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4 record.

5 **IN THE COMPETITION**
6 **APPEAL TRIBUNAL**

Case No. : 1429/4/12/21

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8
9 Salisbury Square House
10 8 Salisbury Square
11 London EC4Y 8AP

12 Monday 25 April – Thursday 28 April 2022

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14 Before:
15 The Honourable Mr Justice Marcus Smith
16 Professor John Cubbin
17 Simon Holmes
18 (Sitting as a Tribunal in England and Wales)

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20
21 **BETWEEN:**

22
23 Meta Platforms, Inc.

24
25 **Applicant**

26 v

27
28 Competition and Markets Authority

29 **Respondent**

30
31
32 **A P P E A R A N C E S**

33
34 Mr Daniel Jowell QC, Mr Gerard Rothschild and Mr Richard Howell (On behalf of Meta)
35 Mr Josh Holmes QC, Mr Tristan Jones and Ms Emma Mockford (On behalf of the CMA)

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Monday, 25th April 2022

(10.00 am)

(COURT IN OPEN SESSION)

MR JUSTICE MARCUS SMITH: Good morning, Mr Jowell. Before you begin just the customary warning that you all have heard many times before. These proceedings are in open court. They are also being live-streamed to the extent that they are not taking place in private. Those who are watching on the live stream are very welcome, but they should be aware that there should be no unauthorised recording, whether audio or visual, of the proceedings and breach of that would be potentially contempt of court.

Thank you, Mr Jowell. Do begin.

Submissions by APPLICANT

MR JOWELL: Thank you, Mr Chairman. May it please the Tribunal, I appear for Meta Platforms with Mr Rothschild and Mr Howell. Mr Holmes, Mr Jones and Ms Mockford appear for the CMA.

This is, of course, the application of Meta Platforms under section 120 of the Enterprise Act for review of respondent's decisions contained in its report dated 30 November 2021.

As the Tribunal will have seen from correspondence, the parties have agreed, subject to the Tribunal's agreement, to group the submissions into three groupings.

In the first group we will address grounds 1, 2 and 3. All three of those grounds go largely at least to the validity of the horizontal SLC.

In the second group we intend to address grounds 4 and 4A, which mainly identify a number of procedural flaws, and amongst those flaws is the fact that the

1 CMA withheld, in our submission, important information from Meta, directly
2 relevant to the investigation, including withholding for some 14 months the
3 fact that Snap had purchased Gfycat and the fact that Snap had been
4 interested in purchasing GIPHY, but only at a much lower valuation. So those
5 are grounds 4 and 4A.

6 Third and finally, we have grounds 5 and 6, which both concern the remedy. As you
7 will have seen from the proposed timetable, the parties have, subject to the
8 Tribunal's views again of course, provisionally at least, agreed to spend a day
9 and a half on each of the first groupings and then a day on the third grouping.

10 There are two provisos I should mention to that. The one is that whilst we have
11 given a breakdown of the timetable, it may be that I will need to spend a little
12 longer in opening than anticipated on both the first two groupings, in which
13 case I accept, of course, that that will have to come out of my reply.

14 The other proviso I should mention is that when it comes to grounds 4 and 4A,
15 I intend to deal with convenience, also with one part of what is the second part
16 of ground 5, and therefore I think it is likely that we will be spending rather
17 longer on grounds 4 and 4A and that part of 5, and therefore we will probably
18 spill into the last day, but I think we will still comfortably complete grounds 5
19 and 6 in that final day, even if we need to spend the first hour on the other
20 grounds.

21 Subject to that, those are our proposals for timetable. Of course, we are very much
22 in the Tribunal's hands if you wish to deal with things differently.

23 **MR JUSTICE MARCUS SMITH:** No, Mr Jowell. We are very happy with that. We
24 will obviously intervene as little as possible, but we will intervene when we
25 have questions that need answering. We will endeavour to be as
26 accommodating as possible if you do need more time. I mean we are starting

1 at 10.00 today, but we can also do that at other times because I wouldn't want
2 any of the parties to feel cramped in terms of making points that need to be
3 made. We do value the oral advocacy.

4 **MR JOWELL:** We are very grateful for that indication. I should mention that
5 although we have agreed to parcel things up in these three sections, there are
6 some grounds where there's an interaction between, in particular, the
7 procedural grounds and the substantive grounds, and when there is such
8 an interaction, obviously, I will seek to highlight that and draw it to the
9 Tribunal's attention in the course of my submissions.

10 If I may, I thought it would assist if I was also briefly to set out at the outset, at least
11 at a high level, how the various grounds fit in with the overall relief that we are
12 seeking, and indeed with the validity of the decision as a whole.

13 I do so in particular in light of the Tribunal's letter, in which it enquired in particular
14 about the consequences of a finding that the horizontal SLC is vitiated in
15 circumstances where the procedural grounds are rejected, and essentially the
16 letter asks whether, in those circumstances, the question of the appropriate
17 remedy must be remitted to the CMA.

18 So I will try to answer that question in the course of explaining how we see at least
19 the various grounds fitting together.

20 Starting off with grounds 1 to 3, these are, as I have said, largely relevant only to the
21 finding of the horizontal SLC. Ground 2, I should mention, which relates to
22 market definition, also has the potential to have relevance to the vertical SLC,
23 although the respondent disputes that.

24 In any event, as regards grounds 1 and 3 at least, it is common ground that they go
25 only to the horizontal SLC.

26 It is also common ground I think that if we are right on any of grounds 1, 2A or 3,

1 then the horizontal SLC finding cannot stand, because each of those grounds
2 are independently sufficient to undermine the horizontal SLC.

3 **MR HOLMES:** In case it assists, just to say we don't dispute that ground 2B is of
4 relevance to the vertical SLC.

5 **MR JOWELL:** I think there is a dispute as to whether 2A is relevant, but yes, it is
6 common ground in relation to 2B.

7 If the Tribunal is with us on any of ground 1, 2A or 3, then certainly, on any one of
8 them, then the horizontal SLC fall away.

9 But, that said, we recognise that based on the conclusions on the face of the report
10 at least, the fact that the horizontal SLC falls away might not, without more,
11 affect the overall outcome. That is because the report at least superficially
12 seems to conclude that all of the same remedies that it seeks to impose would
13 be necessary for either the vertical SLC or the horizontal SLC.

14 So in order to effect the overall outcome it will seem that we need to persuade you of
15 one of two things. Either we will need to also persuade you that we are right
16 on one of our procedural grounds in ground 4, such as the failure to consult or
17 unlawful derogation, and those grounds are clearly also relevant to the vertical
18 SLC.

19 Alternatively, we will need to persuade you of one of the matters in ground 5.

20 Now, ground 5 falls into two parts. The first part of ground 5 is our contention that
21 a number of the remedies that the report seeks to impose, those that relate in
22 particular to the reconstitution of GIPHY's revenue arm, as opposed to the
23 mere sale of GIPHY, are plainly unnecessary and disproportionate if all that
24 needs to be remedied is the vertical SLC.

25 In fact, we find it rather surprising that the CMA even disputes that. We think it is
26 blindingly obvious that the remedies relating to reconstitution of GIPHY's

1 revenue arm would not be necessary if all one was concerned with was the
2 vertical SLC on its own. So that is ground 5. We accept that we would have
3 to succeed on it, but, as I said, we think it is a very clear and powerful ground.

4 There is also then the second part of ground 5. That relates to the part of the
5 remedy that concerns only the sale of GIPHY, not its reconstitution. That
6 concerns the question of whether the additional information relating to Snap's
7 purchase of Gfycat has been properly taken into account in the report when it
8 comes to the duration of the vertical SLC. Hence the need for even a sale
9 remedy in relation to the vertical SLC.

10 That's a separate issue but constitutes a further independent ground of remittal, why
11 remittal would be necessary.

12 I hope that broadly answers your question in the letter.

13 If I can then turn back to the grounds generally and how they fit together, if we don't
14 persuade the Tribunal on any of grounds 1, 2A or 3, then we can't overturn
15 the horizontal SLC on that basis, but it is important to appreciate that the
16 procedural grounds 4 and 4A, or certainly some of them, also remain
17 an independently sufficient basis to quash the decisions or purported
18 decisions in the report as a whole on both the vertical and the horizontal
19 SLCs.

20 I am not going to go into all the various permutations under 4 and 4A, because there
21 are many of them, but certainly certain of those permutations would also
22 clearly vitiate the horizontal SLC.

23 Finally, even if we don't succeed on any of grounds 1 to 3 or grounds 4 and 4A, there
24 would still remain the points on the specific aspects of the remedies that are
25 contained in ground 6, and those are all effectively independent grounds of
26 review of aspects of the remedies.

1 That's the broad structure of our application.

2 As I say, I have not sought to go into every permutation. It may be that, depending
3 upon the precise result, particularly on the procedural grounds, it will be
4 necessary to have a further hearing in due course to resolve questions of
5 appropriate relief.

6 In that regard, subject to the Tribunal's view, CMA's counsel have proposed to us,
7 and we have agreed in principle, that assuming unlawfulness is established
8 under any ground, it would be sensible to reserve questions as to the
9 appropriate relief, including the question of whether relief can or should be
10 refused in the Tribunal's discretion, for a subsequent hearing. That does
11 seem sensible to us, certainly in light of the time constraints and the number
12 of issues that we need to get through in this hearing, and also in light of the
13 many different permutations of unlawfulness that the Tribunal might find
14 particularly on the procedural side, but, of course, again we are, of course, in
15 the Tribunal's hands.

16 **MR JUSTICE MARCUS SMITH:** Yes. Well, Mr Jowell, that's an interesting and
17 I think helpful suggestion. What we will do is we will take that away and
18 discuss that amongst ourselves and come back with a pretty clear direction to
19 both parties, because it would I think affect the tail end of the judgment we
20 have to write.

21 **MR JOWELL:** Indeed, it would. It would also affect what I intend to address you on.
22 At the moment I am going to largely hold back on addressing you on those
23 points that go to the exercise of discretion on remedies.

24 **MR JUSTICE MARCUS SMITH:** Well, I think for the moment proceed on that basis,
25 because I can certainly see the attractions of both you and Mr Holmes being
26 spared the burden of having to parse the different combinations of where we

1 might end up, because I think that is a recipe for confusion and disaster rather
2 than clarity, but equally it means that we would cut short the judgment that we
3 would hand down in quite a significant way, but again I think a helpful way, but
4 I think we do need to be very clear that that's what we are tilting at.

5 So we will take that away and think about it, but we will get back to you in the course
6 of today.

7 **MR JOWELL:** I am very grateful. Of course, we are entirely in your hands as to
8 where you wish to end up on that.

9 **MR JUSTICE MARCUS SMITH:** Mr Holmes, are you broadly sympathetic to
10 Mr Jowell's suggestion?

11 **MR HOLMES:** Yes, we are, sir, yes.

12 **MR JUSTICE MARCUS SMITH:** Good. If there was clear blue water between the
13 two of you, then we would obviously want to hear a little bit more, but it does
14 seem sensible, and if both of you are saying there's merit in it, then we will
15 treat it in that way.

16 **MR JOWELL:** Indeed, I have to confess it was their suggestion, not ours.

17 May I turn then to the parties, who will by now be familiar to you.

18 Meta, the company that was formerly called Facebook, offers a large line of familiar
19 online products and services worldwide. It also sells advertising globally,
20 including in the United Kingdom, and there is no doubt that Meta is a large
21 and successful company.

22 May I mention I have handed up a sheet that looks like this, which contains
23 confidential passages that are from the decision that I intend to refer to, but
24 not read out, because they are confidential, as I go through.

25 So to give you an idea of the scale of Meta's revenues in the UK, could I just draw
26 your attention to the second confidential passage, where you will see

1 paragraph 2.19 of the decision is quoted. You will see the figures there for
2 two of its main services in the United Kingdom, generating a total revenue in
3 the United Kingdom of several billion, so several thousands of millions of
4 dollars, and the precise figures there are confidential but are on the sheet.
5 That is, of course, just in the UK.

6 GIPHY is by comparison a small United States company, founded in 2013, which
7 was largely owned and funded by venture capitalists. It operates
8 an online database and search engine, which allows users to search for GIFs,
9 which stands for graphic interchange format image files, which are essentially
10 very short videos designed to express a particularly emotion or a particular
11 concept. It also supplies GIF stickers, which are also videos, but they are
12 semi-transparent, so you can sort of see through them.

13 GIPHY supplies its GIFs and GIF stickers to users, largely via third party apps
14 worldwide. It supplies them and has always supplied them for free. It can be
15 compared to a number of other companies that also have a database of GIFs
16 that they supply for free, such as Tenor and Gfycat.

17 People in the UK can and do access GIPHY's GIFs, usually via a third party app, just
18 as they can and do access GIFs from other online sources, but no-one in the
19 United Kingdom has ever bought a GIF from GIPHY. In fact, no-one in the
20 United Kingdom has ever bought anything from GIPHY.

21 It is important to appreciate also that, as I have said, very few of GIPHY's GIFs are
22 accessed by consumers from GIPHY's own website. That's what's referred to
23 in the decision as the O&O, owned and operated channel. In fact, the vast
24 majority of GIPHY's GIFs are accessed via third party platforms, in particular
25 those of Meta, Snap, TikTok and others, other social media platforms
26 typically.

1 **MR JUSTICE MARCUS SMITH:** It may not matter, but I am keen that we don't
2 commit a technical faux pas in understanding how this works. If I am using
3 a WhatsApp message, let us say, and I refer to that because it is one of the
4 limited kinds of social media interaction I engage in, I can't automatically find
5 a GIF to attach to my message. As I understand it, I need to have some sort
6 of additional app which enables that functionality on WhatsApp. Is that
7 generally true or if I am using Messenger or some other form of social media,
8 it is, as it were, built in functionality for attaching GIFs?

9 **MR JOWELL:** I will take instructions so I don't get it wrong. I think I know the
10 answer, but I want to confer. I am told that it is, in fact, built in in WhatsApp
11 and in others.

12 **MR JUSTICE MARCUS SMITH:** That shows my incompetence rather than --

13 **MR JOWELL:** The way it works is that GIPHY supplies to third party platforms, such
14 as Meta's platforms, what are called APIs, application programming
15 interfaces, or SDKs, which are software development kits. That enables the
16 platforms to integrate the GIFs into their platform services and then supply
17 GIFs to their own customers. The result is that GIPHY has a fairly limited
18 relationship with the end customers. It is essentially through the platforms.

19 Coming back then to GIPHY and to where it operates, it has never had any physical
20 presence in the United Kingdom. It has never had any subsidiaries
21 incorporated in the UK. It has never had any office or workplace here. It
22 employs no staff in this jurisdiction and it has never sold any advertising in the
23 UK. In fact, as I said, it has never sold anything here.

24 Now, given that GIPHY, like its main GIF competitors, Tenor and Gfycat, supplies its
25 GIFs to platforms and to users for free, you might ask how does it survive
26 financially? The principal answer is that it has survived financially from its

1 inception by successive rounds of fundraising. The last fundraising took place
2 at the beginning of 2019. I will come back to that in a moment. It is important.
3 But it has always survived through these essentially, largely, by these rounds
4 of financing, and, of course, since it has been bought by Meta, in May 2020, it
5 is Meta that has supported GIPHY financially. In the same way Tenor, its
6 main competitor, is supported financially by its owner, Google. And Gfycat, as
7 we now know has been bought by Snap, is supported by Snap.

8 Now, GIPHY did also historically have another small source of funds from which it
9 generated some income. It generated a modest amount of revenue in the
10 United States alone through a service called Paid Alignment Advertising.
11 Paid Alignment gave advertisers the ability to align their GIFs with popular
12 search terms or to insert their GIFs into a trending feed in exchange for a fee.

13 Now, GIPHY started selling Paid Alignment Advertising in the United States in 2017.
14 To give you an idea of the absolute and relative size of the paid alignment
15 business, one can take its performance at its annual high point of the year
16 2019. You will see the figure for its revenue in that year, which is the first of
17 the confidential passages in your sheet.

18 Now, without revealing that confidential information, to give you an idea of the
19 comparative scale of the advertising revenue of Meta, as compared to GIPHY,
20 the revenues of GIPHY in the United States were less than 0.05%, so less
21 than 1/20th of 1% of Meta's advertising income in the United States. It is
22 literally miniscule.

23 As for sales of advertising in the UK or indeed anywhere outside the US, as I have
24 said, GIPHY sold no advertising whatsoever and, as I said, Meta sold several
25 billions in advertising in the United Kingdom.

26 Those are the parties. If I could then turn to the background to the merger. Now, as

1 I have said, given its small revenues, the main source of income to GIPHY
2 came from its investors. The early fundraising in 2019 fell short of
3 expectations as to the amount raised. Nevertheless, the fundraising was still
4 made on a basis that valued the company at its highest point to that date, and
5 you will see that value, as calculated by the CMA, in the third confidential
6 paragraph on your sheet. It is the figure on the third line. It indicates a value
7 of circa and then you will see US dollars in early 2019. That's the CMA's
8 calculation of the valuation at which that early 2019 fundraising was made.

9 That was the high point of valuation. Unfortunately, after that 2019 fundraising,
10 things didn't go to plan for GIPHY. Whilst there was some growth in revenue
11 after that from Paid Alignment, it fell significantly short of GIPHY's internal
12 projections, and its operating expenditure was very considerable. You will
13 see what its annual operating expenditure was in the figures that are on the
14 sheet in front of you, which is over the page at number 6. You will see the
15 annual operating costs in 2019. If you look at number 4 on your sheet, you
16 will see the monthly average loss at which GIPHY was running.

17 Now, because of this, revenue growth was not rising as fast as had been projected,
18 and it is losing money at a considerable average monthly rate. One sees that,
19 not surprisingly, notwithstanding its fundraising at the beginning of 2019, its
20 cash runway was anticipated to come to an end and come to an end quite
21 soon. You will see that again in CMA's estimate of when that was in the
22 fourth passage, again on the final line, the fourth confidential passage.

23 To put it in a nutshell, GIPHY was very rapidly running out of money. Not
24 unsurprisingly, in those circumstances, in October 2019, GIPHY and its
25 investors engaged a global merchant bank, JP Morgan, to explore options for
26 a sale or a fundraising.

1 As one would expect, JP Morgan, being a skilled and efficient banker, approached
2 a large number of digital and other companies globally in November 2019.
3 You will see those various companies listed in the confidential version of the
4 decision at paragraphs 6.129 to 6.130 and also in footnote 729. they are, as
5 you would expect, very large companies indeed.

6 Now, Meta was one of those approached. That's not very surprising at all, because
7 not only is it a large digital tech company, it also had a very close commercial
8 relationship with GIPHY. First of all, it was a major user of GIPHY's GIFs,
9 alongside GIFs from GIPHY's main competitor, Tenor. It used them by
10 integrating them, as I have explained, in the supply of its own services.

11 Secondly, and also importantly, GIPHY's Paid Alignment offering was very largely
12 run on Meta's platforms, on Facebook and Instagram. So GIPHY was
13 significantly dependent on Meta. So it was a natural fit.

14 In March 2020, having been approached by JP Morgan, Meta made an offer for
15 GIPHY of some \$300 million for the business.

16 Pausing there, it is important to note that not a single one of the numerous other
17 companies approached by JP Morgan made a formal offer for GIPHY at any
18 point between November 2019, when the discussions opened, and
19 March 2020, or indeed at any point after March 2020.

20 It is right to say, and we now know and can reveal, that one other company, Snap,
21 was contemplating a bid and made an informal verbal offer, but Snap was
22 planning to offer at a level well below the amount offered by Meta, and its
23 internal valuation in an internal term sheet valued GIPHY at just \$142 million.

24 The CMA's report concludes that the investors would not have been prepared to
25 accept an offer at that sort of level.

26 I will come on to that. It is important that the respondent never actually asked the

1 company in question, Snap, whether its valuation of 142 million included any
2 value for the Paid Alignment business, and that's one of the procedural
3 failings that we complain about.

4 What is clear is that the Paid Alignment business was certainly not the motivation for
5 Snap in having an interest in purchasing GIPHY. When we come to address
6 the counterfactual, I will show you from the evidence that it is most unlikely
7 that if Snap had been asked, it would have said that it put any value or any
8 material value on the revenue aspect, on the Paid Alignment aspect, of
9 GIPHY's business.

10 Now, the reason that the fact that there were no other bidders, other than this
11 possible interest of Snap at a low level, is of importance in at least two ways.

12 First of all, if GIPHY's Paid Alignment business truly had significant promise, if it was
13 likely that it would have expanded internationally and profitably at any scale,
14 one would rationally expect that at least some of these numerous large tech
15 companies and media companies would have recognised that potential and
16 made a bid. But none of them did. That is a point that is relevant to the first
17 ground of review.

18 The fact that no other bids were made, bar that of Meta, is a matter that one would
19 expect any rational regulator to give considerable importance to if the
20 regulator was seeking to evaluate the likelihood that the business would grow
21 successfully, but as we will see and as I will come on to, the regulator in this
22 case, the CMA, apparently thinks that it doesn't have to make any such
23 evaluation. We will say that that is a mistake of law or a misapplication of the
24 statutory test.

25 The other reason why the absence of any alternative bid is significant is that it affects
26 the third ground of review, the counterfactual.

1 The respondent suggests that in the counterfactual world in which Meta had not
2 bought GIPHY, nevertheless another purchaser might have done. In
3 particular, it advances two propositions.

4 First, it suggests that one of the counterfactual possibilities was that another bidder
5 may have made a bid for the company at a sufficient level that may have been
6 accepted by the investors.

7 Secondly, the report suggests that any such buyer would have had an incentive, in
8 summary, to aggressively pursue or vigorously pursue and expand GIPHY's
9 Paid Alignment revenue business.

10 The first of those propositions, when a bid may have been made high enough that it
11 would have been acceptable to the investors, and therefore significantly
12 higher than what Snap was contemplating, is, with respect, pure
13 unadulterated speculation. There is simply nothing to support it.

14 As to the second proposition, that had such an alternative purchaser bought the
15 company, it would have necessarily somehow had been incentive vigorously
16 to pursue paid alignment, well, that is completely unexplained, and it is to
17 build speculation upon speculation. What's worse than that, it is not even
18 speculation that was made by the group that was entrusted with
19 decision-making authority because, as I will show you, that bit of the decision
20 is something that was inserted into the report at the very last minute,
21 presumably by a CMA staff member, and certainly without the approval of the
22 group as a whole.

23 So returning from that speculation to the real world, a term sheet between Meta and
24 GIPHY was signed on 7th April 2020, and in May 2020 Meta acquired GIPHY
25 for \$315 million, plus an amount that was set aside in restricted stock units for
26 GIPHY employees. You will have seen the value of that amount from the

1 decision. That was a figure that was significantly below the valuation of the
2 company at the last investment round in early 2019, which I've shown you
3 from the sheet in the third passage.

4 For avoidance of doubt, it is significantly below that previous valuation, whether one
5 includes the restricted stock units for employees or not.

6 May I come next then to why Meta, having been approached by JP Morgan, did
7 decide to purchase GIPHY? I would like to start, if I may, with what was not
8 Meta's motivation.

9 In the course of the merger enquiry, the CMA has reviewed about 280,000 internal
10 documents from the parties, and you will see that recorded in the decision in
11 the summary at paragraph 20. That was a pretty comprehensive internal
12 trawl by any measure, and for the avoidance of doubt a very substantial part
13 of that 280,000 came from Meta and included documents produced to the
14 FTC and produced pursuant to successive compulsory section 109 requests
15 from the CMA.

16 That trawl of documents included not just e-mails. It included all sorts of internal
17 messages and chats of practically every description you can imagine. The
18 custodians, whose e-mails and chats and messages were searched, included
19 a swathe of effectively all of the senior managers and directors within Meta.

20 Now, despite this impressive trawl through all of the internal documents, the CMA
21 has not found a single one, not a single one, in which Meta indicates that it
22 regarded GIPHY as a potential competitive threat, and the report also
23 acknowledges that it has found no evidence at all of any response by Meta to
24 entry or expansion by GIPHY, whether in the United States or anywhere in the
25 world.

26 Now, these acknowledgments are tucked away and downplayed, but they are there

1 in the report. If I could just show you them, given their importance. If you
2 could take volume 2, please, where the full version of the report is, and if you
3 could go to page 746, you will see there paragraph 7.197:

4 "While we have not seen internal Facebook documents describing GIPHY as
5 a threat, or evidence of any direct response to a threat of entry or expansion
6 by GIPHY, which was removed as a result of the merger ..."

7 Then it goes on to say:

8 "... we have found evidence of Facebook's interest in monetizing GIFs and incentives
9 to respond to potential competition."

10 It is the first three lines -- I will come back to the remainder of the paragraph -- that
11 I emphasise for present purposes.

12 If you go forward, please, to page 760, you see at paragraph 7.242:

13 "We have not identified evidence from Facebook's internal documents that it
14 perceived GIPHY as a potential competitive threat in display advertising,
15 despite its close relationship with GIPHY."

16 Then it goes on again to talk about however, it is GIPHY's monetisation plan that
17 there would be an increasing prospect, and so on.

18 To put it crudely, the report acknowledges that the notion that GIPHY was
19 a competitive threat to Meta was not something that at the time of the merger
20 even featured on Meta's radar.

21 Now, I acknowledge, of course, they go on to talk about an increasing prospect of it
22 being seen as a material threat in the future and of incentives to respond to
23 potential competition, and that's something I will come back to. But the point
24 we would make for present purposes is at the time of the merger there is
25 a clear acknowledgment that GIPHY was not perceived by Meta as a potential
26 competitive threat in display advertising, and that Meta had not reacted in any

1 way to GIPHY's presence in the market up to that point in time.

2 Now, the Tribunal will no doubt be familiar with the view that has become very
3 fashionable in certain anti-trust circles in the last few years, which is that
4 certain big tech companies operate, in crude terms, it is said by deliberately
5 identifying potential competitors or competitive threats and then buying them
6 up when they're still small, in order to avoid competition.

7 Now, whether that hypothesis has any validity in other cases is not relevant for us,
8 but what I do submit is that based on the findings in the report itself, that was
9 clearly not the case here as regards GIPHY and Meta.

10 When the report speaks, as it does, a little mischievously of Meta terminating the
11 Paid Alignment revenue arm of GIPHY's business, that has to be read in its
12 proper context. In reality, all Meta did was choose not to purchase that Paid
13 Alignment revenue arm, because it saw no value in it. It was not because it
14 saw it as an actual or potential competitive threat. That would be contrary to
15 the findings that you have seen in the report.

16 Now, the report also makes positive findings about what Meta's motivation was for
17 purchasing GIPHY, and one sees the rationale on the part of Meta identified
18 in the decision at paragraph 2.49. I don't intend to take it up, but it's in
19 volume 2, page 514.

20 In short, according to the report, Meta's motivation was to avoid a downside and also
21 to gain a potential upside. The downside it wished to avoid was the risk of
22 losing the use of GIPHY's GIFs on its platforms, and the upside was the
23 potential possible benefits of integrating GIPHY within Meta's own products
24 and services.

25 Just pausing there, it's important to appreciate the logical implications of those
26 findings. First of all, it is consistent with the fact that the purpose of Meta was

1 not to eliminate a potential competitive threat in advertising, but, secondly, it
2 also entails that Meta's motivation was not, even according to the report, to
3 somehow obtain GIPHY and then cut off social media competitors from the
4 provision of GIPHY's GIFs. Indeed, its conduct subsequent to that has shown
5 that. It entered into, as you see the report notes, that it almost immediately
6 entered into a five year agreement with Snap for the provision of GIPHY's
7 GIFs.

8 In fact, the position was the reverse. Meta wished to ensure against the possibility
9 that it would lose access to GIPHY's GIFs, in particular if GIPHY went out of
10 business.

11 The report finds both that Meta's motives were not to eliminate a competitor,
12 because, as I say, there's no evidence that Meta even had GIPHY on its radar
13 as a competitive threat, and, secondly, the report also tacitly finds that Meta's
14 motive was not to foreclose competitors from GIPHY's services.

15 So despite all of that, the report nevertheless concludes, in essence, that the merger
16 is likely to have both of those two effects, and that follows from the two forms
17 of substantial lessening of competition that it identifies. The first, the
18 horizontal SLC, suggests that the merger will give rise to a substantial
19 lessening of competition in the supply of display advertising in the UK,
20 because it finds that Meta is eliminating an actual or potential dynamic
21 competitor in display advertising.

22 The second, the vertical SLC, suggests the merger will give rise to a substantial
23 lessening of competition due to the likely foreclosure of supply of GIFs from
24 GIPHY to Meta's social media competitors here in the UK.

25 So there is a complete mismatch really between what the internal documents show
26 and the findings on motivation and the SLCs that have been found in the

1 report.

2 May I come on next by way of introduction to the law. The law consists in the
3 statutes and also in the general law. During the course of today, other than
4 section 35 of the Enterprise Act, which I will turn to shortly, I don't intend to go
5 through the statute. I am afraid tomorrow I will forewarn you I will have to go
6 through the statute in some detail when it comes to the procedural grounds.

7 The general law relevant to the first three grounds is to a certain degree at least
8 uncontentious.

9 Under section 120 (4) of the Enterprise Act, in determining an application of this
10 nature, the Tribunal is to apply the same principles as would be applied by
11 a court on an application for judicial review. In selecting and formulating our
12 grounds for review we have had that very well in mind and we are very
13 cognisant of the fact that this is not an appeal on the merits. Therefore, what
14 we have sought to do is to identify a number of hard-edged legal errors on
15 certain points where the respondent enjoys no margin of discretion, in
16 particular as regards misapplication or misinterpretation of the statute.
17 Beyond those errors of law, we have had to exercise considerable restraint.

18 It may not surprise the Tribunal to know that there are many, many factual findings in
19 the report that Meta and its legal representatives take profound issue with.
20 Some of those are central to the reasoning in the decision. Nevertheless, in
21 the case of the vast majority of those findings or evaluations, although it has
22 taken Herculean restraint I have to say on the part of Meta and its legal
23 advisers, no challenge has been brought. We would certainly have done, had
24 there been an appeal on the merits available, but we accept that many of
25 these errors are not so manifestly wrong that they amount to an error of law.

26 The challenges that the respondent does make are limited to those instances where

1 the assessments are so flawed, so outside the bounds of reasonable
2 discretion, that they are unlawful.

3 It is important to bear in mind that even in a judicial review, the respondent's margin
4 of discretion or appreciation is not limitless.

5 If I may just show you one fairly recent authority in that regard. It is the succinct but
6 I would respectfully suggest profound summary of the irrationality ground of
7 judicial review found in the judgment of the Divisional Court consisting of Lord
8 Justice Leggatt and Mrs Justice Carr, as she then was, in the *Law Society v*
9 *the Lord Chancellor* case, which is in volume 4 of the authorities bundle at
10 tab 75.

11 I just wish to draw your attention to one paragraph of this, which is in the bundle at
12 page 2573.

13 "The second ground on which the Lord Chancellor's decision is challenged
14 encompasses a number of arguments falling under the general head of
15 irrationality or, as it is more accurately described, unreasonableness. This
16 legal basis for judicial review has two aspects. The first is concerned with
17 whether the decision under review is capable of being justified or whether, in
18 the classic *Wednesbury* formulation, it is so unreasonable that no reasonable
19 authority could ever have come to it. Another simpler formulation of the test
20 which avoids tautology is whether the decision is outside the range of
21 reasonable decisions open to the decision maker.

22 The second aspect of irrationality or reasonableness is concerned with the process
23 by which the decision was reached. A decision may be challenged on the
24 basis that there is a demonstrable flaw in the reasoning which led to it, for
25 example, that significant reliance was placed on an irrelevant consideration,
26 or that there was no evidence to support an important step in the reasoning,

1 or that the reasoning involved a serious logical or methodological error.
2 Factual error, although it has been recognised as a separate principle, can
3 also be regarded as an example of flawed reasoning, the test being whether
4 a mistake as to fact which was uncontentious and objectively verifiable,
5 played a material part in the decision maker's reasoning."

6 One of the approaches that the respondent seeks repeatedly to deploy in its defence
7 and indeed in its skeleton argument is to refer to the relevant facts on findings
8 in the decision, whether that be we consider that there is a substantial
9 lessening of competition or we consider that GIPHY would have continued to
10 monetize its GIFs and pursue expansion, and then effectively they say: "Well,
11 in a judicial review, you can't possibly go behind that finding, unless perhaps it
12 is manifestly perverse or the decision maker has taken leave of their senses."

13 In our respectful submission, that ignores the second aspect of unreasonableness
14 that is identified in this passage. The mere fact that the report sets out
15 a factual assessment that is not obviously ridiculous does not suffice entirely
16 to immunise that finding from scrutiny of the underlying reasoning leading to
17 that conclusion.

18 Even within the confines of a judicial review, one is not precluded from considering
19 whether obviously irrelevant factors have been taken into account or whether
20 obviously relevant factors have been left out or, indeed, that critical steps in
21 the reasoning are absent or findings necessary to support the conclusion are
22 absent.

23 As the Divisional Court observed in that case, the courts can and do and indeed
24 must scrutinise whether there are demonstrable flaws in a reasoning that led
25 to an assessment, in particular where there is no evidence to support
26 an important step in the reasoning or where the reasoning involves serious

1 logical or methodological error.

2 Against that background, may I then turn to ground 1, our first ground? What I would
3 like to do, if I may, is to briefly summarise it and then take you back in more
4 detail through it.

5 We put this ground in two ways in our application. The first way we formulate it is to
6 say that the respondent has misremembered or misapplied the statutory
7 request, which requires a substantial lessening of competition, on the balance
8 of probabilities, in the UK market.

9 The second way we put this ground is to say that there is, in summary, a void at the
10 heart of the reasoning and the evidence relating to the horizontal SLC. The
11 void consists in the report's total failure to make any assessment whatsoever
12 of the likely degree of success or extent of expansion of GIPHY in the
13 counterfactual, whether in the UK market or in the US market.

14 Now, the CMA in their defence and skeleton argument also, it seems to us, put their
15 case in two ways. Their principal argument is that GIPHY was an existing
16 dynamic competitor, as they put it, and that its removal thereby constituted
17 a loss of existing and ongoing dynamic competition. You will see that in
18 paragraph 23 of their skeleton argument. That they say, it being an existing
19 competitor, is the basis for the horizontal SLC.

20 Now, the problem with that approach, as I will show you, is that it is contrary to two
21 statutory constraints. The first statutory constraint is the requirement to show
22 a substantial lessening of competition. The second is the requirement to
23 show a substantial lessening of competition on a UK market.

24 Given that there was no evidence or indeed there was no participation by GIPHY on
25 the UK display advertising market pre-merger, and given that there was, as
26 I have shown you, no evidence of any effect from GIPHY's existence on Meta

1 that did participate in the relevant UK advertising market pre-merger, we say
2 that the CMA's principal approach, based on supposed existing dynamic
3 competition, must be contrary to those two requirements in the statute.

4 The other way the CMA put its case, and I think they still put it this way as well, and
5 this is certainly how we have always read the report, is that the merger will
6 lead to a substantial lessening of competition in the future, because of the
7 removal of GIPHY as a potential competitor and what may in the future
8 happen.

9 That approach is flawed because, given the statutory requirements and the fact that
10 there was, as I have said, no existing substantial competition from GIPHY on
11 the relevant UK market, the CMA could only lawfully reach that finding if it
12 took into account a plainly relevant consideration or embarked upon
13 a manifestly essential line of enquiry that any rational regulator would have
14 embarked on, given the statutory test, and that was an enquiry, as I have
15 said, into the likely degree of success or the likely extent of expansion, future
16 expansion, of GIPHY in the counterfactual.

17 Now, the CMA in its decision denies that any such enquiry had to be made. Again,
18 the way this is justified by the CMA, in its skeleton argument, is largely on the
19 basis that it is because it considered that GIPHY was already, pre-merger,
20 an important dynamic competitor. As is says in paragraph 31 of its skeleton, it
21 claims that it had already found that GIPHY was a material competitive threat
22 to Meta, by reason of being what it calls an important dynamic competitor
23 pre-merger.

24 We say that that premise is demonstrably wrong. There is no evidence in the report
25 that pre-merger GIPHY was either (a) present on the relevant UK market or
26 (b) having any impact, let alone any substantial impact on the relevant market.

1 It follows that consideration had rationally to be given to its future growth
2 prospects and the potential reaction by the incumbent. The reasons that the
3 report gives for not carrying out that essential enquiry are manifestly
4 inadequate, and in particular, insofar as it is alleged that GIPHY was
5 an important dynamic competitive in a market in the United States, not in the
6 UK, but in the United States, we say that that is legally irrelevant, and in any
7 event no such market in the United States has been properly analysed.

8 Those are the key legal issues between us on the first ground. If I may now just take
9 you through that in more detail, step by step.

10 If I could start with the Act, and section 35 of it, which is in volume 1, tab 5 of the
11 authorities bundle. If I could invite you to go straight to section 35. You will
12 see that the group must decide the two statutory questions in section 35 (1),
13 namely, whether a relevant merger situation has been created and, if so,
14 "whether the creation of that situation has resulted or may be expected to
15 result in a substantial lessening of competition with any market or markets in
16 the United Kingdom for goods for services".

17 If the group decides there is an anti-competitive outcome, in other words, both of
18 those conditions are satisfied, the group must decide what action should
19 being taken by it under section 41.

20 We do not challenge the finding under section 35 (1) (a) that a relevant merger
21 situation has been created.

22 What we do challenge is the finding under section 35 (1) (b) that the creation of that
23 situation has resulted or may be expected to result in a substantial lessening
24 of competition within any market or markets in the United Kingdom for goods
25 or services.

26 You will observe that there are three elements to that test, each of which represents

1 a statutory constraint on the respondent's ability to make a finding under
2 Section 35 (1) (b).

3 The first of those constraints is the language of section 35 that refers to "either has
4 resulted or may be expected to result".

5 Now "has resulted" reflects that in some cases a completed merger has already
6 given rise to an SLC. Given the way the CMA puts its primary case, I think it
7 is saying that that is the case here. I will come back to that. The other
8 possibility, "or may be expected to result", inherently requires a forward
9 prediction or projection.

10 As has been confirmed by the Court of Appeal in the IBA health case -- I don't think
11 I need ask you to take it up, because it is common ground, but it is in the
12 authorities bundle at tab 41 of volume 2 -- the Court of Appeal has confirmed
13 that the words "may be expected to result" involves a degree of likelihood
14 amounting to an expectation or, crudely put, a more than 50% chance.

15 So it is common ground, and indeed it is stated in the report to be common ground,
16 that the respondent must either be satisfied that a substantial lessening of
17 competition has already occurred as a result of the merger, or it must make
18 a prediction or projection of a substantial lessening of competition in the
19 future, on the balance of possibilities.

20 So it is not enough to establish that there is a possibility or a mere prospect of
21 a substantial lessening. The substantial lessening must be more probable
22 than that. So that is the first constraint, and obviously that is a real constraint.

23 The second constraint is that in order to prohibit a merger, the respondent has to
24 establish not just a lessening of competition, not just of any competition, but
25 a substantial lessening of competition, and the term "substantial" is
26 meaningful. It is a real qualification that must be respected.

1 My learned friend quotes in his skeleton argument from two cases, from the Global
2 Radio case that itself considers the meaning of "substantial" and also from the
3 South Yorkshire Transport case, which is the House of Lords' judgment that
4 the Global Radio case follows. He notes that the Global Radio case confirms
5 that the criterion of substantiality does not necessarily mean large or very
6 weighty. He cites also from Lord Mustill's speech in South Yorkshire to the
7 effect that the word "substantial" is a protean concept, ranging from not trifling
8 to nearly complete, and that the House of Lords eventually formulated the test
9 as "worthy of consideration for the purpose of the Act".

10 Now, it is important actually to read that judgment with a little care, because it's
11 easily misunderstood. It is correct that the House of Lords in that case did
12 say that in general terms "substantial" is a protean concept ranging from not
13 trifling to nearly complete, but it did not accept that for the purposes of this Act
14 it could have that full wide range of meaning, and, in fact, when one reads it
15 carefully, as I will take you to in a moment, it makes it clear that if the decision
16 maker proceeded on the basis that "substantial" means no more than trifling
17 or no more than de minimis, that would have been a clear error of law.

18 If I could show you that, it is in the first authorities bundle at tab 25. If I could invite
19 you to go to page 576 in Lord Mustill's speech. If I can take it from the top of
20 the page:

21 "Approaching the first stage as a matter of common language, no recourse need be
22 made to dictionaries to determine that 'substantial' accommodates a large
23 range of meanings. At one extent there is 'not trifling'. At the other there is
24 'nearly complete', as when someone says that he is in substantial agreement
25 with what has just been said. In between there exist many shades of
26 meaning, drawing colour from their context. That the protean nature of the

1 word has been reflected in the decided cases is I believe made quite clear by
2 the judgment of Mr Justice Otton, in which the authorities are so thoroughly
3 discussed as to make it unnecessary to go through them again. It is sufficient
4 to say that although I do not accept that 'substantial' can never mean more
5 than de minimis or that in *Palser v Grinling* Viscount Simon was saying that
6 more than in the particular statutory context it did not have this meaning, I am
7 satisfied that in section 64 (3) the word does indeed lie further up the
8 spectrum than that. To say how far up is another matter."

9 Now there are an awful lot of double negatives in that key sentence, but what Lord
10 Mustill is recognising there are that there are limits to the extent to which the
11 protean concept of substantiality can be stretched. You see that in particular
12 it does not mean in this context no more than more than de minimis.

13 One see that he then goes on to adopt Lord Justice Norse's expression of "worthy of
14 consideration for the purposes of the Act".

15 Then you will see that he confirms that in the first sentence of the next paragraph,
16 which is critical. He says this:

17 "Thus far, therefore, I accept the respondent's submission that if the Commission
18 proceeded when examining its jurisdiction on the basis that it was enough for
19 the reference area to be more than trifling, this was a radical misconception."

20 So he is recognising that it would be an error of law to say that "substantial" in the
21 context of the Act means no more than more than de minimis or more than
22 trifling. If that had been the authority's understanding, and if it had applied
23 that understanding, that would have been wrong, as a matter of law, and the
24 court would have had to step in to correct it.

25 What Lord Mustill says later about his speech about the application of the
26 *Wednesbury* test to the application of the term is subject to that important

1 qualification.

2 So the CMA is not Humpty-Dumpty. It is not able to say that "substantial" means
3 whatever it wants it to mean. It can't say that "substantial" means something
4 that is de minimis. In fact, it can't even say that something is substantial
5 purely because it is more than de minimis or for that matter small or for that
6 matter modest.

7 The Global Radio case, which you will see in volume 3, says nothing to contradict
8 that. If you go to volume 3, tab 61, please, you will see at page 1844, one
9 sees in paragraph 15 it quotes from the Competition Commission's then
10 guidelines. You see in the last -- where it gives its understanding of
11 a substantial lessening of competition. You will see the last sentence on the
12 page:

13 "A merger gives rise to a substantial lessening of competition where it has
14 a significant effect on rivalry over time, and therefore on the competitive
15 pressure on firms to improve their offer to customers or become more efficient
16 or innovative. A merger that gives rise to an SLC will be expected to lead to
17 an adverse effect for customers. Evidence on likely adverse effects will
18 therefore play a key role in assessing mergers."

19 Well, those were the days. One then sees the submission of Global, which was
20 quite an ambitious submission, that "substantial" means more than that. It
21 means large, considerable or weighty. You see that in paragraph 18.

22 Over the page, at paragraph 21, one sees there that it refers to the Palser v Grinling
23 case and then refers to the case I have just taken you to, the South Yorkshire
24 case, where it notes that "substantial" was not held to mean large, substantial
25 or weighty in that case. It quotes, you see from the passage with the double
26 negative that I have already taken you to also in paragraph 21.

1 Then one sees paragraph 23 Lord Pannick accepted that he needed to distinguish
2 that case, the South Yorkshire case, and he sought to do so. But we see over
3 the page, paragraph 24 (1) that that is rejected. Effectively, they accept that:

4 "When a word is used more than once in a piece of legislation, it is presumed to
5 have the same meaning throughout unless the contrary intention is shown."

6 So they say "substantial" in "substantial lessening of competition" means the same
7 as effectively "substantial" in "a substantial part of the UK", which is what was
8 in issue in the South Yorkshire case.

9 We see then in paragraph 24 (3) on page 1849, you will see the last two sentences:

10 "It cannot be assumed that Parliament intended the Commission to be able to
11 intervene in merger situations satisfying these criteria only if there were
12 a large lessening of competition in absolute terms. To the contrary,
13 Parliament might be anticipated to have intended that a significant lessening
14 of competition should suffice, regardless of whether the lessening of
15 competition was large in absolute terms."

16 So Global Radio is really just following South Yorkshire. It uses the synonym of
17 "significant" or "substantial" but nowhere does it cast any doubt on the point
18 that is made very clearly in South Yorkshire that more than de minimis is not
19 enough for something to be substantial. It does have to be of some
20 significance, some real significance.

21 That is the second constraint.

22 Of course, insofar as the CMA is suggesting whether in its guidelines or in its report
23 that merely because Meta is itself a company which it finds to have significant
24 market power, that in those circumstances it is entitled to say, "Well, when
25 you have a company with significant market power, we can say that any
26 lessening of competition is substantial", we say that is an error of law.

1 On the current statute, there is not one test for companies with significant market
2 power and another for other companies. In all cases there must be
3 a substantial lessening of competition. It is not enough in any case for that to
4 be more than de minimis in order to satisfy that requirement. The
5 substantiality criterion applies to all mergers alike. There is not, under the
6 current regime, some special rule for large digital tech companies where the
7 substantial criterion and requirement is removed.

8 The third constraint in the statute is provided by the words "within any market or
9 markets in the United Kingdom for goods or services". That means that the
10 substantial lessening of competition must be established both on a relevant
11 market and also that the relevant market must be in the United Kingdom.
12 Section 22 (6) of the Act provides that:

13 "A market in the UK includes references to a market that operates in the UK or part
14 of the UK and also in another country and/or in another territory."

15 So one can have, for example, a finding that the relevant market is supranational,
16 that it is global or European, as long as that also includes the UK within it or
17 a part of the UK within it. But in the present case it is not suggested in the
18 report that the relevant market on which it is alleged there has been
19 a substantial lessening of competition is supranational.

20 The relevant market is identified in the present report as being the UK display
21 advertising market and it is identified as being a national market. You will see
22 that in the report at paragraph 5.185, for your note, which you will find in the
23 report at volume 2, page 619.

24 So we have a national UK display advertising market, on which it is posited there is
25 a substantial lessening of competition.

26 What is not acceptable, what is outside the limit of the statute, is for the CMA to find

1 a substantial lessening of competition in a different digital advertising market,
2 in a different jurisdiction. The substantial lessening of competition has to be in
3 the UK display advertising market.

4 We say these constraints, and particularly the last two I have mentioned, the
5 substantiality requirement and the UK market requirement, are each fatal to
6 the CMA's primary case that there has been already an SLC caused by the
7 removal of GIPHY, as what it calls an "important dynamic competitor
8 pre-merger". It is really not very difficult to see why. GIPHY has never sold
9 any advertising in the UK pre-merger.

10 Now, one way to look at that is to say: "Well, if the CMA were approaching this in
11 a conventional way, where you had a merger of possible horizontal
12 competitors, what would be the first thing that the CMA, as an authority, would
13 do?"

14 Well, it would typically consider what are the market shares of the two merging
15 parties, and it would say: "Well, what is the increment when you merge them
16 that is caused by the merger on the relevant market?"

17 It might then also go further and make some calculations based on concentration
18 ratios of all participants in the market. Well-known to the panel will be
19 Hirschman-Herfindahl concentration ratios and so on.

20 If that had been done in this case, let's imagine what it would have said. It would
21 have said GIPHY's market share on the UK digital advertising market in the
22 UK is zero, and so it would follow that any increment would be zero.

23 We don't say that that's necessarily the end of the matter. One can see that
24 theoretically, even when you have a company that's not operating at all on the
25 relevant market, one could say, well, its mere existence somewhere else
26 might conceivably have a substantial effect on competition in the UK market,

1 but that could only be the case if the existence, in other words, the mere
2 presence of that competitor, as a potential entrant, significantly affects the
3 competitive behaviour of other firms that are operating on the market in the
4 present day.

5 So, for example, if the incumbent firms perceive that the other company is liable to
6 enter into the UK market, and if it did it would pose a material competitive
7 threat on that market, well, then one could see that they might be changing
8 their competitive conduct in the present day in response to that. One can see
9 that this is theoretically possible.

10 The problem in this case for the CMA is, as I have shown you, they concede that
11 there is no evidence and there is no finding that Meta ever regarded GIPHY
12 as a potential competitive threat or that it responded to any threat of entry or
13 expansion by GIPHY. There is no evidence also, certainly no finding, that any
14 other competitor on the UK display advertising market did so either. In our
15 respectful submission, that is just logically an end to their primary case.

16 GIPHY was entirely absent from the relevant market. The conduct of the existing
17 competitors was not affected. It must follow that competition was not
18 substantially lessened pre-merger. In fact, it can't have been lessened at all,
19 and it really is that simple.

20 Now, it is quite right to say that GIPHY was before the merger selling advertising in
21 the United States, but that was a separate geographic market. That was not
22 the relevant market as found in report. There is a slightly concerning -- more
23 than a hint in the report that actually it is that competition in the United States
24 and the reduction of that competition in the United States that is really the true
25 focus of the concerns of the CMA.

26 If I could just show you that first in the report on page 679. You see paragraph 7.12:

1 "The importance of GIPHY as a potential competitor in display advertising and hence
2 its importance to dynamic competition depends on a range of factors,
3 including the efforts it would have made to expand in the display advertising
4 market, the value of its efforts to innovate, the likelihood of the expansion of
5 its monetisation activities, the extent to which GIPHY may have stimulated
6 innovation and competition by third parties, the extent to which it may have
7 been a competitive threat to Facebook and Facebook's incentives to respond
8 to this threat."

9 Then you see it goes on:

10 "While the competitive process of innovation and the development of products by
11 global players such as GIPHY and Facebook take place at a global level,
12 such that developments will also be reflected in the UK, sales to customers
13 occur at a national level."

14 Then, if you go forward to page 739, please, you see paragraph 7.182. This is the
15 key paragraph for this point of view:

16 "In addition, we note that the importance of GIPHY to the dynamic competitive
17 process includes any innovations or efforts by incumbent firms made in
18 response to GIPHY, and these would not necessarily be limited to the United
19 States, even if GIPHY did not expand internationally. For example, Facebook
20 is already present in the UK display advertising market and efforts by
21 Facebook to improve its services in response to GIPHY's efforts, for example,
22 in the United States, would potentially also benefit UK consumers."

23 So what it appears to be saying there is that the CMA is relying on a dampening of
24 innovation and competition outside the United Kingdom, in the United States,
25 that is then reflected in the United Kingdom in the form of benefits to UK
26 consumers.

1 There are two difficulties with that analysis. The first is that it falls outside the
2 territorial scope of the respondent's powers to consider or to rely on
3 a lessening of competition in a non-UK market.

4 Unless there is a lessening of competition on the UK market, the statute is simply not
5 concerned with it. Indirect benefits to UK consumers from extraterritorial
6 competition on a foreign market are irrelevant.

7 My learned friend says in his skeleton argument I have no authority to support that,
8 but, with respect, I do. I have the authority of the statute.

9 The interveners have mentioned comity, but in my respectful submission one does
10 not require considerations of comity, because the territorial limitation is quite
11 clear on the face of the Act. If someone is a competitor in another market
12 overseas and lessens competition in a market, that is neither here nor there.
13 That is a matter, the lessening of competition in that other market, that
14 non-UK market, is a matter properly for another regulator in another
15 jurisdiction.

16 **MR JUSTICE MARCUS SMITH:** Is that dependent on how one defines dynamic
17 competition? I mean, my understanding of your definition of dynamic
18 competition is it is focused on a potentiality, but a potentiality that needs to be
19 established to a certain standard or level.

20 **MR JOWELL:** Yes.

21 **MR JUSTICE MARCUS SMITH:** Now, granting for the moment that that potentiality
22 would have to be established in a UK market --

23 **MR JOWELL:** Yes.

24 **MR JUSTICE MARCUS SMITH:** -- presumably you would accept that what is going
25 on in, let us say, the United States market, actually going on, might inform
26 what would be the dynamic competition in the UK market in the future.

1 **MR JOWELL:** Yes, but you need to establish the existence of the interaction.

2 **MR JUSTICE MARCUS SMITH:** Sure.

3 **MR JOWELL:** As I come on to, the problem is when one sees that finding, that Meta
4 didn't regard them as a potential competitor, that cuts the possibility of any
5 such interaction. I am going to come on to dynamic competition, if I may,
6 when I come to their alternative case, their secondary case.

7 The other difficulty, of course, with this line of approaching matters, of saying: "Well,
8 there's been a reduction of competition in the United States market and that
9 can feed through to benefits or lack of benefits to UK consumers", the other
10 problem, aside from the fundamental statutory problem, is that if they had
11 wanted to go down that route, it requires a proper, full analysis of the United
12 States market for advertising, and they have not done that. They haven't
13 even sought to assert that there is a display advertising market in the United
14 States rather than a market that is a single advertising market for display and
15 search advertising. Still less have they sought to establish the sort of role that
16 GIPHY plays in that United States market.

17 It is not surprising that they have not done that, because it is not their role, but if they
18 had wished to go down this route, then it would have required a full and
19 proper analysis of GIPHY's prospects of success and of the market definitions
20 in that US advertising market, and that just is simply not done in the report.

21 So that is really our short answer to their primary case.

22 I am going on to come on next, if I may, to these two concepts of potential
23 competition and dynamic competition.

24 I see the time. I am about halfway through. If that's a convenient moment for the
25 Tribunal.

26 **MR JUSTICE MARCUS SMITH:** That's very helpful. I make it 11.35. We will rise

1 for ten minutes.

2 **(Short break)**

3 **MR JUSTICE MARCUS SMITH:** Mr Jowell.

4 **MR JOWELL:** May I turn next to the concept of dynamic competition, which is the
5 key concept that the CMA invokes for its analysis.

6 Dynamic competition, as a general matter, is a concept that is not easily defined or
7 applied. At its highest level the term "dynamic competition" can be used to
8 refer, as the panel will be aware, to a whole way of thinking about industrial
9 economics, one that has its origins in the Austrian School of Economics of
10 thinkers like Hayek and Schumpeter, emphasising the importance of rivalry,
11 innovation, and entrepreneurship. It may be contrasted with the neoclassical
12 or static approach with its emphasis on concepts of perfect competition and
13 market structure.

14 The attempt to integrate the scholarship of dynamic competition into merger control
15 and in relation to technology markets in particular are relatively recent and
16 controversial.

17 The role that dynamic competition can play in UK merger control is, of course,
18 constrained by the statutory context and, in particular, absent an amendment
19 to the legislation that I have shown you, it cannot depart from the statutory
20 test with the three constraints that I have shown you.

21 Now, whether the statutory test should be changed is, of course, an important policy
22 question for Parliament, and it is one that the Furman report recommended,
23 as the Application Developers' Alliance Statement of Intervention has noted.
24 But the Tribunal's task is just to apply the existing law, by which I mean the
25 statute.

26 Now, the CMA has sought in its recent guidelines to set out how it sees the concept

1 of dynamic competition, and it makes repeated reference and reliance on this
2 in its skeleton argument and defence.

3 So if I could show you it, it is in volume 6 of the authorities bundle. I am just
4 searching for the reference. Tab 106 at page 4120.

5 Now I do recommend that the Tribunal reads these paragraphs from 5.17 to 5.24 at
6 its leisure, but because I am a little pressed for time, I think I what I may do
7 with your permission is to highlight certain features of these paragraphs that
8 we reply on.

9 We suggest that the heart of the concept, at least as described in these paragraphs,
10 and for present purposes, is the idea of an interaction that can arise between
11 an existing incumbent and an actual or potential entrant, particularly
12 an entrant that is investing in a new product.

13 One sees that in particular at paragraph 5.18. One sees:

14 "Where there is investment and innovation efforts that can lead to dynamic
15 competitive interactions between existing competitors and potential entrants
16 that are making efforts to enter or expand, i.e. dynamic competitors, existing
17 firms may invest in the present in order to protect future sales from dynamic
18 competitors."

19 So the notion is that the existing incumbent may perceive a competitive threat and
20 change its conduct now, in anticipation, effectively as an anticipatory
21 response now to that competitor, in order to protect its future profits.

22 One sees this expressed again in the next paragraph, 5.19 (a) over the page:

23 "A merger involving an existing supplier and a dynamic competitor may lead the
24 existing supplier to reduce its efforts in the present to protect against the
25 possible impact of the dynamic competitor, as any future loss of sales to the
26 dynamic competitor would not reduce the profits of the merged entity."

1 Just pausing there, we see that the guidelines are quite careful in their language
2 really at this stage and in every stage, to be saying they are not saying that
3 this competitive interaction will always exist or even generally exist. They say
4 it can lead or may invest or may lead.

5 It is clear that it implicitly also recognises that there are certain conditions that must
6 be met before this competitive interaction can arise. One of those conditions,
7 we respectfully suggest, is that if the positive dynamic competitor is not
8 perceived as a competitive threat by the existing incumbent, then there
9 logically can be no interaction.

10 Similarly, if the future competitor is just too small or too weak to be a significant
11 competitive threat in the future, then the same will apply.

12 It is not always going to be rational for the incumbent to change its conduct now to
13 meet a future innovator or investor. It must depend on the existing
14 incumbent's assessment of the future impact of the new entrant.

15 If one continues in the guidelines, in 5.20, one sees it is noted that:

16 "Uncertainty as to the outcome" -- this is the second sentence -- "of a dynamic
17 competitive process does not preclude the CMA from assessing the impact of
18 the merger on that dynamic process."

19 Now, we accept that, as far as it goes, a mere uncertainty does not preclude
20 an assessment. In fact, we positively rely on it. But at the same time that
21 statement can't remove the statutory requirement to establish that there will
22 be, on the balance of probabilities, a loss of substantial competition. So the
23 loss of substantial competition in the future may be uncertain, but it must still
24 be more probable than not, if it is to be invoked as a basis for prohibiting the
25 merger.

26 Now, in the present case, Meta is the existing supplied, of course, and GIPHY is said

1 by the CMA to play the role of an existing dynamic competitor. I have already
2 pointed out the logical difficulties with that, given the undisputed facts. It
3 wasn't present on the UK display advertising market and GIPHY was not
4 perceived or recognised as a competitive threat by Meta, and therefore had
5 not altered its conduct in any way. So there was no existing competitive
6 interaction.

7 If one uses the term as these guidelines intended, GIPHY cannot, in our submission,
8 be characterised as an existing dynamic competitor in the UK.

9 At best, it might be said to be a potential dynamic competitor in the UK, but if the
10 CMA wants to use "dynamic competitor" as a synonym for simply any
11 company that it perceives as supplying any innovative product anywhere in
12 the world, well, I can't stop it from doing that. But the point we would make for
13 present purposes is simply there is just no evidence anywhere in the report
14 that GIPHY was having a competitive interaction with Meta or stimulating any
15 competitive response from Meta on any advertising market anywhere.

16 So then, when you don't have an existing competitive interaction, how then does one
17 determine whether it is likely that a competitive interaction will arise in the
18 future, a competitive interaction that one has to bear in mind will have
19 a substantial effect on competition? The answer, in our submission, is that
20 the authority has to assess whether it is probable that the new entrant would
21 succeed and grow to a sufficient extent that it would be liable to elicit
22 a substantial reaction from the existing incumbent.

23 That entails that the regulator had to make an assessment of the likely prospects of
24 the new entrant and the extent of its future expansion to see whether it would
25 become or would be likely to become a credible competitive threat and
26 whether it was likely that the incumbent would respond significantly to that

1 competitive threat.

2 Now, the report doesn't agree with that, and I will come back to its reasoning, but in
3 the guidelines the key passages they rely on are paragraphs 5.22 and 5.23.
4 These bear some careful reading, because when you read them carefully, it
5 becomes apparent, in our view, that the report has not faithfully applied them.

6 If I could start with the first sentence of paragraph 5.23, it says this:

7 "The likelihood of successful entry by a dynamic competitor and the expected
8 closeness of competition between a dynamic competitor and other firms are
9 both relevant to the constraint exerted by a dynamic competitor on other firms
10 and the CMA will take this into account."

11 Just pausing there, the CMA is saying it will take these two matters into account, not
12 may, but will. So it is saying, according to its own guidelines, it is mandatory
13 to take them into account.

14 One of the things that it says it will take into account is the likelihood of successful
15 entry. So not just entry per se, but successful entry. In order to determine
16 whether it is likely the entrant will be successful in the market, we say it is
17 surely implicit, if it is not successful or present currently, one has to assess
18 the extent to which roughly its sales would be likely to grow in the future, and
19 that is something that the report fails to do.

20 Next, the guidelines say this. They say:

21 "The elimination of a dynamic competitor that is making efforts towards entry or
22 expansion may lead to an SLC, even where entry by that entrant is unlikely
23 and may ultimately be unsuccessful. That may be the case if, for example,
24 there is evidence that the competitor's entry or expansion would have
25 a significant impact on the other firm's future profits. In such circumstances,
26 the removal of the threat of entry may lead to a significant reduction in

1 innovation or efforts by other firms to protect those future profits."

2 This is the critical language relied on in the report, or at least what they do in the
3 report is to take one sentence of that out of its full context and rely on that.

4 When you look at all of those sentences together, they actually don't detract from the
5 previous part, which says that you have to assess whether the entry would be
6 successful. It is just saying that even if the CMA reaches the conclusion that
7 entry would ultimately be unsuccessful, that is not always determinative. But
8 it is tolerably clear from the context that the CMA is here describing a special
9 case, not the general case. In the general case, the constraint will exist when
10 the entry is likely to be successful. It may be a constraint will exist in certain
11 circumstances when the entry is unlikely or the entry is ultimately
12 unsuccessful.

13 If gives a particular instance on when that special case might arise, and that is when
14 the entry or expansion would have a significant effect on existing firm's profits.
15 So by removing that threat of entry one may find the existing firms act
16 differently.

17 To put it simply, it is saying: "Look, you might assess the extent of success of
18 an innovative new entrant, and if you are an incumbent you might say, well,
19 they only have a 40% chance of success, so less than evens, but goodness
20 me, if they succeed, then they are going to take a huge amount of profits from
21 us. So, therefore, we must respond to them now."

22 That's really what the CMA in its guidelines is surely getting at here.

23 There's no other circumstances in which entry that is unlikely could plausibly prompt
24 a change in the conduct on the part of the existing competitor. It has to
25 perceive that the size of the threat is sufficient that even if it is unlikely, it is
26 going to affect it. That makes economic sense. It makes common sense.

1 This sort of approach that you have to look at, whether it would have
2 a significant effect on the existing firm's profits, is also mirrored in EU merger
3 control.

4 If I could just show you that very quickly, if you go to volume 8 of the authorities
5 bundle. Tab 123, at page 5728, one sees under the heading "Merger with
6 a potential competitor", and you see paragraph 60:

7 "For a merger with a potential competitor to have significant anti-competitive effect,
8 two basic conditions must be fulfilled. First, the potential competitor must
9 already exert a significant constraining influence, or there must be
10 a significant likelihood that it would grow into an effective competitive force.
11 Evidence that a potential competitor has plans to enter a market in
12 a significant way could help the Commission to reach such a conclusion."

13 So on the EU's approach also the CMA was obliged to consider whether GIPHY
14 would grow into an effective competitive force, and that obviously requires
15 an assessment of GIPHY's growth prospects.

16 If one turns to the report, one sees how the CMA looked at this. It is in the report at
17 paragraph 7.14, which is on page 680. They say:

18 "As part of our assessment we are considering whether the merger, by removing
19 a potential competitor, has reduced the potential competitive pressure faced
20 by Facebook in the UK display advertising market, thereby affecting the
21 ongoing dynamic competitive process."

22 Then look at footnote 825:

23 "On that basis we disagree with the parties' submission that the CMA cannot find
24 an SLC in this context unless it is more likely than not that absent the merger,
25 GIPHY would within a reasonable timeframe have evolved into such a
26 meaningful advertising competitor in the UK that its acquisition could

1 substantially lessen competition. There may be a loss of dynamic
2 competition, even if such an outcome was uncertain."

3 So they disagree with the assertion that they could only find an SLC if it was more
4 likely than not that, absent the merger, GIPHY would within a reasonable
5 time-frame have evolved into a meaningful advertising competitor in the UK.
6 We say that's just simply contrary to the statute.

7 One can't invoke the concept of dynamic competition like a magic wand say
8 "Abracadabra. We have passed the statutory test".

9 In the main text you see what they do is to seize on that second sentence of
10 paragraph 5.23 of the guidelines in isolation.

11 I invite you to read 7.15 to 7.17 to see their reasoning and again 7.27 to 7.29. I am
12 not going to read it all out to you, but I am sure you will wish to read it.

13 We say what it does is to take that one sentence from the merger guideline about
14 uncertainty and the possibility that in a special case an entrant may be
15 unsuccessful, and to use that to give itself a sort of carte blanche to make
16 a finding of an SLC, absent any assessment of the degree to which future
17 entry and expansion would be successful or whether such entry or expansion
18 would be likely to have a significant effect on Meta's profits.

19 We say that's not in accordance with the guidelines. It is not in accordance with
20 common sense, and it doesn't accord with the statute, most importantly of all,
21 because it would denude the requirements of a substantial lessening of
22 competition and the requirement that that should be established on the
23 balance of probability of any content. A critical step in the analysis has just
24 been skipped over.

25 It is important to note that we provided to the CMA evidence from frontier economics
26 based upon some very conservative assessments of the likely prospects of

1 GIPHY's future market share, based upon the United States projections, very
2 optimistic, ambitious, United States projections for GIPHY's market share in
3 the United States, extrapolated to the United Kingdom. One sees those
4 estimates in the report at paragraph 7.106 and 7.185 as well.

5 You will see there that the market shares that they calculate are absolutely
6 miniscule. They are not in any way, shape or form substantial. What the
7 CMA do in the report in paragraph 7.185 (e) and following is effectively to say
8 that: "Well, we don't agree that those forecasts are robust", but what they
9 don't do is to make any kind of forecast themselves. They just say: "Well,
10 there would have to be a large range if we were to make an assessment", but,
11 with respect, that is just not good enough, because the fact that there is
12 a range, that they may have given rise to a range, is just intrinsic in the nature
13 of the sort of forward-looking exercise that one is necessarily involved in when
14 asking whether a substantial lessening of competition may be expected to
15 result.

16 If they had, for example, concluded that in their range there was, say, a probability of
17 GIPHY becoming, say, 0.2% of the display advertising market, but an outside
18 chance that they might have got to as high as 0.6%, they would not then
19 rationally have been able to come to the conclusion that the absence of that
20 player on the UK market would amount to a substantial lessening of
21 competition. They can't avoid that by simply ducking the issue and refusing to
22 make any kind of projections.

23 So that's what we say about the second way that they put their case. If I may, as it
24 were, use an aquatic metaphor, the presence of a large shark in the water
25 might be sufficient to change the direction of a whale. One can see that. But
26 the presence of a goldfish in the water is never going to change the direction

1 of a whale. It doesn't help if you say: "Well, that goldfish might have grown
2 into the size of a trout". It still wouldn't change the direction of the whale.

3 That's effectively the difficulty that the report simply doesn't grapple with. They do
4 not make any assessment of the growth prospects of GIPHY, and yet
5 an assessment of a forward-looking substantial effect on competitive cannot
6 exist without that finding. There is an evidential hole in the finding.

7 Before I move on to the next ground --

8 **MR JUSTICE MARCUS SMITH:** Before you move on, just to articulate a few
9 propositions or thoughts so that I can gauge the extent to which you disagree
10 with them and can push back.

11 **MR JOWELL:** Yes.

12 **MR JUSTICE MARCUS SMITH:** First of all, it seems to me that the guidelines,
13 whilst undoubtedly something to read with care, have got to be subordinate to
14 the proper reading of the Act. I am not getting very much pushback from you
15 on that. So we are really trying to work out what the Act means rather than
16 what the guidelines might say the Act means.

17 The question I think is what one can read into the words "or may be expected to
18 result", because "has resulted" is a much easier proposition, in terms of
19 gauging a substantial lessening of competition, because you are looking, as it
20 were, at a concrete state of affairs.

21 **MR JOWELL:** Yes.

22 **MR JUSTICE MARCUS SMITH:** My sense is that it is in the "may be expected to
23 result" that the dynamic competition, if you want to call it, falls. It is not really
24 a natural bedfellow to the case where the situation has resulted, because the
25 potentiality is there.

26 **MR JOWELL:** Yes.

1 **MR JUSTICE MARCUS SMITH:** So it is those words that I think are of particular
2 concern and importance. Following on from that, you say that the balance of
3 probabilities test applies with equal force to the "may be expected to result" as
4 well as "has resulted".

5 **MR JOWELL:** Yes, I have to confess it is not me, it is the Court of Appeal in IBA
6 Health. It is common ground. I can take you to the passage. It is tab 41 of
7 the second authorities bundle at paragraph 46. I think the report itself
8 acknowledges that it has to show on the balance of probabilities. So it is
9 common ground. I can see if one were coming at it afresh, one could interpret
10 that provision differently, but there is binding Court of Appeal authority that it
11 does mean balance of probabilities. More than 50% is what they say.

12 **MR JUSTICE MARCUS SMITH:** The trouble with applying that sort of test to
13 a future situation and to a past situation is that one is applying entirely
14 different criteria. I mean, if you look at the "has it resulted", you will look at
15 actual market shares, you will look at what has happened and you will reach
16 a view on the evidence, which may go in multiple directions, but that's fine. Of
17 course, we are very used to that.

18 **MR JOWELL:** Yes.

19 **MR JUSTICE MARCUS SMITH:** The potentiality is something which is altogether
20 much more difficult. You have adverted to one example already, where you
21 have a small risk of a large effect.

22 **MR JOWELL:** Yes.

23 **MR JUSTICE MARCUS SMITH:** Now, how does one weigh that in the balance of
24 probabilities? If you say there's a 2% chance that a goldfish or a minnow is
25 going to turn into a whale, but it is only 2%, but it is going to be a very big
26 whale if that 2% eventuates, how does one feed that into the balance of

1 probabilities? On the balance of probabilities, 2% is tiny.

2 **MR JOWELL:** I think the way to look at it is this. Ultimately, where they need to get
3 to for this dynamic competition to work is that you have to take it from the
4 point of view of the incumbent, Meta. Meta has to perceive it is going to
5 become -- that it will be a competitive threat. So you have to be convinced,
6 on the balance of probabilities, that it will become a competitive threat.

7 Now, it doesn't have to be bound to succeed, likely -- necessarily, in all case,
8 ultimately successful, to become that competitive threat, but it does have to
9 be likely to grow to a sufficient size. When you look at the sort of market
10 share figure, on any view a relevant consideration that you have to take into
11 account is what is the projection that you are making of what this new entrant
12 is going to grow into within a reasonable time-frame.

13 If, for example, the truth is that the only possibility was that GIPHY might have sold
14 a tiny bit of advertising in the United Kingdom within any reasonable period,
15 then you cannot conclude that Meta would have regarded that as
16 a competitive threat in the UK market.

17 Our basic point is you have to make some sort of assessment of that. Even if it's
18 a very vague range, you have to make some sort of assessment. What you
19 can't do is just say, as effectively they do is say "We say they would have
20 entered the UK market, but we are not making any assessment at all of the
21 size", because that cannot get you on a balance of probabilities to the position
22 where Meta regards them as a competitive threat.

23 We say, on the evidence that we supplied them, drawing very conservatively on the
24 US estimates, because after all the US is GIPHY's home market. It has got
25 no presence in the UK so extrapolating those US figures to the UK was a very
26 conservative approach actually. You just don't get anywhere near the sort of

1 size that you can say that Meta would have been competitively affected.

2 Ultimately, what we say is there's a missing step here. it is just not good enough. Of
3 course, one cannot leave out of the picture that there is this lobbying that is
4 adverted to reduce the balance of probabilities test, to get rid of it. But what
5 you cannot do is just effectively finesse it in this way by the selective use of
6 your guidelines, which is what the CMA do, in our submission.

7 **MR JUSTICE MARCUS SMITH:** Hang on. Let me be clear. I don't think any of us
8 here are inclined to create a carte blanche or a blank cheque. Really what
9 I am tilting at is the articulation of a framework, such that the approach of the
10 CMA can be tested and either accepted or rejected, according to the JR
11 standard, on clear rational guidelines. One of the things we are really not very
12 interested in is the creation of carte blanches. So you can take that as --
13 unless Mr Holmes is very persuasive, you can take that for the moment.

14 **MR JOWELL:** In our submission, what we say is what they need to do is to make
15 an assessment of the prospects of success, just as they say, the prospects of
16 successful entry, not just entry, but successful entry, which entails looking at
17 their growth prospects, such that they would become likely to become
18 a competitive threat to the incumbent, so that there would be likely to be some
19 significant reaction. We say that's the proper test that they need to apply.

20 **MR JUSTICE MARCUS SMITH:** You are saying, and I quite understand why you
21 are saying it and, with respect, it is right, that however one approaches this
22 question of dynamic competition, it needs to be properly articulated and set
23 out in the decision that so it can be challenged. That's really part of a due
24 process reasoning argument. You are saying it is not. That's fine. Let's park
25 that.

26 **MR JOWELL:** Yes.

1 **MR JUSTICE MARCUS SMITH:** I am at the moment trying, in an altogether more
2 abstract way, to work out how one controls this somewhat unruly horse of
3 dynamic competition in the statutory test. I think we are already coming close
4 to an acceptance by you, but I will frame it so that you can tell me that you
5 have not accepted it, that the balance of probabilities test is being used in
6 a somewhat unusual way at least, in "may be expected to result". I think you
7 are accepting -- you are not saying it is factually the case here, but I think you
8 are accepting that if there is a 2% chance that a competitor can turn itself from
9 nothing, or tiny or de minimis into dominant, that is something which actually
10 might be enough to satisfy the "may be expected to result" position in
11 section 35 (1) (b).

12 **MR JOWELL:** I am not sure whether 2% would do, but if one said, say, 20%, then
13 I would certainly be with you.

14 **MR JUSTICE MARCUS SMITH:** Right.

15 **MR JOWELL:** That could be, if it could become dominant. My point, and this is the
16 missing step, is you then have to be prepared to posit that there was that
17 chance that it would become dominant, and the notion that GIPHY would
18 become dominant is beyond ridiculous, and not even the CMA suggest that.

19 So what one can't do is say a less than evens chance of a very, very, on any view,
20 tiny increment is going to competitively affect the incumbent. That you cannot
21 do.

22 **MR JUSTICE MARCUS SMITH:** Sure. But the thing is normally when one is
23 applying a balance of probabilities test, if the outcome is massive, if the
24 chances of it occurring are below 51%, it doesn't matter, and that's where --

25 **MR JOWELL:** Yes, but I think, just coming back to what I said earlier, I think where
26 the balance of probabilities has to arise, if you are looking at the reaction of

1 the incumbent as the competitive effect that's being lessened, then you have
2 to show that there is a more than 50% chance that the incumbent will react.

3 **MR JUSTICE MARCUS SMITH:** Okay.

4 **MR JOWELL:** That's why the guidelines talk about the importance of measuring the
5 effect on the incumbent's profits, because the incumbent makes a calculation.
6 They say: "Well, there's a 40% chance of losing this amount of profit.
7 Therefore I should react now and lower my prices". But there's got to be, on
8 the balance of probabilities, a likely reaction by the incumbent. If there is only
9 the prospect of a reaction by the incumbent, which is really what the report
10 finds, or potential incentives on behalf of the incumbent to respond, which
11 they also refer to, that isn't enough.

12 **MR JUSTICE MARCUS SMITH:** That's helpful.

13 **MR SIMON HOLMES:** Just to clarify, the balance of probabilities, as I understand it,
14 you are looking at the probability of the incumbent responding. Does that not
15 leave it open as to -- we have been going to these examples of the 2%
16 chance of this and 20% chance of that, that makes it fairly fact-specific,
17 because different incumbents could assess that in different ways.

18 **MR JOWELL:** Yes, they could. I accept that.

19 **MR SIMON HOLMES:** That's something which the CMA in turn can or should
20 assess, is what you are saying to us?

21 **MR JOWELL:** Yes. What you have to do as a prior step is to say: "How important,
22 how big is this new entrant likely to be?" Effectively, you have to make some
23 assessment of that.

24 **MR SIMON HOLMES:** Of course you have to make some assessment and that the
25 assessment has to have some basis in fact and rationale.

26 **MR JOWELL:** Indeed, it does. Just to finally state on this, there's a lot said in the

1 skeleton argument about GIPHY being an innovator, but it can't be that it's
2 simply enough to say: "Ah, well, it was an innovator in the US market." For a
3 start, Paid Alignment is not exactly the invention of the steamship. It is
4 a relatively rudimentary invention that is not even protected by any patent, as
5 far as I am aware. The idea that merely because you introduce an innovation
6 of that type in a non-UK market, therefore that means you pass the balance of
7 probabilities for substantial lessening of competition, it just cannot possibly be
8 adequate. Nor can the mere existence of potential incentives on the part of
9 Meta to respond if it did become a particular size. You have to make some
10 assessment of the likely future size. That is what we say on the first ground,
11 unless you have any --

12 **MR JUSTICE MARCUS SMITH:** I can see that if there is a subjective assessment
13 on the part of an incumbent that a minnow is going to be a threat in the future,
14 such that it needs to be squished, that would be something that ought to be
15 taken into account when determining whether there is a potential for
16 a substantial lessening of competition, to paraphrase the statute, but does the
17 reverse hold true? Let us suppose, as you say the case is here, the
18 incumbent has no sense of a threat and subjectively is just not bothered at all.
19 All it sees is the minnow.

20 **MR JOWELL:** Yes.

21 **MR JUSTICE MARCUS SMITH:** But, objectively speaking, the position is that the
22 minnow is going to grow into a shark, it is just that the incumbent has not
23 spotted it, that surely can be enough to generate a conclusion that
24 a substantial lessening in competition may be expected to result.

25 **MR JOWELL:** Theoretically, it can be. Any rational regulator will be very careful
26 about making an assumption that a company is going to grow enormously

1 rapidly, particularly in the circumstances of this case, where nobody else bid
2 for it. What is required, we say, for that unusual process where the incumbent
3 doesn't see the threat, but objectively there is a threat or will be a threat, is
4 you require some assessment of how it's going to grow. You can't say: "The
5 goldfish may become a trout, maybe a modest trout, but it is an innovative
6 trout". That doesn't work. You have to say it is likely to be a shark at least or
7 a whale, or at least that there's a very substantial chance of that happening.

8 **MR JUSTICE MARCUS SMITH:** No, I completely take the need for an evidential
9 founding. What you are saying is that oftentimes the incumbent will be aware
10 of --

11 **MR JOWELL:** One would expect that to be the usual position. For a regulator to
12 come in and say "Well, we know the market better than the people in the
13 market do", it can be done, but one should be very cautious of it.

14 **MR JUSTICE MARCUS SMITH:** One needs a strong underpinning. That I would
15 expect. The extent to which incumbents are aware of threats themselves, we
16 can cite Blockbusters and Kodak and all sorts of people who have been
17 blindsided by developments. Your first point I think is well made. The second
18 point we might debate.

19 That leads me on to the third area of questioning, which is: is potential market share
20 of the relevant market the only parameter that one needs to get a grip on, in
21 terms of the potentiality of a substantial lessening of competition.

22 **MR JOWELL:** I accept it is not the only parameter, but I do say it must be an
23 essential parameter in all cases. One can't just completely duck that central
24 issue, because it is so central to the subsequent question, which is how much
25 of a threat the incumbent is going to see it as being, because it all depends on
26 how much of its future profits it may lose. That is simply the other side of the

1 coin of the entrant's market share.

2 **MR JUSTICE MARCUS SMITH:** The reason I ask is the only reason GIPHY was
3 able to push its Paid Alignment was because it had established a library of
4 GIFs to attract users on social media, WhatsApp, or whatever it might be, to
5 go to their library and search. So you need that side of the market, the
6 eyeballs, as it were, to look through the library that GIPHY have or whichever
7 library there is.

8 **MR JOWELL:** Yes.

9 **MR JUSTICE MARCUS SMITH:** Only then, with the eyeballs firmly in play, will the
10 Paid Alignment pay off, because if you have no-one looking, then no-one is
11 going to want to pay to be having their particular GIFs put up with no-one
12 looking.

13 **MR JOWELL:** Yes.

14 **MR JUSTICE MARCUS SMITH:** Does that mean that one ought to have regard to
15 the fact that a certain amount of work had been done by GIPHY in order to
16 create that side of the market, the eyeball side of the market, which
17 constituted the platform for the Paid Alignment to develop?

18 **MR JOWELL:** Well, certainly one can see that that would be a sine qua non for
19 saying that they were a potential competitor, because if they were too small,
20 their library was too small, it would be more difficult to develop a Paid
21 Alignment business, or a profitable one. But that can't be enough. That
22 simply gets you off the starting blocks, as it were, with the business.

23 It is also important to appreciate -- I come back to the point -- that when one talks
24 about GIPHY having eyeballs, more than 95% I think of the GIFs are viewed
25 through others' platforms, of which Meta's platforms were by far the largest.
26 So whether it is really eyeballs on GIPHY's GIFs or eyeballs on Meta's GIFs is

1 a rather debatable proposition. One of the difficulties that their business had
2 was that they didn't have any or sufficient data to give to advertisers. We are
3 getting into details really that are --

4 **MR JUSTICE MARCUS SMITH:** No, but these details may matter. I entirely take
5 your point that we probably need to have a better understanding of how it is
6 that the GIPHY offering nests within the social media in which the GIFs are
7 used, because my point about eyeballs mattering and GIPHY's efforts really
8 does depend in significant part on the extent to which there is a choice, when
9 one is using social media, to look to the GIPHY platform rather than anyone of
10 the rivals that might exist on the market at any given time or in the future. We
11 have got, as you mentioned, Gfycat and Tenor. I had better put this on the
12 table so we know what we are doing. When I use my WhatsApp, I am
13 compelled -- it may be there is an option on my phone to change it -- but I am
14 compelled to use the GIPHY library of GIFs, but oddly enough, when other
15 people are using WhatsApp on their device, they seem to get a choice
16 between, in that example, Tenor and GIPHY.

17 Now, that choice may well matter if one has the ability to say "I would like to select
18 my GIFs from (a) only, (a) and (b), or (a), (b) and (c)", then suddenly the work
19 that is done by (a) or (b) or (c) actually matters. If, on the other hand, Meta, or
20 whoever is providing the social media platform is incorporating one of multiple
21 libraries without a choice, then the point has significantly less force.

22 I certainly don't want any response on this technical question now, but it does seem
23 to me that it matters in terms of assessing what it is that GIPHY is bringing in
24 terms of its established position in the market.

25 **MR JOWELL:** Yes. On the technical question, I have been told WhatsApp actually
26 has both Tenor and GIPHY integration, but it depends on the user and what is

1 the operating system that is used. So it may depend.

2 **MR JUSTICE MARCUS SMITH:** It may depend. It may matter, because you are
3 focusing, and I quite understand why you are, on the development of the
4 advertising position in the market, and you are saying (a) nothing in the UK,
5 and (b), very little in the US.

6 **MR JOWELL:** Yes.

7 **MR JUSTICE MARCUS SMITH:** What I am really putting to you for your comment is
8 if and to the extent that there's a level of work which has been done by GIPHY
9 which has not yet generated the advertising profile, because you need to get
10 the library and the buy-in of the eyeballs into this library as being something
11 they care about, it is that that leads to the monetisation of the advertising,
12 because we are talking about your usual two-sided market. To go back to old
13 technology, if I am talking about a free newspaper that I am picking up at the
14 station, if everyone on the 6.45 to Cambridge is picking up the Evening
15 Standard, then the advertising is more valuable than if no-one is picking it up
16 and they are going past and picking up the free Metro newspaper instead. So
17 that work matters.

18 Really, where I am getting to is to what extent has GIPHY done a great deal of work
19 in establishing those precursor steps to implant itself in the advertising
20 market?

21 **MR JOWELL:** In some senses, the very tiny revenue figures that you see in the first
22 confidential passage in a way gives you the answer, that they have not got
23 very far. We will not be able to reach agreement on this, because of the
24 profound disagreements over the true prospects of GIPHY's advertising
25 service. What is I think common ground is certainly it faces a number of
26 fundamental challenges, which arise not least from the fact that its access to

1 end-users is mediated via other apps that have control over access to the
2 end-users. So it does not have access to the data that the advertisers so
3 critically need. There are many other issues with its ability to launch
4 advertising products, some of which are adverted to in the decision. We don't
5 say necessarily that our view is the better one as to its prospects.
6 Fundamentally, what we say is the CMA had to form a view on its prospects
7 and the extent of its prospects before it could make the finding of a likelihood
8 of a substantial lessening of competition in the form of some reaction from the
9 incumbent, or even if they would prefer from the presence of that company
10 itself on the market. Either way, it is not enough to say: "Oh, it is
11 an innovator". You have to look at some estimate of market size. Otherwise
12 the doors are open to anyone effectively to say: "Well, we can prohibit,
13 unwind the foreign merger between two entirely foreign companies, provided
14 only we can say the purchase has got significant market power and the
15 purchase company is an innovator in some foreign market". And that simply
16 can't be a proper application of the statute as it stands.

17 **MR JUSTICE MARCUS SMITH:** Yes. I mean, if I can summarise your position, the
18 debates we have been having on the more abstract points, the minnows and
19 all that --

20 **MR JOWELL:** Yes.

21 **MR JUSTICE MARCUS SMITH:** -- you say is really in the realm of the academic,
22 because if you had got from the decision an articulated process along those
23 lines, then you would attack it in a different way.

24 **MR JOWELL:** That's right. That's right.

25 **MR JUSTICE MARCUS SMITH:** As it is, you have got what you are saying, and
26 I am sure Mr Holmes will label it differently, but you are saying you have just

1 got the carte blanche approach where there is mere assertion without any
2 beef.

3 **MR JOWELL:** Yes, that's right.

4 **MR JUSTICE MARCUS SMITH:** It is the absence of beef that is the problem.

5 **MR JOWELL:** Yes. Effectively, supposing they had said in the decision: "We
6 assess they are going to do three times as well in the United Kingdom as they
7 are in the United States, and that will get them to 1% in the UK market within
8 five years", we would be saying (a), that is taking leave of your senses to think
9 they are going to do that, and (b) 1% itself is not enough.

10 As it is, they simply duck the issue. They say: "That's all very messy. We are not
11 going to do it". It may be messy, but you have to make a projection under the
12 statute. That's effectively what we say.

13 If I may quickly try to deal with ground 2, the report defines various markets for digital
14 advertising. You will see those in the report at page 608, which I think
15 I should just invite you to take up. The ones that matter are search
16 advertising and display advertising. Search advertising is defined as:

17 "Where advertisers pay online companies to link their company website to a specific
18 search ..."

19 **MR SIMON HOLMES:** Which paragraph?

20 **MR JOWELL:** Paragraph 156 on page 608:

21 "Advertisers pay online companies to link their company website to a specific search
22 word or phrase so that it appears in relevant search engine results."

23 I am sure we are all familiar with putting in a search into Google and along with your
24 various general search results you will get some advertisements.

25 In response to the Tribunal's request in the letter of Friday, we have got some visual
26 aids, which I think you should have in front of you. I think the CMA have done

1 their own, which they may take you to in due course. In search advertising,
2 the third sheet, you see the user enters the search term and then you see the
3 result. If you say "Let's type in doughnuts" and you see the results, which
4 include a Wikipedia definition of doughnuts but also various advertisements
5 for doughnuts.

6 Then one has display advertising. That's something very different, where advertisers
7 pay online companies to display advertising using a range of advertising
8 content types shown within defined ad units on web pages or mobile apps.
9 We have given some examples of effectively ads that appear in a block when
10 you are looking at a particular website. I think the CMA has an example of
11 The Guardian newspaper where you see again just adverts appearing in
12 a block.

13 **MR JUSTICE MARCUS SMITH:** That is really in each case matching content, but it
14 is a different way. So in the search advertising, as it were, it is the search
15 term that triggers the paid search responses that are laid as ads in Google,
16 whereas in display advertising you are looking at something for some other
17 reason. You are reading your Guardian article or looking at something else,
18 and there's space on the screen where related or content that might be
19 thought to be of interest to that particular reader comes up in the form of
20 advertising.

21 **MR JOWELL:** That's exactly right. The point to observe for present purposes,
22 effectively, the division of the digital advertising market in this way is based
23 entirely on the operational or functional characteristics of the advertising
24 concerned. So it is the superficial form of the advertising. It is not based on
25 its purpose. It is just its superficial form.

26 There is underlying that division, based on superficial form, is a belief on the part of

1 the CMA, that one also sees that it has carried over from its report into digital
2 advertising, that search advertising is correlated with an immediate intent to
3 purchase, whereas display advertising is correlated with trying to raise brand
4 awareness.

5 In other words, if you are trying to sell something to somebody who is about to buy,
6 in the market to buy, then you use search advertising, but if you are just trying
7 to build brand awareness then you use display advertising.

8 The actual definition isn't based on that underlying difference. It is just based on the
9 superficial form.

10 **MR JUSTICE MARCUS SMITH:** Yes.

11 **MR JOWELL:** The second point to observe is that Meta strongly contested this
12 division and contended that there's a single advertising market, certainly
13 a single digital advertising market. You will see that, if I could just show you
14 that -- it is recorded on page 609 at paragraph 5.159.

15 "As noted above, the party submitted that the CMA is required to carry out a robust
16 market definition exercise, based on empirical evidence, in circumstances
17 where its conclusion of market power is based solely or primarily on the level
18 of market share, and that CMA has failed to undertake a proper market
19 definition exercise based on economic substitutability. The parties submitted
20 that Facebook strongly disagrees with the conclusion of the market study,
21 which considered display advertising to be distinct from other forms of
22 advertising. It considers all forms of advertising to be substitutable. They
23 characterised the CMA's approach to delineating between different types of
24 advertising, as based on arbitrary functional characteristics and hinging on
25 an unsupported assumption that search advertising is relevant for targeting
26 consumers with an intent to purchase, whilst display advertising is about

1 brand awareness. The parties argue that advertisers allocate their budgets
2 across all different advertising channels with a goal to maximise their return
3 on investments and that the characteristics and purpose of search and display
4 have significantly converged over the past years."

5 So those are the arguments that the parties made.

6 The third point I would just observe is that this way of dividing the digital advertising
7 market between search and display is the basis on which the CMA arrived at
8 its conclusion that Facebook, as it then was, had market power. One sees
9 that finding of market power then becomes an essential building block in the
10 conclusion that there's a horizontal SLC.

11 So that's the background. One then comes to Paid Alignment. You will see some
12 examples on the slide or the printed out slide of Paid Alignment. As you see,
13 the customer might put in a search term again, as with search advertising,
14 searching, but this time searching for a GIF with doughnut, say, to give the
15 example, and the result will be a featured sponsored GIF ad, say, for
16 example, from a doughnut selling company.

17 Now, Paid Alignment you can see from this, is plainly not display advertising, as
18 defined by the CMA. By no stretch of the imagination does it constitute
19 advertising in which payment is made to show adverts within defined ad units
20 on web pages or mobile applications.

21 It is superficially much closer to search based advertising, because the sponsored
22 GIF appears in response to a search term. This, of course, presents a bit of
23 a conundrum for the Authority, because if the CMA sticks with its functional
24 operational definition of display advertising, then it would have to
25 acknowledge that Paid Alignment doesn't compete in the same advertising
26 market as Meta. That poses a serious difficulty for the horizontal SLC,

1 because how can you say that the elimination of this tiny potential advertising
2 competitor would be expected to lead to a substantial lessening of competition
3 on the relevant market if it doesn't even compete in the relevant market on
4 which the incumbent competes?

5 On the other hand, if GIPHY's Paid Alignment does compete in the same market as
6 Meta, then you obviously have to change the definition of the relevant market.
7 One possibility is you say: "Well, all right, we agree with you. There is
8 actually a single digital advertising market". Another possibility is they might
9 say: "Well, no, we can no longer look at the functional superficial form. We
10 do have to look at the underlying, and then we have to subdivide the market in
11 a more profound way". But however you cut it, it would have necessitated
12 a re-evaluation of the relevant market, because you are putting something into
13 the relevant market which is not on your current definition within it, because it
14 is just simply not display advertising as defined.

15 Instead of doing one of these two things, however, the report seeks to finesse the
16 position. What it decides to do is to profess agnosticism, and say: "Well, we
17 are not going to reach a view on whether GIPHY competes in the same
18 market as Meta. We are not going to do that. But instead at the same time
19 we are going to make a series of very clear and very trenchant findings,
20 according to which we are going to say that GIPHY's Paid Alignment
21 Advertising constitutes what it calls a close substitute and a close competitor
22 to Meta's advertising".

23 We say: "Well, I am afraid you can't just duck the issue in this way. They were
24 obliged to come off the fence."

25 Let me show you those findings where they say that it's a close competitor.

26 If you look in the report at page 765. This is 7.254 (c) (i). They say:

1 "GIPHY's Paid Alignment would have been a close competitor to Facebook ..."

2 It goes on: "A close competitor".

3 "And it would have become an important alternative to Facebook for at least some
4 advertisers' display advertising budgets."

5 In C2 you say we say at the end:

6 "The evidence supports the view that GIPHY was an important player in a potentially
7 growing segment of the display advertising market."

8 So, with respect, the professed agnosticism as to the relevant market in which this
9 would compete is just bogus. We find in terms findings that it's a close
10 competitor, a close substitute, and competing in a segment of the display
11 advertising market.

12 We say that, therefore, if the report is tacitly making that finding, then you have to
13 adjust your market definition. Had the CMA reconsidered that market
14 definition, it would have had wider implications, or at least it might have done.
15 It can't be said that it was in any way inevitable that a reconsideration would
16 have left intact the findings of Meta's market power.

17 We refer in this regard to a good deal of evidence in the public domain that shows
18 that there are other types of search advertising that at least arguably could be
19 used for brand promotion.

20 The CMA's answer to this is really they refer to their merger guidance again, and
21 they say: "Well, we don't need to have a precise definition of the relevant
22 markets. We live in effectively a post-modern competition law world, where
23 we no longer have the nuisance of defining a relevant market".

24 The problem with that I am afraid is two-fold. First, the statute requires you to define
25 a relevant market, because you have to find a substantial lessening of
26 competition within it.

1 Secondly, they do define a relevant market. They define the display advertising
2 market, and it uses that market definition to hang around Meta's neck
3 a finding of significant market power.

4 Having done that, you can't then, when you come to the same market, say that
5 somehow everything is all loosey goosey. You have to apply it with the same
6 vigour, with consistency, or you have to change it. So those are our
7 submissions on 2A.

8 If I may skip over 2B and come back after lunch to the counterfactual, which will take
9 me a little time to go through.

10 **MR JUSTICE MARCUS SMITH:** Thank you, Mr Jowell. I am conscious that you will
11 have allocated time without reference to unpredictable, dynamic interventions
12 from the Tribunal. Would it assist if we started at 1.45.

13 **MR JOWELL:** Very greatly assist.

14 **MR JUSTICE MARCUS SMITH:** We will do that in that case. I don't want either of
15 you -- it is you bearing the brunt, Mr Jowell -- either of you to feel that our
16 interventions are eating unduly into your time.

17 **MR JOWELL:** Not at all. They are very helpful.

18 **MR JUSTICE MARCUS SMITH:** They may or may not be. We find it important to
19 get it off our chest just so we can be told how wrong we are or how we have
20 misunderstood things, but we really don't want to cause either of you to cut
21 your cloth excessively short. So we will start again at 1.45 in that case.

22 **MR JOWELL:** Thank you very much.

23 **(1.00 pm)**

24 **(Lunch break)**

25 **(1.45 pm)**

26 **MR JOWELL:** I come next, if I may, Mr Chairman, to the third ground, which relates

1 to the appropriate counterfactual. The counterfactual is identified in the report
2 at 6.169. If I could invite you to look at it, it is on page 675, paragraph 6.169.

3 I would observe a few points about it.

4 First of all, it posits that GIPHY would have continued not just to supply GIFs, but
5 also to innovate, develop its products and services, generate revenue and
6 explore, with the financial and commercial support of investors, various
7 options to further monetise its products.

8 In short, on the counterfactual, GIPHY would have not only continued to survive, but
9 it would also have continued to develop and expand, particularly in the sphere
10 of revenue and monetisation. That's important, because it is the critical
11 premise for the next step in the CMA's analysis, which posits that GIPHY
12 would have been likely to expand in the near future internationally, and indeed
13 into the United Kingdom. We see that, for your note, at paragraph 7.145 of
14 the report.

15 Now, if the true counterfactual is that GIPHY would have survived and continued to
16 supply GIFs but its revenue and monetisation would either have stalled or
17 been cut back, then there would be no proper basis for positing the likelihood
18 of international expansion or therefore the horizontal SLC more generally.

19 The other point we observe about the way the counterfactual is formulated is that it is
20 posed on at least two alternative bases. It is said to prevail regardless of
21 GIPHY's ownership. We see there are two possible forms of counterfactual
22 ownership. The one is the existing ownership structure, so receiving more
23 financial support from the existing investors, and the other is the possibility of
24 a sale to an alternative purchaser, possibly another social media platform.

25 The report declines to choose between the two, doesn't say which one is more
26 probable. To be clear, we don't dispute their entitlement to do that, at least at

1 a theoretical level. If the report finds two different possible permutations have
2 substantially the same likely outcome, then we accept that they don't
3 necessarily need to choose between them and say which one is more likely,
4 but if, on the other hand, one of the two possible permutations lead to
5 a different outcome, then we do say that then it becomes necessary to make
6 a choice. If one of the two does not support the posited counterfactual, then
7 they do have to make a choice.

8 I mean, if, for example, to give a basic example, if the counterfactual is that you
9 would have reached Rome by road and all roads lead to Rome, then we
10 accept it is not necessary to stipulate which specific road would probably have
11 been taken, but if on the other hand one of the roads that you posited leads to
12 Naples or leads to the middle of nowhere, then you do have to assess which
13 of the various posited roads was the more probable road.

14 The problem for the CMA in the present case is that when one looks at the two
15 permutations that they posit, whether it be a sale to an alternative purchaser
16 or the existing investors continuing to invest, we say that actually when you
17 look at the evidence, neither of those permutations is rationally supportable.
18 That is even granting them a wide margin of appreciation.

19 We do say that in order to succeed on the point we should not actually have to show
20 that neither of the possibilities lead to a counterfactual. It should actually be
21 sufficient to show that either of them does not lead to the counterfactual, but,
22 as I say, we do actually say that in this case neither road leads to Rome.

23 I should before I deal with these two main possibilities that one sees identified, the
24 existing investors and sale to alternative purchaser, I should just briefly deal
25 with two other possibilities that are vaguely floated in the report. One of these
26 is the possibility of GIPHY charging a platform fee to obtain funds and the

1 other is the existence of an external investor.

2 It seems to me that it is common ground, and I will be corrected if I am wrong, that
3 the platform fee is not posited actually as a true alternative. It is at best
4 a survival strategy. You will see that if you go in the report to page 645,
5 please, at paragraph 6.62. They say:

6 "As explained, the platform fee option represented a potential short-term solution to
7 ensure its continued survival during the Coronavirus pandemic. The
8 introduction of a platform fee was not likely a long-term strategy of GIPHY."

9 So that can't be the basis for a counterfactual in which there is expansion. The
10 counterfactual must be based on other sources of funding.

11 Now, when it comes to external investors, the report only identifies two potential
12 external investors. One of them I believe whose name remains confidential is
13 clear that it would not have been interested in acquiring a significant
14 percentage of GIPHY and would at best have been interested in a modest
15 minority investment. You will see that at 6.119, which is on page 659.
16 Forgive me. The name is not confidential. It is ByteDance. You see there:

17 "When the investment opportunity was presented to ByteDance by GIPHY,
18 ByteDance had no intention of acquiring a significant percentage of GIPHY,
19 and noted that it only entertained a modest minority investment."

20 The other, which is Playtika, one sees that they didn't perform any due diligence.

21 You see in 6.116, on the previous page, the conclusion:

22 "Given that Playtika did not perform any due diligence, it is not clear whether Playtika
23 would have ultimately proceeded with an investment."

24 So the mere possibility of something occurring can't be sufficient to support a robust
25 counterfactual.

26 So what we are left with are the existing investors and a new investor. Certainly we

1 say that the external investor is not floated as more than a mere possibility.

2 So if could I start then with the possibility of an alternative purchaser, we find that

3 CMA's approach here is very difficult, with great respect, to understand how
4 they arrive at the conclusion that there was an alternative purchaser.

5 The starting point is that JP Morgan made considerable efforts to approach

6 a number of different potential purchasers. One sees that at 6.129 to 6.130.

7 In 6.130 you see the names mentioned.

8 It started its efforts in November 2019 without -- you see there it is recorded that it

9 had a number of meetings in November and December 2019. Now at this

10 point I am afraid I am going to have to request that we go into private so that

11 I can start to discuss the information with more liberty.

12 **MR JUSTICE MARCUS SMITH:** Of course. Logistically how is that best to be done.

13 We can switch off the live stream I think. Let's do that now. Then anybody

14 who is not within the relevant confidentiality ring I am afraid you will have to

15 leave. We will invite you back in at the appropriate moment. I should say

16 before you do leave, this was the subject matter of an argument last week

17 before me, in terms of how we would deal with matters, and there will be

18 a ruling which I have made but not published, for reasons that were obvious,

19 there will be a ruling published justifying this course at the end of the day, so

20 those who are being excluded at least know why that is happening. But I am

21 afraid anyone who is not in the ring for the reasons that I will be handing down

22 at the end of today should leave the room now.

23
24 **(COURT IN PRIVATE SESSION)**

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26 **(COURT RETURNED TO OPEN SESSION)**

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Submissions by RESPONDENT

MR JUSTICE MARCUS SMITH: Mr Holmes.

MR HOLMES: Good afternoon, sir. I will be addressing you on the first three grounds of Meta's application for judicial review. Mr Jones will present the CMA's case on grounds 4 to 6. I should just say at the outset that regrettably I have another engagement as a result of a listing at short notice in Luxembourg and as a result with the Tribunal's leave I will therefore depart at the conclusion of tomorrow's business. I mean no disrespect to the Tribunal.

As the Tribunal has heard from Mr Jowell, the first three grounds are primarily directed at the horizontal SLC finding. The only exception, as was briefly canvassed this morning, is ground 2B, which concerned the CMA's assessment of GIPHY's market position in the supply of searchable GIF libraries, and that is relevant to the CMA's vertical SLC finding, which is based on input foreclosure and the CMA's findings as to the existence of a vertical SLC are otherwise unchallenged.

The complaints made under grounds 1 and 3 are addressed to the substance of the CMA's analysis. It is said that the particular conclusions arrived at by the CMA are irrational or that they disregard relevant considerations or that they're based on a lack of reasonable enquiries or that they are not adequately supported by the evidence. The approach to be taken to challenges of this kind on a judicial review is well-established.

We have summarised the key principles in paragraphs 7 to 12 of the defence. They are also conveniently set out in a couple of recent Tribunal judgments on applications to review merger decisions.

1 The fifth of those is the Sabre Corporation case, which might be worth opening up. It
2 is in authorities bundle 5 at tab 100. The relevant discussion begins on
3 page 3671, using the rolling numbering. I can take this quickly, because
4 I know that you will be familiar with these materials. First point,
5 well-established following the Court of Appeal's judgment in IBA, that
6 notwithstanding the Tribunal's expert composition, the review is not to take the
7 form of an appeal on the merits, but is limited to ordinary principles of judicial
8 review.

9 The second point at paragraph 58, which is taken from the judgment of a Tribunal
10 panel chaired by Mr Justice Sales, as he then was, is set out at the top of
11 page 3762. As stated in the quotation:

12 "The CC must take reasonable steps to acquaint itself with the relevant information
13 to enable it to answer each statutory question posed for it, but the extent to
14 which it is necessary", slipping down to the middle of the paragraph, "to carry
15 out investigations to achieve this objective will require evaluative assessments
16 to be made by the decision maker, as to which it has a wide margin of
17 appreciation, as it does in relation to other assessments to be made by it. In
18 the present context, the Tribunal therefore accepted the CC's primary
19 submission that the standard to be applied in judging the steps taken by the
20 decision maker in carrying forward its investigations to put itself into a position
21 properly to decide the statutory questions is a rationality test."

22 What Mr Justice Sales means by the rationality test is explained in the inset
23 quotation. We saw the formulation also the Law Society judgment this
24 morning.

25 "The court should not intervene merely because it considers that further enquiries
26 would have been desirable or sensible. It should intervene only if no

1 reasonable public authority could have been satisfied on the basis of the
2 enquiries made."

3 Turning briefly on to page 3674, the same point emerges from the Court of Appeal
4 authority cited in paragraph 61 on the duty to make reasonable enquiries.
5 You see that in particular from the underlined text in the middle of the
6 paragraph:

7 "The court should intervene only if no reasonable authority could have been satisfied
8 on the basis of the enquiries made that it possessed the information
9 necessary for its decision."

10 Returning to page 3672, the third point is captured in the final paragraph of the BAA
11 quotation above paragraph 59:

12 "As set out there, it is a rationality test which is properly to be applied in judging
13 whether the decision maker had a sufficient basis, in light of the totality of the
14 evidence available to it, for making the assessment and in reaching the
15 decisions it did. There must be evidence of some probative value on the
16 basis of which the decision maker could rationally reach the conclusion it did."

17 That we say is the test to be applied to Meta's allegations that certain of the CMA's
18 conclusions were not sustained by the evidence before it.

19 The fourth and final point is at paragraph 60, and is made by reference to the
20 Tribunal's judgment in the Stagecoach case, where the Panel was chaired by
21 Ms Vivien Rose, as she then was. That statement stated that:

22 "On a rationality challenge the hurdle which the applicant had to overcome was
23 a high one."

24 In the quotation that follows you see that it is explained that:

25 "Where the applicant asserts that there is no or no sufficient evidence to support one
26 of the Commission's key findings, the applicant must show either that there is

1 simply no evidence at all to support the Commission's conclusions or that, on
2 the basis of the evidence, the Commission could not reasonably have come to
3 the conclusions that it did. The fact that the evidence might have supported
4 alternative conclusions, whether or not more favourable to the applicant, is not
5 determinative of unreasonableness in respect of the conclusion actually
6 reached by the Commission. We must be wary of a challenge which is in
7 reality an attempt to pursue a challenge to the merits of the decision under the
8 guise of a judicial review. It is important to consider the evidence relied on
9 and the decision taken as a whole and the decision should not be analysed as
10 if it were a statute. The Tribunal must consider the materiality of any fact
11 found by the Commission which the Tribunal determines has no evidential
12 foundation. Not every failure in fact finding and analysis by a decision-making
13 body requires or permits its finding or decision to be quashed."

14 While we are in this bundle it may be worth turning back a few tabs to the judgment
15 at tab 91 to pick up a couple more points. Another merger review case, the
16 Ecolab case, again from 2020.

17 Picking it up at page 3313, you see the heading "Rationality". It recites the passage
18 we have already seen from the BAA case.

19 Over the page, there are two additional points that are just worth noting.

20 The first is the point made at the top of the page in the BAA judgment.

21 "Even in a case which involves divestment and which, therefore, engages protocol 1
22 of the European Convention on Human Rights, the test is still manifestly
23 without reasonable foundation."

24 You see that at the end of the inset quotation. So effectively the same standard.

25 The second point, in the middle quotation, picking it up halfway through:

26 "The Tribunal, like any court exercising judicial review functions, should show

1 particular restraint in second-guessing the educated predictions for the future
2 that have been made by an expert or experienced decision maker such as [in
3 that case] the CC."

4 In my submission, that is relevant to all three of Meta's substantive grounds of review
5 which challenge assessments that are partly predictive of how matters would
6 have evolved absent the merger.

7 We say that, when considered against the judicial review standard, Meta's grounds
8 don't show any error in the CMA's assessment.

9 On the contrary, the CMA, as I hope to show you, conducted a careful and extensive
10 investigation. Its reasons for finding a horizontal SLC are coherent and
11 adequately supported. Meta has not provided a good reason to quash them.

12 With that brief introduction, by reference to the case law, if I could turn to Meta's
13 grounds beginning with ground 1.

14 This ground challenges the SLC finding on the basis that the CMA should have but
15 did not assess the extent of the market share and revenues that GIPHY would
16 achieve post-entry or the co-relative loss in Meta's profits which would follow.
17 That's how it is put in the skeleton. It is said that the CMA has thereby failed
18 to show that any lessening of competition would be substantial.

19 In order to assess this we will need to go into the decision and I will need to show
20 you passages that did not feature in my learned friend's submissions this
21 morning which we say are important in understanding the overall conclusion.
22 Just briefly to show the conclusion. It is at page 858 of the decision in
23 volume 2. You see there:

24 "The conclusion that the creation of this relevant merger situation has resulted ..."

25 **MR SIMON HOLMES:** Which paragraph are you at?

26 **MR HOLMES:** Paragraph 10.2 on page 858. It is showing you the horizontal SLC

1 conclusion. Do you have that? You see there:

2 "The conclusion that the creation of the relevant merger situation has resulted or
3 may be expected to result in a substantial lessening of competition."

4 Then you see from (a), that "the relevant market is the supply of display advertising
5 in the UK and the horizontal effects that are alleged to result arise from a loss
6 of dynamic competition".

7 The CMA's approach to dynamic competition is explained in the recent merger
8 assessment guidelines which Mr Jowell took you to. We will return to the
9 decision, but I do just need to pick up a couple of points on the guidelines.
10 They are in authorities bundle 6, tab 106, beginning at page 4076. I should
11 say immediately we, of course, accept the point you made, sir, that the
12 guidelines can't displace or amend the obligations that arise under the statute,
13 but they are informative, in my submission, in explaining the approach that the
14 CMA took in the decision and it is for that reason that I take you to them.

15 Paragraph 5.1, beginning on page 4117, chapter 5. You see that this chapter is
16 headed "Potential and dynamic competition". This is really where you find the
17 CMA's understanding of the concept. At paragraph 5.1 it begins with
18 a reference to unilateral effects and it notes that:

19 "Such effects may arise from the elimination of potential or dynamic competition."

20 It then explains that:

21 "Potential competition is used to refer to competitive interactions involving at least
22 one firm that has the potential to enter or expand in competition with other
23 firms."

24 In 5.2 and 5.3 the guidelines then identified two separate ways in which mergers
25 involving a potential entrant can lessen competition. The first, at
26 paragraph 5.2 is that:

1 "A merger involving a potential entrant may imply a loss of the future competition
2 between the merger firms after the potential entrant would have entered or
3 expanded."

4 So here the effect is that the potential entrant will not as a result of the merger sell
5 their own goods or services in competition with established suppliers on
6 an independent basis. It is that loss of competition following entry which this
7 explains.

8 Then a second and distinct additional competition concern is then identified in 5.3.
9 As that explains:

10 "Existing firms and potential competitors can interact in an ongoing dynamic
11 competitive process and a merger can lead to a loss of dynamic competition."

12 If I could just ask the Tribunal to read the remainder of that paragraph, please.
13 (Pause.)

14 **PROFESSOR CUBBIN:** Could I ask you if this means there are two finds of
15 competitors, ordinary competitors and dynamic competitors?

16 **MR HOLMES:** I don't think so, sir. I mean, you are the economist and not me. So
17 I defer to your view, but I think what's being suggested is that a competitor,
18 once they enter, can, of course, be involved in competition in the sense of
19 selling and buying goods in the market with benefits in terms of price from
20 their presence and the competition that they bring to bear. But there's also
21 the competition that arises from firms both once they have entered through
22 their efforts to enter. That's part of a sort of dynamic competitive process.

23 I suppose, in answer to your question, a firm that has entered post-entry could be
24 involved in both types of competition. But as I read the guidelines, the CMA's
25 view is that before entry a potential entrant is already involved in a competitive
26 process in trying to bring a new product to the market, or can be involved in

1 the process of dynamic competition if they are trying to launch something
2 which is innovative and will be of benefit to consumers. Does that answer
3 your question?

4 **PROFESSOR CUBBIN:** I am trying to understand what the CMA's understanding is
5 and whether the CMA is making the assumption that most competitors don't
6 involve dynamic competition or are unlikely to involve dynamic competition
7 and only can identify a particular sector or set of firms where you can give
8 a slightly different treatment perhaps, because these are actually dynamic
9 competitors as opposed to ordinary, undynamic competitors. I am seeking
10 clarification.

11 **MR HOLMES:** Of course. I shall take instruction on that. I think the point that's
12 being made here is that even before a firm actually enters and starts selling in
13 the market, it might be involved in a process of dynamic competition, by
14 reason of its efforts to enter with new products that push the state of progress
15 in the market forward.

16 **PROFESSOR CUBBIN:** Okay. Thank you.

17 **MR HOLMES:** Two points on paragraph 5.3. First of all, dynamic competition is
18 clearly articulated as a separate and distinct concern from the loss of future
19 competition as a result of the potential entrant actually starting or increasing
20 supply of a product or service, and, secondly, such dynamic competition may
21 operate before a potential entrant ever launches a product or service or does
22 so at scale.

23 The mere fact of its efforts to enter constitutes a contribution to the competitive
24 process, and that contribution may in turn stoke efforts on the part of those
25 already in the market.

26 It follows, if that's right, that a merger which puts paid to a potential entrant's efforts

1 at independent entry may end the process of dynamic competition which is
2 already eventuating, and which would, in the absence of the merger, have
3 continued, whether or not the potential entrant ever in fact succeeded in
4 bringing a product to the market.

5 You see that from the reference to potential entrants even before they effectively
6 enter and begin supplying customers. The merger might reduce their
7 incentives to continue with efforts to enter or expand or the incentive of
8 incumbent firms to mitigate the threat of future rival entry or expansion with
9 their own efforts.

10 Paragraph 5.4 then identifies particular market features which may make losses of
11 dynamic competition more relevant, and this perhaps goes to the question
12 that Professor Cubbin raised, that there are some market contexts where this
13 dynamic competition may be particularly important. It explains that they may
14 arise in particular when the investments involved in entering or expanding
15 represent an important part of the competitive process in industries where the
16 process of entering markets takes place over a long period of time and
17 involves significant costs or risks, or where key aspects of the competitive
18 offering, during the investment stage, rather than flexed on an ongoing basis.

19 Then examples are given, the first of which is of digital platforms where the cost and
20 time required to build up a significant user base and achieve network
21 efficiencies might involve years of losses with ongoing uncertainty about
22 whether the platform would eventually be successful.

23 You, sir, raised the question of whether GIPHY's user base was a relevant aspect of
24 the CMA's competition assessment in this case. As we will see, it is indeed,
25 and that ties in I think with the point that is being made in this paragraph of the
26 guidance. The risk of losing dynamic competition would be particularly

1 pronounced, the guidelines suggest, in markets of this kind, so that if entry
2 generally requires intensive innovation and sustained effort, that process will
3 be particularly important to protect so as to maintain both the dynamic
4 competition from the potential entrants and the responsive efforts that that can
5 be expected to generate from the incumbents.

6 The guidelines then proceed to discuss these two different ways in which a merger
7 involving a potential entrant might lessen competition, that's to say future
8 competition and dynamic competition.

9 Starting with future competition, in paragraph 5.7, the focus, as one would expect, is
10 on the prospects of entry or expansion in fact eventuating.

11 Thus, at paragraph 5.7, the CMA explains that in assessing whether a merger
12 involving a potential entrant leads to a loss of future competition between the
13 merger firms, the CMA will consider evidence on whether either merger firm
14 would have entered or expanded absent the merger, and whether the loss of
15 future competition brought about by the merger would give rise to an SLC,
16 taking into account other constraints and potential entrants. So focus on entry
17 and expansion.

18 The discussion on dynamic competition begins a couple of pages on, at page 4120,
19 under the heading "Loss of dynamic competition". There are a number of
20 points to note here.

21 The first, at paragraph 5.17, is that the guidelines identify the dynamic competition
22 represented by the potential entrant's efforts to come into the market. So, as
23 explained there:

24 "In some sectors an important aspect of how firms compete involves efforts or
25 investments aimed at protecting or expanding their profits in the future. This
26 includes efforts that may give firms the ability to compete in entirely new

1 areas, i.e. to enter, or the ability to compete more effectively in areas where
2 they are already active, that's to say to expand."

3 So this is the dynamic competitor, the potential competitor, who is seeking to
4 innovate as a means of entry.

5 The second point, at 5.18, identifies another way in which dynamic competition can
6 play out. Specifically, you see that this identifies the scope for responsive
7 interactions to which such entry efforts can give rise as incumbents seek to
8 protect their position. So you see there the reference to:

9 "Dynamic competitive interactions between existing competitors and potential
10 entrants that are making efforts to enter and expand. Existing firms may
11 invest in the present in order to protect future sales from dynamic
12 competitors."

13 So another potential feature of dynamic competition, a response to the efforts of the
14 entrant to come in.

15 Thirdly, at paragraph 5.19, the guidelines explain that the mergers can reduce this
16 dynamic competition in one or both of two ways, which are set out at the top
17 of 1421.

18 "On the one hand, (a), a merger may lead the existing supplier, the incumbent, to
19 reduce its efforts to protect against the possible impact of the dynamic
20 competitor, one potential adverse effect. On the other, at (b) a merger may
21 lead the merged entity to reduce those efforts by suppressing the independent
22 incentive to enter on the part of that dynamic competitor."

23 So it follows that dynamic competition concerns can arise in circumstances where
24 the incumbent has not yet recognised or responded to the competitive threat
25 represented by the potential entrant. There may still be harm to dynamic
26 competition as a result of the potential entrant itself ceasing its efforts,

1 removing a present source of dynamic competition, and there may also be
2 harm to dynamic competition as a result of the response that the incumbent
3 could have been expected to make subsequently if the potential entrant's
4 efforts had not been ended by the merger, even if that response had yet to
5 eventuate by the time of the merger.

6 The fourth point appears at paragraph 5.20. This recognises that:

7 "There may be some uncertainty about the outcome of investments and innovation
8 efforts absent the merger, including whether the investments being made by
9 merger firms would ultimately result in products or services being made
10 available to customers. However, uncertainty about the outcome of a
11 dynamic competitive process does not preclude the CMA from assessing the
12 impact of the merger on that dynamic process. A process of dynamic
13 competition can increase the likelihood of new innovations or products being
14 made available and therefore has economic value in the present."

15 So a loss of dynamic competition may arise from a merger whether or not the
16 potential entrant would ultimately have succeeded in entering. That may be
17 a present loss of competition or one that would arise from a competitive
18 response even prior to entry.

19 A detailed consideration of the degree of likelihood of successful entry is obviously of
20 relevance to future competition, the first of these ways in which a potential
21 competitor merger might have an effect on competition, but if the concern is
22 about a loss of dynamic competition, there may be such a loss even if the
23 potential entrant's prospects of entry are speculative and uncertain. The
24 competition that is being harmed is already present in the market as a result
25 of the potential entrant's efforts to develop its new offer.

26 The fifth point is in paragraph 5.22. It concerns the evidence that may be relevant in

1 assessing whether a problem arises by reason of the suppression of
2 responsive efforts on the part of the incumbent. The paragraph notes that:

3 "When assessing losses of dynamic competition, the CMA may consider evidence
4 on any direct response of an incumbent merger firm to the threat of entry or
5 expansion by the other merger firm, or may consider evidence on the
6 incumbent's incentive to respond to any such threat."

7 So, on the approach set out in the guidelines, evidence of responsive action or
8 internal documents showing an awareness that the potential competitor poses
9 a threat would obviously be relevant, but there may be other ways in which
10 that dynamic competition is harmed. For example, the CMA may consider
11 evidence on the incumbent's incentive to respond to such a threat.

12 That makes sense, bearing in mind that by the time of the merger the dynamic
13 competition in the market may be confined to the potential entrant's efforts to
14 enter, but a consideration of the incumbent's incentives may indicate that the
15 incumbent could have been expected to respond subsequently in the absence
16 of a merger.

17 The fifth and final point at paragraph 5.23, to which Mr Jowell took you. You see that
18 paragraph identifies a need to assess the prospects of successful entry and
19 the expected closeness of competition between the dynamic competitor and
20 the other firms.

21 As we will see when we come to the decision, the CMA did assess both of those
22 matters in the decision, and I will show you the relevant elements of the
23 CMA's reasoning.

24 So that's how the CMA's guidance addresses the concept of dynamic competition,
25 with the aim of showing that the concept is not a novel or unorthodox one. It
26 is established as a feature of merger control in the UK and in other

1 jurisdictions. We also give references to recent academic literature about it.
2 I don't propose to take you to them, but they are set out in paragraph 16 of our
3 skeleton argument and the accompanying footnotes. Those we say provide
4 an answer to the suggestion by Mr Jowell that this is a novel and unorthodox
5 feature of UK merger control.

6 Returning then to the decision, the reasoning which underpins the CMA's
7 conclusions on the horizontal SLC are set out in Section 7 in bundle 2, tab 19,
8 starting at page 676.

9 Paragraph 7.1 frames the discussion, explaining that:

10 "The CMA is assessing whether the merger has or may be expected to lead to a loss
11 of potential competition in display advertising in the UK."

12 That reference to potential competition is, of course, to competition from a potential
13 competitor drawing on the framework we have just seen in the merger
14 guidelines.

15 Looking down the page at 7.4, we see that the CMA is specifically concerned with
16 the second of the two types of competition from a potential competitor, not
17 future competition, but dynamic competition.

18 Paragraph 7.2 identifies GIPHY's contribution to dynamic competition which lay at
19 the root of the CMA's concern. The paragraph starts by noting that:

20 "GIPHY is a leading provider of video GIFs and GIF stickers accounting for the
21 majority of the GIF searches globally, and that GIFs are popular amongst
22 social media users and an important engagement tool for social media and
23 other platforms."

24 It is perhaps worth recalling at this point the scale of GIPHY's activities, as they are
25 relevant to the competition assessment. If you can turn back -- we will come
26 back to 7.2, but if we could glance back at page 502. You see at 2.4 that

1 GIPHY has over 800 million users globally, counted both owned and operated
2 O&O channels and distribution partners.

3 You can see in the green text, in 2.4, the average monthly searches that are
4 generated through its third party distribution channels worldwide, using
5 GIPHY's platform.

6 Looking down at the green text in paragraph 2.5, you see the number of monthly
7 searches delivered by GIPHY in the UK alone across its entire distribution
8 network.

9 Over the page at 2.6 you see that GIPHY identified over 10 million UK IP addresses
10 that were served with its content during the course of a single week in
11 March 2021.

12 Turning on to page 548, you see GIPHY's comparative success in serving GIFs to
13 users. Figure 9, in the centre of the page, sets out a comparison of the global
14 monthly searches of GIFs by GIPHY, Tenor, which is owned by Google, and
15 Gfycat. The green line is the combined total. The dark blue line is the GIPHY
16 total. So a formidable scale of activity in the supply of GIF content, and a very
17 significant established user base.

18 As you put it before the short adjournment, sir, GIPHY had the eyeballs in very large
19 numbers. The strength of GIPHY's business position is attributable to their
20 success in a number of aspects of the activity of providing searchable GIF
21 libraries to users.

22 To make that good, going back to page 534, you see that there are a number of
23 activities involved in GIF supply, which are then set out over the page at 535.

24 **MR SIMON HOLMES:** Could you please give us the paragraph reference?

25 **MR HOLMES:** Page 534 at paragraph 10. You see there that there are various
26 activities identified which are involved in the process of GIF supply. They

1 include sourcing, moderating and hosting a library, search algorithms and
2 distribution. Those are expanded upon in the following paragraphs.

3 You see at paragraph 4.18 the idea that high quality, professional content is
4 perceived as important is also supported by GIPHY's internal documents. So
5 one feature of what makes a successful GIF provider on the market GIPHY
6 competes on is high quality, professional content. You see in the text how
7 GIPHY describes its selling points.

8 You see at 4.20, licensing rights to content. You see that GIPHY has created
9 a purpose built licensing agreement enabling it to secure legal permission
10 from the owner of the intellectual property for that content.

11 At 4.25 you see that well-moderated content is important to social media platforms,
12 as offensive content can degrade the user experience.

13 In the final sentence on that page you see a statement about Facebook's
14 assessment of the GIF provider landscape.

15 Chapter 5 assesses GIPHY by reference to these various attributes. At 5.89 --

16 **MR JUSTICE MARCUS SMITH:** Just before you go to chapter 5, distribution.
17 Where one distributes GIFs to third party platforms.

18 **MR HOLMES:** Yes.

19 **MR JUSTICE MARCUS SMITH:** I assume there is some sort of -- it may not
20 necessarily be legally contractual. There will be some sort of protocol
21 whereby the content is implanted into the message that is sent. Is there some
22 sort of contractual arrangement or licence or understanding that explains how
23 that works?

24 **MR HOLMES:** If you'll give me one moment, I'll just take instructions.

25 **MR JUSTICE MARCUS SMITH:** Of course.

26 **MR HOLMES:** My understanding is there are contractual arrangements with the

1 various distribution partners when GIPHY distributes GIFs other than via its
2 owned and operated channel.

3 **MR JUSTICE MARCUS SMITH:** But no payment is involved in that?

4 **MR HOLMES:** That's correct, yes. I am told that it depends, sir. So that may be a
5 point to come back to.

6 The short point that I was just about to develop --

7 **MR JUSTICE MARCUS SMITH:** Of course.

8 **MR HOLMES:** -- is that there's an assessment in the decision of GIPHY's position in
9 relation to all of these various activities and -- sorry. I have a wrong reference
10 here.

11 At the top of page 587 you see the finding that:

12 "The social media platforms have very limited close alternatives to GIPHY, for the
13 following reasons. The distinctive quality of GIPHY's content and search
14 algorithm and its sizeable reach among the major distribution partners and the
15 fact that Tenor is GIPHY's only sizeable and close competitor, as it offers
16 a service of broadly similar quality", and you will see the confidential text that
17 follows.

18 The point is that GIPHY was a powerful presence on account of the quality of its
19 offer, which was assessed in the decision.

20 There's also evidence, of course, about Meta's assessment of the quality of GIPHY's
21 offer.

22 You see at paragraph 7.33 or 7.34 that Facebook recognised GIPHY's role as
23 an innovator and saw the creativity of its team as an important driver in its
24 decision to acquire GIPHY. There's then a quotation from a Facebook
25 employee.

26 "It is easier to find engineers that can write code. What's hard to find is those who

1 can do that with creative mindset, who understand how consumers think and
2 can build products that are meaningfully important to consumers. GIPHY had
3 those products. They just weren't some of the core parts of their business.
4 You know, they had this GIF search engine but they also had, you know,
5 creative effects and they had a camera tool."

6 So a positive assessment from Facebook of GIPHY's role as an innovator.

7 Investors also identified the importance of the user base that GIPHY had acquired in
8 conversations with the CMA.

9 Just to pick up a couple of those references, at 6.109, you see this reference to
10 a document prepared by JP Morgan in connection with GIPHY's options for
11 external fundraising, in which JP Morgan noted that it has high confidence
12 that a GIPHY -- and you can see confidential text -- "to fuel near term organic
13 growth will be broadly well received. JP Morgan explained it made this
14 statement on the basis of its extensive experience of fund raising in the tech
15 industry. Its view was reached on the basis that GIPHY was a well-known
16 brand that was used by circa 800 million people daily."

17 Then, looking over the page, you see the views of one particular investor, Playtika,
18 a large digital entertainment company, one potential new investor, with whom
19 the CMA discussed.

20 At 6.112 you see that Playtika's interest in GIPHY was driven by the fact that GIPHY
21 had a high number of active users and was building an ad product which
22 could be significant if executed well.

23 6.113:

24 "Playtika compared the potential of GIPHY to the likes of Google and Facebook,
25 noting that it had a very high number of active daily users and its daily search
26 volume was equivalent to 15% of Google's. In Playtika's view this effectively

1 made GIPHY the third largest search engine in the world."

2 Then there's confidential text, which I would ask you, please, to read in 6.114.

3 (Pause.)

4 In summary, GIPHY had a large and established user base. It transacted very large
5 volumes in supplying GIFs in the UK and internationally, and that user base
6 was a significant feature of its position in the market.

7 With those points in mind, if we could just go back to 7.2 at 676. We have looked at
8 the first point, GIPHY's position as a leading provider of GIFs. There is then
9 in the sixth line down a discussion of GIPHY's entry efforts in relation to
10 advertising.

11 "Prior to the merger, GIPHY was seeking to build on its success as a GIF provider by
12 monetising through its innovative Paid Alignment service ..."

13 Paid Alignment is the new offering, the innovative product that GIPHY was seeking
14 to roll out. As the CMA goes on to explain:

15 "Before the merger, GIPHY had made some progress in attracting advisers,
16 advertisers and third party platforms to this service in the US but hadn't yet
17 entered the UK market, and was continuing to develop and extend its Paid
18 Alignment offer."

19 The final point in the paragraph:

20 "The type of advertising that GIPHY was developing prior to the merger through its
21 Paid Alignment services would have been a close substitute for display
22 advertising services of the type offered by Facebook."

23 So, as explained in 7.2, GIPHY was seeking to develop and extend an innovative
24 product in the form of its Paid Alignment offer, which on the CMA's analysis
25 would compete closely with Facebook's services.

26 The Paid Alignment product is further explained in paragraph 7.35 on page 687.

1 You see that it was a novel form of digital advertising, which allowed
2 advertisers to ensure the prominence of GIFs which promoted their brands on
3 GIPHY's services. The GIF could include product placement within the GIF,
4 celebrity endorsement, the inclusion of a brand logo, and these GIFs could be
5 aligned with specific search terms, so that when a user searched for that term,
6 the branded GIF would be first or prominent among the search results. Paid
7 Alignment also allowed advertisers to insert their GIFs into GIPHY's trending
8 feed on its O&O site.

9 **PROFESSOR CUBBIN:** Could you just explain, would these be searches for GIFs
10 or just general searches.

11 **MR HOLMES:** For GIFs.

12 **PROFESSOR CUBBIN:** At present at any rate.

13 **MR HOLMES:** At present at any rate, exactly, yes. that's a point that distinguishes
14 them from a general search engine like Google. You will have seen in the
15 market definition section, the reason why the CMA finds that this form of
16 advertising is not like search advertising is because users who go on
17 a website and search on Google or Bing and search for a product name are
18 quite likely to be out to buy that product or may very well be. So search
19 advertising is then targeted at capturing those in-market consumers, whereas
20 here the search is for a GIF. It is for a particular type of message you want to
21 send to a friend to convey a particular emotion or to capture, you know,
22 a particular idea. The advertising that is embedded in that is more in the
23 nature of a promotion of a brand. So if you search for doughnuts, you might
24 see a sign for Dunkin' Donuts. You couldn't click on the Dunkin' Donut logo
25 and go through to the Dunkin' Donut website, at least as the proposition is
26 currently planned. It would just be included in the message which is currently

1 sent. Does that answer your question?

2 You see from 7.40 that the effect of the merger was to terminate GIPHY's efforts at
3 developing this product which the CMA considered to be an innovation. As
4 explained there:

5 "Following the merger, Facebook required the termination of all GIPHY's existing
6 Paid Alignment arrangements and the cessation of all GIPHY's revenue
7 generating activities."

8 Against that background, the CMA sets out to analyse whether, by reason of this
9 termination, the merger would give rise to a loss of dynamic competition,
10 amounting to a substantial lessening of competition in the UK. The CMA's
11 analysis of that competition is quite involved. It rests on a large volume of
12 evidence, which I will not go through in detail. It is really not necessary to do
13 so, because I don't think that's central to Meta's case on ground 1, but I will
14 recapitulate the main conclusions which led the CMA to find that there was
15 a horizontal SLC.

16 There were four components to that.

17 First, the CMA assessed the importance of GIPHY's efforts to innovate and expand.

18 Secondly, it considered the likelihood of expansion and of UK entry by GIPHY.

19 Thirdly, it examined the closeness of competition between Paid Alignment
20 Facebook's display advertising.

21 Fourthly, it assessed the likely response by Facebook, and others, absent the
22 merger, to GIPHY's continuing efforts to continue and expand.

23 Taking those points in turn, on the importance of GIPHY's efforts to dynamic
24 competition, the CMA's analysis is contained in paragraphs 7.30 to 7.49. It is
25 worth pausing over 7.42, where the CMA notes that:

26 "GIPHY's efforts through Paid Alignment to build and monetise its services were

1 particularly relevant because", first point, "this is a market in which
2 investments in entering and expanding represent an important part of the
3 competitive process.

4 Secondly, digital platforms operate in an industry where the process of entering and
5 expanding takes place over a long period of time and involves significant
6 costs and risks. Commercial success in digital markets can typically involve
7 building an audience" -- the eyeballs to which you referred, sir -- "and then
8 developing a way to monetise that audience."

9 Third point:

10 "Following the merger, we do not consider that any other potential player is playing
11 or is likely to play a similarly important role in the dynamic competitive
12 process. GIPHY has succeeded in building a global and UK audience for its
13 GIFs. No other supplier had reached a material market share in the supply of
14 GIFs, apart from Tenor. GIPHY have made substantial progress towards
15 establishing its monetisation model, and any business seeking to enter the
16 market for searchable GIF libraries faces significant barriers to entry in both
17 GIF provision and ability to monetise through display advertising."

18 So, in other words, GIPHY was in a unique position, as the CMA found, in part
19 because of its very large installed base of users.

20 Then the conclusions are summarised on this point at 7.45 and 7.46. You see:

21 "GIPHY had achieved significant success in developing its GIF services. Widely
22 recognised as an innovator and was continuing to innovate to develop this
23 product and to offer Paid Alignment. As such, GIPHY was making important
24 contributions the CMA found to dynamic competition, particularly as
25 a potentially close competitor to Facebook, a point which we will return to,
26 which currently faces limited competition."

1 Then, at 7.46:

2 "We consider that GIPHY's efforts prior to the merger increased the likelihood of new
3 innovations or products being made available in future, whether by GIPHY or
4 by stimulating wider innovation by others responding to this competitive
5 pressure. This would give customers the chance to benefit from a wider
6 variety of products and increase competition."

7 The second question concerns the likelihood of GIPHY expanding its provision of the
8 Paid Alignment offering in the market and of launching that product in the UK.
9 That's addressed in paragraph 7.50 to 7.188.

10 As to the first part, the findings are summarised on page 731 at paragraph 7.168. If
11 I could ask you just briefly to review that paragraph, please.

12 **MR JUSTICE MARCUS SMITH:** Of course. (Pause.)

13 **MR HOLMES:** So uncertainty as to whether entry and expansion efforts would
14 succeed, but had they continued, they would have driven dynamic
15 competition.

16 As regards the UK, the CMA summarised its finding on page 738, paragraphs 7.181
17 and 7.182. If I could ask you, please, to review those paragraphs.

18 **MR JUSTICE MARCUS SMITH:** Of course. (Pause.)

19 **MR HOLMES:** So a finding by the CMA based on the evidence before it that GIPHY
20 was likely to have launched Paid Alignment into the UK. The key point at
21 7.181.

22 At 7.182, a secondary point.

23 "Innovation or efforts by incumbent firms in response to GIPHY would potentially also
24 benefit UK consumers, whether or not GIPHY expanded internationally."

25 The third question concerned the closeness of competition between Paid Alignment
26 and Facebook's display advertising. This is addressed in paragraph 7.189 to

1 7.195. You see why the enquiry was considered relevant at page 743 at
2 7.189:

3 "The constraint exerted by a dynamic competitor on other firms depends in part on
4 the expected closeness of competition between those other firms and the
5 dynamic competitor."

6 There are then reasons and evidence set out. They included an assessment of
7 Meta's views on GIPHY's monetisation product at the time of the merger, and
8 you see that at 7.203 and 7.204.

9 I would ask you -- we need not pause on it now, but it would be worth reading that at
10 your leisure. What it shows is that Meta's rationale for the merger did include
11 an assessment of the possible upside of monetising GIFs or stickers.

12 At page 745, you see at 7.195 the conclusion:

13 "We consider that GIPHY's Paid Alignment service would have been in close
14 competition with Facebook's current display advertising offering in the UK."

15 The fourth and final question relates to Facebook's and others' likely response to
16 potential competition from GIPHY, absent the merger.

17 The conclusion at paragraph 7.248 on page 762 is that:

18 "Facebook and others have shown interest in developing monetisation of messages
19 and stories, an area of potential revenue growth for display advertising on
20 which GIPHY's efforts were also focused. Absent the merger, as GIPHY
21 continued to develop its GIF advertising products, Facebook would have had
22 an incentive to respond to a dynamic threat of competition from GIPHY, and
23 we consider this evidence supports the view that GIPHY was an important
24 player in a potentially growing segment of the display advertising market."

25 **PROFESSOR CUBBIN:** Mr Holmes, could you perhaps explain in a little bit more
26 detail the nature of the threat that GIPHY posed? Is it the threat -- maybe

1 I will let you expand on that?

2 **MR HOLMES:** The threat was that GIPHY would continue to develop its product
3 and that that would take some portion of display advertising in competition
4 with Facebook's offer. So Facebook provides display advertising. This is
5 a close substitute for display advertising. Therefore Facebook would have an
6 incentive to respond to the product, GIPHY's Paid Alignment product, with
7 innovations of its own in the same space.

8 **PROFESSOR CUBBIN:** So the threat is that it would displace some of Facebook's
9 existing display advertising?

10 **MR HOLMES:** It would win a portion of display advertising, which is the core
11 business of Facebook.

12 **PROFESSOR CUBBIN:** Which therefore would make Facebook have to innovate in
13 some other way, maybe by developing its own library or some other way that
14 we can only guess at perhaps.

15 **MR HOLMES:** Yes. It would incentivise them to develop a product that would
16 operate in the same or broadly similar space.

17 **PROFESSOR CUBBIN:** Okay, thank you. I just wanted to understand what picture
18 the CMA had in mind of that threat.

19 **MR HOLMES:** Finally, in paragraph 7.254, you see that the CMA summarise its
20 conclusions on substantiality based on all of the previous analysis and
21 evidence. You see at (a):

22 "Display advertising market in the UK is one with limited competition, given
23 Facebook's significant market power. That makes GIPHY's impact more
24 significant."

25 Then at (b):

26 "GIPHY's pre-merger activities were valuable to the dynamic competitive process in

1 themselves and in driving other competitors' efforts. Given that GIPHY is
2 an innovative and leading provider of GIFs and building on its existing
3 strength, GIPHY had made concerted efforts to monetise its services by
4 means of an innovative advertising model." The point at 2.

5 At 3:

6 "If GIPHY had extended its presence on third party platforms, those platforms would
7 have had an incentive to collaborate with GIPHY, to further develop GIF
8 monetisation."

9 Fourthly:

10 "GIPHY was seeking to enter a market with significant entry barriers on the basis of
11 an innovative business model. GIPHY's efforts to monetize GIFs increased
12 the likelihood of new innovations or products being made available and of
13 existing providers of display advertising, including Facebook, making efforts to
14 protect their future sales from increased competition".

15 That is the point we were just discussing.

16 Finally:

17 "Absent the merger, GIPHY was likely to have entered into the supply of Paid
18 Alignment services in the UK."

19 Sir, those are just a very whistle-stop tour of the reasoning and analysis in the
20 decision.

21 If I could now turn to consider the first ground of Meta's application for review. The
22 underlying complaint is identified as the absence from the report of any
23 assessment of the extent to which GIPHY would, in the counterfactual, have
24 expanded and/or succeeded in the relevant UK advertising market, and
25 absent such assessment, it is said that the CMA lacked grounds for
26 supposing that GIPHY would be likely to become a significant competitive

1 threat to Meta. What is said is that the CMA ought to have assessed the likely
2 future market share or revenues of GIPHY and the likely co-relative loss of
3 profit or likely potential loss of profit on the part of the incumbent, Meta.

4 This argument focuses on the extent of GIPHY's expansion post-entry in the UK, in
5 terms of market share that it could be expected to capture, or the revenue that
6 it would generate, or the profits its expansion would lead Meta to lose. But, as
7 the Tribunal has seen, the CMA's concern rested on a loss of dynamic
8 competition resulting from the merger. It was not a case based on the loss of
9 future competition, the other category of competition identified in the
10 guidelines in relation to mergers involving potential competitors.

11 That dynamic competition, as it is set out in the decision, doesn't turn on whether
12 Meta was likely to achieve any particular scale of activity in the UK market.
13 On the CMA's case, dynamic competition was already occurring by reason of
14 Meta's efforts to develop its Paid Alignment product, and absent the merger,
15 as the CMA found, that dynamic competition would have continued,
16 generating a consumer benefit in the UK as a result of the chance of
17 innovative products being launched.

18 The CMA's case had been evidence base relating to that finding of dynamic
19 competition.

20 As the guidelines observe:

21 "Harm may result to dynamic competition where a potential competitor's efforts are
22 terminated, although the prospects of those efforts succeeding are uncertain."

23 So, in my submission, the CMA did not need to reach conclusions as to the extent of
24 GIPHY's likely expansion or success in the UK market or of the profits it would
25 make. There was nothing unreasonable in the CMA's line of analysis of harm
26 to dynamic competition.

1 So my first submission is that ground 1 rests on a misconception. The metrics
2 identified would be of relevance if the CMA's case rested on GIPHY's
3 contribution to future competition post-entry, but they make little sense when
4 directed to a case where the case is about GIPHY's contribution to current
5 and ongoing dynamic contribution which the merger will remove as
6 an independent source of competitive interaction in the market.

7 Looking further at the two limbs of the ground, ground 1A alleges that the CMA is
8 misinterpreting the statutory test under section 35 (1) (b) of the Enterprise Act.
9 Meta's argument is that there must be an assessment of the extent of the
10 lessening of competition, in order to show that it is substantial and that this
11 required assessing whether GIPHY would have become a significant
12 competitive threat.

13 In my submission that's not really a debate about the construction of the statute. The
14 disagreement between the CMA and Meta is about whether the CMA has
15 adequately justified its finding of substantiality based on the competition
16 concern which it identifies relating to dynamic competition already in the
17 market, and that may have been expected to continue whether or not Meta's
18 product was ultimately successful.

19 The case law makes clear that the assessment of what amounts to a substantial
20 lessening of competition will depend on the context and the nature of the
21 CMA's competition concern. We say that's the true import of the Global Radio
22 case and of the South Yorkshire Transport case.

23 If we could just go to Global Radio again. That's in authorities bundle 3 at tab 61.
24 So this was a merger case in which the applicant contended that the CC had
25 misinterpreted the meaning of "substantial" in the context of "substantial
26 lessening of competition".

1 Picking it up at page 1845, paragraph 18 sets out the applicant's case:

2 "In this context 'substantial' means large, considerable or weighty."

3 The CC's position is at paragraph 19:

4 "The Commission accepts that it did not specifically ask itself whether the lessening
5 was large, considerable or weighty but maintains it was under no obligation to
6 do so. According to the Commission, it correctly directs itself to consider
7 whether the lessening competition was substantial, applying its published
8 guidelines."

9 The Tribunal's analysis begins at 20:

10 "The word 'substantial' is certainly capable of signifying large, considerable or
11 weighty, confirmed by the House of Lords in *Palser v Grinling*. One of the
12 issues in that case ..."

13 I don't think we need trouble ourselves with that. Then, at paragraph 21:

14 "'Substantial' was not, however, held to mean large, considerable or weighty in the
15 South Yorks Transport case."

16 You see that that case concerned section 64 of the Fair Trading Act. The House of
17 Lords had to consider the meaning of a substantial part of the United
18 Kingdom. Lord Mustill, with whom the other members of the House of Lords
19 expressed agreement, noted that the word "'substantial' is protean in nature,
20 "capable of meaning not trifling at one extreme and nearly complete at the
21 other".

22 Then in the quotation from that:

23 "It is sufficient to say that although I do not accept that 'substantial' can never mean
24 more than *de minimis*" -- the point that Mr Jowell focused on -- "I am satisfied
25 that the word does indeed lie further up the spectrum. How far up is another
26 matter. The courts have repeatedly warned against the dangers of taking

1 an inherently imprecise word and, by redefining it, thrusting on it a spurious
2 degree of precision. I will try to avoid such an error. Nevertheless, I am glad
3 to adopt, as a means of giving a general indication of where the meaning of
4 the word lies within the range of possible meanings, the expression of Norse
5 LJ 'worthy of consideration for the purposes of the Act'."

6 Then, at paragraph 22, a further point that emerges from Lord Mustill's speech in
7 South Yorkshire Transport:

8 "Views could potentially differ as to whether a part of the United Kingdom was
9 substantial."

10 Picking it up towards the foot of the quotation:

11 "Even after eliminating inappropriate senses of 'substantial', one is still left with
12 a meaning broad enough to call for the exercise of judgment rather than
13 an exact quantitative measurement. Approaching the matter in this light, I am
14 quite satisfied that there is no ground for interference by this court, since the
15 conclusion at which the Commission arrived was well within the permissible
16 field of judgment."

17 Now, I take from this case both -- I should say that this interpretation was held to
18 apply in Global Radio equally in the context of substantial lessening of
19 competition. I take from this case that the meaning of "substantial" will
20 depend on the circumstances and will also depend on why the authority
21 regards a particular merger as worthy of consideration for the purposes of the
22 Act, taking the formulation that Lord Mustill endorsed from Norse LJ.

23 "One should not thrust on the word a spurious degree of precision. The CMA's
24 assessment of substantiality calls for the exercise of judgment rather than any
25 quantitative measurement, and the judgment should only be impugned on
26 a judicial review if it is outside the permissible field of judgment, in other

1 words, by a reasonableness standard."

2 So no general requirement to engage in any quantification of effects by reference to
3 any particular or universal metrics.

4 That's confirmed in another subsequent merger review judgment in the case of Toby.

5 That is in the authorities bundle 4 at tab 86. We shall just have time to look at
6 that case before you need to rise, sir.

7 If we could start at page 3058, you see at paragraph 338 at the end of the
8 paragraph that the applicant in that case, Toby, was alleging that the CMA
9 erred by not establishing that the SLC was substantial.

10 Looking down the page at 340, reference is made to Global Radio and the Tribunal
11 notes Global Radio's submission that substantial lessening of competition
12 meant large, considerable or weighty and that this was rejected.

13 Turning on to page 3074, you see from the heading at the top of the page the
14 submission which the Tribunal was turning to address, namely:

15 "Did the CMA err in law in failing to identify the extent of any lessening of competition
16 and thus whether it was substantial?"

17 That, of course, bears similarity to the point that Meta makes in its skeleton
18 argument at paragraph 13. It says there that:

19 "It is clear that there must be an assessment of the extent of the lessening of
20 competition to meet the substantiality test."

21 As the Tribunal held in Toby, that line of argument is inconsistent with South Yorcks
22 Transport and with Global Radio. If you could turn on in the judgment to page
23 3076, you see at paragraph 392 that:

24 "Global Radio makes it clear that the authority is not required to show that the SLC is
25 large, considerable or weighty."

26 On that basis the Tribunal rejected Toby's contention that the CMA was required to

1 quantify the SLC.

2 It then turns to examine Toby's argument that any price increase post-merger would
3 be de minimis in the same paragraph, and the Tribunal ...

4 Just pausing there, Meta makes a very similar claim at paragraph 11 of its skeleton
5 argument, where it alleges that:

6 "GIPHY would have gained only a minute proportion of the relevant market within
7 any reasonable period."

8 But the Tribunal rejected the de minimis point that was advanced in 393 -- that was
9 advanced by Toby in this case.

10 "Having regard to the nature of the competition authority's concerns", as you see at
11 the top of page 3077, "those concerns were not confined to price but included
12 other non-price terms, including fewer new products being developed. Even if
13 the price increases would, in fact, be de minimis, Toby had not shown that the
14 SLC conclusion as regards the non-price effects was unreasonable or
15 irrational."

16 In my submission that ties in with Lord Mustill's characterisation of "substantial" as
17 meaning "worthy of consideration for the purpose of the Act". On that
18 approach what is required will depend on the reason why -- what's considered
19 substantial will depend on the reason why it was regarded as worthy of
20 consideration, what the competition concern is which motivates the authority's
21 investigation.

22 You have my submission that in this case the CMA was concerned with a loss of
23 dynamic competition, including the competition that GIPHY's efforts already
24 represented. Such competition can play out regardless of whether a potential
25 competitor's efforts lead eventually to successful entry or expansion. In my
26 submission it is therefore not a fair or reasonable objection to the CMA's

1 report that it did not quantify the share of the market that GIPHY could expect
2 to achieve following entry. That just does not go to the concern that the CMA
3 had identified.

4 Sir, if that's a convenient moment.

5 **MR JUSTICE MARCUS SMITH:** Yes. Thank you very much, Mr Holmes.

6 I just have one question. I don't want an answer to it now. It really arises out of
7 GIPHY's business model, which I think I need better to understand in order to
8 really understand the questions we are being asked.

9 **MR HOLMES:** Yes.

10 **MR JUSTICE MARCUS SMITH:** It seems to me that GIPHY was somewhat
11 awkwardly placed as what I might call an independent complement to social
12 media communication, and please excuse any sort of technical errors about
13 that, because that's an area I think I am going to have to educate myself in as
14 well, but an independent complement is quite an awkward position for
15 a company to sit in.

16 So it seems to me GIPHY was a complement, because actually the GIFs was
17 providing a library to and the search functions to was part of the
18 communication provided by others, whether that be WhatsApp or anything
19 else, but it is an independent complement, because it provides the service to
20 those communication providers as a third party. So we have that contract
21 between GIPHY and WhatsApp or whatever it is that we mentioned earlier.

22 So given that's the sort of position that GIPHY is at -- I know that there are direct
23 searches in the library and one can make a direct search if one goes to
24 GIPHY's app or to the website, but that's not really why one uses GIPHY
25 I don't think. So what does GIPHY do if it wants to monetise its offering?

26 Now it could do so by simply charging those who are providing the messaging

1 service. So for every GIF that's included WhatsApp would pay a certain
2 amount, but that's not the route that was gone down and one can understand
3 perhaps why. So they have gone down the route of what we call Paid
4 Alignment, but it is really a form of charging for the advertising, the eyeballs
5 that we discussed earlier.

6 My question really is how exactly was GIPHY going to do that, because you've either
7 got a search engine which operates within a message -- in other words, I am
8 WhatsApping away. I decide to include a GIF. I then within WhatsApp or
9 whatever other message I am using use the search facility to the GIPHY
10 library but within the message, and then I identify the GIF that I want and plug
11 it in.

12 Now that implies a rather more limited universe of eyeballs in terms of advertising
13 advantage than perhaps through let us say other forms of advertising, but
14 that's one way; in other words, the GIPHY library is accessed almost
15 parasitically through the message one is compiling.

16 The alternative is, looking at the example that I think was provided by Meta of Paid
17 Alignment, that you enter a search term and get ads coming up in response,
18 and that is much more like the Google model of entering a search term and
19 getting a series of hits back, the top few of which are paid for ads and the rest
20 are what you actually want. Sorry. I am being tendentious.

21 But my question there is: what platform would GIPHY be using to provide that?
22 I mean, would they do a deal with Google so that you could search for GIFs
23 responsive to a particular term or would they set up their own independent
24 search ...? I suppose what I am really grasping for is I understand how
25 access to the library operates through a message.

26 **MR HOLMES:** Yes.

1 **MR JUSTICE MARCUS SMITH:** I don't really understand how Paid Alignment
2 operates independently of that. I don't know whether I should in order to
3 understand the competitive dynamics that are going forward. So there's a sort
4 of lack of clarity about how it is that GIPHY are going to monetise this, and
5 I think it is important to understand that. I am sure it is here and it is just my
6 failure to grasp it. I think understanding how they are going to monetise it
7 does or may provide an insight into the competitive forces that are here at
8 work, because at the end of the day we are talking about how one gets
9 a profit out of these services --

10 **MR HOLMES:** Yes.

11 **MR JUSTICE MARCUS SMITH:** -- and the profit that we are talking about on both
12 the Facebook/Meta and the GIPHY side is advertisers paying and they will
13 only pay if they are assured that the right people are going to be looking at
14 their products.

15 **MR HOLMES:** Yes.

16 **MR JUSTICE MARCUS SMITH:** I am sorry. That was a rather long way of
17 articulating I think a confession of considerable technical ignorance, but I think
18 if either of you could alleviate my technical ignorance, that would be much
19 appreciated.

20 **MR HOLMES:** I am sure we will both take that question away and come back with
21 our own answers. Whether they will align I can't guarantee.

22 **MR JUSTICE MARCUS SMITH:** Well, constructive tension is always a good thing in
23 these things. So that would be very helpful. Thank you very much.
24 10 o'clock tomorrow morning or 10.30?

25 **MR HOLMES:** Perhaps we should say 10 o'clock to be on the safe side.

26 **MR JUSTICE MARCUS SMITH:** Very grateful. 10 o'clock it will be. Thank you very

1 much.

2 **(4.16 pm)**

3 **(Hearing adjourned until 10.00 am on Tuesday, 26th April 2022)**

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