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IN THE COMPETITION APPEAL TRIBUNAL

Case No. 1024/4/1/03

Royal Courts of Justice

Friday, 28th November 2003

B e f o r e:

SIR CHRISTOPHER BELLAMY
(The President)
MR PETER CLAYTON
MR ADAM SCOTT, TD

BETWEEN:

IBA HEALTH LTD

Applicant

&

THE OFFICE OF FAIR TRADING

Respondent

&

(1) iSOFT GROUP LTD
(2) TOREX PLC

Interveners

Mr Nicholas Green QC and Mr Aidan Robertson (instructed by Macfarlanes) appeared on behalf of the Applicant

Mr Jonathan Crow and Mr Daniel Beard (instructed by Treasury Solicitors) appeared on behalf of the Respondent

Mr David Anderson QC and Miss Kelyn Bacon (instructed by Ashurst Morris Crisp) appeared on behalf of iSoft

T R A N S C R I P T O F P R O C E E D I N G S

Transcription of the stenographic notes of
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(At 10.30 a.m.)

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THE PRESIDENT: The Tribunal is grateful to the parties for their cooperation in enabling this case to be brought on so quickly. We have done our best to read everything, but please forgive us if we need reminding as to where particular points are to be found. Yes, Mr Green.

MR GREEN: President, Mr Clayton, Mr Scott, good morning. I appear today for IBA with Mr Robertson. For the Office of Fair Trading, Mr Jonathan Crow and Mr Daniel Beard appear, and for iSoft, the Interveners, Mr David Anderson and Miss Kelyn Bacon. Torex, the other Intervener, is not represented by counsel today.

I would propose to divide my submissions this morning into two quite discrete sections. I wish first to address general considerations which we would submit should guide your approach to judicial review in cases of this sort. I do not propose to go in any detail into the case law. We have set our position out in writing but I will make some general observations about the case law. Given time constraints, I want to concentrate on analysis of the decision today, so the preponderant part of my submissions is really going to concentrate on the merits rather than the procedure.

The second part of my submission will focus upon the particular reasons why we submit the OFT decision is thoroughly and fatally flawed by a series of material errors.

Can I start by addressing what I loosely call the procedural issues, considerations affecting the scope of the Tribunal's task in this the first case in relation to the merger under the Enterprise Act. There are four points

I wish to address: the first is the scope of the Respondent's discretion under the Act, in particular under section 33; the second issue concerns the nature of the Tribunal as a specialist adjudicator overseeing the Respondent's decision; the third issue concerns the proper analysis of the decision, whether as an issue of law or fact or jurisdiction; and the fourth issue concerns

1 parallels with EC law.

2 If I may, I would like to start, therefore, by
3 considering the scope of the OFT's discretion. You will
4 have seen from the Respondent's and the Interveners'
5 submissions that they do and will urge upon you to adopt
6 an approach whereby the OFT's discretion is largely
7 untrammelled. They will remind you that the OFT engages in
8 complex economic analysis; they will remind you that you
9 are engaged only in a judicial review and, in particular,
10 you will be reminded of old cases of judicial review about
11 the Competition Commission under the Fair Trading Act. You
12 will be reminded that the OFT is entitled to express a
13 view based upon its belief under section 33, to use the
14 statutory language, and it will be suggested that the OFT
15 has a broad discretion which you should only
16 exceptionally, if ever, interfere with.

17 As to this, there will be a certain element of common
18 ground between us. Plainly, this is a judicial review, it
19 is not a merits appeal such as exists under the
20 Competition Act. It is also true to say that the OFT does
21 have a margin of assessment, a margin of appreciation, and
22 it is plainly true to say that in arriving at any decision
23 the OFT will engage in an economic assessment. All of
24 these things are true. They do not, however, indicate
25 that the role of the Tribunal is nugatory, or that the
26 Tribunal should not scrutinise very closely the logic and
27 the evidential underpinning of this decision.

28 The thrust of a great deal of the Respondent's and
29 the Interveners' analysis is that you should apply a legal
30 test which involves so much self-denial that no decision
31 will ever be overturned.

32 By way of introduction I would like to set out what
33 we say the correct legal context to this judicial review
34 is. What I do not propose to do in any detail is address
35 different types of decision to that with which you are
36 concerned today, and of course there are many types of
37 decision which could theoretically come to the Tribunal in
38 relation to a merger, and certainly nothing that we submit

1 this morning can be taken to suggest that the principles
2 you may apply in this case will automatically apply to
3 other types of decision.

4 There are a whole range of decisions which might come
5 in front of the Tribunal over the ensuing years. We have
6 here a decision not to refer, but there is of course a
7 decision to refer to the Competition Commission and I will
8 dwell for a moment on that in a moment because that is the
9 counterfactual to this case, it is what we say should have
10 happened. But you could also have in front of you a
11 decision of the OFT that a merger results in SLC, but
12 under section 33(2)(a) the market is just simply not one
13 of significance. Or you could have a decision that a
14 merger results in SLC but it is within section 33(2)(c),
15 in other words consumer benefits outweigh the SLC and any
16 consequential adverse effects.

17 Our submissions today will focus only on one type of
18 decision which is a decision not to refer. This is a
19 threshold decision. We do not submit that the principles
20 you apply to this type of decision necessarily translate
21 to other types of decision.

22 None of the submissions we will make today undermine
23 the conclusion that the OFT does have a margin of
24 appreciation. It would follow, and we would submit that
25 this is correct, that if you disagree with the conclusion
26 reached by the OFT but you can find no error of law or
27 fact or which would otherwise sound in judicial review,
28 then this application necessarily fails.

29 In such a case, the OFT would be within its margin of
30 appreciation and the decision would be unreviewable.

31 But we also submit that in every case of a judicial
32 review, whether in relation to mergers, housing, local
33 authority funding or whatever, the nature and the scope of
34 the judicial review depends critically upon its context.
35 That is why the specific nature of this decision is an
36 important factor in deciding what role you should play in
37 reviewing it.

38 As to this, a decision by the Office of Fair Trading

1 to refer, which we say is the relevant counterfactual, is
2 not a definitive or determinative decision. It is neither
3 a decision that the merger is good or bad. It is simply a
4 decision that the merger warrants further investigation
5 and that prima facie there is SLC. In coming to such a
6 conclusion, the Office of Fair Trading acknowledges that
7 there are limits to its investigative role and that there
8 are issues which are relevant to the assessment which the
9 Competition Commission needs to look into.

10 In all probability -- and I say this tentatively
11 because this is not the case before you -- if such a
12 decision were challenged, that is a decision to refer, an
13 Applicant would face an uphill struggle. This is because
14 the impugned decision implies no assessment of a
15 definitive nature of the merits of the merger.

16 By way of contrast, the decision that a merger does
17 not create SLC is a merits decision with immediate and
18 permanent legal consequences; they are that the merger can
19 proceed forthwith, they are that the Competition
20 Commission lacks jurisdiction to hear the case. The
21 consequences include that the OFT cannot seek
22 undertakings. It is a definitive and determinative
23 decision on the merits and it is clearly different in its
24 essential nature to a decision to refer.

25 We submit that that difference is reflected in the
26 nature of the judicial review and the obvious difference,
27 we would suggest, is in relation to the intensity of the
28 review. The intensity of review will be greater in a
29 non-reference case than in a reference case. There are
30 perhaps exceptions to that. It may be the case that it is
31 provable as a simple question of fact that the mechanical
32 qualification for making a reference does not exist,
33 turnover for example. There could be very simple errors
34 and it may be demonstrable, in which case that may be
35 different, but save for that sort of exceptional case, we
36 submit that there is a big difference between a decision
37 not to refer and a decision to refer.

38 The decision we think can be categorised in this way:

1 the case before the Tribunal today is a choice between
2 white and grey - it is not a choice between white and
3 black. It is helpful to put it in those terms because it
4 highlights the fact that it is not a choice between good
5 and bad, which is for the Competition Commission
6 ultimately to decide, it is a choice between unequivocally
7 good and possibly bad.

8 The OFT itself recognises and acknowledges this
9 distinction in its own guidelines and I would ask you to
10 look at paragraph 3.2 which is tab three of the
11 authorities. This is tab three of the authorities,
12 paragraph 3.2 of the OFT's substantive assessment
13 guidance. It is on page 14 of the document itself.

14 THE PRESIDENT: That is in our red file.

15 MR GREEN: In the red file, yes. It is the Applicant's
16 authorities.

17 THE PRESIDENT: Fourteen, did you say?

18 MR GREEN: It is page 14 of the internal numbering. In this
19 the OFT say as follows: "The test for reference will be
20 met if the OFT has a reasonably held belief that on the
21 basis of evidence available to there is at least a
22 significant prospect that a merger may be expected to
23 lessen competition substantially. The OFT considers that
24 this threshold is the same as that against which FTA
25 reference advices were prepared. It differs from that used
26 by the CC in its merger inquiries reflecting the fact that
27 the OFT is a first phase screen while the CC is
28 determinative. Hence the test for making a merger
29 reference is lower than the CC's test for deciding that a
30 merger may be expected to substantially lessen
31 competition."

32 So the OFT recognises that under the Act, its role is
33 as a first phase screen. It also recognises that its test
34 for whether there is SLC is lower than that of the CC's;
35 in other words, it is more likely to find a substantial
36 lessening of competition than is the Competition
37 Commission in relative terms.

38 We submit the OFT's view on this is correct in

1 determining the balance between itself and the Competition
2 Commission. There is in this sense therefore a bias in
3 favour of a finding of SLC when compared with the
4 Competition Commission's propensity to make such a
5 finding. In other words, we would submit that the OFT's
6 assessment is based upon more of a precautionary analysis
7 than is that of the CC. We would submit that is correct
8 and proper and does reflect the balance which the
9 statutory language draws between the OFT's powers and
10 those of the Competition Commission.

11 We would suggest that is reflected in section 33 of
12 the Act. I wonder if I could ask you to look at that,
13 please.

14 THE PRESIDENT: Yes.

15 MR GREEN: Section 33 creates a relatively low statutory
16 threshold before the duty to refer arises. The OFT is
17 under a statutory duty to refer, it is not a discretion,
18 if (a) it believes that (b) it is or may be the case that
19 (c) the merger may result in substantial lessening of
20 competition.

21 Two points can be made about that. First as to the
22 word "belief". A belief we would suggest is not a
23 definitive decision, the OFT does not have to conclude or
24 find that there is SLC, the threshold is lower. It simply
25 has to belief on the basis of a reasonable belief that
26 there is SLC. We say that lowers the threshold.

27 Secondly, there is the double use of the "may".

28 THE PRESIDENT: Yes.

29 MR GREEN: "It may be the case that a merger may result in
30 SLC", not "will".

31 THE PRESIDENT: "May be expected to result."

32 MR GREEN: "May be expected to result." In particular, "It may
33 be the case that the situation may be expected to result."
34 Again, that emphasises that we are not dealing with a high
35 threshold but a precautionary threshold.

36 So the first contextual point therefore that we make
37 is that the decision that we challenge is one which is a
38 choice between white and grey not black and white which is

1 a decision which should have been taken upon a
2 precautionary basis. We also point out that of all the
3 decisions which the OFT could take, this decision has the
4 hardest edges to it.

5 THE PRESIDENT: Mr Green, what is the legal position under
6 section 33(1) if the OFT accepts that there is room for
7 two views, but the OFT's own view is that the merger may
8 not be expected to result in a substantial lessening of
9 competition? Does that bring you within the "may"?

10 MR GREEN: I think one has to draw a distinction between the
11 context to the decision.

12 THE PRESIDENT: The first "may" I mean.

13 MR GREEN: Yes. What section 33(1) is seeking to make clear is
14 the threshold which has to be overcome in order to make a
15 reference is a low one. Plainly that gives you some
16 guidance as to where its margin of discretion arises below
17 that threshold, but section 33(1) is directed to making
18 clear that for the OFT's duty to refer to be triggered, it
19 does not have to have any definitive views of its own. It
20 is a lowering of the threshold, not a raising of the
21 threshold.

22 If it reasonably believes that there might be a
23 situation which might result in an SLC, then it is bound
24 to refer. If it does not get to -----

25 THE PRESIDENT: You read "may" as meaning "might"?

26 MR GREEN: Yes. It may be the case, it might be the case.

27 THE PRESIDENT: Yes.

28 MR GREEN: That is consistent with the relationship which one
29 would expect to see between the OFT and the CC. It is
30 quite clear that the OFT is not the primary fact-finder.
31 It is, as it acknowledges itself, a first phase screen.
32 The thrust and policy behind the Act is to ensure that
33 mergers which are marginal, or in respect of which there
34 may be two views, are referred.

35 So the decision before you is a choice of -----

36 THE PRESIDENT: Are you submitting that the OFT's duty is to
37 ascertain whether it is reasonably arguably the case that
38 the situation may be expected to result in a substantial

1 lessening of competition, in which case that is enough to
2 trigger a reference without the OFT having to go on and
3 form a view as to whether in fact it is the case?
4 MR GREEN: Yes, indeed. Yes, we say that is consistent with
5 both the language -----
6 THE PRESIDENT: What do you say they actually did in this case?
7 If you take the decision, you read the decision, what is
8 the legal test that was applied in this case so far as we
9 can -----
10 MR GREEN: One has to say that it simply is not set out. If
11 you stand back from the decision, our reading of it is as
12 follows: prima facie -- and I emphasise prima facie --
13 this merger gave rise to SLC because the market shares
14 were very high, circa 50 per cent, and there are very high
15 barriers to entry.
16 THE PRESIDENT: Yes.
17 MR GREEN: I emphasise this is a prima facie conclusion, but
18 if it were the OFT's view that that did not give rise to
19 SLC, we would say that is an error of law. It was a wrong
20 inference to draw from facts which they have found. We
21 understand the decision to be that that prima facie does
22 give rise to SLC, but what negates the SLC is the
23 countervailing buying power.
24 So we say the starting point is a finding implicit in
25 the decision, though nowhere expressed, that there was SLC
26 and had it not been for their analysis of the
27 countervailing buying power arising from the NP FIT, from
28 the National Programme, that they would have made a
29 reference.
30 THE PRESIDENT: Yes.
31 MR GREEN: Our submission is that having made a prima facie
32 finding of SLC that they should have referred there and
33 then, but we also say, because this is the reality of the
34 decision, that the analysis of buyer power is utterly
35 defective, riddled with judicially reviewable errors.
36 THE PRESIDENT: Yes.
37 MR GREEN: Can I come back to a point I do wish to make about
38 the difference between black and white and white and grey?

1 I think it is an important point and it helps understand
2 why we say this case may be different to other merger
3 cases which come in front of the Tribunal in due course.
4 An error on the part of the OFT in a case such as the
5 present, we would suggest, is inherently more likely to be
6 material and to switch the analysis from white to grey.
7 That is for the simple reason that the distance you travel
8 from white to grey is far less than the distance you
9 travel from white to black. Those are the two relevant
10 counterfactuals, is this unequivocally good as a merger?
11 THE PRESIDENT: I see, yes.
12 MR GREEN: Or is it possibly bad? If it is possibly bad, they
13 must refer because they are not taking a decision that it
14 is unequivocally bad.
15 THE PRESIDENT: It is probably a bit stronger than "possibly",
16 is it not? "The prospect" is the phrase that is used in
17 the guideline.
18 MR GREEN: The statute says it may be the case.
19 THE PRESIDENT: "May".
20 MR GREEN: That it may be expected to result.
21 THE PRESIDENT: One can think of various ways of expressing
22 "may". We might have to think what the level is at some
23 point. Is it arguably the case? Is it real risk? Is it
24 serious doubt? Is it significant possibility? What is it?
25 Maybe it does not help to try to express it and just look
26 at the statute.
27 MR GREEN: You see, one may find that the answer in a
28 particular case, and I am speaking hypothetically, is that
29 the OFT come to a result that a merger is borderline,
30 there is a factual matter which may be determinative but
31 they simply either do not have the time or the wherewithal
32 to investigate it to the bottom line.
33 THE PRESIDENT: Yes.
34 MR GREEN: And therefore they say it really is for the CC
35 because they are the inquisitorial body.
36 THE PRESIDENT: Yes.
37 MR GREEN: It may have been that had they had another six
38 months they would have simply said there is nothing wrong

1 with this merger at all, but the reason they have referred
2 is simply a limit to their procedural ability.

3 THE PRESIDENT: Yes.

4 MR GREEN: Trying to put it into semantic language may, in the
5 fullness of time, appear to be not a helpful exercise
6 because every case will turn on its own facts.

7 THE PRESIDENT: Yes.

8 MR GREEN: We would also suggest that the distance between
9 white and grey is shortened by reference to the statutory
10 structure which creates a precautionary approach to
11 fact-finding. That is the first general consideration
12 which I wish to bring to your attention about the scope of
13 judicial review.

14 The second is a shorter point and it concerns your
15 role as a specialist body. The Administrative Court
16 possessed the jurisdiction up until now, but Parliament
17 has expressly recognised that the quality of the review
18 process will improve by entrusting reviews to a specialist
19 body which combines competition law expertise,
20 accountancy, economic and business experience. The Court
21 of Appeal in the Napp case which we have referred to in
22 the skeleton, and I do not propose to take you to it -----

23 THE PRESIDENT: No, we have the reference.

24 MR GREEN: You have got the reference but a point which was
25 made by Buxton LJ in that judgment was that the Tribunal
26 was required, "to make judgments in an area where judges
27 have no expertise", and I am quoting just two lines. That
28 is an important point, that your expertise is something
29 which the High Court generally does not have.

30 Whilst plainly you have limits because you are
31 engaging in a judicial review, it is our submission that
32 Parliament has given you this role because Parliament
33 expects you to do things which judges ordinarily cannot
34 do. That does mean examine a case with a finer and more
35 sophisticated eye. What may be perfectly innocuous to a
36 High Court Judge in relation to factual assessment or
37 appraisal may be an error in this Tribunal.

38 The third general point I wish to make is that on a

1 true construction of the Act, the decision of the OFT in
2 this case was both a legal conclusion and a jurisdictional
3 one. It is a legal conclusion because the Office of Fair
4 Trading's powers and obligations are triggered by the
5 decision it arrives at on the facts, either not to refer,
6 to refer, to seek undertakings and so on, and it is
7 jurisdictional because it governs the jurisdiction of the
8 Competition Commission to look at the merger at all.

9 Errors in the OFT's assessment in this case are
10 properly to be described in substantial part as errors of
11 law and jurisdiction. Again, that might not always be the
12 case in relation to every decision that comes in front of
13 you in relation to a merger. For example, if the decision
14 were that the merger had SLC but the OFT had negotiated
15 adequate undertakings, then the decision in front of you
16 might be focusing upon the OFT's assessment of the
17 adequacy of an undertaking to address potential adverse
18 effects.

19 THE PRESIDENT: What is the significance of the jurisdiction
20 point, according to you?

21 MR GREEN: It colours the grounds of review. An issue, it
22 might not turn out to be an issue, but one of the issues
23 on the skeletons is whether one categorises errors which
24 we have identified as errors of fact or law or
25 jurisdiction. There is, in ordinary judicial review terms,
26 a considerable body of case law addressing the extent to
27 which errors of fact sound in judicial review. The more
28 that errors of fact can properly be analysed as errors of
29 law or jurisdiction, the more reviewable they become and
30 the context helps one decide whether something is fact,
31 pure fact, fact in law, fact in jurisdiction and so on.

32 Now, the fourth general consideration and the last
33 before I turn to the substantive merits concerns parallels
34 with European Community law. We do not suggest that you
35 are bound by European law, but we do suggest that it is
36 perfectly proper for you to take European law
37 considerations in mind and we would actually go one step
38 further and suggest that in the light of the modernisation

1 regulation after May of next year, it would be
2 inconsistent with the spirit and intent of the regime
3 which is sought to be brought into effect if you were
4 completely to ignore European law.

5 So we would submit that it is relevant, admissible as
6 guidance but it plainly does not bind you. Now, so far as
7 EC law is concerned, again we have set out our position in
8 our skeleton and I will not go over it again, but the
9 approach of the CFI in the Tetra Laval case we say is
10 apposite and helpful. What the Tribunal is going to be
11 concerned with in this case is the sort of judicial review
12 that the High Court has very rarely had to be engaged in.
13 Mergers, of necessity, involve speculation as to the
14 operation of a future market and that is not a scenario
15 that, in traditional judicial review terms, the
16 Administrative Court regularly has to grapple with.

17 The analysis of the court of first instance in Tetra
18 Lavalle in a merger case requires, in that case the
19 European Commission, if it is speculating as to future
20 events which then determine whether it is a yes or a nay
21 to a merger, it requires a high degree of cogency in the
22 thinking.

23 The CFI's ruling is largely one of common sense. If
24 one is saying that as a result of the merger the combined
25 entity will behave in a particular way in the future, then
26 one has got to say that you cannot just assert that or
27 speculate that it might be the case; you have to set out
28 the relevant facts which would lead to that conclusion and
29 you have got to justify them.

30 We say that that is a pertinent in the present case
31 because it was, on the analysis of this decision, the
32 OFT's prognosis as to how the market will operate, which
33 has led to the decision not to refer. One starts with the
34 proposition that this merger creates approximately 50 per
35 cent market share for the merged entity in a market with
36 high barriers to entry and little scope for potential
37 competition, those are the decided facts in the decision.

38 One then says we predict that the National Programme,

1 and this is a prediction, in the future will negate the
2 market power of the merged entity. So the essence of this
3 decision turns upon a prediction as to the operation of
4 the NP in the future. That is similar to Tetra Lavalle
5 where the Commission said the merged entity may abuse a
6 dominant position in the future and therefore, because of
7 that prediction, we are going to prohibit the merger. The
8 Court said, if you are going to engage in that predictive
9 analysis, which is perfectly fair enough, you have to do
10 it, there has to be cogent evidential underpinning for
11 each of the steps in the analysis.

12 We have also cited in the skeleton the CFI's ruling
13 in Langonese Shola, the ice cream case. We have set out
14 the relevant paragraphs where the Court itself appears to
15 draw a distinction between judicial review of different
16 types of Commission decision. It draws a distinction
17 between judicial review when you are dealing with a
18 hard-edged decision, such as is there a restriction of
19 competition at all? In such a case the CFI has indicated
20 that the review appears to be more intense than in a case
21 when you are looking at judicial review of an exemption.

22 We would simply suggest that these are relevant
23 parallels, that Tetra Lavalle is apposite because it is
24 dealing with the approach of a court to a decision which
25 is predictive in nature. Of course it is clearly correct
26 to say that in that case the Commission had prohibited a
27 merger and, in this case, it has been cleared. But what we
28 say is relevant is the overall approach of the Court which
29 is to require from the decision-maker, as it were, a logic
30 tree. You have got to set out the factual steps and the
31 investigative steps which get you from A through to Z.

32 THE PRESIDENT: Mr Green, what I have written down is the
33 following: that prediction must be sufficiently factually
34 based and reasoned for it to be one on which the OFT could
35 reasonably have based a decision not to refer.

36 MR GREEN: If one equates "reasonably" with "may".

37 THE PRESIDENT: All right, square brackets around "reasonably".
38 Yes, on you go.

1 MR GREEN: Yes. I would like to turn from those considerations
2 to what we say are the material errors in the decision. By
3 way of introduction to what is really the second part of
4 my submission and really the main part of my submissions
5 is to remind you that we are in a judicial review engaged
6 in an analysis of a decision.

7 You will recollect that Macfarlanes sent a letter to
8 the OFT on 17th November, perhaps it is suffice just to
9 give you the reference, Volume 1, tab four, page 44 in
10 which Macfarlanes asked a series of questions of the OFT
11 in relation to the decision so that they could advise the
12 client in relation to a possible appeal. The answer which
13 came back from the OFT was not to answer any of the
14 questions, though most of them were framed on the basis
15 that the issues were public domain matters, but the OFT
16 was quite emphatic that the decision says it all and is
17 sufficiently detailed. I would ask you to look at the OFT
18 response on page 46, tab four, Volume 1.

19 THE PRESIDENT: Volume 1, tab four.

20 MR GREEN: It is annexed to the application itself.

21 THE PRESIDENT: Yes.

22 MR GREEN: The letter from Macfarlanes is in the preceding
23 pages and perhaps you would just glance at it to see that
24 it is a covering letter plus two pages of questions. The
25 answer is in unequivocal terms, in the second paragraph it
26 says, "In respect of your request for information we do
27 not propose to address individually the 22 questions you
28 have raised with us. The reasons for the OFT's decision to
29 clear iSoft's proposed acquisition of Torex have been set
30 out in detail in the decision published on 14th November
31 2003 and we do not consider it necessary to elaborate on
32 them."

33 THE PRESIDENT: Yes.

34 MR GREEN: Now, we have taken that at face value, we prepared
35 the application upon that basis, without having the
36 benefit of answers to those questions. Plainly this
37 Tribunal does not have the answer to those questions. We
38 do not know whether the OFT has long answers, short

1 answers or no answers to those questions. We do not have
2 their internal assessment notes nor their analyses; the
3 Tribunal does not have them, the Applicant does not have
4 them, we cannot make submissions to you about them, nor
5 perhaps in the course of such an expedited procedure would
6 we be able to do otherwise.

7 At the end of the day, the OFT is content to stand by
8 the decision and have it subjected to enquiry and that is
9 the way we have proceeded. It is important because you
10 will have seen the flurry of witness statements produced
11 by iSoft and Torex yesterday and, indeed, by the OFT. A
12 great deal of this is blatantly tendentious and
13 self-serving.

14 You plainly cannot decide some of the issues which
15 arise on the face of the witness statements. For example,
16 it is certainly our case that Torex's witness statement is
17 an attempt to mitigate what is going to be a claim for
18 damages. It is getting its retaliation in first, but that
19 is not a matter for this Tribunal.

20 There are also allegations that the IBA product is
21 inadequate; maybe it is, but that is not for you, though
22 it may be worth noting that at six a.m. this morning, IBA
23 signed a contract with fifty hospitals in Australia for a
24 clinical suite of software which covers more or less the
25 same technology that is in issue in this case. That
26 announcement will be made on the Australian Stock Exchange
27 very shortly but it was signed at six a.m. this morning
28 which is Friday evening, Australian time.

29 That, again, is not something which you can decide.
30 What you will see from the witness statements is a range
31 of issues which you can rely upon to get a feel for the
32 complexity of the issues in the case. Without having to
33 decide on the merits or demerits of any particular point,
34 the witness statements do highlight the complexity of some
35 of the issues and you may use that as a benchmark to
36 measure the decision.

37 THE PRESIDENT: Yes.

38 MR GREEN: The errors that we say flow out of this decision

1 can be grouped under five headings. If I could summarise
2 them first and then deal with them one by one, the first
3 heading is errors in relation to the relevance of legacy
4 contracts; the second is errors in relation to buyer
5 power; the third is errors concerning the analysis of what
6 we describe as non-NP opportunities and competition, that
7 is opportunities and competition outside the scope of the
8 National Programme; the fourth is errors in relation to
9 the position of Torex; and the fifth is errors in relation
10 to the position of IBA.

11 The first of these is with regard to legacy.

12 THE PRESIDENT: Mr Green, just before we leave section 33(1),
13 we are moving away from section 33(1), subsection (1)(b)
14 refers to substantial lessening of competition within any
15 market or markets.

16 MR GREEN: Yes.

17 THE PRESIDENT: In the United Kingdom.

18 MR GREEN: Yes.

19 THE PRESIDENT: At some stage we would like to explore with you
20 and other parties to what extent the definition of "the
21 market or markets" there is an essential element of the
22 appraisal under the decision to refer or otherwise given
23 that that is specifically the statutory framework within
24 which this decision is supposed to be taken.

25 MR GREEN: Yes. We would suggest that there are two relevances
26 to those words. First of all, the OFT has a duty to
27 consider the relevant product market or markets in which
28 the merged entity will operate, and it also has an
29 obligation to consider the impact of the merger in markets
30 plural whether or not the merged entity is presently in
31 that market.

32 THE PRESIDENT: Yes. Mr Scott has a question.

33 MR GREEN: Yes.

34 MR SCOTT: It seems that there may be two levels of
35 speculation in relation to belief and expectation. The
36 first level of belief or expectation has to do with what
37 the market has viewed from a demand-side perspective, and
38 the second has to do with the market as viewed from a

1 supplier-side.

2 In reaching the belief of expectations, one might
3 have expected the Office of Fair Trading to address both
4 of those, and to recognise in relation to the double "may"
5 that they were doing both of those in a relatively
6 speculative way because the National Programme sets out
7 some details of Government's expectations against which
8 the Office of Fair Trading was going to have to make
9 judgments about what was going to happen, both in terms of
10 realistic demand and in terms of realistic supply.

11 MR GREEN: Yes.

12 MR SCOTT: You may come back to that later on.

13 MR GREEN: Yes. At this stage what I would like to say is
14 this: I entirely agree that the analysis must consider
15 both demand-side and supply-side. Traditionally that
16 involves considering not two but three issues. Demand-side
17 is traditionally part of the focus of delineating your
18 product market, but supply-side always has two
19 considerations to it: first, product market but, second,
20 potential competition.

21 MR SCOTT: Yes.

22 MR GREEN: I think and I would have to check paragraph 13 of
23 the Commission's notice on relevant markets identifies
24 these three different considerations but says that even if
25 supply-side constraints are not such as to define the
26 product market, it is always relevant to look at supply
27 side to consider who might come into the market and
28 exercise a constraint in that way.

29 So we would suggest there are three relevances to
30 demand-side and supply-side. We would submit also that it
31 is correct to say that the OFT must address their mind to
32 those three issues with a view to whether it is
33 speculating, but speculating on we would say a Tetra
34 Lavalle type basis, as to the impact of the merger in all
35 of those three respects.

36 MR SCOTT: Just staying with the demand-side, the demand-side
37 is in itself tiered and the National Programme tends to
38 focus at the upper levels of that tiering and not at the

1 lower levels at which subcontracting is likely to occur,
2 in which a secondary market may be of significance.

3 MR GREEN: Absolutely, yes. There is a lot of confusion in the
4 decision as to who is the actual buyer. Our understanding
5 of the way the National Programme will operate is that the
6 NHS Trusts ultimately will do the buying, they will be
7 provided with a catalogue of product by the LSP and it
8 will be for them to make their buying decisions.

9 Some of the literature we have seen suggests that
10 there will be some form of novation of contracts down the
11 line from LSPs to buyers. We do not know what is in those
12 contracts, what obligations NHS Trusts will acquire, what
13 responsibilities they will have to buy, when they will be
14 required to buy, whether they will be required to buy.
15 That is uncertain because obviously no one knows what is
16 in the contracts, they are not even signed in many
17 instances.

18 The decision seems to be confused as to where the
19 buying decision is going to take place, but that does
20 highlight the fact you have got to look at the different
21 levels of the market to identify where the pressures on
22 the merged entity will be. So I would agree with your
23 suggestion, yes.

24 THE PRESIDENT: Speaking for myself, Mr Green, I am not
25 entirely clear as to how this is going to operate and in
26 particular the role of what is described as "the preferred
27 subcontractor". Are the Trusts to be obliged to obtain
28 services from the preferred subcontractor, or have they
29 got some room for manoeuvre and, if so, what? Exactly how
30 does it work? It is something I am a bit hazy on and no
31 doubt other parties will help me as we go along.

32 MR GREEN: There is nothing in the specification which
33 indicates the answer to that. You may have seen in some of
34 the Press that there is uncertainty about the extent to
35 which the NHS Trust will be required to pay for
36 implementation. There is uncertainty as to whether they
37 will be required to pay anything and, if so, for what, and
38 it is, so far as we can gather, uncertain as to whether

1 they will be able to buy from suppliers other than the LSP
2 selected supplier.

3 We would suggest that these are matters which, simply
4 by raising them, indicate that in a programme which is so
5 inchoate at the moment, it is really in its infancy, it
6 required a great deal of further investigation. I will
7 come to that in due course.

8 THE PRESIDENT: If we just stick with the market point that we
9 have just been on, reliance seems to be placed on what has
10 been numbered as paragraph 13 in the decision, where there
11 is a reference to something called "the appropriate frame
12 of reference" in this case.

13 MR GREEN: Yes.

14 THE PRESIDENT: It appears to be "the supply of software
15 systems to the relevant hospital users" which is actually
16 the sentence under the heading "Geographic Market" but
17 leave that aside for the moment.

18 MR GREEN: Yes.

19 THE PRESIDENT: "The supply of software systems to the relevant
20 hospital users" appears to be a rather wide market.

21 MR GREEN: Yes.

22 THE PRESIDENT: So the decision itself, just earlier on, what
23 is numbered paragraph 11 suggests that actually the
24 markets are discrete markets for particular products and
25 services performing for particular applications. It is not
26 actually said, but my admittedly imperfect understanding
27 is that you need a different application for a maternity
28 unit than you would do for an outpatients department or
29 you would do for a path. lab.

30 MR GREEN: Yes.

31 THE PRESIDENT: We have therefore seen that there are a series
32 of discrete sectors which, for all I know, also perhaps
33 spill over into GPs, relationships between GPs and the
34 hospitals.

35 MR GREEN: Yes.

36 THE PRESIDENT: Where in your submission do we find the market
37 or markets in the decision which section 33(1)(b) is
38 directing our attention?

1 MR GREEN: We have identified ten different formulations of
2 the product market in the decision. We have listed them in
3 paragraph 42 of our application with the relevant
4 paragraph numbers.

5 THE PRESIDENT: Yes.

6 MR GREEN: Let me just list them.

7 THE PRESIDENT: That is all right. I have got the note,
8 paragraph 42.

9 MR GREEN: Paragraph 42, page nine of the Notice of
10 Application.

11 THE PRESIDENT: Yes.

12 MR GREEN: Those are the ten formulations in the decision,
13 some of them are pretty much identical but we have
14 identified five, six, seven possible differences between
15 them.

16 THE PRESIDENT: Yes. I am sorry, you were going to go back to
17 your five heads.

18 MR GREEN: Yes and I was going to start with legacy.

19 THE PRESIDENT: Yes.

20 MR GREEN: At the outset, let me take the point very shortly
21 that the OFT's decision rests upon an assumption that
22 legacy contracts are irrelevant.

23 THE PRESIDENT: Yes.

24 MR GREEN: That is plank number one, pillar number one, the
25 largest pillar in their decision. If that is wrong, we
26 would submit that the entire decision is permeated through
27 with a very serious error. The reality of the situation,
28 which is transparent from the OBS, is that legacy is
29 critical, indeed one of the requirements that bidders have
30 to certify to is that they will ensure the protection of
31 existing investments. Indeed, one of the sections in the
32 OBS is entitled "Legacy" and sets out in considerable
33 detail what each bidder must specify to the Authority with
34 a view to identifying and protecting legacy systems.

35 In other words, it is the opposite of the OFT's
36 conclusion. The OFT, if legacy is relevant, would appear
37 to accept that legacy is installed base is the most
38 powerful indicator of market power in the future. I will

1 very shortly take you to all the relevant decisions which
2 address this point so you can see the full extent of what
3 the OFT say about legacy.

4 MR SCOTT: Sorry to interrupt you, Mr Green, just for a
5 moment, but we are considering a programme which is at the
6 moment scheduled to last, as I understand it, into the
7 next decade.

8 MR GREEN: Yes.

9 MR SCOTT: Against the background of legacy systems with an
10 expected life span of approximately fifteen years from
11 introduction, so we are looking at a long period of time.

12 MR GREEN: We are. Let me address the question of time frame.
13 What appears to be required by the OBS is that every
14 bidder will, as it were, paint a picture of the relevant
15 geographical area that they are bidding for which maps the
16 state of legacy contracts. So you will get a zig-zagging
17 line, looking like a heart monitor on "ER" where there
18 will be a high level of NP compliance and a low level and
19 you will get a widely varying picture depending upon how
20 each NHS Trust's legacy solutions compare to the
21 specification.

22 Within ten years, by 2010 rather, it is expected that
23 there will be a flattening of that situation and you will
24 have an evolution over time from the present state of
25 jagged disparity to one of a much flatter range of
26 solutions. So the time frame over which -----

27 THE PRESIDENT: When you say "flatter range of solutions", you
28 mean more solutions that are compatible with each other?

29 MR GREEN: Inter-operable with each other.

30 THE PRESIDENT: Inter-operable with each other.

31 MR GREEN: That appears to be what the specification requires.
32 It talks about bridging the gap.

33 THE PRESIDENT: Again I must confess, and perhaps it is not my
34 fault not having grasped it yet, but one in my case is a
35 bit hazy as to whether one is talking, to put it in very
36 crude terms, of a sort of ripping out of existing systems
37 and replacing of the existing systems by something new, or
38 whether one is talking about the progressive adaptation of

1 existing systems to a level when those existing systems
2 are all more inter-operable. If one is talking about the
3 latter, exactly how does it work and what sort of
4 competitive forces are likely to be relevant in that sort
5 of exercise?

6 MR GREEN: If I can take that in turn. 'Rip and replace'
7 appears to have been rejected and certainly the headline
8 "Rip and Replace Rejected" was in the computer Press in
9 May when leaked versions of the OBS got out and people
10 latched on to provisions in the OBS which say a
11 fundamental principle is protecting existing investment.
12 The headlines in the Press were "Rip and Replace not to be
13 the case."

14 THE PRESIDENT: Right.

15 MR GREEN: As to the speed at which one is going to adapt,
16 again looking at the public announcements and Mr Richard
17 Granger's speeches and the OBS itself, I do not think the
18 Authority has any specific expectation as to the speed of
19 migration because it recognises, as common sense would
20 suggest it must, that the speed of migration will vary.
21 One has got no doubt that some NHS Trusts will adapt
22 progressively whilst others may not.

23 I do not think the Authority intends to be
24 prescriptive; it wishes to move the systems at a fairly
25 cracking pace in terms of migration, but there is no rules
26 which say you must adapt in certain stages or by certain
27 times because the situation on the ground is too widely
28 disparate for there to be rules and regulations which
29 govern that. The expectation is that by 2010 there will be
30 coalescence so it will be different rates across the
31 country. But underlying this will be the principle which
32 is set out in the OBS that you are protecting existing
33 investment; you are not ripping and replacing, you are not
34 spending money unnecessarily. It is a good housekeeping
35 principle.

36 Again, one might say even by putting it in those
37 terms that the OFT's conclusion, which is manifestly wrong
38 on the face of the decision, should have been that this is

1 a matter which required very considerable investigation.
2 Plainly with a merger which has 50 per cent of the market
3 and surrounded by high entry barriers, the impact of that
4 merger in the market place over the next few years until
5 2010 is a crucially important issue.

6 Will this merger be able to win all of the renewal
7 and adaptation contracts? How much money is going to be
8 devoted to that process? What impact will that have on
9 non-NP spend, in other words on competition outside of the
10 NP budget? These are matters which one sees from the
11 decision barely touch the radar.

12 MR SCOTT: If you excuse us just a second.

13 (Mr Scott conferred with the President)

14 THE PRESIDENT: Yes. Mr Scott is just drawing our attention to
15 the OBS on page 17 of that document under the heading
16 "Roles and Responsibilities" where a number of things are
17 said that are needed to take into account.

18 MR GREEN: Is this Part 1 or Part 2? Page 17 of?

19 THE PRESIDENT: Page 17 of 607. This is what is annexed to your
20 -- this is what I think you sent to us. It is in Part 2,
21 "LSP Services". On page 17 under the heading "Roles and
22 Responsibilities" one of the matters mentioned is the
23 interfaces used and interfaces written and rewritten.
24 There is a list of bullet points and that one is about
25 three up from the bottom. Are you there, Mr Green?

26 MR GREEN: Yes, I am. If I can, I would like to give you a
27 list of the references to legacy because one gets a
28 slightly -----

29 THE PRESIDENT: No doubt there are others.

30 MR GREEN: I think there are a number which actually help
31 explain how legacy is relevant. Perhaps it is appropriate
32 to go straight to that list.

33 THE PRESIDENT: Just hang on if we may, because these are
34 review proceedings, to the legal points. You are, I think,
35 submitting that the belief referred to in section 33(1),
36 at least in a situation where no reference is made, has to
37 be a belief based on a sufficient investigation of the
38 underlying facts.

1 MR GREEN: Yes.

2 THE PRESIDENT: So as to -- I am not drafting anything, I do
3 not want any heart attacks in the courtroom, but so as in
4 some sense to be satisfied that...on a sufficiently secure
5 factual basis that the situation may not be expected etc?

6 MR GREEN: That is right.

7 THE PRESIDENT: Yes. It does not involve us deciding whether
8 the facts are right or wrong, it just involves verifying
9 that there has been a factual investigation sufficient to
10 arrive at the conclusion that that decision-maker arrived
11 at.

12 MR GREEN: That is quite correct, though there are situations
13 where, if one can see manifest errors of fact, they also
14 sound in judicial review.

15 THE PRESIDENT: Yes.

16 MR GREEN: One looks at the cases both at the European and
17 domestic level, real howlers of fact are reviewable, but
18 if it is pure howler, then maybe the standard is
19 relatively high. The courts prefer to say there is likely
20 to be a factual error because they have not investigated
21 it properly.

22 THE PRESIDENT: Are you saying this is a pure howler case or
23 are you saying this is a lack of sufficient investigation
24 case or both?

25 MR GREEN: Both and probably three or four other formulations.

26 THE PRESIDENT: Okay. Let us see.

27 MR GREEN: If I could leave it to your creativity, I would
28 -----

29 THE PRESIDENT: If you want us to define howlers, you have got
30 to direct us as to where we might go.

31 MR GREEN: Absolutely.

32 THE PRESIDENT: I do not think we are too keen on finding
33 howlers.

34 MR GREEN: No. What you will see from the decision is an
35 assumption that legacy is irrelevant. The decision does
36 not refer to the OBS anywhere. There is no description of
37 it, no analysis of it. One would have thought that if this
38 is the only defining document in existence concerning the

1 NP, it would have been an important part of the decision.
2 If in the OBS it is plain that legacy is relevant yet the
3 decision says it is not, then we would suggest that falls
4 into the howler category, but it would also be relevant
5 because they will have failed to investigate the OBS or
6 draw any proper inferences which the OBS indicates are to
7 be drawn.

8 Can I start by just showing you what is in the
9 decision so that we have the target in mind, as it were?
10 There are four paragraphs of the decision which are
11 relevant directly or indirectly to the legacy point.

12 THE PRESIDENT: Yes.

13 MR GREEN: The first is paragraph 14 which says, "The main
14 suppliers of secondary health care software currently
15 installed in UK hospitals are iSoft, Torex/IBA, McKesson
16 and Siemens. The parties' share of installed legacy
17 systems is significant with the parties supplying 44 per
18 cent of EPRs and 56 per cent of LIMS", then they put it
19 more broadly "to the UK public sector" and that does not
20 appear to be limited to the NP sector.

21 "They are key suppliers in each country in the UK,
22 particularly in the supply of LIMS where, in Scotland and
23 Wales their legacy systems will account for 100 per cent
24 of the installed base. The pace of innovation in health
25 care, IT systems and changes to the procurement process
26 suggest, however" -- and the word "however" is important
27 -- "that the installed base is not the best guide as to
28 whether parties will have market power in the future."

29 So here legacy is said to be irrelevant because of
30 the pace of innovation and the changes to the procurement
31 process.

32 In paragraph 15, which is the next relevant
33 paragraph, the OFT says, "Since most public sector
34 contracts are awarded following a competitive tender, a
35 better measure of the potential market power may be the
36 parties' success in winning competitive bids in the past
37 few years." Quite frankly we do not see how installed base
38 is any different to legacy and that appears to be a

1 contradictory statement.

2 Then the OFT go on and say -----

3 THE PRESIDENT: It is a contradiction, the first sentence of 15
4 is in contradiction with the last sentence of 14.

5 MR GREEN: That is right. In 14 legacy is irrelevant because
6 of the pace of innovation and changes in the procurement;
7 in 15 they say a better measure, in other words forget
8 legacy, but a better measure is installed base. Well, we
9 would view installed base essentially as the same thing as
10 legacy.

11 The OFT then goes on and says, "While the existence
12 of an installed base may give incumbent bidders
13 reputational or informational advantages in bidding for
14 new contracts, if the system required a substantially
15 different from existing systems, these advantages are then
16 unlikely to be significant."

17 They then go and make the point, unrelated to legacy,
18 about the presence of other bidders.

19 So installed base, they say, even though it seems to
20 be better than legacy, may not give rise to significant
21 indications of future market power if the system required
22 is different. So the system they are referring to is the
23 National Programme system and one has to look to see
24 whether the NP then treats legacy as important or not. Is
25 it different and does it relegate legacy to an irrelevant
26 role?

27 Paragraph 29 makes effectively the same point. "In
28 terms of their legacy contracts to the UK public sector,
29 iSoft and Torex are clearly the two leading suppliers of
30 IT software to the health care sector in the UK. In a
31 bidding market, competition is core the market rather than
32 in the market so that the competitive advantage acquired
33 from the legacy base is unlikely to be strong, especially
34 where a new procurement strategy is being introduced."

35 So legacy is irrelevant where a new procurement
36 strategy, in other words the NP specification process, is
37 being introduced.

38 Then finally at paragraph 32, "iSoft and Torex have

1 been the two leading suppliers of IT software to the
2 health care sector in the UK. While a strong legacy base
3 may give the parties a large presence, it is unlikely in
4 itself to confer significant market power in view of the
5 changes being brought about by the NP FIT. Such a
6 fundamental change has altered the future competitive
7 landscape with the effect that competitive constraints
8 must be viewed under a new scenario."

9 The question is, is that correct? Does the NP FIT so
10 fundamentally change the future competitive landscape that
11 legacy is irrelevant?

12 Within these paragraphs, there are four principal
13 assumptions which the decision rests upon and they are as
14 follows: the first assumption is that legacy and installed
15 base is an indicator of future market power where the
16 legacy system will remain relevant in the future. Of
17 course where the legacy system will remain relevant in the
18 future is where the OFT would disagree from that first
19 proposition, but it is implicit in their analysis that
20 legacy and installed base is an indicator of future market
21 power where legacy remains relevant under the new bidding
22 process.

23 The second assumption is that legacy and installed
24 base do confer informational and reputational benefits.
25 Now, what do these mean? Informational advantages, we
26 would understand, to be a reference to the obvious
27 advantage that Torex and iSoft would have in relation to
28 future contracts if these future contracts are built upon
29 legacy systems. Torex and iSoft are the progenitors, they
30 have a large installed base, they know the technology,
31 they have a massive advantage in terms of the existing
32 system and its upgrading and its evolution. That is how we
33 would understand informational advantages which the OFT
34 prima facie accept exist.

35 Reputational advantages really come down to track
36 record. I think the OFT here is saying that Torex and
37 iSoft, with 50 per cent of the market and in some cases
38 100 per cent, have a proven track record which no one else

1 comes close to matching or can replicate. This track
2 record confers a commercial advantage. I think the OFT
3 here is, in a formulaic way, describing what used to be
4 described as the FUD factor, Fear Uncertainty Doubt. There
5 used to be an expression that you never got sacked for
6 buying IBM. You overcame the FUD factor. That is another
7 way I think of describing reputational advantages.

8 So the second assumption, therefore, is simply that
9 legacy and installed base confer informational and
10 reputational benefits.

11 The third assumption in the decision is that legacy
12 and installed base is not however relevant or significant
13 in this case because the systems which are being
14 introduced are, and I am quoting from paragraph 15,
15 "substantially different from existing systems".

16 The fourth assumption, if in fact it is different
17 from the third, comes from paragraph 32, legacy and
18 installed base are not relevant or significant because the
19 new procurement system being put in place is
20 'fundamentally different', creates a fundamentally
21 different market scenario.

22 That is the target for our challenge. If I could take
23 you now to the OBS to see what is clear from the face of
24 the OBS. In Part 1, page five of 95, right at the
25 beginning of the document, third page in under the heading
26 "The Current Systems Environment - some of the services
27 described in this part of the OBS..."

28 THE PRESIDENT: Yes, halfway down the page.

29 MR GREEN: Yes. "Some of the services described in this part
30 of the OBS do not exist, others may exist in very
31 localised areas and some services, such as patient
32 demographics registers, exist in nearly all systems at
33 both the local and national levels. Therefore it is
34 important to illustrate the starting point and to be clear
35 about some of the opportunities that exist.

36 "It is clear that radical changes to the systems
37 environment must be made in order to meet the business
38 direction and drivers as described. Bidders should explain

1 how their offering will meet the following goals:
2 rationalise the systems portfolio. It is expected that by
3 2010" -- there is a reference to the time frame -- "there
4 will have been a rationalisation of national and local
5 person demographic systems. Provide a tighter process and
6 data integration. It is essential that much tighter
7 integration exists in the proposed solutions than is
8 apparent in the systems of today, and it must be clear how
9 the level of integration increases year on year as
10 products and product sets developed. It is recognised that
11 the scope and type of solution required are not currently
12 available within single systems, therefore the solutions
13 that are ready for delivery at the time of award of
14 contract will be very different to those that will be
15 being deployed in 2010.

16 "It is essential that the Authority does not get
17 locked into fixed solutions that constrain its ability to
18 deliver new models of care and achieve the goals outlined
19 in the various strategic documents described in the
20 previous section."

21 Then D is solutions available at award of contract.

22 THE PRESIDENT: Do you want us to read it to ourselves?

23 MR GREEN: If you would read the box, please.

24 THE PRESIDENT: Read box D?

25 MR GREEN: Box D, please.

26 (Pause)

27 THE PRESIDENT: So it describes, among other things, the
28 elements of the existing infrastructure they propose to
29 use?

30 MR GREEN: That is right. What existing services exist and
31 their track records and what they are going to use.

32 THE PRESIDENT: Yes.

33 MR GREEN: And how they will use, if appropriate, existing
34 solutions on an interim basis and how existing products,
35 whether they are new or legacy, will be modified.

36 THE PRESIDENT: Yes.

37 MR GREEN: That is a broad starting point. It does not refer
38 to the word "legacy" but we get plenty of references later

1 on. If you turn the page -----

2 MR SCOTT: Sorry, Mr Green, while we are in the box, there is
3 a reference to intellectual property rights and presumably
4 there are substantial intellectual property rights in the
5 existing legacy systems.

6 MR GREEN: Absolutely, yes.

7 MR SCOTT: Many of which are presumably held by companies who
8 are the subject of the -----

9 MR GREEN: And indeed there will be long-term contracts. You
10 cannot simply just expect the NHS Trust to engage in
11 breach a contract, rip out old systems, get rid of old
12 suppliers. That is going to be one of the factors which
13 will govern the speed of transition, how quickly can you
14 replace existing contracts.

15 THE PRESIDENT: How does the intellectual property rights
16 aspect work? Presumably the software is covered by some
17 kind of right maybe.

18 MR GREEN: It will effectively be a copyright clause or
19 generic software right, database right.

20 THE PRESIDENT: Can one, as it were, use and adapt that
21 software without the consent of the copyright holder?

22 MR GREEN: Almost certainly not because almost every adaption
23 will involve copying or will involve some use of a data
24 base right. If you are going to achieve inter-operability,
25 you are almost certainly going to have to intrude upon
26 either the copyright or the data base right and there is
27 going to be a lot of debate and probably litigation about
28 the scope of those rights and the extent to which
29 exceptions to them exist, but inevitably that will be a
30 drag on the rate of transition. Without knowing what is in
31 the contents of the bid and what information the
32 Authority has upon the state of play as it presently
33 stands, it is impossible to know the extent to which that
34 will create a drag, but common sense suggests it will be
35 substantial.

36 THE PRESIDENT: Yes. It may depend a bit on the terms of the
37 existing contracts I imagine.

38 MR GREEN: Yes. Many of these contracts are fairly long term

1 though. They are typically between five and fifteen years
2 which I think would be a reasonable range.

3 THE PRESIDENT: Yes.

4 MR GREEN: Page 86 of Part 1 which is under a heading on the
5 previous page "Piloting".

6 THE PRESIDENT: I am sorry, page?

7 MR GREEN: Page 86.

8 THE PRESIDENT: I do not think we have got page 86. We have got
9 some extracts that were referred to in your skeleton
10 argument.

11 MR GREEN: You have the whole volume.

12 THE PRESIDENT: We have got to look at the whole volume, do we?
13 Yes.

14 MR GREEN: We assumed that you will all have read it by now!

15 THE PRESIDENT: Not quite to the end yet. Page 86.

16 MR GREEN: Page 86, yes, please. Under a heading which is on
17 page 85 "Piloting" which is the piloting of new solutions,
18 new software applications, one finds that one of the
19 matters the bidders have to address in their bid under
20 840.3.1, which is a sub-heading "Inter-operability and
21 Performance".

22 THE PRESIDENT: Sorry, you said page 86.

23 MR GREEN: Page 86, second box down, "Inter-operability and
24 Performance".

25 THE PRESIDENT: My page 86 starts with something called
26 "Review" at 105.15. I am in the wrong bit.

27 MR GREEN: Yes, it is quite close to the beginning.

28 THE PRESIDENT: Here we are. Yes, right. "Inter-operability and
29 Performance", yes.

30 MR GREEN: That is right. It is the first box down. "The ICRS
31 NASP and LSP shall ensure that data extraction and
32 transfer", and they are just dealing with that particular
33 software issue, "is piloted for both existing local legacy
34 systems and new local applications."

35 You will see later on more explicit references to
36 preservation of legacy systems but piloting has to be on
37 top of legacy systems.

38 Then if you go to Part 2 under the heading, "LSP

1 Services" on page five.

2 THE PRESIDENT: Yes.

3 MR GREEN: "Under the full scope of ICRS national and local
4 elements", if you look at the bottom bullet point, "ICRS
5 implementation services" if you would, I would be grateful
6 if you could read from "full scope" down to the end of
7 that page, but the relevant bit is in the last paragraph
8 which says, "As the spine solutions are relatively passive
9 in nature, much of the implementation work will consist of
10 interfacing local systems to these applications and
11 providing end users with the tools on their desk top to
12 access them. It is expected that only new systems and
13 robust legacy systems will be linked to the spine."

14 By "robust" one presupposes that the Authority means
15 which is viable, which works and is viable.

16 But there is a reference to new systems and robust
17 legacy systems. One of the matters which the bidders had
18 to specify to the Authority was the extent to which they
19 could provide the full scope of the ICRS, including
20 linkages to the legacy systems.

21 If you turn over on to page six, under the heading
22 "Local ICRS Solutions - this is the heart of the ICRS
23 concept and is where the deep, rich, clinical
24 functionality and clinical data resides to support the
25 end-to-end process of care delivery across a broad range
26 of settings. These solutions will be functionally rich and
27 will either be provided through new solution procured from
28 LSPs, through the integration of the legacy systems or
29 through a combination of new and integrated solutions
30 whichever of these 'through' routes are demonstrated to be
31 the most robust in both functional and technical aspects."

32 So the OBS says the heart of the ICRS concept will be
33 either new systems or legacy systems or a combination of
34 legacy and new. That is going to be the starting point and
35 that will govern how it develops.

36 THE PRESIDENT: Just pausing there, Mr Green. The OFT, as I
37 understand it, places reliance on the fact that Torex's
38 bids so far have not been apparently accepted.

1 MR GREEN: Yes.

2 THE PRESIDENT: What I am not clear about is whether those bids
3 relate to what you are drawing to our attention now, or
4 whether what you are talking about at this stage is
5 something that comes further down the line later in time?

6 MR GREEN: ICRS solutions, if one stands back and thinks what
7 they are going to be, and it is not as if you have got a
8 single piece of software called ICRS, it covers a number
9 of different softwares, and again it is going to be very
10 difficult to say with precision precisely what comes under
11 the heading of ICRS. There are a huge number of different
12 components and they will vary according to what is out
13 there in the market already.

14 The OFT plainly have not done this but in measuring
15 the impact of the merger, one would have to go into very
16 considerable detail as to the nature of the market as it
17 presently stands and the merged entity's ability to meet
18 those solutions.

19 What we do know is that the OFT's finding of fact is
20 that they have approximately 50 per cent of the market for
21 EPRs and LIMS, 46 per cent and 54 per cent I think are the
22 figures given. So the OFT assumes that they are in the
23 same market and they do compete.

24 THE PRESIDENT: Just let me see if I can understand the
25 underlying facts of this case. On the opposite page, the
26 top of page four under the heading "Provisionally the LSP
27 services", it starts, "This section of Part 2 of the OBS
28 provides...(read to the words)... follow."

29 So is one right in assuming that this part of the
30 document is telling the LSPs what it is that they are
31 going to be responsible for project-managing down the
32 line?

33 MR GREEN: Yes.

34 THE PRESIDENT: We have not yet got to the stage of anybody
35 being invited to bid for specific solutions to interface
36 local systems, although we have apparently got to the
37 stage when prospective LSPs have been invited to indicate
38 preferred subcontractors, in relation to which Torex, for

1 whatever reason, has not been successful.

2 MR GREEN: Yes. LSPs are partnered subcontractors/suppliers
3 and they have to identify who their preferred suppliers
4 are.

5 THE PRESIDENT: Yes. Thank you.

6 MR SCOTT: In thinking about the vertical structure of the
7 market place, presumably even a preferred supplier is
8 likely to turn to the company that lies behind the legacy
9 system when considering how that may be integrated in the
10 new situation.

11 MR GREEN: Yes, one would have assumed so. I mean, one of the
12 difficulties one faces is that we have the OBS, we have
13 Press information, we have speeches from Mr Granger and
14 others from the Authority. Save for that, we do not have
15 much information and indeed one sees that even the Chief
16 Executives of the NHS Trusts are in doubt as to the full
17 scope of the NP.

18 One gets to the nuts and bolts of legacy towards the
19 end of Part 2 under the heading "Legacy Management".

20 THE PRESIDENT: Page?

21 MR GREEN: Page 603.

22 THE PRESIDENT: "Legacy Management", yes.

23 MR GREEN: To put that into context, one goes back to page
24 590. If you keep those two pages, 590 about six or seven
25 pages back which says "Requirement" and then you have got
26 a box 950.4.4, "Bidders shall ensure that future
27 developments aim to protect previous investment in
28 infrastructure and equipment."

29 It was actually this box here which led to a
30 considerable amount of Press speculation, "There is no rip
31 and replace." We have got the references to the literature
32 which refers to this paragraph and it is in our
33 documentation. We will provide you with that in due
34 course. That is an underlying principle which is that
35 existing previous investment in infrastructure and
36 equipment is to be preserved and the required response is
37 each bidder shall describe how it would ensure that this
38 is achieved. That is the context to section 980 of the

1 specification, "Legacy Management".

2 What that says is as follows: "LSPs will, in some
3 cases, be expected to provide a continuation of IT
4 services from existing legacy systems within the health
5 community. Legacy system service levels will be agreed
6 between LSPs and the Authority. Where legacy systems are
7 replaced by new system implementations, LSPs will be
8 expected to prepare and agree detailed migration plans
9 with the Authority.

10 "In continuation of legacy systems, LSPs and the
11 Authority shall agree and document the specific system and
12 module details that will be subject to the legacy
13 management services. Legacy systems for which the LSP
14 assumes responsibility must be provided at the level of
15 service and functionality not less than that provided
16 prior to the commencement of legacy services. LSP and the
17 Authority shall define the service levels to apply to the
18 legacy management services. These shall include system
19 availability times and system response times.

20 "Bidders shall agree to performance targets against
21 the service levels and will provide regular monitoring
22 reports of actual performance against targets."

23 Now, that suggests that the migration speed will be
24 variable depending upon the nature and sophistication of
25 the legacy system. It will be a matter for agreement, the
26 agreement will no doubt focus upon the cost of migration,
27 the nature and length of existing contracts and IP rights
28 and so on. The time period is intended to be approximately
29 ten years, by 2010 rather, less than ten years. I think it
30 is almost impossible to say whether migration in any given
31 case will be twelve months, 36 months, five years or
32 whatever.

33 THE PRESIDENT: What was the date of the OBS, Mr Green?

34 MR GREEN: It was August 2003. Versions were in the market
35 place earlier in that.

36 THE PRESIDENT: August 2003?

37 MR GREEN: August, yes.

38 THE PRESIDENT: Do we know when in August?

1 MR GREEN: There was an earlier version which was circulated.
2 There is one article in which Mr Granger went to a
3 conference and asked the audience how many of them had
4 seen the OBS. I think it was in May and I think about half
5 of the audience put their hands up.
6 THE PRESIDENT: The passage to which you draw attention on page
7 590, was that in the earlier version?
8 MR GREEN: Yes, it was. It must have been because it is
9 referred to in the Press in May.
10 THE PRESIDENT: Yes, I see.
11 MR GREEN: The first version was May/June.
12 THE PRESIDENT: Is there any specific change between the first
13 version and this final version which is relevant to this
14 case?
15 MR GREEN: This wording seems to be precisely the same wording
16 in the Press article of May, but we will check and see if
17 there is any difference.
18 THE PRESIDENT: Thank you.
19 MR SCOTT: Confusingly, Part 2 appears to be labelled "Final
20 1" and Part 1 is labelled "Final 2".
21 THE PRESIDENT: Yes, and one bit is labelled "Final 1A".
22 MR GREEN: This is some Whitehall code that I am not familiar
23 with.
24 THE PRESIDENT: How are you doing for time, Mr Green?
25 MR GREEN: I think I have probably got another hour.
26 THE PRESIDENT: Yes. Do you think you can -- we need to give
27 everybody a decent shout.
28 MR GREEN: Yes.
29 THE PRESIDENT: We can perhaps truncate the short adjournment
30 at some point. The original timetable I think envisages a
31 break at 12.15, and the suggested timetable was circulated
32 by the Respondent, the indicative timetable.
33 MR GREEN: It was not one -----
34 THE PRESIDENT: I know it was not one that was agreed.
35 MR GREEN: We would suggest we go through until one o'clock
36 and if it is convenient to truncate lunch, then that is
37 fine.
38 THE PRESIDENT: Mr Crow, if the Applicant has the morning and

1 the Respondent and the Interveners between them have the
2 afternoon, is justice likely to be done?

3 MR CROW: On the basis that my learned friend, by spreading
4 himself in opening, is depriving himself of a closing,
5 yes.

6 THE PRESIDENT: Yes, I see. We will see how we get on. I think
7 if you could shave it a bit, Mr Green, that would be
8 helpful.

9 MR GREEN: Yes. I have just had confirmation from the behind
10 that the paragraphs I have just shown you did not change
11 from the earlier to the second version. We have looked at
12 the list of changes.

13 THE PRESIDENT: Yes.

14 MR GREEN: If I could briefly give you the other references to
15 this point and I will speed up in relation to that. In
16 Part 3, page three, this document applies to both the NASP
17 and the LSP and our references to legacy is on page 176.

18 THE PRESIDENT: Yes.

19 MR GREEN: One of the assumptions in the OBS on page 176, and
20 perhaps you could read this section 440 at a later stage,
21 but if I just identify the relevant part, under the
22 heading "Assumptions - the assumption is that existing
23 infrastructure services will be used wherever possible in
24 order to minimise duplication and enable earlier
25 implementation of the ICRS."

26 THE PRESIDENT: Yes.

27 MR GREEN: The relevant part of that is that page and halfway
28 down the second page. That is consistent with the basic
29 principle that there will be no OBS. If I can perhaps give
30 you references, Volume 3, tab 13, which is Torex's interim
31 results of 30th June, and this is really just an
32 outsider's view on the OBS if you like, an informed
33 outsider.

34 Torex refers on page 127, that is Volume 3, tab 13,
35 the interim results of 30th June of this year, "Existing
36 compliance systems will have a continuing role for some
37 years to come", so that was Torex's view at the time in
38 June of this year.

1 There is an article of 19th June which is Volume 2,
2 tab 18 entitled "Granger Rip and Replace Fears Unfounded,
3 where Richard Granger, the Director General of NHS IT told
4 an expert audience 'We are going to hold on to what is
5 there already. We are not going to bulldoze. If you use a
6 system at the moment and it serves you well, I can see no
7 rational basis for replacing that system'" which is quite
8 consistent with the OBS itself.

9 THE PRESIDENT: Yes.

10 MR GREEN: That brings me back to principal criticisms we make
11 of the decision in this respect. The OFT's decision is
12 silent as to the OBS but this is the critical document; in
13 so far as there are answers to be had, they exist in this
14 document. The critical assumption in the decision is that
15 legacy is irrelevant and that the procurement system also
16 renders legacy irrelevant.

17 The OBS shows that legacy is very relevant and that
18 the bidding process itself is structured to preserve and
19 exploit legacy to the maximum possible extent. This is the
20 very opposite of the OFT's key assumption. We say that
21 this is a failure to investigate, it is a failure to show
22 proper reasoning for evidence supporting the conclusion in
23 the decision, and it is a howler.

24 A further point is to ask what inferences one should
25 draw from the fact that legacy has the relevance which the
26 OBS says it has. We submit that it is implicit in the
27 OFT's decision that but for the OFT's assumption that
28 installed base and legacy was irrelevant, the OFT would
29 have concluded that the merger gave rise to SLC in the
30 future. So but for their assumption about legacy, it is
31 clear from paragraphs 14 and 15 that they would have
32 concluded there was SLC and therefore would have referred.
33 We would submit this conclusion was an unavoidable
34 conclusion and, as a result, the error is a material one
35 going to the heart of the decision.

36 Indeed, if the OFT had properly read the OBS and
37 analysed it in the terms that we have analysed it, if it
38 was at that juncture going to say that it nullified the

1 market power of the parties flowing from their installed
2 base, it could not have come to that conclusion without a
3 very detailed investigation of the extent of the NP and
4 legacy systems, their longevity, how long they would last
5 in the market place, their use as a framework for add-on
6 or integrated modules, the extent of IP rights, the drag
7 effect of existing supplier contracts and so on.

8 We would submit that the OFT would have come to the
9 conclusion that that was a matter for the CC.

10 THE PRESIDENT: If we go to paragraph 30 of the decision, "The
11 NP FIT has created five LSP regions and the five regions
12 will pre-select their preferred contractors. Torex's
13 product has not been selected". That appears all to be
14 common ground.

15 Then it goes on, "Absent the merger, this means that
16 Torex is likely to face significantly reduced
17 opportunities to sell its products or those of IBA in
18 England."

19 What exactly is the attack that you make on that
20 sentence which is a fairly significant sentence in this
21 decision?

22 MR GREEN: There are a number of other paragraphs in this
23 decision and indeed in the witness statement evidence now
24 which suggests that when contracts come up for renewal
25 they will go to the incumbents. What the OFT has not
26 examined is the extent -- and I will come to that later
27 because that is an important point in its own right.

28 Whether or not there are significantly reduced or
29 expanded opportunities once the NP FIT has rolled into
30 action is a completely uncertain equation. What would
31 appear to be important is that legacy is relevant and the
32 OFT say, particularly in paragraph 14 and 15, that legacy
33 is an indication of future market power.

34 If one asks what is the essence of the objection to
35 this, this is a merger which creates a substantial market
36 power protected by high entry barriers. If they merge and
37 have a very high percentage or are very successful in
38 bidding, as iSoft is likely to be, we say that will give

1 them an immense advantage, both in this segment in
2 relation to replacement and upgrading of existing and
3 legacy contracts because they are the incumbents. Because
4 of the informational and reputational benefits, this will
5 give them an immense advantage in the non-NP sector, which
6 is very substantial, over one billion a year in the NHS,
7 and then you have got outside of the NHS which this
8 specification also addresses, hospices, NHS Direct,
9 prisons and so on, it will give them an immense advantage
10 there. The spill-over effects of the merger are such that
11 we would submit as to foreclose.

12 Now, they ought to be competing. If they were
13 separate, they would have separate competitions for
14 renewals, they would be incumbents but they would compete,
15 they would be separately competing for non-NP spend within
16 the NHS, they would be separately competing for IT spend
17 in the social services outside the NHS. All of these three
18 are impacted upon by the OBS.

19 This is a classic horizontal merger; you are reducing
20 the pool of suppliers from a low starting point by one in
21 a market where there are high barriers to entry.

22 MR SCOTT: Two matters arise from that. You have referred to
23 the social side and, as I understand the NP FIT, the idea
24 is that it should mesh with the social care system.

25 MR GREEN: Yes.

26 MR SCOTT: You have taken us to the paragraph in which there
27 is reference to Note 3 which reminds us of the vertical
28 structure of the health industry with its primary,
29 secondary and tertiary levels. You may wish to refer to
30 paragraph 27 of the decision in which the OFT deals with
31 the concerns coming from hospitals about legacy systems
32 being abandoned and regarding that as a contractual point
33 rather than a competition point.

34 MR GREEN: Yes, indeed. When you are looking at the potential
35 adverse effects of a merger, one looks to see whether or
36 not the increased market power hypothetically, because we
37 are dealing with a merger which of course has not yet
38 arisen, but hypothetically will be able to act in a

1 non-competitive way, in an abnormal way. That may mean it
2 has sufficient market power, it can force hospitals to
3 spend more than they would, replace quicker than they
4 would otherwise wish to replace, pay more, or they may
5 simply offer a reduced choice. One prohibits a horizontal
6 merger because one protects the structure of the market.

7 In this case, we actually have hospitals who are
8 saying, we can predict what they be the problems which
9 this merged entity would give rise to. I cannot of course
10 say in three years' time the merger did in fact raise
11 prices or reduce product quality because that is a
12 hypothesis, but one does not prohibit a horizontal merger
13 for that reason. One prohibits a horizontal merger because
14 the structure of the market is damaged and there are a
15 smaller number of players, the competitive process does
16 not work as effectively, there is therefore a material
17 risk that price, quality and choice is eliminated.

18 Can I move to the question of buyer power to make
19 sure I make progress?

20 THE PRESIDENT: Yes.

21 MR GREEN: The relevant paragraphs of the decision are 21 and
22 22. These make it clear that so far as the OFT is
23 concerned they have come to an unequivocal conclusion that
24 the NP creates buyer power. They say in effect as much in
25 21 and 22. In 21, "The LSPs exercise buyer power so long
26 as there are enough PPR and LIMS competing suppliers."

27 In paragraphs 21 through to 23 and in 23, "Elsewhere
28 in the UK contracts are awarded nationally and thus this
29 raises the prospect that awarding bodies are likely to
30 possess an exercising buying power."

31 Now, the first point and the first error is as to the
32 linkage between buyer power and legacy contracts. If the
33 OFT is wrong on legacy, it must also be wrong on buyer
34 power and this is evident from paragraph 15 of the
35 decision which I have taken you to. "Installed base does
36 prime facie confer advantages", says the OFT, and this is
37 just looking at the logic of the OFT's decision and the
38 only reason that it does not do so is because legacy is

1 irrelevant in the bidding system. If legacy is relevant,
2 then the OFT must acknowledge that installed base and
3 legacy is relevant and does confer market power. It is
4 simply the reverse of the logic in paragraphs 14 and 15.

5 If they are saying that it does confer market power,
6 then you have implicit in that assumption that there is no
7 sufficient countervailing buyer power.

8 So that is the first point and if we are right on our
9 first point about legacy, that undermines their analysis
10 of buyer power.

11 The second point is to consider the position even if
12 the OFT are correct. Even were legacy to be irrelevant,
13 the decision on buying power is still based on unproven
14 and illogical assertions about the extent of horizontal
15 competition in bids for contracts.

16 The relevant paragraphs on this particular point are
17 12, 14, 19 and 22. If I can just summarise them shortly to
18 save time, in paragraph 14, the OFT recognises the obvious
19 point that there are only four main players and the merger
20 will leave three. In paragraph 14 it also recognises that
21 the merged group will have a very high market share. In
22 paragraph 19 the OFT recognises that there are high
23 barriers to entry and these are compounded by lack of
24 supply and demand-side switchability (see paragraphs 10
25 and 11).

26 In paragraph 12, the OFT recognises that "A key
27 requirement to being able to implement a new system is a
28 local presence", and so one says in the light of these
29 admitted facts it is necessary to consider what the OFT
30 then says it relies upon to counter or negate its prior
31 conclusion that there are high entry barriers.

32 If you would look at the last sentence of paragraph
33 22, one finds this: "However this is not an unnatural
34 consequence of competition for the market and it seems
35 likely that as contracts come up for renewal this may
36 provide entry opportunities for other providers of
37 sufficient scale." So the OFT's view is that there will be
38 entry because of renewals.

1 THE PRESIDENT: It says it "may provide opportunities", it is
2 somewhat more tentative.

3 MR GREEN: It is more tentative, yes, and the reason it has to
4 be tentative is because it simply does not stack up. If
5 one goes to paragraph 17(b) of the witness statement of Mr
6 Gaddes which we received yesterday, Mr Gaddes says
7 precisely the opposite. This is the OFT's bundle.

8 THE PRESIDENT: Yes.

9 MR GREEN: Page ten of the witness statement, paragraph 17(b),
10 Mr Gaddes says, and this is his explanation for why the
11 OFT did not consider the extent of the NP market further
12 than they actually did, "Equally, any non-NP FIT
13 expenditure by hospitals and/or Trust on, for example,
14 extending or upgrading an existing EPR or PAS system which
15 might otherwise be obsolete is unlikely to be contestable
16 since the hospital and/or NHS Trust are highly likely to
17 use existing providers rather than seek competing bids."

18 That logic, if it applies to renewals, means that
19 when renewals come up, or modification contracts, you are
20 not going to suck in new entry. One really does wonder why
21 any potential new entrant would come into the UK market
22 and establish a presence which the OFT says is a
23 pre-condition in paragraph 12, a presence in this country
24 simply on the off chance that it might win a small renewal
25 contract which, in any event, the OFT now seem to believe
26 will go to the incumbent.

27 THE PRESIDENT: I think the thrust of 22, the last sentence is
28 that some suppliers are likely to exit the market, so they
29 are not going to be around when the contract comes up for
30 renewal, and that that may provide entry opportunities for
31 other providers.

32 MR GREEN: They do point out that people have exited the
33 market and it seems to be inconsistent in our view to say
34 the mere existence of the NP has already deterred -----

35 THE PRESIDENT: If they have exited the market, then the market
36 is contestable.

37 MR GREEN: It is hard to see why that should be the case. If
38 people are leaving the market, it is because they cannot

1 get in. Why on earth would the mere existence of the
2 renewal suddenly induce them back if they did not win in
3 the first place? Mr Gaddes statement says that renewals,
4 upgrades modifications will go to the incumbent.

5 THE PRESIDENT: Yes.

6 MR GREEN: We do not have to go very far in this to suggest we
7 move from white to grey. All we have to do is to establish
8 to your satisfaction that this is a real issue that the
9 OFT has not properly investigated.

10 THE PRESIDENT: Yes.

11 MR GREEN: The next piece of evidence in relation to buyer
12 power is paragraph 23. Here the OFT say the contracts are
13 awarded on a national scale outside the NP and buyers
14 therefore have buyer power.

15 THE PRESIDENT: Again, it "raises the prospect that awarding
16 bodies are likely to possess."

17 MR GREEN: It is the prospect of a likelihood which, with
18 respect, is not evidence. It is simply someone assuming
19 there is a prospect of a likelihood. I mean, it is not
20 evidence. It is not evidence that there was an analysis.
21 There is no suggestion there was an analysis of any nature
22 of this issue, but it is inconsistent with paragraph 21
23 where the OFT decision records that there are 177 NHS
24 Trusts. We know and everybody knows that they buy locally.
25 Precisely what contracts we are talking about which are
26 said to be purchased nationally, whether we are talking
27 about contracts within the NP or contracts within the NHS
28 or contracts within the other social services, we really
29 do not know, but such evidence as does exist suggests that
30 at the moment contracts are acquired locally and that is
31 one of the founding principles of the NP which is to try
32 to move away from more localised purchasing to a more
33 coherent national basis.

34 As paragraph 23 stands, we would suggest it is just
35 not right. It is inconsistent with paragraph 21 and at the
36 very least it shows inadequate investigation.

37 Then the third piece of evidence relied upon by the
38 OFT is in paragraphs 16 and 18 which concern the United

1 States entry of Cerner and IDX. It is not entirely clear
2 what the OFT's point is here, but giving them the benefit
3 of the doubt the OFT appear in some way to imply that if
4 they can do it, so can others.

5 IDX and Cerner, and there is quite a bit of evidence
6 now in the papers about them, if I can summarise it as
7 follows, it is this: they have been in the UK for a
8 considerable period of time, they are substantial
9 companies, they are successful and effective outside of
10 the United Kingdom, but in the United Kingdom to date
11 they have achieved limited success.

12 THE PRESIDENT: And they are not among the top four identified
13 in the decision.

14 MR GREEN: They are not amongst the top four and indeed they
15 barely register on the market share figures that we have
16 in our evidence. If you like, I will get the reference.

17 Let us assume for the sake of argument that they win
18 some contracts and they therefore grow in size. If they
19 grow in size, the question which then has to be asked is
20 whether they can exert countervailing competitive
21 constraint to the merged entity. That is not a question
22 which the OFT has asked or examined. No evidence exists as
23 to Cerner in the decision or to IDX, their capabilities,
24 their potential.

25 Whether they increase their market share or not is
26 simply not the point. Let us say they get 10 per cent of
27 the market or 15 per cent, the question which then has to
28 be asked is whether that could constrain a merged entity.

29 Again I will give you the reference without taking
30 you to it, Mr Walhouse has given evidence on this, Volume
31 2, page seven, paragraph 3.9 to 3.11. We take on the chin
32 that both of those companies could win contracts, could
33 grow but the real question is can they constrain the
34 merged entity, which is not something which the OFT has
35 investigated, at least if the evidence of this decision is
36 to be believed.

37 I would respectfully remind you that the OFT have
38 told us in no uncertain terms that they rest on this

1 decision and do not wish to elaborate upon it.
2 MR SCOTT: Mr Green, just briefly on paragraph 18, this states
3 that, "The two US companies offer an integrated
4 system...(read to the words)...chose its preferred
5 subcontractor may be less inclined to invite tenders" and
6 so on. This looks as though the fact they have an
7 integrated system places them at a significant
8 disadvantage in relation to legacy systems.

9 MR GREEN: Yes. Neither of them, so far as we understand that,
10 has had an installed base. You will have seen, and again I
11 do not really have time but there are many references in
12 the OBS to bidders having to be able to establish their
13 track record, having to show implementations which are
14 relevant to the operation of the NP. If you are a very,
15 very small player in the UK market at present, then you
16 have less of a track record.

17 Can I just give you the reference to the market
18 shares? I will not take you to it but it is Volume 3, tab
19 one, page 14 of the bundle, paragraph 3.4 of the
20 complaint.

21 I am being told by Mr Cohen that your point about
22 integrated systems is absolutely right, it does place
23 those suppliers at a disadvantage. Again, this is not
24 really something which the Tribunal can rule upon. All you
25 can say is it is an issue which required investigation.

26 THE PRESIDENT: Mr Green, can I just see whether I am following
27 that? I am probably being very slow. If we take paragraph
28 16 of the decision which refers to Cerner and IDX being
29 selected as preferred subcontractors etc, the second
30 sentence goes on, "The effect of this selection process
31 which is already taking place will be to displace other
32 suppliers of EPR systems which currently hold a share of
33 the install base from the future NP FIT."

34 Then, I think, as we saw a moment ago, that point
35 really links to paragraph 30 where, in the second
36 sentence, it says, "Torex products have not been selected
37 for the preferred subcontractors. Absent the merger, this
38 means that Torex is likely to face significantly reduced

1 opportunities to sell its products" etc etc.
2 What I think you are saying is that the failure to be
3 selected at this stage as a preferred subcontractor to an
4 LSP does not carry the weight that this decision suggests
5 it should carry because, as it were, at a lower level
6 there are still numerous opportunities and competitive
7 situations in what you say is the increased strength of
8 the merger concerned will still play, particularly in
9 relation to the whole business of adapting legacy systems.
10 Is that the point?
11 MR GREEN: Certainly, that is a point.
12 THE PRESIDENT: Or part of it?
13 MR GREEN: Yes, that is right.
14 THE PRESIDENT: I see.
15 MR GREEN: But we do not accept the proposition in the middle
16 of paragraph 16, "The effect of the selection process will
17 be to displace other suppliers of EPR systems who
18 currently hold a share of the install base from the future
19 NP FIT."
20 Torex does have a significant legacy position and it
21 is difficult, if not impossible, to see how it can be
22 displaced if you do not have a 'rip and replace' policy.
23 It would have to be -----
24 THE PRESIDENT: Yes, I see.
25 MR GREEN: Yes, and of course the position outside of the NP
26 remains contestable.
27 THE PRESIDENT: The position outside the programme, yes.
28 MR GREEN: Let me draw together some conclusions on buyer
29 power and then deal with the other three points relatively
30 briefly.
31 THE PRESIDENT: Yes.
32 MR GREEN: First, the OFT's conclusion is based on a false
33 assumption that legacy contracts are irrelevant. On the
34 OFT's own logic (paragraphs 14 and 15) legacy is relevant.
35 Well, if it is relevant, then there can be no buyer power
36 on their thinking.
37 THE PRESIDENT: Yes.
38 MR GREEN: Two, their analysis of buyer power is based upon an

1 assumption that contracts outside the NP are awarded
2 nationally. This is incorrect. It is inconsistent with
3 paragraph 21 which refers to the 177 Trusts buying
4 software locally.

5 Three, it is based on an assumption that there will
6 be new entry through renewals, yet on the basis of the
7 decision entry is not only unlikely but suppliers are
8 leaving the market.

9 THE PRESIDENT: Yes.

10 MR GREEN: Four, the OFT decision is based on no hard evidence
11 but on the contrary, on broad-brush speculation, for
12 example, there is a prospect of likely entry.

13 THE PRESIDENT: Yes.

14 MR GREEN: And fifthly, the OFT analysis has to be
15 counterbalanced against the agreed facts. The merger will
16 create very large market shares. There are high barriers
17 to entry and expansion. The analysis, we would submit, is
18 confused, often internally inconsistent but it, at heart,
19 reveals shortcomings in the scope of the investigation. It
20 leaves matters which really should have been addressed by
21 the Competition Commission.

22 If I can move now straight away to issue three which
23 is to make brief submissions about the scope of non-NP
24 opportunities.

25 THE PRESIDENT: Yes.

26 MR GREEN: The first point is that the OFT, in its decision in
27 paragraph 20, identifies the size of the non-NP IT spend.
28 When you add it up, it is 1.025 billion per year; 850
29 million for England per annum, 25 million -----

30 THE PRESIDENT: Yes, we have got that.

31 MR GREEN: You have got that. That is ten million plus over
32 ten years -----

33 THE PRESIDENT: Ten billion?

34 MR GREEN: Ten billion, yes, ten billion plus. In paragraph 16
35 of the decision, the OFT says, in terms which are
36 remarkable for the admission that they contained, "Within
37 England it is uncertain whether NHS Trusts will have the
38 funds or autonomy to be able to purchase IT software and

1 systems independently of the NP FIT. Any such purchases
2 are likely to be of limited value, may have been to be
3 funded directly by the NHS Trust so that there is unlikely
4 to be sufficient incentive to behave autonomously outside
5 of the NP FIT", an admission that they have no idea as to
6 how purchases outside the NP sector will operate. They
7 simply say it is uncertain, they do not know whether the
8 NHS Trusts will purchase autonomously or how much they
9 will have to spend or anything along those lines.

10 But the non-NP market is in fact huge, ten billion
11 over ten years and it also includes non-health services.
12 If I can give you the reference, it is page 12 of 607 of
13 the OBS which is where it is made clear that the NP
14 applies to non-health social services, hospices, prisons,
15 NHS Direct and so on.

16 Technology in these areas is to be increasingly
17 integrated. Now, the OBS does not quantify the size of
18 that market, but it could very easily be 200 million or
19 300 million a year, one just simply does not know, and it
20 was not investigated by the OFT.

21 THE PRESIDENT: That is not part of the relevant market as
22 defined in the decision.

23 MR GREEN: It is not part of the relevant market but it should
24 have been something which the OFT investigated as a market
25 or markets in which the merger could affect competition.
26 The spill-over effects, the reputational and informational
27 advantages the incumbent has will spill over into the
28 non-NP sector of the NHS and beyond. Indeed that appears
29 to be the OFT's conclusion because they think it is
30 unlikely that people outside the NP will behave
31 autonomously. But who knows? They are uncertain.

32 Now, a number of quite valid points are made in the
33 skeletons against us on this. It is said, for example,
34 that quite a lot of this one billion per year will already
35 be committed. Well, plainly some of it will be.

36 THE PRESIDENT: Yes, it is ongoing, incurring expenditure.

37 MR GREEN: Absolutely, but ten billion over ten years is a
38 very large sum of money, or seven billion to 2010 is a

1 very large sum of money. A substantial portion will go on
2 new contracts for this sort of solution plainly. No
3 analysis in the OFT analysis of that though, I have to
4 speculate.

5 Secondly, it is said that a distinction is to be
6 drawn between the primary and secondary care sector and
7 that we have not broken that down. With respect, that is a
8 bad point. The OFT plainly defines the market as
9 secondary, in other words it applies to hospitals, but the
10 merger will create effects in the primary market because
11 the NP covers the primary market.

12 I would like to just show you one illustrative
13 paragraph of the OBS which is page ten of 607 and it
14 concerns Joan and her ulcers. Poor Joan as a chronic
15 illness and leg ulcers.

16 THE PRESIDENT: Where are we?

17 MR GREEN: This is Scenario 2, page ten, Part 2.

18 THE PRESIDENT: On holiday in Spain.

19 MR GREEN: That is right. Perhaps you could read this at
20 leisure, but the point is here you have got, as it were, a
21 descriptive flowchart of how the NP will operate. It
22 defines, on the right-hand side, the sort of technology
23 support that is going to be applicable at each stage.

24 THE PRESIDENT: Yes.

25 MR GREEN: In the sixth bullet point down where poor Joan
26 moves on to the GP and dermatology, "the GP is able to use
27 the ICRS health records to see the results of Joan's
28 consultation with the GP and diabetes. She takes some
29 digital photographs of Joan's legs to send up to the
30 dermatologist at the acute hospital for a second opinion
31 on best treatment. She also takes swabs so that she can
32 send pathology the results using near patient testing at
33 the same time. The dermatologist responds within two days
34 confirming best treating and the software will be that
35 directed to teleconsulting."

36 Now, this simply illustrates the seamless web between
37 primary and secondary care that the NP is intended to
38 create.

1 THE PRESIDENT: Yes.

2 MR GREEN: So that when you have a merged company that has
3 very substantial market power in the secondary sector, it
4 is almost bound to have spill-over effects in the primary
5 sector.

6 THE PRESIDENT: Yes.

7 MR GREEN: A third criticism which is made of our analysis is
8 that it is suggested, again quite wrongly, and I will give
9 you the reference, paragraph 39 of iSoft's Statement of
10 Intervention, that the impact of the NP on NHS purchasing
11 will be great.

12 Can I just simply give you the reference to the
13 counter evidence? There is a letter from Sir Nigel Chris,
14 the Chief Executive of the NHS, who wrote just a few weeks
15 ago to NHS Chief Executives at local level, making it
16 clear that the new NP arrangements do not apply outside
17 the NP. This is Volume 2, tab four, page three.

18 That deals with two things but in paragraph one and
19 the seventh paragraph of that article, that Press Release,
20 or that Computer article, there is a reference to the fact
21 that it is not intended to cover non-NP purchases.

22 THE PRESIDENT: Yes.

23 MR GREEN: There are some grey areas but, in principle, it is
24 not intended. I highlight these points because it is clear
25 that the OFT decision does not address them or identify
26 them as matters of relevance.

27 The non-NP market we say is substantial almost on any
28 analysis, notwithstanding whatever uncertainties might
29 exist. The OFT do not even know, because they say they are
30 uncertain, whether NP buyers outside the NP will have
31 freedom to make acquisitions (see what they say in
32 paragraph 16). If this reflects the limits of the OFT's
33 knowledge it is scarcely surprising the OFT did not go
34 further and, by their own admission, examine the extent of
35 non-NP purchases. I will not -----

36 THE PRESIDENT: Bearing in mind the section we are dealing with
37 refers to the United Kingdom and the fact that we sit as a
38 United Kingdom Tribunal, what is the situation as regards

1 the decision in relation to Scotland, Wales and Northern
2 Ireland?

3 MR GREEN: We know that in relation to some applications they
4 have 100 per cent in Scotland and Wales. We are not told
5 what market share they have in Ireland. The NP does not
6 apply to hospitals outside of England, but the merged
7 entity has market power in those other regions of the
8 United Kingdom. The decision is silent as to the impact of
9 the merger on those areas.

10 MR SCOTT: In paragraph 28, we gather that there was an
11 unwillingness to have some of the text put in the public
12 domain, but we do see in the last sentence of paragraph 28
13 the fact that the Northern Irish Authority were uneasy.

14 MR GREEN: Yes, or they felt the merger could potentially lead
15 to loss of competition for contracts.

16 THE PRESIDENT: Part of the answer is in the last sentence of
17 31, "There is a reasonable prospect international
18 competitors with a UK base will bid for contracts in the
19 region with the likely effect to increase competition of
20 contracts in Northern Ireland, Scotland and Wales."

21 MR GREEN: Of which there is not a shred of evidence. Frankly,
22 it seems to us highly illogical. Why would you go into the
23 £25 million Northern Ireland market or Welsh market if you
24 are not the main player in England? Frankly, if you are a
25 United States operator one thinks frankly that is just pie
26 in the sky.

27 THE PRESIDENT: Does that deal with the non-NP?

28 MR GREEN: Can I briefly make an observation about Mr Gaddes'
29 witness statement, paragraph 17? I shall not take you to
30 it. In this, he seeks to say precisely the opposite to
31 that which is stated in paragraph 16 of the decision. He
32 sets out here a series of reasons why they did not go
33 beyond the analysis of the NP sector.

34 Frankly, each of the reasons is not a good one, but
35 there is a more general criticism which we make, which is
36 that according to Mr Gaddes, the Chairman of the OFT
37 guided and advised on the drafting of this decision. We
38 have been told that the decision stands and we are not to

1 see anything else and they will not answer our questions
2 on it. It really should not be open to the OFT to
3 contradict what it says in the decision with a witness
4 statement from a case handler when it comes to a judicial
5 review.

6 THE PRESIDENT: We are into Amacott and that line of cases.

7 MR GREEN: We are indeed. I will deal with any points that
8 come out of this perhaps in reply, I do not think it is
9 worth taking up time on it now.

10 The last two points which I will try to deal with
11 briefly concern the position of Torex and the position of
12 IBA. They are relevant because in any merger analysis you
13 are looking at the counterfactual between the market with
14 the merged entity and that without it, so the position of
15 the merging companies is important. In this case it is
16 doubly important because Torex drags in its wake IBA.

17 Now, the gist of the point we make here is that the
18 OFT appears to have been astonishingly naive as to the
19 conduct of Torex in relation to bidding. Some of the
20 documents which have been disclosed to us, attached to
21 witness statements overnight, really demonstrate precisely
22 why this was a matter requiring very close scrutiny
23 because the OFT decision appears to operate upon an
24 assumption which is somewhat resiled from in the witness
25 statement that Torex is a duffer and that the loss of
26 Torex to the market does not matter. It is neutral. They
27 failed anyway and so the merger does not take away someone
28 who is relevant.

29 Torex, in its witness statement, rather jibs at this
30 description -- the witness statement of the OFT rather,
31 resiles from it but it does demonstrate why the OFT should
32 have investigated very closely Torex's position.

33 MR SCOTT: But there is no failed company argument.

34 MR GREEN: There is no failed company argument, absolutely. I
35 will give you a series of references because, again, time
36 does not permit me to go further. The points we make are
37 as follows: Torex is plainly a viable and effective
38 competitor at all levels and in relation to all

1 technologies. The OFT decision proceeds upon the
2 assumption that they are competitors in the same market
3 and that is stated in the decision.

4 Torex's Annual Reports, and if I could just give you
5 a series of references and they can be read later of
6 course, Volume 2, page five, signed off on 3rd March of
7 this year, Torex makes the point that it has leading
8 clinical software, software called Premier Synergy. If you
9 look at their website and Premier Synergy, it is a leading
10 EPR software. They make points about how they are going to
11 compete vigorously in the National Programme, page eight,
12 page nine.

13 At page ten they are going to increase their R & D
14 into software and that their EPRs, page 11, are produced
15 and used elsewhere in the European Community.

16 This is tab 16 of Volume 2, the next reference, When
17 Torex entered into the agreement with IBA, Mr Chris Moore
18 of Torex made an announcement that so far as Torex and IBA
19 were concerned, together they were in effect a fantastic
20 partnership that would do very well under the new NHS
21 regime. Torex's position elsewhere in the market has
22 already been discussed - they are powerful, they have a
23 large installed legacy basis.

24 Torex's position in bidding is important. Can I give
25 you a chronology, please, and the references? On 31st
26 March of this year, IBA and Torex entered a long-term
27 Distribution Agreement with the distribution of IBA's full
28 range of software health care solutions. The agreement is
29 Volume 3, tab two. It was a seven-year agreement and that
30 comes from page eight. The territory was the United
31 Kingdom, the Republic of Ireland, the Netherlands, Germany
32 and Switzerland. It was an exclusive contract.

33 THE PRESIDENT: Where is this point going, Mr Green?

34 MR GREEN: Sir, it goes to this: it goes to the OFT's
35 uncritical assumption that Torex's failure to win
36 contracts to date renders them non-viable. What we say in
37 a nutshell, when you look at the chronology, is that the
38 moment Torex entered into negotiations to merge with

1 iSoft, which was in mid-May, Mr Whiston's witness
2 statement paragraph 11, at the same time, literally days
3 before, they had purchased shares in IBA, that was on 9th
4 May.

5 THE PRESIDENT: So what?

6 MR GREEN: Yes, Mr Moore became a Director of IBA at the same
7 time. On 22nd July, the merger was announced. The
8 announcement, just to give you the reference, is Volume 3,
9 tab seven, this is the iSoft announcement of 22nd July
10 2003 and this makes it clear that as of that date a great
11 deal of the merger was effectively in full and final form.

12 Prior to that, we know that Torex pulled out of the
13 bidding process. We have had exhibited now a letter to the
14 Authority whereby they pulled out of the bidding process
15 for reasons which, on the face of the letter to the
16 Authority, are completely obscure.

17 The next reference is Mr Sprigg's witness statement,
18 paragraph 29, Torex Bundle, tab two and he says that they
19 took the decision to pull out mid-May which was the
20 precise time that they first started negotiating the
21 merger. What appears to have happened is that when they
22 agreed the merger, they decided that it was no good
23 bidding in competition with iSoft so they pulled out of
24 the bidding process, and the letters we have seen. They
25 did not announce to the Authority that they were pulling
26 out for another six weeks. According to Mr Sprigg in his
27 witness statement, this was because they did not wish to
28 lose credibility. Quite what that means is not explained.

29 We have a statement from Mr Sprigg, not Mr Chris
30 Moore. Mr Sprigg said he did not know about the merger but
31 Mr Chris Moore plainly did.

32 There is a very strong suggestion from the chronology
33 that the reason Torex did not have the success that it
34 would otherwise have had was because it was plain that it
35 was going to merge. The Authority knew it was going to
36 merge. There was no way the Authority was going to award
37 contracts to iSoft and Torex. Torex only bid to be an LSP
38 and it withdrew its application.

1 THE PRESIDENT: And it sought to be a preferred subcontractor
2 under -----

3 MR GREEN: Well, it is unclear from the evidence as to the
4 extent to which it also wished to get into arrangements
5 with other LSPs and for what.

6 Now, the OFT's point is simply this: they must have
7 competed in a purely competitive market with no extraneous
8 factors bearing upon their decision-making. They did not
9 do very well, they are therefore non-viable. The merger is
10 therefore neutral of competition which we say, if the OFT
11 had dug further, it may have had to question that
12 conclusion. We submit there is a great deal more to the
13 bidding process and the relationship between iSoft and
14 Torex than meets the eye. When one considers that they
15 decided to pull out of the LSP bid at precisely the same
16 time they entered into merger discussions, one begins to
17 get a sense of what might have happened.

18 Our point is simply this: that was a matter the OFT
19 should have investigated. It is an important matter
20 because they have rested part of their conclusion upon an
21 assumption that Torex is non-viable. We have said they
22 are viable for many other reasons and this reason is not
23 critical. It is, we simply say, an evidence of a lack of
24 critical facility, critical faculty as applied to the
25 facts of this case.

26 There is another important aspect to this, and it is
27 the final point I wish to make, which concerns the
28 specific position of IBA. IBA's position is linked to that
29 of Torex. The OFT acknowledges that the merger will remove
30 one player from the market, namely Torex. The OFT failed
31 to consider how the merger will exclude IBA from the
32 market. One sees this as simply a recitation of IBA's
33 submission, (decision paragraphs 26 and 30) but no
34 analysis at all.

35 THE PRESIDENT: IBA has got about three per cent, I think.

36 MR GREEN: Three per cent of the market. It wants to enter the
37 market and it was going to enter through Torex through the
38 Distribution Agreement. The OFT did not even ask for a

1 copy of the Distribution Agreement. So the merger has the
2 effect of taking Torex out of the market and IBA out of
3 the market. IBA is one of those OFT so-called
4 international new entrants. Well, at least IBA is actually
5 bigger than Cerner at the present time.

6 THE PRESIDENT: Bigger than Cerner you say?

7 MR GREEN: Bigger than Cerner in terms of market share, and
8 IDX.

9 THE PRESIDENT: In terms of market share in the UK?

10 MR GREEN: Yes.

11 THE PRESIDENT: How big is IBA relative to Torex and iSoft?

12 MR GREEN: A market capital of about 30 million, 40 million.
13 It is obviously smaller.

14 THE PRESIDENT: Yes.

15 MR GREEN: What is said now in the evidence, though it is not
16 in the decision, is that the IBA product is a bad product.
17 Again, you cannot possibly express a judgment upon that.
18 What you have seen is quite a lot of evidence from Torex
19 trying to justify why it did not win any contracts.

20 The real point I think is simply this: if Torex had
21 won some contracts, it was under a contractual obligation
22 in the Distribution Agreement to promote IBA product.

23 It is an inevitable conclusion that, for Torex, it
24 would have been a disaster to win contracts because it
25 would have been in immediate breach of contract to IBA. It
26 could not have been any way otherwise. If it won any
27 contracts for the supply of product, after the merger it
28 was never in a million years going to supply IBA product;
29 it was supplying iSoft product.

30 The OFT should have realised this by looking at the
31 Distribution Agreement and pondering for one moment on the
32 position of Torex. Torex could not possibly afford to win
33 contracts because that would give it an obligation to
34 supply IBA. It was merging with iSoft and it had already
35 committed to supplying iSoft product, not IBA. It was on
36 the horns of a very sharp dilemma.

37 Who knows? Our prognosis, our analysis might be
38 entirely wrong but the OFT should have twigged to that one

1 and investigated and they did not even ask for a copy of
2 the Distribution Agreement.

3 Final conclusions. On admitted facts, prima facie the
4 merged entity results in SLC. You reduce from four to
5 three the number of main suppliers in a market protected
6 by high entry barriers, protected by a low level of supply
7 substitutability and little potential competition.

8 Prima facie installed base confers advantages of a
9 reputational and informational nature which will translate
10 into future market power, says the OFT. So on the basis of
11 the OFT's guidelines and the Competition Commission's
12 guidelines, this is prima facie substantially lessening of
13 competition. The Competition Commission says 25 per cent
14 would probably be at threshold. If the OFT says otherwise,
15 then we would submit that on the basis of those admitted
16 facts that is an error of law.

17 The only answer to that is the negating of their
18 market power by the National Programme. Does the National
19 Programme negative market power? Answer no. The NP is in
20 its earliest stage of infancy, it is barely born. Phases
21 two and three are even barely conceived of, even in loose
22 outline. The system is intended to evolve over time. The
23 OFT has conducted no investigation of the NP of any note.
24 It does not even refer to the OBS in the decision.

25 The OFT does not know, paragraph 16, to what extent
26 it confers autonomy outside the NP area. The OFT has no
27 grasp of the extent of legacy contracts, it has not
28 examined them. It has no comprehension of how post initial
29 contracting will work out, whether or not renewals will
30 give rise to entry opportunities or not in the witness
31 statement, it now says not. There is no real understanding
32 of how NP and non-NP funding operate and interrelate. The
33 decision seems to suggest that the OFT is uncertain as to
34 this.

35 There is no acknowledgment in the decision that the
36 NP integrates with other non-NHS social services. There is
37 no description of how the NHS NP Trusts will purchase,
38 whether it will be the LSPs that buy or whether the

1 hospitals and, if so, will they be obliged to purchase,
2 and when and what happens if they run out of money, what
3 happens to existing supplier contracts, existing IP
4 rights.

5 There is no analysis of the companies in the market.
6 We see reference to McKesson and Siemens but they are
7 simply referred to en passant. No analysis of Cerner or
8 IDX. We have a few assertions about them but nothing more,
9 no breakdown of their market shares. We have no evidence
10 from the NHS Trusts, no evidence recorded from the NP
11 itself; we have mere assertion that the NP will exert
12 buyer power but it is not explained how or why.

13 No analysis of the relationship between primary and
14 secondary care and community care, even though that is
15 integral to the NP. No analysis of renewals or upgrades or
16 the timescales or their likely values.

17 We would submit that if you apply a test even
18 approaching that of the CFI in Tetra Laval you will be
19 bound to find that this decision fails. We have a merger
20 which prima facie has 50 per cent of the market and high
21 barriers to entry. The OFT's answer is the NP.

22 To negate SLC through buyer power necessarily
23 requires that the countervailing force be very well
24 established, very well defined, fully effective and with a
25 track record. It seems to us quite impossible for the OFT
26 to predict that the NP, in its present inchoate form could
27 possibly create such buyer power as to negate such very
28 substantial SLC. This is not a marginal case on SLC with
29 50 per cent and high barriers to entry.

30 For those reasons, we say the decision is defective.

31 THE PRESIDENT: Thank you, Mr Green. Mr Crow?

32 MR CROW: Could I just put one thought in your minds before
33 the break?

34 THE PRESIDENT: Yes.

35 MR CROW: About two and a half hours ago my learned friend
36 paid lip service to the notion that this was judicial
37 review.

38 THE PRESIDENT: Yes.

1 MR CROW: He has then spent the last two and a half hours
2 taking you through items of judgment and the way you can
3 tell that this is not an attempt at judicial review but an
4 attempt for an appeal on the matter is just to bear in
5 mind two things. One is the Issues document that went out.
6 It is two pages long.

7 THE PRESIDENT: Yes.

8 MR CROW: It identifies every one of the issues which my
9 learned friend is now trying to have a second bite at. For
10 your convenience, it is exhibited to Mr Gaddes statement
11 and it is page 151 of that bundle.

12 THE PRESIDENT: Yes.

13 MR CROW: The OFT was aware of every single one of the issues
14 that has been canvassed in front of you. The short point
15 is that IBA simply did not get the result they wanted.

16 The second reason why it is entirely apparent this is
17 an attempt to appeal on the merits is that one just has to
18 look at IBA's evidence. Who do they get in? They get in an
19 expert, Mr Walhouse. Now, I will leave it to somebody else
20 to discuss whether he is an expert or not, but he is put
21 forward as an expert.

22 THE PRESIDENT: Yes.

23 MR CROW: And the reason he is put forward as an expert,
24 self-evidently, is to try to persuade you to take a
25 different view from the expert view of the OFT and that is
26 not the function of judicial review.

27 THE PRESIDENT: Yes.

28 MR CROW: My Lord, I do not want to get any more ahead of
29 steam. That may be a convenient moment.

30 THE PRESIDENT: A well-fired shot, Mr Crow.

31 MR CROW: I am obliged

32 THE PRESIDENT: Shall we say two o'clock.

33 (Luncheon adjournment)

34 MR GREEN: Just before Mr Crow continues, we have placed on
35 your desk the article from Computing that I referred to
36 this morning. This is the one which refers to that
37 paragraph and the spec which was leaked and then the spec
38 was published later.

1 THE PRESIDENT: Thank you. Yes, Mr Crow.
2 MR CROW: My Lord, while we are dealing with a few incidental
3 points, a second statement by Mr Cohen was provided to us
4 at about 10.29. I cannot pretend I have divested it at all
5 and my clients have not had time to come up with any
6 detailed instructions. If it is, once we have had a look
7 at it, something that we would wish to respond to, could
8 we have permission to put something in writing afterwards?
9 THE PRESIDENT: Certainly.
10 MR ANDERSON: Sir, could I ask for the same provision?
11 THE PRESIDENT: Certainly.
12 MR CROW: In order to try and help move along in a coherent
13 way, I was proposing to try and follow our skeleton
14 argument.
15 THE PRESIDENT: Yes.
16 MR CROW: If I could pick that up at page four, dealing with
17 the legal test for review, I do not want to labour the
18 point, but given the early days of this particular
19 jurisdiction, maybe it would be convenient to look at it
20 briefly because obviously it will set the tone for what
21 follows.
22 THE PRESIDENT: Yes.
23 MR CROW: You will already have seen that we emphasise that
24 there are three points to be made about your jurisdiction
25 under section 120. There is an obligation to apply the
26 principles of judicial review. It is an obligation to
27 apply the same principles, not principles adapted by
28 analogy or anything, and they are the principles of
29 domestic law. On the latter point, there is simply one
30 incidental point of confirmation which we have included in
31 an authorities bundle which I believe may not have got to
32 you yet, but you may be relieved to see it is one of the
33 thinner bundles that is going up in the course of the
34 hearing (same handed). If they are numbered, it is at tab
35 five. There is a short piece on judicial review under The
36 Enterprise Act.
37 THE PRESIDENT: Yes.
38 MR CROW: At page 66 of the article top left-hand corner,

1 "Grounds of Review".

2 THE PRESIDENT: Yes.

3 MR CROW: "The Appeal Tribunal shall apply the same principles
4 as will be applied by a court on an application for
5 judicial review. Accordingly, the relevance in the case
6 law of England and Wales and Scotland are automatically
7 incorporated into the body principles that the Tribunal
8 must apply."

9 I take that simply as an incidental swipe at the
10 suggestion that we should be taking on board Tetra Lavalle
11 as part of the case law. Our submission on Tetra Lavalle
12 we actually make a little bit later in the skeleton, but
13 it ties up to the same point. It is essentially this,
14 really two points on Tetra Lavalle and the first is that
15 it is not the English jurisdiction for judicial review.

16 THE PRESIDENT: Yes.

17 MR CROW: Secondly, what it was in fact dealing with was
18 something very significantly different from the kind of
19 judgment that was being made in this case because the
20 prediction that was made in that case was as to future
21 misconduct effectively.

22 THE PRESIDENT: Yes.

23 MR CROW: Whereas the prediction that is being made in this
24 case is simply what is the market going to look like, and
25 what is market the going to look like is pre-eminently the
26 kind of expert assessment that the OFT is there to make.

27 THE PRESIDENT: Yes. Can you help me on one aspect of section
28 120? It is entirely right that subsection 4 requires us to
29 apply the same principles as would be applied by a court
30 on an application for judicial review, but we all know
31 that in most cases, certainly in cases that are anything
32 like this one, the Court, on an application for judicial
33 review, is typically a non-specialist Court reviewing the
34 decision of a regulated specialist.

35 MR CROW: Yes.

36 THE PRESIDENT: So how do we apply the same principles as would
37 be applied by a Court, bearing in mind that this Tribunal
38 is supposed to have a certain degree of expertise in this

1 particular subject matter?

2 MR CROW: I am very grateful, my Lord. It is absolutely a
3 point that needs to be addressed. The answer, in our
4 submission, is simply this: yes, you are a specialist
5 Tribunal; no this is not a specialist jurisdiction.

6 THE PRESIDENT: Yes.

7 MR CROW: All that has actually happened under section 120 is
8 that whereas we might have been standing up in this very
9 court in front of gentlemen wearing wigs applying the
10 judicial review jurisdiction. We are in front of you; it
11 is simply a change of venue, not even physically, but a
12 change of forum. It is not a change of jurisdiction.

13 Now, something not dissimilar I think happens in the
14 Patents Court. One gets a Patents Judge who has a degree
15 in engineering or chemistry so he can simply understand
16 the subject matter of what is being argued in front of
17 him. That does not mean he is applying anything other than
18 English law.

19 THE PRESIDENT: Yes.

20 MR CROW: He is a specialist so he understands the subject
21 matter, not so that he applies different principles from
22 any other Judge.

23 THE PRESIDENT: If we just take the problem one stage further
24 in the analysis, the Administrative Court very often finds
25 itself with varying degrees of enthusiasm, giving what he
26 calls due deference to the decision-maker.

27 MR CROW: Yes.

28 THE PRESIDENT: What should the Tribunal's approach be to that
29 specific question?

30 MR CROW: Exactly the same as the courts. We have, again, in
31 the bundle I have just handed up two very short passages I
32 wanted to draw to your attention because my learned friend
33 relied on the decision in Napp.

34 THE PRESIDENT: Yes.

35 MR CROW: Where the Court of Appeal was deferring to the
36 Appeal Tribunal.

37 THE PRESIDENT: Yes.

38 MR CROW: But if one goes through Napp, I do not want to read

1 out paragraphs of it.

2 THE PRESIDENT: No.

3 MR CROW: But if you look at the substance of what the Appeal
4 Tribunal was dealing with there, it was itself making
5 specialist judgemental assessments and the Court of Appeal
6 was saying well, we are not going to substitute our own
7 judgment for the specialist.

8 THE PRESIDENT: Yes.

9 MR CROW: In fact, in the context you are dealing with,
10 exactly the same principles apply; you are the Court for
11 these purposes.

12 THE PRESIDENT: Yes.

13 MR CROW: The specialist Tribunal is the OFT. The approach is
14 clearly set out in two very recent decisions, one is a
15 decision of Lightman J in Selcom which is in the third tab
16 of our authorities bundle. This was a judicial review by
17 one of the telecoms company of the Director General of
18 Telecommunications.

19 THE PRESIDENT: Yes.

20 MR CROW: At page 12 of 18, his Lordship set out the relevant
21 principles. It is appropriate briefly to state the
22 relevant principles: "Where the Act has conferred the
23 decision-making function on the Director, it is for him
24 and him alone to consider the economic arguments, weigh
25 the compelling considerations and arrive at a judgment.
26 The applicants have no right of appeal. In these judicial
27 review proceedings, so long as he directs himself
28 correctly in law, his decision can only be challenged on
29 Wednesbury grounds. The Court must be astute to avoid the
30 danger of substituting its views for the decision-maker
31 and of contradicting, as in this case, a conscientious
32 decision-maker acting in good faith with knowledge of all
33 the facts", and he refers to a number of earlier
34 decisions.

35 My Lords, I would commend the whole of paragraph 26
36 to you.

37 THE PRESIDENT: Yes.

38 MR CROW: It was followed more recently in a decision of Moses

1 J.

2 THE PRESIDENT: This is mobile phones, is it not?

3 MR CROW: No, actually it was not, in fact.

4 THE PRESIDENT: The Rail Regulator.

5 MR CROW: Yes, it was the Rail Regulator at the next divider.

6 THE PRESIDENT: Yes.

7 MR CROW: The passage I need from that is paragraph 27.

8 THE PRESIDENT: Yes.

9 MR CROW: Paragraphs 27 to 34. Again, I will not bore you by
10 reading it all out, but could I commend paragraphs 27
11 through to 34 but just read 34 to you now. This is on page
12 eight of 26, "In considering the various challenges
13 advanced to the Regulator's directions, I must accordingly
14 bear in mind that he was reaching his conclusions in a
15 field in which he was both expert and experienced. He was
16 advised by experts, he gave ample opportunity to the
17 claimant to challenge his provisional conclusion. That
18 opportunity was far greater than that which was afforded
19 by the statute. Further, he was concerned with predictions
20 for the future, incapable of any exact measurement. All
21 these factors demonstrate that what Simon Brown LJ
22 described as the constraining role of the courts is indeed
23 modest."

24 THE PRESIDENT: Yes.

25 MR CROW: That, we would urge on you, is exactly right, it is
26 extremely recent and it fits very neatly on what we have
27 got here because, as I mentioned just before the short
28 break, the Issues Letter shows that every opportunity was
29 given to these Complainants to say their piece. They took
30 that opportunity.

31 THE PRESIDENT: They got the Issues Letter, did they?

32 MR CROW: They did.

33 MR GREEN: No, we did not get the Issues Letter.

34 MR CROW: I do apologise. It goes to the parties. I will
35 rephrase it. The Issues Letter demonstrates that the
36 decision-maker was live to the issues.

37 THE PRESIDENT: Yes.

38 MR CROW: The opportunity was given to these Claimants to say

1 their piece. Now, if and in so far as, for instance, huge
2 play was made this morning of the OBS. It is said it was a
3 howler for us not to pick up various points in it. That
4 being so, it is, frankly, pretty staggering that IBA did
5 not mention the OBS to us in the course of making its
6 various submissions.

7 The first time it has been relied on is in the course
8 of these proceedings. If it really was such a blindingly
9 obvious thing for the OFT to consider, why on earth didn't
10 IBA bring the point up earlier? One of the points or one
11 of the threads that is going to run through my submissions
12 is the way in which points are being picked up and dropped
13 in the course of IBA's complaint. They are casting around
14 for pebbles they are going to skip.

15 We saw an enormous amount, for instance, in their
16 evidence about whether or not the National Programme is
17 actually going to go ahead at all. We see nothing of that
18 in their skeleton argument, we heard nothing about it in
19 oral submissions this morning. Points are coming and
20 going and being thought of late or being dropped. In our
21 submission, that is entirely characteristic not only of an
22 attempt to appeal on the merits but a slightly desperate
23 one because they are simply casting around for different
24 points to try and snipe. Now, obviously sniper fire can be
25 fatal but one would have thought that a sniper who says
26 that he has got a deadly bullet would know what his target
27 is at an early stage.

28 THE PRESIDENT: Yes.

29 MR CROW: What we say on the expert Tribunal is that yes you
30 have the advantage of expertise but you are not exercising
31 an expert jurisdiction, and the correct approaches have to
32 be derived from Selcom and the Rail Regulator decisions.

33 Just going back to our skeleton to track it through,
34 paragraph nine picks up the applicable principles for
35 judicial review. I do not think there is any real
36 significant difference about this. Paragraph 9.1, yes we
37 acknowledge if we got the law wrong but we say they are
38 actually on analysis. None of the points taken against us

1 are legal points at all. They are simply matters of
2 evaluation of the evidence.

3 Secondly, it is said that the Court can overturn a
4 decision on the basis of the material procedural error.
5 Again, that really cannot fairly be said because IBA has
6 had every opportunity to say what it wanted to say before
7 the decision was taken. It cannot be said that they were
8 shut out from saying their piece and that there has been
9 any form of procedural unfairness, and indeed it is not
10 said.

11 Over the page to 9.3, it may assist just to expand
12 slightly on the question of errors of fact. It ties in, to
13 some extent, with what I have already said about the
14 Selcom and the Rail Regulator decisions because where an
15 expert has made a factual decision which is essentially an
16 evaluative decision, what is the market going to look
17 like, is such and such a market share going to produce an
18 SLC? Where an expert has made that kind of decision, the
19 Court -- and for these purposes I mean you -- should show
20 due deference.

21 I did not understand my learned friend actually to be
22 urging upon you, from his use of the word -- and it is in
23 some sense helpful -- "howler". He was not urging upon you
24 that any error of fact by the OFT triggers a jurisdiction
25 in the Court to overturn the decision. That must be right
26 because if you can simply point to any old error of fact,
27 then there would be an appellate jurisdiction.

28 THE PRESIDENT: It must at least be material and arguably
29 manifest.

30 MR CROW: Exactly. In fact, I would wish to expand what we say
31 in paragraph 9.3 by aligning ourselves with what iSoft's
32 skeleton argument says which is essentially that, yes, if
33 there has been such an error of fact in the sense that
34 there is no evidence to support the factual conclusion, or
35 the error of fact is so fundamental that the decision is
36 effectively irrational to base the decision on that error,
37 then the Court can review.

38 THE PRESIDENT: Yes.

1 MR CROW: Again, I do not want to spend too much time going
2 through authorities, but my learned friend, on behalf of
3 IBA, has put in some passages in his skeleton argument
4 quoting from Lord Slynn's judgment in the Criminal
5 Injuries Compensation Board case.

6 THE PRESIDENT: Yes.

7 MR CROW: He says the other members of the House agreed with
8 Lord Slynn. Well, they did agree with Lord Slynn as to the
9 result of the appeal.

10 THE PRESIDENT: But not on the reasoning, you say?

11 MR CROW: No, the passage quoted is obiter. What he says is,
12 "I, Lord Slynn, think it is time to recognise that
13 material error of fact is a ground for review, but I
14 decide the case on the basis of procedural unfairness." So
15 in terms of what Lord Slynn said was obiter. What the
16 other members of the House actually said, if one looks at
17 the last two pages of the CICB judgment, I think it is 347
18 to 348, all the other members of the House say, "I agree
19 that the appeal should be dismissed for the reasons Lord
20 Slynn gives", so they were all agreeing with the ratio,
21 not with the obiter remarks about material error of fact.

22 My Lord, just for your note, we have also included a
23 recent Court of Appeal judgment called Adan v Newham
24 London Borough Council in our authorities bundle which is,
25 I think, a relatively recent review of the authorities. At
26 paragraph 41 -----

27 THE PRESIDENT: It is tab two, I think.

28 MR CROW: I am so sorry, tab two, yes it is. Paragraph 41 on
29 page 13, having reviewed the authorities they simply say
30 this: "This is not the occasion, because we do not have to
31 decide the point, to take further the discussion initiated
32 by Lord Slynn in Ex Parte A case Alkenbury.

33 "In very many cases, although it could be said that
34 an administrative body has made a material mistake of
35 fact, the decision is vulnerable on other more
36 conventional grounds, for procedural impropriety or
37 because a factor has been taken into account which should
38 not have been taken into account, or because there was no

1 evidence on which the decision could have been safely
2 based.

3 "What is quite clear is that the Court with
4 supervisory jurisdiction does not, without law, have the
5 power to substitute its own view of the primary facts the
6 view reasonably adopted by the body to whom the
7 fact-finding power been entrusted" and we say a fortiori,
8 where the fact-finding body is itself an expert.

9 So that last sentence needs to be read in sort of
10 bold print and underlined in light of Selcom and the Rail
11 Regulator decision.

12 MR SCOTT: I would like to take you back for a moment to the
13 judgment of Moses J, quoting in paragraph 31 from Lord
14 Templeman and pointing out that everything does depend on
15 fact, he then goes on to say, "Judicial review should not
16 be allowed to run riot" and I understand you to be
17 suggesting the Applicant is running riot.

18 MR CROW: He would.

19 MR SCOTT: However, what he goes on to say is "A skilled
20 advocate producing doubted confusion where none exists".
21 Now, it seems to me, having regard to section 33, that in
22 so far as we have the double "mays" we are in a situation
23 where we are not introducing doubt where none should
24 exist; we are in a doubtful situation within which the
25 Respondent needed to make a decision.

26 MR CROW: Right. I am extremely grateful for that because in
27 fact in a sense it picks up one of the images my learned
28 friend tried to conjure of grey and white. Our answer to
29 that, my Lord, is this: the decision that the OFT takes is
30 a judgmental decision which involves making assumptions,
31 estimates and assessments as to what may happen in the
32 future. That is a decision which is taken in an area of
33 uncertainty. Nobody has actually criticised the test that
34 is set out in the OFT's guidance that there has to be a
35 reasonably held belief that there is a, I cannot remember
36 the exact phrase, a substantial -----

37 THE PRESIDENT: A significant prospect.

38 MR CROW: Yes, a significant prospect. With respect, that must

1 be right because it would be absurd to say that there has
2 to be a reference if there is a fanciful or insignificant
3 prospect.

4 So the decision that the OFT takes is a judgmental
5 decision in an area of doubt. Once that decision has been
6 taken, it can only be reviewed on judicial review
7 principles at which point the question for you is black
8 and white because the decision for you is not an appeal,
9 was that a good decision by the OFT; it is was it a lawful
10 decision? Did they actually get the law wrong or did they
11 get the facts so wrong that it is a decision that no
12 reasonable Regulator could have taken.

13 Again, I would emphasise the language and we set it
14 out in our skeleton. It is so outrageous in its defiance
15 of logic or accepted moral standards that no sensible
16 person who had applied his mind to the question could have
17 arrived at it. That is the test and that is black and
18 white. It is not a question of thinking, maybe if I had
19 been in that position I may have taken a slightly
20 different view on the availability of subcontracting
21 under LSPs or something. That just is not the exercise.

22 It is a question of looking at what the OFT has done
23 and seeing whether or not they have in fact gone through a
24 fact-finding exercise? Answer, yes. Have they identified
25 the right issues? Yes. Have they come to a view on them?
26 Yes.

27 THE PRESIDENT: I think we ought to start the discussion, and a
28 logical place for starting this discussion is to ask
29 myself what is the legal test that the OFT must apply
30 under section 33(1), which is not a topic at the moment
31 addressed in a number of the skeletons. In looking at that
32 test, one also I think has to look at the context of the
33 Act as a whole.

34 MR CROW: Yes.

35 THE PRESIDENT: And ask oneself, as I think we indicated in the
36 letter we sent out last night, which I hope you have got,
37 wherever it was supposed to be going, to the balance
38 between what the OFT is doing and the role of the

1 Competition Commission.

2 MR CROW: Yes.

3 THE PRESIDENT: From this Tribunal's point of view, if we are
4 to get something right, we ought to get that right. I
5 think that is a matter for us under the statute
6 interpretation.

7 MR CROW: I am very grateful. I would very much like to deal
8 with that. The reason why we did not in our skeleton was
9 because it is no part of the challenge to this decision
10 that we got the test wrong. The Application Notice and the
11 skeleton argument on behalf of the Applicant simply
12 recites the section 33 language, recites the test that we
13 have stated in the OFT's guidance which you were taken to
14 this morning at paragraph 3.2, and moved on. There is no
15 suggestion that we have got it wrong.

16 We would submit that it is the right test and -----

17 THE PRESIDENT: Let me see if I can, probably inadequately,
18 express it. We have got in the section what has already
19 been referred to as the double "may".

20 MR CROW: Yes.

21 THE PRESIDENT: In fact we start with a statutory obligation to
22 do something.

23 MR CROW: Yes.

24 THE PRESIDENT: Then we have a belief and then we have "it may
25 be the case" and then a bit later on we have "it may be
26 expected".

27 MR CROW: Yes.

28 THE PRESIDENT: So what is the weight we are to give to that
29 "may"? In other words, does the OFT say to itself, well,
30 there are competition problems here. It does not seem to
31 us that those competition problems will result in a
32 substantial lessening of competition, we can see there is
33 an argument the other way.

34 MR CROW: Yes.

35 THE PRESIDENT: And therefore this ought to be referred.

36 MR CROW: Yes.

37 THE PRESIDENT: Or, to try to put it perhaps a little bit more
38 concretely, do they simply have to see whether there is

1 something that, on a reasonable view, merits further
2 investigation, or do they have to actually reach a view
3 that says, we do not think it is going to result in a
4 substantial lessening of competition and even though
5 somebody has taken another view, that is our view and over
6 and out?

7 Do you see what I mean?

8 MR CROW: Absolutely.

9 THE PRESIDENT: I have not put it very well but -----

10 MR CROW: No, no, absolutely clear. The answer that I would
11 offer to you is really to be found within the gloss that
12 is put in paragraph 3.2 of the guidance.

13 THE PRESIDENT: Yes.

14 MR CROW: There will be a significant prospect that the merger
15 may be expected to lessen competition, even if the OFT
16 does not think it is going to happen but it recognises
17 that there is a credible view that that is the result. If
18 it considers that that expectation is incredible, then it
19 does not fall under the obligation, so it does not -----

20 THE PRESIDENT: So an alternative credible view with which they
21 do not necessarily agree but still a credible view would
22 be sufficient?

23 MR CROW: Yes. What we would urge on you is that the double
24 use of the word "may" does not increase the improbability
25 that may be present before the obligation.

26 THE PRESIDENT: Yes.

27 MR SCOTT: So it does not lower the threshold in the way we
28 were discussing?

29 MR CROW: No, exactly. We would say that for two reasons: one
30 reason is linguistic and the other is, in a sense,
31 purposive. The linguistic reason is simply this, simply
32 because of the way the draftsman has actually structured
33 section 33(1), the OFT falls under this obligation if it
34 believes that it is, and there has to be "may be", partly
35 because of (a) because it cannot be required only to refer
36 to the Competition Commission where it is satisfied that
37 the arrangements are in progress which, if carried into
38 effect, will result in the creation of a relevant merger

1 situation because otherwise it would have to conduct a
2 full in-depth investigation itself before it even made a
3 reference.

4 THE PRESIDENT: Yes.

5 MR CROW: So there must be that element of uncertainty that is
6 built in in relation to (a).

7 It does not, however, add to the degree of
8 uncertainty that may be present, or the threshold of
9 uncertainty for the purpose of (b). That is partly just a
10 grammatical interpretation, "The OFT believes that it is
11 or may be the case that the creation of that situation may
12 be expected to resulted in a substantial lessening...."

13 Simply structuring the grammar as they have, if the
14 draftsman had put in (b) "the creation of that situation
15 is expected to result" it would leave the question, well
16 is expected by who? By the OFT? By somebody else? Expected
17 on reasonable grounds or what? So by simply using "may be
18 expected to" it does not mean "may be expected to" or
19 "might just conceivably possibly produce", it is simply
20 "may be expected to". The emphasis there is on "expected".
21 That is just the linguistic approach.

22 The purposive interpretation is that if, in fact, the
23 use of "may be" twice reduces the threshold to such a
24 point where there is actually a force of obligation to
25 refer in a situation where there might conceivably be an
26 SLC but it is a fanciful, improbable or negligible
27 possibility, the regime would not be working terribly well
28 because the OFT would not be a filter.

29 THE PRESIDENT: "Might conceivably", in your submission, would
30 be too weak.

31 MR CROW: Yes.

32 THE PRESIDENT: But "an alternative but credible view" would be
33 strong enough?

34 MR CROW: Yes.

35 THE PRESIDENT: Yes.

36 MR CROW: It is always difficult adding glosses to glosses.
37 The gloss that the OFT has gone into print with is the one
38 that we stand by. "There is at least a significant

1 prospect". What constitutes a significant prospect is a
2 matter of evaluation in each case. You put to me the
3 question of an alternative credible view.

4 THE PRESIDENT: Yes.

5 MR CROW: That is well capable of amounting to a significant
6 prospect.

7 MR SCOTT: While we are dealing with glosses, we have the
8 gloss of the explanatory note which you addressed in
9 footnote one in your skeleton.

10 MR CROW: Yes.

11 MR SCOTT: As I understand it, what you are suggesting is that
12 we should not give our mind proportionality on the grounds
13 that that is a European principle rather than a domestic
14 principle?

15 MR CROW: Yes.

16 MR SCOTT: Nonetheless, you would expect us to take some
17 regard to the meaning of the word "substantial" in the
18 section and "significant" in the gloss provided by the
19 guidance?

20 MR CROW: Yes. Certainly, yes. I would expect the OFT to do so
21 and if you came to the view that that was wholly absent
22 to the point where the OFT had not applied its own
23 jurisdiction properly, then you would review, yes.

24 THE PRESIDENT: Would it be fair to look at it this way, and we
25 are quite genuinely looking for your help, Mr Crow, and
26 everybody's help and it is very important that we debate
27 these issues. The process that the OFT undertakes is
28 described in its guidance as "a first screen".

29 MR CROW: Yes.

30 THE PRESIDENT: So it is looking at the matter on the basis of
31 a first screen, I do not quite know what one means by a
32 "first screen", a prima facie examination or something of
33 that kind, I would have thought.

34 MR CROW: Yes.

35 THE PRESIDENT: We have the Competition Commission there to
36 make more in-depth investigations partly because they have
37 got more time, partly because they have got more resources
38 and partly because that is what they are actually there

1 for.

2 MR CROW: Yes.

3 THE PRESIDENT: In a case like the present, to put it more
4 concrete in the present case, in the case like the present
5 when there is at least some quite substantial prima facie
6 evidence as to a possible, or indeed probable, substantial
7 lessening of competition, how far should the OFT, in its
8 first screen mode, go in to the question of whether that
9 prima facie case can, in fact, be rebutted by other facts,
10 or how far should that really be left to the Competition
11 Commission, and does it depend on how easily and robustly
12 ascertainable those other facts might be by the OFT in the
13 context of its first screen investigation?

14 MR CROW: Taking that in stages, simply the label "first
15 screen" in our submission would be that both of those
16 words are useful and have value. It is a screening process
17 in the sense that it is positively intended that certain
18 things do not go through it.

19 THE PRESIDENT: Yes.

20 MR CROW: So clearly something is going to be capable of being
21 filtered out. It is the first screen in the sense, as you
22 say, that there is then the Competition Commission at the
23 second level.

24 The second point I would simply urge on you is this:
25 given that there is the OFT and there is the Competition
26 Commission, the fact that there is also a third forum for
27 these matters being debated is something of a luxury.

28 THE PRESIDENT: Yes.

29 MR CROW: And it should not encourage your enthusiasm to be
30 unduly interventus.

31 THE PRESIDENT: No.

32 MR CROW: The third point is that it is extremely difficult,
33 and certainly on my feet I would say impossible, to give a
34 useful answer in the abstract to your question about what
35 the OFT ought to be doing.

36 THE PRESIDENT: Yes.

37 MR CROW: In a sense, I do not feel I have to answer that,
38 with respect, for this reason: the question that arises in

1 front of the Tribunal is not is there a general blueprint
2 to which this particular investigation by the OFT
3 complied? The question for you is, given the threshold
4 test which the OFT had to satisfy itself, has it taken a
5 decision which falls so short of that that it is an
6 unlawful one?

7 So I do not think my client would thank me if I
8 tried -----

9 THE PRESIDENT: No, there may be limits to the extent to which
10 one can elaborate in the circumstances. Yes.

11 MR CROW: The only other incidental points, and I think they
12 appear in the evidence but I will simply make them but the
13 approach we have adopted which is not criticised in this
14 case is consistent, as I understand it, with the approach
15 that was taken under the Fair Trading Act and it also
16 appears to be consistent with the approach outlined in the
17 explanatory notes which my learned friend would urge you
18 to look at, which does not purport to give any sort of
19 extra value to the double "maybe".

20 THE PRESIDENT: I think the Fair Trading Act point is perhaps a
21 little distant from the new regime because it is public
22 interest, Secretary of State -----

23 MR CROW: It was a 'make ways' point.

24 THE PRESIDENT: Yes.

25 MR CROW: The only other thing I would simply add while we are
26 just rounding up these points is that in the decision
27 itself, you may well recall, although my learned friend
28 forensically said that he was wholly unclear what test we
29 applied. The first point is there is absolutely no reason
30 to believe that anything other than the guidance test was
31 applied. In paragraph 33 of the decision the actual
32 statutory test it is explicitly set out, so there really
33 seriously cannot be any doubt that the OFT did apply the
34 right test.

35 THE PRESIDENT: Yes.

36 MR CROW: Just going back to the skeleton, then, and taking it
37 forward, I think I have covered everything I wanted to
38 say in relation to paragraph nine. Paragraph ten is just

1 there by way of emphasis. Paragraph 11, Selcom and the
2 Rail Regulator cases I have already dealt with.

3 THE PRESIDENT: Can I just jog back?

4 MR CROW: Yes.

5 THE PRESIDENT: Sorry.

6 MR CROW: No, no, please.

7 THE PRESIDENT: If you just go back to 5.4 in the skeleton, the
8 last sentence, "While the OFT fully recognises that there
9 may be room for differences of opinion as to whether there
10 would be a substantial lessening of competition, it is
11 submitted that not one could reasonably be reached". How
12 does that phrase "the OFT fully recognises that there may
13 be room for differences of opinion as to where there would
14 be a substantial lessening of competition" relate to our
15 discussion a moment ago about the "alternative credible
16 view"?

17 MR CROW: The answer is that the conclusion in paragraph 33 of
18 the decision is that the OFT do not regard those
19 alternative views as being sufficiently credible to push
20 it over into the obligation to refer.

21 THE PRESIDENT: According to this, there is room for
22 differences of opinion.

23 MR CROW: Yes, but that does not mean that they are credible
24 ones or ones that have to be taken into account.

25 THE PRESIDENT: I see.

26 MR CROW: Simply because somebody happens to hold an opinion,
27 if it is ill-informed and it is an opinion driven entirely
28 by self-interest, then it is not a credible one.

29 THE PRESIDENT: I see.

30 MR CROW: Or it does not have to be regarded as a credible one
31 by the OFT.

32 MR SCOTT: I believe that what the Applicant is suggesting to
33 us is that a well-informed alternative opinion was
34 possible.

35 MR CROW: Yes.

36 MR SCOTT: And it may be that reference to the OBS is part of
37 explaining how an opinion might have been formed.

38 MR CROW: Yes. As I say, if in fact it is being said that the

1 OFT reached a view so in defiance of logic by disregarding
2 the OBS and that it is in fact such a document of biblical
3 revelation that it should have been taken into account at
4 the earliest stage, it is literally incomprehensible how
5 it could not have been put in front of the OFT by the IBA
6 before the decision was taken, and it is exactly the
7 territory.

8 THE PRESIDENT: I just wonder, Mr Crow, on that point whether
9 IBA really knew what the Director's reasoning was going to
10 be until the decision came out and may not have twigged,
11 as it were, that it was really being decided on the
12 position of legacy contracts.

13 MR CROW: I have to admit I am not sufficiently familiar with
14 the exchange that went on to answer that on my feet.

15 THE PRESIDENT: I understand that.

16 MR CROW: Could we reserve the right to draw your attention to
17 anything that could be significant?

18 THE PRESIDENT: Yes.

19 MR CROW: The other point in relation to the judicial review
20 jurisdiction is this: the lawfulness of the decision can
21 only be judged by reference to the material that was
22 available at the time. If, having been given an
23 opportunity, a party does not put material in front of
24 the decision-maker, it cannot then turn around after the
25 event and say, "Oh you have disregarded this important
26 consideration so your decision is unlawful." The legality
27 of the decision has got to be judged by reference to the
28 material that was in front of the decision-maker at the
29 time.

30 THE PRESIDENT: With the possible exception of the case where
31 an Applicant who discovers later that the decision-maker
32 had failed to take into account something that he should
33 have done.

34 MR CROW: In an extreme case, that is possible yes, but what
35 we are talking about here is refined points of evidence,
36 one or two lines plucked out of a 900-page document.

37 THE PRESIDENT: Can we take it that the OFT did have the OBS?

38 MR CROW: No.

1 THE PRESIDENT: We cannot take that?
2 MR CROW: No.
3 THE PRESIDENT: Thank you.
4 MR SCOTT: Sorry, just staying on this for a moment. Part of
5 our difficulty is that the decision does not tell us how
6 much of the National Programme was available to the OFT.
7 MR CROW: Yes.
8 MR SCOTT: We have got the OBS document, we have got the
9 original national strategy document, but of course we are
10 not in a position to know what the OFT had at the time.
11 MR CROW: No. Beyond what the decision itself says and as
12 explained by Mr Gaddes, who I think was dealing
13 principally with the complaint which was then being run,
14 that the National Programme was not actually going to be
15 going ahead. You may remember that the allegation was
16 actually being put initially in the application form that
17 Phase 1 was not even going to complete. One then saw the
18 evidence that came in that actually said well, the
19 National Programme is not going to go beyond Phase 1, and
20 then one looked at the underlying material and all it
21 showed was that various people had raised concerns about
22 the scale and the timetable.
23 THE PRESIDENT: Yes.
24 MR CROW: So what Mr Gaddes was dealing with at paragraph 18
25 of his statement was exactly that and he simply explains
26 in outline that the OFT was provided with information,
27 contacted the team itself, considered and weighed the
28 evidence and came to the view.
29 Now, picking up the point that was put to my learned
30 friend earlier in his submission, that is all that a Court
31 should ask to see on judicial review proceedings because
32 it shows that a point has been taken on board, an
33 investigation has been conducted and a view has been
34 taken. If you ask to go further, then you are conducting
35 an appeal, not a review. You can be satisfied on the basis
36 of the material here that these points were taken on board
37 and they were considered.
38 THE PRESIDENT: Sorry, which points? The points in Mr Gaddes's

1 witness statement?

2 MR CROW: That particular point was the one I was dealing with
3 there, yes but more generally the issues in the Issues
4 Letter are the ones that the OFT have addressed its mind
5 to. That particular point Mr Gaddes was dealing with was
6 the question if the National Programme was actually going
7 to go ahead because that was the particular point that
8 was being brought into question at that stage.

9 THE PRESIDENT: Yes.

10 MR CROW: The rest of the introductory section to our skeleton
11 deals -- yes, I ought to pick up paragraph 12 briefly and
12 that is the suggestion that a decision not to refer should
13 be subjected to a more intensive review than a decision to
14 refer.

15 THE PRESIDENT: Yes.

16 MR CROW: We submit essentially the three points there, and I
17 do urge them on you. The first is that it is simply wrong
18 as a matter of principle to apply a sort of sliding scale
19 of judicial review principles according to the outcome of
20 the particular decision. That is just wrong in principle.
21 There is no support for it in authority and it is not
22 done.

23 The second point in a sense is a bit more of a
24 debated point which is simply that even if it was right to
25 have a sliding scale, because a decision to refer is
26 actually a more intrusive regulatory measure than a
27 decision not to refer, one would, if anything, have
28 expected a decision to refer to be subject to more
29 intensive review because, in a sense, it disturbs the
30 status quo in the sense that it is an intervention rather
31 than an abstinence.

32 Then 12.3 stands for itself. Paragraph 13, Tetra
33 Lavalle I have already dealt with, then 14 and 15 I am not
34 going to go through.

35 Paragraph 16 is just fact and I will not deal with
36 that.

37 Just in order to move through what I need to deal
38 with, it may be convenient just to turn and deal in order

1 with the what I think actually boiled down to four points
2 that were advanced during the course of submissions this
3 morning as being the merits of the case.

4 THE PRESIDENT: Yes.

5 MR CROW: The first point was the legacy base. Simply by way
6 of comment, if you go back to the Application Notice, you
7 will see the legacy base comes up as the fourth point and
8 it seems to have dropped three along the way. That is
9 further illustration of the fact that this is simply a
10 scattered-up approach to try and get something that
11 sticks, picking up and dropping points as my learned
12 friend goes.

13 THE PRESIDENT: Yes.

14 MR CROW: Now, the thrust of the point on the legacy base was
15 very, very crudely and simply this: my learned friend said
16 many times that the decision says that the legacy base is
17 irrelevant whereas the OBS shows that it is relevant. With
18 respect, neither of those is true; both involve a serious
19 distortion and both involve using the word "relevant" in
20 completely different senses.

21 First of all, the decision does not say the legacy
22 base is irrelevant. What it says in paragraphs 14 and 15
23 principally is that whereas a legacy base might, in other
24 circumstances, be a good indicator of future market
25 strength, in the circumstances of this case, it is not
26 such a good indicator of future market strength.

27 It is a matter of serious objection, although it may
28 sound fanciful, but the way that the decision is quoted in
29 the application and in my learned friend's skeleton is
30 extremely selective and it is seriously misleading because
31 it simply misses out the actual sense of the paragraphs
32 that are being selectively quoted.

33 What is being said in paragraphs 14 and 15 only makes
34 sense if you read the whole of it. When you do read the
35 whole of it -- I am not going to do that for you now and
36 read it out -- it is perfectly obvious that the decision
37 is not that the legacy base is irrelevant, which is how my
38 learned friend kept putting it this morning, it is that

1 the significance of the legacy base is very seriously less
2 because of the circumstances in which we now find
3 ourselves with a National Programme going ahead.
4 THE PRESIDENT: The conclusion is at 32, "A strong legacy base
5 is unlikely in itself to confer significant market power."
6 MR CROW: Yes, absolutely. Exactly, "unlikely in itself". It
7 is not being said at all that it is an irrelevant factor.
8 It is simply being said that the value in itself, in
9 determining the issue, is very significantly less because
10 of the circumstances of this case. With respect, that is
11 an assessment which cannot be posited.
12 MR SCOTT: But it is an assessment which appears to have been
13 made on the basis of evidence that we do not know about in
14 the sense that we understand it was not on the basis of
15 the OBS, so therefore it was on some other basis.
16 MR CROW: Yes.
17 MR SCOTT: And we understand that there was contact between
18 the Office and the relevant government department.
19 MR CROW: Absolutely, but if you are asking me now to come to
20 court and produce the evidence upon which the decision is
21 based, you are turning this into an appeal.
22 MR SCOTT: Yes.
23 MR CROW: We do urge on you that the questions you need to
24 ask yourselves are: was this issue identified? Was there
25 some evidential basis? Yes. Was a decision taken on it?
26 Yes. That is the process that needs to be gone through.
27 MR SCOTT: Just pausing there for a moment. I suppose the
28 question comes up whether the word that qualifies
29 "evidential basis" is "some" or "adequate".
30 MR CROW: Yes.
31 MR SCOTT: You said "some".
32 MR CROW: Yes.
33 MR SCOTT: The Applicant may urge upon us the word "adequate".
34 MR CROW: If what he is saying is that you have to be
35 satisfied that we reached a decision on the basis of
36 adequate evidence, he is seeking to appeal our judgment
37 because he is impugning the sufficiency of the basis of
38 our decision. That is not judicial review, that is an

1 appeal on the merits.

2 THE PRESIDENT: I am not sure that it is because you are not
3 saying whether the Director's decision was right or wrong;
4 you are simply asking yourself is this basis a basis upon
5 which a reasonable Director could have reached this
6 decision?

7 MR CROW: The question is where a decision -----

8 THE PRESIDENT: I mean, if there is certainly no evidence, then
9 that would be a fairly clear case.

10 MR CROW: Absolutely.

11 THE PRESIDENT: If there had been a lot of evidence, that would
12 be another case, but we are somewhere in the middle.

13 MR CROW: My Lord, if there is something more than no
14 evidence, then if you do start examining the quality of
15 the evidence, the probative weight that should have been
16 attached to it, you are then substituting your own
17 decision, or if you are testing whether or not it was a
18 good decision, the OFT -----

19 THE PRESIDENT: This may take us back and I am not trying to
20 reopen that debate at the moment, but it may take us back
21 to the role of this Tribunal and this jurisdiction and how
22 far we should go just to test not the correctness of the
23 decision but the sufficiency of the decision.

24 MR CROW: Yes. If you do that, you will face a challenge on
25 every single decision -- I am not holding this inter orem,
26 but it is a fact that somebody is going to be aggrieved by
27 any decision the OFT takes because the decision has to go
28 one way or another and somebody is going to be unhappy
29 with it. If anybody can complain to you and not face
30 effectively a strike out by saying he should not have
31 reached that decision because the evidence was not good
32 enough on this issue and the evidence was not good enough
33 on that issue, you will be facing an appeal on the merits
34 every time. The question will be, was it a good decision?
35 Not, was it a lawful decision that the OFT had the
36 jurisdiction to make, and not one so in defiance of logic
37 as to render us unlawful.

38 THE PRESIDENT: Come at it from another angle and perhaps we

1 should not lose complete sight of it, I think it is
2 section 107 provides that the OFT has to give reasons for
3 its decision.

4 MR CROW: Yes.

5 THE PRESIDENT: It is surely classically the role of a judicial
6 review court to look at the reason and to see whether the
7 reasoning supports the conclusion.

8 MR CROW: Absolutely.

9 THE PRESIDENT: It may or may not be, and depending on the
10 circumstances, an interesting question as to how far the
11 reasoning needs to set out the factual substratum upon
12 which the reasons are based.

13 MR CROW: I will not apologise for not having any authority on
14 that because it is not a complaint, this is not a
15 complaint that they did not know what our decision was.
16 The answer in principle is this: for the purposes of
17 judicial review, the obligation to give reasons, whether
18 it is a statutory one or a common law one, the obligation
19 to give reasons is there so that the person affected by
20 the decision, first of all knows what the result is and,
21 secondly, knows why the decision-maker reached that
22 conclusion sufficient for him to be able to challenge
23 within JR parameters what that decision was.

24 What it is not is an obligation to justify the
25 decision by reference to the evidential material upon
26 which it was taken, because that is not giving reasons.
27 That is explaining the evidential basis for reaching the
28 conclusion you have.

29 That is a very different process and none of the
30 judicial review authorities of which I am aware, which
31 deal with the question of the adequacy of reasons, goes
32 anywhere further than saying that the decision maker
33 simply has to explain the result he gets to and the
34 logical steps he has taken in order to get to there,
35 sufficient so that if there are grounds for challenge, the
36 challenge can be brought.

37 THE PRESIDENT: Yes.

38 MR CROW: But it would, on behalf of my learned friend, be a

1 completely sort of boot straps argument to say, "I am
2 entitled to challenge on the grounds of insufficient
3 evidence, therefore the decision must contain sufficient
4 evidence to justify itself." That is not the position.
5 There is not a challenge on evidential grounds and,
6 therefore, we would submit, or at least consistently with
7 that, the decision itself does not have to contain
8 evidential material.

9 It is an interesting point, my Lord, because it is
10 one of the misconceptions that runs through my learned
11 friend's skeleton argument. He consistently refers to the
12 decision making remarks like, "This is mere assertion" or
13 something as if we were having to try and persuade them
14 that we were right. The decision itself is simply an
15 explanation of the assessment that the OFT has reached. It
16 is not meant to be persuasive in the sense of seeking to
17 change somebody else's mind if they are not of the same
18 opinion. It simply discloses what the decision actually
19 was and what the reasons for reaching it were.

20 It contains evaluative judgments. I mean, if you wish
21 to describe them pejoratively, yes you can call them
22 assertions, but the point is that the decision itself is
23 an evaluative judgment and it needs to express nothing
24 more than that.

25 THE PRESIDENT: Yes.

26 MR SCOTT: In an ex ante situation it is necessarily of that
27 character because there were facts available, but the
28 facts related to the existing situation and they had to
29 draw a judgment about how that situation would develop in
30 the light of the evidence that they gathered.

31 MR CROW: Absolutely.

32 THE PRESIDENT: Yes.

33 MR CROW: Just to wrap up, I do not want to intrude because I
34 promised I would try and sit down by about quarter past,
35 on the legacy basis, there were two points urged on you.
36 One was that the decision was that the legacy basis is
37 irrelevant. On analysis that is wrong and the other, it
38 says, is that the line was given to the decision because

1 the OBS shows that the legacy base is relevant.
2 Well, what the OBS shows is nothing more than this:
3 that the National Programme does not involve ripping out
4 everything that is already there. In that sense, yes,
5 there is going to be a continuing, over time diminishing,
6 legacy base. That does not help to answer the question of
7 what relevance that has to the contestable market, because
8 if all that is happening in relation to the legacy base is
9 renewal contracts which are not put out to tender, that is
10 not part of the contestable market.
11 THE PRESIDENT: This is Mr Gaddes evidence?
12 MR CROW: Yes, it is. My Lord, for those reasons we say that
13 the words "relevant/irrelevant" were being used (a)
14 wrongly and (b) inconsistently in relation to the decision
15 and the OBS.
16 THE PRESIDENT: Yes.
17 MR CROW: So far as buyer power is concerned, the case
18 appeared to be advanced on the basis that paragraph 22 of
19 the decision was inconsistent with paragraph 17 of Mr
20 Gaddes's statement. That, we submit, is simply not the
21 case.
22 If you have open paragraph 22, what it is dealing
23 with is renewals of LSP contracts under the National
24 Programme. If you have open paragraph 17(b) of Mr Gaddes
25 -----
26 THE PRESIDENT: It is not the legacy contracts, it is legacy
27 renewals of future LSP contracts.
28 MR CROW: Yes, exactly. Paragraph 17(b) of Mr Gaddes is
29 dealing with non-National Programme expenditure by
30 hospitals and NHS Trusts. He is dealing with entirely
31 different factual circumstances.
32 THE PRESIDENT: Renewals of LSP contracts that have not even
33 been placed must be a very long run way in the future.
34 MR CROW: Sorry, my Lord, I missed that.
35 THE PRESIDENT: To be talking in paragraph 22 of renewal of an
36 LSP contract -----
37 MR CROW: Yes.
38 THE PRESIDENT: ----- must be looking at least ten years down

1 the line, if not longer.

2 MR CROW: Yes. Off the top of my head, I am not sure. The
3 paragraph starts with saying LSP contracts will be in
4 place until 2010, so seven years.

5 THE PRESIDENT: You are saying this is talking about the
6 situation after 2010?

7 MR CROW: Yes.

8 THE PRESIDENT: So the argument here is that there may be new
9 entry opportunities after 2010 when the contracts then
10 come up for renewal; that is the point that is being made?

11 MR CROW: Yes. My Lord, what is the thrust of the actual
12 complaint here? If one examines the way it is put in the
13 Applicant's skeleton, all it actually boils down to is
14 this: it is being said that the OFT overestimated the
15 effect of buyer power under, as it will be, the National
16 Programme.

17 That, with respect, is exactly the kind of expert
18 evaluation that the OFT itself is entrusted with and
19 which, under Selcom and the Rail Regulator's jurisdiction
20 you should not, with respect, interfere with it.

21 THE PRESIDENT: Yes.

22 MR CROW: The third point that my learned friend ran with was
23 the non-National Programme expenditure. I hope the
24 evidence is fairly clear on that and I can deal with it in
25 some sort of summary bullet points. The first is
26 essentially the same point as I have made in answer to all
27 of them, which is that the competitive significance of the
28 non-National Programme market is a matter for assessment
29 for the future. There is not a right and a wrong answer.

30 The second point is that my learned friend has tried
31 sniping at it saying, "Oh well, you did not take into
32 account what is going to happen in Scotland, Wales or
33 Northern Ireland." That is, with respect, a criticism that
34 cannot fairly be left because the market that has been
35 identified is the UK and the assessment of whether or not
36 there is going to be SLC is an assessment for the UK.

37 You cannot, having made that decision, it not
38 actually being the subject matter of a complaint, you

1 cannot then start fragmenting the question and say, yes,
2 you made your evaluation for the whole of the UK and you
3 took your view as to the effect on competition for the UK,
4 but there is actually a sub-market in Wales and you did
5 not take a separate view about that.

6 That is just not -----

7 THE PRESIDENT: Could you not, in order to satisfy the
8 statutory test of looking at the market or markets,
9 satisfy yourself that the geographical market is indeed
10 the UK and that there are not separate markets in Wales,
11 Scotland and Northern Ireland, for example, because the
12 National Programme does not apply there.

13 MR CROW: My Lord, the question was addressed and the decision
14 was taken and the market that was identified was the UK.
15 That was taken on board and that is what emerges clearly
16 from paragraphs eight to 13.

17 MR SCOTT: But if one goes to paragraph 14, we read that there
18 are key suppliers in each country of the UK.

19 MR CROW: Yes.

20 MR SCOTT: And that in Scotland and Wales the Interveners will
21 account for 100 per cent of the installed base.

22 MR CROW: Yes.

23 MR SCOTT: So there is an acknowledgment of looking at parts
24 of the United Kingdom.

25 MR CROW: That is simply descriptive of where Torex and Isoft
26 are. That is not in any sense acknowledging that the
27 decision that the appropriate geographic market is the UK
28 is the wrong assessment. Indeed, I do not understand it is
29 being said that we have hit upon the wrong geographic
30 market.

31 THE PRESIDENT: What is being said is that you have not
32 properly taken into account the sector that lies outside
33 the Programme, and it so happens that the sectors that lie
34 outside the Programme are -- you include geographically
35 distinct parts of the United Kingdom.

36 Are we to take it that because the Director has taken
37 the United Kingdom as the relevant market -- sorry, the
38 OFT, have said to itself well, we do not need to bother

1 about the fact that they are 100 per cent in Scotland and
2 Wales because we think the relevant market is the United
3 Kingdom?

4 MR CROW: My Lord, two answers. One, yes, the market is the
5 United Kingdom but, secondly, no the OFT did not ignore
6 the separate factors that operate outside England. We can
7 see that from paragraphs 23 and 31.

8 In paragraph 21, talking about buyer power, it says,
9 "Under the National Programme, five LSPs...(read to the
10 words)... in England." Then paragraph 23, "Elsewhere in
11 the UK contracts are largely awarded on a national
12 basis...."

13 THE PRESIDENT: Yes.

14 MR CROW: "...which raises the prospect that awarding bodies
15 are likely to possess and exercise buyer power. Again this
16 requires alternative suppliers of EPRs and LIMS."

17 So what is being said in paragraph 23 is that yes the
18 market shares are different outside England but buyer
19 power is higher. Then one goes on in paragraph 31 -----

20 THE PRESIDENT: Yes, we have seen that.

21 MR CROW: You have already seen that.

22 MR SCOTT: Just to be clear about this, we are in a situation
23 where, in geographical terms, we are talking about the
24 whole market.

25 MR CROW: Yes.

26 MR SCOTT: But in terms of the structure of those matters
27 covered by the National Programme, we are dealing solely
28 with those matters that are for hospital users, that is
29 paragraph 30.

30 MR CROW: Yes.

31 MR SCOTT: And not those matters which are, for example in
32 note three, primary care or, as I understand the Programme
33 extends to social care.

34 MR CROW: Yes.

35 MR SCOTT: So the market is geographically across the United
36 Kingdom and in terms of the section of that, there is
37 simply hospital users.

38 MR CROW: Yes. Just to draw the threads together on the impact

1 outside the National Programme, the first is the point I
2 have made that it is a point that is taken into
3 consideration. The second is that the attack that is being
4 made is misconceived because of the definition of the
5 market. The third point is simply that were it necessary
6 and appropriate actually to consider a sort of appeal on
7 the merits, so to speak, of the decision, you are already
8 aware that the way that the non-National Programme budget,
9 as it has been described, is misleading because to say
10 that it is an £850 million budget, as if all of that is
11 being spent on patient health care in the secondary
12 market, is simply wrong.

13 The 850 million covers primary health care as well,
14 it covers things other than patient care systems so it is
15 going to include some payroll and that kind of thing, it
16 is going to include an enormous amount of expenditure that
17 is already committed. So, simply, the evidential basis
18 upon which the attack is being launched is far, far, far
19 too optimistic.

20 There is of course the incidental point -- I am not
21 quite sure where I should be making this -- of my learned
22 friend trying saying well, yes you have got to take into
23 account the primary health care market, the knock-on
24 effect of the merger on the primary health care market
25 because there is going to be a knock-on effect. That, with
26 respect, completely overlooks the fact that Isoft does not
27 have a primary health care market product. There is no
28 overlap in the primary health care market and so it was
29 not subject matter of the investigation at all. So that,
30 with respect, is just an air shot.

31 The final point in relation to purchases outside the
32 National Programme -- and this is a point that my learned
33 friend will no doubt make, although it is reflected in
34 paragraph 16 of the decision -- is simply that whatever is
35 being bought outside the Programme has, if it is new
36 purchases, it has got to be congruent with the National
37 Programme, so there clearly is a significant knock-on
38 effect of the National Programme on the market outside it.

1 The fourth and final territory in which my learned
2 friend sought to make some headway was the competitive
3 position of Torex. With respect to him at this point, were
4 it not being advanced with such enthusiasm, one might
5 question the credibility of the argument because if one
6 steps back and looks at the arguments being advanced, it
7 is being said that the OFT took an irrational decision
8 because it did not attribute enough rate to the puffs that
9 Torex is putting in its interim reports about how
10 successful it is or because it did not give enough weight
11 to a Press announcement that the Chief Executive made when
12 he had a link up with IBA.

13 Well, of course Torex is going to say something
14 optimistic in its interim reports and of course Directors
15 make optimistic announcements when they think they have
16 got a contract that they can PR. But with the greatest
17 respect, it is inconceivable that a Court could come to
18 the conclusion that the OFT was acting irrationally in not
19 giving sufficient weight to Torex's market presence by
20 reference to these sort of incidental, as I say, PR puffs
21 that are put into the Press.

22 THE PRESIDENT: What I think is being said, at least so far as
23 I have understood it, and I may have misunderstood it, is
24 that a great deal of weight is placed in the decision on
25 the fact that Torex had not been selected as a preferred
26 subcontractor by any of the LSPs.

27 MR CROW: Yes. Okay, yes.

28 THE PRESIDENT: What is said is that (a) there may be
29 alternative explanations for that, other than Torex's
30 non-competitiveness.

31 MR CROW: Yes.

32 THE PRESIDENT: But (b) it overlooks the fact that because you
33 are not preferred subcontractor does not mean to say that
34 you are out of the market.

35 MR CROW: Right.

36 THE PRESIDENT: There is still a huge amount to play for in
37 relation to a -----

38 MR CROW: I am extremely grateful. Could I deal with those two

1 points, then? The first, we did not look at the reasons
2 why Torex was out of the market. The fact is a decision
3 has to be taken in the factual circumstances in which the
4 OFT finds itself. Torex had not been selected.

5 Now, the OFT, in order to look at the likely impact
6 on competition of the merger does not have to come to a
7 view as to whether that is because Torex has got duff
8 products or because it has chosen to pull out of software
9 submissions completely and concentrate simply on support,
10 or because some nefarious agreement was entered into
11 between Torex and iSoft where Torex can simply pull its
12 application to become -----

13 THE PRESIDENT: There may not necessarily even be an agreement,
14 it may have just been for whatever reason.

15 MR CROW: It may not have been that. The fact is that when the
16 decision came to be taken, Torex had not been chosen,
17 either as a Local Services Provider or as a preferred
18 contractor to any of the shortlisted Local Services
19 Providers. That is a fact. Why it happened is irrelevant.

20 It does mean, in the OFT's assessment, that Torex is
21 not going to be, by reference to its legacy base, a
22 significant market player once the National Programme is
23 up and running.

24 MR CLAYTON: But in the short term there will be a vast amount
25 of business that they will have on maintenance and renewal
26 of that legacy base.

27 MR CROW: Absolutely, but not in a contestable market.

28 MR CLAYTON: A huge percentage of that business of that
29 installed legacy system base.

30 MR CROW: It means that the merged creature has a large --
31 yes, and we fully recognise that and we say as much in the
32 decision. The merged company will have a significant
33 market share, but that does not answer the question which
34 the OFT has to answer, which is what is the competitive
35 impact of the merger and, in that context, the fact that
36 Torex has not been selected is the significant factor and
37 it is significant -- and this spills over into the second
38 point that you put to me -- because if you are not a

1 chosen subcontractor to any of the shortlisted LSPs, those
2 LSPs are not going to be selling or offering your products
3 to the National Health Service Trusts.

4 THE PRESIDENT: Sorry, Mr Crow, for interrupting, that is where
5 I slightly find concerns about my understanding of the
6 case. Does not being a preferred subcontractor mean that
7 you are, in fact, excluded or does it simply mean that
8 there is, for the time, a preferred subcontractor who may
9 be changed or added to or adapted and, in either case, or
10 in any case, is the preferred subcontractor himself going
11 to be looking for subcontractors to help him in particular
12 circumstances, particularly where we know this is not a
13 'rip and replace' system, it is a process of gradual
14 adaptation?

15 MR CROW: Yes.

16 THE PRESIDENT: It is rather hard to imagine existing
17 incumbents, of whom there are now only three, playing no
18 role at all.

19 MR CROW: No, indeed. I do not want to either put glosses or
20 give evidence while I am on my feet.

21 THE PRESIDENT: No.

22 MR CROW: It may be that if it is a point that troubles you
23 and I cannot give you a full enough answer now, if we
24 could reserve our opportunity to -----

25 THE PRESIDENT: Let me put it this way: if one is asking
26 oneself in a very loose sense, does this situation "stack
27 up", which I think is a phrase one has seen in one or two
28 judgments.

29 MR CROW: Yes.

30 THE PRESIDENT: Here we have the company that has the largest
31 market share, Torex, in at least one of the sectors that
32 is being dealt with here, that is said in the decision to
33 be valued at 337 million.

34 MR CROW: Yes.

35 THE PRESIDENT: Whose Chairman is becoming the Chairman of
36 iSoft and it is said in the same breath that this company
37 is in fact dead in the water so far as its principal
38 business is concerned because it has not been selected as

1 a preferred subcontractor. One is just trying to square
2 those things.

3 MR CROW: Dead in the water in the sense of evaluating its
4 competitive strength.

5 THE PRESIDENT: Not in the relation to -----

6 MR CROW: Not dead in the water in the sense that it is not
7 going to have any turnover. Surely it is going to have
8 turnover, but it is going to have a lot of turnover in
9 maintaining, perhaps upgrading and servicing the legacy
10 base that is there, which is the non-contestable market
11 argument.

12 Because this is the bidding market in which
13 essentially three software players have succeeded, they
14 are the ones who are going to be supplying the software
15 solutions through the LSPs to the National Health Service
16 Trusts.

17 Now, I think more by way of rhetoric than anything,
18 my learned friend said oh well the Local Service Providers
19 cannot force NHS Trusts to buy software. Well, they cannot
20 force them to but the NHS Trust is not going to get
21 national funding if they do not buy it under the National
22 Programme. So they are married, of necessity, to the
23 software providers who are the contractors under the
24 Programme.

25 MR SCOTT: So we have a situation which you are distinguishing
26 for us in a way that is perhaps more eloquent than the
27 decision does, between the contestable market and that
28 part of the market which is not contestable, whilst at the
29 same time explaining to us that under the National
30 Programme the contestability of that market will have been
31 foreclosed by the bidding for the market.

32 MR CROW: Yes.

33 MR SCOTT: So that we do not have a limited portfolio within
34 which buyer power is then exercised by whomsoever does the
35 procurement.

36 MR CROW: Yes. I will take the compliment in my stride, but
37 having heard what you have only had, in a sense, condensed
38 in a day's hearing, if knowing what you now know you go

1 back and read the decision, you will find that that is
2 what is there and it is unfair to try and -- although we
3 said yes in correspondence we are not going to add to what
4 is said in the decision, it is artificial and unfair to
5 read the decision in itself in a sort of factual vacuum as
6 if it came out of nowhere. It came out of a dialogue and
7 it has to be read in context. It is not designed to be
8 some sort of self-sufficient gospel and to be read with no
9 reference to anything else.

10 It emerged from dialogue that had been going on, it
11 meant what it meant to the parties, it does not contain a
12 list of definitions in software for the secondary health
13 care. It is not in fact defined but that is because it is
14 written to an audience that knows what it means.

15 Yes, I have expanded rather more forcefully certain
16 points that emerge from it, exactly that point about the
17 non-contestable market, in our submission, does impact.

18 I am conscious of the time.

19 THE PRESIDENT: We have been interrupting you.

20 MR CROW: No, it is one of the pleasures of oral advocacy. The
21 skeleton, I think, covers the ground. I think I have
22 covered the points I wanted to cover, unless there are any
23 specific points and we have asked if we could come back on
24 a couple of incidentals in writing hereafter.

25 THE PRESIDENT: Yes. Forgive me, Mr Anderson. I am just
26 grappling with a point. Forgive me for thinking aloud but
27 I think it is fairer to think aloud than to think to
28 oneself, as it were. There is part at the end of Mr
29 Gaddes's statement where he is dealing with the question
30 of whether Torex would not exert effective competitive
31 constraints on iSoft.

32 One understands the point that he is making there,
33 but let's be clear on two things. The OFT's position seems
34 to be that Torex's ability to win has been impaired as a
35 result of product not being approved as fit for purpose
36 and not meeting... (read to the words)...NP", that is the
37 first point he makes.

38 There is perhaps, however, a second question which is

1 whether, if any of that is the right question, it may be
2 Mr Gaddes is answering a question which is not the right
3 question, but is the right question not the question
4 whether the presence of the merged company, iSoft/Torex,
5 will be so strong in the new world that relative to the
6 two other competitors, whose names you will remind me of
7 in a moment, McKessons and Siemens, it will have such a
8 powerful position that the remaining possibilities for
9 competition will be substantially lessened which I suppose
10 in the decision, part of the OFT's view is to place
11 reliance on the bids for Cerner and IDX.

12 MR GREEN: Yes because -----

13 THE PRESIDENT: Yes. Maybe I have answered my own question.

14 MR CROW: I think probably better than I would have done.

15 THE PRESIDENT: Yes. Thank you, Mr Crow. Yes, Mr Anderson.

16 MR ANDERSON: Sir, you started by asking Mr Crow two questions
17 about judicial approach. First you said does our
18 specialist nature affect the job we have to do.

19 THE PRESIDENT: Yes.

20 MR ANDERSON: Secondly, you said what degree of deference is
21 due to the Office of Fair Trading. Sir, we would answer
22 both those questions by adopting what Mr Crow had to say
23 about them.

24 THE PRESIDENT: Yes.

25 MR ANDERSON: In relation to judicial review of competition
26 law decisions we would refer also to the cases and the
27 article at paragraph 16 of our skeleton argument.

28 THE PRESIDENT: Yes.

29 MR ANDERSON: But we would add that there are particular
30 reasons for deference where an application is brought and
31 heard to a timetable such as this one.

32 THE PRESIDENT: Yes.

33 MR ANDERSON: May I make it clear that this is in no sense a
34 complaint; indeed on the contrary, I am sure that all
35 parties here represented are extremely grateful to the
36 Tribunal for the efforts it has made to convene and to
37 hear this case.

38 But it is, in our submission, necessary to remember

1 that the Office of Fair Trading took forty days -- well,
2 it had forty days, it took a little more than that.

3 THE PRESIDENT: Yes.

4 MR ANDERSON: None of us have had anything like that amount of
5 time. We placed before the Court yesterday two full
6 bundles of written submissions that were made by my client
7 and by Torex to the Office of Fair Trading.

8 THE PRESIDENT: Yes.

9 MR ANDERSON: Many of the points raised by Mr Green, in fact I
10 think all the points raised by Mr Green -- or nearly all
11 -- contained in the Issues Letter were the subject of very
12 detailed comment in those observations.

13 THE PRESIDENT: Yes.

14 MR ANDERSON: And yet nobody so far has taken the Tribunal to
15 any of them and I was not proposing to do so either. IBA
16 likewise have put in their submissions spread over two
17 bundles and that was only the tip of the iceberg. Mr
18 Gaddes says, at paragraph seven, the OFT sought and
19 obtained views from an unusually large number, over thirty
20 third parties, including a number of hospitals, NHS Trusts
21 and competitors.

22 THE PRESIDENT: Yes.

23 MR ANDERSON: And those included, as he went on to explain at
24 paragraphs 18 to 20, and this perhaps helps to answer the
25 second question of the Tribunal, those who were
26 responsible for the National Programme within the
27 Department of Health.

28 Sir, you asked whether IBA knew the reasons that the
29 OFT had in mind. Well, Mr Green and Mr Robertson were both
30 in the Interbrew case. Had there been a suspicion of such
31 an argument, no doubt it would have been ventilated in the
32 application, but it was not.

33 There is a second reason why, in our submission, a
34 sceptical view should be taken or a second reason for
35 caution, given the time scale.

36 THE PRESIDENT: Yes.

37 MR ANDERSON: And that is to the extent that matters are
38 advanced which were not advanced before the Office of Fair

1 Trading, the OBS being one example. I do not propose to
2 say very much about the OBS because it is, as its name
3 suggests, a technical specification, that is what the
4 document was. IBA knew all about it but did not see fit to
5 put it before the Office of Fair Trading, and we would say
6 that was a very understandable decision. It really has
7 nothing to do with the competition issues.

8 So in circumstances where matters were not put before
9 the Office of Fair Trading, even an appeal will not likely
10 be allowed, let alone a judicial view.

11 THE PRESIDENT: Would it not have been up to the Office to find
12 out a bit more about how this Programme actually worked
13 and what the specifications were, who was responsible for
14 buying what and all the rest of it?

15 MR ANDERSON: That implies that some knowledge of how much
16 they did find out. What one does know is that there were
17 extensive submissions from both sides of the argument
18 about exactly what the National Programme was going to
19 involve. Whether it was likely to start on time, how much
20 expenditure it was going to take up, whether budget
21 estimates for its expenditure were going to be maintained,
22 what proportion of the market would be covered by it,
23 these were all arguments that were the subject of
24 extremely detailed comment by the parties.

25 We also know from Mr Gaddes that the Office dealt
26 directly with those responsible for the Programme so it
27 was not as though they were simply reading Press Releases
28 and relying on what they read in the business Press.

29 In terms of the burden of all this, of course one is
30 not saying that the Office should not conduct its own
31 investigation, it has to do that. But in terms of what Mr
32 Green has to do before the Tribunal, he has the burden of
33 proof. He has to show, on the basis of whatever evidence
34 there is, that the Tribunal proceeded on the basis of
35 evidence so inadequate that no reasonable person could
36 have reached that decision. So it is another factor that
37 comes in when one is dealing with court proceedings to a
38 time scale, the questions of burden of proof do become

1 important.

2 In our submission, sir, we should take an equally
3 sceptical view of submissions which do not find a place in
4 the application and which come along later on. Buyer power
5 we would place in that category.

6 We would also refer to the whole business of markets
7 outside the secondary health care sector, the non-hospital
8 market. We heard a lot this morning about prisons and
9 mental hospitals and all sorts of things, primary health
10 care. That is irrelevant. It is luckily very easy to show
11 why because of the first section of paragraph eight of the
12 decision, "The parties overlap in the supply of IT
13 software systems for use in hospitals". That is where the
14 overlap was, that is where the competitive concern was
15 and, sir, that is where all the parties concentrated, not
16 just the Office of Fair Trading but the parties to the
17 merger and IBA as well.

18 Sir, in relation to factual errors, I do not want to
19 go on about this but the factual errors, the alleged
20 factual errors, were listed perfectly plainly in
21 paragraphs 52 to 57 of the application. We all did our
22 best to respond to those as best we could. We took the
23 view that there is no judicial review for factual error,
24 but just in case there was, we put in evidence relating to
25 those alleged factual errors. Yet today we find a whole
26 series of further so-called howlers.

27 Of course it is very easy to kick up a bit of dust in
28 this sort of procedure, but it is in those circumstances
29 that perhaps one has to be stricter than one otherwise
30 would in terms of keeping to what is in the application.

31 Still on judicial approach, and I think I can take
32 the remainder of this briefly, on the question of error of
33 law and whether it constitutes a ground for judicial
34 review, we associate ourselves entirely with what Mr Crow
35 said and of course it is set out in our skeleton argument.
36 He could have added that in the Ex Parte A case, Lord
37 Hobhouse also agreed with Lord Slynn's reasons for
38 deciding the case, but he very specifically made a point

1 of not agreeing with his comments on error or fact. Indeed
2 in Alkenbury, when Lord Slynn again made his suggestion
3 that perhaps this ought to be a ground for judicial
4 review, he did not suggest that anyone had agreed with him
5 last time and, again, nobody did.

6 One can see the attraction in a case such as Ex Parte
7 A, one can see what tempted Lord Slynn to introduce such a
8 doctrine into English law. The facts of the case are
9 perhaps different from those one often hears in this
10 Tribunal, but a very distressing case about a claim before
11 the Criminal Injuries Compensation Board. Somebody had
12 medical damage and the Criminal Injuries Compensation
13 Board decided not to pay her any compensation because they
14 had a report of the expert's report and so the expert's
15 report said the damage to her back passage was caused by
16 having piles, that is what they were told. In fact the
17 expert report said it was consistent with buggery.

18 That is the sort of case where one can see an error
19 of fact so blatant, so determinative of the decision
20 whilst some of the articles call it cardinal error of
21 fact, but one can see why judges might be tempted to
22 introduce it into our law even if others are made of
23 sterner stuff.

24 That is, we say, thousands of miles away from this
25 case. That really was a howler and my friend has suggested
26 really nothing that even comes close.

27 Indeed, what they are forced to say appears very well
28 from the first paragraph of their skeleton where it is
29 said the principal issue in this application is whether
30 the OFT was correct to conclude in the decision that the
31 anticipated merger would be expected to result in a
32 substantial lessening of competition.

33 The standard for judicial review cannot be anywhere
34 close to that. This Tribunal could no more say it was
35 incorrect than it could say the OFT was correct. It is of
36 course very tempting when one does have the expertise in
37 the subject matter to take an interest and say, "I would
38 not have done it that way, I might have done it

1 differently", but that is very far from being the legal
2 test for a judicial review.

3 Indeed Mr Green, I think, came some way to accepting
4 that this morning when he accepted in terms that if there
5 was no error of fact and no error of law, then his
6 application, as he put it, was doomed to fail. Well, there
7 can be no error of fact because the law does not allow
8 it. That brings him down to error of law.

9 In that connection, I would like to seek to address
10 the Tribunal's questions in relation to section 33.

11 THE PRESIDENT: Yes.

12 MR ANDERSON: Though before I do so, may I just very briefly
13 refer to a couple of other points on the law? The first
14 was the relevance of European law. Of course the system is
15 fundamentally different from the EC system, both as a
16 matter of substance and a matter of procedure, there are
17 different tests, the dominance or the significant
18 lessening of competition and the procedure too. In the EC
19 one has the single body, the Commission, and here we have
20 the OFT with referral to the Competition Commission. So in
21 those circumstances it is very difficult to see how the
22 point even gets off the ground.

23 THE PRESIDENT: Yes.

24 MR ANDERSON: So far as differential standard of review is
25 concerned, I think I can simply rely upon what we said in
26 our skeleton at paragraph 18 and gratefully adopt what the
27 Office of Fair Trading said at paragraph 12, there is some
28 overlap there but we each had a distinctive point.

29 THE PRESIDENT: Yes.

30 MR SCOTT: Mr Anderson, just before you move on, we have
31 raised the subject of section 107 and reasons.

32 MR ANDERSON: Yes.

33 MR SCOTT: I take it that you would see those in terms of an
34 error of law?

35 MR ANDERSON: One of the complaints that is noticeable because
36 it is not made is the complaint that this decision is not
37 adequately reasoned. The failure to give reasons can, in
38 certain circumstances, be a ground for judicial review and

1 no such ground is alleged here. Reasons are given, Mr
2 Gaddes has explained why the reasons were given at the
3 level of detail that they were, and in the absence of a
4 complaint on that score, just as in the absence of a
5 complaint that my friend was taken by surprise as in the
6 Interbrew case, our submission is we do not need to deal
7 with that.

8 But certainly in relation to section 33, if I could
9 just -----

10 THE PRESIDENT: Sorry, Mr Anderson, just before we leave
11 judicial review, just in case anybody wants to come back
12 on it, between the stark dichotomy between fact on the one
13 hand and law on the other, which you invite us to respect,
14 there is a very well established middle ground in judicial
15 review which consists of failing to take into account
16 relevant consideration or wrongly taking into account
17 irrelevant consideration.

18 MR ANDERSON: Yes.

19 THE PRESIDENT: That is sometimes a ground that involves a sort
20 of mixture of facts and argument and appraisal as to what
21 a reasonable decision-maker should have done confronted
22 with the situation which he was in.

23 MR ANDERSON: Yes. A classic example in the public law context
24 would be the local authority that refuses to allow its
25 playing field to be used by a visiting rugby team because
26 it does not approve of the politics of the country from
27 which the team comes, as the Tribunal will well know.

28 THE PRESIDENT: Yes.

29 MR ANDERSON: That is a classic example of an irrelevant
30 consideration.

31 THE PRESIDENT: What I am, I suppose, wondering about in this
32 case partly is whether there is any relevance for that
33 provisional approach and, secondly, to what extent is it
34 implicit in the section to which you are about to come
35 that the OFT's belief must be based on an investigation
36 and how far it is within the realm of review not to decide
37 the facts, but the question of whether the investigation
38 was a sufficient investigation in the circumstances of the

1 case.

2 MR ANDERSON: Can I come onto "reasonable" and perhaps I can
3 try and answer that? I think certainly we would accept
4 that means reasonable in a public law sense and we have no
5 difficulty with that. Perhaps I could come to that in due
6 order.

7 THE PRESIDENT: Yes.

8 MR ANDERSON: So far as relevant considerations are concerned,
9 it is an elusive ground of review and there are certainly
10 cases in which the error of fact, if one likes, is so
11 blatant that courts have been tempted to divert it into
12 the framework of failure to take into account a relevant
13 consideration and to determine it that way.

14 But that is not really what this case is about and,
15 to be fair to Mr Green, it is not how the case is put. It
16 has never been suggested that there is a relevant
17 consideration that we have failed to take into it. It has
18 been said that the facts were wrong, that the appreciation
19 of the facts was wrong, and of course we would accept that
20 if it was *Wednesbury* unreasonable, then it can also be the
21 subject of judicial review, but it has not been put in
22 this way.

23 THE PRESIDENT: No.

24 MR ANDERSON: Indeed if one looks at the list of issues, as Mr
25 Crow says, one does see all these issues right up front.
26 If one delves -- I am not inclined to delve now -- but if
27 one looks at these submissions and if you are looking for
28 a good read we particularly recommend our submission of
29 6th October which is the answer to the list of Issues
30 Letter, one does see really exhaustive coverage of these
31 issues with the exception of the ones that have come out
32 of left field because they had nothing to do with the
33 competitive analysis such as the supply of IT systems to
34 prisons and so on.

35 THE PRESIDENT: Yes.

36 MR ANDERSON: Going on to section 33 and just perhaps glancing
37 briefly at an authority in my friend's bundle, it is tab
38 five. I am not sure of the number of it but mine is red,

1 and I think it may be bundle four.

2 THE PRESIDENT: Yes.

3 MR ANDERSON: Looking at tab five of that bundle, decision of
4 the House of Lords last year in Westminster City Council v
5 NAS, and in the speech of Lord Steyn, one sees, starting
6 at paragraph four, the system of explanatory notes is
7 mentioned. Paragraph five, more general comments are made.
8 The second sentence, "The starting point is that language
9 in all these texts conveys meanings according to the
10 circumstances in which it was used. It follows the context
11 must always be identified and considered before the
12 process of construction or during it. It is therefore
13 wrong to say that the Court may only resort to evidence of
14 a contextual scene when an ambiguity has arisen."

15 Then a little lower down, Lord Hoffmann is cited on
16 what he said about contracts and he said the same applies
17 to construction.

18 THE PRESIDENT: Yes.

19 MR ANDERSON: Then over the page, opposite B, "Again, no need
20 to establish an ambiguity before taking into account the
21 objective circumstances to which the language relates",
22 and a reference to explanatory notes which is said to be
23 sometimes more informative and valuable than the reports
24 of the Law Commission agreeing on White Papers and the
25 like, though of course the White Paper is one of those
26 pre-Parliamentary aids which in principle is already
27 treated as admissible. So those are the remarks of Lord
28 Steyn on that subject.

29 If one looks at this section in context, it must be
30 against the situation well known to this Tribunal but
31 referred to specifically in the evidence of Mr Gaddes at
32 paragraph six where he gives the figure that only three of
33 70 merger notifications under the Act have resulted in
34 references and one in the acceptance of undertakings. Of
35 course we do not say that figure the determinative of the
36 construction of the Act. Perhaps the OFT is getting the
37 construction of the Act entirely wrong, but that general
38 balance of numbers which is similar no doubt to that under

1 the old regime does give some idea of how the respective
2 functions of the Office of Fair Trading and the
3 Competition Commission have traditionally been viewed.

4 THE PRESIDENT: As I understand it, those numbers in themselves
5 reflect the fact that many, many mergers, although
6 satisfying at least the assets test under the statute, do
7 not in fact raise any competition problems.

8 MR ANDERSON: Yes, that may be so and of course Mr Gaddes
9 -----

10 THE PRESIDENT: I think the situation we are dealing with here
11 is the perhaps not typical situation where there is a
12 prima facie problem which, after all, in this case the OFT
13 is found issuing the Issues Letter, but the OFT decided to
14 resolve it at the level of the OFT, or there were grounds
15 upon which it could be resolved in the context of an OFT
16 decision without meriting further investigation.

17 MR ANDERSON: Yes. But despite that, of course -----

18 THE PRESIDENT: It is a slightly unusual situation.

19 MR ANDERSON: The OFT is still given its forty days and a
20 significant investigation is plainly envisaged. I have
21 just handed up a few pages of the White Paper.

22 THE PRESIDENT: The White Paper that led to the -----

23 MR ANDERSON: That led to The Enterprise Act, July 2001.

24 THE PRESIDENT: Yes.

25 MR ANDERSON: Just by way of flavour, one sees at page 24 in
26 the box there, about four bullet points from the bottom,
27 "The new regime will retain a two-stage approach to merger
28 investigations. The OFT will carry out the first stage of
29 investigations which will be sufficient to decide most
30 cases." There is no indication there that any sort of
31 seismic change was envisaged.

32 If one turns to the statute itself, a useful way into
33 the problem, in my submission, and particularly the
34 problem of the two "mays" is to look at section 33
35 together with section 36; section 33 of course governing
36 the OFT's decision and section 36 the decision of the
37 Competition Commission. That may also have some bearing
38 on the Tribunal's question about the balance between the

1 two.

2 THE PRESIDENT: Yes.

3 MR ANDERSON: If one starts with section 36, one sees how the
4 question is put for the Competition Commission. "On a
5 reference under section 33 it shall decide the following
6 question: whether arrangements are in progress or in
7 contemplation which are carried into effect will result in
8 the creation of the merger situation and, if so, whether
9 the creation of that situation may be expected to result
10 in a substantial lessening of competition within any
11 market or markets in the United Kingdom for goods or
12 services."

13 In other words, whether, on the balance of
14 probabilities, perhaps it will result in a sufficient
15 lessening -----

16 THE PRESIDENT: I think it is classically regarded as answering
17 the question whether it is more probable than not that the
18 situation would or will.

19 MR ANDERSON: Yes. You will be very familiar with Beresford
20 and so on, an authority which I do not think is before the
21 Tribunal but I think the point is clear.

22 THE PRESIDENT: Yes.

23 MR ANDERSON: Of course one -----

24 THE PRESIDENT: I had forgotten what the authority was.

25 MR ANDERSON: The words "may be expected" are still used
26 because certainty as to the future is never possible.

27 THE PRESIDENT: Yes.

28 MR ANDERSON: But in practice it simply means "will" on the
29 balance of probabilities.

30 Turning from there to 33, the question for the Office
31 of Fair Trading is self-evidently different. What makes
32 it different on the face of the statute is the insertion
33 of two phrases, the first is "believes that it is the case
34 that" and the second is the phrase "or may be the case".
35 Those are the two qualifiers, if you like.

36 THE PRESIDENT: Yes.

37 MR ANDERSON: First of all looking at them in the round, what
38 is the purpose of those phrases, plainly one purpose is

1 they are designed to ensure that the Office of Fair
2 Trading can make a reference, even when it has not formed
3 a view that there will be a substantial lessening of
4 competition. I mean, plainly it can make a reference
5 without itself having formed a view on the balance of
6 probabilities that there will be a substantial lessening
7 of competition, but also they are designed to ensure that
8 the Office of Fair Trading does make a reference in
9 particular circumstances.

10 So what do the phrases mean? We would entirely accept
11 that they mark the distinction between the preliminary
12 role of the Office of Fair Trading and the secondary role
13 or referral role of the Competition Commission. But they
14 do, in our submission, serve slightly different purposes.

15 "Believes that" in our submission goes to the
16 finality with which the Office of Fair Trading must have
17 reached its conclusion. It has no bearing on what the
18 content of that conclusion must be. It is really there
19 because the OFT is, in the phrase of the guidance, a
20 "first phase screen". It may refer once it has a belief
21 without having to proceed to the stage where it has
22 reached a firm conclusion as to the likelihood of an SLC.

23 In response to the Tribunal's question, of course
24 that belief must be a reasonable belief in the public law
25 sense. There may be circumstances in which that means that
26 it is a belief based on a sufficient investigation, but it
27 is relevant to that in considering whether it is a public
28 law unreasonable belief and whether the investigation has
29 been plainly and obviously insufficient to look at what
30 the Complainant has put before it and what part the
31 Complainant has taken in that investigation.

32 It is really in that context that we say it is
33 relevant when one looks at things like the OBS that they
34 were not put before the Office of Fair Trading at an
35 earlier stage.

36 The word "may", on the other hand, goes to the
37 content of the conclusion. The determination made in
38 section 36 can be made by the Competition Commission only

1 if it concludes that there will, on the balance of
2 probabilities, be an SLC, but on section 33 the
3 determination can be made if the OFT concludes that there
4 may be an SLC.

5 We, like Mr Crow, would accept the language of the
6 guidance that "may" in this context means there is a
7 significant prospect of there being SLC.

8 We are not quite so fond of Mr Crow's other
9 formulation about the "alternative credible view".

10 THE PRESIDENT: We will come to that in a moment.

11 MR ANDERSON: Yes, we prefer to first stick to 3.2. The
12 submission made against us this morning, if I got it down
13 right, is that the reference must be made if the OFT
14 believes that there might be a situation which might
15 result in a significant lessening of competition.

16 THE PRESIDENT: Yes, we slipped into "might" at some.

17 MR ANDERSON: The double "may" became a double "might".

18 THE PRESIDENT: Yes.

19 MR ANDERSON: In our submission, that really is wholly
20 unrealistic and one can do that not only by reference to
21 the well known context of the operation of a competition
22 authority, but one can actually do it textually as well by
23 reference the section 33.

24 THE PRESIDENT: Yes.

25 MR ANDERSON: Because of course this qualifier "is or may be
26 the case" does not just apply to 33(1)(b), it applies to
27 33(1)(a) as well, "Arrangements are in progress or in
28 contemplation which are carried into effect will result in
29 the creation of a relevant merger situation."

30 THE PRESIDENT: Yes.

31 MR ANDERSON: It would be ludicrous if that condition could be
32 satisfied if the OFT believed that it was possible that
33 someone somewhere was talking to somebody else. You could
34 not entirely exclude the possibility that such
35 conversations were happening and that they might be
36 deciding to merge. It is plain that "may" in that context
37 must have a different and much more substantial meaning.

38 MR GREEN: Perhaps I can clarify, I was not intending to

1 suggest this morning that "might" would mean 0.1 per cent
2 which clearly it could do. I understood "might"
3 essentially to be the same as "may", but we are not
4 suggesting -----

5 THE PRESIDENT: We are dealing with a statute that says "may".

6 MR ANDERSON: Good. Well, "may" is a flexible word and that is
7 the extent, in our submission, of the flexibility.

8 The same applies in our submission as regards (b). It
9 would be absurd if the Office of Fair Trading were obliged
10 to refer every time, looking into the future as well as
11 it could, it considered there to be a theoretical
12 possibility, however small, it could be a substantial
13 lessening of competition. To us, it means "may
14 realistically" or there is a genuine prospect that it may.

15 I would like to refer briefly also to the explanatory
16 notes.

17 MR SCOTT: Sorry, just sticking with 33 and with 36.

18 MR ANDERSON: Yes.

19 MR SCOTT: When we get to 36, the Commission is deciding in
20 (b) "if so, whether the creation of that situation may be
21 expected", so what you are saying is that they are doing
22 that on the basis of that meaning "will" on the balance of
23 probabilities.

24 MR ANDERSON: Yes.

25 MR SCOTT: I think part of the question that we were
26 discussing earlier on was in relation to that test, is
27 there any distinction between the level of probability the
28 Commission needs to apply and the level of probability
29 that the Respondent should apply?

30 MR ANDERSON: Yes. The reason I was using section 36 in a
31 sense was to diffuse the second "may".

32 MR SCOTT: Yes, I understand.

33 MR ANDERSON: And that the second "may" meant "might." Clearly
34 it cannot do because it would be ludicrous if the
35 Competition Commission had to -----

36 MR SCOTT: But given a purposive construction as distinct from
37 the fact that the words are the same, having regard to the
38 different purpose in 33 and 36.

1 MR ANDERSON: That is why the first "may" comes in. What we
2 do to diffuse the first "may" is to say well don't just
3 look at (b), look at (a) as well. It must mean the same in
4 both contexts. As to the question of whether somebody
5 might be talking to somebody else, of course one can never
6 exclude the possibility, so that is really how we put it
7 together. That is, in our submission, consistent with the
8 explanatory note.

9 THE PRESIDENT: Mr Anderson, does it help at all to compare the
10 word "decide" which is used in 36(1) of what the
11 Commission has to do, they must decide it, with the word
12 "believes" in 33(1)? In some respects this is related to
13 the "alternative credible view" point. If the OFT has a
14 case where there is prima facie evidence of a substantial
15 lessening of competition, is it for the OFT to decide that
16 in fact that prima facie evidence can be rebutted by other
17 consideration, or is it for the OFT to say, well there the
18 prima facie evidence here. Whether that evidence can be
19 rebutted is really a matter for investigation by the
20 Competition Commission and not a matter for us.

21 This, in other words, comes back to the whole balance
22 of the system and so forth.

23 MR ANDERSON: What I would say about that is, the reason for
24 "believes", I think I put it earlier in terms that it went
25 to the finality with which the OFT must reach its
26 conclusion.

27 THE PRESIDENT: Yes.

28 MR ANDERSON: And the reason it is there is for the absolutely
29 plain dead obvious case where it has obviously got to go
30 to the Competition Commission. The OFT may not be required
31 to make a finding quite as elaborate as might be
32 envisaged in a more difficult case.

33 THE PRESIDENT: No.

34 MR ANDERSON: And "believes" gives it the liberty to make that
35 reference without going so far as to making a sort of
36 finding or determination that one might expect in other
37 circumstances, or indeed one might expect the Competition
38 Commission to make, but it does not go to the content of

1 the conclusion. There, one is in the territory of the two
2 "mays" and "believes" simply goes to how final the
3 assessment must be.

4 THE PRESIDENT: One has to be -- I don't know, I will say it
5 anyway because it is good to have these things out in the
6 open, but had the case gone the other way, put it like
7 that, that there had been a reference, one could perhaps
8 quite imagine somebody saying if that were challenged,
9 well, there is a prima facie case here, you may be right
10 or you may be wrong on your arguments about the National
11 Programme but that is for the Competition Commission to
12 sort out. One could imagine conceptually somebody arguing
13 that.

14 But here the OFT has gone some way into it in a way
15 that might, in an earlier world, have been expected to be
16 part of the remit of the Competition Commission in a
17 rather complicated long-term operation like the effect on
18 the National Programme.

19 MR ANDERSON: "Complicated" and "long term" might of course
20 have been adjectives one could have applied to the
21 investigation as well, that being the nature of these
22 things. Of course one of the functions of the Act -----

23 THE PRESIDENT: I am only thinking aloud. I am not taking any
24 view on it. It is just to demonstrate the point.

25 MR ANDERSON: Yes. You have seen the timetable and how the
26 tenders are coming up and so on. One can see the damage
27 that would be caused -----

28 THE PRESIDENT: I mean, there is limit to what they can be
29 expected to do in the time they set themselves.

30 MR ANDERSON: Yes. In our submission it is very impressive
31 what they have done in terms of the evidence they have
32 taken and the people they have seen and the fact they have
33 produced a conclusion. I do not think anyone is
34 complaining they have not had a proper hearing, or even
35 that the conclusion is not properly reasoned. So, really,
36 it is an attack on assessment and no doubt whichever body
37 came to the same assessment would have been attacked on
38 the same grounds.

1 In terms of prima facie evidence, I do not suggest
2 you were thinking particularly in terms of this case, but
3 this is not at all a case, in our submission, where there
4 was a prima facie case based on installed market share and
5 the burden then shifted in some way to demonstrate that
6 things were otherwise. One simply has to look at the
7 market as it is, the market for the future where it is a
8 vast and revolutionary programme getting off the ground.

9 THE PRESIDENT: Yes.

10 MR ANDERSON: The PAPs already having been short-listed by the
11 LSPs and Torex simply not figuring on the shortlist. I can
12 come to the suggestions as to the Machiavellian reasons
13 why they do not feature on the shortlist, but in our
14 submission there is no credibility in that at all.

15 THE PRESIDENT: Yes.

16 MR ANDERSON: The game has changed, it has moved on. The
17 three companies on that shortlist are the two Americans,
18 Cerner and IDX, and the British company iSoft.

19 MR SCOTT: You say they properly addressed themselves to the
20 contestable market?

21 MR ANDERSON: Yes. These are huge companies of course, the
22 American companies. The suggestion that the barriers to
23 entry are so high that the Americans will not make much of
24 an impact is really quite incredible. Between them, they
25 are the only PAPs in the whole of London. How one can say
26 they are not a credible or serious competitor in those
27 circumstances, one does not know because there are two
28 shortlisted PAPs for London and one is Cerner and one is
29 IDX. That is the sort of league in which one is fighting.

30 Our information is that the market capitalisation of
31 IBA is about £12 million. It may be the 40 million was
32 Australian dollars, I do not know, or maybe we got it
33 wrong, but that is what my instructions are. One is really
34 in a totally different league.

35 I do not want to spend too long on the legal text,
36 but I just -----

37 THE PRESIDENT: No, that was helpful.

38 MR ANDERSON: I hope it was. We are happy with the guidance at

1 3.2. If I could simply refer you quickly to the
2 explanatory notes and they are in Bundle 4, tab one.
3 THE PRESIDENT: I think it is our Volume 10.
4 MR SCOTT: Tab four in our 10.
5 THE PRESIDENT: Right. Where do you need to take us?
6 MR ANDERSON: Tribunal Volume 10 at tab one, I am so sorry. It
7 is four passages, paragraph 95 is the first one. This is
8 the note to section 22 note and of course section 22 is
9 the equivalent to section 33 in relation to completed
10 mergers, but the note is incorporated by reference. It is
11 stated at 95, "Subsection 1 provides that the OFT must
12 make a reference to the CC if it believes that there is or
13 may be a relevant merger situation that has or may be
14 expected to result in a substantial lessening of
15 competition."
16 So the first "may" is omitted in the explanatory note
17 and that is despite the fact that the wording of the
18 section is exactly the same as the wording of section 33.
19 For what it is worth, not a lot of weight placed on the
20 first "may" there.
21 If one goes on to 128, it is said that section 33
22 broadly mirrors the reference duty in section 22 so it is
23 incorporated by reference. There is also a point on
24 33(1)(a) which goes to my submission on the first "may":
25 "The OFT is given discretion not to refer unless it
26 believes the proposals are sufficiently far advanced or
27 likely to proceed."
28 On my friend's interpretation, I think it is possible
29 that they might be sufficiently far advanced or likely to
30 proceed.
31 Then moving on -----
32 MR SCOTT: That is also covered in 33(2)(b).
33 MR ANDERSON: Yes, that is right. Moving on to 131, that is on
34 section 35 which are the questions the Commission has to
35 decide in relation to completed mergers and it is the
36 companion to 22 and the opposite number of 36. Again, 35
37 is raised in the same way, 35(1)(b) is like 36(1)(b) but
38 it is expressed as "The CC has to decide whether the

1 merger has resulted or will result in a substantial
2 lessening of competition."

3 THE PRESIDENT: It is not an entirely accurate precis.

4 MR ANDERSON: No, it is not. One does not derive a great deal
5 from that, save that one knows Lord Steyn thinks the
6 explanatory notes are relevant, indeed more relevant he
7 says in some ways of pre-legislative material, and one
8 certainly is not conscious here of any obvious desire to
9 say that this filter is a merely formal or just there to
10 screen hopeless cases or anything like that - quite the
11 contrary.

12 Finally at 137, the reference to section 36. Again
13 this is a point of the second "may". It does not even aver
14 to the second "may", it simply describes it as useful for
15 future tests so that goes to my point that the second
16 "may" really means "will", of course on the balance of
17 probabilities.

18 Going on to legacy base, we dealt with that in
19 general terms at 54 to 55 of our skeleton argument and I
20 shall not burden the Tribunal once again with the
21 submission that the world is moving on, which is why the
22 installed base is not or at least it was reasonably
23 thought not to be the appropriate measure. I should say,
24 if there is any doubt about that, I would refer you to the
25 Issues Letter which has a lot of questions about legacy
26 base.

27 May I simply deal with two offshoots of the argument
28 on installed base or legacy, one of which was the point on
29 upgrading and adaptation which did not feature very much
30 before the letter of the Tribunal last night which did
31 feature a certain amount today and which I would propose
32 to address as well and, secondly, with the non-National
33 Programme aspects of that question.

34 IBA did not, so far as we were aware, and they have
35 not referred anything to the Tribunal, raise concerns in
36 relation to the effects of incumbency in the market in
37 upgrades in its submissions to the OFT, or indeed in its
38 written submissions before this Court. We infer from that

1 that that may have been because it was inclined to share
2 the OFT's recognition that in this respect incumbency had
3 no significant competitive effects.

4 There are, really, in our submission, two reasons why
5 it did not have those competitive effects. The first is
6 given by Mr Gaddes at paragraph 17(b) where he says that
7 where ordinary upgrades are concerned, control over
8 upgrades is undoubtedly an incumbency advantage but it is
9 not one which is susceptible of competition. I do not
10 think I need to take you to that, the reference is 17(b).
11 What he says is that in practice only the incumbent will
12 get the contract to upgrade and that segment of the market
13 is therefore not contestable.

14 Now, that may be for intellectual property reasons. I
15 think one of you raised that with Mr Green this morning
16 and certainly unless you go in for reverse engineering of
17 not a very sophisticated client it is very difficult to
18 upgrade somebody else's product. It may be that that was
19 the reason why the OFT came to the conclusion that it did.

20 I should show you also the evidence of Mr Whiston
21 where more ambitious adaptations are concerned. I think
22 that really is Volume 7 but I will be corrected if I am
23 wrong. It is tab three of Volume 7. There are two
24 references, the first is at 25 and the second is at 33.

25 If I summarise 25, "The National Programme will
26 determine the manner in which legacy systems are upgraded
27 and in place from the moment the LCPs" -- I think that
28 should be "LSPs" -- "assume responsibility for the
29 implementation of the National Programme pursuant to the
30 contract awards."

31 There is more on that at 26. Then at 33 it is
32 developed in more detail. I do not think I need take you
33 to that. It is not denied that not everything is going to
34 be removed and replaced straight away and of course in
35 some circumstances that will be the case, some systems are
36 going to require enhancement.

37 But you are going to need to operate still within the
38 framework of the National Programme and as is stated here,

1 "These commissions will be restricted to systems that are
2 part of another LSP solution set", in other words those
3 that have been accredited as part of the National
4 Programme procurement process. "So that he understands
5 that even where existing systems outside of the chosen
6 LSPs' approved portfolio are to be retained and enhanced.
7 Any such enhancement to be implemented using National
8 Programme accredited solutions."

9 Of course you will know that Torex has no National
10 Programme accredited solution, accredited neither by NASP
11 which is Part 1 of those technical specifications, nor by
12 the LSPs who are dealt with in Part 2.

13 One has got to focus, in our submission, on what --
14 well, one has not got to in this case, but one would have
15 to if one were stepping into the shoes of the Office of
16 Fair Trading, focus on what the LSPs and their PAPs are
17 trying to do, which is not simply to prolong the life of
18 old product but determine them, if they retain them at
19 all, into services which interact seamlessly or interface
20 seamlessly with other national and local services.

21 The whole grand idea of the National Programme is to
22 provide a system in which everybody can interface with
23 everybody else and it simply is not realistic to suggest
24 that these major adaptations are not going to be made
25 without recognition of the programme. Indeed, in the OBS
26 document itself, the emphasis is all on new and innovative
27 solutions.

28 Going on to the non-National Programme market, we
29 have dealt with that in paragraphs 38 to 41 and 54 to 55
30 of our skeleton argument. There are references there to
31 such evidence as we have put in that is relevant to that
32 and we refer also to the statement of Mr Gaddes at
33 paragraphs 16 to 20. It might just be worth turning that
34 up. It is in the Office of Fair Trading's bundle which I
35 think the Tribunal has. I do not have it on my list.

36 THE PRESIDENT: That is all right, we have got it.

37 MR ANDERSON: It is tab two, begins at page ten, paragraph 16.
38 The Applicant produced information as to the non-National

1 Programme market, as it did on the other issues. He then
2 gives the reasons why further analysis was not included in
3 the decision and he states that the information was
4 received and reviewed. Then he gives a number of reasons,
5 much of the non-National Programme expenditure is already
6 allocated. The point I just referred the Tribunal to about
7 unlikely to be contestable I was talking about extending
8 or upgrading.

9 The second point which I just made by reference to my
10 client's evidence in relation to new systems needing to
11 comply with expectations. Little incentive in any event to
12 invest in systems outside the National Programme, funding
13 is limited.

14 Then there is the point that one cannot simply look
15 statically at Cerner and IDX. Even if one accepts -- I
16 would really like not to have to accept it -- that they
17 are sitting there in the box seat in terms of being PAPs
18 all ready to start providing LSPs with products and
19 services, one cannot just assume that it will end there.
20 The presence on the market that they obtain is obviously
21 going to enable them to provide strongly competitive
22 pressure outside the Programme as well, or at least
23 arguably be thought to do so.

24 Then a similar point is made at 'F', once the
25 products are fit for purposive and so on. In relation to,
26 points were made about countries other than England and of
27 course it is stated in the decision that they spoke to
28 National Health Service Trusts in those countries and all
29 of them were perfectly content, except the Northern Irish
30 expressed some reservations which were dealt with and
31 taken into account by the Office of Fair Trading.

32 THE PRESIDENT: Mr Anderson, bearing in mind what is in
33 paragraph 17 of Mr Gaddes's evidence is not in the
34 decision, can we take that into account under judicial
35 review principles or not?

36 MR ANDERSON: Mr Gaddes is being helpful but it is not for Mr
37 Gaddes to prove anything. It is for Mr Green to prove. In
38 fact, he puts it himself in this application.

1 THE PRESIDENT: It is not a question of proof.

2 MR ANDERSON: The only reasonable conclusion that was possible
3 to come to was that there was going to be a significant
4 lessening of competition in the non-National Programme
5 market. Well, it does not, in a sense matter whether this
6 is true or not. Of course if it is true, in our
7 submission, it coincides with our evidence as well, but
8 the point is one can find another way of looking at it and
9 it is another way which results in the opposite
10 conclusion. In those circumstances, it is Mr Green who has
11 not made out his burden of proof.

12 THE PRESIDENT: Yes.

13 MR ANDERSON: There is one more point on that which is a very
14 striking point and it is made by Mr Whiston at paragraph
15 34 in bundle seven. I think we were just there.

16 THE PRESIDENT: Yes, it is bundle seven, tab three.

17 MR ANDERSON: The next point, "The ownership of legacy systems
18 do not confer a material competitive advantage even prior
19 to the National Programme in respect of the use of
20 anything...(read to the words)...any event. In this
21 regard..."

22 THE PRESIDENT: Sorry, where are you?

23 MR ANDERSON: I am so sorry, paragraph 34. "In this regard, it
24 is regard it is a case of historically some 80 per cent of
25 all new EPR IT systems for hospitals have been awarded to
26 providers other than the incumbent. Torex's particular
27 failure in recent years to implement its systems in the
28 market evidences this lack of advantage conferred by
29 incumbent systems."

30 Mr Green says well, it is perfectly obvious if there
31 had not been a National Programme there would have had to
32 be a reference. Well, maybe he is right, maybe there would
33 have had to be a reference, but it is not something that
34 we would necessarily accept because one sees this very
35 striking figure here, for churn, if you like. Systems,
36 when they are replaced, on the whole, people do not go to
37 the person who provided it the first time round.

38 So those are, I think, the main points on outside the

1 Programme. I am getting close to trespassing on the
2 Tribunal's indulgence so let me move on to the question of
3 buyer power. My friend's first point was that if he was
4 right on legacy, then there is no buyer power. We say that
5 he is not right on legacy, that is the short answer to
6 that.

7 Secondly, he said the OFT's case assumed a national
8 award of contracts which is not the case for contracts
9 outside the National Programme which he says are still
10 governed by individual Trusts. That submission confuses
11 the issue of buyer power under the National Programme
12 which is what paragraph 21 of the decision is all about
13 with the issue of competition outside the National
14 Programme market.

15 In any event, even with individual Trusts, very few
16 contracts each year are awarded, they are often very big
17 one and they generate vigorous competition. The reference
18 for that is in Bundle 8, tab 1(a) at Annex 13. This is,
19 again, a recycling of the point made to the OFT.

20 Thirdly, he said, and this is where he brings in the
21 Americans, the findings on buyer power assume credible
22 competing suppliers and new entry which is not the case.
23 We describe that submission as absurd -- I think it is the
24 only time we use that word -- that the idea that these
25 huge companies sitting in pole position for these massive
26 contracts are not credible competing suppliers really does
27 not stack up.

28 If I can give you a reference on that, the position
29 of Cerner and IDX. It is in the witness statement of Mr
30 Whiston, 35 to 38. They are both PAPs, their software has
31 been accredited, it met the National Programme
32 specification and standards. Neither of them could have
33 been put forward as a PAP or as a selection PAP without
34 having a product that the National Programme was satisfied
35 has been successfully adapted for the UK market. So the
36 idea that these American systems do not work in England,
37 there is no basis for that.

38 As for smaller suppliers, perhaps I could simply

1 refer you to our skeleton at paragraph 53.

2 Finally, he said the conclusions on buyer power must
3 be counterbalanced by the agreed facts, as he called them,
4 of large market shares and a significant increase in
5 concentration. Well, we are back to legacy again; those
6 market shares relate to the legacy market and I have made
7 my submissions on that.

8 So the buyer power point did not figure in the
9 application, it is based on a mixture of irrelevant
10 considerations and scenarios which would be helpful to
11 IBA's case if they existed, but they do not exist and, in
12 any event, have not been proved to exist. It is wishful
13 thinking.

14 Going on to the position of Torex -----

15 MR SCOTT: Sorry, forgive me. You referred us I thought to
16 paragraph 43 of your skeleton, that is relating to
17 competition between iSoft and Torex or was it paragraph
18 53?

19 MR ANDERSON: My skeleton?

20 MR SCOTT: Your page 19, paragraph 53.

21 MR ANDERSON: Page 19, paragraph 53, yes. I think it is
22 probably both of them, is it not? There is certainly a
23 reference at 43 to the OFT not disputing that iSoft and
24 Torex have been competitors in the past.

25 MR SCOTT: That is right.

26 MR ANDERSON: Did I give this reference just now?

27 MR SCOTT: You did, yes.

28 MR ANDERSON: I am so sorry. That takes us neatly on to Torex.
29 My friend said this morning, well they were a competitor
30 across the board. That is exactly what the OFT put to us
31 in the list of issues at paragraph two and again at
32 paragraph three. Again, there was a lot of submission on
33 that and the OFT's conclusion was that the competition was
34 as defined in the first sentence of paragraph eight of the
35 decision.

36 The main point comes back once again to the question
37 of installed capacity/legacy/historic market share. The
38 main point, and the point that appeared to be missed

1 altogether in the application is that historic market
2 share is not the relevant basis in the bidding market and
3 was rightly not so treated by the Office of Fair Trading
4 although, of course, it was taken into account.

5 Torex was not selected by any of the short-listed
6 LSPs though it has been selected as a service provider.
7 Its EPR products were unfit for purpose to the extent that
8 it was not invited by LSPs to submit them for detailed
9 testing. That is at footnote 63 to our skeleton, paragraph
10 44 of the skeleton.

11 So Torex is no longer a viable competitor as regards
12 the National Programme market while opportunities for
13 competition outside that market are limited, as I have
14 already submitted to the Tribunal.

15 The point as to whether it is theoretically possible
16 for Torex to supply an LSP, which is something I think the
17 Tribunal asked about, is dealt with by Mr Sprigg who gives
18 evidence for Torex at paragraph 24. He says, "While it is
19 theoretically possible that LSPs will accredit other
20 products in the future for subsequent phases of the roll
21 out, this will have no bearing on the potential for
22 competition between iSoft and Torex. The fact is that
23 Torex does not and will not have an EPR system that is
24 capable of accreditation by LSPs."

25 THE PRESIDENT: Yes. How are you doing, Mr Anderson?

26 MR ANDERSON: I have nearly finished. I have got two thought
27 points. I would not have thought they would take more than
28 five minutes. Might I have the Tribunal's indulgence?

29 THE PRESIDENT: Yes, of course.

30 MR ANDERSON: A point was made, it appeared in the
31 application, it did not come into the skeleton but it came
32 back again this morning on the circumstances of the merger
33 which is thought were very suspicious. Mr Green would
34 like, I think, to suggest that the only reason Torex
35 withdrew from the tender was because of the merger, but
36 the evidence is that it was the other way around. It was
37 the early confirmation that Torex was not going to be
38 selected as a PAP, followed by its subsequent failure to

1 sustain a credible LSP bid in its own right which served
2 as the catalyst for the merger discussions which commenced
3 in earnest in July 2003. It is all dealt with in our
4 skeleton at 44 and 56 to 57 and the OFT, no doubt, was
5 told all about it.

6 Which leads on, I think finally, to the position of
7 IBA and that is dealt with in our skeleton at 46 to 49 and
8 I do not think I need to dwell on this. The Tribunal made
9 the point this morning that of course it is a company with
10 only a three per cent market share, that the Gaddes
11 paragraph 14.

12 The central point here is that the position of IBA
13 was not undermined by the merger; rather, it was
14 undermined by the course that the NHS had set upon, in
15 other words to select only credible international
16 application suppliers with strong investment capacity and
17 the final resources to underwrite the software development
18 risk and that is the basis of the National Programme. If
19 IBA have a complaint, it is about that, it is not about
20 the merger. It does not matter in a sense what is the UK
21 vehicle for IBA, whether it is Torex or somebody else.
22 That is the obstacle that it faces.

23 Of course the Distribution Agreement did not address
24 the issue of credibility or the issue of product
25 investment capacity because the arrangements still relied
26 on a small company in the fulfilment of this horrendously
27 complicated agenda.

28 I will not say anything about Mr Sprigg and what he
29 says about problems with IBA systems, but I would refer
30 you to Sprigg 35, do not look at it now, but that makes
31 the point that as the Office of Fair Trading was told at
32 the time, Torex is quite prepared to go non-exclusive. It
33 offered that undertaking, it was not taken up on it, so
34 the problem that IBA identifies really for all those
35 reasons is not right.

36 As I said, a lot of dust, in our submission, has been
37 very expertly kicked up but there is no suggestion anyone
38 was taken by surprise or that anything has been

1 inadequately reasoned or that there is a genuine howler or
2 even, in reality, that this decision was perverse and we
3 would ask the Tribunal to uphold it.

4 THE PRESIDENT: Thank you very much, Mr Anderson.

5 MR GREEN: I probably have no more than five to ten minutes if
6 I may?

7 THE PRESIDENT: If we can finish by 4.30.

8 MR GREEN: A piece of cake! When this decision was taken, we
9 now know that the OFT did not possess the OBS. They did
10 not see it apparently until this week, they were oblivious
11 to it. They complained that we did not give it to them
12 even though they spoke to Mr Granger, who obviously knew
13 about it; to Torex, who obviously knew about it; to iSoft,
14 who obviously knew about it and they had the cheek, when
15 they wrote back to us on 19th November refusing to
16 elaborate, to point us to the Department of Health's own
17 website where we could get public domain information. This
18 was the seminal document, the document which defined the
19 scope of the National Programme and it is, frankly,
20 incredible that the OFT did not have it the moment it came
21 out or in draft from the NP Authority itself.

22 THE PRESIDENT: It is not in the public domain. This document
23 is not in the public domain.

24 MR GREEN: We got it off the website.

25 THE PRESIDENT: It is in the public domain?

26 MR GREEN: Yes. It took me about two minutes to find it. Once
27 I saw that article from May I went hunting for it and that
28 is how I found it.

29 THE PRESIDENT: Right. Yes.

30 MR GREEN: The OFT say in paragraph 16 of the decision that
31 they are uncertain as to a number of critical matters; the
32 autonomy of the NHS outside of the NP, the size, the scope
33 of all these matters. They should not have been uncertain.
34 They should have asked, they should have found out, they
35 should have looked at the OBS for guidance but they did
36 not.

37 Let me move to the next point which a section 33
38 point. I understand, having listened to Mr Anderson, what

1 the "might" point is. Certainly we are not suggesting, and
2 it would not make administrative law sense if the OFT had
3 to refer every merger which might hypothetically,
4 theoretically give rise to SLC.

5 It does seem to us, however, that the difference
6 between section 33 and 36 is important. One needs to
7 compare them both. The "may" "may" plus the "belief" have
8 to be contrasted with the "decide" in section 36. If
9 section 36 is decided on a balance of probabilities, the
10 combination of "belief" and "may" "may" would mean that a
11 reference should be made even if there is not a 50.1 per
12 cent probability. It is almost impossible to put it in
13 numerical terms, but a significant possibility would
14 probably be fair, provided it was understood that 46 per
15 cent or 40 per cent was sufficient to justify a reference.

16 There may be cases where the OFT, on balance, finds
17 the case marginal but does not have the time or the
18 evidence to decide and that may be a proper case for a
19 reference. One must not lose sight of the purpose which is
20 to provide a hierarchy of decision-making between the OFT
21 and the Competition Commission.

22 The third point, it was suggested that we have not,
23 in our Notice of Appeal, alleged failure to investigate or
24 failure to take account of relevant considerations. On a
25 very quick canter through, if I could give you the
26 paragraph numbers, they are paragraphs 42, 46, 57, 58, 79,
27 96, 97, 101 and 103 all complain about failures to
28 investigate or failures to address certain matters in the
29 decision.

30 Point four, deference and judicial review. The Selcom
31 decision, I think I only need give you the reference,
32 paragraph 27, the Judge makes it clear that errors of fact
33 are judicially reviewable. He says, "If the decision is,
34 as a matter of fact, logically unsound" then that would
35 qualify as a material error. Whether you describe it as
36 manifest or material or perverse really does not matter.
37 "Logically unsound" was the formulation given by the Judge
38 in Selcom, paragraph 27.

1 Mr Anderson's time constraints point, point five.
2 Everybody has had limited occasion to prepare this case.
3 Our case was limited to an attack on the four corners of
4 the decision because we were denied answers by the OFT to
5 questions. We have not had nor asked for disclosure and we
6 have not launched an attack upon the administrative
7 procedure. We could, perhaps, have said we should have
8 seen the Issues Letter. We have launched our attack upon
9 the decision which the OFT, in its letter to us of just a
10 week or so back, said, so far as they were concerned, was
11 the 'be all and end all' of the challenge.

12 Floodgates. Well, it had to come up. This is not a
13 marginal case. If bad cases do come before you, and I
14 cannot resist this, having an Australian client, you will
15 do a John Wilkinson on them and drop-kick their cases into
16 oblivion and that would be the end of the floodgates. It
17 will not take many bad cases to come before the Tribunal.

18 The opposite of floodgates dates is, of course,
19 drought which is precisely where my learned friends would
20 like this Tribunal to be so far as merger cases.

21 Standard of review, "manifest" against "material". We
22 would respectfully suggest that "material" is the correct
23 way to look at things. "Manifest" is difficult to
24 quantify. "Material" simply means that you identify an
25 error which really means something, which could have
26 resulted in the decision going the other way. If that
27 means "material" is the same as "manifest", then so be it,
28 but we would suggest that "material" is the proper test.

29 In a case such as this where we would say there is,
30 as a matter of law, a prima facie SLC, it has to be a very
31 strong case countermanding that before there should not be
32 a reference.

33 Next point, duty to give reasons. Can I simply refer
34 you to paragraph 268 of the explanatory notes which
35 highlight the importance of the third justification for a
36 duty to give reasons, namely education of third parties,
37 the other two explaining the reasons to the disappointed
38 party and giving the Tribunal the ability to facilitate a

1 proper judicial review.

2 Two very final points, Mr Anderson's barriers to
3 entry, IDX and Cerner. The market share figures at the
4 moment suggest Cerner has 0.8 per cent of the market and
5 IDX 0.4. If they grow, as we accept they will, so what?
6 The question is, will the merger be disciplined by
7 McKesson or Siemens or IDX and Cerner? This is a merger
8 which will give rise to something approaching dominance.
9 That is not a question which the OFT have identified or
10 answered.

11 Very finally, legacy, upgrades and renewals. We now
12 appear to have at least four different and potentially
13 contradictory analyses from my learned friends. We have
14 paragraph 16 of the decision whereby so far as the non-NP
15 budget is concerned, it will follow the NP because non-NP
16 purchases will not have autonomy. We then have my learned
17 friend's quote this afternoon saying that renewals, well
18 that is renewals after 2010 which means there is really no
19 contestability for the next seven years. We have Mr
20 Gaddes, in paragraph 17(b), who seems to suggest that it
21 is all non-contestable anyway and now we have Mr Whiston
22 at paragraph 34 who believes everything is super
23 contestable.

24 Frankly, the OFT say they are uncertain about these
25 things. The reality is it is a matter which they have not
26 properly addressed.

27 Those are my submissions. Thank you very much.

28 THE PRESIDENT: Thank you very much, Mr Green. Bang on time. Mr
29 Crow, the Tribunal sent a letter to the parties yesterday
30 I think with two or three questions, one of which was
31 whether The Department of Health had expressed to the
32 Office any views on the merger and, if so, where one found
33 them as they do not appear to be in the decision.

34 Is there an answer to the question or do you simply
35 note there is no answer to the question?

36 MR CROW: I apologise. I was not conscious the question had
37 been asked in those terms. I thought the question we had
38 answered in paragraph 18 -----

1 THE PRESIDENT: I may not have the letter to hand.

2 MR CROW: I thought the question was whether the OFT had been
3 in touch with the Department in relation to the viability
4 of the National Programme.

5 THE PRESIDENT: The question was whether the Department -- I
6 will just find the letter. Do I take it that the views of
7 the Authority or the Department were limited to the
8 viability of the Programme and not to the competitive
9 consequences of the merger?

10 MR CROW: I am sorry. I do not know if they are limited to
11 because I had not appreciated, when I saw that wording,
12 that it was looking -- I thought that was directed towards
13 the complaint which was non-viability. I will have to take
14 instructions, I am sorry.

15 THE PRESIDENT: I see, yes. Our present intention is to aim to
16 give judgment on Wednesday unless there is an urgent
17 demand for earlier judgment. In the normal course of the
18 events, that will be Wednesday morning at 10.30.

19 MR ANDERSON: I am booked in the Court of Appeal that day, it
20 should not of course detain the Tribunal or prevent it
21 from giving judgment.

22 THE PRESIDENT: We are always pleased to see you, Mr Anderson,
23 if you are available, if you are not we will bear it as
24 best we can. Again, we would like to thank everybody very
25 much for the efforts that we made in this case within a
26 very short timetable. Thank you all very much indeed.

27 (Adjourned at 4.35 p.m.)

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