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IN THE COMPETITION
APPEAL TRIBUNAL

Case No. 1188/1/1/11

Victoria House,
Bloomsbury Place,
London WC1A 2EB

29 May 2012

Before:

LORD CARLILE OF BERRIEW CBE QC
MARGOT DALY
CLARE POTTER

Sitting as a Tribunal in England and Wales

BETWEEN:

(1) TESCO STORES LTD
(2) TESCO HOLDINGS LTD
(3) TESCO PLC

Appellants

— v —

OFFICE OF FAIR TRADING

Respondent

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HEARING (DAY 15)

APPEARANCES

Ms. Dinah Rose QC, Ms. Maya Lester and Mr. Daniel Piccinin (instructed by Freshfields Bruckhaus Deringer LLP) appeared on behalf of the Appellant.

Mr. Stephen Morris QC, Ms. Kassie Smith, Mr. Thomas Raphael and Ms. Josephine Davies (instructed by the General Counsel, Office of Fair Trading) appeared on behalf of the Respondent.

1

Tuesday, 29 May 2012

2

(10.30 am)

3

LORD CARLILE: Good morning. I presume that there are so many people here this morning because it may be one of the cooler places in the West End, for now anyway.

4

MR MORRIS: Good morning, sir.

5

LORD CARLILE: Good morning.

6

Closing submissions by MR MORRIS (continued)

7

MR MORRIS: I'm going to pick up where I left off yesterday, and I was dealing with the law. I had made I think five points that we drew out in the main cases, and I want to deal with the fourth point about the reduction of uncertainty. As I've said, it's the second main feature of a concerted practice, and there are many ways in which that may arise. A statement about future pricing intentions clearly reduces uncertainty in the mind of the person receiving that statement, and a private statement to your competitor made directly or indirectly would certainly have that effect.

8

We would say that even a public statement may, in certain circumstances, also reduce uncertainty, as in fact it did in the Dyestuffs case, and in fact the horizontal guidelines to which I will take you in a moment will also demonstrate. To that extent, insofar as it is suggested in Tesco's written closing, and the

1 references are paragraphs 14(a) and 19(a), that if
2 a matter is public knowledge it can't reduce
3 uncertainty, we submit that as a matter of law that is
4 not correct.

5 Could I ask you to pick up Tesco's written closing
6 at paragraph 19(b), which is on page 10. This is the
7 proposition that a statement that you are going to -- an
8 indication that you're going to reduce your prices
9 cannot restrict competition.

10 The suggestion is:

11 "The disclosure of future ... where the intention is
12 to reduce cannot be unlawful."

13 Now, our submission, and it is quite an important
14 point, is that that is wrong and shows
15 a misunderstanding of competition economics. It also,
16 we would suggest, shows a failure on the part of Tesco
17 to understand what, in the words of Miss Rose, what real
18 people trying to do business in the real world will do,
19 and I'll come to that in a moment.

20 Our submission is that to let your competitor know
21 in advance that you are going to reduce your prices
22 equally reduces uncertainty as to your conduct in the
23 market and is likely to affect the other parties' need
24 to act independently on the market.

25 So if you look at the example at paragraph 19(b),

1 and coming back to what real people in the real world
2 are likely to do, competitor A here is the person who
3 receives the information that competitor B is going to
4 reduce their prices.

5 **LORD CARLILE:** That's competitor C, that was corrected by
6 Miss Rose.

7 **MR MORRIS:** Yes, I think for the purposes -- only because
8 that's an A-B-C, but I think for the purposes it doesn't
9 matter, whether B is telling A directly or indirectly.
10 We'll call them C. If competitor A were told by
11 competitor C that it would charge lower prices, in those
12 circumstances the fact that competitor A would probably
13 follow competitor C in coming down, if told in advance
14 of competitor C's intention to reduce, means that we
15 would suggest it is hard to see why competitor C would
16 ever wish to tell competitor A at all about its intended
17 price reduction.

18 On the assumption that the purpose of competitor C
19 reducing prices is to seek to take competitive advantage
20 in the market, the idea that competitor C will ring up
21 competitor A, or through the middle man, and say "We're
22 going to reduce our prices next week on the equivalent
23 product", and give competitor A advance notice of that
24 is, we would suggest, fanciful. The notion that
25 competitors will be seeking to help each other in that

1 way does not accord with the reality.

2 But leaving to one side the unreality of the
3 example, in any event, even if that did happen, there
4 would be a reduction of uncertainty, and the competition
5 that took place on the market would be different from
6 the competition that would take place if competitor C
7 didn't ring up and tell competitor A.

8 Now, there is also one further important point in
9 Tesco's closing in this area which calls for correction.
10 At paragraph 17, if you go back a page, you will see
11 that Tesco cite passages from the European Commission's
12 recent guidance, they say guidance on information
13 exchanges. Just to let you know, I'll take you to them
14 in a moment, for your note they are to be found in
15 authorities bundle 5 at tab 49, so you might want to
16 mark that.

17 **LORD CARLILE:** Already marked it, we were told.

18 **MR MORRIS:** I'm grateful.

19 The guidance isn't the guidance on information
20 exchange, it's the new guidelines on horizontal
21 cooperation generally. To be fair, there is a section
22 in that, a lengthy section which deals with information
23 exchanges, and we do suggest that that section as
24 a whole pays careful attention, it's worth reading,
25 because it is a very clear and helpful explanation about

1 why the disclosure of future intentions are likely to --
2 or give rise to a restriction by object.

3 Now, what is set out there in paragraphs 72 to 74 is
4 an extract, and what is drawn from that extract is the
5 proposition that the guidelines show that, on the one
6 hand, where information disclosed is individualised, and
7 you'll see the word "individualised" highlighted in
8 paragraphs 73 and 74, the exchange or disclosure can be
9 expected to have the object of restricting competition,
10 and we would very much obviously agree with that. But
11 the proposition that's then drawn, at 18(d), is where
12 information is generalised, it does not necessarily
13 follow that the exchange or disclosure will have the
14 object of restricting competition and the context has to
15 be analysed.

16 What appears to be suggested there is that where an
17 individual company supplies future information about
18 specific prices for specific products, then that is
19 individualised information; but where a company gives
20 only a general statement that it will be raising its
21 prices, say -- "We will raise our prices in two weeks'
22 time", that falls into the category of generalised
23 information. So, for example, a statement that
24 competitors are going to raise by cash margin only, on
25 this analysis, would fall within the generalised

1 category.

2 But what we say is that, if you look very carefully
3 at what the Commission is saying when it uses the word
4 "individualised", that information given about
5 a particular company's intentions, whether this cheese
6 is going to be £8.19 or we're going to raise cheese
7 prices in two weeks, that is individualised; and the
8 contrast is with information which is not individualised
9 but aggregate information, and that is information about
10 the market in general, about what players in the market,
11 across the market, have done in an aggregated way.

12 Prices in the market have gone up.

13 That sort of information is the sort of information
14 that would be prepared by a trade association or by
15 a market intelligence agency, such as Mintel.

16 If I can just take you to the guidelines just to
17 demonstrate that point. If you go to authorities
18 bundle 5 at tab 49, this section starts, and I've just
19 marked it, on page 13 [Magnum], C11/13, top right-hand
20 corner, and it's headed "General Principles on the
21 Competitive Assessment of Information Exchange".

22 **LORD CARLILE:** When was this document issued?

23 **MR MORRIS:** 2011 I think, last year.

24 **LORD CARLILE:** So you're saying that the principles in this
25 2011 document were applicable in 2002.

1 **MR MORRIS:** I'm saying that to the extent that they're
2 sought to be relied on by Miss Rose, they're not
3 principles of law, they're guidance.

4 I perfectly accept that this isn't binding
5 authority, but Miss Rose seeks to draw from this
6 a contrast between individualised and generalised, and
7 I wish to demonstrate to you that that is an incorrect
8 distinction to be drawn for her purposes.

9 It is a very, very helpful summary of both
10 information exchanges and concerted practices together,
11 and I don't propose to read it. I've marked 60, 61, 62,
12 which is useful background, and then you go to
13 paragraphs 72 to 74, which are the paragraphs that are
14 set out in the written closing. You see the words in
15 73:

16 "Exchanging information on companies' individualised
17 intentions concerning future conduct regarding ... is
18 particularly likely to lead to a collusive outcome."

19 And 74, again that has been read to you.

20 Then it's worth just noting 76 across the page, and
21 they're dealing here with effect rather than object. It
22 says at the top of page 17 [Magnum], four lines down:

23 "For this reason, it is important to assess the
24 restrictive effects of the information exchanged in the
25 context of both initial market conditions and how the

1 information exchange changes those conditions."

2 Then it says -- then it identifies the factors that
3 will be taken into account:

4 "... an assessment of the specific characteristics
5 of the system concerned, including its purpose,
6 conditions of access to the system and conditions of
7 participation."

8 Next sentence:

9 "It will also be necessary to examine the frequency
10 of the information exchanges ..."

11 Then the next words:

12 "... the type of information exchanged, for example
13 whether it is public or confidential, aggregated or
14 detailed and historical or current."

15 What one then sees is that, in the next few
16 paragraphs, they pick up each of those factors and say
17 something about them. The aggregated or detailed factor
18 is then picked up under the heading on the next page,
19 above paragraph 86, "Characteristics of the Information
20 Exchange". Then there are three or four topics, or
21 five, in fact more than five.

22 If you go then to the bottom of that page, you'll
23 see the heading "Aggregated/Individualised", and it is
24 this paragraph upon which I rely to support the
25 proposition I have just made that "individualised" means

1 individual company and "aggregate" means all companies:
2 "Exchanges of genuinely aggregated data, that is to
3 say where the recognition of individualised company
4 level information is sufficiently difficult, are much
5 less likely to lead to restrictive effects on
6 competition than the exchanges of company level detail.
7 Collection and publication of aggregated market data,
8 such as sales data, data on capacities or data on costs
9 of inputs and components by a trade organisation or
10 market intelligence firm may benefit suppliers and
11 customers alike by allowing them to get a clearer
12 picture of the economic situation of the sector. Such
13 data collection and publication may allow market
14 participants to make better informed individual choices
15 in order to adapt efficiently their strategy to the
16 market conditions. More generally, unless it takes
17 place in a tight oligopoly, the exchange of aggregated
18 data is unlikely to give rise to restrictive effects on
19 competition. Conversely, the exchange of individualised
20 data facilitates a common understanding on the market
21 and punishment strategies by allowing the coordinating
22 companies to single out a deviator or entrant.
23 Nevertheless, the possibility cannot be excluded that
24 even the exchange of aggregated data may facilitate
25 a collusive outcome."

1 So the point there is that "individualised" means
2 information in relation to a particular company, whether
3 that is about one price or about a general statement of
4 pricing intentions, and we say that that is an important
5 point to bear in mind because, in our submission, it
6 establishes the proposition that a general statement by
7 company A, "I will raise my prices in two weeks' time",
8 alone is individualised data rather than aggregated
9 data.

10 So that was my point about reduction of uncertainty.

11 **LORD CARLILE:** What effect does that have on the declaration
12 by, I think he was Mr Leahy in those days, "We are going
13 to ensure that farmers are given 2p per litre more at
14 the farmgate and we will reflect that in our business
15 strategy"? I summarise.

16 **MR MORRIS:** You might say that the statement -- there was no
17 statement, "We are going to raise our prices".

18 **LORD CARLILE:** No, it doesn't take a rocket scientist to
19 deduce that.

20 **MR MORRIS:** It is not part of the OFT's case that that was
21 an indication at that point that Tesco were going to
22 raise their retail prices, and I don't press that. In
23 fact, I can't look into Mr Leahy's mind nor what was
24 going on at the time, but we do know that they were very
25 conscious of the issue, of the advice they'd had two

1 years previously, and the statement was not even, "We
2 will pay more to the processors". There was nothing
3 about what Tesco was going to do and I'm not going to
4 suggest that they were making that statement.

5 You may conclude that it was obvious that that was
6 the outcome but I don't think it's part of my case, nor
7 is it fair for me to suggest that that's what that
8 statement was.

9 The statement was about, "We want farmers to get
10 more money".

11 **LORD CARLILE:** When the Dairy News, I think it's called,
12 through the work of a no doubt astute and experienced
13 journalist, ventures a punt on retail prices rising
14 across the supermarket sector, and it appears in an
15 article in the Dairy News, what conclusions are we to
16 draw from that? Where does that stand in the exposure
17 or disclosure of aggregated and individualised data?

18 **MR MORRIS:** If the following happened, and I'm not saying it
19 did, I don't know where the journalists get their
20 information and I'm not suggesting how they got it.

21 **LORD CARLILE:** I thought they made it up a lot of the time?
22 Sorry.

23 **MR MORRIS:** No, we're in the wrong court at the moment.

24 **LORD CARLILE:** Yes, we are.

25 **MR MORRIS:** If company A speaks to a journalist and tells

1 a journalist, "We are going to raise our prices next
2 week", that would be a statement of individualised
3 intent.

4 **LORD CARLILE:** And if company A says to the same journalist,
5 off the record, "The whole sector is going to increase
6 its prices, it's a no brainer, it's inevitable"?

7 **MR MORRIS:** Well, if that information is actually
8 a collection of pieces of information about each
9 company, then it would be a collection of
10 individualised.

11 I mean, really, a lot of the aggregated data cases
12 are cases of historic information about what sales have
13 been and market trends, where market intelligence,
14 Mintel, gather information. I'll be corrected if I'm
15 wrong, but I would imagine that the aggregated data
16 cases are unlikely to necessarily be future data because
17 you have to see that all the information exchange cases
18 generally, they don't just cover future -- the bald case
19 that we have of future pricing intentions, they cover
20 market trends. If you disclose your historic data and
21 trends, that also has a potential of affecting
22 competition. We're not in that field.

23 If you're wanting me to answer -- well, not wanting
24 me to -- if the answer -- I couldn't answer the
25 question: that would be aggregated data. It might be a

1 collection of individuals.

2 Can I now pick up on the fifth point, which is the
3 "knowingly" point. Established by the case law that the
4 substitution of cooperation has to be knowing, and this
5 is where -- it's not in issue -- this is where the
6 requirement for state of mind comes in, and I'm going to
7 come back to that in a moment when I get to Kit which
8 I'm coming to next. But I ask the Tribunal to note that
9 the word in Suiker Unie is simply "knowingly", and that
10 knowledge, one might say, is a protean concept, and one
11 might also say that it can involve complex, and I'm no
12 philosopher, philosophical issues. It is not always
13 a question of whether somebody knows or does not know.

14 Most significantly, in the legal context, knowledge
15 addresses the question: when is a person to be held
16 responsible in law for their actions? It is a question
17 that has occupied the attention of lawyers in many and
18 varied areas of the law, perhaps since time historic.
19 I was thinking about what Roman law attitude was to
20 questions of knowledge and I couldn't cast my memory
21 back far enough.

22 **LORD CARLILE:** We were discussing Roman law this morning.

23 **MR MORRIS:** But you will be familiar, obviously, sir, that
24 in the field of criminal law it is the subject of the
25 key concept of mens rea, and in the fields of property

1 and trust law it is an important question when somebody
2 receives property belonging to another. There are
3 a variety of answers which can be given to the question
4 of what constitutes knowledge, depending on what is in
5 issue, the nature of the conduct and the policy behind
6 the particular area of law. We say -- it goes without
7 saying that the law recognises that there are different
8 degrees of knowledge, and in our submission, the
9 reference to the word "knowingly" in Suiker Unie does
10 not provide a conclusive answer to what does or does not
11 constitute knowledge.

12 Can I now turn to Kit and Toys and the so-called
13 A-B-C test and perhaps invite you to take up bundle of
14 authorities 2, tab 9 [Magnum], which is where you will
15 find the judgment of the Court of Appeal. What I would
16 propose doing, subject to your indication, because
17 I would like briefly to take you through the judgment to
18 have a look at it as a whole to see what the case is
19 about, but can I just give you some basic facts before
20 we get there.

21 The basic facts of Kit were that there were four
22 infringements. The two main ones were the Manchester
23 United agreement and the England agreement. The sports
24 cartel meeting was a direct meeting between the
25 competitors and related wholly to the Manchester United

1 agreement. When the case got to the Court of Appeal,
2 the Manchester United agreement was not in issue. What
3 was in issue was the other main agreement, the England
4 agreement, and the England agreement was a case of
5 indirect contact. The principal players in that A-B-C
6 were JJB, who you might call retailer A, and the two key
7 individuals there were Mr Whelan and Mr Sharpe, Umbro
8 you might call supplier B, and the key individual there
9 was Mr Ronnie, and Sports Soccer, who you might describe
10 as retailer C, and the key individual there was
11 Mr Ashley.

12 Essentially, JJB was putting pressure on Umbro, B,
13 to ensure that Sports Soccer, C, did not discount its
14 prices, as pointed out in the Tesco note on the case
15 from yesterday, particularly at a key selling period
16 which was up and coming which, actually, in many ways,
17 is almost -- I can't remember the year, but we are now
18 12 years on because Euro 2012 is about to start and it
19 was precisely at this time 12 years ago that the
20 Euro 2000 tournament was about to take place.

21 JJB told Umbro that it would not discount its
22 prices, Umbro passed that information on to Sports
23 Soccer, C, there is your A-B-C. Then, in turn, Sports
24 Soccer, C, told Umbro that it would not discount but
25 conditionally. That's an important thing to note, only

1 if the others did not do so. Then Umbro passed on that
2 information back to JJB.

3 Now, as far as the Toys case was concerned, with
4 which, I have to say, I'm not as familiar as I am with
5 the first case. Ms Smith, if she were here, might have
6 taken over at this stage.

7 **LORD CARLILE:** Yes, we can see that we're going over
8 territory familiar to some of you at least.

9 **MR MORRIS:** Yes. In that case, there were two retailers.
10 Argos and Littlewoods. Argos retailer, call them A, and
11 the key individual there was Mr Needham, Hasbro was the
12 supplier in the middle, B, the key individual Mr Wilson,
13 Littlewoods, retailer C, key individual Mr Burgess.
14 Hasbro were unhappy with its margins and sought to
15 introduce initiatives to persuade retailers to price at
16 RRP level and information exchanges went A-B-C both
17 ways.

18 If I can just go to the judgment, and if I can first
19 of all take you to paragraph 32 [Magnum], you will see
20 there that one of the centrepieces of the appeal:

21 "Since the appeals to this court are on points of
22 law only, the question is whether, on the facts found by
23 the Tribunal, its findings of trilateral agreements (and
24 a bilateral agreement between Argos and Hasbro) are
25 correct in law. It is therefore necessary, in each

1 case, to examine the facts ... Common to the challenges
2 by each Appellant is the theme that the Tribunal failed
3 to accord enough weight to the requirement of subjective
4 consensus ... In particular Counsel criticised what the
5 Tribunal said at paragraph 659 of its judgment in
6 Football Shirts ... as follows:

7 " 'Thus, for example, if one retailer A privately
8 discloses to a supplier B its future pricing intentions
9 in circumstances where it is reasonably foreseeable that
10 B might make use of that information to influence market
11 conditions, and B then passes that pricing information
12 on to ... C, then in our view A, B and C are all to be
13 regarded on those facts as parties to a concerted
14 practice having as its object or effect the prevention,
15 restriction or distortion of competition. The
16 prohibition on direct or indirect contact between
17 competitors on prices has been infringed'."

18 Then it says:

19 "It is said that this statement is, at the very
20 least, too general, and that a finding that each of A, B
21 and C is involved in a single concerted practice would
22 require other connecting factors ..."

23 That's the criticism of the reasonable
24 foreseeability test which had been applied by the
25 Tribunal.

1 Then you see that in paragraph 35, I don't need to
2 take you to, because it just identifies the four
3 agreements that I've taken you through.

4 The other two by the way were called MU Centenary
5 Kit and England Direct agreement. That's just for
6 your -- so that when you read the judgment...

7 Then we have passages taken from the judgment of the
8 Tribunal in the Kit case and, in particular, a passage
9 at 422:

10 "Similarly in our view Mr Whelan [of JJB] --"

11 **LORD CARLILE:** Sorry --

12 **MR MORRIS:** I apologise, I'm looking at 54 of the judgment
13 which quotes 422 [Magnum]:

14 "Similarly in our view Mr Whelan [of JJB], who is
15 even more experienced, would have realised that
16 conversations such as those he had with Mr McGuigan or
17 Mr Ronnie [for your note, Umbro] would or might lead
18 Umbro to consider ways of limiting discounting by Sports
19 Soccer, so as to mollify JJB. In our view that was one
20 of the principal purposes, or at least the reasonably
21 foreseeable effect, behind the conversations about
22 Sports Soccer's discounting that took place in the
23 relevant period between Mr Whelan and Mr McGuigan
24 [that's JJB and Umbro], Mr Whelan and Mr Ronnie [JJB and
25 Umbro], Mr Russell and Mr Fellone, and Mr Russell and Mr

1 Bryan."

2 For your note, Mr Russell was JJB, Mr Fellone was
3 Umbro, Mr Bryan was Umbro.

4 "'Getting better terms for JJB' does not seem to us
5 to be an adequate explanation and there is no evidence
6 of any discussion of 'better terms' in the period prior
7 to Euro 2000. In this case, in our view, JJB was making
8 complaints and using its bargaining power with a view to
9 affecting the discounting activities of a competitor."

10 That, again, in a moment you will see, is one of the
11 paragraphs that is subjected to analysis because of the
12 sentence "principal purposes or at least reasonably
13 foreseeable effect".

14 Then, 56, at the bottom of the page, Mr Ronnie of
15 Umbro gave evidence that Umbro did feel under pressure,
16 the Tribunal said, this is quoting from 425:

17 "In our view it was JJB's intention, or at least the
18 reasonably foreseeable effect, of JJB's complaints, that
19 Umbro would be prevailed upon to do something..."

20 Then you find at --

21 **LORD CARLILE:** Where do we find the Court of Appeal's
22 conclusion on that argument, because the Tribunal's --

23 **MR MORRIS:** I'm coming to that now. If you go to 90.

24 That's why I quoted what I quoted.

25 "In paragraph 422 ... the Tribunal referred to what

1 Mr Whelan would have realised. Towards the end of that
2 paragraph, it is said that JJB was making complaints and
3 using its bargaining power 'with a view to affecting...' '
4 that is to say, in order to see that Umbro did something
5 to prevent Sports Soccer from discounting ... In the
6 middle of the paragraph, the Tribunal said that leading
7 Umbro to consider ways of limiting discounting by Sports
8 Soccer was 'one of the principal purposes, or at least
9 the reasonably foreseeable effect' of the conversations
10 in which JJB complained..."

11 That's reflected late in paragraph 596, which is
12 what I was going to take you to.

13 If you go down the bottom towards about ten lines up
14 from the bottom, seven or eight lines up from the bottom
15 of 90 [Magnum]:

16 "Nothing that the Tribunal said about Mr Whelan
17 suggests that he is someone who would not realise the
18 reasonably foreseeable consequences of something said by
19 him in this sort of commercial context. Accordingly, it
20 seems to us that the pressure applied by JJB to Umbro
21 should be seen, as the Tribunal described it, as imposed
22 with a view to affecting. For the reasons set out
23 above, it also seems to us that JJB cannot escape
24 responsibility by saying that for all it knew, Umbro
25 might ... lawful way."

1 So what they're saying there is that actually in the
2 facts he realised what was reasonably foreseeable.

3 What they then do is go on to comment about the
4 reasonable foreseeability test in 91, and they say this
5 [Magnum]:

6 "That being so, we do not need to decide in the
7 context of the Football Shirts appeal whether Mr Lasok's
8 criticism of 659 is justified. But it does seem to us
9 that the Tribunal may have gone too far in that
10 paragraph insofar as it suggests that, if one retailer,
11 A, privately discloses to supplier B its future pricing
12 intentions in circumstances where it is reasonably
13 foreseeable that B might make use of that information to
14 influence market conditions [and it's there quoting from
15 the Tribunal's judgment], and then passes it on to C,
16 then A, B and C are all to be regarded as parties to a
17 concerted practice having as its object or effect
18 [et cetera]. The Tribunal may have gone too far if it
19 intended that suggestion to extend to cases in which A
20 did not in fact foresee that B would..."

21 You've read it obviously.

22 ".... make use ..."

23 This is not such a case on the facts.

24 **LORD CARLILE:** So it depends to a great extent on what we as
25 a Tribunal make of Ms Oldershaw's evidence, as to what

1 she foresaw?

2 **MR MORRIS:** I'll come back to that if I may. It absolutely
3 does. There's a wrinkle I would wish to take you to
4 about this, in the light of your questions which have
5 been quite specific throughout. Can I get to the --

6 **LORD CARLILE:** Forgive me.

7 **MR MORRIS:** -- get to the -- I'm not going to -- can I
8 encourage you to read what happened on the facts in 94
9 to 98 in due course, and can I then invite you to look
10 at the conclusion in the football shirts case at 102
11 [Magnum]:

12 "In these circumstances, it seems to us that the
13 Tribunal was entitled to find that JJB provided
14 confidential pricing information to Umbro in
15 circumstances in which it was obvious that it would or
16 might be passed on to Sports Soccer."

17 I just ask you to emphasise the words "would or
18 might" there and I'll explain in a moment why.

19 "In support of Umbro's attempt to persuade Sports
20 Soccer to raise prices."

21 Then:

22 "2. Umbro did use the information in relation to
23 Sports Soccer in that way. 3. Sports Soccer did agree
24 to raise its prices in reliance of this information and
25 foreseeing that others, JJB, would be told of its

1 agreement. 4. Umbro did tell JJB of this thereby making
2 it clear that it would be able to maintain its prices at
3 their current level."

4 The significance of that paragraph is that that is
5 the Court of Appeal's finding on the application of the
6 law to the facts.

7 **LORD CARLILE:** With great respect to Lord Justice Lloyd, can
8 you help me to coordinate paragraph 91 and
9 paragraph 102; 91 on page -- the second part of 91:

10 "The Tribunal may have gone too far if it intended
11 that suggestion to extend to cases in which A did not in
12 fact foresee that B would make use of the pricing
13 information . . ."

14 And the use of the phrase "would" or "might" in
15 paragraph 102, that is a wrinkle.

16 **MR MORRIS:** That's the wrinkle I'm coming to, sir.

17 **LORD CARLILE:** I'm very bad at ironing, I'll leave it to
18 you.

19 **MR MORRIS:** The reason I've identified this wrinkle, to be
20 perfectly honest, is in the light of your questions two
21 or three times about what happens if somebody foresees
22 that it might happen, actually foresees that it might
23 happen. I've gone back to look at the Court of Appeal
24 judgment, and I'll come in a moment to explain to you,
25 but we submit that that judgment and that finding on the

1 fact that you've just read at 102 supports the
2 proposition that actual foresight that B might pass it
3 on is sufficient in law. Not constructive knowledge
4 that it might happen, but actual foresight that it might
5 happen.

6 So if you were to conclude that Ms Oldershaw did in
7 fact foresee that it was possible that the information
8 she was giving in document 63 would be passed on, we
9 submit that actually, on the proper analysis of the
10 Court of Appeal, never mind about all the stuff they
11 didn't decide, that would be sufficient.

12 **LORD CARLILE:** But within paragraph 102 there is a wrinkle
13 repeated because, if you go further down the paragraph
14 you see, third line from the end, "would be told", last
15 line, "would be able to".

16 I have the feeling that this illustrates the
17 difficulty of becoming deeply involved in an obiter
18 dictum, however important.

19 **MR MORRIS:** Well, indeed, but what I'm trying to look for is
20 the ratio here. I'm going to jump ahead because you're
21 on to the point I'm trying to deal with.

22 If we go to 140 and 141 [Magnum], I'm not going to
23 take you -- this is the equivalent analysis in relation
24 to Toys. Just to summarise, 141 is the statement of the
25 test they did apply, or part of the test that they did

1 apply on the facts of Toys, and that is where A "may be
2 taken to intend", in circumstances where they "may be
3 taken to intend". 140 is the same wrinkle point.

4 Before I take you to the actual words of 140 and
5 compare them with 102 and 90, can I summarise the
6 position in this way. It is common ground, I believe,
7 that the Court of Appeal posited first a primary test
8 that they applied, which is 141, that's "may be taken to
9 have intended". We'll come back to what the "may be
10 taken to" means in a moment.

11 They also posited as a test, which would also be
12 sufficient, actual foresight that B would pass on or
13 that would be included in their test, and that we get
14 from a combination of 91 and 140. That so far, apart
15 from a debate between the parties as to whether that is
16 cumulative or alternative, and we say in any event it's
17 alternative so either of those can be satisfied, that is
18 where matters have stood.

19 Now, you, as I said, raised the possibility about
20 "What about actual foresight that it might be?" If you
21 look at 91, I accept, it seems to suggest that actual
22 foresight that B might, I'm looking at the top of the
23 page of 91, might not -- is not sufficient. But if you
24 then go to 140, I'm going to invite you to read that --
25 I'm going to read it to you. 140 says [Magnum]:

1 "We have expressed our view in paragraph 91, when
2 discussing the Tribunal's judgment in Football Shirts,
3 that the Tribunal may have gone too far in 659 with its
4 suggestion that if a retailer A privately discloses to
5 a supplier B its future pricing intentions in
6 circumstances where it is reasonably foreseeable that B
7 might make use of that information, and B then passes
8 that on to a competitor retailer, that is a sufficient
9 basis for concluding, even if A did not in fact foresee
10 what was reasonably foreseeable, or C did not appreciate
11 the basis upon which A had provided the information, A,
12 B and C are ultimately to be regarded as participants of
13 a concerted practice."

14 Now, we suggest that actually that paragraph does
15 indicate that if A in fact foresees what was reasonably
16 foreseeable, that is sufficient. Then if you look at
17 the words "what was reasonably foreseeable" in the
18 second part, line 8, and you relate it back to what is
19 being considered three lines above, "where it is
20 reasonably foreseeable that B might make use of that
21 information", what 140 is saying is that, if A did in
22 fact foresee that B might make use of the information,
23 that is sufficient.

24 I am extremely reluctant to, in some ways, sort of
25 start construing a judgment as if it were a statute, but

1 we do say this, that the combination of paragraph 140
2 and the combination of the conclusion at paragraph 102
3 leads to the conclusion that the ratio of this case is
4 that where A actually foresees that B might, not "would"
5 but "might" pass on, that that as a matter of law is
6 sufficient.

7 **LORD CARLILE:** Just pause for a moment.

8 (Pause)

9 So if I foresee the consequence of an action, and
10 I then go on to take the action, in effect that is
11 a form of conditional intention? If the action is
12 taken, and I have foreseen it, it's as close to
13 intention as you can get, isn't it?

14 **MR MORRIS:** Yes. We would say -- I mean, it's either intent
15 or foresight, but if you want to link intent or --
16 foresight into the concept of intent we would say, if
17 one needs to do that, and we say you don't need to
18 actually, it's an either/or, either you intend -- but if
19 you go back to intention -- because remember it's
20 ultimately about knowledge about what would or might
21 happen, and we would say if you want to link it back to
22 the question of intention, that if you foresee something
23 as a possible or probable -- let's call it possible at
24 the lower end, possible consequence of your action, that
25 that is to be regarded as intending that consequence, in

1 the legal sense of "intent", not in the sense of motive,
2 but in the sense of intent. It's going back to
3 intending the consequences of your actions.

4 **LORD CARLILE:** It's rather like the difference between
5 reasonable grounds to suspect that something might
6 happen and reasonable grounds to believe that something
7 will happen which has been much litigated.

8 **MR MORRIS:** Yes. I'm not quite sure the point -- the
9 litigation that you're referring to.

10 **LORD CARLILE:** It's actually counter-terrorism litigation.

11 **MR MORRIS:** Yes.

12 So the answer that we say to your question, well,
13 what happens if she was aware that it might get passed
14 on, is that that would be sufficient on the law as it
15 stands.

16 **LORD CARLILE:** We need to read paragraph 141 carefully,
17 don't we?

18 **MR MORRIS:** Yes. Well actually, for that purpose, it's
19 really 91, 140. 141, as I'm coming to now, is the
20 undisputed test of "may be taken to intend". The oddity
21 also is that they set out a test at 141, having already
22 decided the Kit case, and not set that test out in Kit.
23 I mean, I'm not -- it's not a criticism but it's
24 slightly -- in terms of reading the judgment, one might
25 have expected that that 141 test would have been stated

1 at the outset and applied to both.

2 Now, the next point I'd like to make is the concept
3 of "may be taken to intend". It doesn't say "intend",
4 it says "may be taken to intend". We accept that in
5 that paragraph they're talking about actual intention
6 rather than some form of constructive knowledge, but
7 what we say the significance of the words "in
8 circumstances where A may be taken to intend" are is
9 this, that that question of what A may be taken to
10 intend is a question for the Tribunal and the court to
11 decide based on its assessment of all the evidence. It
12 is an objective assessment at that stage of a subjective
13 state of mind.

14 We make the points in paragraphs 49 to 51 of our
15 defence [Magnum], perhaps for your note, and
16 paragraph 63 of our skeleton [Magnum], that when a court
17 is reaching a conclusion about what A may be taken to
18 intend or have intended, it must look at all the
19 evidence, all the surrounding circumstances, and come to
20 its own conclusion. The fact that the person himself
21 stands up in the witness box and says "I did not
22 intend", I'm putting it openly -- we use the example
23 of -- it's the example of possession with intent to
24 supply. I don't need to say any more.

25 But there is a nice passage in the judgment of

1 Lord Hoffmann, and we will give you the reference in due
2 course, where he talks about: you have no window into
3 a person's mind, and ultimately you have to work out
4 what was going on at the time from everything, all the
5 information you have before you. We say that really is
6 what the "may be taken to intend" goes to.

7 The reason that is also significant is that, when
8 you read the conclusions at paragraph 142 and 3 and 4,
9 in relation to Argos [Magnum], which again I'm not going
10 to waste time taking -- not waste, I'm not going to take
11 you through now, what you see persistently are findings
12 that Mr X must have realised. And the "may be taken to
13 intend", and I can tell you this slightly anecdotally,
14 but this whole debate came up in the Court of Appeal,
15 because they were grappling with the same thing, and
16 Lord Justice Chadwick referred to a mortgage case called
17 Bristol and West v Mothew, I think it was, where this
18 concept, this wording of "must have" or "may be taken"
19 came into the debate. It was that, they must have
20 realised, that set off this whole debate. The findings
21 here are not findings directly, "he realised", it's "he
22 must have realised". That is an indication of, of
23 course, assessment ultimately of what must have happened
24 rather than a direct finding. Those findings of "must
25 have realised", "must have been aware", "must have

1 known" -- I'm looking at 142.1 and 142.2 -- "must be
2 taken to have intended", 142.4, are a reflection of that
3 sort of finding.

4 **LORD CARLILE:** But there is no real difference, is there,
5 between the expression "must have realised" and
6 "realised".

7 **MR MORRIS:** That's right, I accept that, but the use of the
8 words are an indication of the exercise that the court
9 is undertaking.

10 **LORD CARLILE:** Yes, "We've considered the evidence and we
11 have come to the conclusion that he must have realised"
12 equals "Having heard his evidence, he realised".

13 **MR MORRIS:** Yes, it does.

14 Can I then, and I'm taking all the various points
15 that arise, can I then make a point about the particular
16 knowledge of the position of C, the recipient. Now, we
17 make this point at paragraph 52 of our defence [Magnum],
18 and it's probably worth just going there, although
19 I don't --

20 **LORD CARLILE:** Pleadings bundle?

21 **MR MORRIS:** It's the pleadings bundle, and I'm just trying
22 to deal with these points by reference to the pleadings
23 so that I can take it shortly.

24 **LORD CARLILE:** Tab 15?

25 **MR MORRIS:** Paragraph 52.

1 **LORD CARLILE:** Are you looking at the amended defence?

2 **MR MORRIS:** It doesn't matter, either will do.

3 **LORD CARLILE:** Tab 15, paragraph 52.

4 Yes.

5 **MR MORRIS:** What we say there, as regards the knowledge of
6 C:

7 "It must be found that C may be taken to have known
8 that A passed on the information to B."

9 That you find from -- well, we say the first element
10 is you must -- C must realise that A was the source of
11 B's information.

12 "Further, paragraph 91 of the Court of Appeal's
13 judgment suggests that C's relevant knowledge should
14 include an appreciation that B was passing the
15 information to him with A's concurrence."

16 So, there are two elements there, one is C knows
17 that it's come from A, and two is that C knows that A
18 consented to being passed through.

19 Now, we say on the facts that, in circumstances
20 where C is aware of a plan for coordinated price
21 increases, aware that A's information has come from A
22 and aware that A is also aware of the plan, it follows
23 as a matter of necessary inference that C is aware of
24 A's concurrence in the passing-on of the information.

25 That this is so is borne out by the decision in Replica

1 Kit and Toys".

2 What is interesting, and this is the next bit, is:

3 "Applying the law to the facts, the Court of Appeal
4 actually makes no reference at all in either case to any
5 express finding that C knew or appreciated that A had
6 concurred with passing on its pricing information as
7 opposed to knowing or appreciating that the source of
8 the information was A. There were no such express
9 findings of fact in the Tribunal's judgment."

10 So the point we make is this: whilst the test
11 indicates -- well, 141, can I just take you to 141
12 [Magnum]. 141 is actually more general, because 141 of
13 Toys & Kits talks about "may be taken to note the
14 circumstances in which the information was disclosed by
15 A to B". Okay? Now, that's a general statement. But
16 91 suggests --

17 **LORD CARLILE:** Can you just pause for a second, I think we
18 need to read 141 to ourselves if you're making
19 submissions on it, it might be helpful, so just give us
20 a couple of minutes.

21 Do sit down.

22 (Pause)

23 Yes, I think we've read it.

24 **MR MORRIS:** It might be worthwhile at the same time just
25 going back to 91 at the same time and the last bit of

1 91, top of the page [Magnum]. It's the reference in the
2 penultimate sentence to "passed to him with A's
3 concurrence".

4 **LORD CARLILE:** Hmm-hmm.

5 **MR MORRIS:** The point I'm making is this, whilst it does
6 appear from those two paragraphs that when you're
7 looking at what C's knowledge is, the circumstances of
8 the A to B are -- A -- have two elements, that it had
9 come from A to B, rather than B making it up, and that C
10 realised, or may be said to have known, that A had
11 consented to B passing it on.

12 The point I'm making is this, that whilst that is
13 stated as the test there, on the facts in Kit and Argos,
14 there is no express finding that C knew that A
15 consented. They reached the conclusion that C knew it
16 had come from A, and that was sufficient, and what we
17 say in paragraph 52 of our defence is that that finding
18 must be inferred somewhere on the basis of the facts,
19 and we say that a similar finding can be inferred
20 from -- if you know that it's come from A and you know
21 generally what's going on, I'm saying that in a very
22 general sense, it can be inferred that you must also
23 know that A has consented.

24 But it is another oddity, and if you look at
25 footnote 44 in our defence, we identify the paragraphs

1 in Kit and Toys where the findings about what C knew are
2 made or recorded and, indeed -- and none of those, we
3 suggest, refer to any express finding of fact that C
4 knew or appreciated that A had concurred with. If you
5 look at that paragraph 50, we've italicised the words
6 "concurred with".

7 MISS ROSE: You might find paragraph 143 assists.

LORD CARLILE: Let's read paragraph 143 for completeness.

9 (Pause)

10 **MR MORRIS:** Well, that is the buyer point, which is the
11 manifestation of the wish of party A. Obviously Miss
12 Rose can make submissions in reply on that paragraph,
13 but we would suggest, and the point I'm making, is that
14 there is no finding on the facts that Mr Needham or
15 Mr Wilson or the individuals... 142, there is no finding
16 on the facts that they knew -- for example, if you go to
17 142.1, Mr Burgess, three quarters of the way down, he
18 knew that Hasbro had been in discussion with Argos,
19 rather than knew that Argos had consented to the
20 information being passed through.

21 I'm not saying necessarily that it's not part of the
22 test, but what I'm saying is they were at least prepared
23 to find, hold that that happened as a basis of inference
24 of what was going on.

There is then a further point we make which is at

1 paragraph 53 of our defence [Magnum], which goes to the
2 use point, which is the third limb of the test in 141.

3 What we say there is:

4 "Where it is established as a fact that C used, in
5 the sense of took account of the information provided by
6 B about A, such use is itself strong evidence of C's
7 knowledge that A was the source of B's information.

8 This is particularly the case in a market where A and
9 C's willingness to move is conditional upon the conduct
10 of its competitor. C would not adjust its market
11 conduct unless it thought that it had actually received
12 those intentions."

13 So that is my analysis of the legal test as it is in
14 Kit.

15 I just want to move on to a slightly different
16 aspect but, before I do, let me say that our case is
17 that on the facts of this case you can be satisfied that
18 the standard of knowledge applied by the Court of Appeal
19 in Kit is met, and you need to go -- need go no further.
20 Nevertheless, if you're not -- if you don't find on that
21 basis, which we urge you to do, and if you were to
22 conclude that Lisa Oldershaw and John Scouler cannot be
23 taken to have intended or known or did not foresee, then
24 we say two further things.

25 First, as a matter of law, you should -- or it is

1 open to you to decide, and we invite you to decide, that
2 lesser degrees of knowledge are sufficient to establish
3 liability and, secondly, and in any event, we would
4 invite you to make findings of fact on the basis that
5 there were -- of these such lesser degrees of knowledge.
6 That is in our defence, it's been there from the outset.
7 This is not to do with the wrinkle, this is to do with
8 something less than actual knowledge.

9 We say, and we do say this, that if you're not -- if
10 you are unable to make the findings of fact which we
11 urge you to make you should make findings of fact on
12 these alternative bases, even if you do not accept our
13 submission as a matter of law, that would enable the
14 legal questions to be canvassed further if the need
15 arose.

16 What do I mean by lesser degrees of knowledge?
17 I mean two things really. I mean blind eye,
18 recklessness, and I mean constructive. You will be
19 familiar with all the divisions of knowledge, but I'm
20 going to basically -- there's actual, reckless and
21 constructive. What I mean by reckless is where somebody
22 is aware of the risk and acted nevertheless and closed
23 their eyes to the risk, wilful shutting of the eyes.
24 How different that is from foresight that something
25 might happen is another issue, but let's assume we're

1 talking recklessness. Constructive knowledge is what
2 the Court of Appeal were considering and saying, we
3 don't need to decide that. That's no actual knowledge
4 but, in all the circumstances, somebody ought to have
5 been aware or, put another way, a reasonable person in
6 the position of the person involved would have known.

7 We say that those alternatives are open as a matter
8 of principle and we -- if you just give me a moment.

9 (Pause)

10 **LORD CARLILE:** Do I still need Toys & Kits? Because I have
11 quite a lot of paper on the desk in front of me.

12 **MR MORRIS:** No, I think probably not, save to note that the
13 point was left open but you're aware of that fact.
14 I think we can actually put it away.

15 Can I make my short submissions on why we submit
16 that, as a matter of law, that is a legal test which can
17 be an appropriate test.

18 Competition law prohibits agreements and concerted
19 practices which have as their object the restriction of
20 competition. There is no need for the parties'
21 subjective purpose to be taken into account for there to
22 be a restriction of competition. Competition law guards
23 against the risk of a restriction of competition. The
24 overall submission is that the Chapter I -- it's
25 appropriate that the Chapter I prohibition will be found

1 to be infringed in circumstances where A suspected or
2 could have known or ought to have known that B would
3 pass on. This is all the more so where there is no
4 compelling reason for A to have given the information to
5 B and where A did not ask B to keep its information
6 confidential. In our submission, retailers in this
7 situation ought not to be permitted to take known, and
8 it is submitted, obvious risks of anticompetitive
9 outcomes.

10 We would also suggest that another factor which
11 links to that comes into the balance is where you have
12 a company of Tesco's size and sophistication which makes
13 a virtue of the fact that it has a detailed compliance
14 programme for all its relevant employees and, in
15 particular, buyers, and where on the facts of this case
16 it was fully aware of the specific competition law
17 issues thrown up by the Farmers for Action protests, in
18 those circumstances there is a good reason for the law
19 to place the burden upon Tesco to ensure that those
20 risks are not even run and to ensure that it took
21 positive steps to avoid those risks.

22 So we say as a matter of principle that the lesser
23 degrees of knowledge should be sufficient to establish
24 the liability but also on the particular facts of this
25 case.

1 There is one further aspect to this which arises
2 from the case of Anic, to which attention was drawn in
3 the legal questions raised by the court, the Tribunal.
4 We will in due course be putting in a written submission
5 on that, on that particular issue, and it raises an
6 issue about single overall infringement. But what we do
7 say is that the passage in Anic, which I think is
8 paragraph 83, supports the proposition that lesser
9 degrees of knowledge are sufficient where it talks about
10 obvious risks and -- I need to find the passage itself.

11 Paragraph 83.

12 **LORD CARLILE:** We have got Anic. Miss Davies will tell us
13 where we have got Anic.

14 **MR MORRIS:** It's authorities bundle 4, tab 31, I believe
15 [Magnum].

16 **LORD CARLILE:** So it is.

17 **MR MORRIS:** I'm going to read it from here. It's
18 paragraph 83, and it's a passage that actually also
19 appears in a case called Aalborg Portland, and that
20 passage itself was cited in Kit in the Tribunal and I
21 think is to be found in the Kit judgment in the
22 Tribunal.

23 **LORD CARLILE:** There's not much that isn't in the Tribunal's
24 judgment in Kit. It's a stately home of a judgment.

25 **MR MORRIS:** I can assure you that it was nothing to do with

1 me.

2 **LORD CARLILE:** There's a Regency drawing room and a Chinese
3 drawing room.

4 **MISS ROSE:** We're expecting the same in this case, sir.

5 **LORD CARLILE:** You'll be disappointed.

6 Carry on.

7 **MR MORRIS:** The passage, and I wasn't proposing, although
8 I certainly can if it would assist, to take you through
9 Anic and actually the context of it, because the context
10 of this judgment is the context of deciding when, and
11 I'll be corrected if I'm wrong, a party is to be
12 regarded as participating in a single overall
13 infringement when it has only been shown to have
14 participated directly in a part -- one of the many
15 concerted practices within the overall infringement. We
16 say that that's relevant to this case as well as
17 a separate issue, but it was in that context that the
18 Court of Justice made this observation:

19 "The Court of First Instance was entitled to
20 consider that an undertaking that had taken part in such
21 an infringement through conduct of its own which formed
22 an [I invite you to emphasise the word "an"] agreement
23 or concerted practice having anticompetitive object for
24 the purposes of Article 85(1), and which was intended to
25 help bring about the infringement as a whole, was also

1 responsible through the entire period of its
2 participation in that infringement as a whole for
3 conduct put into effect by other undertakings in the
4 context of the same infringement."

5 So just pausing there for a moment, assume you have
6 ten information exchanges or ten meetings and the
7 conclusion is that they all form part of a single
8 overall infringement, which is in fact what we have got
9 here, we have got a number of information exchanges,
10 some involving Tesco, some not, and the OFT found that
11 there was a single overall infringement.

12 The question being addressed here is, if it is
13 established that party A participated actually directly
14 only in one of those ten, are they to be held liable for
15 all of them? What the Court of Justice said was, yes,
16 and the reason they say -- the reason why they say yes
17 is that:

18 "That is the case where it is established that the
19 undertaking in question was aware of the offending
20 conduct of the other participants or that it could
21 reasonably have foreseen it and was prepared to take the
22 risk."

23 So there is an application of either a constructive
24 knowledge or at least a recklessness test in a slightly
25 different context, of course I accept, but what it shows

1 there is that Community law is prepared to make
2 a finding that a company is to be responsible for
3 concerted practices in which it did not directly
4 participate, namely, the overall infringement. We would
5 say, apart from the fact that that applies in this case
6 as well, that that is an indication from Community law
7 that you can be responsible where you could have
8 foreseen and taken -- and you took the risk.

9 **LORD CARLILE:** Semantically there's a wrinkle in
10 paragraph 83, isn't there?

11 **MR MORRIS:** There is.

12 **LORD CARLILE:** Because if you don't foresee it, how can you
13 be prepared to go on to take a risk that you haven't
14 foreseen?

15 **MR MORRIS:** Exactly, and I don't disagree that the two bits
16 of 83, I might be getting a note coming shortly, yes,
17 I think that's ... My learned junior suggests that the
18 "prepared to take the risk" aspect of it relates into
19 the jurisprudence relating to not distancing yourself,
20 and the "prepared to take the risk" is not excluding
21 yourself from what was going on.

22 The first bit, "could reasonably have foreseen it",
23 we would say is constructive knowledge, but you're
24 right, how can you take the risk if you could only
25 reasonably have foreseen it? But even putting it the

1 other way, that is at least recklessness, ie you are
2 conscious of something and you've shut your eyes and
3 you're prepared to take the risk.

4 Now, I'm nearly at the end of the law. There is one
5 issue that has been raised which is the question of
6 attribution.

7 **LORD CARLILE:** I was just commenting that this is a very
8 enjoyable argument, but it is a form of semantic bliss,
9 isn't it?

10 **MR MORRIS:** It is. Well, I don't need to say this to the
11 Tribunal, you will obviously wish to, when you're
12 looking at the evidence, consider what it is that you're
13 looking -- that needs to be decided. When it comes
14 to -- that's why I came to the point that knowledge is
15 a very difficult area, or can be.

16 Now, the attribution point I'm going to take very
17 shortly. I'm just going to give you in summary what our
18 position is and you will have more detail in writing.

19 The propositions are as follows. As we understand
20 it, it is not disputed by Tesco that if you find that
21 Lisa Oldershaw or John Scouler had the requisite state
22 of mind, then it follows that Tesco is liable. We
23 submit that this issue of so-called attribution is and
24 falls to be decided in this field by reference to
25 Community competition law principles and not directly by

1 reference to English common law principles which include
2 the concepts of directing mind and will, agency and
3 vicarious liability. We say that you can see that from
4 the CAT's own judgment in the Willis case, which is
5 volume 2B, tab 17, at paragraphs 27 to 36 [Magnum].

6 I don't know if I need to take you to it. The basic
7 analysis is as follows: in this field, liability is
8 imposed upon undertakings, not companies.

9 **LORD CARLILE:** I think everybody agrees about this.

10 **MR MORRIS:** Well, then I don't --

11 **LORD CARLILE:** No. When Miss Rose shakes her head I know
12 I'm wrong, subject to being right.

13 **MISS ROSE:** But there's no dispute about it.

14 **LORD CARLILE:** There's no dispute. Thank you.

15 **MISS ROSE:** I was agreeing with you that there was no
16 dispute, sir.

17 **LORD CARLILE:** I'm very gratified to see that Miss Rose is
18 agreeing.

19 **MR MORRIS:** Sir, I'm not going to take it any further.

20 We'll see where we are.

21 **LORD CARLILE:** No, it's as I thought.

22 **MR MORRIS:** The final point I would make is going back to
23 the overall infringement point here. We would ask you
24 to bear in mind two things. One is that each
25 transmission of information, if we're applying the A-B-C

1 test, is itself an infringement, which means that if you
2 are satisfied, for example, that there was
3 a transmission of information on 30 October 2002 from
4 Lisa Oldershaw to Neil Arthey, and then from Dairy Crest
5 to Sainsbury's, with all the requisite state of mind,
6 that is an infringement and that is sufficient to found
7 liability. Now, obviously, we say, and you know we say,
8 that actually once you establish that, the rest almost
9 follows and then all the others.

10 So the first point is that it's a simple A-B-C
11 effectively, but the second point is the single
12 continuous infringement, and we do submit that, in those
13 circumstances, and it's not disputed, we submit that
14 Tesco is also to be found to be party to the single
15 overall infringement that involved everybody.

16 Now, those I think, subject to anything that those
17 behind me want to say, are my legal submissions, and
18 I was going to move on to the matters of evidence.

19 You're looking at the clock and a break.

20 **LORD CARLILE:** I'm thinking of the transcription system,
21 yes.

22 **MISS ROSE:** Sir, can I just raise one matter very quickly.

23 **LORD CARLILE:** Yes, of course.

24 **MISS ROSE:** Mr Morris has referred on a number of occasions
25 to the fact that he's going to put some of his

1 submissions in writing but he hasn't supplied us with
2 any text. Now, I'm concerned that we're obviously going
3 to have to reply to these submissions on Thursday and,
4 if he's not making his submissions all orally but some
5 of them are going to be provided in writing, we will be
6 prejudiced in doing that if we don't get notice of the
7 document. So I would like to know when we will receive
8 the written submissions that Mr Morris has referred to
9 on a number of occasions.

10 **LORD CARLILE:** I'm observing the absence of two notable
11 counsel from the court and I guess that they're
12 beavering away on it -- one of them anyway, one is in
13 court elsewhere.

14 **MR MORRIS:** Yes, that is a fair -- can I take instructions
15 and come back to you after the break?

16 **LORD CARLILE:** It is a fair point, we would like it too.
17 Okay, we will adjourn for a quarter of an hour.

18 (11.42 am)

19 (A short break)

20 (11.58 am)

21 **MR MORRIS:** Sir.

22 **LORD CARLILE:** I saw Miss Rose on her feet. Gentlemen
23 first.

24 **MR MORRIS:** I'm grateful.

25 Miss Rose asked through the Tribunal an indication

1 about the written closing submissions. The position is
2 that we will have it ready tomorrow and that is where we
3 are at, as you can obviously tell by the beavering away.
4 All I can say is that it will be as soon as possible
5 tomorrow.

6 Miss Rose, I believe, would wish to say something in
7 the light of that information.

8 **LORD CARLILE:** Miss Rose.

9 **MISS ROSE:** Sir, the position is that we closed our case
10 immediately on the ending of the OFT's evidence, indeed
11 I believe within two minutes of the ending of the OFT's
12 evidence, and we produced our written closing
13 submissions.

14 **LORD CARLILE:** You are covered in virtue from that.

15 **MISS ROSE:** Sir, they had all weekend to produce a text,
16 haven't done it, and now say it will come tomorrow at an
17 unspecified time. We've also heard repeatedly from
18 Mr Morris that there are matters that he is not covering
19 in detail orally but which he says are covered in the
20 written text, and he's said that about four times
21 yesterday and today.

22 Now, I'm placed in an impossible position because
23 I cannot reply to submissions that I've neither heard
24 orally nor seen in writing. Tomorrow is simply going to
25 be too late to enable me to read the whole text, digest

1 it, identify what's in it that hasn't been said orally
2 and deal with it.

3 Now, in that situation, and I say this with the
4 utmost regret for myself and my team as well as
5 everybody else, we will have to reserve the right to put
6 in a further written reply because I am not going to be
7 in a position to respond to this written document if we
8 don't get it until tomorrow.

9 **LORD CARLILE:** Well, let's see how we go. The request
10 I would make is that, when it is ready, please may it be
11 pinged to us all electronically.

12 **MR MORRIS:** Of course.

13 **LORD CARLILE:** Along with all the other things I've asked to
14 be pinged electronically, none of which have reached us.

15 **MR MORRIS:** Oh. Have you asked us for something that we
16 have not pinged?

17 **LORD CARLILE:** I asked for Miss Rose's very helpful closing.
18 Oh, apparently I haven't received it electronically,
19 I apologise. It has arrived.

20 **MR MORRIS:** You're not a direct pingee.

21 **LORD CARLILE:** Yes, I guess I'm not a direct pingee.

22 **MISS ROSE:** Sir, at the very least could we have
23 confirmation that we'll have the document by 9 o'clock
24 tomorrow morning?

25 **MR MORRIS:** No, I can't give that confirmation. I said as

1 soon as possible.

2 **LORD CARLILE:** We're going to have to see how we go on this.

3 I do understand what's being said. I'm not keen on
4 further written submissions because it raises the
5 possibility of yet more iterations, I hope we won't need
6 further written submissions, but let's see how we go.

7 Let's get on and see how we --

8 **MISS ROSE:** Let me just explain my personal position
9 tomorrow. I have to attend the Supreme Court to take
10 judgment in the Assange matter which is obviously going
11 to take some time.

12 **LORD CARLILE:** Right. Well, I've got a very busy day
13 tomorrow as well, knowing that we were not sitting here.
14 Not quite as exalted as that.

15 **MR MORRIS:** Sir, can I say this, we are using all our
16 endeavours to be as efficient as we can and to provide
17 you with as much information as we can as soon as
18 possible.

19 I do recognise Miss Rose's point about an ability to
20 reply and, as you say, sir, we'll see how we go. Can I
21 make this other observation. I can't quite remember all
22 the points I've said are going to be dealt with in
23 writing, but certainly I have covered most of them in
24 any event. The attribution question was one of them.
25 The question of single overall infringement in the Anic

1 case, I've effectively made the point. The points are
2 all going to be made, there may be more detail in the
3 writing, but we'll see how we go. We will get it to
4 everybody as soon as possible tomorrow, and we hear what
5 both you and Miss Rose says about it.

6 **LORD CARLILE:** Thank you very much.

7 **MR MORRIS:** Can I make one minor point on Kit before I go
8 on, and I'm not sure I need to take you back to the
9 judgment.

10 In the note that Tesco prepared on the facts of Kit,
11 which you will have seen, at paragraph 6 there is the
12 submission made that there are significant differences
13 on the facts between Kit and Toys on the one hand and
14 our case on the other. This is one of the notes --
15 supplementary notes on Toys and Kit.

16 **LORD CARLILE:** I can't immediately find it.

17 **MISS ROSE:** Sir, I think you filed it at the back of the
18 closing submissions.

19 **LORD CARLILE:** Yes. Got it, thank you very much.

20 **MR MORRIS:** It was paragraph 6(c) I just wanted to pick up
21 on. The point that was made there, it's page 4:
22 "Similarly, whereas in Kit the infringements found
23 by the Tribunal were all associated with the launch of
24 new products or the lead-up to a major tournament, at
25 which time the suppliers or retailers would be

1 particularly concerned about retailer discounting, there
2 was nothing remarkable about autumn 2002 and 2003 from
3 a cheese retailing perspective."

4 The point that is being made is that, in both Toys
5 and in Kit, there were effectively decisions which had
6 to be set in stone, and there was a key selling period,
7 particularly -- you'll remember in Kit, the launch was
8 a key selling period but Euro 2000 was a key selling
9 period.

10 The short point I want to make on that is this, we
11 would suggest there is a direct analogy here. This
12 isn't a general increase in the market price in normal
13 market conditions in 2002. There was a very key point
14 of pressure, which was the farmer pressure and Christmas
15 coming up. The Christmas period, together with the
16 farmer pressure, we would suggest, is an equivalent
17 reason for -- I don't want to use the word "key selling
18 period", it's not quite the same, but an equivalent
19 reason for why the price increase had to happen at that
20 specific time.

21 With that additional point, can I now turn to the
22 third part of my closing which deals with matters
23 relating to evidence. What I propose to do is deal with
24 this under a number of different heads. First of all,
25 some general observations on the relevance of the issues

1 that have arisen; secondly, to remind you of the nature
2 and structure of the competition enforcement regime;
3 thirdly, to make some submissions about what happened in
4 this case at the administrative stage; then what has
5 happened at the appeal stage; then to look at the
6 effect, if any, on issues of weight which arise; then
7 I was going to look at the question of admissions; then
8 I was going to look at assessing the different types of
9 evidence very briefly; then I was going to make some
10 observations on Tesco's position; and, finally, I was
11 going to make some observations on the witnesses that
12 you have heard.

13 If I may start, as I remarked yesterday, the issues,
14 particularly the issue in relation to the alleged
15 failure to call witnesses, I'll put it that way, arise
16 or give rise to a number of possible consequences. The
17 first is whether the Tribunal should fill in the gaps,
18 if it sees that there are gaps, when evidence should or
19 could have been filed by the OFT, which might have
20 filled in the gaps. The second was the weight that
21 should be attached to documentary hearsay when the
22 witness should be called. That, if I understand the
23 Tribunal, is the Tribunal -- I'm not going to -- it's
24 a central concern.

25 **LORD CARLILE:** It's a question I raised, certainly.

1 **MR MORRIS:** And in particular, as we understand it, in
2 particular in relation to the Mr Meikle and the events
3 of 2003, and in particular the weight to be attached to
4 document 112 [Magnum].

5 The third area is the suggestion that in some way
6 the OFT's failures have worked unfairness in the case,
7 and the fourth was the proposition that the Tribunal
8 should draw the inference that the Office of Fair
9 Trading decided not to contact witnesses because it
10 thought that the evidence would be -- would not help its
11 case or be unhelpful in either way.

12 So that's the background to why these issues are
13 said to arise.

14 My second area is the nature and structure of the
15 competition enforcement regime, and we do submit that
16 this is a very, very significant factor to be taken into
17 account in this context. Our overriding submission is
18 that the competition -- the regime for the enforcement
19 of competition law in this country is, to use Latin,
20 *sui generis*, and that that is a very important factor to
21 bear in mind. These are not normal adversarial
22 proceedings in civil litigation between private parties,
23 that's the first proposition. Nor, we submit, are they
24 analogous to a criminal prosecution. For that reason,
25 the issues of what evidence the Tribunal does and does

1 not have before it, and the assessment of that evidence,
2 should not be determined by reference to principles that
3 apply either in civil -- private civil litigation or in
4 criminal proceedings.

5 These appeal proceedings form an essential part of
6 the overall statutory regime for the enforcement of the
7 Chapter I prohibition. There is necessarily a prior
8 administrative stage at which the OFT gathers evidence
9 for and ultimately takes a decision.

10 When considering how the evidence now before the
11 Tribunal is to be assessed, regard should be had to the
12 entire process of enforcement from investigation to
13 decision to appeal. That overall process has two
14 significant features. The first significant feature is
15 that the OFT does have statutory powers of investigation
16 in sections 25 and following of the act. They confer
17 a power on the part of the OFT to obtain documents and
18 information but, crucially, they do not contain a power
19 to compel a witness to give evidence or to attend to
20 give evidence or to be cross-examined.

21 Secondly, and this is the second very significant
22 feature, there is the general rule that, once a case
23 reaches the Tribunal on an appeal from an OFT decision,
24 the OFT is, in general, precluded from bolstering its
25 case by relying upon new evidence, by relying upon

1 evidence not relied upon in the decision where that
2 evidence goes to support or expand upon matters already
3 covered by the decision. That is an element which is,
4 we submit, very significant too. The foundation for
5 that, and I won't take you to it unless you'd like me
6 to, is Napp preliminary issue, paragraph 77 to 80, or
7 paragraph 77 and 80. It is also repeated in the
8 Allsports judgment.

9 That second feature -- of course, just pausing there
10 for a moment, there are exceptions when you are
11 responding to new points raised by the appellant, but
12 the general rule is the Office of Fair Trading cannot
13 bolster its case by relying on new evidence. That
14 second feature creates a strong link back to the
15 constraints upon the Office of Fair Trading at the
16 administrative stage.

17 Thirdly, and without wishing to labour the point, we
18 would remark that you will be well aware of the
19 provisions in the Tribunal's own guide about how the
20 rules, general rules of evidence are to apply or not to
21 apply to proceedings in this Tribunal. I'm referring in
22 particular, for the note, to paragraphs 12.1, 3.2 and
23 3.4.

24 Against that background, we submit that whilst it
25 may be appropriate for the Tribunal to take account of

1 or consider rules of evidence which are in place in
2 ordinary civil litigation, those rules ought not to be
3 transplanted wholesale into this wholly significantly
4 different environment of the overall regime for the
5 enforcement of competition law.

6 Now, some other features of the regime. The OFT,
7 when it begins its investigation, it will do so largely
8 on the basis of documentary evidence. A conclusion
9 that, in the absence of documentary evidence, the OFT
10 must always adduce witness evidence at the
11 administrative stage would, in our submission, make it
12 entirely impossible for the Office of Fair Trading ever
13 to take a decision or, subsequently, to succeed on
14 appeal where it is precluded from bolstering.

15 The initial process that the Office of Fair Trading
16 undertakes, in our submission, is one which not only
17 allows but envisages an investigation being based on
18 documentary evidence.

19 With that background, can I just turn to summarise
20 what happened in this case at the administrative stage
21 by reference to the general principles. If you take the
22 first stage, which is before the issue of the SO, and in
23 this case that covered a period up to 2007, the nature
24 of the process, and this is a general point, and the
25 nature of cartel cases means that it is highly unlikely

1 that the victim of the cartel, ultimately the consumer
2 or the customer, will be the person who comes forward to
3 the Office of Fair Trading. This is not the case of
4 a criminal prosecution where the complainant victim of
5 the criminal act is the person who goes to the police
6 and the police take a statement and that is the evidence
7 which forms the foundation of the prosecution.

8 The most likely starting point is market
9 intelligence and leniency applicants, and in the present
10 case the trigger for the investigation was a leniency
11 application made by Arla, and I ask you to note that
12 that application was made in respect of fresh liquid
13 milk.

14 Now, that gave the Office of Fair Trading reasonable
15 grounds for suspicion, suspecting that an investigation
16 into fresh liquid milk was opened, and section 26
17 notices were sent to Asda, Dairy Crest, Tesco and
18 Wiseman in relation to fresh liquid milk in June 2004.
19 Section 26 notices required documents and specified
20 information but did not require and cannot require the
21 power to compel witnesses to attend to give oral
22 evidence.

23 Now, may I, sir, at this juncture, pause for
24 a moment and invite at this stage the Tribunal to go
25 into closed session for a few moments.

1 **LORD CARLILE:** Because? You're going to refer to red box
2 documents?

3 **MR MORRIS:** No, I'm going to refer to confidential matters.

4 **LORD CARLILE:** Well, you had better explain to Miss Rose --

5 **MR MORRIS:** Well, I can explain it to Miss Rose quietly.

6 **LORD CARLILE:** Please do, so I can know if there's any
7 objection, because this is a public forum.

8 (Pause)

9 Do you want to refer us to a document?

10 **MR MORRIS:** Yes, if you go to the decision, that's
11 probably...

12 **LORD CARLILE:** Bundle 1, yes.

13 **MR MORRIS:** Paragraph 2.75 [Magnum].

14 **MISS ROSE:** Sir, I'm not sure why there is a need for
15 a closed session. That paragraph can be read.

16 **LORD CARLILE:** It was probably thought that a closed session
17 would be one that you would have liked because of the
18 contents of the paragraph.

19 **MISS ROSE:** Yes, but I'm not sure what my learned friend is
20 seeking to do other than ask the Tribunal to read that
21 paragraph.

22 **MR MORRIS:** I would like to be able to just orally
23 describe -- it's a matter of narrative. It is a passage
24 which -- as you pointed out, sir, I've risen for the
25 benefit of Tesco, and it's a matter for Tesco, but

1 I would like -- it's only going to take a few minutes.

2 **MISS ROSE:** Sir, I don't object.

3 **LORD CARLILE:** Could everybody who is not within the
4 confidentiality ring please --

5 **MR MORRIS:** No, it's not the ring. It's not Tesco at all,
6 I think.

7 Yes, everybody who is not a party to the
8 proceedings.

9 **LORD CARLILE:** Would everybody who is not a party to the
10 proceedings leave the room, please, and we will make
11 sure that you're told as soon as you can return.

12 Perhaps the solicitors on either side would just
13 check that there's nobody who should not be here.

14 [REDACTED]

15 [REDACTED]

16 [REDACTED] [REDACTED]

17 [REDACTED] [REDACTED]

18 [REDACTED] [REDACTED]

19 [REDACTED]

20 [REDACTED]

21 [REDACTED]

22 [REDACTED]

23 [REDACTED]

24 [REDACTED]

25 [REDACTED]



1 [REDACTED] [REDACTED] [REDACTED]
2 [REDACTED]
3 [REDACTED]
4 [REDACTED]
5 [REDACTED] [REDACTED] [REDACTED]
6 [REDACTED]
7 [REDACTED]
8 [REDACTED]

9 Yes, thank you.

10 **MR MORRIS:** Thank you, sir.

11 In January 2005, the Office of Fair Trading extended
12 the scope of the investigation to cheese and also
13 included Safeway and Sainsbury's and, in April 2005, the
14 investigation was extended to cover Glanbia and
15 McLelland. I'm told that the process resulted in the
16 provision of 136 lever-arch files of documents. Arla
17 agreed that the OFT -- Arla, the leniency applicant --
18 could interview four of its employees, and that took
19 place in February and April 2005. Those interviewees
20 could only provide information about fresh liquid milk.

21 I ask you to note that although Pinsent Masons
22 conducted interviews with Glanbia in September
23 and October 2005, the notes of those interviews were not
24 provided to the Office of Fair Trading until after
25 Glanbia had entered into an early resolution agreement

1 in 2008.

2 So that's what happened before the SO. Once the
3 OFT, as in all cases, has analysed the evidence it has
4 obtained during the course of that stage of the
5 investigation, if the OFT proposes to make an
6 infringement decision it will issue an SO. This means,
7 although I haven't got the precise wording of the rule
8 to hand, that at that stage -- this is an important
9 point -- the Office of Fair Trading must be satisfied on
10 the evidence that it has that there has been an
11 infringement provided to the requisite standard subject
12 to hearing representations. So it has to be satisfied
13 on what it has then that the threshold -- well, the
14 threshold -- the test has been passed. In this case,
15 that's what the Office of Fair Trading was satisfied,
16 based on the documentary evidence which it then had.

17 At that point, each addressee is given the
18 opportunity to inspect the file, make written and oral
19 reps. Oral representations are limited to what is said
20 in the written representations, and witnesses of fact,
21 as a matter of general principle or general practice,
22 rarely appear at such oral hearings. You will be
23 familiar with the process. Of course, there is no
24 facility for cross-examination.

25 It is at this stage in general that the Office of

1 Fair Trading may invite recipients of the statement of
2 objections to, if they wish, enter into discussions for
3 early resolution. In the present case, the statement of
4 objections was issued on 20 September of 2007 and
5 addressees were invited to consider early resolution.
6 Early resolution agreements were concluded with Asda,
7 Safeway, Sainsbury's, Dairy Crest, Glanbia and Wiseman
8 in December 2007, and with McLelland in February 2008.
9 So we're now at 2007, end of 2007.

10 Can you just give me a moment.

11 (Pause)

12 Once the ERAs were in place, Asda, Dairy Crest,
13 Glanbia and Wiseman provided the Office of Fair Trading
14 with notes of interviews and further interviews -- those
15 interviews, I understand, were conducted in the autumn
16 of 2007 but they were conducted by the firms themselves
17 rather than by the OFT. Tesco made written
18 representations and chose not to make oral
19 representations. In 2008, the Office of Fair Trading
20 itself conducted taped interviews with a number of
21 individuals.

22 After considering the representations, the OFT
23 considered that further investigation was necessary on
24 milk but not required on cheese, and the Office of Fair
25 Trading prioritised interviews with the early resolution

1 parties in relation to milk. The supplementary
2 statement of objections was issued on 23 July 2009;
3 memoranda of factual inaccuracies were received from
4 early resolution parties and Arla. At that point Tesco
5 made no oral representations and they made written
6 representations limited to milk and butter. You will
7 recall, sir, the reason why that was, because at that
8 stage Tesco was considering not contesting the cheese
9 allegations, without admission of liability, provided
10 that the milk and butter cases were closed. Tesco's
11 decision not to contest cheese was announced on
12 30 April 2010. However, following reconsideration by
13 the Office of Fair Trading of the calculation of Tesco's
14 penalty, Tesco withdrew its noncontest and then
15 submitted written representations on the SSO in relation
16 to cheese. Somebody will tell me the date of that but
17 I think that was the end of 2010.

18 Following the SSO, the OFT reconsidered all the
19 evidence, as it does in all cases, and at that stage it
20 had three options. It could decide that the threshold
21 for an infringement decision was met; it could decide
22 that it would carry out further investigation which
23 would lead to a second SSO; or it could close the
24 investigation. In the present case, the OFT considered
25 that the evidence following the SSO was sufficient to

1 establish an infringement and the Office of Fair Trading
2 proceeded to make the decision. So that is what
3 happened as a narrative.

4 The key points in the process are as follows. The
5 focus on the Office of Fair Trading's statutory powers
6 is the obtaining of documentary evidence. Secondly, no
7 party is required to produce sworn narrative witness
8 evidence at any stage. The Office of Fair Trading has
9 no powers to compel witnesses, unlike the position of
10 the police. It may be possible to arrange for voluntary
11 attendance of individuals, most particularly leniency
12 applicants, but there is in any case, in any particular
13 case, no guarantee that there will be a leniency
14 applicant. There was in this case but, of course, the
15 leniency applicant was only in relation to milk.

16 The fifth point, voluntary attendance of individuals
17 may be possible where that individual's employer or
18 ex-employer has signed an early resolution agreement.
19 Now, in general, early resolution agreements are not
20 entered into until after the undertaking has seen the
21 statement of objection and thus the detail of the
22 evidence and proposed findings relied on by the OFT.
23 Thus such ERA interviews are, most often, only available
24 after the statement of objections has been issued.
25 Thus, in the present case, the first opportunity for

1 witnesses to be interviewed about cheese was in 2008.

2 We would ask you to note that, by that time, Mr Arthey
3 and Mr Beaumont had left Dairy Crest and Mr Meikle had
4 left McLelland.

5 Sixthly, and this is an important point because --
6 it's an important point of detail, ERAs do not impose
7 any obligation upon individuals who are potential
8 witnesses of fact to attend or assist the Office of Fair
9 Trading. At most, they require the company in question
10 to use reasonable endeavours to secure the cooperation
11 of such employees or ex-employees.

12 **LORD CARLILE:** I'm fast getting the impression, as I look at
13 for example the Asda early resolution agreement, that
14 paragraphs 2 and 3 aren't worth the paper they're
15 written on.

16 **MR MORRIS:** I need to look at the -- it's in the decision.

17 **LORD CARLILE:** And indeed paragraph 11. What's the point of
18 having paragraphs 2, 3 and 11 if the reality is that
19 there's no realistic possibility of anyone coming to
20 give evidence?

21 **MR MORRIS:** I'm not suggesting there's no realistic
22 possibility but what I'm suggesting, and you've picked
23 on, is that they don't impose a direct obligation.
24 I will take instructions, if I may, on your observation,
25 but it is obviously an observation on the basis of what

1 is there. There is no direct obligation, there's(?) an
2 obligation on the company to use reasonable endeavours.

3 **LORD CARLILE:** I understand everything you're saying. So
4 far we have seen no evidence that anyone was even asked.

5 **MR MORRIS:** I'll come to that in a moment.

6 As I say, I mention this, sir, because the ERAs are
7 not the forceful instrument of coercion which you might
8 think they ought to be but which Tesco suggests that
9 they are. There was a suggestion made: it does impose
10 an obligation, and I'm making that point -- sir, you're
11 obviously clear about it now -- that it is not that
12 straightforward.

13 Even if the individual is found and is persuaded to
14 speak to the Office of Fair Trading, it further follows
15 that the interests of the individual may not necessarily
16 be aligned with those of the Office of Fair Trading or
17 indeed the company at whose behest he has come to give
18 evidence, given that such evidence might inculpate the
19 individual himself and the individual might still work
20 in the industry and will be motivated by personal
21 considerations. That is a factor which the Tribunal --
22 I'll come back to it if need be -- pointed out in the
23 Kit case, that it is not always readily easy to obtain
24 evidence from people voluntarily when they are still
25 working in the industry.

1 **LORD CARLILE:** I understand that completely and I'm sure my
2 colleagues do but let's take Mr Meikle just as an
3 example because he's a significant potential or possible
4 witness in this case. The ERA, with his employers,
5 McLelland, obliged them to use all reasonable
6 endeavours -- and those are my words, not the words of
7 the agreement -- to secure the cooperation of a former
8 officer or employee of the company, which would include
9 Mr Meikle, on pain of the ERA being invalidated,
10 paragraph 11.

11 Once the OFT have clear notice that what Mr Meikle
12 put in key documents is disputed as to its meaning or
13 even its honesty, then it's a little surprising not to
14 find correspondence from the OFT to Lactalis McLelland
15 saying, "You now have to deliver Mr Meikle to us if you
16 can", and then follow the paper trail from there.
17 I think we need some help on this.

18 We may, in the final analysis, conclude that
19 Miss Rose is wrong in her criticism of evidence not
20 being called by the OFT but we need to dig a little
21 deeper, I think, for the satisfaction of the Tribunal,
22 because at the moment we just have a picture of inertia.

23 **MR MORRIS:** That I would resist. There was no inertia. And
24 the reason this happened is that, at the administrative
25 stage, the decisions that were taken were decisions

1 based on priority and resource. What I must emphasise
2 to you is that at the administrative stage the OFT
3 decided, having considered all the available evidence,
4 this is post SO and representations, to prioritise
5 witness interviews in relation to the milk allegations.
6 As is always the case, and given the breadth of the
7 investigation, the OFT needed to manage appropriately
8 the time and resources it had available during this
9 interview exercise, which was an interview exercise
10 directed towards the milk allegations, there was
11 opportunity to ask questions about cheese of two
12 witnesses, who were Mr Storey of Asda and
13 Sarah Mackenzie of Sainsbury's. Those questions were --
14 what's the word I'm thinking, not tangential, that's the
15 wrong -- they were...

16 In the OFT's assessment, the result of their
17 interviews was that they didn't significantly affect the
18 overall evidential position on the cheese allegations as
19 they stood one way or the other. We would submit that
20 those transcripts themselves are relatively vague in
21 comparison, on the specific issue of cheese, in
22 comparison to the documentary evidence. In those
23 circumstances at that stage, and bearing in mind the
24 strength of the documentary evidence on cheese, and the
25 admissions, the OFT's decision not to prioritise

1 interviewing witnesses in relation to the cheese
2 allegations was taken, and it is the OFT's submission
3 that that decision, based on prioritisation and
4 resources, was reasonable and appropriate in the
5 administrative context at that stage.

6 That is the administrative stage, a decision was
7 taken to basically -- which is still the OFT's position,
8 that the documents on cheese are and were very strong,
9 and on that basis a decision was taken not to -- or to
10 prioritise in relation to milk and not to pursue
11 interviews in relation to cheese.

12 So that was the position, sir, at the administrative
13 stage, and that decision, we submit -- put it this way,
14 you as a Tribunal may or may not have views about that
15 decision, but the Office of Fair Trading has
16 a discretion as to how it investigates, and that
17 discretion has to be exercised within the bounds of
18 reasonableness and proportionality.

19 We do suggest that there is no basis for saying that
20 that decision at that stage not to interview those
21 witnesses or not to take the matter further was in any
22 way unreasonable or not proportionate or appropriate.

23 So that is what happened at the administrative stage
24 and that, I believe, is reflected in what is said in the
25 decision.

1 You then get to the appeal stage, and in relation to
2 the appeal stage, as I've already pointed out, as you
3 know, the appellant can rely on any evidence that it
4 chooses, whether or not it is provided in the course of
5 the investigation, and at that stage may include
6 detailed narrative witness statements. That is in fact
7 what happened here, and you will have seen the very
8 detailed narrative witness statements put in.

9 The Office of Fair Trading, I'm now on the appeal
10 stage, sir, is then constrained by the bolstering rule.
11 The Office of Fair Trading can introduce new evidence
12 where a new point is raised by the appellant but not
13 otherwise, and it cannot add or embellish what is in the
14 decision.

15 We would suggest this, sir, that if, and I'll come
16 back -- in a moment I will explain to you what happened
17 post the CMC, but if the OFT had in the appeal stage
18 sought to use the judgments in Construction and Tobacco
19 to justify the introduction of witness evidence at the
20 appeal stage, it would have exposed itself to
21 allegations of bolstering insofar as that evidence was
22 merely seeking to add witness evidence to support the
23 documentary evidence.

24 Tesco's submission before you that the OFT should,
25 on this appeal, have conducted an exercise of filling

1 gaps, which we don't accept but the gaps that they say,
2 where there was no direct evidence at the decision stage
3 is flawed because, by definition, that would have
4 constituted bolstering. So, for example, a witness
5 statement from Mr Meikle explaining document 112
6 [Magnum] would or was highly susceptible to the
7 contention that that was impermissible adducing of
8 evidence which should have been adduced at the
9 administrative stage.

10 Now, you then go back to my original submission
11 which is that there is no duty upon the OFT to prove its
12 case at the administrative stage by witness evidence.
13 If you have those two rules, the bolstering rule places
14 a very substantial constraint on the OFT's position at
15 an appeal.

16 Now, can I just tell you --

17 **MS POTTER:** Mr Morris, are you going to come on to the
18 question of the unsworn witness statements? Because
19 I do have a particular concern about the fact that those
20 were relied on to some extent in the decision, that in
21 your defence it was stated that you were no longer
22 relying on them and therefore Tesco shouldn't be placing
23 any reliance on them, but I think it does place us in
24 some difficulty in relation to the decision, that we do
25 have various aspects of that witness evidence, and also

1 raises questions in my mind about why those particular
2 elements, which were already in the decision, for
3 example, were not then supported by any sworn witness
4 evidence before this Tribunal?

5 **MR MORRIS:** Yes, I will deal with that. I think our
6 position does remain -- the OFT would suggest that it
7 is, by the various judgments, it is put in a very
8 difficult position, because on the one hand you've got
9 the bolstering rule and on the other hand you've got
10 Construction which says, you can't rely on witness
11 interviews unless the witness provides a witness
12 statement and comes along.

13 That is a very difficult position for the Office of
14 Fair Trading to be in, and for that reason, and in light
15 of -- I mean, let me say this. In this appeal, it is
16 Tesco that relies on those interviews and not the Office
17 of Fair Trading.

18 **MS POTTER:** But they are cited in the decision.

19 **MR MORRIS:** They are cited in the decision.

20 **MS POTTER:** Therefore one is left with the slightly
21 difficult position in relation to those passages of the
22 decision where they're cited.

23 **MR MORRIS:** I accept that, but I think you will see that we
24 have been very careful to say to you that we do not rely
25 on those parts to support our case in this appeal. It

1 is our submission, they are one or two but they are not
2 many. If you take the view, despite Construction, that
3 those witness statements are material evidence --
4 transcripts, I'll call them. They're different types.
5 There's interviews by the Office of Fair Trading and
6 there's notes provided by the solicitors. We do say
7 that, in the light of Construction, there are concerns
8 that you should be careful about placing too much
9 reliance on them.

10 I think it's fair that Construction talks about
11 weight, the weight of the evidence, and this is
12 ultimately a question of weight. If you take the view
13 that they are things upon which weight should be placed,
14 then we would say to you, well, you should look at them
15 in the round and you should take them into account
16 either way. There's no reason why they shouldn't be
17 taken into account where they're both for and against
18 either party, and it's a matter of weight. I do not
19 place before you, in the light of Construction, great
20 reliance upon them because of what Construction says.

21 The position is that Construction is confined to the
22 issue of what do you do with witness interviews which
23 are not -- where the witness doesn't come -- it doesn't
24 deal with the situation where there's no witness
25 interviews at all, and we would make that point, or

1 impress that point upon the Tribunal. So what we say
2 is, if you feel that these matters are matters which are
3 proper for the Tribunal to take into account, you give
4 them the weight that you consider appropriate and you
5 give them the weight either way in whose favour
6 particular passages are.

7 You will see that some of these interview
8 transcripts go both ways, and you might then conclude,
9 well, that's rather difficult, and that's a good reason
10 not to give them much weight. But we do say this, that
11 we don't seek to uphold the decision on the basis of
12 those interviews. We don't need to. The documents are
13 sufficient and the evidence you've heard, and to the
14 extent that they are additional material, I don't
15 positively rely upon them.

16 **MS POTTER:** So where in the decision there is a reference to
17 an interview as a means of supporting the OFT's case,
18 would you be inviting us to sort of blue pencil that,
19 effectively?

20 **MR MORRIS:** No. No, I think I would be inviting you to
21 assess for yourself what weight you accord to such
22 interviews in general. If you take the view -- if you
23 took the view that no weight should be attached either
24 way, then -- you're asking me how much weight you should
25 attach, perhaps, but if you took the view that there

1 should be no weight, then yes, you can't take them into
2 account. But if you took the view, well, actually they
3 are matters which we can take into account but because
4 they've not been tested by cross-examination we accord
5 lesser weight, then I would say that in those
6 circumstances, yes, you can take it into account as some
7 additional support for the OFT's case in those
8 circumstances where they support the Office of Fair
9 Trading's case. Obviously, I can't -- sauce for the
10 goose against me, I can't also then say, but you can't
11 take account when it goes the other way.

12 We would say that Construction puts the -- it goes
13 to weight, ultimately, anyway.

14 Now, it is the case, sir, as you have pointed out,
15 that at the CMC we did indicate that we were
16 contemplating --

17 **LORD CARLILE:** Can I just see that document? I was looking
18 for it before and I couldn't find it readily. Can you
19 help?

20 **MR MORRIS:** Which document is this? The transcript or
21 the --

22 **LORD CARLILE:** The transcript of the CMC.

23 **MR PICCININ:** I have the document.

24 **LORD CARLILE:** Thank you very much, Mr Piccinin. Can I just
25 borrow it for a moment. (Handed)

1 **MISS ROSE:** I actually have it behind a second tab 15 in the
2 pleadings bundle, 15A. I'm not sure if everybody has
3 the same, but I have two tab 15s and it's 15A.

4 **LORD CARLILE:** 15A hasn't found its way into my bundle.
5 There's a divider but no documentation behind it.

6 Anyway, I have Mr Piccinin's. Just give me a moment
7 just to look at this.

8 (Pause)

9 **MISS ROSE:** I'm told it may be tab 16.

10 **LORD CARLILE:** Yes, it is. Thank you very much.

11 **MS POTTER:** Or is that the disclosure actually at 16?

12 **LORD CARLILE:** Tab 16, page 17 [Magnum].

13 **MISS ROSE:** It's page 16 of the transcript.

14 **LORD CARLILE:** Yes, it's page 17, flag 16.

15 (Pause)

16 Yes, thank you. I've reminded myself.

17 **MR MORRIS:** I've reminded myself as well. It's lovely when
18 that happens.

19 **LORD CARLILE:** Mr Piccinin can have his copy back.

20 **MR MORRIS:** Sir, the position is, as was stated there, that
21 prior to the CMC, the Office of Fair Trading was
22 considering and had considered the issue. We said:
23 "We have considered it, we have not taken any view
24 as to whether it is likely that we will call them."

25 **LORD CARLILE:** You wouldn't even tell me at the time whether

1 you had taken any steps. I asked the question at that
2 hearing whether any steps had been taken to contact
3 witnesses and I was not given the advantage of a reply.

4 **MR MORRIS:** No. You know now that steps haven't been taken
5 because the Office of Fair Trading has said quite
6 clearly and openly in correspondence that no steps to
7 contact were taken. What happened was that, following
8 the CMC, the Office of Fair Trading considered the issue
9 and reached the conclusion in the light both of the
10 strength of the documentary evidence, the issue of
11 witness recollection, the issue of bolstering and the
12 extent to which any further evidence from -- or any
13 witness evidence from a witness would have been met by
14 an objection of bolstering. And it concluded that, in
15 those circumstances, it would not seek to adduce witness
16 evidence.

17 If I can give you an example, a pure witness
18 statement from Mr Meikle either saying "What I say in
19 112 is true", or expanding upon what is in 112 [Magnum],
20 would have rung the objection -- it wasn't rebuttal, it
21 wasn't reply. We'd run the objection that this was
22 bolstering what was in the document.

23 Now, the next thing that happened was that the
24 Tobacco judgment came out and the Office of Fair Trading
25 read the Tobacco judgment and it reconsidered the

1 position again in the light of that, not least because
2 Tesco drew the Tobacco judgment to the Office of Fair
3 Trading's account. Further deliberations took place and
4 the outcome was the same. The Office of Fair Trading
5 took the decision on the balance of all the relevant
6 factors that it would not seek to contact witnesses and
7 it would put its case on the basis that it had always
8 put it.

9 We submit that taking into account a matter of
10 resources, the state of play in the proceedings, the
11 issue of recollection and the strength of documentary
12 evidence and the bolstering issue, that the decision not
13 then to contact witnesses was a decision which was
14 reasonable and proportionate.

15 Now, that is what happened. And then there is the
16 further issue, and this is in the context of section 4
17 that Miss Rose raised it, the issue under section 4,
18 whether the circumstances in which the evidence is
19 adduced is hearsay or such as to suggest an attempt to
20 prevent proper evaluation of its weight. The
21 circumstances in which the evidence in this case has
22 been adduced as hearsay, to the extent that it is
23 hearsay, flow originally from the statutory defined
24 nature of the investigation and the OFT's practice.
25 That is why there is documentary evidence at the outset.

1 It is our submission that there is absolutely no
2 basis to conclude that the Office of Fair Trading had
3 any other motive in seeking to rely on the evidence
4 which it relies where it considers that that evidence
5 establishes the infringements to the requisite legal
6 standard. This situation is very far removed from that
7 of a private party who, obtaining a witness' statement,
8 chooses not to call him or her so as to avoid
9 highlighting a real weakness in the case.

10 In her closing speech, Miss Rose submitted that the
11 Office of Fair Trading had made a tactical decision not
12 to call a witness because they think that the witness
13 might not actually support their case, somebody at the
14 OFT decided that they did not want those people to give
15 evidence.

16 That is not the position, that is not what happened,
17 and the OFT regards that as a serious allegation which
18 is unsubstantiated and it resists it very forcefully
19 indeed.

20 Those are the circumstances in which matters
21 happened and those are the reasons why the Office of
22 Fair Trading decided on a balance of all the factors not
23 to seek to call witnesses.

24 Application by MISS ROSE

25 **MISS ROSE:** Sir, in the light of what has just been said by

1 Mr Morris, I will have an application and I don't know
2 whether it's convenient for me to make it now while it's
3 fresh in everybody's mind?

4 **LORD CARLILE:** Would you like to tell Mr Morris what the
5 application is?

6 **MISS ROSE:** Of course. I'm happy to tell everybody what the
7 application is.

8 For the first time, Mr Morris has just put forward
9 a positive explanation of reasons why he says the Office
10 of Fair Trading took the decision on two occasions
11 following the case management conference not to call
12 witnesses. He puts forward a positive case that the
13 reasons were, this is [draft] page 77, line 6 of the
14 transcript, he says:

15 "What happened was that, following the CMC, the
16 Office of Fair Trading considered the issue and reached
17 the conclusion in the light both of the strength of the
18 documentary evidence, the issue of witness recollection,
19 the issue of bolstering and the extent to which any
20 further evidence from -- or any witness evidence from a
21 witness would have been met by an objection of
22 bolstering. And it concluded that, in those
23 circumstances, it would not seek to adduce witness
24 evidence."

25 So there's a positive explanation given of reasons

1 why they decided not to after the CMC.

2 There's then another explanation given at [draft]
3 page 78, line 1, where it says:

4 Further deliberations took place [this is after the
5 Tobacco judgment] and the outcome was the same. The
6 Office of Fair Trading took the decision on the balance
7 of all the relevant factors that it would not seek to
8 contact witnesses and it would put its case on the basis
9 that it had always put it."

10 He also denies that a tactical decision was taken by
11 the OFT not to call witnesses because there was
12 a concern they might not support the OFT's case.

13 Sir, in the light of that being put forward now for
14 the first time, I apply for specific disclosure of all
15 documents in the possession or control of the OFT that
16 demonstrate the taking of that decision and the reasons
17 for it. I would submit that privilege on any of that
18 material has clearly been waived by the submission that
19 has just been made by Mr Morris to the Tribunal. This
20 is clearly a matter of considerable significance.

21 **LORD CARLILE:** If there is a consideration between, let's
22 call it lawyer and client, for convenience, as to
23 whether a particular witness should be interviewed,
24 proofed, that's obviously privileged. You're saying
25 that the privilege has now been waived because an

1 explanation has been given of that process?

2 **MISS ROSE:** I would say two things, first of all, that it's
3 doubtful whether any such privilege exists in the case
4 of the OFT, given its public body nature. But if there
5 is such a privilege, what you have now had by Mr Morris
6 is an unevidenced assertion of what he says the reasons
7 were for the decision being taken not to call the
8 evidence.

9 **LORD CARLILE:** So you're saying that this paper trail would
10 be FOI anyway?

11 **MISS ROSE:** Yes. He is now seeking to rely, he is seeking
12 to deploy before the Tribunal, without any supporting
13 material, a positive case that a decision was taken by
14 the OFT not to call any of these witnesses and that it
15 was taken for specific reasons that are identified, and
16 to deny that it was taken for the reason that we say is
17 the obvious inference for the reason why it was taken.
18 We submit in that situation we are entitled to the
19 underlying documentation that supports that proposition.

20 **LORD CARLILE:** Right. Thank you.

21 Mr Morris, do you want to consider that application
22 and respond at 2 o'clock?

23 **MR MORRIS:** I do. Well, that's what I will do, yes,
24 absolutely.

25 **LORD CARLILE:** Then we'll adjourn now until 2 o'clock.

1 (12.55 pm)

2 (The short adjournment)

3 (2.10 pm)

4 **LORD CARLILE:** Yes, Mr Morris.

5 Submissions by MR MORRIS

6 **MR MORRIS:** Sir, in relation to the application that was

7 floated or whatever, made, before the adjournment, we

8 have two submissions to make. The first submission is

9 this. In our submission, the application should be

10 dismissed and dismissed immediately. We say that for

11 two reasons. First, the disclosure sought is not

12 necessary, relevant and proportionate for the fair

13 disposal of the issues of substance in this appeal.

14 I take that actually quoted from the Tribunal's judgment

15 on the disclosure application earlier at paragraph 13

16 which I think comes from Claymore. Secondly, we say

17 that this application is made far too late in the day.

18 Let me deal with the first of those submissions.

19 This is an issue which goes only to the weight of the

20 documentary evidence relied upon by the Office of Fair

21 Trading and it has been raised in that context

22 specifically, I believe, in the context of section 4 of

23 the 1995 act. If you, the Tribunal, take the view that

24 the explanation given is not satisfactory, then you, the

25 Tribunal, may treat the particular evidence, the hearsay

1 evidence in question, with such weight as you consider
2 appropriate. There is and can be no case that in some
3 way the OFT's decision not to call witnesses causes or
4 has caused procedural or substantive unfairness to Tesco
5 in this appeal. There is no prejudice to Tesco.

6 The second proposition, submission, is that it is
7 made far too late in the day. In its defence of
8 31 January this year, at paragraph 28 [Magnum], the
9 Office of Fair Trading explained that it was content to
10 rely on the strong documentary evidence, specifically in
11 the context, and I don't propose to take you,
12 specifically in the context of the observations that had
13 been made in the Tobacco case.

14 In its skeleton on 14 March, so two and a half
15 months ago, Tesco complained at some considerable length
16 about the Office of Fair Trading's failure to call
17 witnesses, paragraphs, for example, 17 [Magnum], 58(e)
18 to (g) [Magnum], 64 [Magnum] and 71 [Magnum]. In
19 paragraph 58(g), it referred to the reason given by the
20 Office of Fair Trading not to seek evidence, and it
21 invited, at paragraph 71, effectively the same inference
22 to be drawn as it now says ought to be drawn.

23 On 4 April, the Office of Fair Trading replied to
24 that considerable and lengthy complaint at paragraphs 75
25 to 85 of its own skeleton [Magnum] and, in particular,

1 at paragraph 82. Today is not the first time that the
2 OFT has given a positive explanation as to the fact that
3 it has not called witnesses.

4 A third point under this head is this. The oral
5 submissions made today have been made in response to
6 specific questions asked by the Tribunal in the context
7 of assisting the Tribunal with section 4 of the Civil
8 Evidence Act and, very specifically, questions about
9 what occurred after the case management conference, and
10 it is in that context that the Office of Fair Trading
11 gave the further oral information given this morning.

12 I will in due course, sir, come back in a moment to
13 the fact that the question of why Mr Meikle was not
14 called was asked of both parties by the Tribunal at
15 Day 7, page 72, line 2. I don't propose to deal with
16 that now, but that is a relevant consideration.

17 So for those reasons, it is neither necessary,
18 relevant nor proportionate, it's not relevant and it is
19 made far too late in the day, and we submit that this
20 application should be dismissed summarily and now.

21 My second submission is this. If the Tribunal were,
22 contrary to my first submission, even minded to
23 countenance such an application then it cannot properly
24 be determined now by the Tribunal. It raises an array
25 of important points of principle. The application must

1 be made in writing by Tesco with full reasons, including
2 the foundation for the very serious allegation that the
3 explanation given to the Tribunal is untruthful.
4 Secondly, the OFT must be given a full and proper
5 opportunity to respond to any such application. Amongst
6 the issues that such an application, if the Tribunal
7 were even prepared to entertain it, would raise are
8 questions of privilege and questions of public policy
9 and how they apply to the Office of Fair Trading in this
10 particular context.

11 I would add this, that if, contrary to the
12 foregoing, you are even minded to entertain the
13 application, it cannot properly be dealt with today, and
14 Miss Rose's application, which she could have made much
15 earlier in these proceedings, should not be allowed to
16 divert the proper course of these proceedings.

17 Those, sir, are my submissions.

18 **LORD CARLILE:** Thank you.

19 Miss Rose, do you want to reply?

20 Reply submissions by MISS ROSE

21 **MISS ROSE:** Sir, the reason why this application is being
22 made now is very simple, it's because the explanation
23 that has been put forward today by the OFT for the first
24 time for its failure to call any evidence is different
25 from the explanation which it has given at all earlier

1 stages of these proceedings.

2 Can I just ask you to turn up the pleadings bundle
3 and go first to the defence at tab 15, paragraph 28
4 [Magnum]. You will recall that in my closing
5 submissions I considered in some detail the explanations
6 that had been given by the OFT for its decision not to
7 call any evidence. The starting point is what is said
8 at paragraph 28:

9 "In this appeal the OFT will rely on strong
10 documentary evidence. It does not intend to call
11 witnesses to give oral evidence. At paragraphs 20 to 22
12 of the notice of appeal, Tesco is critical of the OFT's
13 approach to witnesses in this case and, in particular,
14 its failure to interview witnesses. This criticism is
15 misplaced. The documentary evidence in this case is
16 contemporaneous, clear and strong. No amplification of
17 this evidence is required by further documentary
18 evidence or oral testimony when considering the nature
19 of the infringements found by the OFT."

20 Now, what was very clearly being said by the OFT at
21 that time was that the reason why the OFT had elected
22 both not to interview all the witnesses during the
23 investigation stage and not to call any evidence during
24 the appeal stage was because the OFT considered it was
25 unnecessary to do so because the documents did not

1 require further amplification. In other words, the OFT
2 was content to rest its case on the documents and, if
3 there were gaps in the evidence, so be it, it would fail
4 to prove its case.

5 The same position was maintained by the OFT in its
6 skeleton argument. If you go back to tab 14,
7 paragraph 82 [Magnum]:

8 "It is the case that in the course of its
9 investigation the OFT did not interview particular
10 individuals or ask certain other individuals about the
11 cheese initiatives. This is explained at paragraphs
12 5.483 and 5.484 of the decision."

13 You'll recall that we looked at those paragraphs in
14 my closing submission and they basically said that the
15 OFT had decided to prioritise asking questions about
16 milk over cheese.

17 "Following the lodging of Tesco's appeal, after due
18 consideration the OFT decided not to contact further
19 witnesses. The contemporaneous documentary evidence in
20 this case is strong and is of far greater weight than
21 recollection which would by now be almost ten years
22 after the event."

23 So again reiterating that they didn't consider that
24 there was any reason for them to call oral evidence,
25 they were content to rely on the documentary evidence.

1 What is conspicuously absent from those documents,
2 and which has never been said by the OFT until today, is
3 that the OFT considered itself to be constrained by the
4 previous case law of this Tribunal in relation to the
5 OFT calling new evidence and, for that reason,
6 considered that it was inappropriate for it even to seek
7 to do so because it feared that that evidence would not
8 be admitted.

9 This now is the centrepiece of the explanation given
10 by my learned friend. If you go back to what he said
11 immediately before the short adjournment, it's [draft]
12 page 77, line 6 of the transcript:

13 ".... following the CMC, the Office of Fair Trading
14 considered the issue and reached the conclusion in the
15 light both of the strength of the documentary evidence,
16 the issue of witness recollection, the issue of
17 bolstering and the extent to which any further evidence
18 from -- any witness evidence from a witness would have
19 been met by an objection of bolstering and it concluded
20 that, in those circumstances, it would not seek to
21 adduce witness evidence."

22 So that suggestion that the OFT might have wished to
23 call evidence, but considered that it was precluded or
24 restricted from doing so by the history of the
25 Tribunal's case law, has never been mentioned until

1 today. That's the context in which my application was
2 made, that the explanation that is now being given by
3 the OFT is different from the explanation that it has
4 given earlier.

5 Sir, so far as the question of relevance, necessity
6 and proportionality is concerned, it is going to be my
7 submission, indeed it already has been my submission and
8 it will be my submission again in reply, that in the
9 light of the OFT's failure to call the witnesses that it
10 interviewed during the investigative process, in
11 particular David Storey from Asda and Sarah Mackenzie
12 from Sainsbury's, it would not be open to this Tribunal
13 to draw an inference against Tesco that either
14 Sainsbury's or Asda had the requisite intent in these
15 chains of transmission of information, because it will
16 be my submission that it would be procedurally unfair
17 for the Tribunal to draw such an inference in
18 circumstances in which the OFT had available to it the
19 interviews of those witnesses and the power to call
20 those witnesses but chose not to do so.

21 I will be making that submission as a matter of
22 principle and, in my submission, it is therefore clearly
23 relevant and proportionate to ask the OFT to provide the
24 material to show why it took that decision and why it is
25 now advancing an explanation for its failure to call

1 evidence which is inconsistent with the explanation it
2 gave in its pleaded case and in its skeleton argument.

I also make the point, first, that the OFT at no stage asked Tesco whether Tesco would object to the admission of fresh evidence and, secondly, that at the case management conference, and the transcript we've just looked at, Mr Morris said that the evidence that the OFT was considering calling was rebuttal evidence, and under Napp, of course, such evidence may be called by the OFT.

11 So, sir, we say there's no reason why the Tribunal
12 can't consider this application today. The issues are,
13 we say, simple and straightforward. This application is
14 not being made late, it's being made at the first
15 possible opportunity, because this is the first time
16 that this explanation has ever been put forward by the
17 OFT, and we invite you to allow it.

18 **LORD CARLILE:** Thank you. We'll retire to our retiring room
19 for a few minutes just to deal with this matter,
20 consider the matter.

21 (2.23 pm)

(A short break)

23 (2.35 pm)

JUDGMENT

25 **LORD CARLILE:** During the course of argument this morning,

1 Mr Morris, Queen's Counsel for the Office of Fair
2 Trading, submitted that the OFT had made a deliberated
3 and careful decision not to call or even interview
4 certain potential witnesses. These are individuals
5 whose names feature in documents on which the OFT places
6 reliance.

7 Mr Morris emphasised two reasons for the OFT's
8 decision in addition to those that are fully pleaded.
9 One, that the OFT might well have been refused
10 permission to call the witnesses on the grounds of
11 impermissible bolstering contrary to legal authority
12 and, two, that the husbandry of public resources made
13 the OFT's decision reasonable given the content of the
14 documents.

15 Putting the matter at its lowest, the arguments by
16 the OFT were considerably broader than their pleaded
17 comments on this issue.

18 Miss Rose, Queen's Counsel for Tesco, now applies
19 for specific disclosure of the internal documentary
20 trail leading to the decision in question. The Tribunal
21 bears in mind the overriding objective. We have
22 concluded that Miss Rose's application should be
23 rejected. In our judgment, the case can be disposed of
24 fairly, relevantly and properly without such disclosure.
25 In oral and/or written reply Miss Rose might be able to

1 avail herself of powerful arguments to deploy against
2 Mr Morris' submissions referred to just now.

3 We are satisfied that the ongoing trial process will
4 provide the appropriate method of dealing with the
5 concerns expressed by Miss Rose without any prejudice to
6 Tesco.

7 Right. Can we carry on now?

8 **MISS ROSE:** Sir, can I just make one final point which is,
9 in relation to the question of permission to appeal,
10 I would propose to reserve our position until we have
11 the substantive decision because, clearly, the question
12 of any appeal against that ruling would be parasitic on
13 the substantive decision.

14 **LORD CARLILE:** We are happy for you to be a parasite for
15 these purposes, Miss Rose, albeit out of character, if I
16 may say so.

17 Yes, Mr Morris.

18 Closing submissions by MR MORRIS (continued)

19 **MR MORRIS:** Thank you, sir.

20 I was still in the evidence section, and what
21 I propose to deal with next is the question of
22 admissions. Our case on admissions, on the
23 admissibility and weight of those admissions, is set out
24 in detail at paragraphs 86 to 93 of our skeleton
25 [Magnum]. That is there for you to read. I will be

1 taking you to the skeleton in a moment, but I don't
2 propose going over that ground in detail and I would ask
3 you to consider those submissions, which I'm sure you
4 will in any event.

5 There are a number of points that I would like to
6 make. I would like to deal first with the question of
7 financial incentives. It's dealt with at paragraph 89
8 of our skeleton and, if I may, I would like to take you
9 to paragraph 89 of our skeleton [Magnum].

10 You will recall that the suggestion is made by Tesco
11 that a party that is admitting is acting on the basis of
12 a commercial incentive to admit to an infringement and,
13 therefore, that undermines any suggestion that there is
14 an actual admission by the party admitting that what is
15 alleged against them happened.

16 In our submission, at paragraph 89, we actually
17 submit that the financial incentives in fact operate the
18 other way. As we say there:

19 "By admitting participation in a concerted practice,
20 the admitting party was admitting to participation in
21 a very serious infringement of competition law, was
22 making itself liable to a very substantial fine, a fine
23 far in excess of the reduction upon which Tesco
24 relies..."

25 You will recall that Tesco says, "Oh, well, they got

1 a reduction", but if they didn't admit and they didn't
2 really believe it was true they wouldn't have a fine at
3 all.

4 And thirdly:

5 "..., exposing itself to a very substantial potential
6 liability to follow on damages running possibly into
7 millions of pounds."

8 That is not a fanciful suggestion, sir. As I'm sure
9 you're well aware, both this Tribunal and the High Court
10 is these days being increasingly occupied with follow-on
11 damages claims. It is a very real prospect.

12 "In addition, it is highly likely, we say, that the
13 admitting party as a major and well-known corporate
14 enterprise would have substantial concerns about public
15 relations implications of admitting participation. The
16 reputational damage would be particularly acute in the
17 supermarket sector where price competitiveness is at the
18 heart of the public face of the main retailers."

19 You have heard evidence from Tesco that a reputation
20 for being a price-cutter is at the heart of the public
21 presentation.

22 "The admitting parties were legally advised at the
23 relevant times. These considerations are powerful
24 factors to suggest that a company is highly unlikely to
25 admit something which it did not do, and those factors

1 far outweigh Tesco's reliance placed on the discount."

2 If I may, can I just take you to the Crest Nicholson
3 case. Somebody is going to tell me which tab it is in.

4 It is tab 13 which I think is bundle 2.

5 This is the judgment of Mr Justice Cranston, and you
6 will recall that it is slightly different because it was
7 a fast track offer. It's paragraph 68 that you've
8 already seen.

9 **LORD CARLILE:** Just wait a moment. It's tab 13.

10 **MR MORRIS:** Of bundle 2.

11 **LORD CARLILE:** Sorry, yes, we have got tab 13.

12 **MR MORRIS:** If you go to paragraph 68 on page 921 [Magnum],
13 what you will find, sir, is that paragraph 68 is the
14 paragraph that Tesco rely upon to support their
15 proposition that the decision to make admissions is
16 a commercial decision, and that was:

17 "The advantage of securing a penalty reduction,
18 should they be liable, outweighed any reputational
19 damage."

20 That was an argument that the OFT, as Miss Rose
21 fairly put, made to the judge.

22 You were taken to 68, but you weren't taken to the
23 next paragraphs where the judge dealt with that argument
24 when he said the argument was unattractive:

25 "A response to the Fast Track Offer was obviously

1 a commercial decision. However, it involved asking
2 parties to admit liability for serious infringements of
3 the Competition Act 1998. Infringement proceedings
4 under the Competition Act 1998 are of a quasi-criminal
5 nature ... As I have said there is potential damage to
6 reputation. Moreover, a condition of the offer was that
7 a recipient agreed to forego any right to deny liability
8 or make submissions on the contents ... In my judgment,
9 fairness does not countenance a situation where someone
10 who reasonably believes that they are not liable for
11 wrongdoing can be pressured into admitting to liability
12 in this way. As a matter of procedural fairness
13 enforcement authorities must not be able to compel
14 admissions by parties so they blindly admit guilt ...

15 "Associated with the OFT's 'commercial decision'
16 argument was its contention that acceptance of the Fast
17 Track Offer was voluntary and that parties were free at
18 any time to withdraw from the process. Thus there were
19 no breaches of any principles of public law. Withdrawal
20 was not mentioned in the Fast Track Offer itself,
21 although it was made explicit in the Statement of
22 Objections. At one point in its submissions the OFT
23 seemed to suggest that the Fast Track Offer could simply
24 be resiled from at any time without consequence ... For
25 my part I thought that suggestion was belied by the

1 context and lacked logic. If the Fast Track Offer could
2 simply have been resiled from at a later date with no
3 consequences it would have been open to any recipient to
4 have purported to accept it, and then waited for the
5 [SO] and decided to withdraw ... Crucially, any
6 withdrawal from the Fast Track Offer was not costless.
7 Acceptance of the offer would have had evidential value
8 and the OFT, as it now accepts, would have been able to
9 rely on it.

10 "In my view, the key point is that acceptance of the
11 Fast Track Offer was not something without legal import.
12 Acceptance was a commercial decision, but a commercial
13 decision with significant legal consequences. Even if
14 withdrawal was a possibility, a party could not in
15 practice have withdrawn its admission because it would
16 have suffered from the fact of having made it. Neither
17 the commercial nature of a decision to accept the Fast
18 Track Offer nor any ability to resile from doing so,
19 lessened in my judgment the duty of the OFT to act
20 fairly and to observe the principle of equal treatment."

21 The point there is that this is a decision of legal
22 significance, and the recognition that those admissions
23 contained in an acceptance of an offer would have
24 evidential value upon which the OFT can rely.

25 **LORD CARLILE:** Against whom?

1 **MR MORRIS:** Well, I'll come to that in a moment. We say we
2 can rely, and it is evidence that can be relied on in
3 this appeal, and we say that the European authorities
4 established that it can be relied upon as against
5 another party to the concerted practice. We accept, of
6 course, it is a matter of weight and we accept, of
7 course, that it is a matter where it is corroborative
8 evidence, and that's what the European court authorities
9 say. But we do not accept the proposition that they
10 cannot be relied upon at all as against another party to
11 the concerted practice.

12 That you will find in our skeleton at paragraph 93
13 [Magnum], and that is the case of JFE. We say that that
14 case law establishes that the admissions can be relied
15 upon. They can be relied upon as evidence as against
16 another party. They can constitute proof where they are
17 supported by other evidence:

18 "The admissions are detailed and specifically
19 directed at the comprehensive evidence put to the
20 admitting party, and are themselves corroborated by the
21 strong documentary evidence."

22 We also say this, sir, that whilst criticisms were
23 made of what the party was admitting to, these
24 admissions are not pro forma in the sense of, "Please
25 sign on the dotted line", because if you look at the ERA

1 itself, they refer specifically in the annex to the
2 statement of objections. The statement of objections,
3 and I can't remember, is a very substantial and lengthy
4 document with detailed allegations. This is not
5 a question of "Did you or didn't you do it?" It is,
6 "Here are the allegations we make, they are detailed in
7 the statement of objections, look at them, and then it's
8 up to you whether you wish to sign an early resolution
9 agreement"; coupled with the opportunity to make
10 material factual corrections.

11 In those circumstances it is our submission that --
12 and this is in fact effectively paragraph 87 of our
13 skeleton -- that they are -- this is 87 [Magnum],
14 I think I may have said 78, line 4:

15 "It is clear from the terms of the ERA, including
16 the appendix, that the infringements refer not simply to
17 their summary description in the appendix but to the
18 underlying facts and reasoning set out in the detail of
19 the statement of objections".

20 I can take you to the ERA if that would assist, sir,
21 but in the footnote what we point out is that what is
22 being referred to is a decision in terms of the
23 statement of objections, and the words in the appendix
24 are "the following initiatives described in the
25 statement of objections". So it is a detailed case put

1 to the party and, by entering into the early resolution
2 agreement, that party is admitting liability for all
3 parts of the infringements and all the material facts
4 relied upon in the statement of objections, save to the
5 extent that they have the opportunity to make factual
6 corrections, and we have seen how, in one instance at
7 least, those corrections were made.

8 Now, it was suggested by Tesco in its closing that
9 the Tribunal could not conclude that each admitting
10 party had carried out internal enquiries such that it
11 was satisfied that all the elements of the case alleged
12 by the OFT were well-founded on the facts. In our
13 submission, that is not -- that is a submission which is
14 not well-founded. There is no explicit requirement in
15 those circumstances for any particular steps to be taken
16 by a party before it makes its admissions, so, in
17 particular, there is no necessity for an admitting party
18 to carry out its own internal enquiries by interviewing
19 its employees or former employees.

20 Indeed, we suggest that the nature of the
21 documentary evidence, which will have been presented
22 with a statement of objections, is such that the party
23 may well have been satisfied without needing to speak to
24 the employees.

25 Can I just give you some examples. In relation to

1 McLellan, the position is that we know this much.
2 Interviews were conducted because of an ongoing breach
3 of warranty claim, however, because McLellan's lawyers,
4 Salans, asserted legal privilege over those, it is not
5 possible to know precisely what took place. We
6 understand that in any event Mr Ferguson was involved in
7 those enquiries.

8 **MISS ROSE:** I'm sorry, that was never put to Mr Ferguson,
9 and it's certainly news to me.

10 **LORD CARLILE:** I think it was news to me as well. It may be
11 somewhere in the papers, but I had certainly not
12 registered that interviews had been conducted by Salans.

13 **MR MORRIS:** I'll come back to it, if I may. I thought it
14 was in the materials ...

15 **LORD CARLILE:** It may be, but the first I recall hearing of
16 breach of warranty was when it was mentioned in the
17 course of evidence.

18 **MISS ROSE:** Mr Irvine.

19 It was certainly never put to Mr Ferguson that he
20 had been involved.

21 **LORD CARLILE:** Well, somebody can check.

22 **MR MORRIS:** I think the point was raised in Mr Irvine's
23 cross-examination.

24 **LORD CARLILE:** It was certainly mentioned during Mr Irvine's
25 cross-examination. My recollection is that Mr Irvine

1 told the Tribunal that he was pretty fed up because he
2 hadn't had an opportunity to deal with the matter and
3 had been faced with a breach of warranty claim.

4 Is that right?

5 **MISS ROSE:** It's correct, sir, and that was not challenged
6 by the OFT.

7 **LORD CARLILE:** No. That's my clear recollection.

8 **MR MORRIS:** We will revert -- we will come back on it.

9 There is then the Morrisons letter which was relied
10 upon at paragraph 67(b), and I'm trying to run through
11 these points, if I can. We submit that letter doesn't
12 demonstrate that enquiries had not been made of Safeway
13 employees. The letter states:

14 "Morrisons is not able to secure the cooperation of
15 Safeway's former directors, officers, employees or
16 agents, and that the retained Safeway documents and
17 email archives have been reviewed by Morrisons as the
18 then owner of Safeway. This does not mean, in our
19 submission, that Morrisons had not satisfied itself by
20 its own internal enquiries, including the review of the
21 Safeway archive, that the facts and matters set out in
22 the SO were correct."

23 **LORD CARLILE:** I think the point that's being made by Tesco
24 at paragraph 67(b) was that enquiries had not been made
25 of Safeway's employees. This is a section 4 analogous

1 point.

2 **MR MORRIS:** Well, it is, but we would suggest that if they
3 had not been made, that does not mean that they had not
4 conducted enquiries as to whether they considered the
5 material to be probative or not. It may or may not be
6 that an individual company didn't go and talk to the
7 particular employees, but nevertheless, in our
8 submission, the submission that's being made is that
9 they just didn't look at it and they signed it
10 willy nilly, it was a totally commercial decision.

11 In our respectful submission, let's leave to one
12 side the question of Tesco specifically. There are
13 documents in this case in relation to other people which
14 are, in our submission, highly probative and, in those
15 circumstances, we would suggest that the decision that
16 a company takes, given all the incentives which I've
17 just referred you to, and given all the material it will
18 have been shown, would have been a serious considered
19 decision and there is no reason to suppose that the
20 admitting party had not done its own enquiries, looked
21 at the material and taken a decision based on its
22 assessment of what had happened based on those
23 documents.

24 Now, some may have spoken to particular employees,
25 some may not. Some plainly did. Glanbia, Asda and

1 Dairy Crest plainly did, and they took their decision
2 based upon that. But the mere fact that Miss Rose
3 points out that, well, one company didn't go and talk to
4 an employee, does not, in our submission, undermine the
5 weight or strength of the admissions being made by the
6 company having made proper enquiries.

7 **LORD CARLILE:** Has there ever been an instance in which an
8 ERA was withdrawn as a result of the failure of
9 a company to seek the assistance of potential witnesses?

10 **MR MORRIS:** I will have an answer for that in a moment. We
11 need to check.

12 **LORD CARLILE:** Thank you.

13 **MR MORRIS:** Now, the next point that is made is that, well,
14 there was a variation, and the OFT sort of withdrew the
15 admission they had made, and that shows that this was
16 all effectively a game and people were admitting
17 something and then not admitting something. That, in
18 our submission, is an improper characterisation of what
19 happened when the variations were made. It's
20 paragraph 91 of our skeleton [Magnum].

21 What happened, as you will recall, is that the
22 Office of Fair Trading decided not to proceed in
23 relation to milk 2002 and milk 2003 in relation to
24 Tesco. In those circumstances, the case did not
25 proceed. It must therefore have followed that it was

1 necessary to modify the terms of the early resolution
2 agreements.

3 The OFT is not saying, and has never said, that the
4 conduct did not occur, it has accepted that it did not
5 have the evidence in order to establish the case that it
6 was making. What then happened was the OFT narrowed the
7 scope of the case that was being made and, accordingly,
8 there was a need to vary the scope of the ERAs. The
9 fact that the admitting party then changed the nature of
10 their admissions in the terms of that agreement does
11 not, in our submission, indicate that they, having
12 admitted something for form's sake, were then
13 withdrawing it for form's sake, and nothing -- and that
14 indicates that the admissions, the original admissions,
15 and any admissions, are not worth the paper they're
16 written on.

17 If the case being made against somebody is narrowed,
18 then it follows that the response to that case, from the
19 party against whom the allegation is made, will also be
20 accordingly narrowed. The OFT did not believe in
21 relation to those aspects that the admissions alone,
22 alone, were sufficient to establish an infringement and
23 so, for that reason, didn't pursue the matter.

24 Can I make two further points on admissions and they
25 are these. First, you will note that in this case every

1 party other than Tesco involved in these two initiatives
2 has admitted its involvement. Secondly, we would point
3 this out to you, we are sure that you are aware of the
4 fact that signing an ERA does not prevent a party
5 appealing against the decision. It does not bind you
6 for all time, and if you wish to change your mind you
7 can do so. An ERA party is still able to bring an
8 appeal against the decision, and you will also be aware
9 that, in the Tobacco case, that is precisely what Asda
10 did. No party has done so in this case and it was open
11 to them to do so.

12 Now, the next topic I would like to deal with on the
13 evidence, and I'm going to deal with this briefly
14 because you're well aware of it, is how the Tribunal
15 should assess the balance between documentary and oral
16 evidence. The principles are well known and they are
17 addressed in detail by the Tribunal in that judgment in
18 Kit at paragraph 286 to paragraph -- my reference is 299
19 [Magnum], and we deal with this in our defence at
20 paragraph 24 [Magnum], dealing with the importance of
21 documentary evidence.

22 I don't need to remind you, sir, of the importance
23 of documentary evidence in the context of cartel cases.
24 But we would say this, that in any case, in any case,
25 given issues about witness recollection, it is often,

1 and we would say importantly, a good starting point to
2 start with the objective facts that can be seen from the
3 case. So you start with the common ground, and then you
4 go to the documents because the documents speak for
5 themselves. It doesn't mean that, obviously, you don't
6 weigh everything in the balance, but documentary
7 evidence in any case is powerful evidence and, in our
8 submission, in the present case, documents written at
9 a time before -- perhaps in an unwitting way,
10 contemporaneously, may well be, and we would say are,
11 evidence of great weight to be taken into account. That
12 is why we put our case on the documents.

13 Now, you may say, well, on the one hand you've got
14 the word of the witness against a document, but the
15 situation is that documentary evidence is powerful and
16 important and, in our submission, contemporaneous
17 documents are materials that should be given great
18 weight to.

19 The Tribunal at 312 in the Toys case [Magnum] said:
20 "The correct approach is for the Tribunal to give
21 weight to contemporaneous documents unless there is good
22 reason not to do so."

23 Now, the next topic, before I come to looking at the
24 oral evidence in this case, is I want to just return to
25 a point which we -- I do wish to make, and it is this.

1 You have considered, and will continue to consider with
2 care and specificity, the Office of Fair Trading's
3 conduct in relation to witnesses. That is an issue
4 which is well before the Tribunal and you have made your
5 indications very clear about your concerns about it.

6 But we do say this, that the Tribunal should also
7 consider Tesco's position as regards witnesses. The old
8 adage: no property in a witness. Of course we take into
9 account the position of the OFT as the body that brings
10 the case in the first place and the powers that they
11 have and they don't have, but if we leave that for the
12 moment, I've dealt with that. What is the position as
13 regards Tesco?

14 Now, when you first made your observation about
15 Mr Meikle at Day 10, page 72, you observed that
16 Mr Meikle had not been called by either party. With
17 respect, we do submit that it is legitimate for you to
18 enquire as to why Tesco itself has not called evidence
19 from certain witnesses. That goes both to the question
20 under section 4 and any issue that continues to concern
21 you in relation to the Polarpark line of authority.

22 At various points in its case which it presents to
23 this Tribunal, Tesco positively relies upon documents
24 emanating from and statements made by particular
25 individuals. In particular, throughout this appeal,

1 Tesco has positively asserted reliance on witness
2 interview notes. That's the first aspect. The second
3 aspect is that it also positively relies on documents
4 written by Mr Meikle.

5 Specifically, just to give you some examples, it
6 relies upon document 103 [Magnum], which is the
7 document -- the paragraphs you will recall concerning
8 the Seriously Strong issue. Some considerable reliance
9 has been placed throughout the course of this appeal by
10 my learned friend on that document, and it also relies
11 on other aspects of emails that he has sent for their
12 own particular meaning. Thirdly -- as regards the
13 witness interviews, Mr Arthey, Mr Haywood and
14 Mr Beaumont it relies on extensively.

15 Thirdly, it relies positively upon statements
16 recorded to have been made by Mr Hirst at the Tesco
17 supply group meeting. For your note, you can see that
18 reliance at paragraphs 75, 76, 78, 172, 174 and 179 of
19 the written closing.

20 Tesco is and would have been able to adduce any
21 evidence it wanted from any witness. It did call
22 witnesses from ERA parties, but the OFT does not know
23 why, for example, Tesco chose not to call Mr Hirst, not
24 to call Mr Arthey, not to call Mr Meikle. That's
25 a particularly relevant question in respect of Mr Hirst

1 in circumstances where, at the administrative stage, he
2 had put in a witness statement.

3 These individuals may or may not be the individuals
4 to whom Tesco spoke in 2011 as referred to in
5 Freshfields' letter of 27 July. But both in the context
6 of section 4 of the 1995 act and the Polarpark case, the
7 Tribunal has expressed interest in knowing the reasons
8 why the OFT has not called particular witnesses, and we
9 would respectfully submit that, insofar as Tesco is
10 seeking to rely upon hearsay evidence from those
11 witnesses, then Tesco should also explain why it has
12 also chosen not to call those witnesses.

13 If the Tribunal is concerned about weight and
14 inferences, we submit that in respect of the material
15 that Tesco relies upon the same considerations should
16 apply.

17 Can I now move on to the question of the assessment
18 of the oral evidence that you have heard before the
19 Tribunal, and I would like to make some brief
20 observations. Of course, sir, you are a very
21 experienced Tribunal, you have heard and seen the
22 witnesses and, in some ways, one hesitates before
23 trespassing because --

24 **LORD CARLILE:** Feel free. It's always helpful.

25 **MR MORRIS:** It's a matter for you ultimately but I would

1 like to make these observations. Can I first of all
2 make some general observations, they are perhaps trite
3 but I will make them nonetheless.

4 First, full and true recollection of events is rare
5 indeed, particularly in relation to events a long time
6 ago. I don't know the science behind it but I do recall
7 hearing recently about passage of time, and there's
8 some... but I had better not give evidence so I won't
9 say any more.

10 I make the general proposition that full and true
11 recollection is a rare event. Recollection is likely to
12 be partial only, first point. Second point,
13 recollection may well be mistaken. Trite, you can't get
14 much more trite than that.

15 But just as an illustration, we have the example of
16 Mr Ferguson and Mr Scouler plainly having different
17 recollections of who chaired the Tesco Dairy Supply
18 Group meeting. Both were clear in their evidence of
19 their recollection but it appears that one of them must
20 have been mistaken. That's the first point.

21 The second point, again familiar but one that is
22 very important here, is that there is a distinction to
23 be drawn between recollection and reconstruction.
24 Reconstruction arises where there is no actual
25 recollection of the event but rather the witness

1 constructs in his or her own mind what must have
2 happened without actually having the actual
3 recollection. So, for example, you're reminded of
4 a document or something which happens and you work out
5 in your own mind, "Well, that must have been what
6 happened".

7 **LORD CARLILE:** I think psychologists call it confabulation.

8 **MR MORRIS:** I'm grateful for that indication. Can I use
9 "reconstruction"?

10 **LORD CARLILE:** You can.

11 **MR MORRIS:** There are too many new words arising in this
12 case and I can't really take them all on board.

13 In my submission, recollection is most likely where
14 there is a particular aspect of an event which acts as a
15 spur or trigger to the memory. For example, perhaps,
16 although we didn't explore it, when it was put to Lisa
17 Oldershaw that she had document 64 in front of her when
18 she made the phone calls of 30 October, that might have
19 been an example of a trigger which would cause her to
20 actually remember.

21 We also had, I think, when I asked people about
22 evidence about how the office was laid out, and I think
23 Ms Smith did the same, you started getting a picture
24 from the witness of what was happening in the office
25 because it was triggering a specific memory.

1 Nevertheless, we would suggest that given the lapse
2 of time in this case, much of the oral evidence you have
3 heard has been based on confabulation rather than clear
4 recollection.

5 The final and general point is this, a witness --
6 and this is a very important point in this case -- may
7 genuinely believe that his or her recollection or, more
8 likely, reconstruction is correct, and yet it may in
9 fact be wrong. Most particularly, and we would suggest
10 frequently, a witness may have convinced him or herself
11 of the truth of the recollection or reconstruction in
12 circumstances where it is actually inaccurate. There
13 may be many reasons why a witness has done this, amongst
14 them would be a desire for the witness to avoid
15 recognising that their conduct may have been something
16 which is open to criticism. I call that defensive
17 reconstruction, defensive confabulation.

18 If we then apply that, Miss Rose says that in order
19 for the Office of Fair Trading to succeed in this case,
20 the Tribunal must find, and I will be interrupted if I'm
21 not quite deliberately quoting, but this is... must find
22 that Ms Oldershaw was deliberately not telling the truth
23 when she gave her evidence, and she further submitted
24 that, in the circumstances, that was hardly likely.

25 In our submission, that submission is not correct.

1 It is not the case that the OFT can succeed only if you
2 were to find that Ms Oldershaw was a dishonest witness.
3 For the reasons I've just given you, you may conclude
4 that although Ms Oldershaw genuinely thought what she
5 was recalling was correct, it was in fact not correct.
6 The reason why it was not correct is that she had
7 wrongly convinced herself of the truth of her
8 recollection.

9 Now, why would she do that? Miss Rose in submission
10 referred to Ms Oldershaw's personal circumstances, you
11 will recall, and made some submissions based on the fact
12 of why on earth would she go out of her way to give
13 evidence in this way before the Tribunal? She mentioned
14 her personal family circumstances and the like.

15 However, I would remind you of the following.
16 First, as a senior buyer for cheese at Tesco, and given
17 the responsibility for setting costs and retail prices,
18 Lisa Oldershaw plainly occupied a position of very
19 substantial responsibility at Tesco at the time.
20 Without making any observations -- well, without making
21 any observations based on a foundation of particular
22 fact but rather an observation of Ms Oldershaw, it is
23 likely that she had that job at a relatively young age.
24 This is ten years ago. I've no idea how old
25 Ms Oldershaw is but it was a position --

1 **LORD CARLILE:** Young by our standards.

2 **MR MORRIS:** I will agree. I was going to resist but
3 nevertheless.

4 **LORD CARLILE:** Mr Morris, forgive me for interrupting you,
5 but both Miss Rose and you have had a decent go, and
6 I use your word, at some pretty trite witness
7 psychology. The issue for us was, was the witness
8 correct or incorrect, really.

9 **MR MORRIS:** Yes, I'm grateful for that.

10 **LORD CARLILE:** There can be a myriad reasons.

11 **MR MORRIS:** But I have to respond -- of course Miss Rose is
12 going to say that you've got to find she's deliberately
13 untruthful or else the case collapses, and I'm saying
14 you don't have to do that.

15 **LORD CARLILE:** If it helps you, we have the point about
16 balancing witnesses and their reasons for saying things,
17 and there's no jury present.

18 **MR MORRIS:** Yes.

19 Can I give you some examples of where we say her
20 evidence was not reliable and is indicative of the fact
21 that we suggest that her evidence on crucial aspects
22 should not be relied upon. I will probably -- there's a
23 danger of repeating because a lot of these points go, of
24 course, to the substance as well. The first and obvious
25 is her explanation of document 63 [Magnum], and why she

1 was telling all the processors at one and the same time
2 about cost price increases for products which processors
3 did not supply and, most particularly, that she was
4 telling Neil Arthey about numerous categories of cheese
5 which Dairy Crest didn't supply.

6 The only explanation she could give for this was
7 that it was inadvertent, and that was -- inadvertent in
8 her witness statement was referring "I did it
9 inadvertently". But when -- and I will probably come
10 back to the references when I come to the substance of
11 it. When she was pressed in cross-examination, she
12 could not explain whether the mistake was one she had
13 made at the time, or whether she was saying it was only
14 later that she had made an error. Her explanation, we
15 would submit, at Day 9, pages 84 to 85 was not
16 a convincing explanation as to how that mistake came to
17 be made.

18 Secondly, in cross-examination, she insisted on
19 sticking to her evidence that the Dairy Crest briefing
20 document was a proposal for a cost price increase,
21 that's Day 8, pages 89 to 90 and 93. She would not even
22 accept that there was in that document a suggestion of
23 retail price increases in circumstances where, we
24 submit, it is obvious from the document that that was
25 the case.

1 Thirdly, on Day 8, pages 140 to 144 and 151, you
2 will recall that, in relation to document 52 [Magnum],
3 we had the debate about what the 4th and 11th means, you
4 recall that? Her evidence was, "This was me having
5 told --" I've gone blank for a moment -- "Tom Ferguson
6 that these were Tesco's proposed dates for their price
7 increases". I put it to her on a number of occasions
8 that that can't have been the case because at no stage
9 anywhere was it ever suggested by anybody, Tesco or
10 otherwise, that they would be moving their deli prices
11 on 11 November. If you recall in that passage of
12 cross-examination, she said, "Well, can you give me
13 a moment to look at document 64 [Magnum]", and I think
14 we had a break, and we came back and I asked her again
15 whether there was anything in the documents, and
16 eventually she accepted that there was no evidence
17 whatsoever that she had ever proposed the 11th as a date
18 for Tesco's deli price increase.

19 Fourthly, her initial evidence was that, in general,
20 when Asda went up on Smart Price, she would raise her
21 prices quickly on Value. That was Day 9, page 138 and
22 page 159. I then came back to the topic on Day 10 when
23 I referred her to, I think, document 10 [Magnum] in the
24 bundle, which showed that in at least two instances she
25 had been lower on Value than Smart Price, not for

1 a matter of days or even weeks but for 40 weeks.

2 In those circumstances, what I suggest is this, that
3 she was very good at making bland assertions -- "bland"
4 is the wrong word -- general assertions about what the
5 position was, but when it was probed and she was
6 confronted with concrete evidence, she was required and
7 forced to step back from the general proposition.

8 The final point I make just in this run-through is,
9 we would submit, her refusal to accept that any
10 information she ever received about other retailers'
11 pricing intentions would be of any interest to her. In
12 our submission, that was just not credible evidence, not
13 least because when it was put to her that she had -- it
14 was put to her that if she had been told that the other
15 retailers were not going to participate, that would have
16 been of interest to her.

17 We do submit that, given the circumstances in autumn
18 2002, her blanket refusal to accept that the information
19 she received about what other retailers would be doing
20 would be of any interest to her is not credible and
21 should not be accepted. Now, of course, that goes to
22 the substance as well because it goes to the speculation
23 argument, but we submit that what she was doing there
24 was that she knew that was a difficult point for her and
25 she had convinced herself that that was something -- she

had convinced herself that she would always blanket
refuse to acknowledge that this information was of any
interest to her, and we submit that that is just not
credible on the facts.

13 **LORD CARLILE:** We will try to start at 10.00. I have
14 a medical appointment which I think is at 9.00 somewhere
15 near Euston Station, so we can start as soon as I get
16 here, with a target time of 10.00 but it may be 10.15.

17 MR MORRIS: I'm grateful.

18 (3.20 pm)

19 (A short break)

20 (3.32 pm)

21 **LORD CARLILE:** Yes, Mr Morris.

25 In our submission, his evidence did not in the main

1 assist the Tribunal much further. We would suggest that
2 his evidence was vague, that he frequently -- and
3 I haven't counted up, but something I was going to do --
4 he frequently said when something was put to him that he
5 had no recollection. His evidence about the DSG, it
6 seems that there was little actual recollection. Given
7 that poor recollection, the Tribunal may consider that
8 his oral evidence doesn't really add much.

9 But more than that, we would submit that at times he
10 too had convinced himself of things which were, in our
11 submission, plainly not correct. I give you two
12 examples, although they're interrelated and I'm going to
13 develop that a little bit in a moment. But his evidence
14 about suggesting -- that Tesco were suggesting to
15 processors that they should absorb the 2p per litre was
16 unreliable and not correct, and I'm going to develop
17 that in one of my general points in a moment. And very
18 specifically, on the suggestion that the increase should
19 only be £180 per tonne, Day 11, page 129, where he
20 sought to suggest that in the context of the 2002
21 initiative he could have negotiated a cost price of 180
22 rather than 200, was itself not credible or reliable
23 evidence.

24 Then on Day 12, at pages 16 to 19, he was asked
25 repeatedly whether he or anyone had ever suggested that

1 the cost price increase should be £180. In our
2 submission, he was consciously at that stage avoiding
3 the question until eventually he had to accept this had
4 never been suggested.

5 You will also recall the incidence at Day 12,
6 page 12, where he gave an answer, and that's one
7 item(?), which made no sense in relation to the question
8 that was asked. We would submit that he didn't assist
9 and he was avoiding the difficult questions that arose.

10 Mr Reeves, who now seems quite a long time ago.

11 **LORD CARLILE:** The first witness.

12 **MR MORRIS:** The first witness, Day 5, I can't tell you what
13 day of the week or date that was, somebody else will.
14 We would suggest Mr Reeves was in general an honest and
15 straightforward witness and that in the main the
16 Tribunal should accept his evidence.

17 You will recall that his answers were brief,
18 frequently brief, "yes", "no", when things were put to
19 him. He was trying to be helpful, and an illustration
20 of that is that he clarified the situation in relation
21 to document 29A [Magnum]. I don't know if I need to
22 remind you of what that document is.

23 Do you remember there were two slide presentations,
24 and I have to say that I was always baffled by which was
25 which and which had been presented at the meeting. I'm

1 now getting confused myself.

2 There's 29A, which is the staggered cost price
3 increase document.

4 **LORD CARLILE:** 29A was presented by Mr Reeves to the
5 Dairy Crest sales team.

6 **MR MORRIS:** Yes, at a much earlier meeting. What he
7 disclosed, just to remind you, is that if you go to
8 document 28 [Magnum], you will see -- this is some
9 context. That's a very important document in this case,
10 we say. That is the internal cheese price increase
11 meeting of 24 September, and I think it appears that
12 that was the second meeting, because if you go to
13 paragraph 4:

14 "These matrices to be presented to cheese price
15 increase meeting number 3 held on Tuesday
16 4th October..."

17 My understanding is that 29 [Magnum] is a document
18 that was presented at that meeting. But he then gave
19 evidence that 29A was a document that had been presented
20 earlier in the process, and he revealed the fact that
21 there had been an earlier, presumably cheese price
22 increase meeting number 1, which I think he put at some
23 time in the middle of September, and that then put in
24 context why the statements in 29A were of a much more
25 general nature. My recollection is that that document,

1 29A, came before the Dairy Crest briefing document,
2 whereas the meeting, document 28, came after it.

3 He gave clear and useful evidence about the nature
4 of the Dairy Crest proposal. Now, the main point in his
5 evidence upon which Tesco rely is his evidence that
6 there would be bluff and bluster from the processors
7 when giving pricing information. We would suggest that
8 when it came to giving evidence on that aspect, Day 5,
9 pages 107 to 109, he was naturally reluctant to depart
10 from what he had said previously about this in his
11 witness statement.

12 We would suggest that, at one stage, when it was put
13 to him by Ms Smith about the bluff and bluster and that
14 he couldn't be correct, he used the words along the
15 lines "I think I want to stick with what I said
16 earlier". Now, it's a matter of impression but, in my
17 submission, it's a slightly odd way of explaining or
18 putting why he wouldn't accept, indicated a reluctance
19 to accept or to be seen to accept what was being put to
20 him about the bluff and bluster issue.

21 Nevertheless, it is important to note that,
22 ultimately, he accepted that in relation to
23 Neil Arthey's email of 4 November, that's document 69
24 [Magnum], strand 5, same bundle, just to remind you, he
25 accepted that that, which is the:

1 "My understanding is Tesco will be applying £200 per
2 tonne."

3 He accepted that in the difficult pressurised
4 circumstances of autumn 2002, Dairy Crest had stepped
5 over the line into anticompetitive behaviour. We would
6 suggest that was an honest answer and actually
7 a revealing answer as to what was going on.

8 Mr Ferguson, we would suggest, was an unsatisfactory
9 witness. He was evasive and he was defensive. His
10 credibility, we would submit, was substantially
11 undermined, if you go perhaps back to document 47
12 [Magnum], when he sought to deny what was clear on the
13 face of the document and, in particular, paragraph 1:

14 "Seriously Strong pre-pack will move on costs and
15 retails from the 21st of October."

16 It is document 47, Day 6, page 22, where he sought
17 to suggest that the reference to the words "and retails"
18 were not what Sarah Mackenzie had told him but were
19 simply his market assessment, when it is clear on the
20 face of the document that that is what he was saying
21 Sarah Mackenzie had told him. You will remember there
22 was a passage about, well, it's all to do with the
23 language.

24 We would also point out that his original witness
25 statement made no reference at all to document 47, and

1 we would submit that that is, at the very least, an
2 oddity. What we suggest is that the reason document 47
3 was not dealt with in the witness statement, even in
4 circumstances where the beginning of his witness
5 statement actually acknowledges that he had seen that
6 document, is that it was indicative of the fact that he
7 knew all too well that this was future pricing
8 information that he had received and which he had passed
9 on and that he had no positive answer to document 47.

10 Document 52 [Magnum], we keep coming back to the
11 same documents, I've gone over the page, it was put to
12 him that there was no reason for Sainsbury's to have
13 told him the prices of Seriously Strong, that's the last
14 sentence, where it was put to him that "branded
15 pre-pack" must be a reference to Seriously Strong, and
16 that was fixed weight. When it was put to him that
17 there was no reason for Sainsbury's to have told him
18 that information, he suddenly suggested that the
19 reference in the email to "branded pre-pack" must have
20 been a reference to random weight Galloway. That had
21 never been suggested before and was clearly inconsistent
22 with document 51A [Magnum]. Then at Day 6, page 64, he
23 eventually had to accept that it wasn't and couldn't be
24 a reference to Galloway.

25 Finally, at Day 6, pages 70 to 72, he completely

1 refused to give a straightforward answer to questions
2 when he knew the answer would be unwelcome in
3 relation -- these are questions posed by you, sir, as to
4 his motive for sending document 52.

5 Finally, Mr Irvine. One may take the view that
6 Mr Irvine regarded himself some way as a player, an
7 important person in the industry. It is plain from
8 document 33, there's an indication in document 33, that
9 he was talking to other processors, certainly Glanbia,
10 and document 33, paragraph 2 [Magnum]:

11 "I had a further lengthy discussion with
12 Alastair Irvine on the same subject."

13 Indicating that there had been perhaps another
14 discussion. But in any event, he was in contact at
15 least with Glanbia.

16 He gave his evidence by way of rather long answers
17 and, in that way, often didn't answer the question being
18 asked and was not prone to giving a straightforward
19 answer. Nevertheless, we do submit that he gave
20 evidence -- he did give evidence which was honest, and
21 some of his evidence, perhaps unwittingly, rather gave
22 the game away. So, for example, at Day 7, page 82, he
23 recognised that in 2002 McLelland was seeking to create
24 an environment where retailers would be happy to put up
25 their prices.

1 Similarly, Day 7, page 78, where he referred to the
2 idea of creating a sort of general consensus. And
3 Day 7, page 81, where he suggested that actually the
4 cost -- Tesco didn't need much persuasion about the cost
5 price increase because it was in fact their idea.

6 In 2003, he accepted that McLelland was following
7 a strategy that suggested a total market move, Day 7,
8 page 112, and were trying to obtain a safe scenario for
9 everybody to put their prices up, Day 7, page 114. He
10 thought that there was nothing wrong with giving Tesco
11 general information about what other retailers were
12 doing and, in our submission, he was unable to draw the
13 line between acceptable and unacceptable behaviour.

14 So those are the observations I wish to make about
15 the witnesses and their general reliability.

16 What I propose to do in the remainder of this
17 afternoon is make some points. I'm going to move now to
18 the facts, but I'm going to make some points about
19 general issues that have arisen rather than deal with
20 the specifics of each of the infringements which I will
21 deal with on Thursday morning, perhaps at a canter,
22 because you're very familiar with each of the strands by
23 now.

24 **LORD CARLILE:** By then we'll have your document.

25 **MR MORRIS:** Yes, that is true.

1 Can I first of all deal with a point which was
2 raised in questions and was in fact also put in Tesco's
3 written closing. This is the question of the
4 possibility of price rises without collusion, which was
5 a question that you raised quite a long time ago now.

6 At paragraphs 108 and 109 of its written closing,
7 Tesco claims that the logic of the Office of Fair
8 Trading's position -- I don't need to take you to it,
9 I'm just giving it to you -- is that in this case:

10 "It would be impossible to achieve a retail price
11 increase for cheese, or almost any other product,
12 without unlawful coordination."

13 Let me state here and now that this is not the
14 Office of Fair Trading's position. The position is as
15 follows. First, there are certain features of the
16 grocery market as a whole which gives rise to a risk
17 that, in general, cost price negotiations may result in
18 the coordination of retail price increases. These
19 features are that the market is relatively concentrated,
20 transparent and competitive on retail price, as
21 reflected in the KPIs and, in particular, the basket
22 policy.

23 That position, far from being unsupported by expert
24 or factual evidence, is entirely consistent with and
25 supported by the detailed findings of the Competition

1 Commission in its report dated 20 April 2008, so this is
2 the second report, on the supply of groceries in the UK.
3 That report is actually in bundle 6 of the materials
4 before the Tribunal.

5 I don't propose taking you to that but I would like
6 to give you the references and we do invite you to
7 consider that. But there, at paragraphs 8.1 to 8.41,
8 the Competition Commission considers the possibilities
9 and risks of collusion in the market because of the way
10 of, the nature of competition operating. You will see
11 that they distinguish on the one hand between -- maybe
12 it's worth a quick look at it. I see, sir, that you're
13 going for it. It's bundle 6, tab 1B.

14 I believe this is material that Tesco placed before
15 the Tribunal, somebody will correct me if that was
16 wrong.

17 **LORD CARLILE:** Tab?

18 **MR MORRIS:** Tab 1B. 1A is the 2000 report, 1B is the 2008
19 report.

20 We put it in, and it's referred to in the decision.

21 It's page 147 [Magnum], at the bottom of page 147:
22 "Coordination between grocery retailers. This
23 section considers coordination between grocery retailers
24 in the supply of groceries. Competition law draws
25 a distinction between explicit coordination which we

1 refer to --"

2 It's double-sided, so it's at the top of the next
3 one.

4 "... in this section as collusion and which includes
5 cartel activity where parties agree to fixed prices,
6 production levels, et cetera, and tacit coordination
7 where competitors recognise their mutual independence
8 and, as a result, compete less vigorously without
9 explicitly communicating either directly or through
10 third parties their intention to do so."

11 That, if I may say so, is a very succinct
12 explanation of the distinction of things which are
13 caught by the act which we're looking at and things
14 which may be the subject of investigation by the
15 Competition Commission.

16 "The structure of the UK competition..."

17 Then it deals with collusion first, which is active
18 coordination.

19 At paragraph 8.10, it says this:

20 "Increased concentration in the grocery supply chain
21 may make collusion more likely. The exchange of
22 information between retailers via their suppliers is
23 simpler when there are fewer suppliers of a particular
24 product or category. We note that the alleged conduct
25 identified by the OFT..."

1 Then that's a reference back to this case.

2 Then at paragraph 8.14, it says:

3 "Category management can introduce efficiency as a
4 result of suppliers' better knowledge of consumer
5 demand."

6 Then:

7 "Extensive use of category management may also bring
8 about environments which could facilitate collusion
9 between retailers and suppliers."

10 **LORD CARLILE:** This is oligopoly.

11 **MR MORRIS:** Yes, but the first bit of this is dealing with
12 people -- it's dealing with this market, it's dealing
13 with the risk -- the conditions of competition in this
14 market are such that it carries a risk of active
15 collusion, and that is what's dealt with all the way up
16 to 8.19.

17 "Our review of emails between buyers at Tesco and
18 Asda and their suppliers [this is 8.19] for the
19 five-week period ..."

20 This is a completely different period. It shows
21 supplier information, there are some examples where....

22 The point is simply this. We say it is not
23 inevitable but we say that there are features of the
24 market, and this is the answer to the question asked by
25 the Tribunal, which make collusion more likely.

1 Now, specifically, structural features of the cheese
2 market made a unilateral cost price and retail price
3 move more difficult, especially if it was to be across
4 the board. Specifically KPI targets which retailers
5 give to their employees both to maintain margins on the
6 one hand and not to be out of line on price on the
7 other, the number of product lines and the time lag for
8 random weight products to come into stores.

9 I'm going to come back in a moment to the issue --
10 the specific issue in this case about time lag and what
11 the time lag was.

12 So what we say is that these features did not make
13 a cost and retail price impossible without collusion,
14 but they rendered an across-the-board unilateral retail
15 price move on all cheese difficult and risky. When you
16 add to that the exceptional circumstances of 2002, you
17 then have a further incentive to coordinate because the
18 buyers were under pressure to achieve their KPIs in the
19 context of trying to implement a cost and retail price
20 increase intended to subsidise a farmgate price
21 increase, that's the first point, coupled with the
22 objective publicly endorsed by senior management under
23 the particular pressure from the farmers.

24 So in those circumstances, in 2002, that risk that
25 there was was heightened by what was going on in the

1 particular unusual circumstances of the farmer protest
2 and the management. Thus we say that a unilateral
3 increase in prices would have been possible and open to
4 retailers in autumn 2002 but it was an unattractive
5 possibility. Conversely, collusion gave buyers
6 a relatively straightforward and less risky means of
7 achieving their KPIs when considering whether to accept
8 the across-the-board increase on cost prices.

9 I'll add this further point, sir. I've dealt with
10 the general situation, I've dealt with what happened in
11 2002. What about 2003?

12 Well, we say that the general structural features of
13 the market made coordination plausible in 2003, even in
14 the absence of farmer pressure, and it is further
15 plausible that the coordination in 2003 was encouraged
16 by what had occurred in 2002. The experience of 2002,
17 we suggest, may well have affected buyers' and
18 processors' behaviour and provided them with an easier
19 method of achieving their KPIs in the context of the
20 negotiations for a cost price increase.

21 Now, that is the economic and structural background.
22 In any event, as we submit, for cheese 2002 and 2003,
23 the evidence shows that, in fact, certain supermarkets
24 were not acting unilaterally, and were taking their
25 pricing decisions with the knowledge that their

1 competitors were also intending to increase their retail
2 prices.

3 We say, contrary to what is said against us, that it
4 is Tesco's arguments which prove too much. It appears
5 that it is now Tesco's case that it is not inevitable
6 that retail prices will rise if cost prices rise. This
7 means that behaviour on the cheese retail market, and
8 Tesco's behaviour in particular, is not entirely
9 predictable in the face of a cost price increase. In
10 other words, there was, I come back now all the way to
11 the law, uncertainty as to what conduct could be
12 expected, and it is that uncertainty which we submit was
13 removed or reduced by the conduct of Tesco and the other
14 retailers in 2002 and 2003.

15 Can I deal with two specific issues which are
16 perhaps interrelated but I'll deal with them in
17 sequence.

18 The first issue is the issue which I just dealt with
19 in passing in relation to the £200 per tonne
20 pass-through and Mr Scouler's suggestion. The other is
21 this question about volume discounts and additional
22 monies. In relation to the first, the Tribunal is
23 invited by the Office of Fair Trading to find as a fact
24 that at no time following the Dairy Crest proposal, made
25 between 17 and 23 September, did John Scouler,

1 Lisa Oldershaw or anyone else at Tesco ever suggest to
2 Dairy Crest, or any other processor, that the processor
3 should absorb any part of the 2p per litre farmgate
4 price increase. In other words, no one at Tesco
5 suggested that it should not pay the £200 per tonne at
6 all, or it should pay less than the £200 per tonne.

7 The evidence to support that finding is, in our
8 submission, overwhelming. First, Lisa Oldershaw in her
9 witness statement (sic) accepted that she recognised
10 that eventually, given what was going on, she would have
11 to accept the £200 per tonne cost price increase. That
12 is Day 8, page 63, line 207, and Day 8, page 70, lines
13 19 to 25.

14 Secondly, when she was asked directly in
15 cross-examination whether in the course of all her
16 discussions with the processors there was ever any
17 suggestion that the processors should absorb the
18 2p per litre, she replied:

19 "Not that I can recall, no."

20 That was consistent with her written evidence:

21 "I could not afford to accept this cost price
22 increase without increasing Tesco's retail prices."

23 Now, pausing there for a moment, that paragraph in
24 her witness statement, paragraph 66 [Magnum], is also of
25 great significance when we come to this issue of the

1 additional monies, which I will come to in a moment.

2 But that statement was her original statement in her
3 witness statement:

4 "I couldn't afford to accept this cost price
5 increase without increasing Tesco's retail prices."

6 Thirdly, if Tesco had ever suggested that it would
7 not be paying the £200 per tonne cost price increase,
8 that would have engendered a strong adverse reaction
9 from the processors, and you will recall I put that to
10 Mr Scouler in cross-examination. But given the nature
11 of the entire proposal, based on pass-through, it would
12 have been a matter of great concern for the processors
13 if Tesco had turned round and said, "We're not going to
14 fund it".

15 We submit that you should conclude that the
16 processors would have felt aggrieved and might well have
17 publicly sought to shift the blame for the failure on to
18 Tesco. Given the intense pressure upon Tesco in the
19 lead-up to Christmas, and given what the senior
20 management had been saying publicly, we would suggest
21 that that's a position senior management would not have
22 been prepared to countenance.

23 It is for those reasons that we invite you not to
24 accept Mr Scouler's evidence, where he sought to suggest
25 that, in fact, there was -- I'll put it another way. He

1 sought to suggest that there was doubt about whether
2 Tesco would have to accept the £200 per tonne cost
3 increase, and we suggest that that evidence should not
4 be accepted, and that there was never any suggestion by
5 anyone that retailers would take a hit on -- sorry,
6 a suggestion by anyone that the processors should absorb
7 the £200 -- the 2p per litre.

8 Finally, there's no written evidence anywhere in any
9 document recording that Tesco would not pay the full
10 amount.

11 Now, against that background, the second point is
12 this point about the additional monies. You will
13 recall, I am sure, my questions about the three options,
14 that when faced with what was going on, particularly
15 once you accept that there was going to have to be
16 a cost price increase, which we suggest Tesco recognised
17 was inevitable, there were three options. You could not
18 go up at all, you could go up first or unilaterally
19 without being concerned about what everybody else did,
20 or you could go up only when you had confidence that the
21 others would go up too. I'm sure you will recall
22 vividly that, when I put that to Ms Oldershaw, she
23 didn't accept that they were the only three options.

24 We then explored the proposition that the -- the
25 second option, which is the option of going up, being

1 out of line and having to come back down again, and the
2 proposition which I put to Ms Oldershaw, that in those
3 circumstances she'd be down by a lot of money. This was
4 the 6 million or the 18 million or whatever.

5 Ms Oldershaw's evidence in cross-examination for the
6 first time, and Mr Scouler suggested that that could be
7 compensated for by bringing in additional monies to
8 support any margin loss. These additional monies
9 included some apparent direct cash benefit such as
10 volume discounts, marketing budgets, promotional money,
11 alterations to payment terms and some efficiency
12 advantages, the idea presumably that those improvements
13 would be available to set off against the notional net
14 loss arising from the fact that you'd accepted a cost
15 price increase across the board of £200 per tonne, which
16 we will put conservatively at £6 million, and you go up,
17 the others don't go up, and the basket policy makes you
18 come back down again. These monies are the monies that,
19 according to the evidence, would compensate for that
20 £6 million net loss, I use the word "loss"; difference,
21 shortfall.

22 **MS POTTER:** I don't know if you're going to come on to it,
23 but it is interesting in the 2003 documents the comment
24 that effectively on Seriously Strong the increase in
25 cost price, net increase in cost price, was only £50 per

1 tonne once the volume overriders and other things had
2 been taken into account.

3 **MISS ROSE:** It was only £8 per tonne.

4 **MS POTTER:** £8 per tonne.

5 **MR MORRIS:** I will address that.

6 **MS POTTER:** It might be useful to address that.

7 **MR MORRIS:** On the general proposition, however, this
8 evidence about additional monies, we invite the Tribunal
9 not to accept that this was a genuine reason, and was
10 a factor which would have operated in the thinking of
11 Mr Scouler and Ms Oldershaw once they had accepted the
12 £200 per tonne cost increase across the board, and there
13 is no evidence to suggest at the time it was.

14 In our submission, the net cost of between 6 and
15 £18 million was such that it must have been a very
16 material disincentive to Tesco raising its prices across
17 the board without having any confidence or comfort that
18 others would also raise their prices.

19 First, neither Lisa Oldershaw nor John Scouler had
20 ever previously raised these additional monies as
21 a relevant consideration in their deliberations about
22 accepting the £200 per tonne cost price increase being
23 proposed across the board in 2002.

24 There is no reference to these additional monies as
25 a compensation in any contemporaneous documents relating

1 to the £200 per tonne increase proposal, nor is there
2 any reference to them as a factor in their witness
3 statements. The sole reference to such monies does come
4 in paragraph 14 of Lisa Oldershaw's third witness
5 statement [Magnum], and you will recall that, when I was
6 at the point of the cross-examination, my learned friend
7 pointed us to that paragraph.

8 That paragraph is a paragraph which is dealing --
9 nothing to do with the events of 2002, but is a general
10 statement relating to how she would generally manage her
11 KPIs. She says:

12 "Controlling the cost price of my products was the
13 best way of managing my KPIs because retail prices were
14 constrained by the basket policy. My margin KPI
15 performance is particularly affected by how effective
16 I was at negotiating with the supplier not just on
17 headline cost prices but on a variety of other aspects
18 like volume discounts and ways of enabling volume
19 targets and hence cost discounts to be met. It was
20 these issues which drove my relationship with cheese
21 suppliers."

22 Our submission is that that is a general statement
23 about -- in the section in her witness statement which
24 deals with her normal cost price negotiations and is not
25 evidence at all which is relevant to the considerations

1 that were operating in her deliberations and discussions
2 in relation to the very different and, we would submit,
3 abnormal circumstances of a £200 per tonne cost price
4 increase across the board.

5 There is, in our submission, an enormous difference
6 between an individual negotiation with an individual
7 supplier about one or more individual lines of cheese,
8 and a request for a cost price increase, and the horse
9 trading, the normal horse trading that would go on when
10 interests are not aligned. There's an enormous
11 difference between that circumstance and the situation
12 that we were in, in 2002, when it was £200 per tonne for
13 every line of cheese from every producer.

14 Secondly, sir, the point that we make is this
15 additional monies evidence arose in this context for the
16 very first time in the entire case in the course of
17 cross-examination.

18 You will then also recall that Ms Oldershaw
19 suggested that they may -- these additional monies may
20 have been worked out in her annual budget, and that was
21 the first possibility. We would say that, if and
22 insofar as those additional monies had already been
23 included in the annual budget plan with a processor,
24 before the acceptance of the £200 per tonne
25 across-the-board increase, then as a matter of

1 mathematics or calculation, those sums had already been
2 taken into account in Lisa Oldershaw's calculations that
3 she made before accepting the cost price increase. The
4 subsequent acceptance of a £200 per tonne cost price
5 increase across the board, with no concurrent retail
6 price increase, would have left Lisa Oldershaw between 6
7 and £18 million down on her pre-cost price acceptance
8 plans as budgeted.

9 So that's what would happen if you tried to get the
10 money back before.

11 What would happen if you tried to get the money back
12 afterwards? The suggestion that following the
13 acceptance of the £200 per tonne cost price increase
14 Tesco would have made up this 6 to £18 million by going
15 back to the processors and negotiating then for volume
16 discounts or additional monies to make up the difference
17 is, with respect, fanciful. That simply would not have
18 happened. First, given the nature of the initiative
19 itself, the processors would not have given back to
20 Tesco with one hand what they had just received in the
21 other hand.

22 In those circumstances, they would effectively be
23 unwinding the agreement that Tesco was going to pay the
24 £200 per tonne, and the reason they wouldn't unwind it
25 is that every penny or every pound taken off the £200

1 per tonne would mean an equivalent reduction in the
2 amount going back to the farmers, and the more that the
3 processors were unable to meet the 2p per litre, or get
4 close to it, the more they faced the prospect of renewed
5 blockades.

6 Secondly, even if Lisa Oldershaw or John Scouler
7 could have recouped some sums by negotiating particular
8 discounts, perhaps on particular lines, with
9 a particular processor, it is our submission that any
10 sums recouped in this way would not remotely have gone
11 to meet the overall shortfall running to in excess of
12 £6 million. You will recall that Mr Scouler, when asked
13 about that, indicated that anything above £5 million
14 would be a very material -- or material, I'm not --
15 a material sum for Tesco's business. You will recall we
16 had the whole debate about how many tonnes of cheese it
17 actually was. But on Mr Scouler's evidence, it is plain
18 that it was a material and substantial sum.

19 Now, I come back in that context, just to remind
20 you, and I said it was important, of what Lisa Oldershaw
21 says in her second witness statement before these
22 questions about the loss of having to go up and come
23 back down were put, and she says, quite plainly:

24 "I couldn't afford to accept this cost price
25 increase without increasing Tesco's retail prices to

1 protect my margin."

2 She also says, at paragraph 95 [Magnum], that given
3 the volume of cheese Tesco was selling at the time,
4 making the wrong move to be very costly, even being out
5 on retail price by 1 penny could cost millions of
6 pounds. She made those statements, she made no
7 reference to the so-called additional monies.

8 In those circumstances -- and I should add, as I've
9 said, there is no suggestion in any document that there
10 was a proposal at any time to the processors to the
11 effect that they should agree volume discounts, or as
12 a result of or in return for the £200 per tonne cost
13 price increase under the initiative.

14 In those circumstances, we do ask the Tribunal to
15 find that this additional monies explanation just does
16 not make sense, and that to accept the second -- there
17 were effectively three options, there was no(?) option
18 3B, 3C, 4, which is the additional monies, and the stark
19 facts that were facing Lisa Oldershaw and John Scouler
20 at that time were as we say they were, and that gave
21 rise to very stark choices that had to be made, caused
22 by the basket policy and the KPIs.

23 It is that sequence of steps which we say is very
24 compelling evidence as to why Tesco chose to go with
25 option three, which is to raise prices once they had the

comfort and confidence that the others were going to
raise their prices too.

5 **MR MORRIS:** It is, and it may be that that's the best time.
6 I'm grateful for that indication.

7 **LORD CARLILE:** Thursday morning, as near to 10 o'clock as we
8 can decently manage.

9 **MR MORRIS:** I'm grateful for that, sir.

10 (4.10 pm)

11 (The hearing adjourned until
12 Thursday, 31 May 2012 at 10.00 am)

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