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IN THE COMPETITION
APPEAL TRIBUNAL

Case No. 1298/5/7/18

Victoria House,
Bloomsbury Place,
London WC1A 2EB

19 October 2018

Before:

ANDREW LENON QC
(Chairman)

(Sitting as a Tribunal in England and Wales)

BETWEEN:

ACHILLES INFORMATION LIMITED

Claimant

- and -

NETWORK RAIL INFRASTRUCTURE LIMITED

Defendant

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Official Court Reporters and Audio Transcribers
5 New Street Square, London EC4A 3BF
Tel: 020 7831 5627 Fax: 020 7831 7737
civil@opus2.com*

Mr Stefan Kuppen (instructed by Fieldfisher LLP) appeared on behalf of the Claimant.

Mr James Flynn QC and Mr David Went (instructed by Addleshaw Goddard LLP) appeared on behalf of the Defendant.

CASE MANAGEMENT CONFERENCE

1 THE CHAIRMAN: Good morning.

2 MR KUPPEN: Good morning. I am Stefan Kuppen, I am appearing for the claimant today;
3 Mr Flynn QC and Mr Went appear for the defendant.

4 As the Tribunal will be aware, this is a hearing to hear the claimant's application for
5 expedition of the proceedings and, if you are with us on that, corresponding directions to a
6 trial. You will have seen yesterday, you will have received two separate sets of directions.
7 We have had some further discussions since then. The result is that, in terms of structure,
8 there probably are no differences between us, it is simply on the dates, what exactly an
9 expedited timetable means, and I am afraid that we will need the Tribunal's assistance on
10 that once we get there.

11 THE CHAIRMAN: Yes.

12 MR KUPPEN: In terms of the application, I am intending to cover that under three headings, and
13 I think that matches essentially the way it is being addressed in the defendant's submissions
14 as well. The first one is to deal with what we might term good reason, or to say why we say
15 that objectively there is a real and pressing urgency in this case. The second point is why
16 we say this case is suitable for expedition, and that covers essentially any burden on the
17 other party or any prejudice that might arise from it. Then third, to term it 'other factors',
18 which include the conduct of the proceedings thus far and what the defendant says has been
19 delay on our part, which we reject.

20 The Tribunal obviously will need to consider as well the role of other litigants who may
21 suffer and the Tribunal's resources, and probably I can be of little assistance on that point.

22 THE CHAIRMAN: I do not see that as a major consideration in this case.

23 MR KUPPEN: If I turn first to urgency: to explain where we are coming from it is probably
24 useful to take a very brief step back and just explain how the current situation has arisen. It
25 appears that there is at least some confusion about the nature of the arrangements that we
26 have seen over the last few years. My client, Achilles, offers supplier assurance services or
27 pre-qualification for suppliers in the rail industry. Ultimately what that means is that they
28 operate a database or a system where suppliers of services to the rail industry enter certain
29 data, which is then audited and which is available to purchasers to view, and can be relied
30 upon because it has been audited. Achilles has been providing that service since 1997 under
31 originally the brand name of Link-Up. In 2014 that system, that Link-Up system, was
32 brought under what is essentially the umbrella of the Rail Safety Standards Board, and was
33 at that point renamed to RISQS.

1 Importantly, that arrangement over those four years from 2014 to 2018 was a very different
2 one from the one that we are seeing now. During the period 2014 to 2018, Achilles
3 continued to be the contact point for customers. It had the customer relationships, it got
4 paid by the customers, and it was responsible for all aspects of providing the services. The
5 role of RSSB was essentially to lend its name to a system that was based on its safety
6 standard. And for that RSSB received a fixed fee, which one might, for want of a better
7 word, call a concession fee.

8 That is quite different from the arrangement that is in place now where, in essence, RSSB
9 took over the running of RISQS and decided to outsource its day to day operation because it
10 did not have that capability itself. So the role that is now being played by Capita and Altius
11 is quite a different one from the role that was previously played by my client, and from a
12 customer perspective the contracts transferred, or are transferring, from Achilles to RSSB,
13 not from Achilles to Capita or Altius, who, from the customer perspective, are essentially
14 invisible.

15 This is essentially to explain why we say there is an existing business for my client that is at
16 risk here, and why it is not quite the same as looking at an outsourcing contract, which is
17 simply being transferred from one provider to another.

18 The arrangement with RSSB between 2014 and 2018 was always, by contract, a time
19 limited arrangement. When in 2018 RSSB decided - they decided earlier than that, but with
20 effect as of 2018 - to take the system in-house, essentially it decided that at the end of it it
21 wanted to operate RISQS itself. Importantly, it was never clear, or it was never understood
22 by my client, that RISQS would be the only possible, or the only allowed system in the rail
23 industry. As a result, when RSSB tendered or put out RFPs for the essentially back office
24 operation of the RISQS scheme and Achilles lost out under the lot one part of the
25 procurement, it ultimately withdrew from the second lot on the basis that, firstly, it was not
26 comfortable with having the separation between the auditing and the operation of the
27 database business; and secondly, because it felt that it was better off re-entering the market
28 as an independent competitor.

29 Frankly, if it had thought at that time that withdrawing from the second lot of the
30 procurement was the end of its UK rail business, it clearly would not have done that, in that
31 event it would have approached the procurement in a totally different way.

32 Why did my client think that it could operate its own business following the end of its
33 arrangements with RSSB? Supplier assurance ultimately is based on a rail industry

1 standard, which is drafted by the RSSB, and that standard specifically contemplates that
2 there is a multitude of possible assurances and RISQS is only one that is being listed.
3 Similarly, the contract which my clients had with RSSB contained a non-compete clause.
4 The non-compete clause specified that during the term of 2014 to 2018, my client could not
5 operate its own system. If that would not have been a possibility at all, that clause would
6 simply have been unnecessary; and similarly, one might have extended the non-compete
7 clause to run beyond the life of the contract.

8 The same is true with the current procurement, or with the 2018 procurement, which
9 similarly contained a non-compete requirement for anybody bidding to operate part of the
10 system. In correspondence, it was further clarified that that meant that my client could not
11 resurrect the Link-Up grant during the duration of the contract that was being procured for
12 because that would lead to a conflict of interest, but again from the RSSB side, from the
13 author of the standard, quite clearly it was considered that at least it is possible to have a
14 separate system.

15 That brings us to the situation where we are now where, contrary to expectations, and
16 contrary to what informed my client's conduct, it is simply not able to operate its own
17 system which it has been operating since 1997. As a result, the business is essentially dying
18 because, absent recognition by National Rail as the gatekeeper and as the author of the
19 scheme rules, there is simply no value in its services to its customers.

20 Achilles has always assumed to only retain part of the business, and that part of the
21 customer base would naturally end up on RISQS, as it happens in a competitive market, but
22 it certainly had never expected to be entirely excluded from the market.

23 For the moment, Achilles is retaining the underlying resources of its rail supplier assurance
24 business, essentially in the expectation that this matter can be resolved and that in due
25 course it will be able to offer its services again. Therein lies the urgency, because the
26 revenue is essentially trailing off to zero. The relevant contracts are pretty much all annual
27 contracts. Given the switchover on 1 May, the revenue has been trailing off since then.

28 In addition, it is becoming increasingly difficult to retain what are essentially now idle staff,
29 and I understand that just recently one of the specialist rail auditors left for RISQS on the
30 basis that Achilles simply is no longer in the UK rail business. The further we get away
31 from 1 May 2018, so the switchover, the more difficult it also becomes for my client to re-
32 engage with its customers. It is quite natural to do this on an annual basis, but once we are
33 getting closer to the anniversary of the switchover, necessarily the natural kind of
34 engagement cycle with its remaining client base disappears. Ultimately, the business will

1 just disappear from the market, because it will not be economically viable to maintain it.

2 That would likely be irreversible, we say.

3 Maybe, as has been pointed out to us, the reputation of having been the incumbent is not
4 going to die overnight, but once customers are settled on the other system and staff are lost
5 we are essentially down to zero per cent market share with no base to provide our services.

6 It will be either extremely costly or essentially impossible to rebuild that position.

7 It is in that sense also that we say that we need the resolution of this by 1 January, or at the
8 very least very early on in the year, and it is not, as has been put to us, an entirely arbitrary
9 date, but it is simply that up until that point we still have at least some mass of existing
10 customer relationships.

11 THE CHAIRMAN: You have some at 1 February. You will have some at 1 March 2019.

12 MR KUPPEN: Yes, we will have a disappearing kind of window of being able to contact people.

13 The second point is that in alignment with the fiscal year of the rail industry more generally,
14 our fiscal year comes to an end at the end of April. Again, January is kind of the point
15 where one then needs to start thinking about readjusting revenue base, reducing head count,
16 and take similar measures if it does not look, or is not clear whether there will be any
17 revenue in the following business year to support.

18 Ultimately, if Achilles disappears from the market, that is not just of importance to us, but is
19 of wider importance, because it means the loss of a competitor in the rail industry. It is not
20 just any competitor, it is an experienced competitor, it is a well respected competitor.

21 Frankly, it is a competitor who has more experience than the new suppliers of the supplier
22 assurance system. Competition in the form of an alternative scheme available to
23 participants in the rail industry is bound to have the usual benefits of competition in the
24 form of price, choice, innovation, which competition for the market every four years just
25 simply cannot deliver, and that is ultimately relevant not just to my client but to everybody
26 in the rail industry down to consumers and tax payers.

27 It is worth maybe flagging also that the effect on my client does not just extend to the rail
28 industry in the narrower sense. On the one hand there are reputational concerns because
29 questions are being asked as to why a successful and long-established competitor is simply
30 being excluded from the market; but the second one is, as the defendants point out in their
31 submissions, the Sentinel scheme operated by Network Rail, for instance, has also just been
32 adopted by Transport for London as its scheme. So the foreclosure effect potentially
33 stretches beyond the direct national rail market, but extends to other things like, at the very
34 least now, Transport for London.

1 If we then turn to why we say it is also feasible to expedite these proceedings, and say it
2 does not place an undue burden on the defendant - we can maybe leave aside for the
3 moment what exactly an expedited timetable would mean, because clearly there is some
4 debate about that as well, the general point we are making is that this clearly is a case which
5 is suitable for a streamlined approach.

6 Mr. Flynn's submissions remind us of how complex competition cases can be. That is
7 undoubtedly true, but clearly that depends on the specific case. A good example of that is
8 that the defendant's submissions refer us to a quote from the case of *BMI Healthcare v*
9 *Competition Commission*, which refers to how redolent with technical and complex issues
10 competition cases tend to be. That case is a very good example of that. It was a dispute at
11 the end of the market investigation by the Competition Commission into the private
12 healthcare market in the UK about just how much confidential data needed to be disclosed
13 in a data room so that the gist of the proposed decision by the Competition Commission
14 could be understood. Clearly, that is a much more complex matter than we are dealing with
15 here.

16 It is simply not correct to say that this case is undoubtedly complex because the factual
17 framework is clear. The conduct that we complain about does not need much elaboration.
18 It is simply that the scheme rules prohibit us from offering an alternative service to RISQS.
19 We do not need complex economic evidence that you typically see in competition cases to
20 say that this has an effect on competition, because clearly being excluded is a foreclosure
21 effect, it is not a question of whether economic analysis can substantiate an effect of a
22 conduct which is much less clearly defined.

23 This is also not a case where we are dealing with a secret cartel or anything else where we
24 would need to trawl through tens or hundreds of thousands of pieces of disclosed evidence.
25 The facts, in our submission, are quite plainly out there for everybody to see.

26 Now, I appreciate that the defendant's response is likely to be, well, that there is an
27 objective justification for what they are doing, and that will need some substantiation and
28 some support on the evidential side. Again, that is undoubtedly correct, but the efficiencies
29 that we are talking about here are simple cost efficiencies, costs savings from operating one
30 system and not several. That is again not complicated economic evidence, but it is probably
31 a brief statement by an accountant.

32 The second aspect that is being hinted at is safety. It is being said that safety is something
33 that needs to be considered extremely carefully. That is fine, but to that we say two things.
34 First of all, we are not some upstart provider, we have been operating this system for 20

1 years without any concern about whether we are safe. Secondly, if you look at Network
2 Rail's own letter from May 2018, which essentially triggered this, the justification given
3 there was simply one of a reduction of overheads and audit burden, no mention of safety.
4 So, yes, there will be some disclosure and there will be some evidence needed to
5 substantiate this case, but it is a far cry from what we would typically see in a competition
6 case where the factual basis is likely to be hotly debated and the economic effect is going to
7 be subject to quite substantial dispute.

8 Similarly, we are saying that this is a trial which lends itself to splitting the issues and
9 essentially looking at a simplified version of liability first. Similar to the approach that was
10 taken - I think we referred to *Streetmap v Google*, I think it is probably safe to assume that
11 there is some form of dominance by Network Rail. In reality, there simply is just no way
12 around Network Rail for providing services in the rail industry in the UK. The same is true
13 for market definition. There may be a dispute of what exactly the right market is, but that is
14 not really going to affect either a finding of dominance or, we say, the effect of any
15 foreclosure, which is obvious. We are being excluded from the market entirely, irrespective
16 of how that market has been defined. So, from that point of view, we think it is entirely
17 possible to focus an initial trial simply on a question of abuse and a potential objective
18 justification in the context of Chapter I, whilst leaving aside the possibly more complex
19 topics of dominance and market definition.

20 THE CHAIRMAN: That is accepted in the defendant's draft directions, is it not?

21 MR FLYNN: That we would not be dealing with dominance?

22 THE CHAIRMAN: Yes.

23 MR FLYNN: Yes, it is, in our draft directions.

24 MR KUPPEN: It was not entirely clear whether the same applied to market definition as well, but
25 we say that market definition is not something that needs to be considered.

26 Finally, if I can turn to other points which, I guess, primarily address the point of delay,
27 which is being raised against us. We entirely accept that the conduct of a party is relevant
28 to take into account. But the reference in the defendant's submissions to the *Gleave* case
29 just simply is not appropriate in the current context.

30 THE CHAIRMAN: Sorry, to which case?

31 MR KUPPEN: *Joseph Gleave*, it is in paragraph 9 of the defendant's submissions. It is *Joseph*
32 *Gleave & Son v Secretary of State for Defence*. The point here really is just that that case
33 talked about a leisurely procedural history and, more specifically, about the nine weeks that
34 it took to exchange pleadings.

1 The situation here is an entirely different one. First of all, the background to all of this is
2 that it simply was never clear to my client that they could not operate an alternative system.
3 Therefore a reference to May 2017 when lot one of the procurement was decided simply is
4 not the relevant starting point. The relevant starting point, we say, is the May 2018 letter
5 from Network Rail which in our mind for the first time made it clear that Network Rail
6 would take the view that we simply cannot operate our own system.

7 The letter that I am talking about is in the bundle----

8 THE CHAIRMAN: Yes, I have it.

9 MR KUPPEN: Essentially, this is the first time we say that we understood that the fact that the
10 Sentinel scheme referred to only one scheme, and that is RISQS, was by design and with the
11 intention of not allowing any other scheme, and not simply as a reflection of the fact that at
12 the time RISQS was the only system, because, as I said earlier, on the basis of the wording
13 of the standard which expressly refers not just to RISQS but to equivalent schemes as well,
14 it had always been our understanding that it is possible for other supplier assurance systems
15 to exist.

16 If we look at the procedural history from there, it looks entirely different, because after that
17 we immediately sought to resolve the issue. Clearly we are talking about Network Rail as
18 the largest stakeholder in the rail industry and my clients as a long standing industry
19 participant, and in many ways partner of Network Rail. So it is perhaps not surprising that
20 we did not go from zero to 100 in terms of getting to litigation. But, after May things
21 moved quite swiftly.

22 THE CHAIRMAN: The first letter I have got is a letter dated 26 July. What happened between
23 May and July? It is a two month period.

24 MR KUPPEN: As I understand it, between May and July discussions continued. I am just trying
25 to - even if we assume for the moment that we are going from May to July, this is
26 essentially two months for a long standing industry participant to say ultimately we have to
27 take this to a completely different level of not looking at it from the point of view of any
28 negotiations, where really we just want the other side to sit down with us and come to a
29 sensible conclusion.

30 THE CHAIRMAN: But all this time on what I understand your client's case to be, your
31 customers are drifting away, and it must have been clear that unless something was done
32 about it that situation would continue?

33 MR KUPPEN: That is true. At that point it was clear that the business was disappearing, but
34 what was not clear is that it would not be possible to resolve it in a different way. That is

1 why I am saying, going from 14 May to 26 July is not an undue delay in coming to the
2 decision that actually we have to take on the largest stakeholder in our industry in a much
3 more formal and legalistic way, rather than in the way we have been used to dealing with
4 them for the last 20 years.

5 You will see that the letter of 26 July essentially mirrors ultimately in terms of what is being
6 asked for under the heading of 'Resolution' that then finds itself in the letter before action in
7 August. I think especially from the letter of 26 July which, under the heading of
8 'Resolution' on page 11, asks for Network Rail to "immediately" review and reverse its
9 decision, and point (iv) to, "without delay", work with Achilles to issue a public statement
10 in respect of that, it is clear that there is urgency on my client's side, even if the letter before
11 action does not use the word 'urgent'.

12 Then the letter before action equally did not take us anywhere, the application for
13 expedition was made in the claim form and, therefore, in our view, at the earliest possible
14 point in time.

15 Therefore, we say this is a million miles away from the "leisurely procedural conduct" that
16 is being described in *Gleave*, and more fairly describes perhaps some hesitation on behalf of
17 my client to escalate the matter to the extent it has now escalated, because it is certainly the
18 case that my client never intended and never wanted to find themselves in this situation and
19 in this room, but were fully expecting to be able to resolve this through a sensible
20 discussion within the industry context.

21 Those are the points I want to make. It is probably too early to talk about directions.

22 THE CHAIRMAN: Thank you very much.

23 MR FLYNN: Sir, good morning. Sir, our position is in two parts: we say this case is not suitable
24 for expedition. In many ways it is for the reason that, as the claimant acknowledges, it is
25 not a suitable case for an interim injunction because there are complex issues which require
26 proper resolution before a judgment can be given.

27 The alternative point is that we complied with the Tribunal's direction and drew up what we
28 thought was a stretching timetable, should you, contrary to our primary submission, order
29 expedition. The timetable that I think you have seen is not one that we recommend to the
30 Tribunal, but it is one that we have mapped out in case you are minded to order expedition.
31 Dealing, firstly, with suitability - you have seen our submissions in our skeleton argument,
32 and I am not going to repeat everything there - essentially we say that the claimant's
33 approach has not been expeditious. We say that there is no objective urgency justifying
34 expedition and there would be severe prejudice to the defendant.

1 As regards a lack of expeditious conduct, perhaps the starting point is that there is, as we
2 understand it, no change in policy. Network Rail has always mandated the RISQS scheme
3 since it came into force in 2014, and as far as I am aware it also mandated the use of the
4 predecessor to that scheme.

5 What has happened is that whereas Achilles has been administering the scheme since it
6 came into force in 2014, and its predecessor since 1997, what has happened is that they lost
7 the contract to provide it and they did so in the course of a tender process which the RSSB
8 divided into two lots. And you will have seen that Achilles were on the short list for one of
9 the lots and not the other, and at that point they pulled out of the tendering process.

10 That was around April 2017. So they have known since the tender began at the latest that if
11 they did not succeed in the tender they would not be providing the services, and they have
12 known since effectively forever that it was Network Rail's policy to mandate the use of
13 RISQS.

14 So we say that May of this year is really not the starting point for considering whether their
15 conduct is expeditious. Plainly, there is an incomplete record before you because, as
16 Mr Kuppen fairly admitted, there is no record of any discussions between May and July of
17 this year. In any event, we say that is not the starting point.

18 Mr Kuppen this morning mentioned matters which are not in the witness statement, saying
19 that there was a change of the system in that what he calls his client's customers were
20 transferred to the Board rather than to the two new providers of the services. That is not in
21 the witness statement and I am not immediately able to say whether there is any force in
22 that point, but at the least there are plainly factual disputes between the parties based on
23 what has been said today, including the effect of, and meaning of, any apparent non-
24 compete clause in the contract to which he drew your attention. Since there had never been
25 a possibility that anyone else would be providing the specific assurance services that
26 Achilles had the contract for, it is really not clear what the purpose of any non-compete
27 would be other than to focus minds on performance of the duties under the contract.

28 In relation to objective urgency, we say there is no magic in the January 2019 date. As you,
29 sir, have pointed out, there will be customers in February, there will be customers in March,
30 and so on. Indeed, it seems that they are signed up, possibly on annual contracts, but on a
31 rolling basis. So they are not signed up on one particular date in the year. They can be
32 signed up at any time. That is something, arguably, they should not have done on an annual
33 basis, but are telling their 'customers', when it was clear, or a possibility, that they were not
34 going to be holding the tender after April of this year.

1 The particular suggestion that there is a 'tipping point' we have dealt with at paragraphs 35
2 to 38 of our skeleton. We do not understand what is meant by that. It is really partly the
3 point I have just been rehearsing, but it is referred to as a 'tipping point' for the market. At
4 most, it may mean a 'tipping' point for the applicant, but we do not fully understand what is
5 being said there.

6 There is some consternation on the part of my clients at the suggestion that other than its
7 RISQS 'customers', the claimant has some other business in railway assurance services.
8 You may have noted in the annex 5 to Miss Ferrier's witness statement there is just a little
9 table of their projected revenues and you will see that that is headed 'RISQS - financial year
10 2019', I believe. So, as far as we understand it, their business in this area is linked to the
11 RISQS contract.

12 As far as prejudice to us is concerned, again we have developed this in the skeleton. There
13 are clearly complexities in the regulation of this industry. It will take time for appropriate
14 evidence to be assembled and for disclosure. This is not just about an objective
15 justification, it may go to whether there is an abuse at all, in particular in circumstances
16 where, even if it is taken as read that Network Rail is dominant, as alleged, the other
17 relevant markets mentioned in paragraph 28 of the claim form are markets in which,
18 however they are defined, Network Rail is not active. So it is not just a question of
19 objective justification, there may need to be detailed evidence about that.

20 It is quite likely also that any evidence would have to come from, or be informed by,
21 discussions with relevant people at RSSB rather than within the knowledge of my client,
22 Network Rail. That would go, for example, to the tender process for the contract which
23 Achilles pulled out of. That is not something which we administered.

24 Possibly this does not go to the actual prejudice to us in relation to the expedition point, but
25 I think it was treated like that by Mr Kuppen this morning: this case is not just about
26 allowing one person in to provide these services. If they are right it will require a wholesale
27 change of policy, not only by my client but by other participants in, let us call it broadly, the
28 rail industry, where what they have been trying to do is actually centralise these registers of
29 accredited people and companies so as to make sure that things are not falling between the
30 cracks. The mention of TfL coming on board, which Mr Kuppen made, is actually a very
31 good example of that, because it is known that people who have been effectively, if I can
32 use the term loosely, struck off in relation to Network Rail were not struck off in relation to
33 TfL, although arguably they should have been.

1 That is the point about centralising on this and the point about the problems that will arise if
2 there is a proliferation of potential suppliers, and obviously if one is allowed in then it could
3 be any number who objectively meet the criteria of the relevant standard. There would
4 probably be a problem to exclude people who did not.

5 Broadly, those are the submissions we make in relation to suitability for expedition. We say
6 it is not suitable and it is not necessary, and it has not been pursued with the necessary
7 vigour.

8 Briefly on the timetable, should you not be with us on that, we have put forward a timetable
9 which corresponds pretty closely to that ordered by the Tribunal in the *Socrates v The Law*
10 *Society* case which, as you, sir, will know, was a case under the Tribunal's own fast-track
11 procedure, which has not been applied for here, but that is expedition in any other name.

12 The cases were comparable in the sense that there was a Chapter II and a Chapter I claim
13 pursued by Socrates there. They are not comparable in that, as I think has been admitted
14 this morning, whereas in the *Law Society* the services which Socrates provided, or had been
15 providing, were also provided by the Law Society and the vice was effectively taking them
16 in-house and mandating the use of the in-house training as opposed to the external training
17 that had previously been permitted. It is not the case here. This is not a service which
18 Network Rail provides, it is a service which it needs for principally safety and operational
19 efficiency on the railway. The cases are different in that respect, but in some respects
20 comparable.

21 Mr Kuppen made reference to the shorter timetable in the *Google* case, which is a case
22 where an interim injunction had been applied for and refused - *Google v Unlocked*. That
23 case, of course, focuses only on Chapter II and Chapter II issues. So we say that is less of a
24 comparison in the Tribunal's own practice.

25 The idea of rushing, if I may call it that, rushing to judgment by 1 January in accordance
26 with Achilles' timetable, we say is simply impossible to achieve when you consider what is
27 going to be needed. We have not even talked about expert evidence yet, but there will have
28 to be some, or at least evidence from people who are very knowledgeable about the
29 industry. Their timetable assumes that everyone is available, everyone has got nothing else
30 to do, and in respect of experts who might be approached, that they are not conflicted.

31 So we say it is simply impossible, and furthermore it would put an impossible burden on the
32 Tribunal because, with the best will in the world, it is not being suggested by Achilles that
33 the thing could be finished before mid-December, and they are hoping for a judgment round
34 about 1 January. We say that is simply unworkable.

1 In relation to our own position, perhaps I should just make a couple of points so that
2 Mr Kuppen can hear them. It makes no provision for intervention, and this is a case where
3 it is conceivable that there would need to be intervention by other railway industry
4 participants, or the Board. That would need to be factored in. As I have already said, the
5 requirements for disclosure and the searches that go for disclosure and preparation of
6 witness statements is likely to be extremely heavy in this case. Even in our timetable, we
7 say that is stretched, and possibly itself unsafe in speed. Therefore, if you are minded to go
8 down that route, it is important that there should be liberty to apply in case of difficulties in
9 that regard.

10 I think, in short compass, that is an outline of our position, sir.

11 THE CHAIRMAN: Thank you. Do you have anything to add, Mr Kuppen?

12 MR KUPPEN: Yes, can I just make a couple of points? The first one was it has now been
13 pointed out to me what happened in the period May to July. In the August letter by
14 Network Rail, which is on page 13 of the correspondence, there is reference to a May 2018
15 meeting, which had been arranged but did not happen because Achilles' CEO had at short
16 notice to return to the US. What happened there is that his father had passed away and as a
17 result the process temporarily ground to a halt on our side. That is just for reference.
18 The second point is that it was put that it is not in the witness statement that the business
19 was transferring from Achilles to RSSB. That is mentioned at paragraph 14.4 of the witness
20 statement.

21 Similarly, the previous arrangement of an annual fee that was payable to RSSB is at
22 paragraph 16.3 of the claim form.

23 There is a final point, just the comparison to *Socrates*, which was fast-tracked. The fast-
24 track, frankly, is not just about speed, despite its name, but similar to the fast track, or more
25 generally tracks in other courts, it is just as much about controlling costs and keeping, for
26 instance, evidence in check and similar things. We say the fact that *Socrates* went to the
27 limit of the six month period allowed for the fast-track process does not really tell us
28 anything about whether that timetable was as expeditious as it could have been or would
29 have been if expedition had been ordered as well.

30 THE CHAIRMAN: Thank you. I am going to rise to consider the parties' submissions and I will
31 give a short judgment at, I hope, 11.30.

32 (Short break)

33 *For Ruling see [2018] CAT 15*

1 THE CHAIRMAN: I am going to ask the parties if they can rework the draft directions that they
2 have made and hopefully agree something. Shall I now rise for - shall I give you half an
3 hour? Would that be enough?

4 MR FLYNN: Shall we see what we can do in half an hour, sir? It probably is just a question of
5 flexing the dates, because I think, as Mr Kuppen said earlier, at least yesterday agreement
6 was reached, I think, on the structure that we propose.

7 THE CHAIRMAN: Yes.

8 MR FLYNN: So I think we should be able to do something. It may just be a question of adding
9 or subtracting a few days here and there.

10 THE CHAIRMAN: Yes.

11 MR FLYNN: Could I make a particular point in that connection, so that all can hear it? That is
12 as to the defence, which we might have been working on had it not been for this application.
13 We will be, I think, suggesting, and if necessary applying for, a bit more time than
14 1 November in the light of developments. Let us see how we get on in the next half an
15 hour.

16 THE CHAIRMAN: I am not entirely clear as to what is happening about the issue of market
17 definition, whether that is going to be something that is a live issue at the trial, or whether
18 that is something that is also going to be a matter for an assumption.

19 MR FLYNN: Yes. I think the suggestion has always been from Mr Kuppen's side that the trial
20 would proceed on the basis that we are dominant as alleged, which is what basically
21 Network Rail does, and we are happy to do that.

22 THE CHAIRMAN: Yes.

23 MR FLYNN: Other markets are defined, and it may be that we do not need to go into those. It
24 may be the legal question of what is the relevance of the markets on which we are not
25 active, however defined. So it may not be necessary to go into that in much detail, but
26 I think I need to reserve the position and discuss it with the clients before giving a definitive
27 answer to that point.

28 THE CHAIRMAN: Thank you.

29 (Short break)

30 MR KUPPEN: Sir, we have spoken and we have reached agreement on pretty much all aspects of
31 the order and propose to draft it up for the Tribunal and send it across in due course after
32 this.

33 The one minor snag we have is that we acknowledge there is a difference for the moment in
34 the estimate of how long the trial will take, whether it is five days or eight days. The

1 compromise we have reached is that we say that we list it provisionally for an eight day
2 window and if, closer to the time, it becomes clear that it is manageable in five days we will
3 indicate that to the Tribunal as soon as possible. The minor difference there in terms of
4 envisaged dates is that we would prefer to start the eight day window on Monday,
5 18 February, and if necessary run over into the following week. This is partly, of course,
6 driven by the desire for urgency and expedition, but also partly due to the fact that we have
7 counsel availability issues - it is not myself, but different counsel - in the second week of
8 the second half of February. Therefore, we would like to start on the 18th and, if necessary,
9 run over into the final week.

10 I think Mr Flynn's suggestion is to start the eight days window backed against the end of
11 the month and therefore either take the final week of February, or, if necessary, start three
12 days earlier in the previous week. That is the only dispute.

13 MR FLYNN: I think that is a fair description, sir. Two points on it: firstly, our suggestion would
14 mean opening the window, as it were, on 20 February, which is a Wednesday. You will
15 appreciate that this is going to be a tight timetable for the Tribunal as well as the parties.
16 That would give the Tribunal a couple of reading days. Should it turn out, against our
17 expectation, that this is a five day case, that week would then go and the case could run
18 from Monday 25 February. We think that is unlikely, but that is a suggestion that would
19 give everyone, frankly, including the members of the Tribunal, more time to digest papers
20 that would be arriving pretty shortly before the trial date.

21 Secondly, in relation to counsel availability, we say that it is not usually the Tribunal's
22 practice to be governed simply by that. It may be that Mr Woolfe has something in his
23 diary for the following week. It is quite likely that one or other or both of Mr Went and
24 myself will not be available for those dates. That is not something by which you, sir, set the
25 date which you proposed. So we say that our approach is a more convenient one and fairer
26 to all parties, and counsel availability is not the test here.

27 THE CHAIRMAN: Yes. Sorry, what was your proposed start date, the 18th?

28 MR KUPPEN: The 18th, yes, to open the window on the 18th, and if necessary run over into the
29 following week. Our position still is that five days should be sufficient.

30 MR FLYNN: I am not going to turn it into a ding-dong, but it is more likely to be sufficient, if it
31 can be done in five days, if the Tribunal has had a chance to read in and is able to focus the
32 parties' submissions in the five days. I think going in cold on the Monday when other
33 important documents will effectively just have arrived, including the skeleton arguments, is
34 not a recipe for a concise trial.

1 THE CHAIRMAN: Yes. It seems to me that, given the risk, which I do not want to encourage,
2 of slippage in the dates then it probably would be prudent to go for the later date - that is to
3 say 20 February. I appreciate that that may not be convenient to counsel, which I am sorry
4 about.

5 MR FLYNN: Thank you, sir.

6 THE CHAIRMAN: So are you going to lodge an agreed order?

7 MR KUPPEN: Yes, we are going to amend the draft and send it to the Tribunal this afternoon, as
8 soon as we have done that.

9 THE CHAIRMAN: Okay. Is there anything else?

10 MR KUPPEN: Not from us.

11 MR FLYNN: Not from us, sir. The agreed order provides for costs in the case, sir.

12 THE CHAIRMAN: Very good. Thank you.
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