submitted to the Office of Fair
- 23 Trading during the course of its investigation. I am
- 24 not talking about the witness statements; I am talking
- about its written representations?

- 1 A. Outside of my own statement?
- 2 Q. Yes, outside of your statement.
- 3 A. No.
- 4 Q. You did not provide any information?
- 5 A. Not that I am aware of, no.
- 6 Q. That is fine, thank you.
- 7 Can I ask you briefly about the JD promotion, which
- 8 was referred to by Mr West-Knights at page 38,
- 9 lines 15-24. He suggested to you -- I will read it:
- 10 "Just before we leave paragraph 6, the JD Sports
- 11 promotion was one that Umbro was, if I can put it this
- 12 way, quite independently of anybody else really quite
- 13 upset about?
- 14 "Answer: Yes, correct.
- "Question: Partly because they felt that it was
- 16 wholly inappropriate for JD Sports to mix somebody
- 17 else's product with one of your two absolute premium
- 18 products, the England shirt?
- 19 "Answer: Correct.
- 20 "Question: And that was a concern that Umbro had
- 21 quite, as it were, for itself ..."
- 22 Can I ask you to look at paragraph 21 of your
- statement, page 267, and perhaps read that to yourself
- 24 again. (Pause).
- 25 A. Okay.

- 1 Q. My question is: who was concerned about the JD
- 2 promotion?
- 3 A. Umbro were concerned and ... I am trying to recall.
- I am aware that Allsports made a comment regarding
- 5 the promotion, but I cannot recall who I got this
- 6 information from, whether it was from Chris Ronnie or
- 7 whether it was from Anthony May, the account-handler,
- 8 I do not know. But there was certainly a reference from
- 9 Allsports.
- I also think, and again I cannot guarantee, that
- 11 there was a comment from JJB. In what context I cannot
- 12 recall, but there was a comment regarding the JD
- 13 promotion, the cap promotion.
- 14 Q. What was the nature of that comment?
- 15 A. Again, it is how we interpreted or how I interpreted any
- 16 comment that we got from anybody in the industry: we
- 17 probably ... well, I certainly interpreted that in any
- 18 way whatsoever, if an Allsports or a JJB or any
- 19 retailers, if their margin was being affected or their
- 20 profit was being affected, they would not be very happy
- 21 with Umbro.
- 22 So we would always try to resolve a situation so as
- 23 to avoid any potential knock-on effect later. It was
- 24 standard procedure.
- 25 Q. Thank you. In response to a question from

- 1 Mr West-Knights you were talking about Allsports being
- 2 proactive in finding out about the price. I will just
- 3 read it back to you, page 51, line 20. He was asking
- 4 you about your discussions with Mr Guest. And you said:
- 5 "I mean, in fairness to Allsports they encouraged
- 6 their buyers to go out into stores. They are probably
- 7 the most proactive, they go out once a week, so they are
- 8 probably more aware than other retailers of what is
- 9 happening in the marketplace in terms of brands and
- 10 prices and so on."
- 11 A. Yes.
- 12 Q. As far as your understanding is concerned, why did they
- 13 do that?
- 14 A. I think it is very important for the retailers to be
- aware of the competition, of who their competition are,
- 16 what product they may have, what brands were working or
- 17 not working. I think it is just being aware of
- 18 the competition. It is standard practice in business.
- 19 THE PRESIDENT: Yes.
- 20 MR MORRIS: Thank you. You were then at page 54 asked about
- 21 paragraph 19 of your statement by Mr West-Knights.
- 22 Could I ask you to re-read paragraph 19 of your witness
- 23 statement.
- 24 A. Yes.
- 25 Q. Is there any part of that paragraph upon which you would

- wish to comment further?
- 2 A. No.
- 3 Q. Thank you. I have a further question. You were taken
- 4 by Lord Grabiner -- I think this is at page 31 -- to
- 5 paragraph 14 of your witness statement, which is over
- 6 the page at 265. Perhaps you would just like to read
- 7 that again to yourself. (Pause).
- 8 A. Yes.
- 9 Q. Could you then turn to page 255, paragraph 4, your
- 10 signed February statement. If you could read that.
- 11 LORD GRABINER: I did not cross-examine on this witness
- 12 statement or this passage. I do not know what is
- coming.
- 14 THE PRESIDENT: Let us just see where we get to,
- 15 Lord Grabiner. It seems to me that ... yes.
- 16 A. Okay.
- 17 MR MORRIS: My question is: what can you now remember about
- 18 the last two sentences of that witness statement?
- 19 THE PRESIDENT: Well, I think ...
- 20 LORD GRABINER: I really do object in the strongest possible
- 21 way to that question.
- 22 THE PRESIDENT: Yes. The last sentence as I understand it,
- 23 Mr Morris -- the last two sentences of Fellone 2,
- 24 page 255, have not actually been put in issue.
- 25 They have certainly not been cross-examined on. That is

- where we are. This is in front of the tribunal and it
- 2 has not been challenged.
- 3 MR MORRIS: Very well, sir.
- 4 THE PRESIDENT: I think that is as far as we can go with
- 5 that particular point.
- 6 MR MORRIS: Very well. Those are my questions in
- 7 re-examination of Mr Fellone. I do not know if
- 8 the tribunal has any questions?
- 9 THE PRESIDENT: Mr Fellone, thank you very much indeed.
- 10 I can release this witness, can I?
- 11 MR WEST-KNIGHTS: Oh, yes, please.
- 12 THE PRESIDENT: Mr Fellone, you are released. We would like
- 13 to thank you for the time you have given to the
- 14 proceedings. Thank you very much.
- 15 (12.30 pm)
- 16 (The witness withdrew)
- 17 MR MORRIS: Sir, from my point of view I imagine that we are
- now at the stage where there will be witnesses being
- 19 called by JJB. From our point of view we would actually
- ask for a little bit of time, 15 minutes or so, or even
- 21 to have the luncheon adjournment now, just to see where
- 22 we are in the light of Mr Fellone's evidence in relation
- 23 to Mr Preston, and just effectively to do our own little
- 24 bit of housekeeping. We would suggest that we might
- want to start earlier this afternoon. That is one way

- 1 forward.
- THE PRESIDENT: Yes, where are we on the various things that
- 3 were left in the air?
- 4 LORD GRABINER: There is one point that we need to deal with
- 5 at some stage, which is in relation to Mr Preston.
- 6 Secondly, I need to examine my first witness, Mr Whelan,
- 7 in chief on two points.
- 8 It would be very convenient for me and would not
- 9 affect my learned friend's preparation if that were
- 10 dealt with before we adjourn for lunch. So I would
- 11 respectfully suggest that that would be a convenient way
- 12 to proceed, because it would not involve my learned
- friend being required to conduct any cross-examination
- 14 before we adjourned.
- 15 THE PRESIDENT: Yes, if we can get through Mr Whelan in
- chief before lunch, we may take a little longer after
- 17 lunch --
- 18 MR MORRIS: Sir, I see the force of that. There is
- 19 a question as to whether Mr Preston is here today.
- 20 THE PRESIDENT: Shall we get Mr Preston out of the way
- 21 first?
- 22 MR MORRIS: We would like to consider what has taken place
- 23 this morning and consider that. That is the first
- 24 point.
- 25 LORD GRABINER: We can deal with that over lunch. He can

- think about that between now and the course of lunch.
- 2 He and I, I am sure, can discuss this over lunch. I am
- 3 very happy to do that.
- 4 THE PRESIDENT: I think it is probably most convenient,
- 5 Mr Morris, is to get Mr Whelan in-chief done and then we
- 6 will have an extended lunch break today so that you have
- 7 time to consider everything. I do not see that that
- 8 prejudices you.
- 9 MR MORRIS: Sir, very well, that is the tribunal's view.
- 10 I would say this, though, and obviously I do not know
- 11 where it goes. No doubt my learned friend Lord Grabiner
- 12 will keep the matters short in the light of
- 13 the indications given. We have tried to stick with
- the ruling of the examination-in-chief, obviously it is
- 15 a matter for the tribunal --
- 16 THE PRESIDENT: Let us see how it goes. I think that is
- another reason for doing it now, so that we can see what
- happens.
- 19 LORD GRABINER: Sir, I will call Mr Whelan, if I may.
- 20 THE PRESIDENT: Yes.
- 21 (12.35 pm)
- 22 DAVID WHELAN (sworn)
- 23 THE PRESIDENT: Thank you, Mr Whelan. Good morning, do take
- 24 a seat.
- 25 Examination-in-chief by LORD GRABINER

- 1 Q. Mr Whelan, you are David Whelan?
- 2 A. Yes.
- Q. You are the Chairman of JJB Sports Plc?
- 4 A. Yes.
- 5 Q. I think in these proceedings you have made three witness
- 6 statements. Can you be shown file 3, witness statements
- 7 file 3. The first statement is at page 424, which I am
- 8 afraid is near the back of the bundle. Is that
- 9 the first statement of 15th August 2002?
- 10 A. Yes.
- 11 Q. If you go to page 430, is that your signature?
- 12 A. It is.
- 13 Q. And are the contents of that statement true?
- 14 A. Yes.
- 15 Q. Could you turn forward to the second statement, which
- 16 begins at page 437?
- 17 A. Yes.
- 18 Q. If you look at the signature on page 442, is that your
- 19 signature?
- 20 A. It is.
- 21 Q. And are the contents of that statement true?
- 22 A. They are.
- 23 Q. And then the third statement, which begins at page 443,
- it is a very short statement, one page and a bit, is
- 25 that your signature on page 444?

- 1 A. It is.
- 2 Q. And are the contents of that statement true?
- 3 A. They are.
- 4 Q. Now I want you to be shown a copy of yesterday's
- 5 transcript.
- 6 Do you have a copy? I want you to look at the very
- 7 last exchange that took place between the witness,
- 8 Mr Ronnie, and counsel for the OFT, starting at
- 9 page 214.
- 10 THE PRESIDENT: I am sorry, Lord Grabiner, we are just
- 11 getting to where you are.
- 12 LORD GRABINER: Page 214.
- 13 A. Is this pages 213-216?
- 14 Q. Yes, you will see that the pages are split into four,
- and I am going to ask you to start looking at page 214,
- in the bottom left-hand corner. Mr Morris says to
- 17 the witness:
- 18 "My final question is this: is there anything else
- 19 that you would like to add about the circumstances of
- 20 your leaving Umbro?"
- 21 And then he gives a very long answer. I want you to
- look at that answer, I know you have looked at it, but
- I want you just to look through it and remind yourself
- of it, and I want to ask you some questions about it.
- 25 For the tribunal's purposes, I specifically draw

- 1 attention to page 215, lines 4-9, and also to page 216,
- 2 lines 3-5.
- 3 A. Yes.
- 4 Q. Now the thrust -- and I am putting my gloss on it and it
- 5 will be the subject of submissions in due course -- but
- 6 my gloss on what is being said by the witness which
- 7 I invite your comment on is this: the suggestion is that
- 8 Mr McGuigan had decided to sack Mr Ronnie because
- 9 you had complained to Mr McGuigan about the fact that
- 10 he, Mr Ronnie, had made statements to the OFT in
- 11 connection with these proceedings; that is the thrust of
- 12 it.
- Now, first of all I want your reaction to your end
- of that story, and I appreciate that this is Mr Ronnie
- 15 telling the tribunal something that he says was told to
- 16 him by Mr McGuigan.
- 17 A. Well, if I can just say, I had two or three meetings
- with Mr Peter McGuigan through the year 2002. What was
- 19 evident to me was that Sports Soccer had certain deals
- 20 with Umbro that we were not aware of and I do not think
- 21 the rest of the trade were aware of, ie that footballs
- 22 would appear in Sports Soccer at £3, T-shirts began to
- appear at £3; sweatshirts began to appear at around £6.
- Obviously I and probably the rest of the trade wanted to
- 25 buy those particular products from Umbro so that I could

- 1 at least compete on the price.
- 2 I had a meeting with Peter McGuigan and asked if he
- 3 would put his cards on the table and come clean and tell
- 4 me what the hell was going on.
- 5 Q. Just pause there for a second, roughly when was that?
- 6 A. This would be around August 2002. I am not absolutely
- 7 sure of the date, but it was around July/August 2002.
- 8 Q. Yes.
- 9 A. Peter McGuigan said that he would go away and have
- 10 a look at if there were any special arrangements or
- 11 anything going on that he thought he should disclose to
- me personally.
- 13 Around September time I heard a rumour in the trade
- 14 that Sports Soccer had done a very, very special deal
- 15 with Umbro on apparel -- which is clothing, sir -- and
- 16 equipment. So I immediately rang Peter McGuigan and
- 17 asked for a further meeting.
- I said to Peter McGuigan: have you done a certain
- 19 deal or has Chris Ronnie done a special deal with
- 20 Sports Soccer? And he said: categorically no, we have
- 21 not done a special deal with Sports Soccer.
- I repeated my claim that I had heard on
- 23 the grapevine that Chris Ronnie had done special deals
- 24 with Sports Soccer and had he or had he not reported
- 25 them to Peter McGuigan? Peter McGuigan informed me that

- 1 he would go away and investigate my comments.
- 2 I did not hear anything else from Peter McGuigan
- 3 until Chris Ronnie had left Umbro. This meeting, by
- 4 the way, the second one with Peter McGuigan was around
- 5 September/October time of 2002.
- 6 When I heard again on the grapevine that
- 7 Chris Ronnie had left Umbro to join Sports Soccer,
- 8 I then rang Peter McGuigan and said: I would like
- 9 another meeting just to clarify the air, please, as to
- 10 what the hell is going on.
- I met with Peter McGuigan --
- 12 THE PRESIDENT: Where are we now in time, Mr Whelan?
- 13 A. We are now in March of 2003. I think I recall that
- 14 Chris Ronnie left in February to go on gardening leave.
- 15 So I met him in March, after Chris Ronnie had departed.
- 16 Mr McGuigan said to me: I investigated your
- 17 complaints and if you knew the full facts it would make
- 18 your hair curl.
- 19 So when he said that I immediately began to put two
- and two together, and I said to him: can you give me any
- 21 more facts or can you give me any more information about
- 22 what deals had been done and where are we going when
- 23 we are going forward with our deals with Umbro? Because
- 24 at that time, as you can imagine, there was a large
- amount of distrust between JJB and Umbro.

- 1 Peter McGuigan informed me that Chris Ronnie had
- been before a board meeting and was asked
- 3 the straightforward question: have you done any deals
- 4 with Sports Soccer that have not been reported to
- 5 the main board? And Chris Ronnie said: I have not done
- 6 any deals with Sports Soccer.
- 7 Two or three days later Peter McGuigan informed me
- 8 that he entered Chris Ronnie's office, broke open his
- 9 file and pulled out certain deals that had obviously
- 10 been done with Sports Soccer and had not been disclosed
- 11 at the board meeting when he was asked the question.
- 12 That -- yesterday I heard Chris Ronnie talking about
- dishonesty. To me that is where the dishonesty took
- 14 place.
- 15 THE PRESIDENT: That is as you understood it.
- 16 A. Yes.
- 17 Going on from there, Peter McGuigan also told me
- that these deals had been done on the licence and that
- 19 Sports Soccer had got this licence, and basically with
- 20 Umbro's permission on style or whatever they could
- 21 virtually make what they liked and sell what they liked
- through the stores, and that deal would end at the end
- of this year. Those were facts that I was told
- 24 personally by Peter McGuigan.
- 25 LORD GRABINER: Just look for example at page 215, which is

- 1 the top right-hand quartile of that page, looking at
- 2 lines 4 onwards:
- 3 "Mr McGuigan had been to visit JJB Sports and
- 4 Mr Whelan had informed Mr McGuigan that he no longer
- 5 wanted me to -- I think the way that Mr McGuigan put it
- 6 was: Dave does not want you in the business any more, he
- 7 is not happy about the statement that you have made
- 8 regarding the OFT and he does not wish you to be in
- 9 the business any more."
- 10 Did you have any such conversation with Mr McGuigan?
- 11 A. Firstly, I should say that Mr McGuigan before would even
- 12 speak to me always said the following: I will not
- discuss anything at all about the OFT investigation.
- 14 Which I thought was very fair, and we never discussed
- anything at all about the OFT investigation.
- 16 If Mr McGuigan used me as an excuse to lever
- 17 Chris Ronnie out of the company I cannot say.
- 18 I definitely did not say anything about the OFT
- investigation to Peter McGuigan.
- 20 Q. Did you put any pressure at all upon Mr McGuigan to sack
- 21 Mr Ronnie because of anything that he might have said or
- 22 not said to the OFT?
- 23 A. Firstly I think I put the seed in Mr McGuigan's mind
- 24 that all was not right between JJB and Umbro and
- 25 the deals that were being done by Chris Ronnie with

- 1 Sports Soccer. I think I put that into his mind. But
- I never put any pressure -- I never even mentioned
- 3 the OFT at all; that was part of our agreement, that we
- 4 would never even mention it.
- 5 Q. Now I want to ask you about an entirely distinct matter
- 6 in connection with the circumstances surrounding
- 7 the cancellation of the Manchester United Centenary
- 8 shirt. I am not going to ask you about that
- 9 particularly, that is just to give you the context of
- 10 the question.
- 11 I think it is common ground that what had happened
- 12 here --
- 13 THE PRESIDENT: Are we going beyond the witness statement,
- 14 Lord Grabiner?
- 15 LORD GRABINER: We are not going beyond it. He is going to
- deal with the specific circumstances involving
- 17 the clearance sale to Sports Soccer. You remember that
- there was a clearance sale to Sports Soccer?
- 19 THE PRESIDENT: I do. But the basis upon which we are
- supposed to be proceeding is that JJB's case is in its
- 21 existing witness statements.
- 22 LORD GRABINER: It is. This is not a significant aspect of
- 23 the story, it is something that the witness wants to get
- off his chest, and this is a convenient moment to do it.
- 25 It is also not going to take anyone by surprise, it is

- 1 not going to go to the heart of the case, and if my
- 2 learned friend wants to ask questions about it he may do
- 3 so.
- 4 THE PRESIDENT: Let us see what the question is. Where do
- 5 you want us to go?
- 6 LORD GRABINER: I do not want you to go anywhere. I am
- 7 simply going to ask him a question about it.
- 8 It is common ground that there was a clearance
- 9 sale -- it is not a disputed issue -- a sale at
- 10 clearance prices to Sports Soccer of a large quantity of
- 11 Manchester United home shirts which led to Sports Soccer
- 12 having the ability, which they took advantage of, of
- 13 selling those shirts very cheaply in the market, so that
- they were able significantly to undercut JJB; you
- 15 remember that?
- 16 A. Yes.
- 17 Q. Can you tell the tribunal, did you discover what that
- 18 price was and can you tell us the circumstances of that
- 19 discovery?
- 20 A. Yes, well, firstly when Manchester United announced that
- 21 they were going to change to Nike, Umbro still had two
- 22 years to run on their contract, and I must say I thought
- 23 it was most unfair of Manchester United to do that to
- Umbro, because it devalued their shirts enormously.
- Obviously we were sat on I think 60-70,000 shirts

that we bought at wholesale price less distinct. It was
a worry as to when the price would tumble, because we
all knew that the price would tumble.

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Chris Ronnie came to see our buyer Colin Russell who reported to me that he had offered him 40,000 shirts at £10 and £11. This was not a proper clearance price, and Colin came to me to report it and we refused that offer, and said: that is not a real clearance price, please go and consider it and come back and talk to us.

Four weeks later the price tumbled as we thought and Sports Soccer and another company called Streetwise, who had eight shops, both began to retail the Man United shirt at £20 and £15. That obviously triggered things in our minds and we knew that a clearance deal had been done.

I again rang Peter McGuigan and said: Peter, what the hell is going on? You have offered us some shirts at £10 and £11 and obviously you have sold them shirts to Sports Soccer and a small company called Streetwise who I had never heard of at the time.

Peter McGuigan then rang me back and said: I have to say this to you, I must be honest, Chris Ronnie has gone to Sports Soccer and has sold them for £8 and £9 and has sold exactly the same amount, 40,000, to Streetwise at the same prices, £8 and £9.

- 1 We were very, very upset about that particular deal
- 2 because obviously we were sat on 60-70,000 shirts at
- 3 full wholesale price less discount.
- 4 I met with Duncan Sharpe and Colin Russell and said:
- 5 we must find a way of bringing Umbro back to
- 6 the table to negotiate; even if they give us a credit on
- what we already have in stock, we must bring them back
- 8 to the table. So consequently I issued instruction to
- 9 Colin half of the 80,000 order of the Manchester United
- 10 Centenary kit and cancel the 40,000.
- 11 One week later I got a telephone call from
- 12 Mr Peter McGuigan who said: I have instructed
- 13 Chris Ronnie to come and see you and to offer you
- 14 a number of shirts at £8 and £9, which is exactly
- 15 the same price that Sports Soccer and Streetwise have
- 16 paid.
- 17 That duly took place; Chris Ronnie came to see me,
- 18 put the offer on the table, and I think it was for
- 19 80,000 shirts that they found in the end. And they also
- 20 said: I would also like a further order for £2 million
- 21 for clothing product around the Umbro theme, and this is
- 22 compensate us for the loss we are incurring in offering
- you the shirts at £8 and £9.
- 24 Q. And that is what led to the settlement of the deal and
- I think the restoration of the 80,000 --

- 1 THE PRESIDENT: You are not leading, are you, Lord Grabiner?
- 2 LORD GRABINER: I am leading him because it is common
- 3 ground. I am not saying anything that is a surprise to
- 4 anyone in the room. What happened then was that
- 5 the global settlement was done.
- 6 A. The global settlement was done. We were happy that
- 7 we got shirts that brought our price down and we could
- 8 compete. We actually ordered the extra apparel that he
- 9 was looking for and we reinstated the Manchester United
- 10 shirt at 40,000.
- 11 LORD GRABINER: That was Mr Ronnie's evidence and it was
- 12 Mr Fellone's evidence, sir, and it is our case.
- 13 Thank you very much indeed, those are all
- 14 the questions that I wanted to ask you. Obviously we do
- 15 not want to speaking to anybody at all about this case
- for so long as you are giving evidence. Do
- 17 you understand?
- 18 A. I understand.
- 19 LORD GRABINER: This may be a convenient moment for you,
- sir, to take the luncheon break.
- 21 THE PRESIDENT: Yes, I suggest that we start again at 2.30.
- 22 THE WITNESS: Excuse me, sir, does that mean that I cannot
- have lunch with ...?
- 24 LORD GRABINER: We can, but we will talk about the weather.
- 25 THE PRESIDENT: You can, but you must not talk about

- 1 the case. Thank you very much.
- 2 (1.00 pm)
- 3 (The short adjournment)
- 4 (2.30 pm)
- 5 Submission by MR MORRIS
- 6 THE PRESIDENT: Yes, Mr Morris.
- 7 MR MORRIS: Sir, before I commence my re-examination with
- 8 Mr Whelan, there is a matter that I wish to raise with
- 9 the tribunal.
- 10 Sir, in the course of the hearing two issues have
- 11 arisen: first, Allsports' suggestion that Umbro was
- 12 motivated by a desire to blame other retailers in order
- 13 to get leniency or a bigger discount after leniency;
- 14 secondly, Mr Whelan's evidence this morning about not
- having discussed the OFT's investigation with
- 16 Mr McGuigan.
- 17 On that can I take you back through the transcript
- of this morning at page 76, sir.
- 19 THE PRESIDENT: Yes, we have it in our minds.
- 20 MR MORRIS: Sir, there is further material which in our
- 21 respectful submission is highly material to both of
- those issues and is to be found in the transcript of
- 23 a private oral hearing between Umbro and the Office of
- Fair Trading on 4th March 2003.
- 25 THE PRESIDENT: Yes.

- 1 MR MORRIS: This, sir, is the transcript which was
- 2 the subject of debate at the case management conference
- on 22nd January.
- 4 THE PRESIDENT: Which at one time you included in your
- 5 Amended Defence and then abandoned.
- 6 MR MORRIS: I did. I will explain that in a moment if
- 7 I may. My immediate response is that it was included
- 8 for the issue of substantive pressures, ie 2000/2001.
- 9 I now say that this material in this transcript is
- 10 highly material to those two issues which I have just
- identified, which are separate issues.
- The Office, sir, is fully aware of the controversy
- surrounding this transcript and will in due course deal
- 14 with the matters surrounding that if need be.
- Nevertheless, the Office considers that because this
- 16 material is now so highly relevant, the tribunal must
- 17 consider this material.
- 18 THE PRESIDENT: In rebuttal of these two points.
- 19 MR MORRIS: In response to these two points, indeed. In
- 20 the very first place my application now is to invite
- 21 the tribunal to read this material now --
- 22 THE PRESIDENT: Do we have to read it now, this minute, or
- can we complete Mr Whelan's evidence?
- 24 MR MORRIS: Possibly, possibly not. We would suggest that
- 25 there can be no objection to it being read by

- 1 the tribunal.
- We would say that once read it is not only evidence
- 3 which the tribunal should consider but it might need to
- 4 be read now so as to enable what is said in that
- 5 transcript to be put to Mr Whelan in cross-examination.
- 6 I entirely understand, sir, that it is a matter for
- 7 you as to how you wish to proceed in relation to
- 8 the timing of it, but my initial application is that
- 9 the transcript must be read.
- 10 Can I add this final point. I raised this matter
- 11 with my learned friends over the weekend and indicated
- 12 the Office's intention to raise this transcript before
- 13 the tribunal.
- 14 At that stage, I did propose that certain further
- redactions should be made from that transcript.
- 16 However, in the light of Mr Whelan's evidence this
- morning we submit that the tribunal must read the whole
- of the transcript subject to certain redactions that
- 19 have been made in relation to specific figures at
- 20 the behest of Umbro. The version that we have for
- 21 the tribunal is one with those figures omitted.
- 22 THE PRESIDENT: Yes.
- 23 MR MORRIS: Sir, that is my position, that is my
- 24 application, we do invite the tribunal to look at this
- 25 at this stage.

- 1 THE PRESIDENT: Yes. Lord Grabiner.
- 2 Submission by LORD GRABINER
- 3 LORD GRABINER: In my respectful submission that is
- 4 a scandalous application, and I will make good that
- 5 charge.
- 6 Can I begin first of all by giving you the
- 7 background which I think probably the tribunal has well
- 8 in mind.
- 9 What Mr Morris wants to do is to introduce into
- 10 evidence a transcript of a meeting between Umbro and
- 11 the OFT of 4th March last year. The procedural
- 12 background is convoluted but the facts are as follows.
- 13 First of all, at the first CMC on 23rd October last
- 14 year there was an in camera hearing attended only by
- 15 Umbro and the OFT. You may remember that we all left
- and they continued with a private hearing.
- 17 In that hearing, Umbro applied for its notice of
- 18 appeal to be treated as confidential. And as a result
- of certain comments which were made by Umbro's counsel
- on that occasion, the OFT sought another in camera
- 21 hearing on 12th December. It was at that hearing that
- the OFT first raised the issue of
- the 4th March 2003 transcript.
- 24 THE PRESIDENT: Yes.
- 25 LORD GRABINER: Following that hearing the OFT indicated to

- 1 my clients and my learned friend Mr West-Knights's
- 2 clients that it wished to introduce the 4th March
- 3 transcript into evidence. This was vigorously opposed,
- 4 and prior to the next CMC, which was on 22nd January,
- 5 the OFT indicated that it would not pursue
- 6 the application.
- 7 Having said that, when we arrived at the hearing
- 8 Mr Morris was still not prepared to let it go.
- 9 THE PRESIDENT: This is the hearing of the 22nd?
- 10 LORD GRABINER: Exactly. At that hearing, if I may, can
- 11 I just read you an extract from the exchange that took
- 12 place on this subject: page 17, line 11. What my
- 13 learned friend said was this:
- "Secondly, however, the OFT does not resile from its
- position that there was material on the 4th March
- transcript which gives rise to a reasonable concern."
- 17 And then you interrupted him, sir, and you said:
- 18 "It is very difficult to make that suggestion
- 19 without anybody knowing what is in the 4th March
- 20 transcript.
- 21 I agree, sir.
- 22 Either you shut up or you disclose it. The latter
- 23 course is perhaps fraught with various other problems.
- 24 There it is. I say no more than that other than
- 25 the fact that, if the criticism is that the OFT had no

- 1 basis whatsoever for pursuing this matter, that is
- 2 a criticism which is resisted. I say no more about it."
- 3 And then your Lordship quoted from Alexander Pope
- 4 entirely accurately and it was an entirely apposite
- 5 remark, if I may say so:
- 6 "Willing to wound but afraid to strike is a very
- 7 difficult situation for a public authority to get itself
- 8 into. It is probably the least said soonest mended, Mr
- 9 Morris, I think."
- 10 Then my friend said:
- 11 "I leave it there then, sir ...", and then he went
- off on to another subject.
- 13 One might reasonably have assumed from that exchange
- and that background that that was the end of the matter,
- 15 not least because the whole basis of this appeal, as my
- 16 learned friend has been anxious to point out at various
- 17 stages in the pretrial hearings and these hearings, and
- 18 he did it before the short adjournment today, is that
- 19 there should be no surprises, and all cards should be on
- the table face upwards.
- 21 I may say that that is rich coming from the last
- 22 exchange between my learned friend and Mr Ronnie in
- 23 the course of re-examination yesterday. But I will come
- 24 to that at the appropriate moment.
- On Sunday we received a round robin email from

- 1 Mr Morris telling us that he was once again seeking
- 2 permission from the tribunal to rely on the 4th March
- 3 transcript, and for the first time he also emailed the
- 4 transcript. And Mr Morris's intention --
- 5 THE PRESIDENT: So the transcript has been disclosed now?
- 6 LORD GRABINER: Yes.
- 7 THE PRESIDENT: It had not been previously disclosed?
- 8 LORD GRABINER: No, exactly. Mr Morris's intention was to
- 9 use it, as we understood it, in his re-examination of
- 10 Mr Ronnie. Mr West-Knights's reaction is not
- 11 repeatable. I must say that against the background that
- 12 I have outlined, my reaction was much the same.
- 13 In the event wiser counsels prevailed. And as
- Mr Morris explained to the tribunal during yesterday's
- 15 hearing, the point had now gone away and he had no
- 16 application to make because we thought he was going to
- make the application, if at all, yesterday, but he
- 18 specifically told you that he had no application to
- 19 make.
- 20 Again, we might be forgiven for having concluded
- 21 that the point had finally disappeared.
- 22 Following the end of the hearing Mr Morris raised
- the point yet again with us last night, and apparently,
- as he now says, he still wishes to raise the material.
- 25 It is true that it has been disclosed, but we strongly

- object to his being allowed to introduce wholly new
- 2 material at this stage of the appeal.
- 3 Our objection can be shortly stated: having decided
- 4 before the substantive hearing not to pursue
- 5 the application, it is now inappropriate for Mr Morris
- 6 to seek to revive the application a long way into
- 7 the appeal and after the absolutely key witnesses for
- 8 the OFT have been cross-examined.
- 9 That is my substantive position. The point that he
- 10 makes, and I must say that I am completely appalled by
- 11 this, speaking as an advocate, of course, is that he
- says that this is necessary to respond to new points
- taken by Mr Whelan when I examined him in chief earlier
- 14 today.
- 15 THE PRESIDENT: He made two points. One was the suggestion,
- by Allsports, that the leniency programme gave Umbro a
- 17 motive to blame others; and the second was what had been
- 18 discussed with Mr McGuigan.
- 19 LORD GRABINER: You are quite right. I am sure my learned
- friend Mr West-Knights will address the first point,
- 21 concerning Allsports, particularly. I must say that
- I would have thought it fairly basic and obvious in
- a case of this kind that that kind of allegation is
- implicit in the sort of case that we are concerned with.
- We are talking about the agreement of retailers to fix

- prices in conjunction with a wholesaler and
  a manufacturing supplier. The idea that that sort of
  allegation is not obviously on the table is a little bit
  naive, to say the least, and the suggestion that this is
  a brand new charge is, with respect, a little unfounded.
  But put that to one side.
- Yesterday -- and this is a very important point in

  our submission, and I will make detailed submissions on

  this in closing -- when I cross-examined Mr Ronnie

  I gave him a very carefully worded on my part

  opportunity to give a full explanation as to why it was

  that he came to be sacked by Umbro. He told his version

  of the story.

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- When my learned friend Mr West-Knights

  cross-examined him he extracted a little bit more, and
  you got the bit of evidence about a suggestion of

  dishonesty on his part in his dealings with Mr McGuigan
  and Sports Soccer, and we learned a little bit more
  about it, and that was that.
- When he got to cross-examine the witness yesterday, in what can only be described as a grand finale and an obvious piece of theatre, he said to the witness:
- "My final question is this: is there anything else
  you would like to add about the circumstances of your
  leaving Umbro?"

This had obviously been an orchestrated exchange, in
my respectful submission, and I will make that
contention fully and firmly when I get to final
submissions.

He then gave an answer, which was obviously

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He then gave an answer, which was obviously pre-planned, and for the first time told us this story about his conversation with Mr McGuigan and about what Mr McGuigan had supposedly told him had passed between Mr McGuigan and Mr Whelan.

It involved an exceedingly serious charge. It may be that Mr Ronnie was telling the truth; I do not know. It may be that Mr McGuigan was simply telling Mr Ronnie a story to justify sacking him. It is interesting in the exchange that in two or three places Mr Ronnie says that he asked Mr McGuigan if he could speak to Mr Whelan, and he was told: no, you cannot. Which is quite interesting as well, because it might suggest that Mr McGuigan did not want any direct contact between Mr Ronnie and Mr Whelan in case the cat was then out of the bag.

Whatever be the truth of all that, and the rights and wrongs of it, and of course you will bear in mind that it is hearsay material, one thing is plain, that it contains an exceedingly poisonous allegation: that Mr Whelan had procured the dismissal of Mr Ronnie

- 1 basically on the grounds that he was interfering with
- the course of justice, let us put it bluntly.
- 3 The suggestion is that in order to punish Mr Ronnie for
- 4 having given evidence to the OFT he was now going to
- 5 lose his job. That was a very poisonous charge, never
- 6 previously made or referred to in any scrap of evidence
- 7 anywhere.
- 8 So I believed it to be my duty when I called
- 9 Mr Whelan to get his response to that charge, which bear
- in mind that we have not had a single opportunity to
- 11 meet it until now. I called him, he has given his
- 12 testimony, and in due course we will have submissions
- about that, and it may well be that my learned friend
- 14 may want to cross-examine Mr Whelan on those matters to
- 15 see if he can secure any further or different or better
- 16 story from him.
- Now, the suggestion against that background that he
- should be entitled to produce the 4th March transcript
- is an abuse of any system of justice and is, in my
- submission, entirely inappropriate.
- 21 THE PRESIDENT: Because ...?
- 22 LORD GRABINER: Because apart from anything else they have
- 23 raised this subject for the first time. The subject
- comes in not because of something that I have said; what
- 25 my witness has said was to respond to a charge lately

which was never, ever mentioned at any stage of these 3 proceedings, and you have sat in on all the CMCs. It is not in the witness statements. My friend is the first to come along to tell us and to have the gall to say 5 through you to me that I must not lead new material, and in the very last question in re-examination he leads the witness to an answer which is plainly outwith all 9 the material that you have so far seen, is a brand new 10 card on the table, face upwards now for the first time. 11 The fact is that there is nothing in the 4th March transcript that tells us a single thing 12 13 about any conversation between Mr McGuigan and 14 Mr Ronnie. There is no reference to any such 15 conversation or its content. THE PRESIDENT: I must say I had the opposite impression. 16 17 LORD GRABINER: Of course you did, you were supposed to; that is the point. That is why I am appalled. 18 My friend ought to know better. 19 2.0 In my respectful submission this is an entirely 21 misconceived application, it is absolutely disgraceful. The reason that this issue is now on the table is 22 23 because of what Mr Ronnie said at the end of his

made, a charge which was never on the table, a charge

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24

25

testimony, and it is put there with a view to try to

poison the mind of the tribunal against my clients. It

- 1 is not an issue in this case. In so far as it has been
- 2 put in issue by Mr Ronnie's evidence, it has been
- 3 challenged by Mr Whelan, and my learned friend has a
- 4 full opportunity to challenge Mr Whelan and no doubt he
- 5 will do so.
- 6 I object in the strongest possible terms of
- 7 the introduction into these proceedings of
- 8 the 4th March transcript.
- 9 My friend has had every possible opportunity,
- 10 including direct invitations from this tribunal, to
- 11 produce that material many, many weeks before this case
- 12 began. We have been told throughout these proceeding,
- 13 face upwards, no surprises, no ambush. I was the victim
- of an ambush yesterday on a knowing basis and I make
- that charge without any hesitation at all given
- 16 the background and the way that the question yesterday
- was formulated and the occasion on which it came out.
- I am deeply unimpressed and I do respectfully urge
- 19 the court to reject this application.
- 20 THE PRESIDENT: Are you saying that we should not look at
- 21 it?
- 22 LORD GRABINER: Yes, I do, I do say that it is entirely
- inappropriate for you to look at it.
- One of the reasons incidentally -- you will remember
- 25 this probably -- why you were so concerned about not

- dealing with it last time was that you had actually been
- 2 told things or you were concerned that things might have
- 3 been said privately to the tribunal in the absence of
- 4 the interested parties, leading to the risk that you
- 5 might be in possession of information that we ought to
- 6 have. That is all history now, it is in the past.
- 7 THE PRESIDENT: That would not apply in quite the same way
- 8 now?
- 9 LORD GRABINER: It does not apply in quite the same way now,
- 10 but I certainly object to the production of this
- 11 material against that background. It is completely
- 12 unjustified.
- 13 Let them play on the playing field they have set.
- 14 We are the appellants, they have a decision; let us
- 15 fight on that ground.
- 16 THE PRESIDENT: Mr West-Knights.
- 17 Submission by MR WEST-KNIGHTS
- 18 MR WEST-KNIGHTS: So far as Allsports is concerned
- 19 the matter strikes less deeply in terms of the anger,
- 20 and I will not address you in terms of anger but of
- 21 sorrow. But I utterly sympathise with the position that
- 22 my learned friend Lord Grabiner takes in so far as it
- 23 affects his clients.
- 24 May I just take this in bite-sized lumps, and I may
- 25 be ten minutes over this but this is a matter of some

- 1 importance.
- 2 THE PRESIDENT: I would be quite pleased to be directed to
- 3 any earlier indications in your pleadings --
- 4 MR WEST-KNIGHTS: I am going to come to that. The first
- 5 question that I would like to address with you for about
- a minute is the whole difficulty of re-examination.
- 7 There is inevitably an inference to be drawn that
- 8 when people such as those in the position of
- 9 Lord Grabiner and myself object to re-examination it is
- 10 because we have something to hide.
- Now, the way that evidence emerges in
- 12 the High Court -- this is nothing to do with juries,
- this is nothing that anybody needs to be patronising
- 14 about -- is that the evidence that gives rise to
- a judgment in the High Court is tested. It is not
- 16 a game; it is because people say things in witness
- 17 statements and sometimes they say them and get them
- wrong and sometimes they say them and they are seeking
- 19 to deceive.
- The disadvantage of re-examination is manifold.
- 21 The first is that usually it gives rise to an answer --
- 22 sorry, I am talking about improper re-examination.
- 23 Usually it gives rise to an answer which has no value;
- 24 and the second is that it gives rise, as has been
- demonstrated in this case, to blurting by witnesses who

perceive themselves to be beyond the rubicon of being

challenged again, who then help themselves to a blast

which is frequently at odds with the evidence that they

have given when being tested. That either results in no

further cross-examination which is unsatisfactory, or

more usually when an error of that kind is made and

allowed to continue to be made, further

cross-examination. It is a dreadful pickle.

2.0

In a case such as this where if I may say, with respect, that at least two members of the tribunal are not experienced fact-finders as the result of a factual adversarial dispute, is that one looks through the transcripts for answers, and one may find an answer and think: ah, yes, that is what Mr Ronnie said about that without necessarily it being desperately and crystal clear that the answer is given in re-examination and therefore needs to be treated with the greatest of caution.

Judges of the High Court do take great care to observe the Rules of Evidence, and they do uphold objections to improper re-examination every day for all of the reasons which I have expressed. It is not because the information is necessarily harmful to the objector but because it is an improper way of dealing with evidence and gives rise to the vices which

- 1 I have mentioned.
- 2 If I may now turn to the notice which we received on
- 3 Sunday of this week. I, as indeed did my learned friend
- 4 Lord Grabiner, received at 4.20 on Sunday an e-mail from
- 5 Mr Morris:
- 6 "Dear Tony and Laurie. By reason of my
- 7 cross-examination of Mr Ronnie much emphasis has been
- 8 laid on the suggestion that Umbro was motivated by
- 9 the desire to blame other retailers."
- 10 In those circumstances he suggested at that stage
- 11 that the transcript should be put to Mr Ronnie. It was
- 12 that that I described as the improper wheeze which I was
- pleased to see was not being pursued --
- 14 THE PRESIDENT: Transcript put to Mr Ronnie in
- 15 re-examination?
- 16 MR WEST-KNIGHTS: In purported re-examination. But
- 17 antecedently to that the suggestion was that
- 18 the tribunal be invited to read the transcript before
- 19 the re-examination of Mr Ronnie so that it was, if you
- like, ready, or as we would say pre-poisoned.
- 21 My response at 17/18:
- 22 "Receipt of S Morris email and attachment timed at
- 23 16.21 is acknowledged. As at the moment of writing
- I have just read your email. Whether I regard absorbing
- 25 and understanding the implications of these documents as

- 1 a greater priority than continuing to prepare
- 2 cross-examination of Ronnie and Fellone is a matter on
- 3 which I am currently undecided. Please do not assume
- 4 that I will have done by any time tomorrow.
- 5 "On any view, the matter would appear, if the OFT
- 6 seriously considers that what appears to be afoot is an
- 7 appropriate and proper course to be one which may take
- 8 some time to sort out."
- 9 A few minutes later I received another email from
- 10 Mr Morris saying:
- 11 "Dear Laurie. Thank you for your messages. Would
- 12 you be able to give us an indication of your position or
- are you still considering it? It would be useful if we
- 14 could at least agree how this matter should be canvassed
- with the tribunal in the first instance ... all
- 16 the best, Steve."
- To which I responded:
- 18 "I have just said this: the way forward on this
- issue is for you to make whatever proper application
- you have at whatever moment you think it is appropriate.
- I am sorry if that is not clear to you. You must decide
- 22 what you want to do and how. Say for the avoidance of
- doubt that you are to take no steps to put anything
- 24 before the tribunal, be it documents or information,
- otherwise than in the ordinary and proper processes of

- 1 litigation."
- 2 That is where it was left at that stage.
- I am just going to take you to what you said on
- 4 22nd January about the value of this kind of material in
- 5 general.
- 6 We have made ourselves a transcript bundle but
- 7 I think it is an unofficial one.
- 8 THE PRESIDENT: Yes, I have a transcript. We were all
- 9 there --
- 10 MR WEST-KNIGHTS: Yes, I appreciate that, but the nuances
- 11 will have slithered.
- 12 You picked it up, sir, at page 13, if we have
- 13 the same transcript. At line 31, the chairman:
- 14 "Now we come to the imbroglio that has arisen as
- 15 regards the disclosure of the various in camera matters.
- 16 "Are there any particular submissions the parties
- 17 wish to make ..."
- 18 THE PRESIDENT: Sorry, you are where?
- 19 MR WEST-KNIGHTS: "... are there any particular submissions
- 20 the parties wish to make further to the ones they have
- 21 made in writing?
- "LORD GRABINER: I just want to say one thing. The
- 23 reason I want to say it is because it is in response to
- 24 something we received last night from the OFT ..."
- 25 And this is where they had effectively almost

- 1 apologised to Allsports for the slur that had been made:
- 2 "They make no apology for the irresistible inference
- 3 that was intended to be conveyed to this tribunal,
- 4 namely, that my clients had interfered with witnesses in
- 5 advance of the hearing. That was if I may say so a
- 6 disgraceful episode. It was disgraceful for a couple of
- 7 reasons ..."
- 8 A sentiment I entirely echo.
- 9 Down at line 26 you say -- no, this is
- 10 Lord Grabiner:
- "We do not even get a half apology."
- 12 Over the page at 5 I say:
- 13 "One does not want to make too much of what occurred
- on that occasion but by the same token it would be wrong
- 15 to make too little of it."
- 16 And I did submit at lines 10-13 that:
- 17 "At the very best for the OFT this episode betrays
- 18 a profound lack of judgment which we say permeates
- 19 aspects of these proceedings going beyond that which
- 20 occurred on 12th December."
- You, sir -- oh, I think it came again. At page 16,
- 22 line 13:
- "I detect in the submissions no apology to
- Allsports, merely a withdrawal; but it is a withdrawal
- of something that did not exist in the first place and

- ought not to have been mentioned in the first place.
- 2 "Assuming in my learned friend Mr Morris's favour
- 3 that this was not a deliberate attempt to taint the
- 4 tribunal it represents a profound want of judgment."
- 5 Of course we had not finished even then because at
- 6 that stage the OFT or at least Mr Morris was saying
- 7 that:
- 8 "If you or Allsports or even it is said JJB remain
- 9 unhappy then the Office would wish the tribunal to see
- 10 the transcript."
- 11 Even then they found this an irresistible
- 12 proposition.
- Over the page, sir, at page 17, if I may pick it up
- 14 at the top:
- "THE CHAIRMAN: Do you want to respond?"
- 16 "MR MORRIS: Yes ... the OFT at no time has meant to
- 17 suggest that it is in possession of evidence that
- particular witnesses have been tampered with. We do not
- make that allegation. We have never had such material
- in our possession and to that extent we accept that if
- 21 that was not clear it should have been made clear.
- 22 "Secondly, however, the OFT does not resile from its
- 23 position that there was material in the 4th March
- 24 transcript which gave rise to a reasonable concern -- it
- is very difficult to make that suggestion without

- anybody knowing what is in the 4th March transcript."
- I imagine that that is still the position, that
- 3 the tribunal has not read the transcript of 4th March?
- 4 THE PRESIDENT: Yes, we have no idea what anybody is talking
- 5 about at the moment.
- 6 MR WEST-KNIGHTS: Well, you got some idea from this
- 7 argument. We did not see that transcript until it came
- 8 under cover of Mr Morris's email at 4.20, Sunday
- 9 afternoon, the day before yesterday. We certainly were
- 10 not asking to see it.
- But you do go on to say, sir, if I may. This
- 12 exchange, now putting it in its context, the Parthian
- 13 shot:
- 14 "THE CHAIRMAN: Willing to wound but afraid to strike
- is a very difficult situation for a public authority to
- get itself into. It is probably the least said soonest
- 17 mended, I think, Mr Morris."
- 18 And then you make the reassuring observation at
- 19 page 18, line 26:
- 20 "As far as what was actually said to us is
- 21 concerned ..."
- 22 And this is a reference to another in camera
- 23 hearing, but it may equally apply here:
- 24 "... contrary to popular belief a tribunal does not
- 25 actually go on what is said to it at the bar by counsel

- 1 but what it has by way of evidence. We have absolutely
- 2 no evidence of any kind in support of any of
- 3 the allegations that may or may not have been made in
- 4 the course of the proceedings with which we are
- 5 concerned."
- 6 Before I leave this transcript I would ask you to
- 7 look at page 19, starting at line 18. This is you
- 8 again, sir:
- 9 "Does anybody want to make any further applications
- 10 in the light of that indication of how the tribunal sees
- 11 the position?"
- 12 "MR WEST-KNIGHTS: Sir, no, for my part. The marker
- 13 was properly made and we regard the line as having been
- drawn under that, but our eyes and ears are open."
- 15 "THE CHAIRMAN: What does that mean exactly? I hope
- 16 they always are."
- 17 "MR WEST-KNIGHTS: The person responsible for this
- imbroglio, as you put it, will regard this as a warning
- shot so that this does not happen again."
- 20 And my clear recollection and that of my junior was
- 21 that at that moment Mr Morris thought it fit to last.
- The history of the issue as to whether Umbro are
- 23 motivated by a desire dishonestly to lay the blame on
- 24 the retailers starts with the oral representations of
- 25 Allsports made on 3rd March 2003, and that is a highly

- 1 significant date because, of course, it is the very
- 2 statement which give rise to Umbro whining to the OFT in
- 3 public on 4th March. And I should say --
- 4 THE PRESIDENT: What was the phrase you used,
- 5 Mr West-Knights?
- 6 MR WEST-KNIGHTS: Whining, W-H-I-N-I-N-G.
- 7 THE PRESIDENT: I think I would invite everybody to avoid
- 8 language that is apt to raise the temperature.
- 9 MR WEST-KNIGHTS: I will use a neutral expression.
- 10 What you do not know about 4th March is that this
- 11 was not evidence. These were submissions being made on
- 12 behalf of Umbro not by way of evidence but by way of
- 13 submission.
- 14 THE PRESIDENT: Are we allowed to know whether these were
- being made by legal representatives?
- 16 MR WEST-KNIGHTS: Yes.
- 17 THE PRESIDENT: They were being made by Umbro's legal
- 18 representatives.
- 19 MR WEST-KNIGHTS: Yes, there may or may not have been one or
- 20 more persons from Umbro present, I cannot remember.
- 21 Allsports' oral representations of 3rd March were of
- 22 course in public session. The material that Mr Morris
- 23 seeks to introduce was in private session, and that is
- 24 why I used the pejorative term because Umbro decided
- 25 that it wanted to have, as it were, a private word with

- 1 the OFT expressing the matters in that transcript.
- I apologise for the use of the word, but I do not, as it
- 3 were, dissent from the sentiment.
- What Mr Peretz said on 3rd March 2003 --
- 5 THE PRESIDENT: I think we ought to look at it.
- 6 MR WEST-KNIGHTS: It is in your bundle C5, which is the blue
- 7 bundle set, tab 70.
- 8 The page to which I am asking you to go is
- 9 page 1971. Mr Peretz is addressing himself at lines 27
- onwards in the following terms:
- 11 "The main evidence against Allsports comes from two
- 12 companies, from Umbro and Sports Soccer, and I want to
- make some general observations about how the Office of
- 14 Fair Trading should approach the evidence of these
- 15 entities.
- 16 "Looking first at Umbro, the Office of Fair Trading
- 17 should treat what Umbro says with considerable
- 18 circumspection. We do not propose to go through the
- 19 evidence against Umbro here, it is not really any of
- 20 Allsports' business. But it is fair to say that Umbro
- 21 was probably well advised in the light of the evidence
- against it to confess to, putting the matter broadly,
- an entirely improper degree of pressure on Sports Soccer
- 24 to increase its retail prices.
- 25 "In short, much of the mud that the OFT threw at

- 1 Umbro in its first notice appears to have stuck. Once
- 2 it saw the original notice, and one notes that its
- 3 current line of blaming the retailers was taken after it
- 4 received as far as we can tell that original notice .."
- 5 Of course, at that stage Mr Peretz, as was everybody
- 6 else, was blissfully unaware of the whole of
- 7 the leniency process and you remember we remained
- 8 unaware of it until well into this appeal. Line 5:
- 9 "It obviously became in Umbro's interests, bearing
- 10 in mind the likely penalties it faces, to do its best to
- 11 argue that it was the unwilling victim of pressure from
- 12 others. 'It was them others what made me do it' is
- 13 really the oldest dodge in the criminal book. By that
- 14 tactic they can hope to draw the OFT's file away from
- 15 itself, reduce the heinousness of its own offence and
- 16 hope to get a discount from the OFT for shopping the
- 17 retailers."
- 18 This event, which is the exculpatory, as far as
- 19 Umbro is concerned, private hearing on 4th March of
- which we were wholly unaware and certainly then not
- 21 privy.
- Just moving swiftly on:
- 23 "In our notice of appeal we raised the issue fair
- and square at paragraph 6.2."
- 25 Again I do not think you need to turn it up; it is

- 1 not a long passage.
- 2 "By that stage ..."
- 3 THE PRESIDENT: I just want to look at it.
- 4 MR WEST-KNIGHTS: It is in fact Al, tab A, sir, if you are
- 5 going to pick it up, page 23 internally. The next
- 6 heading of Umbro at paragraph 6.2.
- 7 "Umbro's written representations including all its
- 8 employee witness statements on which reliance was placed
- 9 by the OFT were made after receipt of the first Rule 14
- 10 notice. At that stage it would have been plain to Umbro
- 11 that the OFT was very likely to be able to prove its
- case but put broadly Umbro put a considerable degree of
- 13 pressure on some of its retailers, in particular
- 14 Sports Soccer and JD, to increase their retail prices.
- 15 "Umbro at that stage and subsequently has had every
- 16 interest in blaming its retail customers for its conduct
- in order to reduce the penalty, and in that it appears
- 18 to have succeeded ... obtaining reductions in its
- 19 penalty to an extent to which Allsports were not
- 20 aware ... on the basis that it was pressurised by JJB
- 21 and MU that it had cooperated with the OFT."
- Of course this was in the heady days before
- the pressure against us was revived:
- 24 "The OFT expresses at 33.8 the view that it was not
- 25 in Umbro's commercial interests to admit anything that

- might implicate its customers since it might damage 1 relationships with them [so this is dealt with in the 3 decision itself] but that is simply speculation. No basis is given for the proposition that Umbro customers 5 would seek to or be commercially able to punish it in any way. It is the monopoly supplier of that replica kit for which it is licensed." Paragraph 6.4:
- 9 "Umbro' enthusiasm to blame its retail customers is 10 illustrated in the vague and particularised assertions 11 of retail pressure made against Allsports in Umbro's 12 employees' witness statements essentially as 13 an afterthought to allegations made against JJB. 14 Similar vague assertions are made against retailers in 15 its written representations. It appears that the OFT
- has little faith in these allegations as regards 16
- 17 Allsports as no attempt is now made to rely on them."
- Paragraph 6.5 starts: 18
- "In spite of Umbro's attempts to blame its retail 19 2.0 customers ..."
- 21 So it is in the decision, it was in the oral representations, it was in our skeleton for the appeal, 22 which is in tab C of the same bundle, page 12. 23
- Lastly, you will recall that there was an attempt by 24 the OFT specifically to amend in reference to 25

- 1 4th March in the most extraordinary draft amendment
- which I have ever seen. You do not have a copy of it
- 3 now because it was withdrawn. You do plainly, but it
- 4 will not be in the bundles.
- 5 THE PRESIDENT: We will have it somewhere.
- 6 MR WEST-KNIGHTS: It was this:
- 7 "At paragraph 46 of the defence" --
- 8 THE PRESIDENT: Can I just turn it up?
- 9 MR WEST-KNIGHTS: If you have the original defence I will
- 10 tell you what the proposed amendment was.
- 11 MR MORRIS: Sir, we have copies here. We think it is
- 12 paragraph 46 that my learned friend is referring to.
- 13 MR WEST-KNIGHTS: In part, but you had better pass the whole
- of it up.
- 15 MR MORRIS: We have passed the whole of it up.
- 16 MR WEST-KNIGHTS: Paragraph 46, page 23 of the internal
- 17 numbering of the document.
- 18 Paragraph 46 is in the proposed amended form -- it
- 19 had no proposed alterations to the text. But it was
- proposed to tag something on to the end of paragraph 47.
- 21 This raises one of the two questions raised by
- 22 Allsports, the first of which was the capacity of
- 23 retailers such as Allsports to exert pressure on Umbro.
- 24 And the proposed amendment is in addition to relying
- 25 upon a passage in Ronnie 3, transcript of OFT oral

- 1 hearing, 4th March 2003, pages 8-12.
- Now, the obvious point was made amongst other things
- 3 before we arrived at the hearing, which was that this is
- 4 an astonishing purported amendment because at that stage
- 5 the Office was not in a position to disclose
- 6 the transcript of 4th March to us at all. So there it
- 7 was. And indeed we were invited to agree this
- 8 amendment, save the bother of having an argument about
- 9 it. But that would be on the footing that we did not
- 10 know what the document was.
- If I can ask you to turn forward to page 30, or at
- 12 least paragraph 64.
- 13 This is a defence which the OFT were already seeking
- to amend, let us remind ourselves:
- "As to Allsports' comments on Umbro, although
- 16 Allsports were not aware of this, its employees well
- 17 before receipt of the Rule 14 notice in the course of
- its leniency application ..."
- 19 That is a sentence which did not make any sense then
- 20 and I do not know whether we have been freshly served
- 21 with a copy that makes it good but I suspect that
- 22 they were trying to say: had already rubbished
- the retailers, or words to that effect.
- The next sentence:
- 25 "Moreover, at all times Umbro has expressed its

- 1 concern not to blame its retail customers. It has had
- 2 every incentive not to do so. JJB and Allsports were
- and are in a position to put commercial pressure on
- 4 Umbro, see paragraph 46 above."
- Now, the reference there to Umbro's expression of
- 6 concern not to blame its retail customers is, to say
- 7 the least, not the transcript of 4th March.
- 8 Notwithstanding that it was being amended in elsewhere.
- 9 But if it was going to be amended in by reference here,
- 10 the application to amend it in was eventually abandoned.
- 11 THE PRESIDENT: What I would just like to pin down,
- 12 Mr West-Knights, is the abandonment of that application.
- 13 MR WEST-KNIGHTS: Yes, it is in writing and I am just about
- 14 to take you to it.
- 15 THE PRESIDENT: Thank you very much. Then I am jumping
- ahead and taking you out of your stride.
- 17 MR WEST-KNIGHTS: Where the tribunal will find it is another
- question, but it is a document called "OFT's Response to
- 19 Allsports and JJB As Regards the Private Hearing on
- 20 12th December 2003".
- 21 MR MORRIS: Sir, we have copies of that if you would like to
- 22 see it.
- 23 THE PRESIDENT: It is not your skeleton argument for
- 24 12th December?
- 25 MR MORRIS: It was a supplemental skeleton because

- 1 the issue about this transcript has arisen. I have here
- 2 a number of copies.
- 3 MR WEST-KNIGHTS: And we had done a separate skeleton on
- 4 the application to amend and indeed so had JJB, and
- 5 there was a confidentiality skeleton as well.
- 6 MR MORRIS: Just for your information, you will find
- 7 attached to this the two prior skeletons. I hand those
- 8 up. (Handed).
- 9 This is dated 21st, the date before the hearing.
- 10 THE PRESIDENT: This was effectively the occasion when
- 11 the strikeout was argued.
- 12 MR WEST-KNIGHTS: Yes, we had a lot of things on the book,
- I think the amendment came almost as a PS.
- 14 At paragraph 3 the OFT say -- no, let us deal
- 15 with ... I invite the tribunal to read all of paragraphs
- 16 1, 2 and 3, but I will pick it up at 3.
- 17 These, if you will recall -- the annexes to my
- 18 submission in question was a document which I had
- 19 entitled "The Emergence of the Slur", and it took you
- 20 through the correspondence and the letter. You will
- 21 recall that the OFT were requiring Umbro to write to me
- and JJB saying: have you be nobbling witnesses?
- 23 At any rate, picking it up at paragraph 3:
- 24 "In order to prevent these matters from causing
- 25 unnecessary complication and confusion, the OFT will not

seek to rely substantively upon the transcript of the
private hearing of 4th march in these appeal proceeding.

Accordingly the OFT will not seek permission to amend
its defences to Allsports' and JJB's Notice of Appeal.

As regards the 4th March transcript, subject to
paragraph 7C below, the OFT does not invite the tribunal
to consider the contents of the 4th March transcript."

And then there is an exculpation in respect of
the conduct of the Office's counsel at paragraphs 4, 5
and 6.

2.0

You will recall that you were addressed on 12th December in camera by the Office on the basis that it had concerns as to witness nobbling moments after Mr Morris had discussed going into camera, and I recall saying: I have objection so long as you are not going to be nasty about me. To which the response was: I promise to be nice about you, and eight minutes later the slur was made against my clients, and in their absence, that they may have been engaged in improper conduct.

I am very grateful to my learned friend Mr Peretz,

I had skipped paragraph 4, substantive:

"In so far as concerns Allsports, the OFT does not make any suggestion or allegation that any witness in these proceedings might feel constrained in the evidence he or she gives as a result of any commercial sanctions

- 1 which may have in the past or may in future be imposed
- 2 by Allsports."
- 3 How that squares with the application to amend I am
- 4 bound to say we did not pursue.
- I made the observation that even at this stage
- 6 the Office was trying any which way to get
- 7 the transcript under the noses of the tribunal, and that
- 8 is made good by paragraph 7C of this skeleton.
- 9 This was a question of recusal, which of course was
- 10 not pursued, and quite properly so:
- 11 "If there is any concern on the part of the tribunal
- or Allsports or indeed JJB that the references by
- the OFT at the 12th December hearing to the 4th March
- 14 transcript could be thought to have unfairly sown doubt
- in the minds of the tribunal on Allsports' or JJB's
- 16 conduct on the basis of material which has not been seen
- or the subject of argument then the tribunal may wish to
- 18 resolve that concern by considering the contents of
- 19 the 4th March transcript and allowing Allsports and JJB
- 20 to make submissions on it."
- 21 I am sorry to take time on this, sir, but --
- 22 THE PRESIDENT: No, it is background.
- 23 MR WEST-KNIGHTS: -- it is right to make good the submission
- in detail that this is a matter of the most profound
- 25 misjudgment. This is why I premised this by saying that

- 1 it appears that there is nothing in this transcript
- which could be adverse to Allsports anyway, so it is not
- 3 the basis of the objection.
- 4 The basis of the objection is that evidence should
- 5 be put in properly, at the appropriate moment, and there
- 6 are very good reasons for that.
- 7 The issue of Umbro telling lies to exculpate
- 8 themselves and inculpate the retailers has been in
- 9 dispute in these proceedings since long before
- 10 the decision. It is in the decision, it is in
- 11 the notice of appeal, it is in the skeletons and
- 12 the defence.
- 13 Last but by no means least, Mr Ronnie, although he
- 14 would never commit himself to which parts of our notice
- of appeal or witness statements he had read, he said --
- in so far as he allowed himself to be pinned down at
- 17 all -- that he had read unspecified paragraphs which he
- 18 regarded as relevant to Umbro.
- 19 THE PRESIDENT: To Allsports?
- 20 MR WEST-KNIGHTS: No, to Umbro. He read my notice of appeal
- 21 for matters relevant to Umbro. He is not likely to have
- 22 missed the heading "Submissions on the Credibility of
- 23 (a) Umbro and (b) Sports Soccer". And yet it was after
- 24 that that Ronnie 4 came into existence. That was
- 25 the moment if there is any evidential basis for anything

- in the transcript of 4th March to have been led
- 2 in-chief.
- 3 THE PRESIDENT: Thank you.
- 4 MR WEST-KNIGHTS: This is wrong from start to finish, for
- 5 every reason imaginable, and it cannot be said that
- 6 Mr Morris has not had fair warning as to the course
- 7 which is likely to result from further attempts to
- 8 behave in this way.
- 9 THE PRESIDENT: Yes, Mr Morris.
- 10 Reply submissions by MR MORRIS
- 11 MR MORRIS: I have a number of points, sir.
- 12 THE PRESIDENT: The impression that I have at the moment is
- that the Allsports' suggestion that Umbro was motivated
- 14 by a desire to blame other retailers has been in
- 15 the case from a very early moment, and since at least
- the hearing before the OFT and certainly in Umbro's
- 17 pleadings.
- 18 As regards the second point, we are told by
- 19 Lord Grabiner that there is not actually in
- 20 the transcript anything about what Mr Whelan may or may
- 21 not have discussed with Mr McGuigan.
- 22 MR MORRIS: No, I think what Lord Grabiner said was that
- 23 there was nothing in this about conversations between
- 24 Mr Ronnie and Mr McGuigan. Because at this stage we are
- arguing about whether you should even look at it, we

- 1 would suggest that there are references to exchanges
- between Mr McGuigan and JJB. That is the first
- 3 proposition.
- 4 In relation to the --
- 5 THE PRESIDENT: Hang on. References to exchanges between
- 6 Mr McGuigan and JJB. Is Mr McGuigan present at this
- 7 time?
- 8 MR MORRIS: He is present. Again, without giving too much
- 9 away since I cannot --
- 10 LORD GRABINER: Be very careful.
- 11 MR MORRIS: I was asked a question by the tribunal which
- 12 I am endeavouring to answer.
- 13 THE PRESIDENT: We do not want to go into things which we
- 14 are not supposed to know.
- 15 MR MORRIS: Mr McGuigan was present, submissions were made
- 16 by counsel, questions were asked and those present other
- than counsel gave answers.
- 18 THE PRESIDENT: Yes.
- 19 MR MORRIS: Can I come back to Allsports in a moment?
- 20 THE PRESIDENT: Yes.
- 21 MR MORRIS: We suggest at first it is wholly wrong of
- 22 the tribunal at this stage not even to look at it. If
- 23 it decides not to look at it we would submit that there
- is a risk that justice will not be done because the full
- 25 picture would not be seen.

- 1 THE PRESIDENT: Why would it be wholly wrong for us not to
- look at it if you have expressly said in an earlier
- 3 document that you would not rely on it?
- 4 MR MORRIS: Because things have moved on since then. We
- 5 said in that document that we would not rely upon it
- 6 substantively in relation to substantive pressure, by
- 7 which I mean the allegation that pressure was being put
- 8 on Umbro by other retailers in 2002 --
- 9 THE PRESIDENT: It is not qualified. You say that you do
- 10 not seek to rely substantively upon the transcript.
- 11 MR MORRIS: That is right, sir. It is the case and
- 12 I entirely accept that the motivation point had been
- 13 raised by Allsports in their pleadings. However, things
- 14 moved on in the pleadings because at that stage
- 15 Allsports did not know that there had been a leniency
- application. Part of the suggestion that was put for
- 17 the first time in Allsports' skeleton for this hearing
- 18 was that they were motivated in seeking leniency to
- 19 blame the other retailers.
- 20 But the further point which has now arisen is
- 21 the point of the evidence which was given this morning
- 22 by Mr Whelan.
- 23 THE PRESIDENT: This was in response to evidence Mr Ronnie
- 24 gave.
- 25 MR MORRIS: Sir, if I may explain. First, I must entirely

- 1 reject the suggestion that the evidence Mr Ronnie gave
- 2 in re-examination was given as a result of any
- 3 orchestration on the part of anybody on the part of
- 4 the Office of Fair Trading.
- 5 It was not.
- 6 We were very conscious of the direction given by
- 7 the tribunal not to discuss evidence with Mr Ronnie, and
- 8 we did not do so.
- 9 Sir, the assertion that I was personally party to
- 10 some knowing attempt to elicit this material in
- 11 re-examination is entirely rejected.
- 12 When I came to that question, I raised that question
- only because it had been raised in cross-examination by
- 14 both counsel, in circumstances where an allegation of
- dishonesty was being put to Mr Ronnie.
- 16 THE PRESIDENT: Yes.
- 17 MR MORRIS: I then deliberately tried to the best of my
- ability to answer that question in the most non-leading
- 19 fashion I possibly could. To be perfectly honest I did
- not know what he was going to say.
- 21 This matter, the material that Mr Ronnie has raised,
- is not a new matter raised by the Office of Fair
- 23 Trading; it was raised entirely --
- 24 THE PRESIDENT: It has been raised by Mr Ronnie.
- 25 MR MORRIS: It has been raised by Mr Ronnie and I entirely

- 1 accept that, it having been raised, Mr Whelan would wish
- 2 to respond to it in his evidence.
- 3 THE PRESIDENT: Yes.
- 4 MR MORRIS: There is no quibble about that at all, sir.
- 5 But having then gone on to say what he went on to
- 6 say this morning, explaining the nature of his absence
- 7 of discussion about the OFT investigation, the OFT feels
- 8 as a public authority that it has no option but to draw
- 9 to this tribunal's attention material which goes to that
- 10 assertion, and the evidence given by Mr Whelan is
- 11 designed to refute what Mr Ronnie has said. That
- 12 material is now in the tribunal's record and it is now
- 13 public.
- 14 We would strongly urge the tribunal in those
- 15 circumstances that it cannot let this matter proceed in
- 16 circumstances where there will be submissions about
- 17 the credibility of witnesses without seeing the full
- 18 picture.
- 19 Sir, I can tell you that this is not a matter that
- 20 has been raised lightly, this is not a matter which is
- 21 raised as part of the forensic game.
- 22 THE PRESIDENT: Yes.
- 23 MR MORRIS: On Sunday I sent an email which you do not have
- 24 a copy of but I can show you if need be; it has been
- 25 read.

First of all, again, the thrust of that email was to 1 suggest that the material be placed before the tribunal; 3 and that it be placed before the tribunal before Mr Ronnie concluded giving evidence in the event that the tribunal might wish to ask questions. There was no 5 attempt not to raise it until he had finished being cross-examined so that I could wheedle it in in re-examination. I was trying to raise it as openly as 9 I possibly could, particularly in the light of the criticisms that had been made about our conduct 10 11 earlier of not having our cards on the table. We do suggest, sir, that at this stage there is 12 13 absolutely no possible reason why this tribunal should 14 not read this material and then take a view as to where 15 we go with it. I should remind you, sir, that these are oral 16 17 representations given at a formal oral hearing. This is not a scrappy piece of paper; this is a transcript. 18 Sir, can I deal with a point of detail about 19 2.0 the sequence of events in relation to Allsports. 21 The point was raised in paragraphs 6.2 and 6.3 of their notice of appeal. 22 We riposted in paragraph 46 of our defence by 23 reference to the tribunal's judgment on Umbro's 24

confidentiality application in October 2003.

- 1 The reason we did that was because that at that 2 stage was the only public recognition of the point in
- 3 circumstances where the Umbro transcript was still
- 4 regarded as confidential.
- 5 I understand that an indication was given by
- 6 the tribunal that what you said at that hearing in that
- 7 judgment was not particularly pertinent in terms of
- 8 timing.
- 9 THE PRESIDENT: I have lost you, I am afraid, Mr Morris. We
- 10 need to go into the judgment now if you want to make
- 11 a point on it.
- 12 MR MORRIS: Sir, I am not going to go into the detail.
- 13 As at that stage, as I said earlier, the issue of
- 14 Umbro's having applied for leniency was not around. We
- 15 then applied to amend; when we did so in paragraph 46
- that was to rely substantively, by which I mean not by
- 17 reference to Umbro's motivation but by reference to
- 18 the question of whether there had been pressure earlier.
- 19 The transcript in our submission at that stage went
- 20 to two different issues. It was only in the course
- of  $\operatorname{\mathsf{--}}$  and I entirely accept the issue in the round had
- been raised earlier, but it was only in the course of
- 23 Allsports' final skeleton for this hearing, served about
- 24 a week before, that the express reference was made to
- 25 Umbro's motivation in leniency.

- 1 It was at that stage that we thought it appropriate
- 2 to refer the tribunal to those matters. That is why we
- 3 raised it on Sunday because of the course of
- 4 cross-examination and because of what had been in
- 5 the skeleton on liability. The paragraph number I think
- is 3.2 or 3 or 4, it is in my email, of the Allsports
- 7 skeleton on liability.
- 8 So where we had reached on Sunday was that we wished
- 9 to refer the tribunal to it, and we were at that stage
- 10 seeking to put in a less extensive version. We then
- 11 have what has happened since, which is Mr Whelan's
- 12 evidence. That is where we are now, sir.
- 13 We do say that it is of the greatest importance that
- 14 the tribunal should see this material, at least to read
- 15 it. The tribunal is a mature tribunal. If the tribunal
- 16 feels that it is not relevant or the weight is not
- 17 sufficient, then that is a matter we can deal with. But
- not even to read it we submit at this stage is really
- 19 not the right way forward.
- 20 LORD GRABINER: I wonder if I might add --
- 21 MR MORRIS: May I finish?
- 22 LORD GRABINER: I thought you had finished, I am sorry.
- 23 MR MORRIS: I have one further point. As far as JJB is
- 24 concerned, as I understand my learned friend
- 25 Lord Grabiner's point, I think in the course of his

- 1 submission a few minutes ago he did suggest that he is
- 2 adopting -- and he will clarify if I have misheard him I
- 3 am sure -- adopting the suggestion as to Umbro's
- 4 motivation in the course of leniency and thereafter. If
- 5 that suggestion is being adopted by JJB then this
- 6 material is also relevant to that. He will say whether
- 7 or not that is the case.
- 8 Thank you, sir.
- 9 Reply submissions by LORD GRABINER
- 10 LORD GRABINER: I am not adopting anything that I am not
- 11 happy to put forward myself, so that argument at
- 12 the moment as I understand it is between Mr Morris and
- 13 Allsports. Whatever I come to do in my closing
- submissions will depend upon the material that is
- available for everybody to comment on.
- 16 THE PRESIDENT: Yes.
- 17 LORD GRABINER: All I want to say is that you are simply as
- a tribunal being subjected to forensic tactics here.
- 19 A decision was taken on a number of different occasions,
- on each occasion a decision was taken not to adduce this
- 21 material by the OFT. And you have seen a number of
- 22 examples. The matter was on the table and was quickly
- removed from the table. They decided that they would
- 24 not use the material.
- 25 It now suits their book to seek to use the material

a tactical exercise that is being undertaken. It should 3 be borne in mind that I have actually concluded my cross-examination of the two key witnesses for the other side; in fact the case has closed, we have already 5 started to call witnesses on the other side. The idea that they should be able to blow hot and cold and at the same time to insinuate to you in very plain terms pure smear against my clients, because that 9 is all that my friend is doing. It may be that he is 10 11 unconscious of what he is doing, but every time he tells 12 you, first of all threatening you with the big stick of 13 the OFT, that they are a public authority and they have 14 material in their possession --15 THE PRESIDENT: We do not feel threatened by any party. LORD GRABINER: I am sure you do not but I do not know why 16 17 he says that. Secondly, that he should think it proper to 18 insinuate to you that they have material which might 19 20 have a big impact on your view of this case and you 21 should look at it because it is your duty to do so, notwithstanding the fact that although they have had

for the first time, and I suggest that that is simply

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critically important because we have chosen to

many occasions on which they could have produced it

they have failed to do so, that suddenly it has become

- 1 respond -- fairly, I would suggest -- to a charge lately
- 2 made against us in the course of these proceedings.
- 3 The idea that that is not a tactical exercise or
- 4 that that tactic should succeed is in my submission
- 5 something that the tribunal should reject and reject
- firmly.
- 7 MR WEST-KNIGHTS: Can I just respond quickly, sir.
- 8 THE PRESIDENT: Yes. I am not quite sure why everybody
- 9 thinks they have a second round on this.
- 10 Reply submissions by MR WEST-KNIGHTS
- 11 MR WEST-KNIGHTS: What I said to Mr Morris on Sunday was
- 12 this. This is my second on this subject today. It has
- taken some time, in fact wasted three and a half hours
- of our pressure time, marking up these submissions
- 15 bundles which you now see.
- 16 It has not assisted us to shorten Mr Ronnie, in
- 17 fact. The timing is astonishing, but perhaps I should
- have lost the capacity for surprise. In the light of
- 19 the warning shots that have been placed across the bows
- of Mr Morris I submit to you that his conduct is utterly
- improper.
- 22 THE PRESIDENT: I think I have everybody's submissions.
- 23 We will take the afternoon break now and give a ruling
- 24 after the break.
- 25 (3.40 pm)

1	(A short break)
2	(4.15 pm)
3	RULING
4	THE PRESIDENT: The stage this matter has reached is that
5	the tribunal is halfway through hearing evidence in
6	JJB's and Allsports' appeals against the decision of
7	the OFT in the replica football kits case.
8	The appellants have already cross-examined those
9	witnesses on behalf of the OFT that they expressed
10	a desire to cross-examine. Cross-examination of
11	witnesses for JJB and Allsports, notably in this case
12	Mr Whelan of JJB, is about to commence.
13	Counsel for the OFT now applies to the tribunal to
14	admit into evidence, or at least as a first step to
15	read, the transcript of a private hearing of Umbro that
16	took place before the OFT on 4th March 2003, not
17	previously relied on by the OFT. I will revert to that
18	in a moment.
19	It is said that this document is relevant to two
20	issues. The first suggestion is that it is relevant to
21	the case made by Allsports that Umbro was motivated by
22	a desire to blame other retailers in order to obtain
23	leniency. Although it is conceded that Allsports had

all along put in issue Umbro's motivation, it is only

recently that reliance specifically on leniency has, as

24

1 it were, come more into focus.

The second round advanced is that this transcript is relevant to a statement made this morning by Mr Whelan in examination-in-chief to the effect that he, Mr Whelan, and Mr McGuigan, the chief executive of Umbro, had never discussed the OFT investigation. That last issue has arisen because Mr Ronnie, the former COO for Umbro, said in his evidence right at the end of re-examination that he had been told by Mr McGuigan that Mr Whelan had said to Mr McGuigan that Mr Ronnie was no longer acceptable to JJB because of a witness statement that Mr Ronnie had given to the OFT. Or words to that effect.

Mr Whelan in evidence today has effectively denied that suggestion, stating that he has never discussed the OFT investigation with Mr McGuigan.

The matter has a somewhat tangled history which we mention only in outline.

This case began with a large number of matters being covered by a cloak of confidentiality which initially extended to the fact that Umbro had applied to the OFT for leniency in the course of the administrative proceedings. As a result of a number of judgments of the tribunal at or following case management conferences in this matter, that confidentiality has progressively

1 been lifted.

2.0

It is not now necessary to go over matters in detail. Suffice it to say that on various occasions the OFT has referred to the existence of the transcript of the hearing of 4th March 2003, and in a proposed Draft Amended Defence presented to the tribunal at the end of December 2003 the OFT proposed to rely on that document.

In its submissions of 24th January 2004, however, the OFT said at paragraph 3:

"Secondly, in order to prevent these matters from causing unnecessary complication and confusion, the OFT will not seek to rely substantively upon the transcript of the private hearing of 4th March 2003 (the 4th March transcript) in these appeal proceedings.

Accordingly, the OFT does not seek permission to amend its defences to Allsports' and JJB's notices of appeal as regards the 4th March transcript. Subject to paragraph C below, the OFT does not invite the tribunal to consider the contents of the 4th March transcript."

Paragraph C below in that document referred to
the possibility of there being a concern on the part of
the tribunal or Allsports and indeed JJB that references
that the OFT had made at the hearing on 12th December to
the 4th March document may have sown doubt in the minds

of the tribunal as regards Allsports' or JJB's conduct

at an antecedent stage in the case. The suggestion was

that the tribunal might wish to resolve that concern by

considering the contents of the 4th March transcript,

and allowing Allsports and JJB to make submissions on

it.

2.0

The approach the tribunal took at that stage was that it was for the OFT to decide either to rely on this document or not to rely on it. If the position was that it was not going to be relied on, that was the position; and as far as the tribunal was concerned there was no evidence whatever before the tribunal of any conduct or other behaviour which might in any way sow any doubt in the mind of the tribunal as regards any aspect of Allsports' or JJB's conduct.

That is where the matter remained at least as far as the tribunal was concerned until this afternoon when an express reference was made to the 4th March transcript and an application was made to introduce that document before the tribunal or at least that the tribunal should read it.

As far as the two grounds put forward are concerned, the argument put forward by Allsports that Umbro may have had a motivation to blame retailers, notably in order to secure more lenient treatment from the OFT, has

in our judgment been a foreseeable issue in the case
since the early days; it is referred to in Allsports'
pleadings and skeleton arguments, and although it may
have come into focus more recently, we do not regard
that particular ground as a good reason for now
introducing the 4th March transcript at the late stage
that this application is now being made.

2.0

As to the second reason, the suggestion is as we understand it that there may be something in the 4th March transcript that may or may not throw further light on conversations that may or may not have taken place between Mr Whelan and Mr McGuigan about the position of Mr Ronnie.

That may or may not turn out to be a relevant issue in the case. But it is very late now to introduce a new document, reliance on which has already been expressly disavowed at an earlier stage.

Our approach at the moment is that this issue, if it becomes relevant, should in the first instance be canvassed in cross-examination. If there is ultimately an issue about what Mr Whelan said to Mr McGuigan, and if that is an issue which is relevant to the case and if it is an issue which the tribunal needs to resolve, we think it somewhat unlikely that at this stage of the proceedings it can properly be resolved by referring

to a transcript of what may or may not have been said by

counsel on a previous occasion at a hearing before

the OFT, or by persons present at that hearing, without

the benefit of hearing from the witnesses in person, if

the matter remains in dispute.

2.0

The transcript itself would in any event be hearsay of what passed on that particular occasion and hearsay as regards the underlying matters referred to.

In our judgment, therefore, the proper approach at this stage is for the tribunal not to look at this transcript but to proceed with the cross-examination. If there is an issue that remains or arises, it seems to us that if it is a matter that we need to resolve it is likely to be a matter that may not be capable of being fairly resolved unless the tribunal were to hear direct witness evidence, in particular from Mr McGuigan, on what was or what was not said by way of rebuttal evidence as to the evidence that may be given on behalf in particular of JJB.

Whether we would or might contemplate rebuttal evidence it is far too early to say, and we are not ruling in any way at this stage as to whether we would permit such an application; whether the issue would or might be relevant to any issue we have to determine or what the further course of the proceedings should be.

- 1 All we are saying is that we are not at this stage
- 2 closing the door to that possibility of witness evidence
- 3 in rebuttal, whether by witness summons or otherwise, at
- 4 a later stage of these proceedings.
- We are not, however, minded for the reasons that
- 6 we have given to look at the transcript at this stage.
- 7 LORD GRABINER: Well, thank you very much indeed, sir.
- 8 I certainly understand precisely what you are saying.
- 9 Perhaps we can then proceed to -- now is probably
- 10 rather an inopportune moment -- but perhaps we can deal
- 11 with the question of Mr Preston --
- 12 MR MORRIS: Sir, before we go on to that, in the light of
- your ruling may I just indicate that the Office would
- 14 like to reserve its position on any application for
- permission to appeal. That is something on which we
- 16 might want to address you tomorrow morning, about
- 17 the timing of such an application and/or whether it is
- 18 a matter that we think needs to be dealt with sooner
- 19 rather than later.
- 20 THE PRESIDENT: Basically, Mr Morris, the message is that if
- 21 this becomes important we think it has to be sorted out
- in the, witness-box and not through underlying
- documents.
- 24 MR MORRIS: I hear what you say, sir.
- 25 THE PRESIDENT: Yes, in case there should be

- 1 misunderstanding about it.
- 2 MR MORRIS: No, I heard that.
- 3 LORD GRABINER: I am not aware that there is any point of
- 4 law, but no doubt my learned friend will have overnight
- 5 to devise one.
- 6 THE PRESIDENT: We are anxious to get on with the evidence.
- 7 LORD GRABINER: Well, you cannot blame me about that.
- 8 THE PRESIDENT: I know that.
- 9 LORD GRABINER: We have wasted the whole of the afternoon,
- 10 actually.
- 11 So far as Mr Preston is concerned, as I indicated
- 12 earlier today -- and I did not get any communication
- from my learned friend over the lunch break or since,
- 14 and we have had plenty of opportunity to hear what his
- position is. My position is as it was this morning,
- namely that in the light of the evidence that has been
- given, in particular by Mr Fellone and Mr Ronnie, I am
- not proposing to call Mr Preston. He would have been my
- 19 witness, and in particular in relation to the centenary
- shirt charge, but I am content not to call him.
- I am content either on the basis that his statement
- 22 should not go in or, if my friend wants to rely upon any
- 23 passage in the statement, I am content that
- 24 the statement should stay in. If it stays in, all sides
- 25 should be entitled to rely upon it what whatever purpose

- they choose; if it goes out, no one can rely upon it.
- I personally cannot see a problem; if the tribunal
- 3 has read the document and it is not to go in, they will
- 4 simply put it aside and out of their minds, and I have
- 5 not difficulty with that.
- 6 To be fair to Mr Preston's personal position, he has
- 7 been here all afternoon. He is, as you know,
- 8 a travelling person -- he is not a traveller, so to
- 9 speak, but he is a travelling person. He is based in
- 10 Holland and has a 7 o'clock flight back from Heathrow
- 11 night to Holland. Last Thursday and today were the only
- opportunities he had of being here. That is his present
- 13 situation.
- In my submission, in those circumstances,
- 15 the practical solution is that he should be free to go,
- and I do respectfully urge in any event that I should
- 17 not have to call him as a witness.
- 18 THE PRESIDENT: Can we deal with Mr Preston, Mr Morris?
- 19 MR MORRIS: Can I just have 30 seconds, sir. (Pause).
- 20 Sir, we have considered the matter, we were
- 21 considering it over the adjournment, obviously we were
- 22 considering other things too.
- Our position is that the OFT does not wish to
- 24 cross-examine Mr Preston. We accept entirely my learned
- 25 friend Lord Grabiner's proposition in relation to

- 1 the witness statement, that if it goes in each party can
- 2 rely on which bits it wants. We are at present of
- 3 the view that it should remain in as a document.
- 4 THE PRESIDENT: That resolves that.
- 5 LORD GRABINER: I am grateful.
- 6 THE PRESIDENT: Mr Preston ... oh, he is outside. I just
- 7 wanted to apologise to him personally for the trouble to
- 8 which he has been put and to express the tribunal's
- 9 compliments to him.
- 10 MR MORRIS: Can I deal with Mr Bryant? We do not wish to
- 11 cross-examine Mr Bryant. As far as Mr Bryant is
- 12 concerned, nor do we wish his statement to go in.
- 13 THE PRESIDENT: Well, I think unless -- what do you say
- 14 about that?
- 15 LORD GRABINER: It is a matter for the tribunal.
- 16 THE PRESIDENT: Well, I think it is there, I think we will
- 17 leave it there in the file unless anybody invites us to
- 18 take it out of the file.
- 19 LORD GRABINER: And the result of that will be that all
- 20 parties can rely upon it.
- 21 THE PRESIDENT: Yes.
- 22 MR MORRIS: Well, on that basis my learned friend
- 23 Lord Grabiner's proposition yesterday was that he did
- not wish to rely upon Mr Bryant and on that basis we did
- 25 not want to cross-examine him.

- 1 THE PRESIDENT: I understood him to say that there was one
- particular paragraph in Mr Bryant's statement --
- 3 MR MORRIS: That was the paragraph that I was wishing to
- 4 rely upon, and I am now saying that you do not need to
- 5 look at it.
- 6 THE PRESIDENT: If no one is relying on it, it is somewhat
- 7 unlikely that the tribunal is going to look at it.
- 8 I suggest we leave it there for the time being.
- 9 LORD GRABINER: For the avoidance of doubt, my position was
- 10 very simple: it either stays in or goes out. I have
- said that I am content for it to be in or out, but
- 12 I have said that it is a matter for the tribunal if you
- 13 prefer to keep it there. If it stays there I am free to
- make submissions on it, as is my friend. He can rely on
- 15 paragraph 14 and I will look it through and decide if
- I want to make any point on it in due course.
- 17 That seems to be a sensible solution, cards on
- 18 the table.
- 19 THE PRESIDENT: I think we will leave it there for the time
- 20 being, because we have not had an opportunity of
- 21 refreshing our memory of what is in it and it is
- 22 unsatisfactory to rule on it without having done so.
- 23 LORD GRABINER: On that basis, I suspect that you are going
- 24 to suggest that we should simply adjourn and that
- 25 the cross-examination of Mr Whelan should proceed

- 1 tomorrow morning.
- 2 THE PRESIDENT: I think so, yes. I think Mr West-Knights
- 3 has Ms Charnock to deal with.
- 4 MR WEST-KNIGHTS: How come it is always me standing here at
- 5 4.40 ...
- I have not heard from my learned friend; I do not
- 7 know what his position is in relation to Ms Charnock.
- 8 MR MORRIS: I think our position on Ms Charnock at the
- 9 moment is that we would want her.
- 10 THE PRESIDENT: We are not sure, as far as the tribunal is
- 11 concerned, that it is going to be particularly helpful
- 12 evidence. There is first of all a major difficulty in
- finding this lady and serving her.
- 14 MR MORRIS: Of course I understand that.
- 15 THE PRESIDENT: Even leaving that aside, at least
- 16 provisionally, we are of the view that this case largely
- turns on the evidence of the principals, Messrs Ronnie,
- 18 Ashley, Whelan and Hughes, and possibly Mr Guest, and
- 19 the evidence of, as it were, the next tier down may be
- less relevant than the principals' evidence.
- 21 So unless there is a real need to cross-examine --
- 22 after all, Ms Charnock's evidence is not evidence that
- was relied on in the decision, which is basically what
- this case is supposed to be about, evidence from
- 25 the decision -- and nobody has taken us to the decision

- 1 yet despite the fact that we have been going for eight
- 2 days now.
- 3 It was produced by Allsports at a certain stage.
- 4 Mr May's evidence was then produced in rebuttal.
- 5 Mr May has been cross-examined, and Allsports does not
- 6 any longer want to rely on it, on Ms Charnock.
- 7 So I would have thought there are advantages for all
- 8 sides just to leave it there. I suppose if you wanted
- 9 it to come out altogether it could come out altogether,
- 10 I do not know.
- 11 MR WEST-KNIGHTS: There is some sense, if I may respectfully
- say so, in Charnock 2 coming out. But Charnock 1 is
- 13 part of our submissions, it was witness evidence that we
- 14 put in. As I say, the only material parts of it were
- for the avoidance of doubt --
- 16 THE PRESIDENT: I do not want the penalty side of things.
- 17 MR WEST-KNIGHTS: I am not interested in the penalty side of
- 18 it. The reason why she went in was because -- not we
- 19 did not get the OFT's particulars on pressure until very
- 20 late -- she explained a reference to a meeting in
- October which had been the object of adverse comment by
- 22 the Office at an earlier stage. She gives some
- 23 generally helpful background to the mechanical process
- of the buying clerks' side of life at Allsports. There
- is no harm in it. It may be some useful background

- 1 stuff for the tribunal, that is all.
- 2 THE PRESIDENT: Do you want to think about it? We are not
- 3 keen on it, frankly.
- 4 MR MORRIS: I got the message your are not keen on it. We
- 5 may slightly differ from your position.
- 6 THE PRESIDENT: I understand that.
- 7 MR MORRIS: And the point about the conduit for
- 8 the exchanges between the companies. It is not quite as
- 9 simple as the top level.
- 10 We will consider it overnight, I have on board
- 11 entirely what you say, sir, and we will review it
- 12 tomorrow.
- 13 THE PRESIDENT: Thank you very much.
- 14 MR WEST-KNIGHTS: On that footing, then, we will take no
- 15 further steps to contact. So the only question now is
- whether the statement or statements stay in or out.
- 17 We will not pursue Ms Charnock further.
- 18 THE PRESIDENT: Very well, yes.
- 19 MR WEST-KNIGHTS: I am not going to have Mr Hughes ready to
- 20 give evidence until Thursday morning; I imagine that
- 21 that will not be a problem for anyone. There is
- 22 Mr Whelan and Mr Russell; I imagine that is a day's
- worth at least.
- 24 THE PRESIDENT: Do you want to start early?
- 25 MR WEST-KNIGHTS: My position at the moment is that David

- 1 Hughes has managed quite well to be here. You have seen
- 2 that he has a number of problems. Perhaps I can come
- 3 back to you first thing in the morning. We will find
- 4 out what his movements are. It is a question of
- 5 logistics. I understand that business requirements are
- 6 such that he needs to come down on the train first thing
- 7 Thursday morning. How early that is, I do not know.
- 8 We will come back to you first thing tomorrow.
- 9 THE PRESIDENT: Very well. 10.30 tomorrow, is that all
- 10 right?
- 11 MR MORRIS: I think 10.30 is all right.
- 12 MR WEST-KNIGHTS: Well, we lost the afternoon today.
- 13 LORD GRABINER: We might be in the Court of Appeal tomorrow
- 14 morning, I do not know.
- 15 MR MORRIS: Sounds exciting!
- 16 THE PRESIDENT: Well, let us say 10. 15, because it lets us
- do a bit of housekeeping without cutting into the day.
- . Very well.
- 19 (4.45 pm)
- 20 (The hearing adjourned until 10.15 am the following day)

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